1

NEW YORK CITY

TAXI AND LIMOUSINE COMMISSION

APRIL 30, 2014

ACCESSIBILITY RULES
PUBLIC HEARING

33 Beaver Street
New York, New York
Time: 10:10 a.m.

Reported By:
Margaret Crane

STENO-KATH REPORTING SERVICES, LTD.

139 MAMARONECK AVENUE

MAMARONECK, NEW YORK 10543

(212) 95-DEPOS (953-3767) * (914) 381-2061

FACSIMILE: (212) 681-1985 * (914) 381-2064

E-MAIL: Stenokat@verizon.net

Stenokath@verizon.net

1	APPEARANCES:
3	FOR THE COMMISSION:
4	MEERA JOSHI, Chairwoman
5	LASHANN DEARCY, Commissioner
6	ELIAS AROUT, Commissioner
7	FRANK CARONE, Commissioner
8	LAUVIENSKA POLANCO, Commissioner
9	CHRIS WILSON, General Counsel
10	
11	SPEAKERS:
12	LETITIA JAMES, Public Advocate
13	CHRIS TORMEY, TLC
14	ASHWINI CHHABRA, TLC
15	GALE BREWER, Manhattan Borough President
16	NOQUEL MATOS, Council Member Ydanis Rodriguez
17	RONNIE ELLEN RAYMOND, United Spinal Association
18	JAMES WEISMAN, United Spinal Association
19	JULIA PINOVER, Disability Rights Advocates
20	EDITH PRENTISS
21	JEAN RYAN, Disabled in Action
22	SIMI LINTON
23	CRYSTAL RIVERA, BILS
24	GEORGE LASZLO
25	(Continued)

1		3
2	SPEAKERS:	
3	ELIZABETH RAMOS, VIA	
4	SUSAN DOOHA, CIDNY	
5	ETHAN GERBER, GNYTA	
6	GARY FARBEROV	
7	JOSEPH RAPPAPORT, Taxis For All Campaign	
8	MICHAEL O'LOUGHLIN, Cab Riders United	
9	DAVID POLLACK, CTS	
10	JOHN WALSH, Mobility Ventures	
11	BHAIRAVI DESAI, NYTWA	
12	PETER MAZER, MTBOT	
13	RICHARD THALER, OMNI Media	
14	CAROLYN CASTRO, Livery Roundtable	
15	ERHAN TUNCEL, LOMOTO	
16	JASON DASILVA, AXS Lab	
17	JOE MARONE	
18	OSMAN CHOWDHURY, United Taxi Drivers	
19	Association	
20	MARC KLEIN, Clean Energy	
21	JOANNE SIMON, AHEAD	
22	NICOLAE HENT	
23	JEFF GROBMAN, Advance Mobility	
24	VICTOR SALAZAR, NYTWA	
25	(Continued)	

1	4
2	SPEAKERS:
3	BILL LINDAUER, NYTWA
4	MOHAN SINGH, NYTWA
5	JOHN LOTAJ
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	TLC - 4/30/14 5	
2	CHAIRWOMAN JOSHI: Good	
3	morning, everybody. We're going to	
4	call the meeting to order.	
5	We have a big agenda, not	
6	much time, and a full house, so I'm	
7	going to go a little bit out of	
8	order. We're going to skip over	
9	the Chairman's report, adoption of	
10	minutes and base applications to	
11	hear, first, from Public Advocate	
12	Letitia James, who's joining us	
13	this morning, to testify about the	
14	rules that are up for hearing and	
15	vote today, rules that would	
16	convert the fleet to 50 percent	
17	wheelchair accessible by the year	
18	2020. So I'd like to welcome	
19	Letitia James.	
20	MR. WILSON: And let's just	
21	note that it's just after 10	
22	o'clock on April 30th. Thank you.	
23	MS. JAMES: Good morning.	
24	I'm happy to be here today as New	
25	York City takes an important step	

1	TLC - 4/30/14	6
2	forward in ensuring that the most	
3	iconic part of New York's	
4	streetscape, the yellow taxi, is	
5	accessible to all New Yorkers. For	
6	far too long, New Yorkers in	
7	wheelchairs have been shut out of	
8	the taxi system, and, as New	
9	Yorkers, we know that having access	
10	to taxis in New York City is so	
11	much more than simply hitching a	
12	ride. For millions of New Yorkers,	
13	taxis are an essential part of	
14	living and functioning in our city.	
15	New York City has taken	
16	important steps on taxi	
17	accessibility. In 2004, we	
18	introduced our first	
19	wheelchair-accessible taxis to the	
20	city fleet, and the 311 service	
21	that dispatches	
22	wheelchair-accessible taxis has	
23	been a blessing for many people in	
24	wheelchairs who finally have access	
25	to the taxi network in Manhattan.	

TLC - 4/30/14 7
The rules put forward today
in conjunction with other TLC
initiatives will have a far more
will have a more far-reaching and
meaningful impact on accessibility
than previous initiatives. With
the recent sale of 400
wheelchair-accessible taxi
medallions, the potential future
sale of 1600 more accessible
medallions over the next year or
so, and the rules being discussed
today that commit the city to
making 50 percent of the taxi fleet
wheelchair accessible by 2020, New
York will soon be a national leader
in accessibility. And this plan
does it right, with every
stakeholder, taxi owners, drivers,
passengers and the city
contributing their fair share. I
applaud the TLC and Chair Joshi for
the important progress we are
making today.

TLC - 4/30/148 1 2. Before I conclude, I would 3 like to use this opportunity to share my input on this proposed 4 rule change and other TLC-related 5 6 issues. First, with respect to the 7 rule change, I urge the Board to consider ways to address concerns 8 9 by drivers that the 30-cent surcharge to fund the accessibility 10 retrofits might adversely affect 11 12 their tips. And so clearly, 13 obviously, with information to the 14 public, that will go a long way in 15 addressing their concerns. Second, we all know that for 16 17 literally decades a job driving a 18 taxi has represented an important 19 first economic step for so many 20 immigrant populations. My wish is 21 that this important step be made 22 available to more women as well. 23 And I urge the Chair to use her 24 tenure at TLC to more proactively 25 recruit women as taxi drivers, as

TLC - 4/30/149 1 2. we face the feminism of poverty in 3 the City of the New York. In addition to that, as you 4 know, I am concerned, obviously, 5 6 about the lack of information with 7 regards to all the curb cuts all throughout the City of New York, 8 9 and it's really important that we address the issues with regards to 10 11 mapping out curb cuts in the city 12 for our drivers as well. And finally, as the TLC's 13 14 also an enforcement agency, I would 15 like to remind the agency that discrimination against potential 16 17 drivers based on their appearance or the neighborhood to which they 18 19 want to travel is a real harmful 20 problem. Like today's proposed 21 rule changes, policing against this 22 type of illegal activity against those in wheelchairs and those who 23 24 are disabled is an issue in 25 fairness and accessibility for New

TLC - 4/30/14	10
Yorkers. So let us treat	
everyone with importance treat	
this with importance and with	
vigilance and treat all members of	
New York City regardless of their	
status with great respect.	
And with that, I really want	
to thank the TLC and I want to	
thank the Chair for allowing me an	
opportunity to speak today. And I	
look forward to the issuance of	
today's rule, and I thank you for	
your leadership on this very	
important issue in the City of New	
York, if not nationally. Thank	
you. Have a good day.	
CHAIRWOMAN JOSHI: Thank you	
very much.	
We'll start quickly with a	
Chair's report. So I want to thank	
everyone. This is my first	
meeting, and so far the welcome has	
been very warm. I used to sit	
where Chris is sitting now, and	
	Yorkers. So let us treat everyone with importance treat this with importance and with vigilance and treat all members of New York City regardless of their status with great respect. And with that, I really want to thank the TLC and I want to thank the Chair for allowing me an opportunity to speak today. And I look forward to the issuance of today's rule, and I thank you for your leadership on this very important issue in the City of New York, if not nationally. Thank you. Have a good day. CHAIRWOMAN JOSHI: Thank you very much. We'll start quickly with a Chair's report. So I want to thank everyone. This is my first meeting, and so far the welcome has been very warm. I used to sit

1	TLC - 4/30/14	11
2	I've moved over a seat and it's a	
3	good view. So I look forward to	
4	working with everybody, and I want	
5	to especially thank the extremely	
6	dedicated staff of the TLC who make	
7	a job in leadership at the TLC	
8	very, very easy. So thank very	
9	much for all the Deputy	
10	Commissioners and for their staff	
11	who put together lots of reports	
12	and lots of information packets to	
13	make our job setting policy	
14	efficient.	
15	Just quickly, I want to say,	
16	we are on a tight schedule today.	
17	We have another hearing in the	
18	afternoon on Vision Zero, so I'm	
19	going to ask that all the speakers	
20	respect the three-minute deadline.	
21	We are going to give you a	
22	quick summary of what we've been up	
23	to in the last few months because	
24	it's been a few months since we had	
25	a Commission meeting. Our call	

1	TLC - 4/30/14	12
2	center's been extremely active,	
3	handling almost 15,000 calls a	
4	month, reuniting people with lost	
5	property: a grandmother regained	
6	her prayer beads, young musician	
7	regained his guitar, and a	
8	passenger who lost a laptop and a	
9	blank checkbook, which is a real	
10	miracle in New York.	
11	We got a new system in	
12	licensing, Q-Matic, which will	
13	automate the system for waiting in	
14	line to get your license. But I	
15	think what it will do, more	
16	importantly, it will measure for	
17	the public the real start-to-finish	
18	licensing time so people can	
19	understand how long the entire	
20	process takes, including paperwork	
21	and fingerprinting. And we've	
22	improved LARS, our license	
23	application and renewal system, so	
24	licensees can go online to update	
25	their contact information, which is	

1	TLC - 4/30/14	13
2	very important to us in case we	
3	need to get in touch with you.	
4	We had a cadet class	
5	graduate two weeks ago of 16, and	
6	we have a new cadet class that will	
7	start in the summer of over 60	
8	inspectors. And we hope to have	
9	another cadet class in the fall,	
10	which will greatly improve our	
11	enforcement efforts, and that is	
12	getting illegal straight plates off	
13	the streets and enforcing against	
14	people who do hails that are	
15	unauthorized to do hails, be they	
16	licensed liveries or greens in the	
17	yellow zone.	
18	So with that, I want to just	
19	turn to the adoption of minutes,	
20	December 19th Commission meeting.	
21	All in favor?	
22	(Chorus of ayes.)	
23	CHAIRWOMAN JOSHI: And with	
24	that, the December 19th, 2013	
25	Commission meeting minutes are	

TLC - 4/30/14	14
adopted.	
And next we'll go to base	
applications. Chris Tormey from	
Licensing will do the honors.	
MR. TORMEY: Good morning.	
Good morning, Commissioner. This	
morning we have 16 new bases for	
approval and 3 denials. My name's	
Chris Tormey, director of applicant	
licensing with the Taxi & Limousine	
Commission.	
CHAIRWOMAN JOSHI: All in	
favor?	
(Chorus of ayes.)	
CHAIRWOMAN JOSHI: With	
that, your recommendations are	
adopted.	
MR. TORMEY: Thank you.	
CHAIRWOMAN JOSHI: And now	
we can turn to I think the reason	
why the room is so packed today,	
and thankfully, and that is the	
rules that are scheduled for	
hearing that would make our fleet	
	adopted. And next we'll go to base applications. Chris Tormey from Licensing will do the honors. MR. TORMEY: Good morning. Good morning, Commissioner. This morning we have 16 new bases for approval and 3 denials. My name's Chris Tormey, director of applicant licensing with the Taxi & Limousine Commission. CHAIRWOMAN JOSHI: All in favor? (Chorus of ayes.) CHAIRWOMAN JOSHI: With that, your recommendations are adopted. MR. TORMEY: Thank you. CHAIRWOMAN JOSHI: And now we can turn to I think the reason why the room is so packed today, and thankfully, and that is the rules that are scheduled for

1	TLC - 4/30/14	15
2	50 percent accessible by the year	
3	2020. I think this has been a long	
4	both policy and legal battle and	
5	I'm really fortunate, I think, to	
6	be at the helm of seeing it	
7	resolved and seeing it resolved in	
8	a way that brings about such access	
9	for so many.	
10	Before I start, I do want to	
11	read one statement from	
12	Commissioner Gonzales, who was	
13	unable to attend today's hearing	
14	but did want to be here. And then	
15	after that we'll move to hearing	
16	public testimony from everybody	
17	who's here today, and from that	
18	we'll move to the vote I'll	
19	actually hold off on Commissioner	
20	Gonzales's testimony until after	
21	we've heard from the public.	
22	Chris Wilson, Deputy General	
23	Counsel, will introduce the rule,	
24	and we'll get started with the	
25	hearing.	

TLC - 4/30/1416 1 2. MR. WILSON: For our public 3 hearing today is the Commission's rules to implement the proposed 4 5 settlement with Disability Rights 6 Advocates and convert the taxi 7 fleet to 50 percent accessibility 8 by 2020. The rules were published 9 in the City Record on March 27th, 2014, with a comment deadline of 10 April 28th, 2014. On April 25th, 11 12 2014, we posted on our website and sent to the Commissioners the final 13 rule for action this morning, which 14 included changes to the proposed 15 rule as a result of staff comment, 16 17 including changes resulting from numerous stakeholder meetings that 18 19 the TLC has been holding on these 20 issues. 21 We've received 27 written 22 comments on the proposed rules 23 through the comment deadline, 24 copies of all comments have been 25 provided to the Commissioners. The

TLC - 4/30/14	17
principal changes to the rules as	
originally proposed are providing a	
process for annual review of the	
Taxicab and Street Hail Livery	
Improvement Funds, beginning in	
2017, to assess the funding of the	
funds, including review of the cost	
the funds will help cover and	
whether the funds and the	
surcharges are adequate under the	
circumstances to cover such cost,	
based on actual experience. The	
review will include a	
recommendation whether the	
surcharge should be raised or	
lowered.	
In addition, the rules were	
modified to provide for the	
possibility that the Street Hail	
Livery Improvement Fund can be used	
to fund the dispatch program.	
I believe we have a	
presentation from TLC staff on	
these rules.	
	principal changes to the rules as originally proposed are providing a process for annual review of the Taxicab and Street Hail Livery Improvement Funds, beginning in 2017, to assess the funding of the funds, including review of the cost the funds will help cover and whether the funds and the surcharges are adequate under the circumstances to cover such cost, based on actual experience. The review will include a recommendation whether the surcharge should be raised or lowered. In addition, the rules were modified to provide for the possibility that the Street Hail Livery Improvement Fund can be used to fund the dispatch program. I believe we have a presentation from TLC staff on

1	TLC - 4/30/14	18
2	CHAIRWOMAN JOSHI: Ashwini	
3	Chhabra, Deputy Commissioner of	
4	Policy, will do a brief	
5	presentation on the rules and how	
6	they will operate.	
7	MR. CHHABRA: Good morning,	
8	Commissioners. I'm Ashwini	
9	Chhabra, Deputy Commissioner for	
10	Policy here at TLC, and Happy New	
11	Year, since we haven't seen each	
12	other in a while. I will indeed	
13	keep this brief, as we've talked	
14	about this issue quite a bit. I	
15	thought it would be helpful to sort	
16	of sketch out in plain English for	
17	the Commission and for the industry	
18	just how this how these rules	
19	will work in practice and what the	
20	impact on the riding public and on	
21	the industry will be. So, and I	
22	will not speak to the economic	
23	justice and the civil rights	
24	components of these rules. I think	
25	there are plenty of speakers you're	

1	TLC - 4/30/14	19
2	going to hear from today who can	
3	much more eloquently speak to	
4	those. What I want to talk about	
5	here is the mechanics of it and the	
6	process over the next few years of	
7	how this gets implemented.	
8	So really quickly, what	
9	we're going to do is go over what	
10	we've been doing in the field of	
11	accessibility and taxis in New York	
12	over the last few years, briefly	
13	sketch out the plan that these	
14	rules set forward, and then talk	
15	about what the next steps are for	
16	implementation.	
17	As you, no doubt, know, we,	
18	New York City, was a leader in this	
19	initiative. We sold the first	
20	wheelchair-accessible-only	
21	medallions starting in 2004. That	
22	has gotten us, for the last few	
23	years, a fleet of 231	
24	wheelchair-accessible taxicabs that	
25	are on the street. This represents	

1	TLC - 4/30/14	20
2	only 1.8 percent of the taxi fleet,	
3	which makes accessing this network	
4	extremely difficult for wheelchair	
5	passengers.	
6	In 2008 we piloted a	
7	dispatch program that had that	
8	was a great learning experience for	
9	us in designing what will be	
10	what is now our permanent program	
11	that is currently up and running	
12	and has been for the last two	
13	years. As I've provided periodic	
14	updates to you, this program	
15	continues to grow. I think when we	
16	launched it, we were averaging	
17	about 50 to 65 trips a day. Most	
18	recently it's been averaging 150	
19	trips a day, and we saw as many as	
20	200 trips a day as recently as last	
21	month.	
22	So it is a program that is	
23	giving people access to the	
24	accessible vehicle fleet, but it's	
25	still not immediate access in the	

1	TLC - 4/30/14	21
2	way that street hailing would	
3	provide. And so that's something	
4	that we're also addressing through	
5	the sale of additional accessible	
6	medallions. We've sold 400, 175 of	
7	those are on the street. So, in	
8	effect, in the last few months	
9	we've almost doubled the	
10	wheelchair-accessible fleet, and	
11	that's in operation. And as more	
12	of those cars come online, the	
13	fleet will become increasingly	
14	accessible to the point where after	
15	we've sold those 2,000, about	
16	15 percent of the taxi fleet will	
17	be wheelchair accessible. So	
18	that's where these rules come in.	
19	And the first, the first	
20	practical effect of these rules is,	
21	starting this June, all new drivers	
22	will receive wheelchair passenger	
23	assistance training so that the	
24	next generation of drivers is going	
25	to be appropriately trained to be	

1	TLC - 4/30/14	22
2	able to provide trips in	
3	wheelchair-accessible taxis, and	
4	all existing drivers, following	
5	their next license renewal, will	
6	also be required to take this	
7	accessibility training. So we're	
8	well on our way to having a driver	
9	segment that knows how to drive	
10	these vehicles and to provide	
11	passengers the appropriate	
12	assistance to board and to use	
13	these vehicles.	
14	The next step that these	
15	rules would implement is starting	
16	in January of next year, a 30-cent	
17	taxicab improvement surcharge would	
18	be added to fares to help defray	
19	the costs of the accessibility and	
20	other initiatives that we're	
21	talking about here today. This is,	
22	the 30 cents I'll talk about in	
23	more detail would go towards the	
24	cost that owners bear to make their	
25	vehicles accessible, and it would	

1	TLC - 4/30/14	23
2	go to defray driver costs in the	
3	additional training and driving of	
4	these vehicles. And that's an	
5	amount that will start in 2015.	
6	And then the actual provision	
7	the conversion of these vehicles	
8	starts January 2016, or the earlier	
9	of when there is a	
10	hybrid-accessible vehicle, so that	
11	there's a period in 2015 where	
12	there is an accumulation of	
13	funds so that and this we did	
14	out of fiscal prudence did not	
15	want the funds to ever face a	
16	shortfall when it comes to funding	
17	accessibility.	
18	I just want to spend a	
19	minute talking about the concept of	
20	the fund because I know some people	
21	have some questions about, well,	
22	why do you do it through a fund, do	
23	you have to do it through a fund.	
24	And our reasons, really, are	
25	three-fold. One is, and we'll talk	

1	TLC - 4/30/14	24
2	about sort of how we're selecting	
3	who's going to be accessible, but	
4	for independent medallions that are	
5	required to convert, the surcharge	
6	amount actually is not enough to	
7	pay for the upfitting and the	
8	maintenance of those vehicles. You	
9	really do need about two vehicles'	
10	worth of surcharge. And so pooling	
11	the funds centrally and dispersing	
12	it only to those folks who are	
13	putting accessible vehicles into	
14	service accomplishes that.	
15	This, also, this avoids	
16	payment of collection of a	
17	surcharge amount by owners of	
18	wheelchair-accessible medallions.	
19	This is the 2,231 whose medallions	
20	indicate that you already have to	
21	have an accessible vehicle. Those	
22	who already have an accessible	
23	vehicle, there's no need for	
24	additional funding for those	
25	medallions. And then, also, the	

		- 1
1	TLC - 4/30/14	25
2	goal here is to tie the funding to	
3	the actual provision of the	
4	service. And so not until a	
5	medallion is required to provide	
6	accessible service should there be	
7	a payment, and in order to do that,	
8	the surcharges need to be collected	
9	into a fund and dispersed out from	
10	there. And we can come back to	
11	that concept as well. And then the	
12	goal here with the conversions is	
13	by 2020 you would have half the	
14	taxi fleet being wheelchair	
15	accessible.	
16	So this is how we go about	
17	selecting which of the vehicles	
18	this will be easy if it were a	
19	100 percent or a zero percent rule,	
20	but it's because it's 50 percent	
21	that you add some complexity, but	
22	it's necessary complexity. So I	
23	appreciate you bearing with me.	
24	And this is an effort to actually	
25	simplify some of that complexity.	

1	TLC - 4/30/14	26
2	Many fleet medallions, as	
3	you know, are owned in pairs, it's	
4	pretty straightforward. One of	
5	each pair, the first retiring	
6	vehicle of a mini-fleet pair would	
7	be required to be accessible.	
8	Where it gets a little tricky is	
9	independent medallions, which are	
10	obviously not owned in pairs. What	
11	we'll do there is conduct a lottery	
12	to pick at random which vehicles	
13	need to convert and which don't in	
14	the first retirement cycle. And if	
15	you're not picked in the first	
16	retirement cycle, you'll need to	
17	convert on the second retirement	
18	cycle. So this provides the	
19	industry with clarity on here's who	
20	has to retire and when so they can	
21	plan accordingly.	
22	The third aspect of this is,	
23	which is in the rules, is a concept	
24	of transfer period. And this is an	
25	acknowledgement that, as	

1	TLC - 4/30/14	27
2	government, we can pick one of	
3	every other medallion, or we can	
4	say one of each mini-fleet pair	
5	should be convertible, but that's	
6	not necessarily the correct	
7	business outcome. And so we leave	
8	it to the industry to determine	
9	amongst themselves who's the least	
10	cost-avoider and who's best able to	
11	bear this responsibility. So	
12	there's a transfer period, after	
13	we've designated who is required to	
14	convert, where the industry can	
15	come back and transfer that	
16	obligation. Along with that is the	
17	transfer of a grant amount that's	
18	received from the fund, such that,	
19	at the end of the process, you	
20	still have 50 percent of the fleet	
21	being required to be accessible,	
22	but it's the industry and it's the	
23	market that's determining who is	
24	going to bear the responsibility in	
25	which period.	

TLC - 4/30/1428 1 2. This is just an illustration 3 of what the phase-in looks like from now till 2020. Again, this 4 5 assumes no early retirements, it 6 assumes full compliance with these 7 rules. But, as you can see, by early 2020, we should be at 8 9 50 percent. Really briefly on the 30 10 cents, 25 cents of that surcharge 11 12 adheres to the benefit of vehicle owners for the vehicle purchase. 13 The delta between an accessible 14 vehicle and a non-accessible 15 16 vehicle, the additional operating 17 expenses of operating an expensive vehicle, and the ongoing cost of 18 19 potential days out of service due to the increased maintenance cost 20 21 will be paid out of that 25-cent 22 portion of the fund. There is a 23 portion of the fund that goes to 24 driver costs. Again, as I 25 mentioned, additional training,

TLC - 4/30/1429 1 2. additional fuel costs associated 3 with the vehicles, and potential impacts on income is funded out of 4 t.hat.. 5 6 One thing that's worth 7 mentioning here, you know, I've heard from folks, well, 5 cents 8 9 seems pretty anemic. Let me just translate what that actually means. 10 This is 5 cents coming out of every 11 12 fare in every vehicle. So there are 175 million taxi trips every 13 14 year, that's 5 cents from each of 15 those goes into the fund. 16 payout is not necessarily 5 cents. 17 We're going to have to do subsequent rule making that 18 19 addresses the specifics of the fund mechanics, but if you're saying one 20 21 of every two vehicles has to be 22 accessible, it stands to reason 23 that drivers driving inaccessible 24 vehicles gets the payout that's 25 collected from every vehicle. So,

1	TLC - 4/30/14	30
2	as an illustration, you could be	
3	paying drivers 10 cents per trip.	
4	Again, doesn't seem like a huge	
5	number. That's about \$500 a year.	
6	Think of it as a \$2 reduction in	
7	the lease cap for a driver who opts	
8	to drive a wheelchair-accessible	
9	vehicle. So that's an incentive	
10	also for the drivers to drive the	
11	wheelchair-accessible vehicles.	
12	This, I think, is important,	
13	to see what impact, if any, the	
14	surcharge has on taxi fares in New	
15	York compared to our peer cities.	
16	This is something you saw when we	
17	were considering the lease cap and	
18	fare increase. What happens with	
19	the surcharge is New York inches	
20	ahead of Los Angeles in terms of	
21	average fare, but it is still well	
22	behind London and several other	
23	cities. But what's also	
24	illustrative is the fact that New	
25	York would, at the end of this	

1	TLC - 4/30/14	31
2	process, have a 50 percent	
3	accessible fleet. And that really	
4	puts us in moving in the right	
5	direction on this issue.	
6	This is important, and I	
7	know Chris had alluded to this,	
8	there is going to be an annual	
9	review mechanic that's starting in	
10	2017. The staff is going to come	
11	back to the Commissioners with a	
12	full accounting for here's what	
13	money was collected, here's where	
14	that money was spent, here's who	
15	received it, so that there's full	
16	transparency around this. This is	
17	not, let's all readily acknowledge,	
18	this is not a small undertaking.	
19	This is a fund that will raise	
20	north of \$50 million every year,	
21	and every penny of that has to be	
22	accounted for. And it has to go	
23	towards accessibility and there has	
24	to be clear transparency for	
25	everyone who wants to know, where	

1	TLC - 4/30/14	32
2	is my 30 cents going, and is it	
3	going to accessibility and is it	
4	being used appropriately.	
5	Part of that review is also	
6	determination whether that	
7	surcharge needs to be modified. A	
8	lot of folks have brought up the	
9	idea of, well, there are tax	
10	credits out there and what impact	
11	does that have in the cost of	
12	running an accessible vehicle, are	
13	there alternate sources of funding.	
14	So this is our commitment that	
15	every year we're going to come back	
16	with a full and complete assessment	
17	for the Commission. And, at that	
18	point, the Commission obviously has	
19	the ability to modify the surcharge	
20	and to revisit the amounts of the	
21	grants that are made available.	
22	Worth noting is that the	
23	same 30-cent surcharge will apply	
24	on street hail livery vehicles as	
25	they do for yellow taxis. Same	

1	TLC - 4/30/14	33
2	split, the 25 cents/5 cents.	
3	Again, there does need to be a	
4	subsequent rule making that	
5	addresses the mechanics of the	
6	funds and will be forthcoming in	
7	the next few months. And so the	
8	next steps basically are these	
9	additional rules, the collection	
10	starting next year, the rules	
11	relating to SHLs as well, and then	
12	the periodic annual review.	
13	I think that is probably it,	
14	and I'm happy to answer any	
15	questions, but I wanted to keep it	
16	brief so we could hear from folks	
17	who have more to share with you on	
18	that.	
19	CHAIRWOMAN JOSHI: Thank	
20	you.	
21	Are there any questions?	
22	(No response.)	
23	CHAIRWOMAN JOSHI: We have	
24	Borough President Gale Brewer	
25	present, ready to testify, so I'd	

1	TLC - 4/30/14	34
2	like to invite her to come up to	
3	the podium now.	
4	Thank you very much for	
5	making time to be with us today.	
6	MS. BREWER: Thank you very	
7	much. I am Gale Brewer, the	
8	Manhattan Borough President, and I	
9	really appreciate the opportunity	
10	to testify today in support of the	
11	proposed rule changes that will	
12	increase dramatically the	
13	availability of	
14	wheelchair-accessible taxis.	
15	So I was in the Council for	
16	12 years, as some of you know, and	
17	I learned from all of our	
18	constituents that navigating the	
19	City of New York with a mobility	
20	disability is not easy. And we	
21	know that our entire bus fleet is	
22	now wheelchair accessible I	
23	thank then Council Member Ruth	
24	Messinger for doing that and	
25	currently just 110 of the city's	

1	TLC - 4/30/14	35
2	421 subway stations meet the ADA	
3	standards, and we all know	
4	Access-A-Ride. I'm not going to	
5	talk about that today.	
6	But the city's taxi system,	
7	which is an invaluable part of our	
8	transportation fabric, could serve	
9	as an important resource for city	
10	residents who use wheelchairs.	
11	Unfortunately, even with the 300	
12	new accessible medallions	
13	introduced last fall, fewer than 10	
14	percent of the 13,237 yellow and	
15	green taxis are currently	
16	wheelchair accessible, and we all	
17	know the city could do better.	
18	So I've heard lots of	
19	stories and we all know folks who	
20	have limited transportation	
21	options. So, limited	
22	transportation options are even	
23	more serious in an emergency.	
24	Wheelchair users have been stranded	
25	for hours we know people, I know	

1	TLC - 4/30/14	36
2	people in the middle of the	
3	night unable to find accessible	
4	transportation to visit a loved one	
5	in the hospital, for instance. And	
6	you'll also know that people have	
7	found getting away from the	
8	challenges of a hurricane, like	
9	Sandy, are also very, very	
10	challenging, and even in the	
11	aftermath is a challenge, or to a	
12	friend's home.	
13	And so for all of these	
14	reasons, I am supportive of the	
15	proposed rule changes before the	
16	Commission to increase the number	
17	of accessible taxis to at least	
18	7500 by 2020. This increase will	
19	bring New York into compliance with	
20	the settlement from last November's	
21	class-action lawsuit. It will	
22	improve service for the 90,000 city	
23	residents who use wheelchairs. The	
24	elderly, veterans, children, and I	
25	have many friends who are tourists	

