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3	TRANSCRIPT OF THE
4	NEW YORK CITY
5	TAXI & LIMOUSINE COMMISSION
6	
7	10:15 a.m.
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10	Thursday, July 16, 2015
11	33 Beaver Street
12	COMMISSION HEARING ROOM, 19TH FLOOR
13	BOROUGH OF MANHATTAN
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16	TRANSCRIPT OF PROCEEDING
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1 2 HEARING CONVENED AT 10:15 A.M. 3 4 COMMISSIONERS PRESENT: 5 Meera Joshi, Chair Nora Constance Marino 6 Edward Gonzalez 7 Elias Arout 8 9 Jacques Jiha Bill Aguado 10 11 12 ALSO PRESENT: 13 Chris Wilson, General Counsel 14 Chris Tormey 15 Emily Genser 16 Charles Furrey 17 Staff 18 The Public 19 20 21 22 23 Reported by: Danielle Cavanagh 24 25

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2	SPEAKERS ON COMMUTER VAN DECAL
3	Council Member Margaret Chin 17
4	Leroy Morris, Alexis Van Lines 23
5	Hector Ricketts 25
6	Juan Perez, Brooklyn Businessman and Rider
7	Nick Smith on behalf of Council Member Jumaane Williams
8	Council Member Jumaane Williams
9	
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11	SPEAKERS ON FARES AND LEASE CAPS
12	Peter Mazer
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1	Proceedings
2	CHAIR JOSHI: Good morning. The time
3	is 10:15 and we're going to start our public
4	meeting. The agenda had a motion to enter
5	into Executive Session. We actually didn't
6	ever do Executive Session. We're going
7	straight to the public meeting.
8	So let me start off with we've had a
9	chance I think most people are aware of
10	what's going on in the city in seeing the
11	celebrations over the 25-year anniversary of
12	the ADA, enactment of the ADA. And the TLC
13	was represented in two great events this past
14	weekend, the Disability Pride Parade, where
15	over 3,000 people attended. And I think it's
16	the first ever Disability Pride Parade but
17	certainly not going to be the last. And with
18	the Department of Transportation, the Mayor's
19	Office for People with Disabilities,
20	especially Commissioner Victor Calise, we
21	were able to speak to the City's efforts to
22	improve transportation for all of the
23	disabled community. And another opportunity
24	for us was Access to Independence Expo which
25	was held yesterday in Harlem. And some of

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the efforts which people are aware of but sometimes don't hear all at once that are putting New York way ahead of the rest of the nation in terms of accessible for-hire and taxi service are, one, our accessible dispatch program, which since inception has dispatched over 700 -- I'm sorry, 70,000 trips, about 740 per week, and the average wait time now is below 20 minutes. We're always striving to make that lower but that's where we are today.

13 We also recently looked at what our drivers that are driving accessible taxis, 14 15 how do they compare to drivers of standard 16 taxis, and the trip volume is about the same 17 per shift. Dollar-wise it was actually on 18 average a dollar or two more, and that's not 19 including the potential for deadheads, so anybody who picks up a trip on the accessible 20 21 dispatch program also gets approximately \$13 deadhead per trip. So there's an economic 22 23 advantage through the accessible dispatch 24 program for drivers of accessible taxis and that will increase in 2016 when we are able 25

Proceedings 1 2 to reimburse accessible taxi drivers with part of the taxi improvement fund. 3 But the biggest goal is our 4 50-percent accessibility goal for 2020. 5 That's 50 percent of the yellow fleet 6 7 accessible and probably up to 40 percent of the green taxi fleet that'll make us the most 8 accessible fleet in the nation. 9 We've already started identifying the taxis that 10 11 will convert in 2016 and we'll continue that 12 process over the next couple of months so there's some certainty for medallion owners 13 and knowing who's got to hack up with an 14 15 accessible taxi and when. We also have an RFP out for a new 16 17 accessible dispatch vendor because our success in Manhattan has driven us to launch 18 19 the program citywide and we have a fleet now of over 1,200 green accessible taxis, over 20 21 500 yellow accessible taxis. Both of those are growing every day. With that expanded 22 23 fleet, a citywide accessible dispatch program 24 can truly bring efficient service to disabled 25 people throughout the five boroughs, not just

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2 in Manhattan. And with that extended reach as well as with the existing program, we'd 3 like to work more closely with the MTA and 4 Access-A-Ride to bring riders in the 5 Access-A-Ride program into yellow and green 6 7 taxis so that their experience can be streamlined, they can travel spontaneously, 8 and there's obviously a cost-saving benefit 9 for both the City and the State because 10 11 travel and accessible taxis is significantly 12 cheaper than traveling in an Access-A-Ride vehicle. So we look forward to continuing 13 our partnership with the MTA as our 14 15 accessible fleet grows. 16 But at the end of the day, I think 17 both of the these events highlighted for us, one, our achievements. We really are taking 18 19 strides to be the leader in bringing 20 accessible for-hire transportation to the 21 people of New York. The challenges ahead, which are not small, there's a cost to 22 23 converting vehicles and there is the 24 economics for drivers that they need to 25 consider in driving these vehicles and our

Proceedings 1 2 challenge is how to make that work for the entire city as well as where, you know, how 3 far we have to go. So 50 percent is a 4 5 laudable goal and step by step we'll get there, and with the help of the industry and 6 7 the advocates in cooperation with our fellow agencies, I'm sure we will. So it was a nice 8 9 time to mark progress and talk about steps ahead. 10 11 So another event, a couple events 12 that we've been having throughout the last few months, the last one we had on July 2nd 13 is commuter van outreach. I think it's 14 15 timely to talk about it now because we'll 16 also be discussing proposed rules to put 17 mandatory markings on commuter vans. The 18 outreach programs are designed to let 19 communities know about the difference between legal and illegal service, the benefits of 20 21 legal service, and to promote the use of 22 legal commuter vans, because once passengers 23 know the difference, the hope is that they 24 make the right choice and choose the legal 25 service. And the legal service comes with

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all of the benefits. Any TLC-licensed service comes with it. Those are vetted drivers, vetted vehicles, with a penalty process when there's transgressions. And none of those safeguards are available in the illegal service. You don't know what insurance is on the vehicle, you don't know who's driving the vehicle, and I think all the risks are especially significant in the commuter van industry when you're transporting numerous passengers at a time.

13 So these passenger outreach events I think are critical for the communities within 14 15 which we had them. We had great support from elected officials in making these events real 16 events. Our most recent one was the Commuter 17 Van Stand at Confucius Plaza in the Lower 18 19 East Side, Manhattan, with the help of Council Member Chin and Council Member Koo. 20 And I want to thank them for the success that 21 we had at that event. And we look forward to 22 23 working both with communities and with 24 council members to make sure that these 25 events continue and our education efforts are

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Proceedings expanded. We also have to announce a change to our driver licensing system. So starting in August, we are going to -- and we've been doing it anyway for the last few weeks -- no longer accept walk-in applications. Drivers can -- our potential drivers can go online, put in a request for an appointment, and then we'll give them an appointment in sort of a time in the future. We've been doing this with our vehicle licenses for quite some time. The time now between the request for appointment and the actual appointment in the vehicle world, which, let's remember is a much smaller volume than our driver world, is about five days. So our goal is to make sure that we're working on minimizing the time between the request for an appointment and the actual appointment. But the benefits are tremendous. Since we've begun it, we've seen

that actually fill out the application online. And when you fill out the application online, things move a lot faster

a tremendous increase in the amount of people

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for us in the back office. So the more we
can transfer to an online application system,
the better off we all are. And we're better
able to manage flow. So right now we're
about to schedule about 300 appointments a
day and that's up from about 200 appointments
a day that we were doing just a few weeks
ago. So although there's some up-front
waiting because you've got to make an
appointment and wait for your date, the
payoffs on the back-office efficiency I think
we'll all see are truly going to be
beneficial to both applicants and to the
agency in terms of being more efficient. So
the one thing is everybody has to have an
e-mail address to make an appointment and I
encourage people who don't have one to do it
anyway. It's very easy. And if people have
help, we're always happy to give out
instructions on how to set up an e-mail
account so that you can communicate with us
through e-mail. And on that note, just to
say in terms of communication, we're also
working on text messaging to driver

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2	applicants as a more efficient way to
3	communicate when we're missing documents or
4	there's pieces of your application that
5	you're missing. The truth is nobody really
6	much looks at their mail anymore so the more
7	we can incorporate e-mail and text message
8	into our communications with our licensees
9	and applicants, the better off we are and
10	they are. So hopefully you'll be seeing that
11	in the next few months or if you won't be
12	seeing it, applicants who are not in this
13	room will be experiencing it.
14	And with that, we're going to move on
15	to our agenda, which is
16	MR. WILSON: So the first item is the
17	adoption of the June minutes. All in favor.
18	(Chorus of Ayes.)
19	MR. WILSON: And they pass
20	unanimously.
21	Next, Chris Tormey.
22	MS. TORMEY: Good morning. My name
23	is Chris Tormey, Director of Applicant
24	Licensing with the Taxi and Limousine
25	Commission. This month we only have two

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1	Proceedings	
2	bases for your approval, name change and	
3	ownership change and change of location.	
4	MR. WILSON: All in favor.	
5	(Whereupon, Board Members make a	
б	motion with a show of hands.)	
7	MR. WILSON: And they pass	
8	unanimously.	
9	MS. TORMEY: Thank you.	
10	CHAIR JOSHI: Next on the agenda is	
11	our public hearing and presentation on	
12	commuter van decal rules and Emily Genser is	
13	going to do a brief presentation on the	
14	program. And then I think we're lucky enough	
15	to have a few elected officials that are here	
16	to speak and members of the commuter van	
17	industry.	
18	MS. GENSER: Good morning,	
19	Commissioners. My name is Emily Genser and I	
20	am a Senior Policy Analyst at the Taxi and	
21	Limousine Commission. I am excited today to	
22	give you an update on the commuter van decal	
23	pilot, a program to authorize uniform	
24	markings for commuter vans across New York	
25	City.	

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To begin, let me give a quick background on the industry. Commuter vans make up a small but essential transportation network. Commuter vans traditionally operate in areas that are underserved by public transportation such as in Far Rockaway, Queens, and between the Chinatown neighborhoods of Manhattan, Brooklyn and Queens. In many places, commuter van service is a reliable and affordable way to get around.

Additionally, commuter vans function as a simple ride-sharing system. Passengers pay just a few dollars to share the vehicle with other riders who are headed in the same direction.

The TLC authorized the commuter van 18 19 decal pilot as a branding opportunity for two purposes. Firstly, the decal aims to make it 20 21 easier for the public to identify licensed legal commuter vans. The decals are similar 22 23 in design to the "T" found on taxis and 24 street-hail liveries. Since the public has 25 been familiar with this design, passengers

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2	can be sure that they are riding in a vehicle
3	that has met the TLC's high safety standards.
4	Secondly, the commuter van decal
5	gives licensed commuter vans a sense of pride
6	and an added level of distinction. These
7	vehicles are required to undergo regular
8	vehicle inspections, be operated by the
9	drivers who have undergone background checks,
10	and must carry minimum commercial insurance.
11	This decal helps licensed operators
12	differentiate themselves as such from
13	unlicensed competition.
14	As you can see from this chart, the
15	licensed commuter van authorities quickly
16	embraced this pilot with over 200 vehicles
17	signing the memorandum of understanding to
18	participate within the first three months of
19	the pilot. At the time of this publication,
20	the pilot currently includes 85 percent of
21	licensed commuter van authorities and
22	75 percent of affiliated commuter van
23	vehicles.
24	During the course of the pilot, the
25	TLC conducted two commuter van stakeholder

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2	meetings, visited several community boards
3	and NYPD community council meetings, hosted
4	three Days of Outreach and hosted three
5	Days of Outreach, which gave TLC staff the
6	opportunity to hear feedback from commuter
7	van owners, drivers and passengers. Some
8	feedback we received included, "Excellent
9	idea, 100 percent on board," and, "This is a
10	no-brainer."
11	At this time, TLC recommends
12	requiring the decal on all licensed operators
13	to help passengers and enforcement easily
14	identify all vehicles operating legally. By
15	requiring the decal on all licensed vehicles,
16	it will help passengers and enforcement to
17	identify unlicensed vehicles by the lack of
18	decal. By making it easier to identify
19	vehicles operating both legally and
20	illegally, this decal will also assist with
21	continued enforcement and public outreach
22	efforts.
23	And I'll open the floor to questions.
24	CHAIR JOSHI: Questions, anyone?
25	(No response.)