1	TLC - 4/30/14	37
2	who are in wheelchairs. So	
3	improving this accessibility will	
4	not only benefit New Yorkers, but	
5	everyone.	
6	Increasing the accessibility	
7	of our taxi fleet is not only the	
8	right thing, it is also financially	
9	prudent. Under the federal	
10	Medicaid law, New York State is	
11	responsible for ensuring that	
12	Medicaid beneficiaries have access	
13	to health services. This includes,	
14	as you know, the costs involved	
15	with travel to and from healthcare	
16	providers. It's known as	
17	non-emergency medical	
18	transportation, NEMT. And	
19	according to several reports,	
20	reimbursements for a round-trip trip	
21	in a taxi or livery service costs	
22	an average of \$20 per trip in New	
23	York City. A round-trip ride in an	
24	ambulette service is around \$70.	
25	However, partly due to the	

1	TLC - 4/30/14	38
2	inaccessibility of our taxi fleet,	
3	90 percent of NEMT trips occur via	
4	ambulette rather than through the	
5	less expensive taxi or livery.	
6	In 2009, this translated	
7	into an annual payment of over	
8	\$201 million for ambulette	
9	services, only \$5 million for taxis	
10	and liveries. So Medicaid	
11	beneficiaries who use wheelchairs	
12	will be more likely to use the less	
13	expensive if it was available.	
14	So I know that there's	
15	concerns surrounding the costs	
16	associated with increasing the	
17	accessibility of taxis. The	
18	Greater New York Taxi Association	
19	estimates the cost of upgrading,	
20	each taxi will be about \$14,000.	
21	And there's obviously a 30-cent per	
22	ride surcharge that could help.	
23	So, I am supportive of the	
24	plan before the Commission. I want	
25	to just give you a couple of	

1	TLC - 4/30/14	39
2	concerns.	
3	50 percent accessibility,	
4	number one. While the proposed	
5	rule changes will dramatically	
6	increase the number of	
7	wheelchair-accessible taxis, a	
8	fleet that is 50 percent accessible	
9	is still 50 percent inaccessible.	
10	Though an improvement, this will	
11	translate into fewer options and	
12	longer wait times for New Yorkers	
13	with mobility disabilities. While	
14	the plan before the Commission will	
15	make New York City a leader in	
16	accessibility, other cities around	
17	the globe have gone further.	
18	Luckily, we're not talking about	
19	San Francisco, we're actually	
20	talking about London. Every time I	
21	think of something, San Francisco's	
22	done it already. But here it is,	
23	it's London. They have 19,000	
24	taxis.	
25	Dispatch services, number	
		Ų

1	TLC - 4/30/14	40
2	two. I applaud the recent creation	
3	of the dispatch service that allows	
4	individuals to request accessible	
5	taxis via 311. This service will	
6	become even more important,	
7	however, once our fleet offers	
8	increased options for New Yorkers	
9	who have wheelchairs. The dispatch	
10	service, therefore, should be	
11	improved and expanded. A central	
12	dispatch system for the green outer	
13	boroughs is needed.	
14	In summary, New York is a	
15	world-class city with first-rate	
16	transportation. Unfortunately,	
17	however, New Yorkers with mobility	
18	disabilities do not have equal	
19	access to the system. However, if	
20	by 2020 we have at least 7500	
21	wheelchair-accessible, yellow and	
22	green cabs circulating throughout	
23	New York, we will have moved closer	
24	to providing all of our city's	
25	residents with a first-rate	

1	TLC - 4/30/14 41
2	transportation system.
3	Thank for this opportunity.
4	Thank you very much.
5	CHAIRWOMAN JOSHI: Thank
6	you.
7	Next we have Mr. Matos,
8	who's here on behalf of Council
9	Member Rodriguez, who's chair of
10	the Transportation Committee.
11	MR. MATOS: Good morning.
12	Council Member Rodriguez was not
13	able to be here, as he needs to
14	proceed over the efficiency of our
15	hearing taking place at City
16	Council. So, I'll read:
17	"Good morning, Commissioner
18	Joshi, members of the Hearing
19	Committee, TLC officials and
20	members of the public. As Chair of
21	the Transportation Committee at
22	City Council, it is my pleasure to
23	testify before this Committee on
24	the proposed accessibility rules.
25	These rules promise increased

TLC - 4/30/14	42
accessibility of our city taxis for	
individuals living with physical	
disabilities, and for that I	
applaud the Commission. I also	
want to again congratulate Meera	
Joshi on her appointment to chair	
the Commission.	
"First, let me be clear in	
stating that I absolutely support	
the creation of more accessible	
taxis for people with disabilities	
and the goal of the rules to be	
adopted here in relation to it. I	
hope that this is the first step	
towards 100 percent accessibility	
of our city taxis for people with	
disabilities. I only ask that,	
since the implementation of the	
accessibility rules will predate	
the implementation of the	
surcharge, which does not go into	
effect until January 1st, the	
surcharge be implemented under	
these rules continue to be	
	accessibility of our city taxis for individuals living with physical disabilities, and for that I applaud the Commission. I also want to again congratulate Meera Joshi on her appointment to chair the Commission. "First, let me be clear in stating that I absolutely support the creation of more accessible taxis for people with disabilities and the goal of the rules to be adopted here in relation to it. I hope that this is the first step towards 100 percent accessibility of our city taxis for people with disabilities. I only ask that, since the implementation of the accessibility rules will predate the implementation of the surcharge, which does not go into effect until January 1st, the surcharge be implemented under

TLC - 4/30/1443 1 2. evaluated for its necessity prior 3 to that date. "When it comes to such an 4 5 important matter as this one, which 6 will affect so many people, we have 7 to make sure we undertake the maximum amount of diligence. We 8 9 have to ensure that while we create more physically accessible taxi 10 units for members of our disability 11 12 community, this service still remains financially accessible to 13 them as well. 14 15 "As the fleet becomes more 16 accessible, the hope is that more 17 people with disabilities will use this service, as they are often 18 19 under-served by other modes of transportation. However, if the 20 21 price is too high, the purpose is 22 defeated because many disabled 23 people live on fixed incomes. In 24 fact, someone with a disability 25 wrote to the Council expressing

1	TLC - 4/30/14	44
2	this very same concern, that the	
3	cost of the accessible taxis and	
4	street hail liveries won't be	
5	affordable. Thus, it is with	
6	extremely it will be extremely	
7	important that the Commission	
8	continue to evaluate the proposed	
9	surcharge at all times and explore	
10	alternate means to pay for the	
11	added cost of an accessible taxi	
12	fleet.	
13	"I thank the TLC staff for	
14	adding to the draft rules a	
15	mechanism to continue to evaluate	
16	the surcharge and seeing annually	
17	whether it is still necessary or	
18	can be lowered, or even eliminated.	
19	The surcharge should not be	
20	considered permanent. It would be	
21	very easy to think of it that way,	
22	but that should be, and apparently	
23	is not, the attitude that the	
24	Commission is taking.	
25	"I commend the Commission	

1	TLC - 4/30/14	45
2	for taking this approach, and I	
3	trust the Agency will continue to	
4	maintain such an approach into the	
5	future. I look forward to continue	
6	working with the Taxi & Limousine	
7	Commission to improve the quality	
8	of transportation services in our	
9	city."	
10	MR. WILSON: Thank you.	
11	We'll now call the remaining	
12	speakers who have signed up to	
13	speak. When you come up to speak,	
14	I'll ask two things of you. First,	
15	state your name for the record, and	
16	if you're in here on behalf of an	
17	organization, state the	
18	organization's name as well;	
19	second, because we have a very long	
20	list of speakers today, I really	
21	would ask everybody to stick to	
22	three minutes. We have received	
23	all of your written comments and	
24	we've distributed them all to the	
25	Commissioners.	

		\Box
1	TLC - 4/30/14	46
2	The first speaker I have	
3	listed is Ronnie Ellen Raymond.	
4	Is Ms. Raymond here?	
5	UNIDENTIFIED SPEAKER: Yes,	
6	she's approaching.	
7	MR. WILSON: Oh, okay.	
8	MS. RAYMOND: It will take	
9	me a minute. Sorry.	
10	MR. WILSON: It's all right.	
11	MS. RAYMOND: Good morning,	
12	Commissioners, especially welcome	
13	to Commissioner Joshi. My name is	
14	Ronnie Ellen Raymond. My statement	
15	today is very simple and, I hope,	
16	short.	
17	Reliable, accessible	
18	transportation changes my life.	
19	When I can be counted on to	
20	participate with my family, friends	
21	and colleagues, my life becomes	
22	full. I'm no longer relegated to	
23	stay home or to spend hours,	
24	literally, trying to get somewhere	
25	that takes everybody else	

1	TLC - 4/30/14 47
2	20 minutes, always arriving late,
3	anxious and angry. I want to have
4	a life that is meaningful,
5	affordable and achievable.
6	Given my circumstances,
7	which I did not choose,
8	wheelchair-accessible taxis and
9	liveries will significantly change
10	my life. It is now time and within
11	your authority to make this happen.
12	Please help thousands of people
13	like me. Thank you.
14	CHAIRWOMAN JOSHI: Thank
15	you.
16	MR. WILSON: And next I
17	would ask James Weisman to come up
18	and speak.
19	MR. WEISMAN: Good morning,
20	Commissioners. Thank you. I'm
21	very proud to be here on this
22	historic day with you. I hope that
23	you enact this rule.
24	My name is James Weisman.
25	I'm the senior vice president and

			L
1	TLC - 4/30/14	48	
2	general counsel of the United		
3	Spinal Association. United Spinal		
4	Association used to be known as		
5	Eastern Paralyzed Veterans		
6	Association, and in that		
7	capacity we've been		
8	transportation advocates in both		
9	capacities we've been		
10	transportation advocates since the		
11	1940s in New York City for people		
12	with mobility impairments.		
13	Since I've been the general		
14	counsel, which seems like eons,		
15	we've made buses and subways, at		
16	least some subway stations,		
17	accessible; only 81 are currently		
18	accessible, going to a little over		
19	a hundred by 2020, because that was		
20	all right-thinking the most liberal		
21	democrats would agree to in 1984.		
22	So you can see, we've really		
23	progressed. But because we've		
24	created special transportation		
25	needs by denying people access		

1	TLC - 4/30/14	49
2	there's nothing special about the	
3	desire to get from point A to point	
4	B, the only thing that's special is	
5	the inability to access vehicles	
6	MTA decided to use Paratransit,	
7	Access-A-Ride, as its workhorse.	
8	Mayor Koch said it would be	
9	cheaper to pick up everyone in	
10	limousines than to make mass	
11	transit accessible. He predicted	
12	you could use Paratransit only for	
13	\$9 million a year. This year's	
14	Access-A-Ride budget is \$575	
15	million. Another \$200 million, and	
16	that's with 100,000 trips a month	
17	on the bus by wheelchair users,	
18	which has been a solid number, way	
19	over 100,000, for over 20 years.	
20	We were the first city in	
21	the nation to have a 100 percent	
22	accessible bus fleet, by the way.	
23	But buses don't go into boroughs,	
24	at least most of them, and New York	
25	City Transit eliminated most of	

1	TLC - 4/30/14	50
2	those routes because they weren't	
3	productive routes for them	
4	financially because everyone uses	
5	the subway, except people with	
6	mobility impairments because	
7	there's so little access. So they	
8	call Access-A-Ride to change	
9	boroughs or make longer trips.	
10	It's a difficult process to	
11	access a ride on Access-A-Ride with	
12	the advanced reservation, and the	
13	negotiated response times, and	
14	spontaneity is not possible, so the	
15	business travel, staying late after	
16	work, coming in early, all that	
17	stuff's out of question if you're	
18	an Access-A-Ride-dependant person.	
19	It limits your employability. But	
20	it still costs \$575 million, and	
21	it's going up exponentially. Only	
22	ten years ago it was \$200 million.	
23	They have to meet demand. ADA	
24	requires them to meet demand.	
25	Nobody's pulling all these	

1	TLC - 4/30/14	51
2	transportation systems together	
3	that people with disabilities	
4	access. And great cost savings	
5	will be achieved by you enacting	
6	this rule. Medicaid is spending	
7	\$200 million a year just to get	
8	poor wheelchair users to medical	
9	facilities. Most times the doctor	
10	receives less in payment than the	
11	transportation provider, yet all of	
12	those dollars are budgeted as	
13	healthcare dollars. And it's just	
14	the five boroughs, \$200 million.	
15	We're losing countless	
16	tourists, business meetings. My	
17	organization won't hold a meeting	
18	in New York because it's too	
19	difficult. You can't get out of	
20	the airport. We're a national	
21	organization with 40,000	
22	wheelchair-using members. We can't	
23	get people from the airport into	
24	the city until now. Until now.	
25	Things are changing	

1	TLC - 4/30/14	52
2	dramatically and quickly because	
3	the fleet turns over so quickly. I	
4	believe that this will you'll	
5	see Medicaid start load-shifting,	
6	and its riders, becau case	
7	workers will do this. It won't be	
8	the result of great transportation	
9	planning, it should have been, but	
10	what will happen is people will	
11	take advantage of least cost	
12	alternatives. And the lowest cost	
13	alternative will be the taxi for	
14	the Medicaid transportation	
15	planner.	
16	Access-A-Ride will load	
17	shift when it can and it's buying	
18	accessible taxis. It's reinventing	
19	the wheel. If you ask me, we've	
20	already got a taxi fleet in	
21	service. And if it were	
22	accessible, it could be	
23	Access-A-Ride's workhorse. But	
24	they are buying these accessible	
25	taxis themselves realizing the	

1	TT G 4/20/14	
1	TLC - 4/30/14	53
2	economy, the reduction in cost per	
3	ride.	
4	This is a remarkable day.	
5	We'll be the first city in the	
6	country to do it. We changed the	
7	meaning of the word "bus." In 1980	
8	the word "bus" meant inaccessible	
9	bus. Now there is not a single	
10	mass transit bus in the United	
11	States that is not accessible. So	
12	you don't have to say "accessible	
13	bus, " "bus" means "accessible bus."	
14	"Taxi," if you do this today,	
15	20 years from now, taxis in America	
16	will be accessible. Small towns	
17	will have them and they'll be	
18	taking people on medical trips and	
19	to work with disabilities. Suburbs	
20	will be using them to feed people	
21	to commuter rail systems and mass	
22	transit systems to get them into	
23	the city to work, and, of course,	
24	the cities will be operating them.	
25	I have a letter here, which	

1	TLC - 4/30/14	54
2	you've already received, from	
3	Senator Harkin. Tom Harkin is a	
4	senator from Iowa that's a good	
5	friend of the disability community	
6	and the primary sponsor of the	
7	Americans With Disabilities Act in	
8	1990. And he testifies before you	
9	today by this letter saying, look,	
10	in Iowa, things are different, I	
11	know that. And he almost is	
12	apologizing for telling people in	
13	New York what to do. But he says,	
14	you can't come here and not see	
15	these taxis.	
16	He says, in a pertinent	
17	part, let me read you his exact	
18	words: "The bottom line is this:	
19	the rapid transition to an	
20	accessible taxi fleet will benefit	
21	everyone in this city. Taxi	
22	drivers will have an increased	
23	number of possible passengers,	
24	businesses will have new customers	
25	who will be happy to visit their	

1	TLC - 4/30/14	55
2	stores. And it would be easier for	
3	everyone, including seniors, to get	
4	in and out of a taxi. Families	
5	with young children will take their	
6	strollers into taxis, and, of	
7	course, people using wheelchairs,	
8	walkers or other mobility devices	
9	will be able to hail a taxi and	
10	secure a ride just as anyone else	
11	in the city. Accessible taxis will	
12	mean a better quality of life for	
13	everyone."	
14	He goes on to say: "I urge	
15	the Commission to approve this plan	
16	and to make one of the key modes of	
17	transportation for New Yorkers	
18	available to all New Yorkers who	
19	live as well as visit your great	
20	city."	
21	And on behalf of United	
22	Spinal Association, I want to thank	
23	you for the opportunity to be heard	
24	and thank you in advance for your	
25	positive votes on this measure.	

1	TLC - 4/30/14 56
2	Thank you.
3	CHAIRWOMAN JOSHI: Thank
4	you.
5	MR. WILSON: Thank you.
6	The next speaker is Julia
7	Pinover.
8	MS. PINOVER: Good morning,
9	Commissioners, and, Chairwoman,
10	welcome. I'm Julia Pinover, I'm a
11	senior staff attorney at Disability
12	Rights Advocates. We represent the
13	plaintiffs in the class action that
14	brought this rule to the table
15	today.
16	The rule that's on the table
17	today is a direct result of the
18	lawsuit, and, if enacted, it would
19	mark the fruitful end to years of
20	negotiation. The regulation has
21	been carefully thought out by both
22	persons with disabilities, the
23	parties' lawyers and the city
24	itself. The proposal is actually a
25	carefully crafted compromise. In

1	TLC - 4/30/14	57
2	fact, both the city and Disability	
3	Rights Advocates compromised on the	
4	number and the percentage of	
5	vehicles to reach 50 percent. We	
6	compromised on the period of time	
7	during which accessibility will be	
8	phased in, which is 2016 to 2020;	
9	we compromised on allowing	
10	inaccessible vans to remain on the	
11	street while access is being phased	
12	in under this deal. And this is a	
13	very bold step.	
14	The current Commissioners,	
15	you, are in a very privileged	
16	position because you have the	
17	opportunity to make history today.	
18	The reason to approve the rule is	
19	that it's the right thing to do.	
20	This is a rule that will give tens	
21	and thousands of New Yorkers and	
22	visitors the ability to travel	
23	spontaneously. As Ms. Brewer and	
24	Jim Weisman and several and	
25	Ronnie Raymond have already	

1	TLC - 4/30/14	58
2	mentioned, traveling spontaneously	
3	is not just important day to day,	
4	which is very it's critical day	
5	to day, it's also important during	
6	crisis situations. It's important	
7	late at night to keep safe; it's	
8	important getting to the hospital;	
9	it's important to get to your kid's	
10	baseball game.	
11	The rule phases in	
12	accessibility gradually so no	
13	vehicles will be required to be	
14	taken off the road before their	
15	time. The rule also takes into	
16	account the need for clean air and	
17	hybrids and allows for development	
18	of new and competitively priced	
19	accessible cabs. The rule is	
20	something that everyone, but most	
21	of all, the TLC, can be incredibly	
22	proud of and I urge you to vote Yes	
23	on accessibility today. Thank you	
24	very much.	
25	MR. WILSON: Thank you.	

1	TLC - 4/30/14	59
2	The next speaker is Edith	
3	Prentiss.	
4	MS. PRENTISS: Good morning.	
5	My name is Edith Prentiss and I'm	
6	the Chair of the Taxis For All	
7	Campaign. This is an awesome day.	
8	I'm looking forward to the day when	
9	an accessible taxi will replace the	
10	inaccessible taxi as the symbol of	
11	transportation in New York City.	
12	Ironically, 2020, when we'll	
13	have at least 50 percent accessible	
14	taxis, is also the same year that	
15	New York City Transit will make the	
16	100 key stations, Lord willing. At	
17	this point, I'd be happy if you'd	
18	have a beauty shot of an accessible	
19	taxi. All the pages on the web	
20	that are about accessible taxis,	
21	what do you illustrate them with?	
22	Come on people, there's got to be a	
23	pretty taxi out there.	
24	The Campaign has been	
25	working for accessible taxis in New	

1	TLC - 4/30/14	60
2	York City since 1995 when Bobby	
3	Levine rode in an accessible taxi	
4	in Boston. We've participated in	
5	dozens of forums and meetings with	
6	everyone under the sun, as you all	
7	know, ad nauseum, we've written	
8	testimony, we've had roll-ins, et	
9	cetera. And today is a really	
10	great day for us, and I certainly	
11	hope that the entire City of New	
12	York realizes what an important day	
13	today is as well.	
14	Marvin Wasserman, who was	
15	one of the founders of the Taxis	
16	For All Campaign's late wife Sandra	
17	Schnur's comment was that she	
18	wished she had the freedom to	
19	travel anywhere, any time, in her	
20	power chair. Now, in those days,	
21	it wasn't even as accessible as it	
22	is now, pre-Access-A-Ride,	
23	pre-accessible buses, we're talking	
24	about pre-subways. Everyone	
25	traveled either in their own	

1	TLC - 4/30/14	61
2	vehicles or by ambulettes.	
3	The lack of accessible	
4	travel is a very important factor	
5	in our community and in our lives.	
6	The disability community has a	
7	terrible unemployment issue, which	
8	a great deal involves such things	
9	as the inability to have sure,	
10	safe, accessible transportation.	
11	We look forward to some day people	
12	pointing to New York City and	
13	saying how we're 100 percent	
14	accessible as well. Thank you very	
15	much.	
16	MR. WILSON: Thank you.	
17	Next speaker is Jean Ryan.	
18	MS. RYAN: Hi. I'm from	
19	Disabled in Action, and we're	
20	members of the Taxis For All	
21	Campaign, too.	
22	I've been involved in this	
23	for, like, 14 or 15 years. We're	
24	never giving up. We need	
25	transportation, and you know we're	

1	TLC - 4/30/14	62
2	never giving up. One of the	
3	reasons we need it is because we	
4	need to go places with our	
5	families. My six-year-old grandson	
6	made this poster (indicating). It	
7	says, "I need a taxi," and it's got	
8	his little childish drawing,	
9	because he knows that we can't take	
10	a taxi together, and it's really,	
11	really frustrating. And I didn't	
12	even ask him to make this.	
13	Obviously, you know, he made it	
14	from a scrap.	
15	Okay. My testimony is	
16	partly for my friend, Maureen	
17	Green, who died last summer. But	
18	when her mother was dying, she was	
19	called in the middle of the night	
20	to come to the hospital right away	
21	because they didn't think her	
22	mother would last long, and she	
23	couldn't go because the bus wasn't	
24	running yet. And she had no other	
25	way to go. This is why we need	

-1	TTT C 4 / 2 0 / 1 4	62
1	TLC - 4/30/14	63
2	taxis.	
3	We need accessible taxis and	
4	accessible car services that we	
5	don't have to book the day before.	
6	You know, it's just insane. We	
7	can't live our lives. We can't get	
8	to funerals, we can't get to wakes,	
9	we can't go to anything spontaneous	
10	if we're stuck some place and we	
11	need to get someplace fast, like	
12	everybody else. We can't take	
13	cars a taxi. We can't go to the	
14	cemetery. If we book	
15	Access-A-Ride, we don't know	
16	when we have to tell them the	
17	exact time we need to come back.	
18	But do you always know? Of course	
19	not. So this is why we need	
20	spontaneous transportation.	
21	It's really nerve-racking if	
22	we I've broken my ankle twice in	
23	the last few years and I couldn't	
24	get to the hospital, you know, by a	
25	taxi or a car service. Can you	

1	TLC - 4/30/14	64
2	imagine having to wheel to the	
3	hospital? I mean, it's just	
4	insane. But, you know, if I call	
5	an ambulance, they won't take my	
6	chair. What am I going to do, call	
7	an ambulance, leave my expensive	
8	chair in the street while I go to	
9	the hospital? That doesn't work	
10	either. So, you know, I'd have to	
11	be almost dead before I go in an	
12	ambulance and leave my chair, so,	
13	you know, like I wouldn't have a	
14	choice for that to happen.	
15	But it's not only sad events	
16	that we miss. We miss births of	
17	our children and grandchildren. We	
18	can't get to the hospital on time.	
19	I have a two-month old	
20	granddaughter, and the way I got to	
21	the hospital while my daughter was	
22	still there and my granddaughter	
23	was I wheeled in the snow for a	
24	mile and a half. You know, I mean,	
25	I can't book a trip ahead of time,	

1	TLC - 4/30/14	65
2	you know, I can't take a taxi or	
3	car service when there's no notice.	
4	And my husband has had to go to the	
5	emergency room and I couldn't even	
6	go with him because if it happens,	
7	you know, sometimes you might not	
8	be able to get there for two days	
9	because if you have to book a trip	
10	by Access-A-Ride, you can't book it	
11	until the next day and then you go	
12	the day after that. That's	
13	ridiculous, for the emergency room.	
14	And I have that worry because my	
15	husband's older than I am, and I'm	
16	afraid that if something happens I	
17	won't be able to get there.	
18	But it's not just me, it's	
19	everybody. We're all having these	
20	kinds of problems, day after day.	
21	So, you know, this is great that	
22	we're getting 50 percent, but I've	
23	heard "at least 50 percent" in some	
24	discussions. I don't know if the	
25	rules says "at least," but usually	

1	TLC - 4/30/14 66
2	when it says "at least," that means
3	the bottom, that we only get the
4	bottom number. We need
5	100 percent. We really need to
6	have just as much a chance of
7	getting a cab as everybody else.
8	Thank you.
9	CHAIRWOMAN JOSHI: Thank
10	you. And I just wanted to clarify,
11	the rule is 50 percent, it is not
12	at least 50 percent.
13	MS. RYAN: Sometimes I hear
14	people saying that, you know.
15	CHAIRWOMAN JOSHI: That
16	would be a mischaracterization of
17	the rule.
18	MS. RYAN: Okay. Well, we
19	could use 100.
20	MR. WILSON: The next
21	speaker is Simi Linton, and
22	following Simi Linton will be
23	Crystal Rivera.
24	MS. LINTON: Good morning
25	and thank you for being here. My

1	TLC - 4/30/14	67
2	name is Simi Linton. I'm one of	
3	the originally named plaintiffs in	
4	the suit.	
5	Having an accessible taxi	
6	fleet is essential for my basic	
7	safety, everyday welfare and to	
8	engage equitably in my professional	
9	life. New York's inadequate taxi	
10	service affects me daily because I	
11	use a wheelchair. It is outright	
12	discrimination. For example, I	
13	attend meetings all over the city.	
14	I use buses, which are slow and	
15	inefficient to get from one	
16	destination to another. As a	
17	result, I am limited in the number	
18	of meetings I can schedule in a day	
19	solely because it takes so long to	
20	get from one place to another.	
21	Because there are so few accessible	
22	taxis in circulation right now, the	
23	call-in taxi system is not	
24	sufficiently reliable on short	
25	notice to accommodate a busy	

1	TLC - 4/30/14	68
2	schedule.	
3	I am frequently waiting at	
4	bus stops with empty,	
5	non-accessible taxis whizzing past.	
6	It is nearly impossible to spot an	
7	accessible taxi in advance to be	
8	able to reliably hail it.	
9	Moreover, even on the rare occasion	
10	that I spot an accessible taxi,	
11	they rarely stop for me.	
12	Third, a specific incident.	
13	My husband was taken to the	
14	hospital in an ambulance. I could	
15	not ride with him because the	
16	ambulance was not wheelchair	
17	accessible. I also could not get	
18	an accessible taxi to follow him to	
19	the hospital. It took over an hour	
20	and a half for me to get there	
21	using two buses. In the meantime,	
22	he was laying sick and alone at the	
23	hospital, and I was worried beyond	
24	words about his safety. There were	
25	empty taxis on the street, but they	

1	TLC - 4/30/14	69
2	were useless to me because they	
3	were not accessible. A couple of	
4	days later he was told he had to	
5	have emergency surgery. Again, it	
6	took an hour and a half and two	
7	buses to reach the hospital. I	
8	missed seeing him before the	
9	surgery. He almost died, but	
10	fortunately made a full recovery.	
11	Right now, only people who	
12	don't use wheelchairs can travel	
13	freely, even during an emergency.	
14	To be clear, I'm not talking about	
15	situations when it is rush hour or	
16	a busy holiday weekend or in the	
17	midst of a rainstorm, when it is	
18	difficult for anyone to get a taxi,	
19	I am speaking of situations where	
20	there are plenty of available	
21	taxis, but I cannot use them. My	
22	livelihood and my well-being and	
23	the well-being of my family depend	
24	on being able to use taxis, and I	
25	can't reliably do that.	