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2	CHAIR JOSHI: So we can go straight
3	to our hearing. First we have Council Member
4	Chin.
5	MS. CHIN: Good morning,
6	Commissioners. My name is Margaret Chin. I
7	am the City Council Represent for District 1
8	in Lower Manhattan. Thank you to
9	Commissioner Joshi, my fellow council
10	members, council staff, van service owners,
11	van vehicle drivers and other members of the
12	public for coming to this hearing on this
13	important issue for the people of my council
14	district and in many other districts across
15	the city.
16	For over two decades commuter vans
17	have provided a vital transportation link for
18	the residents and workers in my district.
19	This unique mode of transportation connects
20	Chinatown residents with other major Chinese
21	neighborhoods such as Flushing and Elmhurst
22	in Queens and Sunset Park in Brooklyn.
23	Right now each one of the New York
24	City Taxi and Limousine Commission licensed
25	commuter van vehicles provide services to an

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2 average of 50 to 60 passengers per day. We 3 have about 120-plus vehicles and you're talking about close to 7,000 people a day 4 riding these vans. With the help of the TLC, 5 the Department of Transportation, and our 6 7 local Community Board 3, these vehicles finally have two officially recognized stops 8 in District 1; the first at Confucius Plaza 9 on Bowery and Division, and a second one at 10 11 Division Street and Market Street under the 12 Manhattan Bridge. And we're continuing to work with our agency partner to create for a 13 third stop on the corner of Elizabeth and 14 15 Hester Street.

16 I applaud the new TLC decal program 17 which requires the TLC-licensed commuter vans 18 to post a New York City commuter sticker 19 along with information listing the owner, operator, license number, base address and 20 21 the base number on the passenger door. The decal will allow riders, drivers and 22 23 enforcement agents to easily recognize the 24 legal commuter vans. This program received 25 overwhelming support from commuter van

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2	operators and we had a very successful
3	outreach event, and thank you, Commissioner,
4	to your staff, for really helping. And the
5	passengers were very excited because now they
6	could recognize that these are the legal ones
7	and they have insurance and they're safe and
8	they were very, very happy with that.
9	However, I do have some concern about
10	the decal program use in this pilot project.
11	Recently a commuter van operator brought to
12	my attention that it is too difficult to
13	distinguish commuter vans from commuter cars
14	that operate large vans which includes black
15	cars, community cars, and luxury limousine
16	services, operating outside of this pilot
17	program. I have a photo here that I'm going
18	to submit. The base number of this van which
19	starts with a B0 does not match the commuter
20	van specific base number which starts with
21	B8. So the B0 base number are used by black
22	cars, commuter cars and luxury limousine
23	services. And as you see in this photo, they
24	have a New York City commuter decal on it so
25	people who think that, wow, this is a

Proceedings 1 2 legitimate vehicle --3 CHAIR JOSHI: So that's a van that's not attached to a commuter van authorization 4 that nonetheless has the sticker? 5 6 MS. CHIN: Yeah, they got the sticker 7 on it. CHAIR JOSHI: So that's an 8 enforcement issue for us. 9 MS. CHIN: And furthermore, these 10 11 markings, we're concern that it can be very 12 easily counterfeited. And I also urge the TLC to provide a distinct design for the 13 decal so it's more difficult to copy. 14 15 Furthermore, the first two digits of 16 these base numbers are very similar. You 17 have B8 for commuter van and B0. So I ask 18 the TLC to really consider categorizing TLC 19 base number with a different letter that can 20 be easily distinguished from each other. 21 And lastly, I urge the TLC to provide more oversight and enforcement of those 22 23 operating illegal commuter vans that are 24 unfairly competing with commuter van drivers 25 who are following the rules. Many of these

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2	commuter van drivers and owners who are
3	operating legally are here today and I want
4	to commend all of you for your efforts to
5	make this pilot program work. And I look
6	forward to working with all of you to ensure
7	that commuter vans continue to provide safe
8	transportation services to the New Yorkers
9	who depend on them every day. Thank you.
10	CHAIR JOSHI: Thank you.
11	On enforcement, we continue to work
12	with NYPD and are always anxious to expand
13	that enforcement effort and NYPD is a willing
14	partner in that, so we'll keep you abreast of
15	the numbers and our commuter van joint
16	operations with the NYPD.
17	On the markings, you bring up a
18	point. So when we come up with designing the
19	figure you have to balance what's affordable
20	and easy versus what makes it hard to copy.
21	When you have green and yellow taxis, it's
22	easy. You paint the whole car. It's pretty
23	distinct. So short of painting the entire
24	commuter van a uniform color, we're happy to
25	listen to ideas, especially from the

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2	industry, those that are day to day dealing
3	with these issues on how to develop the
4	appropriate sticker that is difficult to be
5	copied but still easily recognizable.
6	MS. CHIN: I'm sure they will be
7	happy to assist. The commuter van drivers
8	will be happy to help out because they were
9	very, very enthusiastic. And I'm so happy
10	that they joined the effort and they're
11	really proud with the sticker. When we were
12	doing the outreach event, they were pointing
13	it out to the passengers. They were helping
14	to give out the card. So I really think this
15	is the time to really recognize the
16	significance of these commuter van services
17	to our community and they deserve the
18	recognition that they are.
19	CHAIR JOSHI: Thank you for your
20	input.
21	MS. CHIN: Thank you very much.
22	MR. WILSON: Is someone here from
23	Council Member Donovan Richards' office?
24	MALE SPEAKER: I'm not speaking.
25	MR. WILSON: And Mr. Leroy Morris

Proceedings 1 2 from Alexis Van Lines. 3 MR. MORRIS: Good morning, ladies and gentlemen. Good morning, Ms. Chair and all 4 the business owners that's here and the 5 6 council members that's here. 7 We're so excited about the NYC commuter. We've been around for over 28 8 9 years now and no one recognized commuter van in New York City. When in 9/11 we're here, 10 11 the train strike we're here, the bus strike 12 we're here, the taxi strike we're here, and 13 no one recognized who we are and I'm glad that the Chair came along and make a big 14 15 difference in commuter vans in New York City. 16 And we're very glad to see that the City 17 become partners with NYC commuter and we're excited about it. And I know all my friends 18 19 are excited, the people are excited about it. It's about time. We hear it all over New 20 21 York City now. It's about time that TLC 22 recognize and the people of New York and the 23 mayors and Ms. Isabella -- she's here, she 24 works with us -- Mr. Ricketts, the lawyers, 25 and everybody recognizes commuter vans

Proceedings 1 2 because we have a great share-ride program in 3 New York City, is commuter vans. And a lot of people never recognize the commuter vans. 4 It comes from decades but now we're always 5 here and we're glad to be here and we're glad 6 7 to work with the Chair and glad to work with the people of New York City, especially 8 Council Member Jumaane Williams and also 9 Daneek Miller and a few other council members 10 11 and Ms. Chin here. And we're very excited 12 about this. We are very excited about this. These are first steps, and as my good friend 13 14 says, it's baby steps and we have more. 15 When we started NYC commuter, people 16 thought it was a no-brainer. My first 17 sticker, NYC commuter, was in November. Everybody looking at us, Where this is going? 18 19 And it's going somewhere. And we're always 20 going to go somewhere. We're very happy 21 about the decision. Whatever TLC have to offer us, we're willing to work with it, 22 23 we're willing to work with everyone. Thank 24 you so much, Commissioners and Chair. Thank 25 you.

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2	CHAIR JOSHI: Thank you. We look
3	forward to working with you as the program
4	unrolls.
5	We have any other speakers on
6	commuter vans?
7	MALE SPEAKER: Jumaane Williams will
8	be here in five minutes.
9	CHAIR JOSHI: Okay. So we have
10	Council Member Jumaane Williams who's on his
11	way. We have one other speaker here. Great.
12	MR. RICKETTS: Good morning. My name
13	is Hector Ricketts. I'm the President of the
14	Commuter Van Association of New York, a trade
15	association that represents the legal
16	commuter vans in the city. Let me applaud
17	you, Commissioner, your deputy commissioners,
18	your assistant commissioner, your entire
19	staff, for the tremendous work that they have
20	done that has brought us here today. I also
21	want to commend the elected officials who
22	partnered with us and our legal team who got
23	us to this point.
24	As your staff presented earlier,
25	there was an 85-percent participation in this

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project. This was done on a voluntary basis
and that tells us something, that the
over-400 licensed vans in the city want to do
the right thing, they want the support of the
City to provide service for our community,
service that is vital as far as income to our
community and as far as providing safe
commute for the people of this city.
I must applaud Council Member Chin on
the focus on enforcement. If this project is
not coupled with aggressive and sustained
enforcement, all our efforts will be in vain.
It is important that we determine how we're
going to address fraud in this business. I
see it on the horizon. It's going to be a
challenge but I think together we can come up
with a solution.
CHAIR JOSHI: Is your fraud concern
the same as the one expressed by Council
Member Chin?
MR. RICKETTS: It's the same, that
any level of enforcement when this becomes
law, one can simply go out, copy a print a
decal and put it on their vehicle.

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1	Proceedings	
2	CHAIR JOSHI: So we should definitely	
3	talk about ways to do markings that are less	
4	subject to imitation.	
5	MR. RICKETTS: Imitation.	
6	And again, I cannot emphasize enough	
7	the need for this project to be coupled with	
8	a sustained enforcement program. There are	
9	folks in the industry who have laughed at us	
10	and have vowed never to participate. Now	
11	it's going to become law. Enforcement will	
12	have the ability to identify. Enforcement	
13	has computers. They can run a plate sitting	
14	in a car and determine whether that vehicle	
15	is insured or licensed to a base or whether	
16	it's a fraudulent vehicle. We are pleading	
17	with you, Commissioner. We have invested a	
18	lot of money in insurance, all the drivers	
19	have to be fingerprinted, all the drivers	
20	cannot owe the City any money, all drivers	
21	cannot owe child support, to become a	
22	licensed driver. So they have gone through	
23	the hoops. And to invest \$10,000 per unit	
24	for insurance and then compete with somebody	
25	who goes to the junkyard and gets a van with	

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2	a Pennsylvania plate, then the playing field
3	is not level. We're at a disadvantage. And
4	they believe that this is an open season for
5	free illegal activity.
б	In Brooklyn today, the streets of
7	Flatbush are being taken over by 20 passenger
8	vehicles that their philosophy is TLC has no
9	jurisdiction. If you go to Flatbush Avenue
10	now, Commissioner, you'll see 20 passenger
11	vehicles with company names written all over
12	them and they're not licensed by the TLC,
13	they're circumventing the system, they're
14	getting away with it, and they're putting the
15	legitimate drivers out of business.
16	We're at a crucial point. Again, I
17	applaud you for bringing us this far but
18	we're going to need your continued support as
19	we proceed in the near future and in the long
20	term. Thank you so much.
21	CHAIR JOSHI: And on enforcement, we
22	have our inspector staff and we use our field
23	enforcement efforts to combat illegal
24	commuter van operation and we partner with
25	NYPD, as I mentioned, and we have the ability

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2 also -- I'll discuss this with council members as well -- to discuss what are the 3 appropriate penalties and are today's 4 5 penalties appropriate for illegal commuter 6 van operation, do they really serve as a 7 deterrent. So that's another aspect to enforcement that I think would be fruitful to 8 pursue. And I think that the cost of illegal 9 operation is not just that it provides unfair 10 11 competition for illegal operators but there's 12 a tragic cost too and there's been two horrendous incidents in the last 12 months 13 involving illegal operation that ended in 14 15 serious injury and death. So I think there's a much more immediate reason that we all need 16 17 to be focused on it as a city. 18 MR. RICKETTS: And as you focus on 19 that, we must be mindful of the fact that when an illegal van is seized, it's usually 20 back on the streets within hours. We need to 21 address that specifically. 22 23 CHAIR JOSHI: I think that's where 24 local legislation can be helpful. 25 COMM. GONZALES: Mr. Ricketts, I'd

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2	just like to say Commissioner Gonzales
3	here I'd like to say thank you for getting
4	the message out. This 85-percent
5	participation rate well exceeded my
6	expectations when we put this in place and I
7	sense it's due to your effort reaching out to
8	your bases and getting them to immobilize to
9	do so. And I will help with the TLC with
10	your concerns about enforcement.
11	MR. RICKETTS: We appreciate that
12	very much.
13	COMM. GONZALES: I do agree with you.
14	Thank you.
15	CHAIR JOSHI: Do we have any other
16	speakers? Yes, we do.
17	MR. PEREZ: Good morning,
18	Commissioners, Chair. My name is Juan Perez.
19	I am a Brooklyn business owner and concerned
20	rider as well of the commuter van. I do want
21	to applaud the TLC as well as the
22	Commissioners for this program. I think that
23	it is a step in the right direction. I do
24	also express some of the concerns that have
25	been expressed here today. I do want to

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1	Proceedings
2	commend Mr. Ricketts on his efforts. I think
3	the point that he made about, especially as
4	it relates to Brooklyn and the 20 and 20-plus
5	passenger vehicles that have thought to
6	circumvent the system, I think the question
7	was raised in one of the meetings that we've
8	had subsequent to this meeting on whether or
9	not the TLC has jurisdiction over those
10	vehicles and that issue wasn't clarified.
11	CHAIR JOSHI: I'm sorry. Could you
12	repeat the question? Whether we have
13	jurisdiction over?
14	MR. PEREZ: Jurisdiction over buses
15	that are 20-plus passengers, whether or not
16	the TLC actually has jurisdiction to be able
17	to be punitive as it relates to those
18	vehicles. And I don't think that question
19	was clarified. And I think that that needs
20	to be something that is definitely addressed,
21	that is definitely clarified, because as I
22	see it, as just a concerned rider, those
23	vehicles are springing up five and six a day
24	to the point where all of the illegal
25	vehicles on Flatbush Avenue, and I suspect in

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Queens and other places as well, will then just start using buses, so which brings up I know that some of the questions that were raised were as it relates to fraud. I had addressed earlier, and probably a year ago or two years ago, the issue of addressing a task force, not just made up of commuter van owners, base owners, but also concerned people from the community that can identify these issues before they become a serious problem, perhaps meeting on a quarterly basis where we can address these issues and be able to give real-world solutions to these issues.