1	TLC - 4/30/14 70
2	I sincerely urge the
3	Commission to pass this rule and
4	establish equity in this city.
5	Thank you.
6	MR. WILSON: Thank you.
7	Crystal Rivera, and
8	following that next speaker, George
9	Laszlo.
10	MS. RIVERA: My name is
11	Crystal Rivera and I'm providing
12	this testimony on behalf of Bronx
13	Independent Living Services, BILS.
14	I have had the pleasure of
15	serving as BILS youth advocate
16	since 2013. Bills is a nonprofit
17	community organization dedicated to
18	empower people with disabilities to
19	understand and exercise their civil
20	and human rights in order to live
21	fully integrated rights and lives
22	in mainstream society. Our vision
23	is to see a barrier-free society
24	that provides equal access and
25	opportunity for people with

			L
1	TLC - 4/30/14	71	
2	disabilities and all access of		
3	community life. As an individual		
4	with a disability, I have		
5	experienced many challenges		
6	throughout life, transportation		
7	being one of the most frustrating.		
8	Having to plan your travels in		
9	advance often removes spontaneity,		
10	the spontaneity that non-disabled		
11	people experience.		
12	Growing up in the Bronx, I		
13	can recall wanting to find an		
14	easier way to travel with less		
15	hassle just to be able to go		
16	without researching accessible		
17	routes that usually take double the		
18	time and you end up stranded		
19	somewhere. I remember thinking how		
20	cool it would be just to be able to		
21	hail a cab like people in the city		
22	often do. My friends and I often		
23	brainstorm about owning and		
24	operating our own accessible		
25	transportation company, but back		

1	TLC - 4/30/14	72
2	then it seemed like only a dream.	
3	I currently reside in	
4	Chinatown and cannot stress enough	
5	how much of a difference that	
6	availability of accessible taxicabs	
7	have been in my life. I can now	
8	book a taxi and travel the same day	
9	without having to worry about	
10	planning in advance, which is	
11	invaluable to me. I often find	
12	myself commuting from meeting to	
13	meeting in the city. I can now go	
14	to doctor's appointments without	
15	having to worry if I'm done on	
16	time, I can even get to work in a	
17	pinch. And forget about my social	
18	life, it has blossomed so much	
19	since this service has been	
20	available.	
21	The importance of accessible	
22	taxi fleet cannot be measured.	
23	Taxis should be enjoyed by all New	
24	Yorkers. They are a trademark of	
25	the city and a valuable resource	

1	TLC - 4/30/14	73
2	for everyone. They provide safety	
3	and, overall, freedom. The service	
4	has the power to change the lives	
5	of many, including mine, and the	
6	people I serve at BILS, as well as	
7	all New Yorkers with mobility	
8	impairments. Thank you for	
9	allowing me to speak.	
10	MR. WILSON: Thank you.	
11	George Laszlo, and	
12	following, Joseph Kaiteris.	
13	MR. LASZLO: Good morning.	
14	Is it still morning by the way?	
15	My name is George Laszlo.	
16	I'm coming to you as a resident of	
17	the city to discuss this particular	
18	proposal of these rules, and there	
19	are two things that I would like to	
20	talk to you about today that I'm	
21	very concerned about. One is how	
22	the program is paid for, and,	
23	second, how it's implemented.	
24	First, let me say that I'm	
25	100 percent for what you're trying	

1	TLC - 4/30/14	74
2	to achieve here, and, in fact, I	
3	would love to see if the mobility	
4	is 100 percent and not 50 percent,	
5	as many of the speakers have said	
6	already. I think that Gale Brewer	
7	brought up the City of London,	
8	where, in fact, that is the case,	
9	100 percent of the vehicles are	
10	accessible, wheelchair accessible.	
11	They achieved that, by the way,	
12	over 11 years, but it's a reality	
13	today. So they're already ahead of	
14	us on that particular score.	
15	So, Ms. Joshi, first, I	
16	wanted to congratulate you on being	
17	back over here. I did go to the	
18	hearing where you appeared in front	
19	of the City Council members, and I	
20	have to tell you, I got a kick out	
21	of your family being there. I	
22	thought it was really wonderful	
23	that they were there, and obviously	
24	shows the support that you get from	
25	them and the pride that they have	

1	TLC - 4/30/14	75
2	in you. But I also remember that	
3	when you talked in front of the	
4	Council that you said that you're	
5	very much in favor of the process	
6	that's followed, or having a rigid	
7	process followed. And I would like	
8	to specifically bring that up today	
9	because I'm concerned about the way	
10	that this particular set of	
11	proposals has gone down to achieve	
12	to be voted on today. So, and I	
13	think, maybe, it will be clear once	
14	I tell you what my issues are.	
15	So, first, how it's paid	
16	for. From my perspective, this	
17	kind of proposal came out of	
18	nowhere. I know that a lot of	
19	people have been involved in it in	
20	the past, of course, and I know	
21	that it was negotiated to avoid	
22	more legal wrangling. But I have a	
23	problem with it because I think	
24	that the implementation that's in	
25	front of us has been poorly thought	

TLC - 4/30/14	76
out, and it's not it's somewhat	
contrary to the process methodology	
that I would expect from the TLC,	
and especially since you're going	
to vote on it directly today, if I	
understand things correctly.	
So as a resident, I have to	
tell you that I'm totally opposed	
to any subsidies that you give to	
this industry. I don't think that	
they need to be supported. I would	
like to remind you that they	
willingly spent millions and	
millions of dollars, in fact, about	
a quarter billion dollars for their	
medallions, for 168 medallions that	
were just sold this year. And if	
the numbers are correct and you	
sell all 2,000, that means that	
there will be an income to the city	
of about somewhere between \$1.6 and	
\$2.2 billion, if I understand	
correctly, all of it going into the	
general fund. And maybe that's not	
	contrary to the process methodology that I would expect from the TLC, and especially since you're going to vote on it directly today, if I understand things correctly. So as a resident, I have to tell you that I'm totally opposed to any subsidies that you give to this industry. I don't think that they need to be supported. I would like to remind you that they willingly spent millions and millions of dollars, in fact, about a quarter billion dollars for their medallions, for 168 medallions that were just sold this year. And if the numbers are correct and you sell all 2,000, that means that there will be an income to the city of about somewhere between \$1.6 and \$2.2 billion, if I understand correctly, all of it going into the

1	TT C 4/20/14	_
1	TLC - 4/30/14 7	[']
2	correct.	
3	So by telling me, as a	
4	resident, that you're going to	
5	charge 30 cents to support this	
6	program which, by the way, is	
7	not a lot of money, and I think	
8	that's actually the issue at hand	
9	here that you're telling me that	
10	the city itself is not willing to	
11	use the money from the medallion	
12	sales to support anything having to	
13	do with this service, and you're	
14	also telling me that the industry	
15	who is willing to shell out	
16	\$2 billion for medallions and can	
17	easily finance them, is not willing	
18	to pay for the cars, so, but	
19	somehow it's okay to tack on 30	
20	cents that comes out of my pocket.	
21	Now, I have to tell you that	
22	if you already have bills, like	
23	phone bills and cable bills, it's	
24	full of charges, surcharge this,	
25	surcharge this. I literally have	

1	TLC - 4/30/14	78
2	to pay \$9 to Time Warner before I	
3	even turn on the TV set. So when	
4	does this stop? When do you stop	
5	taking money from my pocket, and,	
6	by the way, out of the pockets of	
7	the people who are in these	
8	wheelchairs, in order to fund this	
9	program?	
10	So, I, basically, I'm for	
11	the program, but I would like you	
12	to reconsider how you're paying for	
13	it. I think that this industry can	
14	afford to do it. London did not	
15	give a single penny, or however	
16	they pound to the drivers or	
17	to the owners. And I'm also	
18	concerned about the drivers being	
19	shortchanged here because they've	
20	already complained to you about the	
21	tips is this going to stop at	
22	some point? No?	
23	CHAIRWOMAN JOSHI: That's	
24	the time.	
25	MR. LASZLO: Any case, so,	

1	TLC - 4/30/14	79
2	that's my first point, is that,	
3	really, I don't think this is the	
4	right way to pay for this program.	
5	I know it's the easy way out,	
6	because how many millions of New	
7	Yorkers are going to come out and	
8	tell you that I'm not paying 30	
9	cents. In fact, they will.	
10	They'll just accept it like	
11	everything else, like the 50-cent	
12	charge.	
13	MR. WILSON: Can I ask you	
14	to summarize and conclude, because	
15	your way over your three minutes.	
16	MR. LASZLO: Okay. Well, I	
17	mean, I think a lot of the speakers	
18	went over, I think, as well. So if	
19	you don't mind, just one more	
20	minute because my second point is	
21	my implementation point.	
22	And if you take a look at	
23	the chart that I just gave you, I	
24	did do some homework before	
25	arriving here, and I think that you	

1	TLC - 4/30/14	80
2	will see from the chart that the	
3	problem that, as far as	
4	accessibility is concerned, is not	
5	even throughout the city. In fact,	
6	the biggest problem that you have	
7	is on Staten Island and in	
8	Brooklyn, which has that lowest and	
9	highest population in the city.	
10	And a lot of attention is being	
11	paid to yellow, which, as you know,	
12	basically operate in Manhattan, and	
13	even then, below 96th Street. In	
14	fact, the accessibility issue is	
15	not as great in Manhattan as it is	
16	anywhere else in the city.	
17	So you need to, I think,	
18	consider that the way that you roll	
19	this program out, it's not easy	
20	just to say 50 percent all across	
21	the board, because that's not going	
22	to achieve, especially if it's only	
23	50 percent, it's not going to	
24	achieve the kind of accessibility	
25	that you're looking for for all the	

TLC - 4/30/14	81
residents of New York City. That's	
five boroughs, not just Manhattan.	
Okay. So thank you for you	
time.	
MR. WILSON: Thank you.	
MR. LASZLO: And I would	
like to ask you to please not	
actually vote on this today, but	
reconsider it and fix it and then	
come back and do it again. Thank	
you very much.	
MR. WILSON: The next	
speaker is Joseph Kaiteris, and he	
will be followed by Elizabeth	
Ramos.	
Mr. Kaiteris?	
(No response.)	
MR. WILSON: Then Elizabeth	
Ramos. And the next speaker will	
be Susan Dooha after Elizabeth.	
MS. RYAN: No, Elizabeth	
Ramos is here. The first person	
you	
MR. WILSON: Yes.	
	residents of New York City. That's five boroughs, not just Manhattan. Okay. So thank you for you time. MR. WILSON: Thank you. MR. LASZLO: And I would like to ask you to please not actually vote on this today, but reconsider it and fix it and then come back and do it again. Thank you very much. MR. WILSON: The next speaker is Joseph Kaiteris, and he will be followed by Elizabeth Ramos. Mr. Kaiteris? (No response.) MR. WILSON: Then Elizabeth Ramos. And the next speaker will be Susan Dooha after Elizabeth. MS. RYAN: No, Elizabeth Ramos is here. The first person you

1	TLC - 4/30/14 82
2	MS. RYAN: mentioned
3	isn't here?
4	MR. WILSON: Mr. Kaiteris?
5	Kaiteris?
6	(No response.)
7	MS. RYAN: Not here?
8	MR. WILSON: Doesn't seem to
9	be.
10	Is Elizabeth Ramos here?
11	MS. RYAN: Yes, she is.
12	This is Elizabeth Ramos (pointing).
13	She's having a breathing problem
14	today, so I will read her testimony
15	for her:
16	"I'm Elizabeth Ramos, and
17	I'm a board member of Disabled in
18	Action.
19	"Last August, of 2013, our
20	family got news that my only
21	brother was diagnosed with terminal
22	cancer. Those four months were a
23	very rough time of my life. My
24	brother was in and out of
25	hospitals. For me, getting to the

1	TLC - 4/30/14	83
2	hospital was always complicated. I	
3	couldn't go see him unless I could	
4	make an Access-A-Ride reservation a	
5	day or two ahead of time. It was	
6	very hard because I never really	
7	knew when the van would show up or	
8	how long it would take to get there	
9	because they dropped off and picked	
10	up other people too. I would be so	
11	worried that he was going to die	
12	when I was on my way and would be	
13	dead when I got there. There were	
14	many times like that.	
15	"Then when it was my minute	
16	to leave for the Access-A-Ride van,	
17	my ill brother would beg me to stay	
18	with him, but I couldn't or I would	
19	be stranded there with no ride and	
20	no oxygen. It would have been very	
21	good to be able to use a cab.	
22	Thank you."	
23	MR. WILSON: Thank you.	
24	Susan Dooha.	I
25	MS. DOOHA: Good morning,	I

1	TLC - 4/30/14	84
2	members of the Commission, and good	
3	morning, Chairperson. My name is	
4	Susan Dooha, and I'm the executive	
5	director of the Center for	
б	Independence of the Disabled in New	
7	York, CIDNY, founded in 1978.	
8	We're a civil rights organization	
9	dedicated to full integration and	
10	equal access for people with	
11	disabilities in New York City.	
12	I have provided you with	
13	written testimony, but I want to	
14	add a couple of points today. I am	
15	a person with disabilities; you	
16	cannot see my disabilities.	
17	However, today, speaking before	
18	you, I am like you, a person with	
19	privilege; I can walk, I can hail a	
20	cab on the street, and they will	
21	stop for me. This is not the case	
22	for the employees of my	
23	organization and the members of my	
24	board of directors.	
25	The majority of my board of	

TLC - 4/30/14	85
directors are people with	
disabilities. Three out of four of	
my staff are people with	
disabilities, who are also	
professionals attorneys, social	
workers, paraprofessionals,	
counselors with all kinds of	
credentials; people who you would	
be proud to employ; people who	
struggle to get to work when the	
elevator in the subway station	
isn't working, if they can find	
one; people who struggle to get to	
work when the bus breaks down or is	
too crowded for them to get on in	
their wheelchair; people who have	
to go out to meetings every day	
with our many community partners;	
and people who are constantly	
called upon to appear before public	
bodies on important matters of	
public policy.	
As an employer of people	
with disabilities, it is absolutely	
	directors are people with disabilities. Three out of four of my staff are people with disabilities, who are also professionals attorneys, social workers, paraprofessionals, counselors with all kinds of credentials; people who you would be proud to employ; people who struggle to get to work when the elevator in the subway station isn't working, if they can find one; people who struggle to get to work when the bus breaks down or is too crowded for them to get on in their wheelchair; people who have to go out to meetings every day with our many community partners; and people who are constantly called upon to appear before public bodies on important matters of public policy. As an employer of people

			L
1	TLC - 4/30/14	86	
2	critical that we dramatically		
3	improve transportation options for		
4	people with disabilities. It is		
5	critical to me as a person who		
6	believes in civil rights that we		
7	make this important leap forward.		
8	I hope that you will approve		
9	this rule today and help us make		
10	civil rights history here in New		
11	York City. It is not going the		
12	full distance, but it is an		
13	important step forward, a critical		
14	step, that you can take right now		
15	to make a difference. Thank you so		
16	much for listening.		
17	MR. WILSON: Thank you.		
18	The next speaker will be		
19	Ethan Gerber.		
20	MR. GERBER: Good morning,		
21	Commissioners, and welcome to our		
22	new Chair, Meera Joshi. I'm Ethan		
23	Gerber, executive director of the		
24	Greater New York Taxi Association,		
25	a progressive taxi owners'		

1	TLC - 4/30/14	87
2	association that owns the vast	
3	majority of wheelchair-accessible	
4	taxis and has been the leader of	
5	accessible initiatives since 2004.	
6	We also pioneered hybrids, partners	
7	with the Sergeants Benevolent	
8	Association, provide safety	
9	instructions for our drivers, and	
10	with Memorial Sloan-Kettering, to	
11	provide free healthcare navigation	
12	services for our drivers.	
13	Meera, in our various	
14	meetings and dealings, my	
15	impression of you has been one of	
16	fairness and honesty. I hope your	
17	appointment foreshadows a new era	
18	of transparency and cooperation.	
19	We agree with the intent of	
20	these rules; wheelchair	
21	accessibility has always been a	
22	goal of Greater New York Taxi	
23	Association. Some of the rules	
24	show great wisdom, such as	
25	universal driver training, which we	

1	TLC - 4/30/14	88
2	had been urging since 2008. That	
3	way, there will actually be enough	
4	drivers to operate the vehicles.	
5	Having already been the	
6	leader in this field, we know that	
7	some of these goals will not be	
8	accomplished in the deadline set.	
9	These cars, if they are on the TOT,	
10	for example, are manufactured in	
11	Mexico, retrofitted in Arizona and	
12	then distributed. We have long	
13	waiting times now for these cars.	
14	This rule, unfortunately, is	
15	destined to not deliver what it	
16	promises.	
17	I do want to point out one	
18	thing, though, that I didn't	
19	prepare, but I've heard about the	
20	"up to 50 percent," and I think	
21	it's fair to point out that the	
22	rules, as contemplated, will	
23	actually be over 50 percent because	
24	it only deals with non-limited	
25	medallion non-designated	

1	TLC - 4/30/14	89
2	medallions, not the ones that are	
3	already designated to be wheelchair	
4	accessible. So the numbers will	
5	actually be greater than	
6	50 percent.	
7	There are some problems with	
8	these rules. I think part of that	
9	arises because they were hastily	
10	reached and still arise from just	
11	one bad idea. That one bad idea,	
12	of course, is the Taxi of Tomorrow.	
13	About a year ago, there was a case	
14	in federal court, Taxis For All	
15	versus the Taxi & Limousine	
16	Commission. The disability	
17	advocates made a motion for partial	
18	summary judgement. The one issue	
19	in that motion was if the Taxi of	
20	Tomorrow, a Nissan Van 200 was a	
21	van, and if a van, would it be	
22	illegal is violative of the	
23	Americans With Disabilities Act.	
24	The city hired an expert at	
25	taxpayers' expense to argue that	

1	TLC - 4/30/14	90
2	the Nissan van was not a van, and	
3	the federal judge was clearly	
4	unimpressed by this opinion. While	
5	that motion was pending, a	
6	settlement was rushed to avoid the	
7	obvious.	
8	These rules are, therefore,	
9	a result of that settlement, rushed	
10	for one reason, a desperate attempt	
11	to save the Taxi of Tomorrow. So	
12	while we agree with the intent,	
13	they do have some hasty and panicky	
14	origins, they also contain some	
15	illegal aspects and impractical	
16	aspects.	
17	As to the illegality, the	
18	rules start with an amazing	
19	declaration. They will go into	
20	effect even if they violate the	
21	law. The Accessible Conversion	
22	Date, which is Section 4, Paragraph	
23	A of the rules, states that it will	
24	go into effect on the earlier of	
25	either the date there is an	

			L
1	TLC - 4/30/14	91	
2	accessible vehicle that complies		
3	with Section 19-533, or		
4	January 1st, 2016. In other words,		
5	if there is no vehicle that		
6	complies with the law, 19-533,		
7	these rules will go into effect		
8	anyway on January 1st, 2016. That		
9	really is an amazing thing that		
10	I've never seen in legislation		
11	before in rule making can I		
12	continue please? the proposed		
13	rule actually says it will go into		
14	effect a year and a half from now,		
15	even if it violates the law. You		
16	even state in the rules what law		
17	you intend to break, 19-533. Thus,		
18	on its face, it's an illegal rule		
19	and you're voting to break a law		
20	and disregard the order of the		
21	court that already determined this		
22	issue as well.		
23	As to the money, the 30		
24	cents is a bureaucratic nightmare.		
25	Keeping track of the funds,		
			all.

1	TLC - 4/30/14	92
2	allocating the costs, et cetera, is	
3	going to create many, many issues.	
4	A simpler solution is simply raise	
5	the fare and allocate a portion to	
6	the driver	
7	MR. WILSON: Can I ask you	
8	to summarize and conclude, please,	
9	Mr. Gerber?	
10	MR. GERBER: My conclusion	
11	is that the law is written,	
12	contemplates you violating a	
13	section of law, 19-533. It	
14	actually says it in the rule. It	
15	also is creating this fund in an	
16	unnecessary way. A much simpler	
17	way would be simply raise the rate	
18	of fare, have New Yorkers pay for	
19	the services that all New Yorkers	
20	need, and a growing population will	
21	need, and do it simply and cleanly.	
22	And let's do it right, the correct	
23	way. Thank you.	
24	MR. WILSON: Thank you.	
25	CHAIRWOMAN JOSHI: I just	

1	TLC - 4/30/14	93
2	want to respond to one point,	
3	Mr. Gerber, on the alleged	
4	illegality. I think it's sort of a	
5	hypothetical illegality. Now,	
6	there is a section of law, 19-533,	
7	that says there must be a hybrid	
8	option, and time will tell, on	
9	January 1st, 2016, what the options	
10	are and what 19-533 looks like.	
11	And at that point, we'll be able to	
12	judge the state of the rules as	
13	compared to the Ad Code	
14	requirements.	
15	MR. GERBER: Right, except	
16	that the Ad Code currently written	
17	by the legislature and signed by	
18	the mayor currently do require the	
19	hybrid option. This was already	
20	litigated in state court, you	
21	already lost this issue in state	
22	court. That issue was not	
23	appealed, the second one was	
24	appealed. So it is the law of the	
25	land and it is currently the rule	

1	TLC - 4/30/14	94
2	in the Municipal Code.	
3	So right now what you're	
4	saying in your rule is that we are	
5	going to pass this on January 1st,	
6	2016, which is a year and a half	
7	away, whether or not it breaks the	
8	law or not. That is just a very	
9	strange and interesting thing to	
10	put into a law being passed today.	
11	CHAIRWOMAN JOSHI: I think	
12	time will tell whether there's an	
13	illegality or not, but right now's	
14	it's a hypothetical.	
15	MR. GERBER: It's a	
16	hypothetical that it won't break	
17	the law. Got it.	
18	MR. WILSON: Thank you.	
19	The next speaker is Gary	
20	Farberov.	
21	MR. FARBEROV: Good morning,	
22	Commissioners, and Chair Joshi.	
23	Once again I want to applaud you on	
24	this proposed rule, and I hope that	
25	you will vote positively on this.	

1	TLC - 4/30/14	95
2	We believe that the City of New	
3	York absolutely needs every single	
4	cab to be wheelchair accessible.	
5	We know it's going to take some	
6	time for us to get there, but this	
7	is a very good start.	
8	Once again I am appalled by	
9	what I hear here. Everything that	
10	we talk about is yellow taxis;	
11	everything that we talk about is	
12	the city of the New York,	
13	Manhattan. Once again the outer	
14	boroughs are being left out. I	
15	promise that there are more	
16	disabled riders in the outer	
17	boroughs than are living in	
18	Manhattan and we're not doing	
19	nothing about it.	
20	I do on June 6, 2013, TLC	
21	approved 1200 green permits to be	
22	wheelchair accessible. How many of	
23	those cars are on the road?	
24	CHAIRWOMAN JOSHI: There's	
25	over 400 wheelchair-accessible	

			L
1	TLC - 4/30/14	96	
2	street hail liveries on the road		
3	today representing about 9 percent		
4	of all the street hail liveries,		
5	which probably is a little higher		
6	percentage than the percentage of		
7	wheelchair-accessible vehicles in		
8	the yellow fleet. But there should		
9	be, there will be, when the rest of		
10	the wheelchair-accessible		
11	permit-holders hack up their		
12	vehicles, a total of 1200		
13	wheelchair-accessible vehicles on		
14	the road. That will be 20 percent		
15	of the green fleet.		
16	MR. FARBEROV: I represent		
17	289 of those permits. We're only		
18	able to put 89 of those cars on the		
19	road. The reason for that is		
20	because TLC is hindering the		
21	process. There's indecision on		
22	every level, rule changes every		
23	single week		
24	CHAIRWOMAN JOSHI: I		
25	understand your concerns and I'm		
			10

1	TLC - 4/30/14	97
2	more than happy to have somebody	
3	from our Licensing Unit speak to	
4	you on street hail livery and	
5	accessible permits and any troubles	
6	you may have in the efficiency of	
7	that process.	
8	MR. FARBEROV: It's not a	
9	licensing issue at all.	
10	CHAIRWOMAN JOSHI: Well,	
11	we're more than happy to have	
12	someone speak with you about that.	
13	Today's rules are on the rules that	
14	would make the yellow taxi fleet	
15	50 percent accessible, so if we	
16	could stick to testimony on that	
17	issue, because many people are	
18	waiting to speak, I'd appreciate	
19	it.	
20	MR. FARBEROV: Then I would	
21	like to request a meeting with you	
22	personally so we can discuss this.	
23	Not one of the Commissioners and	
24	not somebody from Licensing because	
25	it never gets anything done. I	

1	TLC - 4/30/14	98
2	spoke with Mr. Yassky. He told me	
3	the same thing and nothing was	
4	done.	
5	CHAIRWOMAN JOSHI: Somebody	
6	will speak with you in the back to	
7	arrange a meeting so we can	
8	discuss.	
9	MR. FARBEROV: That's all I	
10	want. Thank you, Commissioner.	
11	MR. WILSON: Thank you.	
12	The next speaker is Joseph	
13	Rappaport.	
14	MR. RAPPAPORT: I have	
15	several copies that I just wanted	
16	to hand to the Commissioners.	
17	Good morning. I'm Joe	
18	Rappaport, and I have worked with	
19	the Taxis For All Campaign for the	
20	last decade, so this is a big day.	
21	I'm testifying today in support of	
22	the accessibility rules.	
23	Specifically, I'm testifying on	
24	behalf of several people, New	
25	Yorkers and out-of-towners, who	

TLC - 4/30/1499 1 2. couldn't attend today's hearing. 3 There are also a few other stories in an Op Ed today by Edith Prentiss 4 5 in the Daily News, which has been a 6 great ally. These men and women 7 wrote us and submitted testimony about what a significant increase 8 9 in accessible yellow taxis would mean for them. Here are excerpts 10 from a few of their statements: 11 12 Madonna Long, a disability consumer advocate who lives in 13 14 Pennsylvania and uses a manual wheelchair writes: "It is very 15 16 frustrating to conduct business and 17 even more so to be a tourist trying to see the sites of New York City 18 19 if you can't use the average New York City taxi." She voiced 20 21 support for the rules and adds that 22 while she's been here many times 23 for work, she would be more 24 inclined to visit New York City if 25 she new there were more accessible

1	TLC - 4/30/14	100
		100
2	taxis.	
3	Josh McDermott, who's a	
4	23-year-old from Newburgh, north of	
5	the city, writes that he has used a	
6	power wheelchair his whole life.	
7	"I'm very independent," he writes,	
8	but he recounts the challenges of	
9	visiting his family here on the	
10	Upper East Side and in Chelsea.	
11	"As you know," he writes, "these	
12	locations are not walkable from one	
13	place to the other. The quickest	
14	way would be to take a cab. Every	
15	time I have done this in the past,	
16	I have to wait for 20 minutes, if	
17	not longer, for an accessible	
18	vehicle. This drives me crazy	
19	because while I wait, I see a bunch	
20	of empty cabs driving by."	
21	Josh also describes canceled	
22	plans with friends and concert	
23	tickets unpurchased because of his	
24	worries about getting an accessible	
25	cab. He writes: "I would like to	
	L	

1	TLC - 4/30/14 101
2	be able to hail a cab just like
3	every other New Yorker in the
4	street," and he applauds the TLC
5	with moving forward with these
6	rules.
7	Anne Davis, a long-time
8	Taxis For All member and a
9	Manhattan resident who uses a
10	wheelchair, she writes about how
11	important getting an accessible
12	taxi can be. Her mom is 98, her
13	aunt is 100, in home hospice. She
14	visits them regularly to handle
15	their affairs, but she never knows
16	when she may get a call to get
17	there quickly, and an accessible
18	taxi would mean she could.
19	Debra Greif writes, from
20	Brooklyn, she writes about her
21	experience as a person with
22	disabilities, who is also the child
23	of a parent who has disabilities,
24	who used a wheelchair when she got
25	older. Her mother helped care for

1	TLC - 4/30/14	102
2	her child, but could not pick up	
3	her son from school to take him to	
4	the doctor because there was no	
5	wheelchair-accessible taxis, and	
6	she had to do it. Even when she	
7	was sick, she had to pick up her	
8	son.	
9	She also writes: "I knew of	
10	at least five families whose	
11	parents used wheelchairs who wished	
12	the taxis and car services were	
13	wheelchair accessible. Three of	
14	the parents were disabled vets."	
15	Debra says she supports the	
16	accessible rules and believes that	
17	taxi, accessible taxi and car	
18	fleets will be financially	
19	advantageous for the city.	
20	These New Yorkers and	
21	visitors support the accessibility	
22	rules and urge you to vote Yes	
23	today. Thank you.	
24	MR. WILSON: Thank you.	
25	Anthony Trocchia.	