Being a business owner, like so many of the commuter van operators, I understand 17 the plight that they have to go through; but 18 as a rider, I sometimes am able to see some of the challenges that they don't see because they're too close to the situation. So I think bringing together a small contingent, a task force in conjunction with the TLC, might 22 23 be something that I think would address some of these issues and clarify some of the concerns of the community as well.

Proceedings 1 2 CHAIR JOSHI: I'm going to ask that 3 you leave your information with a member of our policy team in the back because we would 4 love to do something formal but until that 5 happens be able to reach out to you as a 6 7 resource for passenger issues. And on the clarification, we can get 8 back to you on that as well. We do joint 9 operations with PD, so even if TLC's 10 11 jurisdiction is limited, PD's is probably 12 much broader to address some of the illegal bus concerns that you've raised. 13 And thank you very much for coming 14 15 today. 16 MR. PEREZ: Thank you. MR. WILSON: Next we have Nick Smith 17 from Council Member Jumaane Williams' office. 18 19 MR. SMITH: Good morning, everyone. I apologize that Jumaane's not here. He's on 20 21 his way but I'm going to read his testimony. I'm Nick Smith, Jumaane's Deputy Chief of 22 23 Staff and I'm here with Mr. Ernest Skinner who's also with our office. 24 25 "Good morning. I'm Council Member

1	Proceedings
2	Jumaane D. Williams and I want to thank the
3	TLC for holding today's important hearing to
4	enhance the visibility of decals on commuter
5	vans. The decal pilot program that started
6	in November of 2014 and continues today shows
7	that decals on commuter vans are a valuable
8	affordable method to incentivize commuter-van
9	registration which improves their
10	transparency and safety. Eighty-seven
11	percent of all licensed commuter van service
12	owners are participating in the pilot
13	program. The commuter van service owners
14	have indicated to our office that the decals
15	give their service a distinctive branding
16	which lets potential customers and law
17	enforcement know that their vans are legal.
18	Many commuter van drivers also expressed
19	their satisfaction with the public in the
20	acknowledgment by the TLC of their
21	legitimately licensed service which stands
22	out in stark contrast to the unlicensed vans.
23	More than 300 vans are currently licensed in
24	both Brooklyn and Queens." And as we know,
25	Jumaane represents Brooklyn. He's Flatbush.

1	Proceedings
2	"As a representative of the Council's
3	45th District in Brooklyn, I know how
4	essential it is to have safe, reliable
5	alternative transportation in the outer
6	boroughs. East Flatbush has a 2-mile wide
7	stretch of densely packed area equal distance
8	from the 2, 5, 3, 4, and L trains in which
9	dollar vans stand as essential
10	transportation. Just last year in Flatbush
11	we saw accusations of assault and harassment
12	by select dollar van operators. These
13	measures being considered today will help
14	increase transparency and decrease violations
15	of passengers' rights. The TLC license
16	number detail can also curtail incidents of
17	sexual transgression or any other
18	inappropriate activity because riders can
19	record the license number of the van."
20	Again, on behalf of the Council
21	Member, thanks for your work on this issue.
22	And I'm sorry he's not here but he's on his
23	way. He'll probably pop in in a couple
24	minutes. Thank you.
25	CHAIR JOSHI: Thank you.

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1	Proceedings
2	MR. WILSON: So I think we're ready
3	for a vote. Do any of the Commissioners have
4	any remarks or anything they would like to
5	COMM. MARINO: I just want to
6	apologize for being late to the public and
7	the Commission and Madam Chair.
8	CHAIR JOSHI: For the record,
9	Commissioner Nora Marino arrived at
10	10:40 a.m.
11	COMM. MARINO: Thank you.
12	MR. WILSON: So the rules were
13	published in the City the proposed rules
14	before the Commissioners this morning to
15	approve the commuter van markings were
16	published in the City Record on June 15, 2015
17	with a comment deadline of July 15, 2015.
18	One written comment was received which was
19	provided to the Commissioners. As local law
20	requires, the final rule for commission
21	action was posted on the TLC's website on
22	July 13th and sent to the Commissioners on
23	that date.
24	All in favor.
25	(Whereupon, Board Members make a

Proceedings 1 2 motion with a show of hands.) 3 MR. WILSON: Okay. They pass. CHAIR JOSHI: And I note that Council 4 Member Williams has just joined us. So if 5 6 you'd like to a say a few words, you're 7 welcome to. We did just unanimously pass the rules, by the way, so I hope you're not 8 9 opposed. 10 MR. WILLIAMS: Thank you, 11 Commissioners and the Chair. I understand I 12 spoke beautifully with my testimony, so I appreciate it. I won't repeat it but I do 13 want to come in person because this is a very 14 15 important issue to me and I thank the Chair 16 for carrying on a discussion we started even 17 last term, myself particularly and Council Member Comrie. We're really trying to work 18 19 with some of the van industry to make sure that we can legitimize more what they're 20 21 doing, at the same time making sure that we got a lot of the roque folks off the road 22 23 that weren't insured, that didn't have 24 licenses. And the city goes to these folks a 25 lot in times of crises and I found they left

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them abandoned after those crises were over, such as the blackout and other issues when there was no transportation throughout the city. And it really is the only means of transportation for parts of my district and parts across the city. I think this is a great way for the members of the community that use this to identify easily who they should be going to and who they should not, and I also think it will help enforcement efforts and make sure resources are not going places where they shouldn't be going.

So this is a great first step and I'm 14 15 looking forward to working with the TLC, hopefully the City Council and the Mayor in 16 17 general, on making sure we have a good pathway for people to legalize themselves so 18 19 they don't have to be roque and get those who don't want to off of the streets. So thank 20 21 you very much and congratulations, and I'm glad it passed. 22

23 CHAIR JOSHI: Thank you very much for 24 your participation and cooperation in the 25 program in getting it off the ground. Thank

1	Proceedings
2	you.
3	MR. WILSON: Next step is a public
4	hearing on the proposed fares and lease cap
5	rules. We have a presentation today to
6	precede public comment.
7	MR. FURREY: Good morning. My name
8	is Charles Furrey. Today I will be
9	discussing the proposed changes to TLC's fare
10	and lease cap rules.
11	The changes summarized on this screen
12	are a result of internal study outreach with
13	drivers and other industry stakeholders as
14	well as a biennial fare and lease cap public
15	hearing held on April 2nd. I will briefly
16	discuss each proposed change and then take
17	any questions you may have.
18	TLC rules provide a weekday evening
19	rush hour surcharge of \$1.00 for all trips
20	beginning between 4:00 and 8:00 p.m.
21	excluding legal holidays. This surcharge was
22	added in 2004 to incentivize drivers to
23	provide service during the high-demand
24	evening rush hours. However, this surcharge
25	does not apply to flat-rate trips between

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Proceedings 1 2 Manhattan and JFK completed during the same time. A review of trip records reveals that 3 on average a trip to JFK and back including 4 the time in the hold lot takes 3 hours to 5 6 complete during the evening rush hours. 7 Drivers working metered fares during a 3-hour period in evening rush hours complete on 8 average a total of 9 trips; thus, these 9 drivers earn, working metered fares, receive 10 11 an additional \$9 in evening-rush-hour 12 surcharges that are unavailable to drivers who pick up a passenger in Manhattan 13 traveling to JFK. 14 15 When TLC staff met with drivers this 16 spring, most indicated they do not like 17 completing JFK trips during the evening rush 18 hour due to the significant congestion during 19 these hours. To equally incentivize drivers to provide service, both metered as well as 20 21 airport flat rates during this high-demand time, the proposed rules would provide a 22 23 weekday-evening-rush-hour surcharge of \$4.50 24 for all trips between Manhattan and JFK 25 beginning between 4:00 and 8:00 p.m.

Proceedings 1 2 excluding legal holidays. 3 As a street-hailed livery, metered fares' rates of fares mirror those in taxis. 4 5 The proposed rule would also provide the same rush hour surcharge for flat-rate trips to 6 7 JFK which began in Manhattan north of the hail-exclusionary zone. 8 9 TLC rules currently require those leasing taxicabs, fleets and DOV agents, to 10 11 reimburse drivers in cash for a fare paid by 12 credit card. This requires lessors to 13 maintain large sums of cash on hand and also means that drivers leaving their garage at 14 15 the end of a shift do so with the cash 16 equivalent of all credit card payments they 17 receive for the day. Obviously this poses 18 potential safety concerns for both drivers 19 and lessors. The proposed rules would remove the requirement that drivers be paid in cash. 20 21 Lessors would be permitted to choose whichever form of payment that works best for 22 23 them and their drivers. However, the rules 24 would require that the chosen form of payment 25 be provided at no cost to drivers.

Proceedings 1 2 TLC rules currently require the title 3 of vehicles purchased through an all-in lease agreement to pass from the DOV agent to the 4 5 driver at three years. Both drivers and agents have approached TLC and asked for 6 7 longer terms so that weekly payments could be spread out and lowered. Under the existing 8 all-in lease cap structure, agents can, based 9 on all-in lease cap minus the medallion 10 11 portion of the lease, charge up to a total of 12 \$42,900 for vehicles. Should agents and 13 drivers choose to extend payment beyond a 3-year term, they could do so; however, the 14 15 total payments for vehicles could not as 16 today exceed \$42,900. To ensure title passes 17 to drivers when required, the proposed rules would add additional receipt requirements for 18 19 the weekly receipts provided to drivers for (inaudible) by agents; specifically, the 20 21 itemized amount paid for the vehicle or medallion, the total payments received 22 23 towards the purchase of the vehicle, the 24 remaining balance on the vehicle, and the 25 remaining number of payments until title

Proceedings 1 2 passes. 3 Finally, the proposed rules would remove the optional gasoline surcharge that 4 5 can be charged to those leasing taxicabs on a daily or weekly basis. Outreach conducted by 6 7 TLC staff reveal that this option is not utilized by lessors. 8 And I'll take any questions if you 9 10 have any. 11 COMM. MARINO: This gas surcharge, 12 who does that go to now? 13 MR. FURREY: No one does it. DOVs 14 that are leasing taxicabs to drivers on a daily or weekly basis can charge a flat rate 15 16 per shift and then the driver doesn't have to 17 pay for fuel. But it's something that drivers and the lessors don't use. So this 18 19 is just a cleanup, removing a rule that's not -- removing an option that's not utilized 20 by anyone in the industry. 21 22 Thank you. 23 MR. WILSON: Okay. We'll start with 24 the speakers. The first speaker is Peter 25 Mazer from MTBOT.

Proceedings 1 2 MR. MAZER: Good morning, Chairperson Joshi and Members of the Commission. My name 3 is Peter Mazer and I'm General Counsel to the 4 Metropolitan Taxicab Board of Trade, an 5 association representing the owners of more 6 7 than 5,500 licensed medallion taxicabs, the agents who operate these cabs, the brokers 8 and licensed taximeter businesses who service 9 the taxicab industry, and more recently, many 10 11 of the drivers who lease medallions, 12 taxicabs, from our members. 13 We support this package of rule amendments as sound responses to concerns 14 15 facing the taxicab industry, which is suffering through declining ridership and a 16 17 shortage of qualified drivers. However, we would like to offer some comments and make a 18 19 few suggested changes. We agree that the surcharge on trips 20 21 to and from JFK will help compensate drivers for lost income they incur as a result of 22 23 heavy traffic during the rush hour. We hope, 24 however, that this will be simply a first 25 step toward looking at the need for

Proceedings 1 2 surcharges or premium pricing on other trips during times of peak demand. We need to 3 develop creative ways to incentivize drivers 4 to work during hours when the need is 5 greatest to meet the demand for service which 6 7 is presently unmet. While ridership may be declining, this decline is not spread evenly 8 across all times of the day. Indeed, 9 passengers still report difficulty obtaining 10 11 taxicabs during certain hours. The best way 12 to address this shortage is to provide incentives to drivers to work these hours. 13 Taxicab drivers will work the days and times 14 15 when they can make the most money. If there 16 are too few cabs on the road at various times 17 to meet demand, one reason may be that 18 drivers find that they are not making enough. 19 Perhaps there is too much traffic congestion or they just prefer not working these hours. 20 21 Fares that are more closely tailored to meet demand make sense. Taxicabs already have a 22 23 small surcharge in effect during peak hours, 24 about 7 percent of an average trip. Perhaps 25 this could be expanded at least as a pilot

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2	program to see if it helps address taxicab
3	shortages during certain hours.
4	We applaud the TLC for eliminating
5	the need to reimburse drivers in cash for the
6	credit card fares. Garages must keep large
7	sums of cash on hand to reimburse drivers.
8	Drivers leave their garages with a wad of
9	cash in their pockets. This is neither safe
10	nor efficient. Allowing drivers to be paid
11	in check, transfer or through a debit card
12	will make shift change faster and smoother
13	and will keep drivers and garage employees
14	safer as they will be handling less cash.
15	However, I wish to focus on the requirement
16	of the method of payment, whether by ATM,
17	check or other means, must be at no cost to
18	the driver. An owner should not earn a fee
19	simply for providing a driver with his or her
20	own cash. However, the way the rule is
21	written, a driver who does not have a free
22	checking account could not be paid by check
23	if he or she would have to pay a fee to cash
24	it. Likewise, a driver could not be paid
25	through an account linked to an ATM unless he

Proceedings 1 2 or she was permitted to make an unlimited 3 number of ATM withdrawals at no charge. A more reasonable approach would be to provide 4 that as long as the medallion owner or agent 5 does not receive a financial benefit from the 6 7 transaction, the method of payment, through check, transfer or ATM, should be permitted. 8 The rule as written does not provide that 9 payment reimbursement could be made in the 10 11 form of a credit toward a future shift. And 12 I would suggest that if the parties would agree in the lease, that a driver be 13 permitted to take a credit toward future 14 15 payment of shift in lieu of direct cash, 16 check or credit card payments. 17 The proposed rule would amend the

18 all-in-one lease by delineating separate 19 medallion and vehicle payments and capping the portion of the payment attributable to 20 21 the vehicle. When the TLC last amended its all-in-one lease rules, it restricted 22 23 medallion owners or their agents from selling 24 or financing cars in most circumstances. 25 Theoretically, this rule was designed to

Proceedings 1 2 prevent predatory vehicle lending or financing practices by agents. Since the TLC 3 is regulating the amount that can be charged 4 on the vehicle portion of the lease, the 5 6 limitation against an owners' business 7 operations is no longer necessary to protect drivers. The TLC should consider repealing 8 this restriction and make it easier for 9 prospective DOV drivers to engage in one-stop 10 11 shopping for a medallion, vehicle and 12 insurance, as is the practice exists in other segments of the industry. Drivers should be 13 free to negotiate the best deals for the 14 purchase or lease of a car and deal with an 15 16 entity owned by the agent if it offers the 17 best most favorable terms to a driver. In addition, each payment under the 18 19 all-in-one lease will now be allocated between medallion lease and vehicle payment. 20 If this is done, it will no longer be 21 necessary to prorate the amount of the 22 23 initial deposit each month, as provided for 24 in the rules. A deposit is security against 25 nonpayment of the lease and the car payments.

Proceedings 1 2 In general commercial practice, a deposit is 3 retained until all payments are made. Since it will be clear from the terms of the lease 4 5 the amount of the unpaid balance on the car loan at any given time, it will not be 6 7 necessary to prorate the deposit by reducing it each month. The deposit would then retain 8 its purpose; security for payment, and not be 9 used to partially fund the vehicle purchase. 10 11 The proposed rules require detailed 12 information, particularly with respect to balances due on vehicle purchases to be 13 provided both in the lease and in the 14 15 receipts. This is redundant. If a lease 16 provides a payment schedule, there's no need 17 for this information to be also provided on a 18 weekly receipt. 19 And finally, the proposed rule increases the penalties for an owner's 20 21 failure to retain records from \$50 per section violated to \$100 per missing item. 22 23 The penalty is exorbitant and 24 disproportionate to the offense. There 25 should be a cap on the maximum amount that

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1	Proceedings
2	could be charged. An owner who inadvertently
3	misplaced a weeks' worth of receipts could
4	face thousands of dollars in fines under
5	these new rules. There should be a maximum
6	amount that could be charged under this
7	section, irrespective of the number of
8	documents missing.
9	I want to thank you for giving me the
10	opportunity to testify this morning, and I
11	would be happy to answer any questions that
12	you may have.
13	COMM. JIHA: How are you advocating
14	pricing surge as an experiment for taxicab as
15	well?
16	MR. MAZER: Within reason. Right now
17	we do have a surcharge which amounts to about
18	7 percent of the average fare, let's say a \$1
19	surcharge during the evening rush hours, and
20	the average fare right now is about \$15 or
21	\$16. What I suggested in the testimony is at
22	least consider a pilot program that there
23	might be certain hours the Commission has
24	records on this where there is a taxicab
25	shortage, and to incentivize drivers to work

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2 these hours, an additional surcharge might be something that would be worth considering. 3 I'm not suggesting deviating from the meter. 4 I'm not suggesting negotiating prices between 5 passengers and drivers. I believe in the 6 7 integrity of the meter. I believe that the passenger must know what the fare is when 8 they get into the trip. But I think we can 9 come up with creative ways to tailor the 10 11 metered rate of fare structure to meet the 12 demand. Maybe the price would be lowered at certain times, raised in others, in a way 13 that will maximize the use of taxicabs, get 14 15 as many cars on the road as possible, incentivize drivers to work different hours. 16 I understand now a lot of drivers are not 17 18 working at night, possibly because of the 19 opportunity to earn a surge price in other modes of transportation, possibly because of 20 21 congestion, for a variety of reasons. But it's just something to think about and I 22 23 believe it's something that may be in the 24 form of a well-crafted pilot program would 25 actually work.

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1	Proceedings
2	CHAIR JOSHI: I had two questions,
3	one on the non-cash payments. You're
4	suggestion is there be a reimbursement made
5	in the form of a credit toward a future
6	shift. And then is that in lieu you have
7	two suggestions; one that the owner be
8	allowed to charge something to the driver for
9	the cost of processing
10	MR. MAZER: No. I'm not saying an
11	owner should ever be allowed to charge a
12	driver something for the cost of processing.
13	What I'm concerned about, the way the rule is
14	written now, if an owner pays a driver in a
15	check and the driver doesn't have a checking
16	account and a driver has to go to a
17	check-cashing place and pay \$2.50 to cash the
18	check, that's a violation of the rule because
19	the owner did not provide the driver with a
20	mechanism to obtain his or her money for
21	free. If the money is put on an account and
22	there's a debit card that can be used and the
23	debit card, let's say, allows one free ATM
24	transaction per day, but the driver says, No,
25	I'd like to take out \$10 every hour and do it

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2 10 times during the day, and after the first 3 transaction he has to pay for that, that would also be a violation of the rules. But 4 in neither case the owner didn't make any 5 money. The check-cashing place made money 6 7 for cashing the check, the ATM-machine holder or the store that had the ATM machine or the 8 bank made money off the ATM. So what I'm 9 saying is as long as the owner's not making 10 11 the profit on the transaction, the fact that 12 the owner puts money -- gives the driver a 13 check and he has to pay to cash the check shouldn't be a violation of these rules. 14 The 15 fact that the owner sets up a debit card and 16 let's say the owner -- the driver is given a 17 certain number of free transactions using the debit card a week and it exceeds that amount, 18 19 that shouldn't be a violation of the rule.

As an alternative, what I'm asking for is that some thought be given. Let's say a driver works, leases a car, from a garage every day let's say 5 or 6 days a week. And if the owner and the driver agree, why can't the credit card money be used to apply to the

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next day's shift. If the driver knows that he or she is going to work the next day and let's say he has \$80 coming in credit cards, why not take the \$80 credit and reduce his lease payment for the next day as long as you know he's going to work the next day? I wouldn't want that to be something that the owner can mandate because then it ties -- it forces drivers to come back to the garage. But if it's an option that's available if the parties agree, I don't see why that shouldn't be made available.

14 CHAIR JOSHI: And then the other part 15 I had a question on is on -- so we've had a 16 history of not having great compliance when 17 we ask for lease agreements. So and in 18 recognition of that reality and the fact that 19 leases are 6 months, it's very difficult to advocate for drivers that are saying they're 20 21 not -- they're overpaying or they're being overcharged if you're relying on a document 22 23 that only reflects a 6-month period and we 24 have a recorded history of not good 25 compliance on getting those documents when we

Proceedings 1 2 need them. Most garages are using I hope some central computerized systems for 3 receipts. Most sizable garages are. And the 4 5 weekly receipt has proven to us to be one of the only definitive documents that we can use 6 7 to advocate and uncover systematic overcharges. And likewise on the FHV side, 8 9 with trip records, we don't have a cap on the penalties. If you're a widespread abuser and 10 11 you're not compliant, it's on a per-trip 12 basis, on a per-record basis, that those penalties accumulate. And without the 13 ability to have that kind of a stick in a 14 15 world where compliance is never forthcoming, 16 we lose a lot of leverage in being able to 17 protect drivers when they come to us with claims of overcharges. And they're usually 18 19 at a disadvantage from an information 20 perspective. 21 MR. MAZER: You want me to respond? 22 CHAIR JOSHI: I guess I'm going to 23 say I'm a little reluctant to entertain the 24 idea of relying on a 6-month lease when we 25 need a much more detailed weekly release as

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Proceedings 1 2 well as the penalty provisions that would require people to submit them to us. 3 MR. MAZER: Well, the problem here --4 I don't think the problem is with the leases. 5 I don't think the problem is with the 6 7 overcharge. I'm not encouraging the agency to look the other way when it comes to bona 8 9 fide overcharges. I think we get -- we find ourselves wound up in a situation where we 10 11 forget about the overcharge because we're so 12 focused on missing pieces of evidence or missing documents. You do have a provision 13 now which provides suspension until 14 15 compliance. That's a much stronger stick to 16 get the documents than any penalty. My 17 concern is I've seen too many cases where 18 owners, for whatever reason -- I'm not saying 19 it's necessarily a good reason -- but through carelessness or whatever have lost a week's 20 21 worth of receipts, and they're looking at maybe under this rule, could be looking at 22 23 \$5-, \$6-, \$7-, \$10,000 worth of fines on 24 records that they can't reproduce and we 25 don't want to get people in the habit of

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2	reproducing documents.
3	CHAIR JOSHI: The driver should have
4	a copy of that receipt as well, right?
5	MR. MAZER: The driver should.
6	CHAIR JOSHI: So there's a checks and
7	balances there. I mean, if receipts are
8	being produced and given, then the driver
9	gets them as well.
10	MR. MAZER: The driver always
11	yeah, the driver always gets the receipts.
12	If the driver doesn't get the receipt, that's
13	a violation of the rule.
14	COMM. MARINO: But doesn't that make
15	the owner now incumbent to recreate that
16	whole
17	MR. MAZER: Well, that's the problem.
18	COMM. MARINO: That's kind of
19	tedious
20	MR. MAZER: The problem I'm running
21	against is I don't want to recreate
22	documents. If the documents are lost then
23	and you also have the fact that if an owner
24	cannot produce a document, it's an adverse
25	inference drawn at any hearing so that if

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1	Proceedings
2	there was a complaint filed against a garage
3	for an overcharge and if I were to represent
4	the garage and I could not produce the
5	documents, there would be an adverse
6	inference.
7	COMM. MARINO: Can't they just
8	reprint them though? Isn't there a computer
9	record?
10	CHAIR JOSHI: My question was, I
11	mean, how many people are paper and pen
12	keeping track of this now?
13	MR. MAZER: I wish nobody but
14	unfortunately, I don't stand up here saying
15	that we have nobody. I wouldn't be I'm
16	doing this basically on behalf of the
17	garages.
18	CHAIR JOSHI: It would be helpful for
19	those that are to move into a more
20	computerized system for themselves as well as
21	for us.
22	MR. MAZER: Yes, it would.
23	COMM. MARINO: Or even scan them
24	then. Even if they're not I mean, you can
25	scan things and make a backup copy.

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2	MR. MAZER: It would be nice to move
3	some of the garages into the 21st century.
4	CHAIR JOSHI: We'll force that to
5	happen by requiring weekly receipts.
6	MR. MAZER: I'm just suggesting some
7	sort of cap on the amount that can be
8	charged. What would wind up is that the
9	price for missing records becomes much
10	more replaces the price for the wrong
11	conduct.
12	COMM. MARINO: Madam Chair, maybe we
13	can do something like have a grace period to
14	get anyone who's not computer
15	CHAIR JOSHI: I mean, I think that
16	the rule is the rule and it's been the rule
17	not just for weekly it's been the rule for
18	weekly receipts, it's been the rule for FHV
19	trip record, it's been the rule for leases,
20	it's been the rule in so many contexts. And
21	prosecutors routinely use discretion and work
22	out settlement agreements and give people an
23	opportunity to explain underlying
24	circumstances. But the rule itself needs to
25	be black and white. It needs to be

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cumulative in order for it to have any teeth,
because otherwise, there's a price to pay for
not keeping records, and maybe it's worth it
for you to pay \$1,000 dollars not to keep
your records. But we can't open that door.
MR. MAZER: The \$1,000 is not the
problem. It's the tens of thousands. I
mean, right now, the penalty for most cases
of not keeping records would probably fall in
the \$1,000 range. And the rule doesn't
change anything any of the substantive
requirements. The only thing that's changed
under this rule is the penalty, which would
take a fine that would probably be in the
neighborhood of \$1,000 and make it more like
a \$10,000 fine for missing records. I think
that's kind of what the scale of what I see
under these rules.
COMM. GONZALES: Mr. Mazer, once
again, thank you for your testimony and
thanks for at least making us think a little
bit more about what the cost is, expanding
the definition of what the cost is, or
specifying what the cost is to the driver.