TLC - 4/30/14	103
MS. RYAN: He's not here.	
MR. WILSON: Okay. Paul	
Herzan, Michael O'Loughlin of Cab	
Riders United.	
MR. O'LOUGHLIN: She must be	
a school teacher in the back	
reminding me to take the gum out of	
my mouth.	
Good morning, Commissioners,	
good morning, Chair Joshi, and	
congratulations, Taxis For All. My	
name is Michael O'Loughlin. I am	
here on behalf of a group of New	
York City passengers who have come	
together under the name of taxi	
of Cab Riders United.	
Ensuring that taxis are	
accessible for all New Yorkers is	
important. Therefore, it's	
important to get it right. Cab	
Riders United is prepared to	
strongly support the goal, and we	
do strongly support the goal, in	
making taxicabs accessible and	
	MS. RYAN: He's not here. MR. WILSON: Okay. Paul Herzan, Michael O'Loughlin of Cab Riders United. MR. O'LOUGHLIN: She must be a school teacher in the back reminding me to take the gum out of my mouth. Good morning, Commissioners, good morning, Chair Joshi, and congratulations, Taxis For All. My name is Michael O'Loughlin. I am here on behalf of a group of New York City passengers who have come together under the name of taxi of Cab Riders United. Ensuring that taxis are accessible for all New Yorkers is important. Therefore, it's important to get it right. Cab Riders United is prepared to strongly support the goal, and we do strongly support the goal, in

1	TLC - 4/30/14	104
2	making them safe. Cab Riders	
3	United is prepared to support the	
4	proposed passenger accessibility	
5	surcharge provided that it aligns	
6	with the mayor's Vision Zero	
7	initiative, to reduce	
8	traffic-related deaths and	
9	injuries.	
10	We strongly urge the TLC to	
11	protect the public by requiring	
12	that any TLC-approved vehicles,	
13	whether wheelchair accessible or	
14	not, that any TLC-approved vehicles	
15	must meet all federal crash	
16	occupant protection and EPA	
17	standards in the specification in	
18	which they are approved by the TLC	
19	to be placed into service.	
20	The TLC, we would urge also,	
21	must require that all vehicles meet	
22	the durability requirements	
23	appropriate for New York City. By	
24	taking action to set these safety	
25	standards for the public, TLC will	

1	TLC - 4/30/14	105
2	be furthering the mayor's Vision	
3	Zero goal of reducing	
4	traffic-related deaths and serious	
5	injuries and providing safety for	
6	passengers, drivers and	
7	pedestrians.	
8	Every passenger in a New	
9	York City taxicab, whether they use	
10	a wheelchair or not, every	
11	passenger has an equal right to the	
12	highest safety standards in their	
13	taxicabs. Thank you.	
14	MR. WILSON: Thank you.	
15	The next speaker is David	
16	Pollock.	
17	MR. POLLACK: Good morning,	
18	Chairwoman Joshi and Commissioners.	
19	My name is David Pollack. I am the	
20	executive director of the Committee	
21	for Taxi Safety. I want to begin	
22	by congratulating the Chairwoman on	
23	her well-deserved appointment. We	
24	at the Committee look forward to	
25	working with you and your staff and	

and impl policy. The associate representation of New York York York York York York York York	T 0 1/00/11
and impl policy. The associate representation of New York York York York York York York York	TLC - 4/30/14 106
4 policy. 5 T 6 associat 7 represen 8 taxi ind 9 of New Y 10 Committee	resource when developing
5 associate 7 represent 8 taxi ind 9 of New Y 10 Committee	ementing taxi-related
associate represent taxi industry of New Y	
7 represent taxi industry 9 of New Y Committee	he Committee is an
8 taxi ind 9 of New Y 10 Committee	ion of operators who
9 of New Y 10 Committe	t over 20 percent of the
10 Committe	ustry throughout the City
	ork. On behalf of our
11 changes	e, I would like to suggest
TI CHANGES	to the proposed regulations
12 that we	believe will make taxi
13 service	more accessible to all New
14 Yorkers.	
15 I	n the past you've heard
16 myself a	nd others at the Committee
17 for Taxi	Safety propose that
18 accessib	le service be tied to the
19 actual d	emand. Today, I'm not here
20 to tell	you that your regulations
go too f	ar, but that they do not go
22 far enou	gh to provide the services
23 intended	by these rules. We at the
24 Committe	e propose that everyone in
25 the priv	ate transportation industry

1	TLC - 4/30/14	107
2	who receives a license from the TLC	
3	should have to provide 100 percent	
4	accessibility.	
5	First and foremost, we	
6	accept the policy objectives of	
7	these rules and that all New	
8	Yorkers should have equal access to	
9	for-hire transportation. It should	
10	not matter if that access begins	
11	with hailing a taxi on the street,	
12	through a smartphone app or a phone	
13	call to a local base. This is one	
14	area of civil rights left for us to	
15	decide on the streets of New York.	
16	TLC's own data suggests that 97	
17	percent of yellow taxi services are	
18	provided within the Manhattan	
19	Central Business District and the	
20	airports. We fail to see why only	
21	50 percent of the segment of the	
22	industry be made accessible to New	
23	Yorkers or visitors who require	
24	accessible service. Residents who	
25	live outside the central business	

1	TLC - 4/30/14	.08
2	district should have the full range	
3	of accessible choices to meet their	
4	particular accessibility needs.	
5	A person in a wheelchair	
6	from the Bronx or Brooklyn should	
7	be able to get a ride through	
8	additional hail, E-Hail, a	
9	prearranged phone call to their	
10	local car service without worrying	
11	if the car arriving will actually	
12	be able to accommodate their needs.	
13	Thousands of New Yorkers in	
14	wheelchairs experience inordinate	
15	delays, inadequate vehicles being	
16	dispatched, and, quite simply, a	
17	lack of concern for their needs by	
18	operators within the private	
19	transport industry. There's no	
20	longer a valid excuse in 2014 as to	
21	why these inefficiencies should	
22	continue.	
23	Secondly, under the rules	
24	you're currently considering, by	
25	mandating that only 50 percent of	

1	TLC - 4/30/14	L09
2	yellow taxis provide this service,	
3	you are thwarting efforts to	
4	provide greater accessibility.	
5	Under the current rules, many of	
6	these vehicles intended to provide	
7	service will end up sitting in	
8	garages as drivers migrate from	
9	accessible taxis to non-accessible	
10	taxis, both within the yellow taxi	
11	industry and other service models	
12	that your agency saw fit to	
13	authorize over the last couple of	
14	years. Currently, unless you act,	
15	only 20 percent of the green taxis	
16	are accessible. None of the	
17	for-hire bases are even required to	
18	have a single accessible vehicle.	
19	To date, this inadequate	
20	service requirement that is in	
21	place for a base operation that is	
22	of the size and financial backing	
23	of Uber is ridiculous in that none	
24	of their cars are required to be	
25	accessible. If you call any base	

TLC - 4/30/14	110
within the City of New York,	
including Uber, for an accessible	
vehicle, you will be sent an	
ambulette between 45 minutes and 2	
hours of that call.	
The choice that you have	
been given, that you must do this	
to provide service and settle a	
lawsuit, merely represents the	
limited mindset of the prior	
administration. Everyone well	
remembers the insensitive and	
insulting remarks of former Mayor	
Bloomberg when it came to issues of	
accessibility. The fact that this	
plan was left for you to fill in	
the holes is not surprising.	
History can guide you in how	
to get out of the practical problem	
this plan creates. In the '80s,	
the MTA made a similar settlement	
with many advocates so that 50	
percent of the buses be made	
accessible. The MTA, realizing the	
	within the City of New York, including Uber, for an accessible vehicle, you will be sent an ambulette between 45 minutes and 2 hours of that call. The choice that you have been given, that you must do this to provide service and settle a lawsuit, merely represents the limited mindset of the prior administration. Everyone well remembers the insensitive and insulting remarks of former Mayor Bloomberg when it came to issues of accessibility. The fact that this plan was left for you to fill in the holes is not surprising. History can guide you in how to get out of the practical problem this plan creates. In the '80s, the MTA made a similar settlement with many advocates so that 50 percent of the buses be made

TLC - 4/30/14	111
operational fairness, or rather	
lack of fairness, that some drivers	
would have to operate accessible	
buses while others did not, caused	
the MTA to pursue a better course.	
They ended the administrative	
nightmares created by a half-a-loaf	
solution. They ended the	
stigmatization of New Yorkers who	
needed an accessible bus option by	
deciding that every bus in their	
system	
MR. WILSON: Mr. Pollack.	
MR. POLLACK: needed to	
be accessible.	
MR. WILSON: Can I ask you	
to summarize and conclude? Thanks.	
MR. POLLACK: Sure. Today	
you have the opportunity, you don't	
have to use the same timetable, but	
you can make every licensed vehicle	
100 percent accessible so that	
every driver holding the TLC	
license has the responsibility to	
	operational fairness, or rather lack of fairness, that some drivers would have to operate accessible buses while others did not, caused the MTA to pursue a better course. They ended the administrative nightmares created by a half-a-loaf solution. They ended the stigmatization of New Yorkers who needed an accessible bus option by deciding that every bus in their system MR. WILSON: Mr. Pollack. MR. POLLACK: needed to be accessible. MR. WILSON: Can I ask you to summarize and conclude? Thanks. MR. POLLACK: Sure. Today you have the opportunity, you don't have to use the same timetable, but you can make every licensed vehicle 100 percent accessible so that every driver holding the TLC

1	TLC - 4/30/14	112
2	service everyone in the City of New	
3	York. New Yorkers will not have to	
4	worry about how they get home.	
5	We've also provided written	
6	testimony that you've received	
7	concerning our specific language to	
8	the proposed regulations. We need	
9	a simpler and more inclusive rule	
10	for our city. 100 percent	
11	accessibility is very possible and	
12	within our grasp. Thank you.	
13	CHAIRWOMAN JOSHI: Thank you	
14	very much. And I also want to	
15	acknowledge someone that is here	
16	today that I previously didn't	
17	acknowledge, someone who's been	
18	instrumental in today's rule. And	
19	that's Victor Calise, commissioner	
20	of the Mayor's Office for People	
21	With Disabilities. Thank you for	
22	all your help, Victor, and for your	
23	participation.	
24	MR. WILSON: And the next	
25	speaker will be John Walsh.	

1	TLC - 4/30/14	113
2	MR. WALSH: I'm providing	
3	written testimony as well, but I	
4	will summarize.	
5	Good morning, Chair Joshi	
6	and Commissioners. I'm John Walsh,	
7	representing Mobility Ventures, the	
8	manufacturer of the only	
9	factory-built,	
10	wheelchair-accessible taxi, the	
11	MV-1. I'm here today to testify in	
12	support of the accessibility rules	
13	on behalf of Mobility Ventures.	
14	Congratulations to Chair	
15	Joshi on your appointment.	
16	Mobility Ventures looks forward to	
17	working with you and the	
18	Commissioners to help fulfill the	
19	TLC's goal of increased wheelchair	
20	accessibility for New York City's	
21	taxis. Mobility Ventures applauds	
22	TLC and Mayor de Blasio for moving	
23	swiftly and efficiently on	
24	developing the accessibility rules,	
25	allowing vehicles for taxi hire to	

TLC - 4/30/14	114
meet the federal safety standards	
and the Americans With Disabilities	
Act.	
The MV-1 is one of several	
TLC-approved accessible taxi	
options, but a very good one, and	
here's why. The MV-1 is the only	
accessible taxi that is factory	
built, which increases quality and	
reliability of the vehicle and	
results in lower maintenance costs.	
The MV-1 is the only accessible	
taxi meeting all federal motor	
vehicle safety standards and crash	
tested with no exceptions and no	
exemptions.	
The MV-1 is a side-entry	
taxi making it safer and a more	
comfortable ride, allowing the	
wheelchair passenger the	
opportunity to enter the vehicle	
and sit in close proximity to the	
driver and the TPEP system so they	
can pay fares without assistance.	
	meet the federal safety standards and the Americans With Disabilities Act. The MV-1 is one of several TLC-approved accessible taxi options, but a very good one, and here's why. The MV-1 is the only accessible taxi that is factory built, which increases quality and reliability of the vehicle and results in lower maintenance costs. The MV-1 is the only accessible taxi meeting all federal motor vehicle safety standards and crash tested with no exceptions and no exemptions. The MV-1 is a side-entry taxi making it safer and a more comfortable ride, allowing the wheelchair passenger the opportunity to enter the vehicle and sit in close proximity to the driver and the TPEP system so they

1	TLC - 4/30/14	115
2	The MV-1 is a side-entry design,	
3	which allows for one passenger in a	
4	wheelchair plus an additional four	
5	passengers so the wheelchair	
6	passenger can travel with their	
7	family, friends, business	
8	colleagues, all in one taxi. The	
9	MV-1 side-entry design allows for a	
10	much faster boarding and the	
11	securing of a wheelchair passenger.	
12	Remember, the ADA was always	
13	intended for curb-to-curb service.	
14	Mobility Ventures has a	
15	network of MV-1 dealerships in the	
16	New York City area with complete	
17	sales, service, parts so that	
18	owning and operating the MV-1 is	
19	easy and convenient. Mobility	
20	Ventures is now in full production	
21	and vehicles are ready at these	
22	dealerships for immediate delivery	
23	in yellow. Dealer locations are in	
24	Brooklyn, the Bronx, Manhattan,	
25	Inwood, Bethpage and Carlstadt, New	

1	TLC - 4/30/14 116
2	Jersey.
3	An optional compressed
4	natural gas model is also
5	available, which provides lower
6	emissions and lower, much lower
7	fuel prices. The MV-1 is very
8	roomy with a low entrance and easy
9	access for all passengers to enter,
10	as well as those carrying luggage,
11	large items and strollers. This
12	taxi is for everyone, already
13	proven and tested by New York
14	City's Access-A-Ride system with
15	over 150 in service, and, I'm happy
16	to report, 250 more on order and in
17	production. 400 MV-1 vehicles have
18	been tested in Chicago's street
19	hail fleets and have proven to be
20	reliable, durable and very popular
21	with the riders and operators
22	alike.
23	I'd like to close by
24	stating, Mobility Ventures supports
25	the TLC, the proposed accessibility

1	TLC - 4/30/14	117
2	rules, and thanking the Commission	
3	for taking the necessary steps to	
4	make New York City more accessible.	
5	We look forward to working with the	
6	TLC, taxi drivers, owners,	
7	operators and the riding public as	
8	the city moves forward to meet	
9	these goals. We hope the MV-1 can	
10	be part of the solution for New	
11	York City. Thank you.	
12	MR. WILSON: Thank you.	
13	Bhairavi Desai?	
14	(No response.)	
15	MR. WILSON: Is Beresford	
16	Simmons here?	
17	MR. FROMBERG: She's in the	
18	overflow room.	
19	MR. WILSON: Oh, okay. I'll	
20	give her a few seconds.	
21	MS. DESAI: Good morning. I	
22	am Bhairavi Desai, executive	
23	director of the New York Taxi	
24	Workers Alliance. Good morning,	
25	members of the Commission, members	

1	TLC - 4/30/14	118
2	of the public and the industry.	
3	And, Commissioner Joshi, it's great	
4	to see a woman in that seat.	
5	I'd like to say that, you	
6	know, for all of these years, we as	
7	an organization have actually	
8	always been supportive of	
9	accessible vehicles. When you	
10	listen to the testimonies of the	
11	previous speakers, and it just, it	
12	says everything about why today is	
13	so important and such a historic	
14	achievement. I mean, we've been	
15	working with Taxis For All, and	
16	it's been one of the best parts of	
17	my job in all of these years of	
18	getting to know such amazing	
19	activists who have really you	
20	know, who have done just phenomenal	
21	work to be able to achieve a day	
22	like today.	
23	In that spirit, what I do	
24	want to raise is the issues with	
25	implementation. 30-cent surcharge	

1	TLC - 4/30/14	119
2	is really, it's just a slush fund,	
3	really, for the fleet operators.	
4	First of all, it should not go	
5	directly, as one of the speakers	
6	had said earlier. It should be as	
7	a fund, but, you know, the meter is	
8	sacred for taxi drivers and we	
9	believe it should be preserved for	
10	driver income and not for anything	
11	else, and, so, particularly when	
12	there are alternative ways to	
13	finance this program.	
14	I know Access-A-Ride has	
15	been mentioned, and, you know, we	
16	talk about it, it's almost just as	
17	rhetoric, but the reality is if	
18	those Access-A-Ride trips were	
19	converted to taxis, and once this	
20	rule passes we would be able to do	
21	that, because there would be more	
22	accessible taxis on the streets.	
23	That, it would save not only	
24	millions of dollars to the city and	
25	the state, but that money can	

1	TLC - 4/30/14	120
2	easily go to paying for the	
3	conversion for the vehicles, and,	
4	you know, and other issues. Let's	
5	not even talk about the fact that	
6	out of the 30 cents, I mean, 5	
7	cents goes to the driver. It's	
8	such an insulting amount, I	
9	don't it's not even worthy of a	
10	comment. But if the conversions	
11	happen for Access-A-Ride, then the	
12	money would be there to pay for the	
13	classes for drivers, to pay for the	
14	additional costs for gasoline,	
15	which we were told earlier on that	
16	that's partly what the surcharge	
17	was supposed to cover, and then at	
18	the end, really, all it's going to	
19	cover are the expenses of mainly	
20	the fleet owners.	
21	There's also a lot of	
22	concern in terms of the DOV	
23	segment, where the drivers are	
24	responsible for the maintenance and	
25	the repairs. We want to make sure	

1	TLC - 4/30/14 121	L
2	that in any implementation,	
3	wherever the funding comes from,	
4	that it will actually go to the	
5	driver/vehicle owner and not to the	
6	agent who does not pay for these	
7	expenses. I mean, as Mr. Laszlo	
8	said earlier, there's also the	
9	money from the medallion sales.	
10	There are alternatives here which	
11	should be explored without dipping	
12	into the metered fare, which is the	
13	only source of income for all taxi	
14	drivers in this city.	
15	I also want to say that one	
16	of the other reasons that we	
17	strongly support the idea of a fund	
18	and not just the money going	
19	directly to fleet owners or to any	
20	medallion owner is because it would	
21	put an undue burden on individual	
22	owner operators, who, if the fleet	
23	owner is going to get the money	
24	directly from the number of trips	
25	that the drivers they lease to	

1	TLC - 4/30/14	122
2	complete, well, they're	
3	double-shifting. That's a	
4	different set of money compared to	
5	an individual owner-operator who	
6	may not even have a second-shift	
7	driver.	
8	And so, you know, if we're	
9	going to be equitable about the	
10	distribution, we do think the fund	
11	is the way to implement it. But	
12	where the money comes from, at the	
13	moment, it's fundamentally wrong.	
14	It should not come through a	
15	surcharge, there are other means.	
16	MR. WILSON: Ms. Desai, can	
17	I ask you to summarize and	
18	conclude?	
19	MS. DESAI: Yeah, sure. The	
20	last point I want to raise	
21	regarding implementation is that	
22	there is a real practical issue	
23	here about the street. I have	
24	examples with me today of drivers	
25	who receive summonses when they	

1	TLC - 4/30/14	123
2	pull over to pick up passengers who	
3	may take a longer period of time to	
4	get into the taxi, either maybe	
5	because they're in a wheelchair,	
6	might be because of age or might be	
7	because of health issues. And if	
8	we're going to put more vehicles on	
9	the streets and have drivers, you	
10	know, fulfill their	
11	responsibilities of picking up all	
12	passengers, then there must be	
13	attention paid to the practical	
14	need for real space in the streets	
15	for taxi drivers to safely pick up	
16	and discharge all passengers. They	
17	should not be summoned for just	
18	completing their duties of a	
19	day-to-day job. Thank you.	
20	CHAIRWOMAN JOSHI: Thank	
21	you. And I just want to clarify	
22	one thing. There is a fund. So	
23	the 30 cents is collected from each	
24	trip, but then it comes to the TLC	
25	and then it goes into a fund.	

1	TLC - 4/30/14	124
2	There will be a second package of	
3	rule making which will describe how	
4	payments from the fund are made out	
5	and to whom they go. 5 cents is	
6	collected from each driver, it is	
7	not necessarily what is given back	
8	to each driver. That will be a	
9	subject of a second rule making	
10	package. And there's also an	
11	annual review process in this	
12	rule making package which will go	
13	through the adequacy of the	
14	surcharge and the adequacy of the	
15	fund.	
16	So we're committed to	
17	finding alternative methods for	
18	defraying the cost of conversion.	
19	That's not an easy or swift	
20	accomplishment; we've been working	
21	on it for a while and still it	
22	takes time. But as those efforts	
23	come to fruition, that will be part	
24	of the review process when we	
25	decide whether or not every year	

1	TLC - 4/30/14	125
2	the fund is adequate or the	
3	surcharge is necessary or is	
4	adequate. So thank you very much	
5	for your input.	
6	MS. DESAI: Okay. Thank	
7	you.	
8	MR. WILSON: Our next	
9	speaker will be Peter Mazer.	
10	MR. MAZER: Good morning,	
11	Commissioners. And a special	
12	acknowledgement to our new Chair,	
13	congratulations on your	
14	appointment. MTBOT appreciates all	
15	that you've done for the city and	
16	looks forward to working with you	
17	in your new capacity.	
18	I am Peter Mazer, general	
19	counsel to the Metropolitan Taxicab	
20	Board of Trade, the city's largest	
21	yellow trade association,	
22	representing approximately 5,500	
23	yellow medallion taxicabs spread	
24	among 38 fleets throughout the	
25	boroughs that directly employ	

1	TLC - 4/30/14	126
2	thousands of dispatchers, mechanics	
3	and other personnel, and that lease	
4	taxis to more than 20,000 drivers.	
5	Today I'm urging you to vote	
6	a cautious Yes to the wheelchair	
7	accessibility rule requiring that	
8	50 percent of the yellow taxi fleet	
9	become wheelchair accessible by	
10	2020. Our decision to support	
11	these specific wheelchair	
12	accessibility rules is a very	
13	difficult one, one that was only	
14	reached after carefully assessing	
15	the groundbreaking weight of this	
16	leap forward in accessible taxi	
17	service with the real concerns that	
18	we have with regard to cost,	
19	durability and our ability to	
20	continue to provide world-class,	
21	affordable taxi service to our	
22	750,000 taxi customers.	
23	There are a number of points	
24	that I want to make with regard to	
25	these rules. And while I urge you	

1	TLC - 4/30/14	127
2	to ultimately pass these rules, we	
3	do have many concerns. Number one	
4	is that wheelchair accessibility is	
5	very costly. If the Taxi of	
6	Tomorrow mandate is upheld by the	
7	courts, it will be the only	
8	wheelchair-accessible vehicle that	
9	will be available for most	
10	purchases of New York City taxicabs	
11	and will result in a 95 percent	
12	increase in the purchase price of	
13	our taxicab today.	
14	The operational and	
15	maintenance cost of wheelchair	
16	accessibility are widely	
17	anticipated to be very high, and we	
18	have a lot of concerns that have	
19	not been addressed yet,	
20	particularly with the new MV200,	
21	which is barely on the road: Will	
22	they last in 24/7 taxi operation?	
23	Will they last a full retirement	
24	cycle? How much will they cost to	
25	maintain? How much will it cost to	

1	TLC - 4/30/14	128
2	outfit garages with the parts and	
3	mechanic training necessary to fix	
4	these vehicles? How many more	
5	shifts will occur as a result of	
6	downtime? How well will they hold	
7	up in collisions?	
8	We also believe that the	
9	30-cent surcharge is inadequate.	
10	The TLC rules propose to offset the	
11	costs of accessibility through a	
12	30-cent surcharge, 5 cents which	
13	will go to the driver, 25 cents	
14	which goes to the owner. While the	
15	TLC has attempted to anticipate the	
16	high operational costs of	
17	maintaining a wheelchair-accessible	
18	fleet, its calculations fail to	
19	fully account for the enormous	
20	costs to the industry.	
21	Taxi owners already pay for	
22	accessible dispatch, and this year	
23	will pay \$260 per medallion per	
24	year for that program.	
25	There will be 2,234 yellow	

1	TLC - 4/30/14 129
2	taxicabs that will be accessible,
3	either the existing ones and the
4	ones that will be sold in the
5	upcoming medallion sale, which are
6	not included in this.
7	Lack of fairness. While
8	this Commission voted to approve
9	street hail liveries, it cited the
10	lack of yellow taxi service in
11	Upper Manhattan and the boroughs as
12	a key motivating factor. Yet
13	today, the Commission is only
14	contemplating a mandate requiring
15	that 50 percent of the yellow taxi
16	fleet be wheelchair accessible, but
17	not covering areas where the vast
18	majority of wheelchair users live.
19	Why is this Commission not
20	contemplating an equivalent 50
21	percent mandate on street hail
22	liveries and why is it not voting
23	to strengthen and increase
24	enforcement of Rule 59B-17, which
25	requires liveries and black cars to

1	TLC - 4/30/14	130
2	provide wheelchair-accessible	
3	service on demand? As a	
4	consequence of this inequality and	
5	inaccessible service, among other	
6	things, we fear a loss of yellow	
7	taxi drivers to the less-regulated	
8	industries where they will not	
9	contend with the obligations of	
10	wheelchair-accessible service.	
11	The taxi owners will be	
12	required to rely on the fund, they	
13	can't use the surcharge directly.	
14	Can I have one minute?	
15	CHAIRWOMAN JOSHI: If could	
16	you sum up, we'd appreciate it,	
17	because	
18	MR. MAZER: Sure.	
19	CHAIRWOMAN JOSHI: we're	
20	on a very tight schedule, at least	
21	15 speakers who would like to	
22	MR. MAZER: I'm almost done.	
23	Just a couple final points.	
24	Another one is that	
25	wheelchair-accessible taxicabs may	

1	TLC - 4/30/14 131	-
2	not last the full retirement cycle.	
3	It's anticipated under the rule	
4	that they would have a full year	
5	retirement, we don't know if that	
6	will work. Also, the existence of	
7	the surcharge makes it less likely	
8	that there will be an appropriate	
9	fare increase and lease cap	
10	adjustment, which would benefit	
11	both drivers and owners in the	
12	future.	
13	We have great confidence	
14	that the TLC understands the	
15	complicated economics of this issue	
16	and how wheelchair accessibility	
17	affects these economics. We	
18	believe this rule, while far from	
19	perfect, at least partially	
20	addresses the economic reality.	
21	With passage of these rules, you	
22	will be creating the largest fleet	
23	of wheelchair-accessible taxicabs	
24	in North America and among the	
25	largest in the world. We hope that	

TLC - 4/30/14	132
by doing so you will still continue	
to maintain New York City's status	
as having the most affordable taxi	
service in world-class cities. I	
thank you for your time and for	
giving me the opportunity to	
testify.	
MR. WILSON: Thank you.	
MR. MAZER: Thank you.	
MR. WILSON: The next	
speaker is Richard Thaler.	
CHAIRWOMAN JOSHI: So I just	
want to make one general comment.	
Since we are on a very tight	
deadline, if there are people,	
several people signed up that	
represent on behalf of one group	
where comments would be	
duplicative, if we could have one	
representative come up on behalf of	
the group.	
MR. THALER: Chair Joshi and	
Commissioners, I've summarized,	
I've shortened my comments that I	
	by doing so you will still continue to maintain New York City's status as having the most affordable taxi service in world-class cities. I thank you for your time and for giving me the opportunity to testify. MR. WILSON: Thank you. MR. MAZER: Thank you. MR. WILSON: The next speaker is Richard Thaler. CHAIRWOMAN JOSHI: So I just want to make one general comment. Since we are on a very tight deadline, if there are people, several people signed up that represent on behalf of one group where comments would be duplicative, if we could have one representative come up on behalf of the group. MR. THALER: Chair Joshi and Commissioners, I've summarized,

1	TLC - 4/30/14	133
2	just submitted in writing.	
3	A consideration of the cost	
4	benefits of alternatives to this	
5	proposed operating plan designed to	
6	achieve the highest standards of	
7	wheelchair-accessible service	
8	appears to be totally absent. At	
9	the proposed taxi fleet	
10	accessibility requirement of	
11	50 percent, given the report of	
12	485,000 medallion trips per day, in	
13	principal, 242,500 trips under this	
14	rule, hypothetically, could have	
15	been available for wheelchair-user	
16	service. But according to the	
17	accessibility report data of	
18	March 13th of last year, the	
19	average daily number of wheelchair	
20	trips was 56, or .02 percent. But	
21	we just heard from Mr. Chhabra that	
22	this year, for the first time, he	
23	announced that that number of	
24	.02 percent would be about	
25	.06 percent of the number of trips	

1	TLC - 4/30/14	134
2	taken under this rule.	
3	While the highest priority	
4	must be given to ensure equivalent	
5	service for all taxi users, the	
6	efficiency and in the manner the	
7	industry is organized to provide	
8	the highest standards for on-demand	
9	accessible service with minimum	
10	response time will have a major	
11	impact on the industry's capital	
12	investment, operating costs, and on	
13	the city's environment, due to the	
14	heavyweight, more rapid-running	
15	gear component wear and low-fuel	
16	economy of accessible taxis if the	
17	actual percentage of accessible	
18	trips per accessible taxi is very	
19	small, as will be the case with	
20	this proposed plan; a major setback	
21	against the city's green	
22	objectives.	
23	Accordingly, a cost-benefit	
24	analysis must begin with the best	
25	utilization taxi and livery	

1	TLC - 4/30/14	135
2	resources can be best deployed to	
3	achieve cost-efficient,	
4	accessible-service standards. The	
5	proposed rule completely ignores	
6	the enormous resources of the	
7	city's approximately 500 livery	
8	bases. For example, Metropolitan	
9	Area Service's order for model year	
10	2015 MV-1 CNG OEM crash tested	
11	wheelchair-accessible vehicles, and	
12	their adoption of the industry's	
13	most advanced location-based	
14	dispatch management and fare	
15	payment system with integrated	
16	passenger mobile prearrangement and	
17	payment app. If, for example,	
18	Metropolitan Area Service is	
19	permitted to take over dispatching	
20	to wheelchair-accessible taxis, it	
21	has also solved the problem for	
22	wheelchair passengers who can't	
23	reach the passenger monitor in	
24	accessible taxis for fare payment	
25	by providing passengers the eMobile	

1	TLC - 4/30/14	136
2	secure payment app.	
3	Before the number of	
4	wheelchair-accessible taxis is	
5	arbitrarily and blindly ordered, a	
6	fully coordinated plan for service	
7	should be developed which includes	
8	the role of livery, together with a	
9	numerical justification, for the	
10	number of required	
11	wheelchair-accessible medallion	
12	taxis to meet service standards.	
13	Metro Dispatch program would no	
14	longer be needed for the dispatch	
15	because the dispatch function would	
16	be returned to New York City at no	
17	additional dispatch charges to the	
18	passengers or medallion owners,	
19	whether or not a taxi or livery is	
20	dispatched.	
21	While the ultimate goal	
22	should be to return taxis to street	
23	hail service, taxi dispatch will	
24	necessarily need to be continued,	
25	but supplemented with livery	

1	TLC - 4/30/14	137
2	service in Manhattan until	
3	experience determines the number of	
4	wheelchair taxis that must be	
5	available for street hail. If no	
6	accessible taxis are available	
7	within the distance to the pickup	
8	location just a minute, I'm	
9	almost finished to the pickup	
10	location equal to or less than the	
11	average reported taxi	
12	CHAIRWOMAN JOSHI: If you	
13	wouldn't mind just summarizing now	
14	so that others that are waiting can	
15	also have an opportunity to speak.	
16	MR. THALER: I have less	
17	than just a minute a couple	
18	of sentences.	
19	of cruising miles of 39	
20	percent blah, blah, blah be	
21	located and dispatched to the	
22	Manhattan caller, would pay the	
23	taxi-metered fare provided by	
24	installed taxi meters for this	
25	purpose. When it's determined that	

1	TLC - 4/30/14	138
2	additional accessible taxis are	
3	required, a medallion owner would	
4	be permitted to sell their	
5	medallion and repurchase or bid on	
6	a new accessible medallion at a	
7	reduced price efficient to provide	
8	the cost of vehicle accessibility	
9	and enhancement, operating cost	
10	incentives analogous to the	
11	licensing cost incentives given to	
12	accessible SHL buyers.	
13	The alternative would make	
14	more taxis available for street	
15	hail, reduce taxi driver	
16	distraction in order to focus on	
17	their normal street hail business,	
18	especially if no accessible taxis	
19	would be dispatched during the	
20	morning and afternoon busy hours	
21	MR. WILSON: I really need	
22	to ask you to conclude.	
23	MR. THALER: Last sentence.	
24	The annual accessibility charge to	
25	medallion owners and passenger	

1	TLC - 4/30/14	139
2	surcharges would no longer be	
3	required to support this.	
4	And, by the way, I'm really	
5	optimistic that you bring a new	
6	dawn to the Taxi Commission,	
7	especially in enabling a real	
8	consulting and collaboration with	
9	all industry segments in the	
10	formulation of policy. Thank you.	
11	MR. WILSON: Thank you.	
12	I have two speakers listed	
13	for the Livery Roundtable. If I	
14	could just ask them to deliver	
15	their comments together, Avik	
16	Kabessa and Carolyn Castro.	
17	MS. CASTRO: Good morning,	
18	Commissioners. Avik is actually	
19	not here, so I'll just be speaking	
20	for everyone.	
21	MR. WILSON: Thank you.	
22	MS. CASTRO: Good morning,	
23	again. Once again we would like to	
24	congratulate Chairwoman Joshi	
25	MS. RYAN: Can't hear well.	