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2 But I do have an issue with one of the 3 proposals that you suggested where a driver in lieu of getting paid in cash or check or 4 whatever, that he would then have a credit 5 6 applied to say the next day's lease. I have 7 a problem with that in the sense that it seems like on the surface you now -- the 8 driver's now bearing the credit risk of the 9 owner holding the cash. And just taking it 10 11 to the extreme, unless it's in a segregated 12 account, like an escrow account or something like that, the driver, if something happens 13 with the business, doesn't open up for 14 15 business tomorrow, then what happens with 16 that cash? So I think I have an issue with --17

18 MR. MAZER: I would only -- I'm only 19 advocating it where there's a complete agreement between both the driver and the 20 owner. I would never advocate for this 21 position where the owner could do it without 22 23 the consent of the driver. And I think the 24 only situations it would work is with a 25 long-standing garage where the driver works

Proceedings 1 2 pretty much every day or at least a few times a week and just says, Well, why am I going to 3 take \$100 today and give it back to you 4 tomorrow morning; why not just hold it and 5 6 then tomorrow I give you nothing? I'm not 7 saying that it's for everybody. I'm saying -- I'm just offering it as --8 suggesting it as an option that's not 9 available in those circumstances where the 10 11 parties agree that it might be the best 12 option for them. That's the only situation that I'm urging that this be considered, not 13 saying that it should be authorized under all 14 15 circumstances or mandated. I'm simply saying 16 that maybe it should be an option. 17 CHAIR JOSHI: I have one other clarifying question. I think it's page 3, 18 19 the top bullet, second sentence, it says, "When the TLC last amended its all-in-one 20 21 lease rules, it restricted medallion owners or their agents from selling or financing 22 23 cars in most circumstances." Is that a 24 reference to the prohibition in the 25 medallion-only lease to engage in a car

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2	finance arrangement outside of the all-in
3	lease structure?
4	MR. MAZER: That's correct, except in
5	those circumstances I believe unless the
6	ownership is less than 2 percent of the
7	ownership, I'm just suggesting that maybe
8	it's time to rethink that.
9	CHAIR JOSHI: So I'm sorry if I'm
10	slow. I'm just missing a piece of the
11	argument. So it's time to rethink that
12	because we already have a cap in the
13	medallion in the all-in lease?
14	MR. MAZER: What you have right now,
15	underneath these rules, you'll have a cap, a
16	very clear cap under the all-in-one lease, so
17	that their can't be predatory pricing or
18	predatory financing in the all-in-one lease,
19	I presume, because you can't charge more than
20	\$42,900 for a car which is about the price of
21	an accessible Nissan NV200.
22	CHAIR JOSHI: But that's before
23	the
24	MR. MAZER: Before the credits.
25	CHAIR JOSHI: the credits that you

Proceedings 1 2 get. MR. MAZER: Yes, 29,7- financed over 3 three years, it's probably in line with --4 5 and I think the cost of the car as it goes up each year, by 2 or 3 years from now the cost 6 7 of the car might be 32- or 33,000. If they go with the hybrid, I believe it's going to 8 be around 32,000 and then you finance that 9 over 3 years or longer now. It could be up 10 11 to 4 or 5 years. But on the other side, you 12 have the medallion-only lease and you have a prohibition against an owner doing any kind 13 of financing unless the owner owns less than 14 15 2 percent of the business that's either doing the financing or selling the car. And the 16 17 sale of cars was regulated, the banking laws 18 that regulate how much you can charge in 19 interest. Other businesses within the livery and within the black car business routinely 20 21 sell and finance cars without any restrictions, not saying that's good or bad 22 23 but we're just restricting choice here. And 24 I think that's what this agency is doing now, 25 getting involved in the business where it's

Proceedings 1 2 questionable whether it should regulate. You regulate the vehicles, regulate drivers, make 3 sure the vehicles are safe and make sure the 4 drivers are licensed and safe, make sure the 5 vehicles are insured. But do we really want 6 7 the business of this agency to regulate how much -- who you can deal with? If I wanted 8 to do a medallion-only lease, I'd have to go 9 to a third party and buy my car from a third 10 11 party but I can't buy the same car from the 12 agent who is leasing me the medallion because the rules prohibit that even if that agent 13 was willing to give me a better deal. 14 15 CHAIR JOSHI: But then are you 16 implying that no vehicle cap price cap apply? 17 Because that's what this -- if you do a 18 medallion-only lease and you let people 19 finance independent of our rules, you've got the all-in lease that follows. 20 21 MR. MAZER: Right. CHAIR JOSHI: So if you get rid of 22 23 that exception, you've got the all-in lease 24 rule. 25 MR. MAZER: Well, the thing is if

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Proceedings 1 2 you -- right now we have people that do medallion-only lease and they go in --3 CHAIR JOSHI: So I'm just trying to 4 5 understand. Are you advocating for us to -it sounds like you're advocating for us to 6 7 repeal the cap on vehicle sales. MR. MAZER: Not on the all-in-one 8 lease. The all-in-one lease is --9 CHAIR JOSHI: But the all-in-one 10 11 lease will lose its power if you allow people 12 to operate outside of the all-in-one lease restrictions. 13 MR. MAZER: No, because the 14 15 all-in-one lease permits a conditional sales 16 agreement which may still be favorable to 17 many operators because it makes it easier for 18 them to do the foreclosures. One way you 19 could look at it is if you want to do a medallion-only lease -- you can't do a 20 21 medallion-only lease with a conditional sales agreement, that you could only do it with a 22 23 straight sale. I mean, right now somebody 24 could buy a car from any dealer in the city, 25 go to any bank in the city, do whatever

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2	financing arrangements they want, and then do
3	a medallion-only lease. And that would be
4	permitted under the rule. The only thing
5	that's prohibited under the rule is if the
6	agent that they're dealing with and they're
7	leasing the medallion from has an ownership
8	interest in either the dealership or the bank
9	that they are selling or financing the car
10	from.
11	CHAIR JOSHI: Okay.
12	MR. MAZER: That rule I don't
13	know I mean, that rule was put in there.
14	I remember when the Commission put that rule
15	in a number of years ago. I think the rule
16	was designed I mean, I really don't know
17	because we had a lot of discussion at the
18	time. We talked about the fact well, it
19	doesn't really prevent predatory lending
20	practices because it only prevents basically
21	predatory lending practices by the agent, not
22	by anybody else in the taxicab business. And
23	we just I'm still kind of scratching my
24	head as to why that rule was put in in the
25	first place. And maybe it's time to think

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2	about whether or not the rule serves a
3	purpose. I mean, it's not on the table here.
4	It's not part of the
5	CHAIR JOSHI: Yeah, I think that when
6	you lift something like that, you kind of
7	take away the protections the following rule
8	provides.
9	MR. MAZER: I'm not suggesting
10	repealing the all-in-one lease. I'm speaking
11	in favor of the all-in-one lease.
12	CHAIR JOSHI: Well, thank you for
13	clarifying those and thank you for testifying
14	and for your time.
15	MR. MAZER: Thank you very much.
16	MR. WILSON: The next speaker is
17	Michael Simon.
18	MR. SIMON: Hello, Commissioners. I
19	kind of got lost in all of that. I didn't
20	understand much of it. But a suggestion
21	regarding the flat rate for gasoline, in the
22	future, if more and more taxis are
23	dispatched
24	COMM. MARINO: Can you just identify
25	who you're speaking on behalf of and who you

Proceedings 1 2 are. 3 MR. SIMON: Behalf of myself. I've been a medallion owner for, like, 14 years. 4 5 COMM. MARINO: A medallion owner, 6 okay. 7 MR. SIMON: In the future, if more and more taxis are dispatched and shifted in 8 Manhattan to accommodate rush hour activity, 9 the current optional gas flat rate might be 10 11 useful. An owner could leave their gas debit 12 or credit card in the taxi. A day driver 13 would not be compelled to gas up, increasing income by saving important time bypassing the 14 15 gas station making the taxi more available to 16 passengers. The night driver could be 17 required to gas the vehicle at the end of the shift as traffic is much lighter and getting 18 19 to a gas station easier. Taxi drivers could 20 gas up their vehicles whenever they wished 21 not being required to bring the vehicle back with a full tank of gas. 22 23 Just a suggestion. Thank you. CHAIR JOSHI: So you're advocating 24 25 that we don't get rid of the optional?

Proceedings 1 2 MR. SIMON: No. I think it's a great 3 idea. 4 CHAIR JOSHI: Have you ever used it 5 or know anyone --6 MR. SIMON: I have. 7 CHAIR JOSHI: You have? In what capacity, as somebody leasing out your taxi? 8 MR. SIMON: Yes. And I find that 9 it's very beneficial because the day drivers 10 11 don't go to the gas station and they avoid it 12 and they like it and the night drivers, they 13 gas up for the day drivers. And it's very useful. It just saves time. 14 15 CHAIR JOSHI: And do you know of 16 other people who take advantage of it? We 17 couldn't find many people that were --MR. SIMON: I'm not a big fleet owner 18 19 or anything like that so I don't know. Ι think it's very useful. My drivers meet in 20 Manhattan and they switch their cabs in 21 Manhattan. It saves a lot of time and it's 22 23 very, very useful. 24 CHAIR JOSHI: We have people in the 25 back that are working on this so maybe they

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Proceedings 1 2 can just catch you and get a little more information about your experience with it. 3 MR. SIMON: Yeah. I'm up here 4 because I think it's been a positive 5 6 experience using it. 7 CHAIR JOSHI: Well, I'm glad you came 8 to testify. COMM. MARINO: Madam Chair, can I ask 9 you a question about this rule? Is this 10 similar to when you rent a car you can prepay 11 12 your gas? Chris is nodding his head. 13 CHAIR JOSHI: In a way, yeah, that's 14 the analogy. 15 MR. WILSON: The next speaker is 16 Alison Ungaro for the Committee for Taxi 17 Safety. MS. UNGARO: Good morning, Chair 18 19 Joshi and Commissioners. My name is Alison Ungaro. On behalf of the Committee for Taxi 20 21 Safety, I am presenting a summary version of our previously submitted testimony. 22 23 The committee supports the rules as 24 presented today. Taxi drivers are under 25 unique pressures to comply with the

Proceedings 1 2 burdensome regulatory regimen and will be required to be the sole offering of 3 wheelchair accessible for-hire transportation 4 in the city. Many drivers will be faced with 5 6 losing the option to drive a more economical 7 hybrid vehicle as a taxi. At the same time, this Commission has noted that 9 times out of 8 10 a passenger seeking accessible livery or 9 an accessible vehicle through a for-hire 10 11 vehicle app cannot find one. The Commission 12 has no plan currently on the books to address 13 this issue. The absence of a simultaneous plan to provide accessible service throughout 14 15 all for-hire vehicle services models necessitates that the taxi driver who is 16 17 lured by green outer borough cars, liveries 18 and on-demand FHV apps receive a fare 19 increase at this time. Taxis are a better option for drivers to earn more money and a 20 21 value-added proposition as being the most sustainably affordable ride for passengers. 22 23 Once FHV apps burn through their investments or realize their dreams of domination, 24 25 passengers will be forced to pay even more

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2	for short trips than the constant surge	
3	pricing they are currently being subjected to	
4	without any scrutiny. As such, it is only	
5	fair to compensate taxi drivers for the	
6	burdens they are asked to endure.	
7	Thank you for this opportunity to	
8	speak with you today.	
9	CHAIR JOSHI: Thank you. Anybody	
10	have questions?	
11	(No response.)	
12	MR. WILSON: The next speaker is	
13	Beresford Simmons from NYTWA.	
14	MALE SPEAKER: Not here.	
15	MR. WILSON: The next speaker is	
16	Richard Thaler.	
17	MR. THALER: Chair Joshi and	
18	Commissioners, I'd like to suggest why it	
19	will become important for the drivers to be	
20	able to pay the credit card interchange and	
21	merchant acquirer processing fee for each	
22	individual fare payment rather than the	
23	bundled amount put into the \$11 lease cap	
24	amount. I understand, if I'm correct, that	
25	the Commission intends as a competitive	

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2	necessity to make the hours of a shift more
3	flexible. If that's the case, the
4	demographics choice of payment probably will
5	vary more widely than the average for a
6	12-hour shift. And if that's the case, the
7	way the \$11, for example, is calculated based
8	on a 12-hour shift may not be matched by what
9	could happen in the various hours of
10	multiple-hour shifts. So in order to make
11	that fair for the drivers if they're paying
12	the actual amount, I do suggest that you go
13	back to the original way rather than bundling
14	it in a lease cap, pay the credit card
15	interchange fee, and the merchant acquirer
16	fee for each individual fare payment. That's
17	my suggestion.
18	CHAIR JOSHI: Can I just note CTS, in
19	their written comments, argue for the same
20	thing.
21	MR. THALER: I'm sorry?
22	CHAIR JOSHI: CTS, that just
23	testified, in their written comments, argued
24	for the same thing but I think for a
25	different reason, that if the driver in the

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2	DOV sector was paying per trips, they would	
3	be paying more and now they're paying less to	
4	the agent. I don't know	
5	MR. THALER: Whose comments were	
6	those?	
7	CHAIR JOSHI: The Committee for Taxi	
8	Safety.	
9	MR. THALER: Oh, I'm sorry. They had	
10	something in there?	
11	CHAIR JOSHI: Yes. It wasn't part of	
12	their verbal but it was in their written	
13	comments.	
14	MR. THALER: You just want to have	
15	the driver pay the accurate amount.	
16	CHAIR JOSHI: So you're advocating	
17	for on a per-trip basis	
18	MR. THALER: Absolutely.	
19	CHAIR JOSHI: rather than a flat	
20	amount, okay. And for the reason just that	
21	if there's increased flexibility it will	
22	better align with trips?	
23	MR. THALER: If there are different	
24	hours, you could be working certain hours in	
25	a certain area of the city where people may	

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2	want to use more cash or more credit cards.
3	It wouldn't match the full 12-hour average
4	and it would be impossible to prorate on an
5	hourly basis the \$11 because if you prorated
6	the \$11 on an hourly basis, it might not
7	match what's really going on and it's much
8	more accurate.
9	Thank you.
10	CHAIR JOSHI: Thank you.
11	MR. WILSON: The next speaker is
12	Zubin Soleimanny from NYTWA.
13	MR. SOLEIMANNY: Good morning, Chair
14	Joshi and Commissioners. My name is Zubin
15	Soleimanny. I'm with the New York Taxi
16	Workers Alliance. And I just want to speak
17	to the issue of the all-in-one lease cap and
18	some other things about the lease rules.
19	We're happy to support the rule that extends
20	the period of payment for the all-in-one
21	lease and specifically the requirements for
22	more clear record-keeping. I think in the
23	last couple of years when we've dealt with
24	drivers who faced overcharges, the number one
25	barrier in trying to prove an overcharge and

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actually get restitution or even for a driver realizing that they had been overcharged and there was a problem were insufficient records or records that were so convoluted, it took years for a driver to realize that was a problem. So as we support that change in the new rule for record-keeping, I just want to talk about several important changes that would also be needed to be made for the lease cap rules to make enforcement more meaningful.