1	TLC - 4/30/14	140
2	MS. CASTRO: Oh, you can't	
3	hear? I'm sorry.	
4	My name is Carolyn Castro,	
5	and I'm the executive director at	
6	the Livery Roundtable. I am here	
7	to convey my board's thoughts and	
8	concerns in the proposed	
9	accessibility rules for the street	
10	hail liveries. Here is what we	
11	don't understand with the proposed	
12	rules as they are currently	
13	written. We are a technology and	
14	advanced industry where SHL	
15	vehicles have debit and credit card	
16	readers that work with contracted	
17	vendors on the back-end, collecting	
18	and analyzing data. Thus, these	
19	vendors are ideally situated to	
20	collect the 30-cent surcharge. It	
21	is incomprehensible that the	
22	Commission would seek to place the	
23	onus on the base to collect the	
24	30-cent surcharge.	
25	TLC must amend its rules to	

TLC - 4/30/14	141
include the collection of the	
surcharge so that it is managed by	
the vendors that currently accept	
all electronic forms of payment for	
the SHL. And here is why this	
method makes sense to us: it cuts	
the base out altogether. It makes	
no sense for the base to shoulder	
this burden. Approved vendors are	
already contracted with the city	
and the TLC to collect debit and	
credit card information and pull	
payments per trip; thus, it is	
logical that the TLC would select	
these vendors to collect the	
surcharge as well and direct it to	
the fund.	
Drivers disaffiliate and	
affiliate faster than the TLC can	
monitor. Drivers disaffiliate and	
affiliate with bases as well as	
change bases all the time. How is	
the TLC going to keep track of	
these affiliations and	
	include the collection of the surcharge so that it is managed by the vendors that currently accept all electronic forms of payment for the SHL. And here is why this method makes sense to us: it cuts the base out altogether. It makes no sense for the base to shoulder this burden. Approved vendors are already contracted with the city and the TLC to collect debit and credit card information and pull payments per trip; thus, it is logical that the TLC would select these vendors to collect the surcharge as well and direct it to the fund. Drivers disaffiliate and affiliate faster than the TLC can monitor. Drivers disaffiliate and affiliate with bases as well as change bases all the time. How is the TLC going to keep track of

1	TLC - 4/30/14	142
2	disaffiliations in a timely manner	
3	so that bases aren't given	
4	erroneous summonses when the driver	
5	affiliates with another base and	
6	the base is no longer responsible	
7	in collecting the driver's	
8	surcharges? The TLC can't prevent	
9	it.	
10	The point here is to make	
11	this process easier than harder for	
12	everyone involved. We strongly	
13	encourage the Commission to	
14	investigate other options that they	
15	have in place to work with the	
16	vendors and have them directly pull	
17	the surcharge and forward it to	
18	your fund. Working directly with	
19	the vendor is the best and only	
20	logical way because it's the	
21	immediate and secured collection of	
22	collecting the surcharge. It also	
23	secures that money collected will	
24	reach the fund. It does away with	
25	the unnecessary summonsing,	

TLC - 4/30/14	143
appearances at OATH, days spent	
hearing cases that yield no profit.	
We hope the Commission will	
take a moment to consider the	
recommendations before placing any	
votes. Thank you for your time.	
CHAIRWOMAN JOSHI: Thank	
you.	
Next we have Erhan Tuncel.	
MR. TUNCEL: Good afternoon,	
Chairwoman Joshi, Commissioners.	
My name is Erhan Tuncel. I'm the	
managing director of the League of	
Mutual Taxi Owners. Thank you for	
allowing me to testify today.	
Commissioner Joshi, on	
behalf of the members of the League	
of Mutual Taxi Owners, welcome. I	
would like to congratulate you and	
welcome you as the new Commissioner	
of the Taxi & Limousine Commission.	
We would like to thank the mayor,	
you and your staff for the efforts	
made to create a meaningful	
	appearances at OATH, days spent hearing cases that yield no profit. We hope the Commission will take a moment to consider the recommendations before placing any votes. Thank you for your time. CHAIRWOMAN JOSHI: Thank you. Next we have Erhan Tuncel. MR. TUNCEL: Good afternoon, Chairwoman Joshi, Commissioners. My name is Erhan Tuncel. I'm the managing director of the League of Mutual Taxi Owners. Thank you for allowing me to testify today. Commissioner Joshi, on behalf of the members of the League of Mutual Taxi Owners, welcome. I would like to congratulate you and welcome you as the new Commissioner of the Taxi & Limousine Commission. We would like to thank the mayor, you and your staff for the efforts

1	TLC - 4/30/14	144
2	dialogue with LOMTO and the rest of	
3	the industry when establishing the	
4	rules which are put before us	
5	today.	
6	We accept our responsibility	
7	to comply with the law and are	
8	prepared to work within the rules	
9	to expand the accessibility of	
10	taxis to serve the needs of the	
11	wheelchair-using community. We	
12	support these rules which put	
13	forward a much needed detailed plan	
14	to support the owners and the	
15	drivers who are chosen by the	
16	lottery to buy and drive accessible	
17	vehicles under the Bloomberg	
18	Agreement for 50 percent	
19	accessibility. We appreciate the	
20	grants that will be issued to	
21	participants of the accessible	
22	dispatch program and agree that	
23	restricted accessible medallions	
24	should not receive these funds.	
25	Owner-drivers of the	

1	TLC - 4/30/14	145
2	independent medallion taxis have	
3	always been at a bit more	
4	disadvantage than the owners who	
5	are able to set themselves up as a	
6	fleet operation. The cost of	
7	operating a taxi the vehicles	
8	cost more when purchased one at a	
9	time. Cost of maintenance is high	
10	when an owner depends on retail	
11	shops for repairs.	
12	The disadvantages of	
13	operating a single medallion will	
14	only increase with the	
15	accessibility mandate. The	
16	owner-drivers are allowed to keep	
17	their vehicles longer than four	
18	years; however, the benefits from	
19	the fund for the maintenance of	
20	accessible vehicles will cease	
21	after four years. This means they	
22	will have to operate without any	
23	help from the fund the last couple	
24	of years of the vehicle's lifespan,	
25	historically when the maintenance	

1	TLC - 4/30/14 14	6
2	cost is the highest.	
3	The rules go a long way to	
4	compensate the taxi industry, but	
5	as carefully planned as they are,	
6	they're geared more towards the	
7	needs of an owner who operates more	
8	than one taxi. There are only	
9	about 600 true, single-shift	
10	owner-drivers, according to TLC.	
11	These owner-drivers tend to be	
12	older drivers with many years of	
13	experience both in driving and in	
14	life. The single-shifting	
15	owner-drivers will be affected the	
16	most by the 50 percent requirement,	
17	even with the plans as put together	
18	as carefully as this one.	
19	Exempting this group of	
20	owner-drivers will have almost no	
21	effect on the number of the	
22	accessible vehicles because,	
23	according to the law of averages,	
24	300 would not be accessible anyway.	
25	Therefore, we respectfully	

1	TLC - 4/30/14	147
2	ask for an exemption for	
3	independent medallion owner-drivers	
4	who single-shift their vehicles.	
5	Thank you for your time.	
6	MR. WILSON: Thank you.	
7	The next speaker will be	
8	Jason Dasilva, please.	
9	MR. DASILVA: Hi. How are	
10	you doing? My name is Jason	
11	Dasilva. I run the nonprofit	
12	organization called AXS Lab, and we	
13	serve people with disabilities	
14	through media and technology.	
15	I'm just here to tell you	
16	today a little bit about my	
17	personal story dealing with the	
18	wheelchair-accessible cabs over the	
19	past ten years, growing up in my	
20	20s.	
21	So growing up in my 20s, it	
22	was fine, you know, until I became	
23	disabled. Then all of a sudden I	
24	was dealing with	
25	wheelchair-accessible cabs, trying	

1	TLC - 4/30/14	148
2	to get to things like business	
3	meetings. I missed a flight at	
4	LaGuardia. Always, it would be	
5	going 20 to 45 minutes late for a	
6	date or two. You know how	
7	difficult it is to find somebody if	
8	you're going on a date and show up	
9	late every time.	
10	So, lo and behold, somehow I	
11	got married. I married my wife,	
12	Alice in my early 30s. A little	
13	bit we moved to Brooklyn, and	
14	what was happening then was it was	
15	becoming even more difficult to get	
16	a wheelchair-accessible cab. So I	
17	was unable to actually go with her	
18	to she had troubles, she had a	
19	miscarriage I was unable to go	
20	with her to the hospital, to the	
21	ER, to be a part of her poor	
22	experience.	
23	After that, we were actually	
24	able to have a kid the next year,	
25	and we I actually wasn't able to	

1	TLC - 4/30/14	149
2	go with her to the hospital there,	
3	but, of course, I wanted to see my	
4	first child's birth, so I had a	
5	couple friends carry me into a	
6	regular livery cab and take me to	
7	the hospital just so I could	
8	experience that. Now, finally we	
9	moved back to Manhattan, and, yeah,	
10	we have wheelchair cabs that are	
11	available. It's still a problem,	
12	though. Still, it's up to 20 to	
13	45 minutes of getting a cab.	
14	Now we have a wonderful son,	
15	Chase, and I just wonder, as the	
16	years progress, am I going to be	
17	able to be with him, be with him	
18	spontaneously, and go to things,	
19	like his baseball game or going	
20	with him to an art gallery.	
21	So, yeah, I just, I think	
22	it's great that by 2020 we are	
23	going to have 50 percent of the	
24	fleet accessible, but I dream of a	
25	world where, you know, it's	

1	TLC - 4/30/14	150
2	100 percent accessible, you just	
3	hail a wheelchair cab just like	
4	everyone else. Thank you.	
5	MR. WILSON: Thank you.	
6	The next speaker is Joe	
7	Marone.	
8	MR. MARONE: Thank you for	
9	giving me this opportunity to	
10	speak. My name's Joe Marone. I'm	
11	an owner-driver for over 40 years.	
12	Commissioner Arout, I'd like	
13	to wish you the best. I read	
14	somewhere that you're retiring	
15	soon. You've seemed to be a very	
16	fair commissioner over the years.	
17	MR. AROUT: Not yet.	
18	MR. MARONE: What? No? I'm	
19	wrong?	
20	MR. AROUT: No, it's okay.	
21	You misunderstood it.	
22	MR. MARONE: Oh, sorry. I'm	
23	sorry.	
24	MR. AROUT: I have one more	
25	year to go.	

1	TLC - 4/30/14 151
2	MR. MARONE: Okay, I'm
3	sorry.
4	I could empathize with the
5	people in wheelchairs and their
6	situation. I believe this proposal
7	goes a bit too far in trying to
8	accommodate them. The green cabs
9	are called for 20 percent, so I
10	don't know why that's we have to
11	do 50 percent, doesn't seem
12	equitable to me.
13	Someone mentioned the 30
14	cents and they don't want to pay
15	it, fine, but our rates are not
16	high in New York, especially the
17	drop, initial drop on the fare.
18	It's very low, has been low for a
19	long time. And I work 70, 80 hours
20	a week just to pay my bills.
21	Regardless of what the medallions
22	sell for, I still have to go out
23	and work 70, 80 hours a week, okay?
24	These are financed the vehicle
25	finances the purchasing of the

1	TLC - 4/30/14	152
2	medallion, et cetera.	
3	Owner-drivers generally are	
4	long-term drivers, and, because	
5	they've chosen this profession as a	
6	career, and a lot of us use or have	
7	used the vehicle as our personal	
8	car with our families. I	
9	personally don't think I would like	
10	driving the vehicles I've seen that	
11	are wheelchair-equipped, not that I	
12	wouldn't want to service the	
13	people, but it's just would seem	
14	very onerous to drive.	
15	Single-shifted vehicles like	
16	myself only account for about 600	
17	cars on the road now, and obviously	
18	we're on the road for 12-hour	
19	shifts, as opposed to fleets, which	
20	are 24, and we're less able, which	
21	has been said previously, to deal	
22	with the cost of purchasing the	
23	vehicle and the extra maintenance.	
24	So what many consider to be the	
25	best drivers and best-maintained	

1	TLC - 4/30/14 15	3
2	vehicles might leave the industry	
3	if the aforementioned rule will be	
4	enacted without an exemption for	
5	single-shift owner-drivers. Thank	
6	you.	
7	MR. WILSON: Thank you.	
8	The next speaker is Osman	
9	Chowdhury.	
10	MR. CHOWDHURY: Hi, good	
11	afternoon. My name is Osman	
12	Chowdhury. I'm with United Taxi	
13	Drivers Association at NYC, Inc.	
14	Today I'm testifying, would	
15	like to solve the previous comment	
16	where no problem. The problem is	
17	that when I'm driving the regular	
18	car, the disability car, we make	
19	less fare because we need to make a	
20	caution with loading and unloading,	
21	make more time and make less money	
22	that are needed, the driver, a	
23	steady and need a guaranteed	
24	income. Don't punish us because	
25	we're immigrant people that working	

1	TLC - 4/30/14 154
2	7-, 12-hour shift. This is our
3	thing.
4	Also, some people are not
5	able to pull the the mobility
6	(indicating) because they are have
7	serious back pain. When ill
8	person, old man, they cannot do
9	that. Even nighttime, it's
10	dangerous. One of friend, he got
11	in accident because he went to
12	Bronx, to get to him, he unloaded,
13	and some guy hit the gun with the
14	head. He fall down, then he call
15	the cops because it upset him.
16	That's the situation. We need to
17	put up the driver. Never did they
18	could catch him. That's also need.
19	Also, the more medallions
20	comes, the more competition. They
21	will need a steady income because
22	more 2,000 medallions on the
23	street, now 15,000 cab in the city,
24	they don't have enough fare. Even
25	LaGuardia, they get more summons.

1	TLC - 4/30/14	55
2	What about a driver go to LaGuardia	
3	and get a summons. There's no room	
4	there.	
5	And also, Second Avenue,	
6	Ninth Avenue, new traffic burden,	
7	the bike lane, and they make no	
8	drop off and pick up the	
9	passengers. Every passengers get	
10	in accident. We need a care.	
11	Thank you very much.	
12	MR. WILSON: Thank you.	
13	The next speaker is Marc	
14	Klein.	
15	MR. KLEIN: Hi, good	
16	morning, and congratulations to the	
17	new Chair.	
18	My name's Marc Klein. I'm	
19	the vice president of Airports	
20	Nationwide for Clean Energy Fuels.	
21	We're the largest provider of	
22	natural gas fueling stations in	
23	North America for fleets.	
24	Congratulations on your leadership,	
25	and hopefully other cities across	

1	TLC - 4/30/14 156
2	the United States will follow your
3	lead.
4	My message is really simple.
5	Wheelchair-accessible taxis don't
6	have to run on dirty, expensive
7	gasoline. Instead, they can
8	operate on clean-burning, domestic,
9	less-expensive CNG. Right now,
10	we're selling CNG to taxis for
11	about \$2 less per gallon than
12	gasoline. That means taxi drivers
13	save more money.
14	As you proceed to implement
15	these rules and future rules, I
16	encourage you to incentivize
17	taxicab vehicles that provide the
18	maximum benefits to society. So
19	accessibility is half the battle,
20	but potential runaway gasoline
21	fueling prices are the other half
22	of the battle. Having taxicab
23	vehicles that are both 100 percent
24	accessible and 100 percent
25	alternative fuel provide the best

1	TLC - 4/30/14	57
2	of both worlds for New Yorkers and	
3	the people that visit New York	
4	City.	
5	The TLC has made great	
6	progress with green taxicabs in the	
7	past, and there's no reason that	
8	air quality has to suffer by the	
9	addition of wheelchair-accessible	
10	taxis. We just opened our latest	
11	New York City JFK Airport CNG	
12	station and have plans to expand	
13	across the five boroughs.	
14	As a sidenote, I brought the	
15	wheelchair-accessible London taxi	
16	to the TLC and Matt Dawes in 2004.	
17	And this is a picture of Terry	
18	Moakley from United Spinal and the	
19	prototype MV-1 (indicating)	
20	UNIDENTIFIED SPEAKER: Yeah,	
21	Terry.	
22	MR. KLEIN: in 2006. So	
23	the industry has really come a long	
24	way. And just like your	
25	smartphone, it now does things you	

1	TLC - 4/30/14 158
2	could never imagine it would do.
3	These taxicab vehicles have
4	improved over time to prioritize
5	benefits to society and the
6	passengers and the environment and
7	air quality. So if our
8	wheelchair-accessible taxis can use
9	zero gasoline and be 100 percent
10	alternative fuel and be 100 percent
11	accessible and save the taxicab
12	drivers' money, then everybody
13	wins.
14	Congratulations on your
15	leadership.
16	MR. WILSON: Thank you.
17	The next speaker is JoAnne
18	Simon.
19	MS. SIMON: Good morning,
20	Commissioner Joshi, Commissioners.
21	It's been a pleasure to be here
22	today. My name is JoAnne Simon and
23	I'm excited to be a New Yorker
24	today and I'm honored to be here on
25	what I hope will be this historic

1	TLC - 4/30/14	159
2	occasion in which the Taxi &	
3	Limousine Commission will approve	
4	the taxi access rules.	
5	I'm here today to speak on	
6	behalf of the Association on Higher	
7	Education and Disability. I'm a	
8	founding member, a former board	
9	member, and currently their general	
10	counsel. AHEAD is the premier	
11	professional association committed	
12	to full participation of people	
13	with disabilities in postsecondary	
14	education. We do this through	
15	education, through advocacy, and	
16	participation in legislative and	
17	rule making processes. We have been	
18	leaders in including the returning	
19	veterans to our American campuses	
20	who suffer from a variety of	
21	disabilities.	
22	We also have regional and	
23	national trainings. We hold a	
24	conference, an annual conference,	
25	every year for the past 35 years.	

TLC - 4/30/14	160
We've been doing that in every city	
except New York. And there's a	
fundamental reason for that, and	
that is it's impossible to hold a	
conference such as ours in New	
York. We have roughly 1500	
attendees, a large percentage of	
them are people who are wheelchair	
users or have other mobility	
impairments. And while New York is	
a place we'd love to visit and	
we've been to every major city in	
the country, both on the east and	
west coasts, older cities, newer	
cities, New York City is one place	
that everybody, I know, would love	
to come. And we have always had to	
dismiss New York as a conference	
location out of hand because of the	
lack of access. Our members are	
primarily professionals, but also	
students.	
We also would like to speak	
a little bit about higher education	
	We've been doing that in every city except New York. And there's a fundamental reason for that, and that is it's impossible to hold a conference such as ours in New York. We have roughly 1500 attendees, a large percentage of them are people who are wheelchair users or have other mobility impairments. And while New York is a place we'd love to visit and we've been to every major city in the country, both on the east and west coasts, older cities, newer cities, New York City is one place that everybody, I know, would love to come. And we have always had to dismiss New York as a conference location out of hand because of the lack of access. Our members are primarily professionals, but also students. We also would like to speak

1	TLC - 4/30/14	161	
2	as part of the fabric of the city.		
3	Institutions of higher education		
4	are microcosms of society, and we		
5	have students and faculty and		
6	workers from all across the		
7	spectrum of New Yorkers in all the		
8	boroughs, so it's not just		
9	Manhattan. We were talking about		
10	there's a lot of educational		
11	institutions and students and		
12	faculty who need access to those		
13	educational institutions throughout		
14	our great city. And we seek and we		
15	know that the background on the		
16	environment in which higher		
17	education takes place is extremely		
18	important to the students'		
19	experience. Education extends far		
20	beyond the classroom, and the lack		
21	of access to transportation has		
22	deterred students, both		
23	undergraduate and graduate and		
24	professional students, from coming		
25	to New York and participating in		
			90

1	TLC - 4/30/14 162	2
2	New York's institutions in the way	
3	they should have.	
4	I know that I speak for many	
5	of us in higher education when we	
6	say that we are just delighted to	
7	envision the possibility of	
8	accessible cabs in New York City.	
9	And I thank you for your leadership	
10	in this area, and I look forward to	
11	your vote. Thank you very much.	
12	MR. WILSON: Thank you.	
13	The next speaker is Jeff	
14	Grobman.	
15	UNIDENTIFIED SPEAKER: He's	
16	coming.	
17	MR. WILSON: Is Nicolae Hent	
18	in the room?	
19	MR. HENT: Yes.	
20	MR. WILSON: Okay, I'll let	
21	you speak while we're waiting for	
22	Mr. Grobman to come in.	
23	MR. HENT: Good afternoon.	
24	Good afternoon, Chairman; good	
25	afternoon, Commissioner. My name	

1	TLC - 4/30/14	163
2	is Nicolae Hent. I am a cab driver	
3	in New York City since 1988. I	
4	want to touch some problems which	
5	nobody touched here, except a	
6	little bit, Bhairavi Desai. I am a	
7	owner-driver. The problems start	
8	with the cars, the cars which are	
9	being built in the factory not	
10	converted. I think it's important,	
11	the safety.	
12	Second, I didn't hear any	
13	advocate for the wheelchair mention	
14	about the space, when we are going	
15	to work with them, loading and	
16	unloading. We're going to have a	
17	station for the taxi, like the bus,	
18	or you'll be allowed to use the bus	
19	station? The problem with this is	
20	the rules, which (inaudible) create	
21	the rules, like 1111-c for the bus	
22	lane, which is like four pages.	
23	And it's important to underline	
24	that line (pointing), which says:	
25	"4-12(m) and $4-08(a)(3)$ of Title 34	

1	TLC - 4/30/14	164
2	of the Rules of the City of New	
3	York." Would you like to	
4	translate? If someone can after	
5	this, you know, four pages, you	
6	know, blah, blah. And what's	
7	important is this (indicating).	
8	I would like the	
9	Commissioner from Queens if can	
10	take these problems and tackle,	
11	because I try with David Yassky,	
12	with Allan Fromberg a few times. I	
13	provide all the summonses, which I	
14	got from the camera, dropping off	
15	and picking up, with the receipts	
16	and the same time and seconds.	
17	Then the cops, with the, you know,	
18	bus lane camera. I dismiss them in	
19	the court, all of them by myself,	
20	but I cannot be in the court every	
21	day. Nobody pays for my day in	
22	court even if I'm not guilty.	
23	I would like the media, if	
24	they're going to print out in the	
25	newspaper on the front page, like	

1	TLC - 4/30/14	165
2	they print, "Taxi Bandit," do they	
3	all say, "Government Bandits"? I	
4	don't know who the one of the	
5	commissioners was make it about a	
6	year and a half ago I'm sorry,	
7	I'm shaking a little bit the	
8	commissioner was very nice and	
9	polite. We had a little bit of an	
10	argument at the location, but I	
11	remember her lines, "Why we argue?	
12	We're not getting married."	
13	So this is the problem which	
14	I would like the wheelchair	
15	advocates to take it and solve it	
16	because this law with the bus lane	
17	has to be amended in Albany, not in	
18	New York City. And I talk with my	
19	senator from Queens, Joe Addabbo, I	
20	talk with Councilman Elizabeth	
21	Crowley. I was at least three	
22	times in her office and his office.	
23	They blew me off. So I would like	
24	this to be solved by somebody.	
25	I'm an owner-driver. And	

1	TLC - 4/30/14	166
2	other problem is if you make my	
3	owner-driver, you know, car	
4	accessible for wheelchair, it's	
5	okay, but they are going to be only	
6	12 hours on the streets, so nobody	
7	going to call me at home to wake me	
8	up. The problem with this, you	
9	know, thing, if you make my car	
10	accessible, abolish the rules,	
11	owners must drive. So I heard	
12	about this where I won like 500s.	
13	I don't know what's going to	
14	happen. Thank you very much for	
15	giving me a chance to speak, and I	
16	hope will be hopeful.	
17	MR. WILSON: Thank you.	
18	Has Mr. Grobman come in?	
19	MR. GROBMAN: Good morning.	
20	I apologize for being late. It was	
21	a little difficult to get here and	
22	for the parking also.	
23	I'm the general manager of	
24	Advance Mobility in Brooklyn, New	
25	York, and we do conversions for the	

1	TLC - 4/30/14 16	7
2	accessible taxis. And my issue	
3	and, also, as a person with	
4	disability, the TLC, actually,	
5	didn't promise, but they said that	
6	1200 accessible vehicles will be on	
7	the road. We'll do we do our	
8	best to put these vehicles on the	
9	road, but the issue is the permit	
10	holders. They can't afford them.	
11	And even though we get the grants	
12	assigned to us, it's coming in very	
13	slow. And so far there's only 500	
14	vehicles on the road.	
15	And I recently broke my leg	
16	and I'm unable to drive, so, and I	
17	speak for everybody who's disabled,	
18	I'd like to come out on the street	
19	and hail a taxi. And we can't, we	
20	can't do it, and that's why I'm	
21	bringing up this issue, to speed up	
22	the process, if it's possible.	
23	How can we do that, how can	
24	we work together with TLC and make	
25	this happen, because the year two	

			L
1	TLC - 4/30/14	168	
2	is coming out as well, and I		
3	believe there's more		
4	wheelchair-accessible taxis		
5	supposed to be on the road, but I		
6	don't see this happening soon		
7	enough. Thank you very much.		
8	MR. WILSON: Thank you.		
9	The next speaker is		
10	Beresford Fitzsimmons.		
11	UNIDENTIFIED SPEAKER: He's		
12	not in attendance.		
13	MR. FROMBERG: Not here.		
14	MR. WILSON: Not here?		
15	Victor Salazar.		
16	MR. SALAZAR: Good		
17	afternoon, Commissioners. My name		
18	is Victor Salazar. I'm a taxi		
19	driver for a long time, about		
20	20 years. Currently I'm mostly		
21	working at Taxi Workers Alliance.		
22	I'm one of the outreach		
23	coordinators.		
24	And the issue for us taxi		
25	drivers mainly, most importantly,		
	1		ш

1	TLC - 4/30/14	169
2	is about the 30 cents. Everyone in	
3	the field comment, in LaGuardia,	
4	Kennedy Airport, taxi drivers are	
5	discontent with the 30 cents. We	
6	strongly believe that the 30 cents	
7	is another more income for the	
8	taxi fleets. And taxi fleets are	
9	already millionaires, they have	
10	plenty of money; they can finance	
11	easily the cost of a car. They	
12	have good deals with the in auto	
13	parts with dealers and everything.	
14	And we already have a 50-cent	
15	surcharge. We believe that our	
16	meter is been economically hostage	
17	with a surcharge of this kind.	
18	And, strongly, we would love	
19	to comply with the rules for	
20	wheelchair accessibility. It would	
21	be great for us to have more fares	
22	on the road. We always comply with	
23	the TLC, and we welcome all the	
24	passengers who are in wheelchairs.	
25	We will be very glad to do you	

1	TLC - 4/30/14 170
2	service and take you safely to your
3	destinations.
4	However, this 30 cents for
5	us will be an economical hostage on
6	the meter. We believe that there
7	are other options that TLC and the
8	City of New York can explore to
9	finance the cost of implementation
10	and this particular 50 percent of
11	the cars' conversion into
12	wheelchair accessible. That's all
13	I have to say. Thank you.
14	MR. WILSON: Thank you.
15	Our next two speakers are
16	Mohan Singh and Bill Lindauer, who
17	I believe are also with the Taxi
18	Workers Alliance. Are you
19	testifying on the same matters?
20	Can we
21	MR. LINDAUER: I'll keep it
22	brief. Congratulations to Meera,
23	and I applaud the persistence of
24	the disability community. They've
25	achieved a great victory. And Taxi

1	TLC - 4/30/14	171
2	Workers Alliance is for, 100	
3	percent, wheelchair accessibility	
4	But the plan to pay for it is	
5	wrong.	
6	Peter Mazer almost brought	
7	me to tears about the plight of the	
8	ridiculously rich,	
9	nine-million-dollar-a-year garage	
10	owners. He said that already a	
11	song about a lease increase and he	
12	says the 30 cents is inadequate,	
13	and the TLC itself said it's	
14	subject to modification. It's not	
15	going to be lowered, the 30 cents,	
16	it will be raised.	
17	The meter should be	
18	sacrosanct. Instead, it's	
19	usually being used to pay	
20	everything, for the MT bail out	
21	the MTA, now the wheelchair	
22	accessibility. Maybe it will be	
23	used to pay for electric cars in	
24	Central Park or something. I	
25	predict that in the not-too-distant	

1	TLC - 4/30/14	172
2	future, if this keeps up, more than	
3	50 percent of the meter will be	
4	going to other things other than	
5	drivers' earnings, you know. This	
6	is ridiculous. Even the Daily News	
7	says this is ridiculous.	
8	To quote the March 27th lead	
9	editorial, "Taken for a Ride," an	
10	app title: "The lords of the taxi	
11	industry the medallion owners	
12	will reap the bonanza. Key among	
13	the beneficiaries will be the fleet	
14	owners, a politically wired group	
15	that was a particularly important	
16	election supporter of Mayor de	
17	Blasio."	
18	Now, they make \$2 to	
19	\$9 million a year, according to the	
20	TLC statistics. And while they	
21	sleep, the value of their medallion	
22	which was bought for bupkis soars	
23	to new heights. So, their tears	
24	are crocodile tears.	
25	Think of the drivers and	

1	TLC - 4/30/14 173
2	think of the public. Why should
3	the public keep paying to bail out
4	the MTA, pay for this, pay for
5	that? This gets absurd. Thank
6	you.
7	MR. WILSON: Thank you.
8	And our last speaker is John
9	Lotaj. Is Mr. Lotaj here?
10	(No response.)
11	Mohan Singh, are you here?
12	MR. SINGH: Good morning,
13	everyone. I am Mohan Singh. I am
14	DOV, means, I drive a cab which is
15	owned by me and leased, the
16	medallion is leased from the Booker
17	(phonetic).
18	As you are saying that
19	14,000 will go to the cost of the
20	car, so we want to know that
21	whether they are going to pass it
22	to us or whether we have to pay
23	that. And then 16,000 will go for
24	the cost of the maintenance. I
25	don't know whether they are going

TLC - 4/30/14	174
to handle it for us or if we are	
going to take care of the cars. So	
we are happy to help accessible	
access the people, but we want	
something in our hand also.	
And other things, when we	
are traveling on the streets, one	
side, the bus lane, and other side	
the so how can I pick up the	
passengers? You cannot imagine how	
difficult at this moment and how	
many tickets we get just for	
picking up the passengers because	
they say you are obstructing the	
traffic, you are doing this. There	
are three tickets or four tickets	
given to us at a time. But	
nobody's taking care of it. And	
even we ask the police, we should	
be taking care for this.	
And even on Pennsylvania,	
there are a lot of passengers, and	
we go and pick them, and they gave	
us tickets for picking in the	
	to handle it for us or if we are going to take care of the cars. So we are happy to help accessible access the people, but we want something in our hand also. And other things, when we are traveling on the streets, one side, the bus lane, and other side the so how can I pick up the passengers? You cannot imagine how difficult at this moment and how many tickets we get just for picking up the passengers because they say you are obstructing the traffic, you are doing this. There are three tickets or four tickets given to us at a time. But nobody's taking care of it. And even we ask the police, we should be taking care for this. And even on Pennsylvania, there are a lot of passengers, and we go and pick them, and they gave

1	TLC - 4/30/14	75
2	second lane because one lane is	
3	always blocked.	
4	We have too many difficulty	
5	with passengers, we have to suffer	
6	with the passengers. So you should	
7	take care of this also that we	
8	shouldn't get too many tickets.	
9	And even roads should be safe for	
10	each and every person, and we	
11	should be given some time to pick	
12	up the passenger also. So we	
13	are this is our job and we are	
14	serving the people and we are happy	
15	to serve the accessible rides also.	
16	And if it's possible, it's good.	
17	And other thing that, that	
18	12,000, 20,000 green cabs, you can	
19	put accessible taxicabs, and it	
20	would work in outer borough, which	
21	will help all other people also.	
22	So instead of making green cabs,	
23	make their departments accessible	
24	so that they could work with all	
25	the other peoples, so it will be	

1	TLC - 4/30/14 176
2	better that each and every person
3	can get the license. And thank you
4	very much for hearing this.
5	MR. WILSON: Thank you.
6	Mr. Lotaj.
7	MR. LOTAJ: Good afternoon,
8	everyone. I'm here actually
9	representing myself as a person
10	that hails taxicabs, as a rider.
11	And I'm going to actually use some
12	math or some actual figures as to
13	what makes sense.
14	Most of the concerns I had
15	were already addressed, so I'm not
16	concerned about that. There's one
17	issue that hasn't really been
18	addressed, and that's simply put,
19	one medallion that the city sells
20	is about \$1 million, or more or
21	less. \$1 million can outfit or
22	supply at least 50 or 100 with
23	accessible taxis. 10 medallions
24	can supply about 100, and 100 can
25	supply about 1,000. And they're

TLC - 4/30/14	177
proposing to sell 2,000 with	
accessible medallions. And you can	
figure out how many can be	
retrofitted.	
The fare is already built in	
there, of course, so there's no	
reason whatsoever to use this word	
"surcharge," or whatever it means,	
you know, in addition to the actual	
fare. It's not fair, it's not a	
fare, it's not part of the fare,	
and it doesn't really make sense.	
It's usually on the part of the	
riders. It doesn't really benefit	
the people that need wheelchair	
accessible because the money's	
already coming from the fare. Of	
course, when you sell a medallion,	
it's the fare, the actual fare,	
that pays for it, so it's a double	
charge, if you really look at it.	
And those are the numbers, so thank	
you.	
MR. WILSON: Thank you. So	
	proposing to sell 2,000 with accessible medallions. And you can figure out how many can be retrofitted. The fare is already built in there, of course, so there's no reason whatsoever to use this word "surcharge," or whatever it means, you know, in addition to the actual fare. It's not fair, it's not a fare, it's not part of the fare, and it doesn't really make sense. It's usually on the part of the riders. It doesn't really benefit the people that need wheelchair accessible because the money's already coming from the fare. Of course, when you sell a medallion, it's the fare, the actual fare, that pays for it, so it's a double charge, if you really look at it. And those are the numbers, so thank you.

1	TLC - 4/30/14	178
2	that's all the speakers.	
3	CHAIRWOMAN JOSHI: So we're	
4	now going to move to a vote. And	
5	I'm first going to have Chris	
6	Wilson describe the rule that's up	
7	for vote. And, Commissioners, if	
8	you'd like to say a few words	
9	before we go to the vote, I want to	
10	give you all the opportunity to do	
11	that, and then we'll move to the	
12	vote.	
13	MR. WILSON: So the rule was	
14	posted on our website on April	
15	25th. It was somewhat different	
16	it is described in Mr. Chhabra's	
17	presentation earlier. It provides	
18	the mechanism and the fund. We	
19	made several changes to the rules	
20	originally proposed, including	
21	providing for an annual review and	
22	specifying for the collection of	
23	the fund, on the street hail livery	
24	side, that it's collected by the	
25	base rather than the licensee, as	

1	TLC - 4/30/14 179
2	it's been in the prior draft.
3	We received 27 written
4	comments. We've had many much
5	testimony this morning. And I
6	believe the Commissioners wish
7	to
8	CHAIRWOMAN JOSHI: So I'd
9	like to just go around, and anyone
10	who'd like to make a comment before
11	we go to vote. We'll start with
12	Commissioner Arout.
13	MR. AROUT: I just want to
14	say, it was very good hearing pros
15	and cons of what we have up here,
16	but my only statement at this time
17	is that this has been a milestone
18	agreement that I am very proud to
19	support. Once again New York City
20	leads the way in public service and
21	caring, and I really, really
22	believe that. And I don't think
23	you want to hear me talk about
24	everything else, you've heard
25	everything on the floor. So I'll

1	TLC - 4/30/14 180
2	just leave it all to the other
3	commissioners.
4	CHAIRWOMAN JOSHI:
5	Commissioner Arout, I'm actually
6	going to change my order. Instead
7	of voting afterwards, I'm just
8	going to ask that you vote now.
9	MR. AROUT: Yes, I vote for
10	it.
11	CHAIRWOMAN JOSHI: Thank
12	you.
13	Commissioner DeArcy.
14	MS. DEARCY: I'd like to
15	first start by congratulating
16	persons with disability, their
17	advocates, their counsel, the staff
18	of the TLC, my fellow
19	commissioners, not the least of
20	which is Commissioner Frank Carone,
21	for all of their efforts, which, I
22	think in collaboration, led us to
23	this vote today.
24	As I made my way here, I had
25	the opportunity to read an Op Ed by

1	TLC - 4/30/14	181
2	Edith Prentiss. You heard her	
3	speak today. She's the chairman of	
4	the Taxis For All. Her Op Ed read	
5	in today's Daily News, and it	
6	talked about the significance of	
7	today's proposed rule making. "In	
8	closing," she stated, "soon I will	
9	be able to lift up my hand and yell	
10	'Taxi!' and have one actually stop.	
11	Maybe that's an ordinary act for	
12	you, but I can't wait."	
13	Ms. Prentiss' words	
14	resonated with me. As a black	
15	woman, her words spoke to me in a	
16	way that perhaps is unique to those	
17	who hold membership in groups who	
18	have suffered historically from	
19	unequal treatment.	
20	Prior to my tenure on this	
21	Commission, I was an ardent	
22	supporter of TLC's efforts to	
23	extinguish fare refusals of blacks	
24	and other people of color, which	
25	went on for far too long. And not	

1	TLC - 4/30/14	182
2	to diminish the problems that were	
3	faced by blacks and people with	
4	color with regard to fare refusals,	
5	as I read Ms. Prentiss' Op Ed, I	
6	was keenly aware that what we faced	
7	was different. What drove the	
8	sentiment that drove any particular	
9	driver to not pick me up or my	
10	family members up on the street,	
11	that was their individual	
12	sentiment. What people with	
13	disabilities face in this city or	
14	have faced are systematic barriers	
15	which have prevented them from	
16	virtually having any access to our	
17	taxi system. That is very	
18	different.	
19	So today with this	
20	rule making, we say no more; today	
21	we say that, as a Commission, we	
22	will no longer be complicit in	
23	denying members of our community	
24	fair access to a mode of	
25	transportation that is all too	

1	TLC - 4/30/14	183
2	important to this city.	
3	Now, with my vote today,	
4	which will be in favor of the	
5	proposed rule making, I am not	
6	unsympathetic to the concerns that	
7	have been raised at this hearing, I	
8	am not unsympathetic to some of the	
9	issues that some people have raised	
10	with regard to cost. However, I do	
11	believe that our fund, which will	
12	be funded by the surcharge, will	
13	adequately address, at least	
14	immediately, the concerns that are	
15	raised with regard to cost. And	
16	let us not forget, we have provided	
17	for a mechanism for us to revisit	
18	the surcharge to determine whether	
19	or not it is adequate.	
20	Other concerns were raised.	
21	Mr. Laszlo and Mr. Pollack raised	
22	concerns today about access in the	
23	outer boroughs. There were	
24	concerns that were raised regarding	
25	unloading and in loading	

			L
1	TLC - 4/30/14	184	
2	passengers. Those are important.		
3	But what is happening today is the		
4	beginning, it is the start of a		
5	process, and we should not let		
6	those concerns at all delay a Yes		
7	vote for today's rule making.		
8	So, with that, I will tell		
9	you that I am proudly voting Yes		
10	for the proposal.		
11	CHAIRWOMAN JOSHI: Thank		
12	you.		
13	I'd also like to read a		
14	statement from Commissioner		
15	Gonzales, who's not able to be here		
16	today to vote. So, he says:		
17	"Dear Chairwoman Joshi,		
18	fellow Commissioners, TLC staff and		
19	representatives from the riding		
20	public, drivers, and the taxicab		
21	and for-hire industry, thank you		
22	for providing the opportunity to		
23	publicly state my support for the		
24	accessibility rules before the		
25	Commission today.		

TLC - 4/30/14	185
"While I'm unable to attend	
today's meeting, I would like to	
say that although it's been a long	
journey for the Commission to get	
to this point, it has been a longer	
journey for the riding public.	
Should the rules pass today, I	
sense that the real work ahead of	
us in implementing accessibility	
may be daunting at times, but with	
the combination of the high-caliber	
staff here at TLC, mixed with a	
little patience, we will get	
through the challenge as	
expeditiously as possible.	
"You have my commitment to	
making accessibility a reality for	
New York City's taxi and for-hire	
vehicle-riding public. Thank you.	
Commissioner Ed Gonzales."	
And I'm also going to vote	
Yes today. It will be my first	
official vote as Chair of the TLC,	
and I wanted to just quickly,	
	"While I'm unable to attend today's meeting, I would like to say that although it's been a long journey for the Commission to get to this point, it has been a longer journey for the riding public. Should the rules pass today, I sense that the real work ahead of us in implementing accessibility may be daunting at times, but with the combination of the high-caliber staff here at TLC, mixed with a little patience, we will get through the challenge as expeditiously as possible. "You have my commitment to making accessibility a reality for New York City's taxi and for-hire vehicle-riding public. Thank you. Commissioner Ed Gonzales." And I'm also going to vote Yes today. It will be my first official vote as Chair of the TLC,

1	TLC - 4/30/14	186
2	briefly, go through my experience	
3	with this issue.	
4	I joined the TLC in 2011 and	
5	I've been part of the legal and	
6	policy debates surrounding	
7	wheelchair accessibility since the	
8	day I joined. I've learned a lot.	
9	I've learned what is and what isn't	
10	required under the ADA with respect	
11	to taxis and regulators, and I've	
12	learned that sometimes wins in this	
13	area are sometimes hollow.	
14	I've learned that you can	
15	more than I ever cared to know	
16	about the mechanics about how to	
17	cut a car and make it wheelchair	
18	accessible, and I'm not sure I	
19	still understand completely. But I	
20	think the most important thing I've	
21	learned is the personal struggles	
22	of each of the advocates as they	
23	came to meetings and as they	
24	unsuccessfully and sometimes	
25	successfully tried to go about	

1	TLC - 4/30/14
2	their day-to-day business, that was
3	meeting friends, seeing family,
4	getting to the hospital. And
5	hearing those stories individually
6	on a regular basis was probably the
7	most persuasive piece of
8	information I've gotten in this
9	entire debate.
10	So the complexities of this
11	issue have paralyzed the agency for
12	years, and today we've moved beyond
13	arguing over the mechanics of how
14	and are taking action towards the
15	greater goal, equalizing access for
16	our iconic taxi system.
17	I've heard a lot of the
18	points that people have raised
19	about imperfections of the rule,
20	and there is time to work on
21	perfecting. We will definitely
22	work closely with NYPD and DOT on
23	the issues surrounding loading and
24	unloading passengers and many of
25	the other issues that people have

TLC - 4/30/14188 1 2 raised. But I think that we need 3 to take a moment to appreciate what a great step we have all together 4 5 made today in bringing this rule to a vote. So I vote Yes. 6 7 MS. POLANCO: Well, first I 8 want to congratulate Chair Joshi on 9 your appointment. I really look 10 forward to working with you and I 11 know that you will do a magnificent job. 12 I really want to share with 13 14 you that -- I appreciate the 15 personal stories shared by some of you, some of the riders in 16 17 wheelchairs. It pains me, at the 18 same time makes me angry, that you 19 had to endorse so much hardship in 20 order to get a taxi. In way until 21 today, basically, in order to -for us to be here and been able to 22 23 achieve some type of solution. But I'm happy because after the 24 25 cooperations of members of the taxi

1	TLC - 4/30/14	189
2	industry, because we all have to	
3	work together, owners, drivers,	
4	advocacy groups, city officials,	
5	everyday riders, and with the	
6	assistance of the TLC staff, who	
7	have done a superb job in drafting	
8	these rules, and I have to say it's	
9	a reasonable rule, not a perfect	
10	one, it's a reasonable solution,	
11	and I am here to say that I vote	
12	Yes on taking a first step to	
13	address a need that has been known	
14	for too long. And today's vote	
15	exemplifies what good government	
16	should be about. So I vote Yes.	
17	MR. CARONE: Well, moment of	
18	truth. Thank you, Chair.	
19	I join the comments of my	
20	fellow commissioners, particularly	
21	Commissioner DeArcy, whose	
22	eloquence, as usual, motivates us	
23	all.	
24	I thank Council Member	
25	Rodriguez, Public Advocate James,	

1	TLC - 4/30/14	190
2	and Borough President Brewer for	
3	their comments, and as well as	
4	JoAnne Simon, who's an elected	
5	official as well, although she did	
6	not introduce herself as one, and I	
7	thank her as well. And I	
8	acknowledge Commissioner Calise,	
9	who's been a sounding board for	
10	myself, and, as issues have been	
11	raised, has been a real friend to	
12	me, the Commission, and the city as	
13	a whole.	
14	I point out that Borough	
15	President Brewer raised a concern,	
16	and her concern was that a city	
17	that is, and I'm quoting, "50	
18	percent accessible is still	
19	50 percent inaccessible." And I	
20	agree with that observation. And I	
21	agree that the goal of this	
22	Commission, as well as the city,	
23	should be one day 100 percent. And	
24	I hope that's sooner rather than	
25	later.	

1	TLC - 4/30/14	191
2	I am happy to see Chair	
3	Joshi, and if your work as general	
4	counsel is any indication of your	
5	bonafides, then the Commission is	
6	certainly in great shape. And I	
7	think the rule, which we are here	
8	for today, is indicative of your	
9	consensus-building approach. Focus	
10	on substantive issues where all	
11	stakeholders have a meaningful	
12	chance to comment and work together	
13	is more evidence of your great	
14	talent.	
15	Well, just when I thought I	
16	had ample reason to support the	
17	rule, I listened to James Weisman	
18	and I learned something new, and I	
19	have even more reason to support	
20	the rule. And although James spoke	
21	about Senator Harkin, and,	
22	representing him here, Senator	
23	Harkin did provide written	
24	testimony and I think it's only	
25	appropriate that I highlight	

1	TLC - 4/30/14	192
2	another paragraph that James did	
3	not highlight. I don't know if	
4	many of you know that Senator	
5	Harkin was one of the original	
6	architects of the American With	
7	Disabilities Act, and he writes in	
8	a paragraph that I think sums this	
9	up very nicely:	
10	"The current lack of	
11	accessible taxi service means that	
12	New Yorkers and visitors to New	
13	York City who have disabilities	
14	cannot participate in the ebb and	
15	flow of the city in the way that	
16	those without disabilities do.	
17	They are treated as second-class	
18	citizens. Actually, it is worse.	
19	They are barred from one of the key	
20	economic and social mechanisms of	
21	life in the Big Apple." And I	
22	agree with that sentiment from the	
23	Senator.	
24	I'll end with just a small	
25	observation. It took me a little	

1	TLC - 4/30/14	193
2	longer today to get here, I was	
3	stuck in traffic. There's always	
4	traffic, but today was a little	
5	worse, and I was lamenting to	
6	myself and complaining. And when I	
7	heard Ronnie Ellen Raymond speak, I	
8	felt a little embarrassed and I	
9	reminded myself that I take for	
10	granted what I should not take for	
11	granted, the freedom to flow around	
12	the city and move about, which	
13	those in this room and throughout	
14	this city cannot.	
15	I'm complaining about a	
16	little bit of traffic, and I'm	
17	hearing Ms. Raymond talk about the	
18	hours it takes just to get around	
19	with basic needs and necessities.	
20	She said, when she opened her	
21	remarks, this rule "will change my	
22	life." I think that sums it up, so	
23	I vote Yes.	
24	MR. WILSON: So, with that,	
25	with five votes for the rule, the	

1	TLC - 4/30/14	194
2	rule passes.	
3	Next on the Commission	
4	agenda is a resolution to extend	
5	the Staten Island Inspection Pilot	
6	for an additional year, until	
7	March 31st. You approved the pilot	
8	a little over a year ago	
9	actually, you approved it earlier	
10	than that, there were delays in	
11	implementation as a result of	
12	Superstorm Sandy and the staff	
13	is recommending that we extend the	
14	pilot for another year so we can	
15	continue to assess the conduct of	
16	inspections for Staten	
17	Island-registered vehicles. We	
18	posted the final resolution on our	
19	website on April 25th and we sent	
20	it to the Commissioners on that	
21	date.	
22	This is not a public	
23	hearing, it's just for Commission	
24	action. And I guess I can call for	
25	a vote.	

1	TLC - 4/30/14	195
2	MR. AROUT: Motion to accept	
3	it.	
4	MR. WILSON: All those in	
5	favor?	
6	(Chorus of ayes.)	
7	MR. WILSON: So the	
8	resolution passes unanimously.	
9	There being no other	
10	business, I move to adjourn.	
11	CHAIRWOMAN JOSHI: The	
12	meeting is adjourned. It's	
13	1:00 p.m. And I want to thank	
14	everyone for a new start.	
15	(Time noted: 1:01 p.m.)	
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1		196
2	CERTIFICATION	
3	STATE OF NEW YORK)	
4) ss.: COUNTY OF NEW YORK)	
5	COUNTY OF NEW TORKE)	
6	I, MARGARET CRANE, a	
7	Notary Public within and for the	
8	State of New York, do hereby	
9	certify:	
10	I reported the proceedings	
11	in the within-entitled matter, and	
12	that the within transcript is a	
13	true record of such proceedings.	
14	I further certify that I am	
15	not related to any of the parties	
16	to this action by blood or marriage	
17	and that I am in no way interested	
18	in the outcome of this matter.	
19	IN WITNESS WHEREOF, I have	
20	hereunto set my hand this 4th day	
21	of May, 2014.	
22		
23		
24	MARGARET CRANE	
25		

\$1 (2) 176:20,21 **\$1.6 (1)** 76:22 **\$14,000 (1)** 38:20

\$2 (4) 30:6 77:16 156:11 172:18

\$2.2 (1) 76:23 **\$20 (1)** 37:22

\$200 (4) 49:15 50:22 51:7,14

\$201 (1) 38:8 **\$260 (1)** 128:23 **\$5 (1)** 38:9

\$50 (1) 31:20 **\$500 (1)** 30:5

\$575 (2) 49:14 50:20

\$70 (1) 37:24

\$9 (3) 49:13 78:2 172:19

a.m (1) 1:14

ability (3) 32:19 57:22 126:19 able (27) 22:2 27:10 41:13 55:9 65:8,17 68:8 69:24 71:15,20 83:21 93:11 96:18 101:2 108:7 108:12 118:21 119:20 145:5 148:24.25 149:17 152:20 154:5 181:9 184:15 188:22

abolish (1) 166:10 absent (1) 133:8

absolutely (3) 42:10 85:25 95:3

absurd (1) 173:5

accept (5) 79:10 107:6 141:4 144:6 195:2

access (28) 6:9,24 15:8 20:23,25 37:12 40:19 48:25 49:5 50:7,11 51:4 57:11 70:24 71:2 84:10 107:8,10 116:9 159:4 160:21 161:12,21 174:5 182:16,24 183:22 187:15

Access-A-Ride (14) 35:4 49:7,14 50:8,11 52:16 63:15 65:10 83:4 83:16 116:14 119:14,18 120:11

Access-A-Ride's (1) 52:23 Access-A-Ride-dependent (1) 50:18

accessibility (63) 1:8 6:17 7:6,18 8:10 9:25 16:7 19:11 22:7,19 23:17 31:23 32:3 37:3,6 38:17 39:3,16 41:24 42:2,16,20 57:7 58:12,23 80:4,14,24 87:21 98:22 102:21 104:4 107:4 108:4 109:4 110:16 112:11 113:12,20,24 116:25 126:7,12 127:4,16 128:11 131:16 133:10,17 138:8,24 140:9 144:9,19 145:15 156:19 169:20 171:3,22 184:24 185:10,18 186:7 accessible (157) 5:17 6:5 7:11,16

15:2 20:24 21:5,14,17 22:25 24:3 24:13,21,22 25:6,15 26:7 27:21 28:14 29:22 31:3 32:12 34:22 35:12,16 36:3,17 39:8 40:4 42:11 43:10,13,16 44:3,11 46:17 48:17 48:18 49:11,22 52:18,22,24 53:11,12,13,16 54:20 55:11 58:19 59:9,13,18,20,25 60:3,21 61:3,10,14 63:3,4 67:5,21 68:7 68:10,17,18 69:3 71:16,24 72:6 72:21 74:10.10 87:5 89:4 90:21 91:2 95:4,22 97:5,15 99:9,25 100:17,24 101:11,17 102:13,16 102:17 103:19,25 104:13 106:13 106:18 107:22,24 108:3 109:9,16 109:18,25 110:3,25 111:4,11,16 111:23 114:6,9,13 117:4 118:9 119:22 126:9,16 128:22 129:2,16 134:9,16,17,18 135:24 137:6 138:2,6,12,18 144:16,21,23 145:20 146:22,24 149:24 150:2 156:24 158:11 162:8 166:4,10 167:2,6 170:12 174:4 175:15,19 175:23 176:23 177:3,17 186:18 190:18 192:11

accessible-service (1) 135:4 accessing (1) 20:3 accident (2) 154:11 155:10 accommodate (3) 67:25 108:12 151:8

accomplished (1) 88:8 accomplishes (1) 24:14 accomplishment (1) 124:20 account (3) 58:16 128:19 152:16 accounted (1) 31:22 accounting (1) 31:12

accumulation (1) 23:12 achievable (1) 47:5

achieve (8) 74:2 75:11 80:22,24 118:21 133:6 135:3 188:23

achieved (3) 51:5 74:11 170:25 achievement (1) 118:14

acknowledge (4) 31:17 112:15,17 190:8

acknowledgement (2) 26:25 125:12

act (6) 54:7 89:23 109:14 114:4 181:11 192:7

action (9) 2:21 16:14 56:13 61:19 82:18 104:24 187:14 194:24 196:16

active (1) 12:2 **activists (1)** 118:19 activity (1) 9:22

actual (8) 17:13 23:6 25:3 106:19 134:17 176:12 177:10,20 ad (3) 60:7 93:13,16 **ADA (4)** 35:2 50:23 115:12 186:10 add (2) 25:21 84:14 Addabbo (1) 165:19 added (2) 22:18 44:11 adding (1) 44:14 addition (4) 9:4 17:18 157:9 177:10 additional (13) 21:5 23:3 24:24 28:16,25 29:2 33:9 108:8 115:4 120:14 136:17 138:2 194:6 address (4) 8:8 9:10 183:13 189:13 addressed (3) 127:19 176:15,18 addresses (3) 29:19 33:5 131:20 addressing (2) 8:15 21:4 adds (1) 99:21 adequacy (2) 124:13,14 adequate (4) 17:11 125:2,4 183:19 adequately (1) 183:13 adheres (1) 28:12 adjourn (1) 195:10 adjourned (1) 195:12 adjustment (1) 131:10

administration (1) 110:12 administrative (1) 111:7 adopted (3) 14:2,18 42:14 adoption (3) 5:9 13:19 135:12 advance (6) 3:23 55:24 68:7 71:9 72:10 166:24

advanced (3) 50:12 135:13 140:14 advantage (1) 52:11 advantageous (1) 102:19

adversely (1) 8:11

advocacy (2) 159:15 189:4

advocate (6) 2:12 5:11 70:15 99:13 163:13 189:25

advocates (11) 2:19 16:6 48:8,10 56:12 57:3 89:17 110:23 165:15 180:17 186:22

affairs (1) 101:15 affect (2) 8:11 43:6

affiliate (2) 141:20,22 affiliates (1) 142:5

affiliations (1) 141:25 **afford (2)** 78:14 167:10

affordable (4) 44:5 47:5 126:21

aforementioned (1) 153:3 afraid (1) 65:16

aftermath (1) 36:11 afternoon (9) 11:18 138:20 143:11

153:11 162:23,24,25 168:17 176:7 age (1) 123:6 agency (5) 9:14,15 45:3 109:12 187:11 agenda (2) 5:5 194:4 agent (1) 121:6 **ago (5)** 13:5 50:22 89:13 165:6 agree (7) 48:21 87:19 90:12 144:22 190:20,21 192:22 agreement (2) 144:18 179:18 ahead (7) 3:21 30:20 64:25 74:13 83:5 159:10 185:9 air (3) 58:16 157:8 158:7 airport (4) 51:20,23 157:11 169:4 airports (2) 107:20 155:19 **Albany (1)** 165:17 Alice (1) 148:12 aligns (1) 104:5 alike (1) 116:22 **Allan (1)** 164:12 alleged (1) 93:3 Alliance (4) 117:24 168:21 170:18 171:2 allocate (1) 92:5 allocating (1) 92:2 allowed (2) 145:16 163:18 **allowing (6)** 10:10 57:9 73:9 113:25 114:20 143:16 **allows (4)** 40:3 58:17 115:3,9 alluded (1) 31:7 ally (1) 99:6 alternate (2) 32:13 44:10 alternative (6) 52:13 119:12 124:17 138:13 156:25 158:10 alternatives (3) 52:12 121:10 133:4 **altogether (1)** 141:8 amazing (3) 90:18 91:9 118:18 ambulance (5) 64:5,7,12 68:14,16 ambulette (4) 37:24 38:4,8 110:5 ambulettes (1) 61:2 amend (1) 140:25 amended (1) 165:17 America (3) 53:15 131:24 155:23 American (2) 159:19 192:6 **Americans (3)** 54:7 89:23 114:3 amount (6) 23:5 24:6,17 27:17 43:8 120:8 amounts (1) 32:20 ample (1) 191:16 analogous (1) 138:10 analysis (1) 134:24

analyzing (1) 140:18 anemic (1) 29:9 Angeles (1) 30:20 angry (2) 47:3 188:18 ankle (1) 63:22 **Anne (1)** 101:7 announced (1) 133:23 annual (8) 17:4 31:8 33:12 38:7 124:11 138:24 159:24 178:21 annually (1) 44:16 answer (1) 33:14 **Anthony (1)** 102:25 anticipate (1) 128:15 anticipated (2) 127:17 131:3 anxious (1) 47:3 anyway (2) 91:8 146:24 apologize (1) 166:20 **apologizing (1)** 54:12 **app (4)** 107:12 135:17 136:2 172:10 appalled (1) 95:8 apparently (1) 44:22 appealed (2) 93:23,24 appear (1) 85:21 **appearance (1)** 9:17 appearances (2) 2:1 143:2 appeared (1) 74:18 appears (1) 133:8 applaud (5) 7:23 40:2 42:5 94:23 170:23 applauds (2) 101:4 113:21 **Apple (1)** 192:21 applicant (1) 14:10 application (1) 12:23 applications (2) 5:10 14:4 apply (1) 32:23 appointment (6) 42:7 87:17 105:23 113:15 125:14 188:9 appointments (1) 72:14 appreciate (7) 25:23 34:9 97:18 130:16 144:19 188:3,14 appreciates (1) 125:14 **approach (3)** 45:2,4 191:9 approaching (1) 46:6 **appropriate (4)** 22:11 104:23 131:8 191:25 appropriately (2) 21:25 32:4 **approval (1)** 14:9 approve (5) 55:15 57:18 86:8 129:8 159:3 approved (5) 95:21 104:18 141:10