So the first of these is to say that 13 14 the rule of the penalty provisions in 15 Chapter 58 would require for mandatory restitution. Right now they don't. It's in 16 17 the discretion of the ALJ at OATH. There have been cases where Commission brought 18 19 charges and overcharges were proven but if the ALJ didn't go out of their way to order 20 21 restitution, there was no way to get that. Even when the Commission appealed it, the 22 23 drivers weren't able to get restitution. 24 This is especially important because in the 25 times when the court addressed this, the

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2	question of whether there's a private right
3	of action, they said there is no private
4	right of action. So if TLC's going to be the
5	only recourse, we want to see that drivers
6	can get that money back.
7	The other thing is in our
8	conversations with lease cap enforcement, it
9	seems that there are some charges that aren't
10	actionable and that a driver can face an
11	improper charge which under the rules would
12	not be allowed but there is no restitution
13	provision under the current rules or, for
14	example, so long as it doesn't exceed the
15	lease cap, it would be acceptable. So for
16	example, in a market like this where some
17	garages might be offering leases below the
18	lease cap and if they charge you 119 instead
19	of 129 but you get back and there's a \$10
20	shift excess fee or something like that, that
21	would be kosher under the rules and we want
22	to see that change as well.
23	Also, in terms of medallion removal,
24	for the DOV sector, we'd like that right
25	now, the penalty doesn't do anything to make

Proceedings 1 2 a driver who's had his medallion improperly removed in violation of the rules to be made 3 There's a penalty for it, there's 4 whole. suspension for it, but the driver who loses 5 6 time doesn't get a loss. Now, TLC does that 7 in other cases. So if a driver has been retaliated against by his garage and he can't 8 go to work, that penalty provision includes 9 compensation for that lost time working. 10 The 11 medallion removal rule would need to do the 12 same. 13 CHAIR JOSHI: Chris has the book here. But what are you referring to when you 14 15 talk about a medallion removal rule? 16 MR. SOLEIMANNY: The rule prohibiting for first transfer of the medallion without 17 first getting TLC authorization. 18 19 CHAIR JOSHI: So that's in the sale of a medallion? 20 21 MR. SOLEIMANNY: I don't have the provision in front of me but I can find it 22 23 for you. 24 CHAIR JOSHI: We can figure it out 25 afterwards. I just wasn't sure because in

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2	the absence of one, the retaliation rule is
3	the actual avenue for
4	MR. SOLEIMANNY: I mean, the
5	situation that we've seen is in the past and
б	part of why the extension for the payment of
7	the all-in lease is also good for drivers, is
8	that what we've seen is drivers who have
9	they pay off the vehicle in three years, they
10	had an all-in lease, and once they're
11	finished buying the vehicle, the medallion
12	will be removed. So (inaudible) once they
13	got the payment for the car, then they're
14	left without a medallion.
15	CHAIR JOSHI: And have the change in
16	economics changed at all the popularity that
17	you're seeing in medallion-only lease?
18	MR. SOLEIMANNY: Not that I would
19	know, not that I have seen.
20	CHAIR JOSHI: From a driver's
21	perspective, they're not being offered I
22	mean, I know there's times in the past where
23	people say they're not being offered
24	medallion-only lease, but is that changing?
25	MR. SOLEIMANNY: My colleagues might

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2	be able to speak better to those kinds of
3	trends.
4	Also, in the garage context, we would
5	like to see more meaningful enforcement of
6	dispatcher bribes.
7	And also, the rule about the late
8	charge, the late charge, really in terms of
9	that, the late return fee going to the
10	garage, we think that the proper payment of
11	the late return fee should be to the
12	second-shift driver if there is one. And the
13	situation where a driver returns late, he's
14	paid a full lease. The second-shift driver
15	then pays a full lease to the garage but gets
16	out at 6:00 instead of 5:00, but the garage
17	shouldn't be collecting two leases and an
18	additional \$25, \$50. The person who is
19	suffering in that context is the second-shift
20	driver.
21	So thank you for allowing me to speak
22	today and I hope
23	CHAIR JOSHI: I want to ask you about
24	one issue and this is something that I think
25	you've raised and MTBOT raised, is some

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2 trepidation about use of debit cards. So 3 what are the issues that you foresee in allowing payment through debit cards? 4 Ι mean, because I think that the reality is 5 there's a whole group of drivers and a 6 7 growing group of drivers that do not get paid in cash today. All the app-based drivers 8 don't and that seems to be working. And it'd 9 be important I think for those industries 10 11 that aren't utilizing those methods to figure 12 out a way to utilize them because they seem to be working for both parties, not just the 13 dispatcher but the drivers as well. So and 14 15 your membership, I assume, includes some of 16 those drivers. So importing some of the 17 benefits of that method of payment makes 18 sense.

19 MR. SOLEIMANNY: It would be a major cause of concern for us if drivers had to 20 21 incur extra charges just to get paid, after all the credit card deductions that there 22 23 already are in their payments, 5 percent 24 where the industry standard is 2.5. Ιt 25 doesn't matter to us whether the garage is

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2	taking that money or not. If the driver has
3	to do 3 bucks to get their \$150 that they
4	earned out of the shift, whether that goes to
5	the credit card company
6	CHAIR JOSHI: But why are so many
7	drivers signing up for dispatch methods where
8	they don't get paid in cash?
9	MR. SOLEIMANNY: In terms of e-hail?
10	CHAIR JOSHI: Yeah.
11	MR. SOLEIMANNY: Well, I mean, is
12	that I don't know that
13	CHAIR JOSHI: Because there's a
14	payment method there that's working, right?
15	MS. DESAI: You get it directly to
16	your account.
17	CHAIR JOSHI: You get it directly to
18	your account. Okay, thank you.
19	MR. SOLEIMANNY: Maybe Bhairavi can
20	speak more directly to that.
21	CHAIR JOSHI: So that's something I
22	think is worth for the entire industry to
23	look at, at direct payments to accounts as a
24	way of being able to pay drivers efficiently
25	and also getting away from the cash and maybe

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2	solving some of the problems that I think
3	we're hearing both from owners and from
4	drivers. And obviously the technology's
5	there. So we're happy to continue that
6	conversation.
7	COMM. MARINO: Mr. Mazer also raised
8	for the drivers that don't have accounts I
9	don't know what the percentage is of drivers
10	that don't have accounts
11	CHAIR JOSHI: Well, I think many
12	drivers are opening accounts to get paid,
13	right?
14	COMM. MARINO: The check-cashing
15	places that he was talking about
16	CHAIR JOSHI: The drivers working for
17	apps today, if they don't have an account, I
18	guess are opening accounts to get paid. So
19	the hurdles can't be that high.
20	MR. SOLEIMANNY: You have to have a
21	checking account.
22	Thank you very much.
23	CHAIR JOSHI: Thank you very much.
24	MR. WILSON: The next speaker is Asim
25	Akter.

Proceedings 1 2 MR. AKTER: Hi. My name is Asim Good morning, Commissioners and Chair 3 Akter. I just wanted to talk about the DOV. 4 Joshi. 5 We are in support of the lease cap, where the car payments can be spread out over a 5-year 6 7 time. But to be very honest, it's not enough to encourage the professional drivers to be a 8 DOV owner at the current situation, and also 9 the DOV owners who already have the cars to 10 11 sustain as a DOV in the current situation. 12 Because of the expense, at the 13 moment, you know, to be a DOV, you have to pay \$1,400 a week. And we all know there's a 14 15 driver shortage at the moment. So where 16 there were two drivers working under one car, 17 now there's only one driver working in that 18 car. And the expenses are the same. The 19 revenue is the same or we have seen that the 20 trips are coming down. TLC data shows that 21 from 2014 to 2015, on a monthly basis, there were -- trips came down. Some months there 22 23 were 10 percent, some months were up to 24 20 percent. We have to see the other option 25 to have more other revenue to get the revenue

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2 for the drivers. Just to give you one 3 example, the rooftop advertisements, the DOV used to get that money. After 2008, all of a 4 5 sudden the agents decided that they are going to keep that revenue whereas we are charged 6 7 for the TLC inspection fee, DMV registration, because the driver owns that vehicle and 8 agent always makes that argument because the 9 drivers are the owner so they should bear 10 11 that cost. In the same way, we are the car 12 owner. That rooftop advertisement go into my car. So the revenue that comes from that 13 14 advertisement, I should get it. I mean, if 15 you keep the way that things are, and they 16 are making -- I mean, the drivers of the DOVs 17 are responsible for all the costs, it's only going to drive -- it already has drived [sic] 18 19 the drivers away from this industry. It will keep driving them away. It's not, I mean, 20 21 where you have other options, you can go to green taxi or the black car where the expense 22 23 are very less. I mean, from 1,400 if your own car to a black car or a green taxi, it 24 25 comes down to 500.

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2	So I'm just saying we have to find
3	other means where I mean, you know, we
4	have to see it in a just sense that a rooftop
5	advertisement, TLC should make a rule that
6	that money should go to a DOV, not to the
7	agents.
8	And also, the credit card processing
9	fee, at the moment if I'm a DOV and I drive
10	by myself, I have to pay for 24 hours where
11	and I can only work up to 12 hours,
12	consecutive hours, in one day. But I have to
13	bear a cost for 24 hours for the credit card
14	processing. I think it's not fair and this
15	is
16	CHAIR JOSHI: I just want to note, on
17	the all-in lease, you mentioned at the outset
18	that we're spreading it out over five years.
19	The rule actually doesn't specify, so it can
20	be spread out over any amount of time as long
21	as it's within the cap for the vehicle
22	portion. So there is some greater
23	flexibility there even beyond five years.
24	MR. AKTER: Okay. Thank you.
25	MR. WILSON: Thank you.

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2	The next speaker is Bill Lindauer.	
3	MR. LINDAUER: I want to save my time	
4	for Nickoloi.	
5	MR. WILSON: The next speaker is	
6	Nickoloi Hent.	
7	MR. HENT: Good morning,	
8	Commissioners. Good morning, Chair Joshi.	
9	My name is Nickoloi Hent. I am an	
10	owner/driver since 1990. I drive since 1998.	
11	I see that you want to help the drivers with	
12	the income with the surcharge of 4.50, but	
13	before that, I had a lot of discussion of the	
14	owners and garages. I would like to ask you,	
15	does the garage take credit cards from the	
16	driver when they pay for the lease?	
17	CHAIR JOSHI: I think you'd have to	
18	aim that question at the garages.	
19	MR. HENT: I don't think that they	
20	accept credit cards. I think they	
21	CHAIR JOSHI: Your question is are	
22	they only accepting cash or credit card	
23	against your future earnings?	
24	MR. HENT: When I leased my car in	
25	1988, I came from Dallas, Texas. I worked	

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2	for the company. I paid them in cash. When
3	I give them the card for my deposit, they
4	give me a check. I didn't have a bank
5	account. So I think this can be solved a
6	little bit easy. The drivers can pay for the
7	lease with a credit card and then they can be
8	paid in check with credit card.
9	The other things I wanted to mention
10	if you allow me, if you want to help
11	economically the drivers, I think the way to
12	do it is to for example, I don't think
13	it's necessarily 4.50 from JFK to Manhattan.
14	But it will help more if we can go to the
15	taxi stand to the terminal, not in 15,
16	20 minutes or half an hour or more.
17	CHAIR JOSHI: You mean instead of the
18	holding lot?
19	MR. HENT: Suppose it takes like
20	three minutes to go over there. But because
21	all the cars, the black cars with the TLC
22	plates, are blocking especially terminal 5.
23	I don't know your name. I'm sorry. You
24	mentioned you wait like
25	COMM. MARINO: Commissioner Marino.

Proceedings 1 2 MR. HENT: Commissioner Marino, you 3 mentioned last month you had to wait I don't know how many hours to be picked up. 4 COMM. MARINO: It was chaos. 5 Ι couldn't believe it. 6 7 MR. HENT: We face this problem at least two, three times a day. I have here 8 9 the papers and the money which I pay for the New York State, you know, the \$0.50. For 10 11 example, on 2/11, period 1, I paid \$983, 12 1,988 trips. And the period number 4, which is from October, November, December, because 13 traffic with Christmastime is horrible, it 14 15 was 852, 1,705 trips. COMM. MARINO: Paid for what? 16 17 MR. HENT: \$0.50. 18 CHAIR JOSHI: The MTA, it's a \$0.50 19 tax on yellow and green trips that goes to the MTA. Combined total income from that is 20 21 about, between the green and the yellow, brings in annually between \$85 million. 22 23 Those are the two sectors that pay it. The 24 other sector, black car, paying sales tax, so 25 some smaller portion of the City portion goes

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2	to MTA but it is not equivalent to the amount
3	of money that the green and the yellow
4	sectors generate in revenue for the MTA.
5	So I think that's your point in
б	telling us your contribution back to the
7	City
8	MR. HENT: Yes, because of the
9	horrible traffic in Christmastime, I had
10	almost 200 trips less, which, that I
11	understand. But now the situation gets out
12	of control. For example, I have for 2/13 and
13	2/12. But I gave the last semester, you
14	know, from March to April, May and June, it's
15	1,141 trips and the money is \$570. So it's
16	almost 40 percent less than 2/11. This is
17	because of the situation with traffic and we
18	cannot move. This is killing us. It's
19	killing you, the State and the City, and now
20	(inaudible). Please, Commissioners,
21	Chairman, help us to move.
22	CHAIR JOSHI: I think your point is
23	the congestion is also changing the amount of
24	money the MTA collects because
25	MR. HENT: Exactly, and the State.

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2 And I tell you one thing, I have the e-hail from (inaudible). You know, six times in six 3 months I got called. One time I couldn't 4 pick it up. The other times customer was 5 6 waiting for the customer to get out and to 7 get in. When I picked up, I was on 28th Street between Seventh and Broadway. I'm 8 supposed to go to 40th Street and Broadway. 9 When I get over there, I was lucky the 10 11 customer was there. But when you press yes, 12 the meter is shutting off. You get over there and it says reached the destination. 13 You have to wait 4 minutes for the customer 14 15 to arrive. How in the world, 20-, 30,000 16 cars, if they do that, how can we move? How 17 can -- what we can do? I think in my opinion is shut off all the e-hails. Shut it off 18 19 because that's creating traffic and congestion and we cannot move. 20 21 COMM. MARINO: How long do they have to wait? 22 23 MR. HENT: That's what it says on the 24 GPS, you have to wait 4 minutes for the 25 customer to arrive.

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2	COMM. MARINO: 40?
3	MR. HENT: 4 minutes.
4	CHAIR JOSHI: I guess every program
5	will have its own instructions to drivers on
6	how long they'd like them to wait before
7	MR. HENT: This is why we cannot
8	move. This is why our income is declined.
9	This is why the State I think you have the
10	record, how much we pay for the State in
11	2/09, $2/10$, $2/11$, $2/12$ to the State and how
12	much they collect now. I think it's probably
13	close to 50 percent less. So this is I
14	had to bring it to your attention. And
15	please, if I don't speak very well, forgive
16	me.
17	CHAIR JOSHI: You speak very well.
18	So thank you very much.
19	MR. HENT: Please help us,
20	Ms. Chairperson Joshi.
21	CHAIR JOSHI: You put numbers to an
22	issue which is very helpful for us to
23	understand.
24	MR. HENT: Please help us to go to
25	the terminal in 3 or 5 minutes. Do not allow

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2	all the black cars to block the entrance in
3	terminal 5 in JFK, terminal 2, terminal 4.
4	This is the worst what can happen. I am
5	doing JFK every day. When I go from my
6	house, I go to JFK. They don't block it at
7	11:00 a.m. They block it at 4:00 p.m., 5:00
8	p.m., and it's a disaster from 9:00 p.m. to
9	1:00 a.m.
10	CHAIR JOSHI: So this is an issue
11	that we've been in discussion with the Port
12	Authority and was the subject to our last
13	rules. We're very aware of it and we don't
14	have complete control over the Port Authority
15	or the airports, but we have a willing
16	partner and they're aware of their
17	(inaudible) problems as well.
18	MR. HENT: And something else, I have
19	pictures on my iPhone.
20	CHAIR JOSHI: I'm going to ask you,
21	in the interest of time, please share the
22	pictures, especially I don't know if Cindi
23	Davidson is still here.
24	MR. HENT: The last time I gave the
25	pictures I had the pictures here to show

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2	to the newspapers, to everybody. They didn't	
3	want to take a look at them.	
4	CHAIR JOSHI: Well, Cindi Davidson is	
5	in the back and she works very rigorously on	
6	our airport issues so it would be good if you	
7	could share them with her.	
8	MR. HENT: I have it here on iPhone.	
9	CHAIR JOSHI: She's right behind you.	
10	MR. HENT: Thank you very much.	
11	CHAIR JOSHI: Thank you for coming	
12	and sharing.	
13	MR. HENT: Thanks a lot. And forgive	
14	me for speaking a little bit.	
15	CHAIR JOSHI: Not at all. Thank you.	
16	MR. WILSON: The next speaker is	
17	Mohammed Tipu Sultan.	
18	MR. SULTAN: Hi. Good morning,	
19	Chairman Meera Joshi and the Members of the	
20	Commission. It's a great standard that TLC	
21	thinking about economic reform after the	
22	times of three years. The last time was	
23	2012.	
24	As a driver last 10 years, I'm	
25	thinking that reform should be there, either	

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2 some already existing, some system that we 3 are carrying. If you reform that, it will be another reform for the taxi driver. 4 For example, the credit card processing. 5 The credit card, we are currently giving \$11 6 7 every shift and it is based on 5-percent credit card transaction. In 2007 we started. 8 If you charge us \$11, I'm a DOV driver and 9 I'm paying \$130 every week. And my friend 10 11 DOV driver, living in Ozone Park, he has only 12 himself driving. He don't have any other driver. As we know, there's a driver crisis 13 in the industry. But still, he's paying \$130 14 15 because he's driver, only one. But if you 16 lower this one based on 2.5 percent, where 17 it's reasonable everybody charging 5 percent, it will be used in both, for the credit card. 18 19 And also, we are paying E-ZPass, we are paying the \$0.50, we are paying the \$0.30. 20 21 All this credit card we're paying for that and it should not be. We should not be 22 23 paying for that. E-ZPass, when we set all 24 that advertisement, if you take the E-ZPass, 25 you can get less money without the cash. Ιf

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2	you pay the cash, you pay more. But here, we
3	pay the credit card processing fee. They're
4	charging E-ZPass \$0.50 and \$0.30. And the
5	\$0.50 goes to the MTA, not the driver; \$0.30
6	goes to the disabled charging, actually.
7	That should be goes to the other garage
8	and the owner. And it's not me, why I should
9	pay that.
10	The DOV driver, as the DOV driver,
11	three years medallion remove thing. Why do I
12	say that? Because the garage and broker,
13	they remove the medallion three years. But
14	it was when 2012 was saying that the car
15	should be payment three years. But the
16	garage or the broker, they turning to all the
17	cars should be the medallion should be
18	removed within three years. I do believe
19	that it should be more than that. Until the
20	car retired, the medallion should not be
21	removed. If the DOV
22	CHAIR JOSHI: The change that we're
23	proposing in the all-in lease cap will allow
24	for flexibility so you're not confined to the
25	three years. It can be for a longer period

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2	of time.
3	MR. SULTAN: It is hard to believe.
4	To me, it's an implementation of the rules.
5	I was in the board when the 2012 was ruled,
6	the three-years-payment rule. With the three
7	years payment rule, one of my friends removed
8	the medallion within six months because he
9	bought the car in his own money and he got a
10	medallion from the other broker. So when he
11	was getting that medallion lease, within six
12	months, his medallion was removed and he said
13	the medallion was sold. But who will be
14	approved if medallion is sold? But his
15	medallion was rented same garage with the
16	other driver. Other driver, when he caused
17	that this is medallions I used to drive
18	and this is my six months I bought this
19	car, so where is the rule? In there, I would
20	say if the medallion needs to be removed or
21	medallion sold, it must have to be approved
22	by the TLC. It must have to be sitting in
23	the middle of the TLC. If the garage say
24	medallion sold and the driver, the DOV
25	driver, he have to be go with the TLC, that

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2	TLC may say that prove that, yes, the	
3	medallion's sold. You have to give that	
4	medallion. I want that one should be	
5	there.	
6	COMM. JIHA: Let me ask you a	
7	question. With respect to the credit cards,	
8	is it 5-percent charge by the credit card	
9	companies or is this charged by somebody	
10	else? Because 5 percent is excessive.	
11	CHAIR JOSHI: Yeah, 5 percent is what	
12	we allow. The actual breakdown of what the 5	
13	percent is comprised of is something that we	
14	would need to get additional information from	
15	the TPEP vendors on	
16	COMM. JIHA: So we allow the	
17	companies to charge up to 5 percent?	
18	CHAIR JOSHI: That was a rule that	
19	was put in place in 2007.	
20	COMM. JIHA: That's excessive in	
21	today's world.	
22	COMM. MARINO: Wasn't that a split	
23	though? Part of that was for processing for	
24	the garage as well, if I remember.	
25	COMM. GONZALES: That was part of the	

Proceedings 1 2 processing. And also, I think one of the 3 things that happens is that we require the driver to get paid out at the end of the 4 shift but the owner doesn't receive cash from 5 6 the credit card fare for -- I see at least in 7 my statements up to 3 or 4 days later. So they have to front the money to the driver. 8 COMM. MARINO: So if the credit card 9 company takes 2.5, then the garage -- because 10 11 they have to have their secretaries and their 12 people, I think that's how that came about, if I remember. 13 COMM. GONZALES: I do believe at some 14 15 point we need to revisit it to see --16 COMM. JIHA: I think it's something 17 we need to revisit it. CHAIR JOSHI: And we need to have 18 19 more information about how the 5 percent is being broken down between administrative 20 costs, overhead and credit card actual 21 22 processing charges. So any additional 23 information would help us make a 24 better-informed decision on the policy going 25 forward.

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2	COMM. JIHA: And do we negotiate that
3	directly with the credit card companies with
4	respect to the rate they charge?
5	CHAIR JOSHI: No. There was one
б	occasion back in 2008 where the City was
7	successful in negotiating with Amex to get a
8	better rate and we're happy to take up that
9	charge again to negotiate with all three
10	credit card companies. And we'll enlist your
11	help in that.
12	COMM. JIHA: I think we should.
13	CHAIR JOSHI: But yes, to reduce it
14	overall, because any reduction in that first
15	interchange would obviously have an effect on
16	owners and drivers in a positive way.
17	MR. SULTAN: Can I continue?
18	CHAIR JOSHI: Yeah. You are at the
19	end of your three minutes but certainly
20	continue and sum up.
21	MR. SULTAN: Please. Thank you so
22	much. Actually, also I want to be confirmed
23	by the TLC before the medallion removed
24	because my friend was in a gas station buying
25	a coffee. When he came back, his medallion

Proceedings 1 2 is not there. That is the situation. And where we should go, no TLC, no other 3 anywhere. We just give up and crying on the 4 street with my child and wife. That's the 5 6 situation last few years. And now they want 7 to be extension forever with the vehicle. But I want it to be when there is a time of 8 good, they will do the same thing. I do 9 believe as a driver last ten years. 10 11 All right. There's another thing you 12 want to be --13 CHAIR JOSHI: I'm going to have to 14 ask you in the interest of time, if you can 15 sum up quickly. How many more points do you 16 have? 17 MR. SULTAN: As a driver, I should get more time. I'm the one who suffers. I'm 18 19 the one who runs. I'm the one who runs. 20 CHAIR JOSHI: That's pretty good. 21 MR. SULTAN: I'm the one who runs the 22 City. 23 All right. There is a \$50 --24 CHAIR JOSHI: He's going to go 25 forward anyway. I've been overruled.