194:19 arbitrarily (1) 136:5 architects (1) 192:6 ardent (1) 181:21 area (6) 107:14 115:16 135:9,18 162:10 186:13 areas (1) 129:17 argue (2) 89:25 165:11 arguing (1) 187:13 argument (1) 165:10 arises (1) 89:9 Arizona (1) 88:11 **Arout (10)** 2:6 150:12,17,20,24 179:12,13 180:5,9 195:2 arrange (1) 98:7 arriving (3) 47:2 79:25 108:11 **art (1)** 149:20 **Ashwini (3)** 2:14 18:2,8 aspect (1) 26:22 aspects (2) 90:15,16 assess (2) 17:7 194:15 assessing (1) 126:14 assessment (1) 32:16 assigned (1) 167:12 assistance (4) 21:23 22:12 114:25 189:6 associated (2) 29:2 38:16 association (17) 2:17,18 3:19 38:18 48:3,4,6 55:22 86:24 87:2 87:8,23 106:6 125:21 153:13 159:6,11 assumes (2) 28:5,6 attempt (1) 90:10 attempted (1) 128:15 attend (4) 15:13 67:13 99:2 185:2 attendance (1) 168:12 attendees (1) 160:8 attention (2) 80:10 123:13 attitude (1) 44:23 attorney (1) 56:11 attorneys (1) 85:6 August (1) 82:19 aunt (1) 101:13 authority (1) 47:11 **authorize (1)** 109:13 auto (1) 169:12 **automate (1)** 12:13 availability (2) 34:13 72:6 available (13) 8:22 32:21 38:13 55:18 69:20 72:20 116:5 127:9 133:15 137:5,6 138:14 149:11 Avenue (3) 1:22 155:5,6 average (5) 30:21 37:22 99:19 133:19 137:11

approximately (2) 125:22 135:7

April (6) 1:5 5:22 16:11,11 178:14

194:7,9

averages (1) 146:23 averaging (2) 20:16,18 Avik (2) 139:15,18 avoid (2) 75:21 90:6 avoids (1) 24:15 aware (1) 182:6 awesome (1) 59:7 AXS (2) 3:16 147:12 ayes (3) 13:22 14:15 195:6

В **B** (1) 49:4 back (13) 25:10 27:15 31:11 32:15 63:17 71:25 74:17 81:11 98:6 103:7 124:7 149:9 154:7 back-end (1) 140:17 background (1) 161:15 backing (1) 109:22 bad (2) 89:11,11 **bail (2)** 171:20 173:3 **Bandit (1)** 165:2 Bandits (1) 165:3 barely (1) 127:21 barred (1) 192:19 **barrier-free (1)** 70:23 barriers (1) 182:14 base (11) 5:10 14:3 107:13 109:21 109:25 140:23 141:8,9 142:5,6 178:25 baseball (2) 58:10 149:19 based (2) 9:17 17:13 bases (6) 14:8 109:17 135:8 141:22,23 142:3 basic (2) 67:6 193:19 **basically (4)** 33:8 78:10 80:12 188:21 **basis (1)** 187:6 battle (3) 15:4 156:19,22 beads (1) 12:6 bear (3) 22:24 27:11,24 bearing (1) 25:23 **beauty (1)** 59:18 Beaver (1) 1:12 becau (1) 52:6 **becoming (1)** 148:15 **beg (1)** 83:17 beginning (2) 17:6 184:4 **begins (1)** 107:10 behalf (12) 41:8 45:16 55:21 70:12 98:24 103:14 106:9 113:13 132:18,21 143:18 159:6 **behold (1)** 148:10 believe (16) 17:23 52:4 95:2

106:12 119:9 128:8 131:18 151:6

168:3 169:6,15 170:6,17 179:6 179:22 183:11 believes (2) 86:6 102:16 beneficiaries (3) 37:12 38:11 172:13 **benefit (5)** 28:12 37:4 54:20 131:10 177:15 benefits (4) 133:4 145:18 156:18 158:5 Benevolent (1) 87:7 Beresford (2) 117:15 168:10 best (9) 27:10 118:16 134:24 135:2 142:19 150:13 152:25 156:25 167:8 best-maintained (1) 152:25 **Bethpage (1)** 115:25 better (4) 35:17 55:12 111:6 176:2 beyond (3) 68:23 161:20 187:12 **Bhairavi (4)** 3:11 117:13,22 163:6 **bid (1)** 138:5 big (3) 5:5 98:20 192:21 biggest (1) 80:6 bike (1) 155:7 Bill (2) 4:3 170:16 billion (3) 76:16,23 77:16 **bills (5)** 70:16 77:22,23,23 151:20 BILS (4) 2:23 70:13,15 73:6 birth (1) 149:4 births (1) 64:16 **bit (11)** 5:7 18:14 145:3 147:16 148:13 151:7 160:25 163:6 165:7 165:9 193:16 black (2) 129:25 181:14 blacks (2) 181:23 182:3 **blah (6)** 137:20,20,20 164:6,6,6 blank (1) 12:9 Blasio (2) 113:22 172:17 blessing (1) 6:23 blew (1) 165:23 blindly (1) 136:5 **blocked (1)** 175:3 blood (1) 196:16 **Bloomberg (2)** 110:15 144:17 blossomed (1) 72:18 **board (9)** 8:7 22:12 80:21 82:17 84:24,25 125:20 159:8 190:9 **board's (1)** 140:7 boarding (1) 115:10 **Bobby (1)** 60:2 bodies (1) 85:22 **bold (1)** 57:13

72:8 **Booker (1)** 173:16 borough (6) 2:15 33:24 34:8 175:20 190:2,14 **boroughs (12)** 40:13 49:23 50:9 51:14 81:3 95:14,17 125:25 129:11 157:13 161:8 183:23 Boston (1) 60:4 bottom (3) 54:18 66:3,4 **bought (1)** 172:22 **brainstorm (1)** 71:23 break (3) 91:17,19 94:16 breaks (2) 85:15 94:7 breathing (1) 82:13 Brewer (8) 2:15 33:24 34:6,7 57:23 74:6 190:2,15 brief (4) 18:4,13 33:16 170:22 briefly (3) 19:12 28:10 186:2 bring (3) 36:19 75:8 139:5 bringing (2) 167:21 188:5 **brings (1)** 15:8 broke (1) 167:15 broken (1) 63:22 Bronx (5) 70:12 71:12 108:6 115:24 154:12 Brooklyn (6) 80:8 101:20 108:6 115:24 148:13 166:24 brother (3) 82:21,24 83:17 brought (5) 32:8 56:14 74:7 157:14 171:6 **budget (1)** 49:14 **budgeted (1)** 51:12 built (3) 114:10 163:9 177:6 bunch (1) 100:19 bupkis (1) 172:22 burden (3) 121:21 141:10 155:6 bureaucratic (1) 91:24 bus (21) 34:21 49:17,22 53:7,8,9 53:10,13,13,13 62:23 68:4 85:15 111:11,12 163:17,18,21 164:18 165:16 174:9 buses (8) 48:15 49:23 60:23 67:14 68:21 69:7 110:24 111:5 business (11) 27:7 50:15 51:16 99:16 107:19,25 115:7 138:17 148:2 187:2 195:10 **businesses (1)** 54:24 busy (3) 67:25 69:16 138:20 **buy (1)** 144:16 **buyers (1)** 138:12 buying (2) 52:17,24 C

C (2) 196:2,2

book (6) 63:5,14 64:25 65:9,10

bonafides (1) 191:5

bonanza (1) 172:12

cab (20) 3:8 66:7 71:21 83:21 84:20 95:4 100:14,25 101:2 103:4,17,21 104:2 148:16 149:6 149:13 150:3 154:23 163:2 173:14 cable (1) 77:23 cabs (10) 40:22 58:19 100:20 147:18,25 149:10 151:8 162:8 175:18,22 cadet (3) 13:4,6,9 **calculations (1)** 128:18 Calise (2) 112:19 190:8 **call (14)** 5:4 11:25 45:11 50:8 64:4 64:6 101:16 107:13 108:9 109:25 110:6 154:14 166:7 194:24 call-in (1) 67:23 called (4) 62:19 85:21 147:12 151:9 **caller (1)** 137:22 calls (1) 12:3 camera (2) 164:14,18 Campaign (5) 3:7 59:7,24 61:21 Campaign's (1) 60:16 campuses (1) 159:19 canceled (1) 100:21 cancer (1) 82:22 cap (3) 30:7,17 131:9 capacities (1) 48:9 capacity (2) 48:7 125:17 capital (1) 134:11 car (15) 63:4,25 65:3 102:12,17 108:10,11 152:8 153:18,18 166:3 166:9 169:11 173:20 186:17 card (2) 140:15 141:13 care (6) 101:25 155:10 174:3,19,21 175:7 cared (1) 186:15 career (1) 152:6 carefully (5) 56:21,25 126:14 146:5,18 caring (1) 179:21 Carlstadt (1) 115:25 Carolyn (3) 3:14 139:16 140:4 Carone (3) 2:7 180:20 189:17 carry (1) 149:5 **carrying (1)** 116:10 cars (15) 21:12 63:13 77:18 88:9 88:13 95:23 96:18 109:24 129:25 152:17 163:8,8 170:11 171:23 174:3 case (7) 13:2 52:6 74:8 78:25 84:21 89:13 134:19 cases (1) 143:3

Castro (6) 3:14 139:16,17,22 140:2 140:4 catch (1) 154:18 caused (1) 111:5 caution (1) 153:20 cautious (1) 126:6 cease (1) 145:20 **cemetery (1)** 63:14 Center (1) 84:5 center's (1) 12:2 central (4) 40:11 107:19,25 171:24 centrally (1) 24:11 cents (27) 22:22 28:11,11 29:8,11 29:14,16 30:3 32:2 33:2 77:5,20 79:9 91:24 120:6,7 123:23 124:5 128:12,13 151:14 169:2,5,6 170:4 171:12,15 cents/5 (1) 33:2 certainly (2) 60:10 191:6 certify (2) 196:9,14 cetera (3) 60:9 92:2 152:2 **chair (23)** 7:23 8:23 10:10 41:9,20 42:7 59:6 60:20 64:6,8,12 86:22 94:22 103:11 113:5,14 125:12 132:23 155:17 185:24 188:8 189:18 191:2 Chair's (1) 10:21 chairman (2) 162:24 181:3 Chairman's (1) 5:9 Chairperson (1) 84:3 Chairwoman (41) 2:4 5:2 10:18 13:23 14:13,16,20 18:2 33:19,23 41:5 47:14 56:3,9 66:9,15 78:23 92:25 94:11 95:24 96:24 97:10 98:5 105:18,22 112:13 123:20 130:15,19 132:13 137:12 139:24 143:8,12 178:3 179:8 180:4,11 184:11,17 195:11 challenge (2) 36:11 185:15 challenges (3) 36:8 71:5 100:8 challenging (1) 36:10 **chance (3)** 66:6 166:15 191:12 change (8) 8:5,7 47:9 50:8 73:4 141:23 180:6 193:21 changed (1) 53:6 changes (11) 9:21 16:15,17 17:2 34:11 36:15 39:5 46:18 96:22 106:11 178:19 changing (1) 51:25 charge (4) 77:5 79:12 138:24 177:22 charges (2) 77:24 136:17

cheaper (1) 49:9 **checkbook (1)** 12:9 **Chelsea (1)** 100:10 **Chhabra (5)** 2:14 18:3,7,9 133:21 **Chhabra's (1)** 178:16 Chicago's (1) 116:18 child (2) 101:22 102:2 child's (1) 149:4 childish (1) 62:8 **children (3)** 36:24 55:5 64:17 **Chinatown (1)** 72:4 **choice (2)** 64:14 110:7 **choices (1)** 108:3 choose (1) 47:7 **Chorus (3)** 13:22 14:15 195:6 **chosen (2)** 144:15 152:5 Chowdhury (4) 3:18 153:9,10,12 **Chris (8)** 2:9,13 10:25 14:4,10 15:22 31:7 178:5 **CIDNY (2)** 3:4 84:7 **circulating (1)** 40:22 **circulation (1)** 67:22 **circumstances (2)** 17:12 47:6 cited (1) 129:9 cities (8) 30:15,23 39:16 53:24 132:5 155:25 160:15,16 citizens (1) 192:18 city (109) 1:3 5:25 6:10,14,15,20 7:14,21 9:3,8,11 10:6,15 16:9 19:18 34:19 35:9,17 36:22 37:23 39:15 40:15 41:15,22 42:2,17 45:9 48:11 49:20,25 51:24 53:5 53:23 54:21 55:11,20 56:23 57:2 59:11,15 60:2,11 61:12 67:13 70:4 71:21 72:13,25 73:17 74:7 74:19 76:21 77:10 80:5,9,16 81:2 84:11 86:11 89:24 95:2,12 99:18 99:20,24 100:5 102:19 103:15 104:23 105:9 106:8 110:2 112:2 112:10 115:16 117:4,8,11 119:24 121:14 125:15 127:10 136:16 141:11 154:23 157:4,11 160:2,13 160:16 161:2,14 162:8 163:3 164:2 165:18 170:8 176:19 179:19 182:13 183:2 189:4 190:12,16,22 192:13,15 193:12 193:14 city's (11) 34:25 35:6 40:24 113:20 116:14 125:20 132:3 134:13,21 135:7 185:19 civil (6) 18:23 70:19 84:8 86:6,10 107:14 clarify (2) 66:10 123:21 **clarity (1)** 26:19

chart (2) 79:23 80:2

Chase (1) 149:15

class (4) 13:4,6,9 56:13 class-action (1) 36:21 classes (1) 120:13 classroom (1) 161:20 clean (3) 3:20 58:16 155:20 clean-burning (1) 156:8 cleanly (1) 92:21 clear (4) 31:24 42:9 69:14 75:13 clearly (2) 8:12 90:3 close (2) 114:23 116:23 closely (1) 187:22 closer (1) 40:23 **closing (1)** 181:8 **CNG (4)** 135:10 156:9,10 157:11 coasts (1) 160:15 Code (3) 93:13,16 94:2 collaboration (2) 139:8 180:22 colleagues (2) 46:21 115:8 collect (4) 140:20,23 141:12,16 **collected (7)** 25:8 29:25 31:13 123:23 124:6 142:23 178:24 collecting (3) 140:17 142:7,22 **collection (5)** 24:16 33:9 141:2 142:21 178:22 collisions (1) 128:7 color (2) 181:24 182:4 combination (1) 185:12 come (24) 21:12,18 25:10 27:15 31:10 32:15 34:2 45:13 47:17 54:14 59:22 62:20 63:17 79:7 81:11 103:15 122:14 124:23 132:21 157:23 160:18 162:22 166:18 167:18 comes (7) 23:16 43:4 77:20 121:3 122:12 123:24 154:20 comfortable (1) 114:20 coming (8) 29:11 50:16 73:16 161:24 162:16 167:12 168:2 177:18 commend (1) 44:25 comment (10) 16:10,16,23 60:17 120:10 132:14 153:15 169:3 179:10 191:12 comments (9) 16:22,24 45:23 132:19,25 139:15 179:4 189:19 Commission (42) 1:4 2:3 11:25 13:20,25 14:12 18:17 32:17,18 36:16 38:24 39:14 42:5,8 44:7,24 44:25 45:7 55:15 70:3 84:2 89:16 117:2,25 129:8,13,19 139:6 140:22 142:13 143:4.22 159:3 181:21 182:21 184:25 185:5 190:12,22 191:5 194:3,23

Commission's (1) 16:3 commissioner (30) 2:5,6,7,8 14:7 15:12,19 18:3,9 41:17 46:13 98:10 112:19 118:3 143:17,21 150:12,16 158:20 162:25 164:9 165:8 179:12 180:5,13,20 184:14 185:21 189:21 190:8 commissioners (32) 11:10 16:13 16:25 18:8 31:11 45:25 46:12 47:20 56:9 57:14 86:21 94:22 97:23 98:16 103:10 105:18 113:6 113:18 125:11 132:24 139:18 143:12 158:20 165:5 168:17 178:7 179:6 180:3,19 184:18 189:20 194:20 commit (1) 7:14 commitment (2) 32:14 185:17 committed (2) 124:16 159:11 Committee (10) 41:10,19,21,23 105:20,24 106:5,10,16,24 community (10) 43:12 54:5 61:5,6 70:17 71:3 85:19 144:11 170:24 182:23 commuter (1) 53:21 commuting (1) 72:12 company (1) 71:25 compared (3) 30:15 93:13 122:4 compensate (1) 146:4 competition (1) 154:20 competitively (1) 58:18 complained (1) 78:20 complaining (2) 193:6,15 complete (3) 32:16 115:16 122:2 completely (2) 135:5 186:19 completing (1) 123:18 complexities (1) 187:10 complexity (3) 25:21,22,25 compliance (2) 28:6 36:19 complicated (2) 83:2 131:15 complicit (1) 182:22 complies (2) 91:2,6 comply (3) 144:7 169:19,22 component (1) 134:15 components (1) 18:24 **compressed (1)** 116:3 compromise (1) 56:25 compromised (3) 57:3,6,9 concept (3) 23:19 25:11 26:23 concern (5) 44:2 108:17 120:22 190:15,16 concerned (6) 9:5 73:21 75:9 78:18 80:4 176:16 concerning (1) 112:7 concerns (16) 8:8,15 38:15 39:2

96:25 126:17 127:3,18 140:8 176:14 183:6,14,20,22,24 184:6 concert (1) 100:22 conclude (6) 8:2 79:14 92:8 111:18 122:18 138:22 conclusion (1) 92:10 **conduct (3)** 26:11 99:16 194:15 conference (4) 159:24,24 160:6,19 confidence (1) 131:13 congratulate (5) 42:6 74:16 139:24 143:20 188:8 congratulating (2) 105:22 180:15 congratulations (7) 103:12 113:14 125:13 155:16,24 158:14 170:22 conjunction (1) 7:3 cons (1) 179:15 consensus-building (1) 191:9 consequence (1) 130:4 consider (4) 8:8 80:18 143:5 152:24 consideration (1) 133:3 **considered (1)** 44:20 considering (2) 30:17 108:24 constantly (1) 85:20 constituents (1) 34:18 consulting (1) 139:8 **consumer (1)** 99:13 contact (1) 12:25 contain (1) 90:14 contemplated (1) 88:22 contemplates (1) 92:12 contemplating (2) 129:14,20 contend (1) 130:9 continue (10) 42:25 44:8,15 45:3,5 91:12 108:22 126:20 132:2 194:15 continued (3) 2:25 3:25 136:24 continues (1) 20:15 contracted (2) 140:16 141:11 **contrary (1)** 76:3 contributing (1) 7:22 **convenient (1)** 115:19 conversion (5) 23:7 90:21 120:3 124:18 170:11 conversions (3) 25:12 120:10 166:25 **convert (6)** 5:16 16:6 24:5 26:13 26:17 27:14 **converted (2)** 119:19 163:10 convertible (1) 27:5 convey (1) 140:7 **cool (1)** 71:20 **cooperation (1)** 87:18 **cooperations (1)** 188:25

coordinated (1) 136:6 **coordinators (1)** 168:23 copies (2) 16:24 98:15 cops (2) 154:15 164:17 correct (4) 27:6 76:19 77:2 92:22 correctly (2) 76:7,24 cost (33) 17:8,12 22:24 28:18,20 32:11 38:19 44:3,11 51:4 52:11 52:12 53:2 124:18 126:18 127:15 127:24,25 133:3 138:8,9,11 145:6,8,9 146:2 152:22 169:11 170:9 173:19,24 183:10,15 cost-avoider (1) 27:10 cost-benefit (1) 134:23 cost-efficient (1) 135:3 costly (1) 127:5 costs (15) 22:19 23:2 28:24 29:2 37:14,21 38:15 50:20 92:2 114:12 120:14 128:11,16,20 134:12 Council (11) 2:16 34:15,23 41:8,12 41:16,22 43:25 74:19 75:4 189:24 Councilman (1) 165:20 counsel (8) 2:9 15:23 48:2,14 125:19 159:10 180:17 191:4 **counselors (1)** 85:8 counted (1) 46:19 countless (1) 51:15 country (2) 53:6 160:14 **COUNTY (1)** 196:4 **couple (8)** 38:25 69:3 84:14 109:13 130:23 137:17 145:23 149:5 course (9) 53:23 55:7 63:18 75:20 89:12 111:6 149:3 177:7,19 court (7) 89:14 91:21 93:20,22 164:19,20,22 courts (1) 127:7 cover (4) 17:9,12 120:17,19 covering (1) 129:17 crafted (1) 56:25 Crane (3) 1:19 196:6,24 crash (3) 104:15 114:15 135:10 crazy (1) 100:18 create (4) 43:9 92:3 143:25 163:20 created (2) 48:24 111:8 creates (1) 110:21 creating (2) 92:15 131:22 creation (2) 40:2 42:11 credentials (1) 85:9 credit (2) 140:15 141:13 credits (1) 32:10 crisis (1) 58:6

critical (4) 58:4 86:2,5,13

crocodile (1) 172:24 crowded (1) 85:16 Crowley (1) 165:21 cruising (1) 137:19 Crystal (4) 2:23 66:23 70:7,11 **CTS (1)** 3:9 curb (2) 9:7,11 curb-to-curb (1) 115:13 **current (3)** 57:14 109:5 192:10 currently (14) 20:11 34:25 35:15 48:17 72:3 93:16,18,25 108:24 109:14 140:12 141:4 159:9 168:20 customers (2) 54:24 126:22 cut (1) 186:17 **cuts (3)** 9:7,11 141:7 cycle (5) 26:14,16,18 127:24 131:2

D daily (5) 67:10 99:5 133:19 172:6 181:5 dangerous (1) 154:10 Dasilva (4) 3:16 147:8,9,11 data (3) 107:16 133:17 140:18 date (7) 43:3 90:22,25 109:19 148:6,8 194:21 daughter (1) 64:21 daunting (1) 185:11 David (4) 3:9 105:15,19 164:11 Davis (1) 101:7 **Dawes (1)** 157:16 dawn (1) 139:6 day (32) 10:17 20:17,19,20 47:22 53:4 58:3,3,4,5 59:7,8 60:10,12 61:11 63:5 65:11,12,20,20 67:18 72:8 83:5 85:18 98:20 118:21 133:12 164:21,21 186:8 190:23 196:20 day-to-day (2) 123:19 187:2 days (5) 28:19 60:20 65:8 69:4 143:2 de (2) 113:22 172:16 dead (2) 64:11 83:13 deadline (5) 11:20 16:10,23 88:8 132:16 deal (3) 57:12 61:8 152:21 **Dealer (1)** 115:23 dealers (1) 169:13 dealerships (2) 115:15,22 dealing (2) 147:17,24 dealings (1) 87:14 deals (2) 88:24 169:12 Dear (1) 184:17 **DeArcy (4)** 2:5 180:13,14 189:21

deaths (2) 104:8 105:4 debate (1) 187:9 debates (1) 186:6 debit (2) 140:15 141:12 **Debra (2)** 101:19 102:15 decade (1) 98:20 decades (1) 8:17 **December (2)** 13:20,24 decide (2) 107:15 124:25 decided (1) 49:6 deciding (1) 111:12 decision (1) 126:10 declaration (1) 90:19 dedicated (3) 11:6 70:17 84:9 defeated (1) 43:22 definitely (1) 187:21 defray (2) 22:18 23:2 defraying (1) 124:18 **delay (1)** 184:6 delays (2) 108:15 194:10 delighted (1) 162:6 deliver (2) 88:15 139:14 **delivery (1)** 115:22 delta (1) 28:14 demand (4) 50:23,24 106:19 130:3 democrats (1) 48:21 denials (1) 14:9 denying (2) 48:25 182:23 departments (1) 175:23 depend (1) 69:23 depends (1) 145:10 deployed (1) 135:2 **Deputy (4)** 11:9 15:22 18:3,9 **Desai (8)** 3:11 117:13,21,22 122:16,19 125:6 163:6 **describe (2)** 124:3 178:6 described (1) 178:16 describes (1) 100:21 design (2) 115:2,9 designated (2) 27:13 89:3 designed (1) 133:5 designing (1) 20:9 desire (1) 49:3 **desperate (1)** 90:10 **destination (1)** 67:16 destinations (1) 170:3 destined (1) 88:15 detail (1) 22:23 detailed (1) 144:13 determination (1) 32:6 **determine (2)** 27:8 183:18 **determined (2)** 91:21 137:25 **determines (1)** 137:3 determining (1) 27:23

deterred (1) 161:22 developed (1) 136:7 developing (2) 106:2 113:24 development (1) 58:17 devices (1) 55:8 diagnosed (1) 82:21 dialogue (1) 144:2 die (1) 83:11 died (2) 62:17 69:9 difference (2) 72:5 86:15 different (5) 54:10 122:4 178:15 182:7.18 difficult (9) 20:4 50:10 51:19 69:18 126:13 148:7,15 166:21 174:12 difficulty (1) 175:4 diligence (1) 43:8 diminish (1) 182:2 dipping (1) 121:11 direct (2) 56:17 141:17 direction (1) 31:5 directly (8) 76:6 119:5 121:19,24 125:25 130:13 142:16,18 director (7) 14:10 84:5 86:23 105:20 117:23 140:5 143:14 directors (2) 84:24 85:2 dirty (1) 156:6 disabilities (31) 39:13 40:18 42:4 42:12,18 43:17 51:3 53:19 54:7 56:22 70:18 71:2 84:11,15,16 85:3,5,25 86:4 89:23 101:22,23 112:21 114:3 147:13 159:13,21 182:13 192:7,13,16 disability (17) 2:19 16:5 34:20 43:11,24 54:5 56:11 57:2 61:6 71:4 89:16 99:12 153:18 159:7 167:4 170:24 180:16 disabled (10) 2:21 9:24 43:22 61:19 82:17 84:6 95:16 102:14 147:23 167:17 disadvantage (1) 145:4 disadvantages (1) 145:12 disaffiliate (2) 141:19,21 disaffiliations (1) 142:2 discharge (1) 123:16 discontent (1) 169:5 discrimination (2) 9:16 67:12 discuss (3) 73:17 97:22 98:8 discussed (1) 7:13 **discussions (1)** 65:24 dismiss (2) 160:19 164:18 dispatch (14) 17:22 20:7 39:25 40:3,9,12 128:22 135:14 136:13 136:14,15,17,23 144:22 dispatched (4) 108:16 136:20

137:21 138:19 dispatchers (1) 126:2 dispatches (1) 6:21 dispatching (1) 135:19 **dispersed (1)** 25:9 dispersing (1) 24:11 disregard (1) 91:20 distance (2) 86:12 137:7 distraction (1) 138:16 distributed (2) 45:24 88:12 distribution (1) 122:10 district (2) 107:19 108:2 doctor (2) 51:9 102:4 doctor's (1) 72:14 doing (7) 19:10 34:24 95:18 132:2 147:10 160:2 174:16 dollars (5) 51:12,13 76:15,16 119:24 domestic (1) 156:8 **Dooha (5)** 3:4 81:21 83:24,25 84:4 **DOT (1)** 187:22 double (2) 71:17 177:21 double-shifting (1) 122:3 doubled (1) 21:9 doubt (1) 19:17 DOV (2) 120:22 173:14 downtime (1) 128:6 dozens (1) 60:5 draft (2) 44:14 179:2 drafting (1) 189:7 dramatically (4) 34:12 39:5 52:2 86:2 drawing (1) 62:8 dream (2) 72:2 149:24 drive (8) 22:9 30:8,10 144:16 152:14 166:11 167:16 173:14 driver (22) 22:8 23:2 28:24 30:7 87:25 92:6 111:24 114:24 119:10 120:7 122:7 124:6,8 128:13 138:15 142:4 153:22 154:17 155:2 163:2 168:19 182:9 driver's (1) 142:7 driver/vehicle (1) 121:5 drivers (48) 3:18 7:20 8:9,25 9:12 9:17 21:21,24 22:4 29:23 30:3,10 54:22 78:16.18 87:9.12 88:4 105:6 109:8 111:3 117:6 119:8 120:13,23 121:14,25 122:24 123:9,15 126:4 130:7 131:11 141:19,21 144:15 146:12 152:4 152:25 153:13 156:12 158:12 168:25 169:4 172:5,25 184:20

driving (7) 8:17 23:3 29:23 100:20 146:13 152:10 153:17 drop (3) 151:17,17 155:8 dropped (1) 83:9 dropping (1) 164:14 drove (2) 182:7,8 due (3) 28:19 37:25 134:13 duplicative (1) 132:20 durability (2) 104:22 126:19 durable (1) 116:20 duties (1) 123:18 dying (1) 62:18