Proceedings 1 2 MR. SULTAN: There should be \$50 3 insurance as a full coverage. Three days ago, my friend was hit by a van. I want to 4 say the DUMBO Moving, that's the car name. 5 6 He was intentionally hit the car to take a 7 light. And he moved. He hit and run (inaudible) block at least. So then my 8 friend has a dash camera on front side. 9 That's the way I can see all the picture, how 10 11 he was hit and why he's wrong. On the red 12 light, he stopped with the police and the 13 police was pulled over that car. In that situation, \$50 should be full coverage as 14 15 long as the car not retiring. It should be 16 there because if the police was not there, 17 that is hit and run. That car is gone. And 18 my friend has to be fair for the whole 19 incident where \$50 is not insurance that's 20 full coverage. 21 Also the rooftop and the television 22 advertisement, I want to be shared because 23 it's my body. Think about it. I go to

> garage and I clean my car. It's my body. It's my car. I'm a DOV driver and I take

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Proceedings 1 2 this rooftop advertisement all over the city and someone sees, Oh, this is it. It's my 3 It's not a garage car. It's not a 4 car. medallion owner car. It's not a medallion 5 owner (inaudible) in a billboard and looking, 6 7 Hey, this is the broker and you can rent it. It's my car, my ad, is my car. And all 8 expense I mention, it should be I share for 9 this rooftop and the TV money. And also 10 11 hybrid charge, it's my car. I invest the 12 money and they're getting the money, 29,000 cars, they're getting 42,900. They already 13 make money so why need the hybrid car? 14 Ιt 15 should be removed. 16 CHAIR JOSHI: You're saying the 17 differential between the hybrid lease cap and the standard lease cap? 18 19 MR. SULTAN: I'm talking about if you look at the -- as a DOV driver, when you go 20 21 to the DOV for the medallion leasing. So they are mostly give the car out. They say, 22 23 You want to take the medallion? CHAIR JOSHI: The difference between 24 25 a medallion-only hybrid lease and a standard

Proceedings 1 2 medallion lease? 3 MR. SULTAN: No. I'm talking when I buy a hybrid car, the hybrid car costs around 4 5 \$29,000. When I go the three years payment, it goes \$42,900 because they're charging \$275 6 7 per car. CHAIR JOSHI: Additional? 8 MR. SULTAN: Yeah, additional. 9 CHAIR JOSHI: So it's the difference 10 11 between the two leasing structures, hybrid 12 and standard? MR. SULTAN: Yeah. So that's what 13 14 I'm paying, the interest or whatever, it is 15 kind of like that they paying all this 16 because they say, Oh, you purchased the car 17 from me. But they don't let me take the 18 medallion because I'm not purchasing the car 19 from them. This is also their profit. They 20 are making money three years from there. So 21 as I'm saying that I'm the investor, I am paying the money. So they're not the 22 23 investor. So I'm paying the money and I 24 should not pay the hybrid charge, \$40. As 25 the economic problem with the taxi industry

Proceedings 1 2 currently, I see the newspaper and I'm a driver, I'm suffering too. So as I'm saying, 3 as they're reforming the taxi driver economy, 4 it should be there -- it should be removed, 5 6 \$42. It should be me, actually, not to them. 7 And also, all the repairs should be responsible for the garage, not me. As we 8 know, the garage has a couple of tires and go 9 to the TLC in inspection. They open the new 10 11 tire, put the new tire, sending us back in. 12 Come back, driver, open up a new tire and put the bad tire. So they have all the 13 structural everything. 14 15 CHAIR JOSHI: Okay. So I take your 16 point on the repairs. Do you have any other 17 points before you sum up? Because we do have 18 other speakers. 19 MR. SULTAN: Okay. I give you one more minute. 20 21 CHAIR JOSHI: One more minute or one more point? Thirty seconds. 22 23 MR. SULTAN: Thirty seconds. 24 In general in America, in general, we 25 are hearing the income equality, as we're

Proceedings 1 2 seeing legal income, and I'm proud that I was the last time in the strike with the fast 3 food restaurant. I was in there. I 4 5 organized them and I'm very proud. There are 6 so many cities are visiting \$15 an hour and 7 we smile for that. But where is the taxi driver? They are not even earning \$10 an 8 hour. If this is \$15 an hour, fast food 9 restaurant will get \$120 per day for 8-hour 10 11 shifts. But if we charge \$15 an hour for the minimum for the taxi driver, 12-hour shift 12 will be \$185 without overtime because we work 13 12 hours. They work 8 hours. Just comparing 14 15 that where is the economy going, what is the 16 people thinking, where is the thinking about 17 the taxi driver economic reform? 18 CHAIR JOSHI: Thank you. Those are 19 broad and big and important concepts. Thank 20 you. 21 Thank you so much. MR. SULTAN: 22 MR. WILSON: The next speaker is 23 Bhairavi Desai. 24 MS. DESAI: That's a tough act to 25 follow but I'll do my best.

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2	CHAIR JOSHI: Just for the record,
3	due to time constraints, Ed Gonzales,
4	Commissioner Gonzales, had to leave. And
5	it's now 12:04.
6	MS. DESAI: Good afternoon, Members
7	of the Commission. My name is Bhairavi Desai
8	and I'm Executive Director of the New York
9	Taxi Workers Alliance. My colleagues have
10	already very eloquently made most of the
11	points regarding our various proposals and
12	they're all listed out on the document that I
13	just submitted for the record. Couple of
14	things.
15	First of all, on the all-in lease cap
16	with regards to DOV leasing, you know, for
17	years the situation was you would pay for the
18	vehicle in about two to two and a half years.
19	And then for the remainder of the length of
20	the length of the car, the lease would come
21	down because you're only paying for the
22	medallion-only portion. But because between
23	2007 to 2012 there were rampant overcharges
24	in the industry where these additional
25	fees and that's all they were called,

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2 additional fees -- were added on to the lease. And when we would go and file 3 complaints with the TLC, the complaints would 4 5 not be heard because they were seen as vehicle-related expenses. And it was 6 7 basically a loophole in the regulations and that's why the all-in lease cap was regulated 8 by the TLC first in 2009 as a concept and 9 then eventually in 2012 with the actual 10 11 amount. And the medallion-only lease, I 12 mean, if these two are actually supposed to work together, then the all-in is inclusive 13 of the vehicle financing, once you pay off 14 15 the car let's say in three years, for the 16 remaining four years of the car you're then 17 entitled to the medallion-only lease. So 18 what's been happening, as people were 19 describing, is many scenarios where the 20 agents were actually removing the medallion 21 after the three years. So what was the point of you investing into a vehicle if you now 22 23 have it for three years when you used to have 24 it for seven years? And so there needs to be 25 a rule in the TLC that specifies that the

Proceedings 1 2 medallion cannot be removed until that vehicle is retired. Otherwise, you've 3 4 invested into payments on that car and after 5 three years, it's basically ruled to be worthless. We never had that experience 6 7 before in this industry. And that experience should not have been happening over the past 8 three years and it really is one of the 9 primary reasons that so many DOV operators 10 started to leave the industry. 11 12 Secondly, I just want to say that on 13 the fleet side, fleets must explicitly bear all of the repairs and maintenance costs. A 14 15 few months ago, the Taxi and Limousine 16 Commission gave the fleet an extension on the 17 vehicle retirement. What used to be three 18 years, it's now seven years. Imagine that. 19 You're basically getting the cost of two vehicles. Their costs have come down. At 20 21 the very bear minimum they can certainly pay for all of the repairs and maintenance on 22 23 that vehicle and none of those should be 24 passed down to the driver. They can afford 25 full coverage insurance on all of those cars,

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2	especially given that the car is now going
3	from three years to seven years, which is the
4	same that an individual car length is for.
5	On the credit card processing, the 5
6	percent that's regulated by the TLC, it's
7	basically on each it's not only it is
8	such an antiquated rule. Not only is 5
9	percent much greater than the going rate in
10	the market today from even 2007 5 percent
11	was high. Imagine how much higher it is
12	today not only after there's been changes in
13	the financing-processing industries but also
14	after there's been a congressional action
15	that's required limitations on how much
16	processing we charge, for example, on debit
17	cards as opposed to credit cards. So we have
18	seen none of those rewards shifted down to
19	the drivers. That processing is divided into
20	basically three different ways from the bank,
21	to the vendor, the fleet. They all take a
22	cut before the money goes back to the driver.
23	And you know, since about three years ago,
24	two years ago, when the TLC passed the rule
25	that instead of a per transaction 5-percent

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2 fee, the TLC would engage in an evaluation of 3 the average credit card fare amount, multiply that by 5 percent, and that's what the 4 drivers would pay every single shift. So if 5 you're a weekly driver and you're not working 6 7 that shift, you're still paying that cost. Now, we agreed to that change at that point 8 in time, you know, because at that point in 9 time the TLC had not passed the subsequent 10 11 rule which passed later on that it would 12 engage in a review I think every other year as opposed to engaging in a review of that 13 credit card cost at the time of a fare raise, 14 15 which is what we expected when the initial 16 rule was passed. But at this point, I mean 17 the \$11 that drivers are paying, it's a huge burden. And in terms of the fleets, they 18 19 only give the cash when you're a daily driver. Weekly drivers get compensated 20 21 through a check, not by cash. We are absolutely opposed to any kind of debit card 22 23 being used as a reimbursement tool to the 24 drivers. We've already filed complaints. 25 There is Gotham Garage, there are several

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2	other garages that we're using the debit card
3	to basically cheat drivers out of the money
4	they were rightly owed, their own
5	reimbursement from their credit card
6	transactions. And the whole concept
7	CHAIR JOSHI: You have a constituency
8	that it's not just yellow taxi drivers,
9	right?
10	MS. DESAI: Mm-hmm.
11	CHAIR JOSHI: It's also black car
12	drivers. They're not getting paid in cash.
13	What is their experience in terms of getting
14	paid with direct deposit into accounts?
15	How's that working and are there things about
16	that setup that can be transferred into the
17	yellow medallion world to ease the pressure
18	point for both the medallion owners and the
19	drivers in getting paid and getting paid
20	quickly?
21	MS. DESAI: Absolutely. I mean,
22	we've been saying this for years, that the
23	money should go directly into drivers'
24	accounts. And there are processors now where
25	you do get the money within a 24-hour,

Proceedings 1 2 maximum 36-hour, return. And remember when 3 the fleet --CHAIR JOSHI: Your members, they're 4 opening accounts for that purpose? 5 6 MS. DESAI: Yes. 7 CHAIR JOSHI: So they're doing the up-front work of opening up the account and 8 then providing that information to whoever's 9 depositing it directly? 10 11 MS. DESAI: Yes. And there are many 12 immigrant rights organizations across the 13 country and in New York City that help people open up bank accounts if they've never had 14 15 one before. There are also other 16 nontraditional ways where working people can 17 get the money directly. 18 CHAIR JOSHI: And when they pull 19 money out of those bank accounts, what are the costs associated with that? Is there a 20 21 monthly fee unless you keep a certain minimum in there? I mean, there are generally 22 23 banking costs. When you open an account, there's costs associated with it. 24 25 MS. DESAI: That may depend on your

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2	account, on that particular bank. But there
3	are certainly banks I mean, I don't want
4	to name-drop, but like Amalgamated Bank,
5	which is a labor-union-owned bank, you don't
6	have to have a minimum balance. I'm sure
7	there are several credit unions in this
8	industry that depend on drivers that would be
9	willing to make it easy for lease drivers to
10	also open up accounts and not charge them
11	monthly fees.
12	CHAIR JOSHI: So it's an area that I
13	think is well worth for the entire industry
14	to explore and try to find a way to make
15	those I mean, I don't want to be naive and
16	say we have to stay with cash payments
17	because that's what we've done. That's not
18	the way the world's moving. The world is
19	moving into a more non-cash world and drivers
20	are obviously accustomed to dealing with
21	getting paid directly into an account and I
22	think that there's a lot of work that needs
23	to be done within the yellow taxi industry to
24	catch up to that so this is a more seamless
25	process.

Proceedings 1 2 MS. DESAI: And I think it's particularly relevant today where, like, if 3 your overall income, if your budget is 4 falling, you don't want that to become a 5 cash-flow crisis because you're waiting to be 6 7 paid at the end of the week as opposed to getting the money directly and immediately. 8 And that credit card processing should 9 absolutely exempt the tolls, the taxes, the 10 11 \$0.50 surcharge and the \$0.30 surcharge and 12 of course the tip which the driver has earned through their hard labor. 13 I'll just conclude with one final 14 15 point that none of us had mentioned earlier. 16 On the metered fare, you know, on holidays, 17 the surcharges don't remain in effect. And 18 it just seems so contradictory, especially 19 when you look at the other side of the industry that actually engages in (inaudible) 20 21 price surging on holidays. Most workers in any profession, if you work a holiday, you're 22 23 incentivized to work it but you earn more. 24 In the taxi industry, drivers actually take a 25 pay cut. They take a wage cut when they go

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1	Proceedings	
2	out and lease on a holiday because the	
3	surcharges on the meter are not in effect.	
4	That is so that along with the 5 percent	
5	truly antiquated and those two things really	
6	need to change.	
7	CHAIR JOSHI: Thank you very much.	
8	MS. DESAI: Thank you.	
9	CHAIR JOSHI: With that, there's no	
10	more speakers on lease cap and fare.	
11	So that ends today's meeting and it	
12	is now 12:15. Thank you, everybody who	
13	contributed.	
14	(Time noted: 12:15 p.m.)	
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118 1 2 CERTIFICATE 3 4 STATE OF NEW YORK)) ss.: 5 COUNTY OF RICHMOND) 6 7 I, DANIELLE CAVANAGH, a Notary Public within and for the State of New York, do 8 9 hereby certify: 10 I reported the proceedings in the within-entitled matter, and that the within 11 transcript is a true record of such 12 13 proceedings. I further certify that I am not 14 related to any of the parties to this action 15 16 by blood or marriage and that I am in no way 17 interested in the outcome of this matter. IN WITNESS WHEREOF, I have hereunto 18 set my hand this 20th day of July 2015. 19 20 21 DANIELLE CAVANAGH 22 23 24 25

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