E (1) 196:2 **E-Hail (1)** 108:8 **E-MAIL (1)** 1:24 earlier (7) 23:8 90:24 119:6 120:15 121:8 178:17 194:9 early (4) 28:5,8 50:16 148:12 earnings (1) 172:5 easier (3) 55:2 71:14 142:11 easily (3) 77:17 120:2 169:11 east (2) 100:10 160:14 Eastern (1) 48:5 easy (9) 11:8 25:18 34:20 44:21 79:5 80:19 115:19 116:8 124:19 ebb (1) 192:14 economic (4) 8:19 18:22 131:20 192:20 **economical (1)** 170:5 **economically (1)** 169:16 economics (2) 131:15,17 economy (2) 53:2 134:16 Ed (5) 99:4 180:25 181:4 182:5 **Edith (5)** 2:20 59:2,5 99:4 181:2 editorial (1) 172:9 education (8) 159:7,14,15 160:25 161:3,17,19 162:5 educational (2) 161:10.13 effect (8) 21:8,20 42:23 90:20,24 91:7,14 146:21 efficiency (3) 41:14 97:6 134:6 efficient (2) 11:14 138:7 efficiently (1) 113:23 effort (1) 25:24 efforts (6) 13:11 109:3 124:22 143:24 180:21 181:22 either (5) 60:25 64:10 90:25 123:4 129:3 elderly (1) 36:24 **elected (1)** 190:4 **election (1)** 172:16

189:3

drives (1) 100:18

electric (1) 171:23 **electronic (1)** 141:5 elevator (1) 85:12 **ELIAS (1)** 2:6 eliminated (2) 44:18 49:25 Elizabeth (9) 3:3 81:15,19,21,22 82:10,12,16 165:20 Ellen (4) 2:17 46:3,14 193:7 eloquence (1) 189:22 **eloquently (1)** 19:3 **embarrassed (1)** 193:8 emergency (5) 35:23 65:5,13 69:5 69:13 emissions (1) 116:6 **eMobile (1)** 135:25 **empathize (1)** 151:4 employ (2) 85:10 125:25 employability (1) 50:19 **employees (1)** 84:22 **employer (1)** 85:24 **empower (1)** 70:18 empty (3) 68:4,25 100:20 enabling (1) 139:7 enact (1) 47:23 enacted (2) 56:18 153:4 enacting (1) 51:5 encourage (2) 142:13 156:16 ended (2) 111:7,9 endorse (1) 188:19 Energy (2) 3:20 155:20 enforcement (3) 9:14 13:11 129:24 enforcing (1) 13:13 engage (1) 67:8 English (1) 18:16 **enhancement (1)** 138:9 enjoyed (1) 72:23 enormous (2) 128:19 135:6 ensure (2) 43:9 134:4 ensuring (3) 6:2 37:11 103:18 enter (2) 114:22 116:9 entire (4) 12:19 34:21 60:11 187:9 entrance (1) 116:8 environment (3) 134:13 158:6 161:16 **envision (1)** 162:7 eons (1) 48:14 **EPA (1)** 104:16 equal (6) 40:18 70:24 84:10 105:11 107:8 137:10 **equalizing (1)** 187:15 equitable (2) 122:9 151:12 **equitably (1)** 67:8

equity (1) 70:4

equivalent (2) 129:20 134:4 ER (1) 148:21 era (1) 87:17 Erhan (3) 3:15 143:10,13 erroneous (1) 142:4 especially (7) 11:5 46:12 76:5 80:22 138:18 139:7 151:16 essential (2) 6:13 67:6 establish (1) 70:4 establishing (1) 144:3 estimates (1) 38:19 et (3) 60:8 92:2 152:2 **Ethan (3)** 3:5 86:19,22 evaluate (2) 44:8,15 evaluated (1) 43:2 events (1) 64:15 everybody (11) 5:3 11:4 15:16 45:21 46:25 63:12 65:19 66:7 158:12 160:17 167:17 everyday (2) 67:7 189:5 evidence (1) 191:13 exact (2) 54:17 63:17 **example (4)** 67:12 88:10 135:8,17 examples (1) 122:24 exceptions (1) 114:16 excerpts (1) 99:10 excited (1) 158:23 excuse (1) 108:20 **executive (5)** 84:4 86:23 105:20 117:22 140:5 exemplifies (1) 189:15 **Exempting (1)** 146:19 exemption (2) 147:2 153:4 exemptions (1) 114:17 exercise (1) 70:19 existence (1) 131:6 existing (2) 22:4 129:3 expand (2) 144:9 157:12 expanded (1) 40:11 **expect (1)** 76:4 expeditiously (1) 185:16 **expense (1)** 89:25 expenses (3) 28:17 120:19 121:7 expensive (5) 28:17 38:5,13 64:7 156:6 **experience (11)** 17:13 20:8 71:11 101:21 108:14 137:3 146:13 148:22 149:8 161:19 186:2 experienced (1) 71:5 expert (1) 89:24 **explore (2)** 44:9 170:8 explored (1) 121:11

extend (2) 194:4,13 extends (1) 161:19 extinguish (1) 181:23 extra (1) 152:23 extremely (6) 11:5 12:2 20:4 44:6 44:6 161:17

F (1) 196:2 fabric (2) 35:8 161:2 face (4) 9:2 23:15 91:18 182:13 faced (3) 182:3,6,14 facilities (1) 51:9 **FACSIMILE (1)** 1:24 fact (11) 30:24 43:24 57:2 74:2,8 76:15 79:9 80:5,14 110:16 120:5 factor (2) 61:4 129:12 factory (2) 114:9 163:9 **factory-built (1)** 113:9 faculty (2) 161:5,12 fail (2) 107:20 128:18 fair (5) 7:22 88:21 150:16 177:11 182:24 fairness (5) 9:25 87:16 111:2,3 129:7 fall (3) 13:9 35:13 154:14 families (4) 55:4 62:5 102:10 152:8 family (8) 46:20 69:23 74:21 82:20 100:9 115:7 182:10 187:3 far (11) 6:6 7:4 10:23 80:3 106:21 106:22 131:18 151:7 161:19 167:13 181:25 far-reaching (1) 7:5 Farberov (7) 3:6 94:20,21 96:16 97:8,20 98:9 fare (22) 29:12 30:18,21 92:5,18 121:12 131:9 135:14,24 137:23 151:17 153:19 154:24 177:6,11 177:12,12,18,20,20 181:23 182:4 fares (4) 22:18 30:14 114:25 169:21 fast (1) 63:11 faster (2) 115:10 141:20 favor (5) 13:21 14:14 75:5 183:4 195:5 fear (1) 130:6 federal (6) 37:9 89:14 90:3 104:15 114:2,14 feed (1) 53:20 fellow (3) 180:18 184:18 189:20 **felt (1)** 193:8 feminism (1) 9:2 fewer (2) 35:13 39:11

field (3) 19:10 88:6 169:3

exponentially (1) 50:21

expressing (1) 43:25

figure (1) 177:4 figures (1) 176:12 fill (1) 110:17 final (3) 16:13 130:23 194:18 finally (3) 6:24 9:13 149:8 finance (4) 77:17 119:13 169:10 170:9 financed (1) 151:24 finances (1) 151:25 financial (1) 109:22 financially (4) 37:8 43:13 50:4 102:18 find (5) 36:3 71:13 72:11 85:13 148:7 finding (1) 124:17 fine (2) 147:22 151:15 fingerprinting (1) 12:21 finished (1) 137:9 first (31) 5:11 6:18 8:6,19 10:22 19:19 21:19,19 26:5,14,15 42:9 42:15 45:14 46:2 49:20 53:5 73:24 74:15 75:15 79:2 81:23 107:5 119:4 133:22 149:4 178:5 180:15 185:23 188:7 189:12 first-rate (2) 40:15,25 fiscal (1) 23:14 fit (1) 109:12 Fitzsimmons (1) 168:10 five (5) 51:14 81:3 102:10 157:13 193:25 fix (2) 81:10 128:3 fixed (1) 43:23 fleet (43) 5:16 6:20 7:15 14:25 16:7 19:23 20:2,24 21:10,13,16 25:14 26:2 27:20 31:3 34:21 37:7 38:2 39:8 40:7 43:15 44:12 49:22 52:3 52:20 54:20 67:6 72:22 96:8,15 97:14 119:3 120:20 121:19,22 126:8 128:18 129:16 131:22 133:9 145:6 149:24 172:13 fleets (7) 102:18 116:19 125:24 152:19 155:23 169:8,8 flight (1) 148:3 floor (1) 179:25 flow (2) 192:15 193:11 focus (2) 138:16 191:9 folks (5) 24:12 29:8 32:8 33:16 35:19 follow (2) 68:18 156:2 followed (3) 75:6,7 81:15 following (4) 22:4 66:22 70:8 73:12 for-hire (4) 107:9 109:17 184:21

185:19

foremost (1) 107:5 foreshadows (1) 87:17 forget (2) 72:17 183:16 former (2) 110:14 159:8 forms (1) 141:5 formulation (1) 139:10 forthcoming (1) 33:6 fortunate (1) 15:5 fortunately (1) 69:10 forums (1) 60:5 forward (21) 6:2 7:2 10:12 11:3 19:14 45:5 59:8 61:11 86:7,13 101:5 105:24 113:16 117:5,8 125:16 126:16 142:17 144:13 162:10 188:10 found (1) 36:7 founded (1) 84:7 founders (1) 60:15 founding (1) 159:8 four (8) 82:22 85:3 115:4 145:17 145:21 163:22 164:5 174:17 Francisco (1) 39:19 Francisco's (1) 39:21 Frank (2) 2:7 180:20 free (1) 87:11 freedom (3) 60:18 73:3 193:11 freely (1) 69:13 frequently (1) 68:3 friend (4) 54:5 62:16 154:10 190:11 friend's (1) 36:12 friends (7) 36:25 46:20 71:22 100:22 115:7 149:5 187:3 Fromberg (3) 117:17 164:12 168:13 front (4) 74:18 75:3,25 164:25 fruitful (1) 56:19 fruition (1) 124:23 frustrating (3) 62:11 71:7 99:16 fuel (4) 29:2 116:7 156:25 158:10 fueling (2) 155:22 156:21 Fuels (1) 155:20 fulfill (2) 113:18 123:10 full (16) 5:6 28:6 31:12,15 32:16 46:22 69:10 77:24 84:9 86:12 108:2 115:20 127:23 131:2,4 159:12 fully (3) 70:21 128:19 136:6 **function (1)** 136:15 functioning (1) 6:14

124:4,15 125:2 130:12 141:18 142:18,24 145:19,23 178:18,23 183:11 fundamental (1) 160:4 fundamentally (1) 122:13 funded (2) 29:4 183:12 funding (6) 17:7 23:16 24:24 25:2 32:13 121:3 **funds (10)** 17:6,8,9,10 23:13,15 24:11 33:6 91:25 144:24 funerals (1) 63:8 further (2) 39:17 196:14 furthering (1) 105:2 **future (5)** 7:10 45:5 131:12 156:15 172:2 G Gale (4) 2:15 33:24 34:7 74:6 gallery (1) 149:20 gallon (1) 156:11 game (2) 58:10 149:19 garage (1) 171:9 garages (2) 109:8 128:2 Gary (2) 3:6 94:19 gas (2) 116:4 155:22 gasoline (5) 120:14 156:7,12,20 158:9 gear (1) 134:15 **geared (1)** 146:6 general (10) 2:9 15:22 48:2,13 76:25 125:18 132:14 159:9 166:23 191:3 generally (1) 152:3 generation (1) 21:24 George (4) 2:24 70:8 73:11,15

qive (7) 11:21 38:25 57:20 76:10

Gerber (9) 3:5 86:19,20,23 92:9,10

getting (12) 13:12 36:7 58:8 65:22

66:7 82:25 100:24 101:11 118:18

175:11 **giving (6)** 20:23 61:24 62:2 132:7 150:9 166:15

glad (1) 169:25 globe (1) 39:17 GNYTA (1) 3:5

93:3,15 94:15

149:13 165:12 187:4

go (54) 5:7 8:14 12:24 14:3 19:9 22:23 23:2 25:16 31:22 42:22 49:23 62:4,23,25 63:9,13 64:8,11 65:4,6,11 71:15 72:13 74:17 83:3

fund (34) 8:10 17:21,22 23:20,22

29:19 31:19 76:25 78:8 92:15

23:23 25:9 27:18 28:22,23 29:15

119:2,7 121:17 122:10 123:22,25

85:18 90:19,24 91:7,13 106:21 106:21 119:4 120:2 121:4 124:5 124:12 128:13 146:3 148:17,19 149:2,18 150:25 151:22 155:2 173:19,23 174:24 178:9 179:9,11 186:2,25 goal (11) 25:2,12 42:13 87:22 103:23,24 105:3 113:19 136:21 187:15 190:21 goals (2) 88:7 117:9 goes (7) 28:23 29:15 55:14 120:7 123:25 128:14 151:7 going (60) 5:3,7,8 11:19,21 19:2,9 21:24 24:3 27:24 29:17 31:8,10 32:2,3,15 35:4 48:18 50:21 64:6 76:5,24 77:4 78:21 79:7 80:21,23 83:11 86:11 92:3 94:5 95:5 120:18 121:18,23 122:9 123:8 141:24 148:5,8 149:16,19,23 163:14,16 164:24 166:5,7,13 171:15 172:4 173:21,25 174:3 176:11 178:4,5 180:6,8 185:22 Gonzales (3) 15:12 184:15 185:21 Gonzales's (1) 15:20 good (48) 5:2,23 10:17 11:3 14:6,7 18:7 41:11,17 46:11 47:19 54:4 56:8 59:4 66:24 73:13 83:21,25 84:2 86:20 94:21 95:7 98:17 103:10,11 105:17 113:5 114:7 117:21,24 125:10 139:17,22 143:11 153:10 155:15 158:19 162:23,24,24 166:19 168:16 169:12 173:12 175:16 176:7 179:14 189:15 gotten (2) 19:22 187:8 government (3) 27:2 165:3 189:15 gradually (1) 58:12 graduate (2) 13:5 161:23 grandchildren (1) 64:17 granddaughter (2) 64:20,22 grandmother (1) 12:5 grandson (1) 62:5 grant (1) 27:17 granted (2) 193:10,11 grants (3) 32:21 144:20 167:11 grasp (1) 112:12 great (21) 10:7 20:8 51:4 52:8 55:19 60:10 61:8 65:21 80:15 87:24 99:6 118:3 131:13 149:22 157:5 161:14 169:21 170:25 188:4 191:6,13 greater (6) 38:18 86:24 87:22 89:5 109:4 187:15 greatly (1) 13:10

green (12) 35:15 40:12,22 62:17 95:21 96:15 109:15 134:21 151:8 157:6 175:18,22 greens (1) 13:16 Greif (1) 101:19 Grobman (5) 3:23 162:14,22 166:18,19 groundbreaking (1) 126:15 group (5) 103:14 132:18,22 146:19 172:14 groups (2) 181:17 189:4 grow (1) 20:15 growing (4) 71:12 92:20 147:19,21 guaranteed (1) 153:23 guess (1) 194:24 guide (1) 110:19 guilty (1) 164:22 guitar (1) 12:7 gum (1) 103:8 **gun (1)** 154:13 guy (1) 154:13

H

hack (1) 96:11 hail (24) 17:5,20 32:24 44:4 55:9 68:8 71:21 84:19 96:2,4 97:4 101:2 108:8 116:19 129:9,21 136:23 137:5 138:15,17 140:10 150:3 167:19 178:23 hailing (2) 21:2 107:11 hails (3) 13:14,15 176:10 half (9) 25:13 64:24 68:20 69:6 91:14 94:6 156:19,21 165:6 half-a-loaf (1) 111:8 hand (6) 77:8 98:16 160:20 174:6 181:9 196:20 handle (2) 101:14 174:2 handling (1) 12:3 happen (6) 47:11 52:10 64:14 120:11 166:14 167:25 happening (3) 148:14 168:6 184:3 happens (3) 30:18 65:6,16 happy (12) 5:24 18:10 33:14 54:25 59:17 97:2,11 116:15 174:4 175:14 188:24 191:2 hard (1) 83:6 harder (1) 142:11 hardship (1) 188:19 **Harkin (5)** 54:3,3 191:21,23 192:5 harmful (1) 9:19 hassle (1) 71:15 hastily (1) 89:9 hasty (1) 90:13 **head (1)** 154:14

health (2) 37:13 123:7 healthcare (3) 37:15 51:13 87:11 hear (9) 5:11 19:2 33:16 66:13 95:9 139:25 140:3 163:12 179:23 heard (13) 15:21 29:8 35:18 55:23 65:23 88:19 106:15 133:21 166:11 179:24 181:2 187:17 193.7 hearing (19) 1:9 5:14 11:17 14:25 15:13,15,25 16:3 41:15,18 74:18 99:2 143:3 176:4 179:14 183:7 187:5 193:17 194:23 heavyweight (1) 134:14 heights (1) 172:23 **helm (1)** 15:6 help (10) 17:9 22:18 38:22 47:12 86:9 112:22 113:18 145:23 174:4 175:21 **helped (1)** 101:25 helpful (1) 18:15 **Hent (5)** 3:22 162:17,19,23 163:2 hereunto (1) 196:20 Herzan (1) 103:4 Hi (4) 61:18 147:9 153:10 155:15 high (5) 43:21 127:17 128:16 145:9 151:16 high-caliber (1) 185:12 higher (6) 96:5 159:6 160:25 161:3 161:16 162:5 highest (6) 80:9 105:12 133:6 134:3,8 146:2 highlight (2) 191:25 192:3 hindering (1) 96:20 hire (1) 113:25 hired (1) 89:24 historic (3) 47:22 118:13 158:25 historically (2) 145:25 181:18 history (3) 57:17 86:10 110:19 hit (1) 154:13 hitching (1) 6:11 hold (6) 15:19 51:17 128:6 159:23 160:5 181:17 holders (1) 167:10 holding (2) 16:19 111:24 holes (1) 110:18 holiday (1) 69:16 **hollow (1)** 186:13 home (5) 36:12 46:23 101:13 112:4 166:7 homework (1) 79:24 honesty (1) 87:16 honored (1) 158:24 **honors (1)** 14:5 hope (15) 13:8 42:15 43:16 46:15

47:22 60:11 86:8 87:16 94:24 117:9 131:25 143:4 158:25 166:16 190:24 hopeful (1) 166:16 hopefully (1) 155:25 hospice (1) 101:13 hospital (17) 36:5 58:8 62:20 63:24 64:3,9,18,21 68:14,19,23 69:7 83:2 148:20 149:2,7 187:4 hospitals (1) 82:25 hostage (2) 169:16 170:5 hour (3) 68:19 69:6,15 hours (8) 35:25 46:23 110:6 138:20 151:19,23 166:6 193:18 house (1) 5:6 huge (1) 30:4 human (1) 70:20 hundred (1) 48:19 hurricane (1) 36:8 husband (2) 65:4 68:13 husband's (1) 65:15 **hybrid (2)** 93:7,19 hybrid-accessible (1) 23:10 hybrids (2) 58:17 87:6 hypothetical (3) 93:5 94:14,16 hypothetically (1) 133:14

iconic (2) 6:3 187:16 idea (4) 32:9 89:11,11 121:17 ideally (1) 140:19 ignores (1) 135:5 ill (2) 83:17 154:7 illegal (5) 9:22 13:12 89:22 90:15 91:18 illegality (4) 90:17 93:4,5 94:13 illustrate (1) 59:21 illustration (2) 28:2 30:2 illustrative (1) 30:24 imagine (3) 64:2 158:2 174:11 immediate (3) 20:25 115:22 142:21 immediately (1) 183:14 immigrant (2) 8:20 153:25 impact (5) 7:6 18:20 30:13 32:10 134:11 impacts (1) 29:4 impairments (4) 48:12 50:6 73:8 160:11 imperfections (1) 187:19 implement (4) 16:4 22:15 122:11 156:14 implementation (10) 19:16 42:19 42:21 75:24 79:21 118:25 121:2

122:21 170:9 194:11 implemented (3) 19:7 42:24 73:23 implementing (2) 106:3 185:10 importance (3) 10:3,4 72:21 important (36) 5:25 6:16 7:24 8:18 8:21 9:9 10:15 13:2 30:12 31:6 35:9 40:6 43:5 44:7 58:3,5,6,8,9 60:12 61:4 85:22 86:7,13 101:11 103:20,21 118:13 161:18 163:10 163:23 164:7 172:15 183:2 184:2 186:20 importantly (2) 12:16 168:25 impossible (2) 68:6 160:5 **impractical (1)** 90:15 **impression (1)** 87:15 **improve (4)** 13:10 36:22 45:7 86:3 improved (3) 12:22 40:11 158:4 improvement (4) 17:6,21 22:17 39:10 **improving (1)** 37:3 inability (2) 49:5 61:9 inaccessibility (1) 38:2 inaccessible (7) 29:23 39:9 53:8 57:10 59:10 130:5 190:19 inadequate (5) 67:9 108:15 109:19 128:9 171:12 inaudible (1) 163:20 incentive (1) 30:9 incentives (2) 138:10,11 incentivize (1) 156:16 inches (1) 30:19 incident (1) 68:12 inclined (1) 99:24 include (2) 17:14 141:2 included (2) 16:15 129:6 includes (2) 37:13 136:7 including (8) 12:20 16:17 17:8 55:3 73:5 110:3 159:18 178:20 inclusive (1) 112:9 income (7) 29:4 76:21 119:10 121:13 153:24 154:21 169:7 incomes (1) 43:23 incomprehensible (1) 140:21 increase (11) 30:18 34:12 36:16 36:18 39:6 99:8 127:12 129:23 131:9 145:14 171:11 increased (5) 28:20 40:8 41:25 54:22 113:19 increases (1) 114:10 increasing (2) 37:6 38:16 increasingly (1) 21:13 incredibly (1) 58:21 indecision (1) 96:21 Independence (1) 84:6

independent (6) 24:4 26:9 70:13 100:7 145:2 147:3 indicate (1) 24:20 indicating (4) 62:6 154:6 157:19 164:7 indication (1) 191:4 indicative (1) 191:8 individual (4) 71:3 121:21 122:5 182:11 individually (1) 187:5 individuals (2) 40:4 42:3 industries (1) 130:8 industry (26) 18:17,21 26:19 27:8 27:14,22 76:11 77:14 78:13 106:8,25 107:22 108:19 109:11 118:2 128:20 134:7 139:9 140:14 144:3 146:4 153:2 157:23 172:11 184:21 189:2 industry's (2) 134:11 135:12 inefficiencies (1) 108:21 inefficient (1) 67:15 inequality (1) 130:4 information (6) 8:13 9:6 11:12 12:25 141:13 187:8 initial (1) 151:17 initiative (2) 19:19 104:7 initiatives (4) 7:4,7 22:20 87:5 injuries (2) 104:9 105:5 inordinate (1) 108:14 input (2) 8:4 125:5 insane (2) 63:6 64:4 **insensitive (1)** 110:13 **Inspection (1)** 194:5 inspections (1) 194:16 inspectors (1) 13:8 installed (1) 137:24 instance (1) 36:5 institutions (4) 161:3,11,13 162:2 instructions (1) 87:9 instrumental (1) 112:18 insulting (2) 110:14 120:8 integrated (2) 70:21 135:15 integration (1) 84:9 intend (1) 91:17 intended (3) 106:23 109:6 115:13 intent (2) 87:19 90:12 interested (1) 196:17 interesting (1) 94:9 introduce (2) 15:23 190:6 introduced (2) 6:18 35:13 invaluable (2) 35:7 72:11 investigate (1) 142:14 investment (1) 134:12 invite (1) 34:2

involved (4) 37:14 61:22 75:19 142:12 involves (1) 61:8 **Inwood (1)** 115:25 lowa (2) 54:4,10 **Ironically (1)** 59:12 **Island (2)** 80:7 194:5 Island-registered (1) 194:17 issuance (1) 10:12 issue (22) 9:24 10:15 18:14 31:5 61:7 77:8 80:14 89:18 91:22 93:21,22 97:9,17 122:22 131:15 167:2,9,21 168:24 176:17 186:3 187:11 issued (1) 144:20 issues (14) 8:6 9:10 16:20 75:14 92:3 110:15 118:24 120:4 123:7 183:9 187:23,25 190:10 191:10 items (1) 116:11 James (11) 2:12,18 5:12,19,23

47:17,24 189:25 191:17,20 192:2 **January (7)** 22:16 23:8 42:23 91:4 91:8 93:9 94:5 **Jason (3)** 3:16 147:8,10 **Jean (2)** 2:21 61:17 Jeff (2) 3:23 162:13 Jersey (1) 116:2 **JFK (1)** 157:11 Jim (1) 57:24 JoAnne (4) 3:21 158:17,22 190:4 job (8) 8:17 11:7,13 118:17 123:19 175:13 188:12 189:7 **Joe (5)** 3:17 98:17 150:6,10 165:19 **John (5)** 3:10 4:5 112:25 113:6 173:8 join (1) 189:19 joined (2) 186:4,8 joining (1) 5:12 Joseph (4) 3:7 73:12 81:14 98:12 Josh (2) 100:3,21 Joshi (55) 2:4 5:2 7:23 10:18 13:23 14:13,16,20 18:2 33:19,23 41:5 41:18 42:7 46:13 47:14 56:3 66:9 66:15 74:15 78:23 86:22 92:25 94:11,22 95:24 96:24 97:10 98:5 103:11 105:18 112:13 113:5,15 118:3 123:20 130:15,19 132:13

132:23 137:12 139:24 143:8,12

180:11 184:11,17 188:8 191:3

195:11

journey (2) 185:5,7

143:17 158:20 178:3 179:8 180:4

judge (2) 90:3 93:12 judgement (1) 89:18 Julia (3) 2:19 56:6,10 June (2) 21:21 95:20 justice (1) 18:23 justification (1) 136:9 K Kabessa (1) 139:16 Kaiteris (5) 73:12 81:14,17 82:4,5 keenly (1) 182:6 keep (7) 18:13 33:15 58:7 141:24 145:16 170:21 173:3 Keeping (1) 91:25 keeps (1) 172:2

145:16 170:21 173:3 Kennedy (1) 169:4 **key (5)** 55:16 59:16 129:12 172:12 192:19 kick (1) 74:20 **kid (1)** 148:24 kid's (1) 58:9 kind (3) 75:17 80:24 169:17 kinds (2) 65:20 85:8 Klein (5) 3:20 155:14,15,18 157:22 knew (2) 83:7 102:9 know (75) 6:9 8:16 9:5 19:17 23:20 26:3 29:7 31:7,25 34:16,21 35:3 35:17,19,25,25 36:6 37:14 38:14 54:11 60:7 61:25 62:13 63:6,15 63:18,24 64:4,10,13,24 65:2,7,21 65:24 66:14 75:18,20 79:5 80:11 88:6 95:5 100:11 118:6,18,20 119:7,14,15 120:4 122:8 123:10 131:5 147:22 148:6 149:25 151:10 160:17 161:15 162:4 164:5,6,17 165:4 166:3,9,13 172:5 173:20,25 177:10 186:15 188:11 192:3,4 **known (3)** 37:16 48:4 189:13 **knows (3)** 22:9 62:9 101:15 Koch (1) 49:8

ī

Lab (2) 3:16 147:12 lack (9) 9:6 61:3 108:17 111:3 129:7,10 160:21 161:20 192:10 LaGuardia (4) 148:4 154:25 155:2 169:3 lamenting (1) 193:5 land (1) 93:25 lane (7) 155:7 163:22 164:18 165:16 174:9 175:2,2 language (1) 112:7 laptop (1) 12:8

large (2) 116:11 160:8 largest (4) 125:20 131:22,25 155:21 LARS (1) 12:22 **LASHANN (1)** 2:5 **Laszlo (10)** 2:24 70:9 73:11,13,15 78:25 79:16 81:7 121:7 183:21 late (7) 47:2 50:15 58:7 60:16 148:5,9 166:20 latest (1) 157:10 launched (1) 20:16 LAUVIENSKA (1) 2:8 law (16) 37:10 90:21 91:6,15,16,19 92:11,13 93:6,24 94:8,10,17 144:7 146:23 165:16 lawsuit (3) 36:21 56:18 110:10 lawyers (1) 56:23 laying (1) 68:22 lead (2) 156:3 172:8 leader (5) 7:17 19:18 39:15 87:4 88:6 leaders (1) 159:18 leadership (5) 10:14 11:7 155:24 158:15 162:9 leads (1) 179:20 League (2) 143:14,18 leap (2) 86:7 126:16 learned (7) 34:17 186:8,9,12,14,21 191:18 learning (1) 20:8 lease (6) 30:7,17 121:25 126:3 131:9 171:11 leased (2) 173:15,16 leave (6) 27:7 64:7,12 83:16 153:2 180:2 led (1) 180:22 left (3) 95:14 107:14 110:17 leg (1) 167:15 legal (3) 15:4 75:22 186:5 **legislation (1)** 91:10 legislative (1) 159:16 **legislature (1)** 93:17 less-expensive (1) 156:9 less-regulated (1) 130:7 let's (4) 5:20 31:17 92:22 120:4 **Letitia (3)** 2:12 5:12,19 **letter (2)** 53:25 54:9 level (1) 96:22 **Levine (1)** 60:3 **liberal (1)** 48:20 license (6) 12:14,22 22:5 107:2 111:25 176:3 licensed (2) 13:16 111:22 licensee (1) 178:25

licensees (1) 12:24 licensing (8) 12:12,18 14:5,11 97:3 97:9,24 138:11 life (15) 46:18,21 47:4,10 55:12 67:9 71:3,6 72:7,18 82:23 100:6 146:14 192:21 193:22 lifespan (1) 145:24 lift (1) 181:9 limited (4) 35:20,21 67:17 110:11 limits (1) 50:19 Limousine (6) 1:4 14:11 45:6 89:15 143:22 159:3 **limousines (1)** 49:10 Lindauer (3) 4:3 170:16,21 line (3) 12:14 54:18 163:24 lines (1) 165:11 **Linton (5)** 2:22 66:21,22,24 67:2 list (1) 45:20 listed (2) 46:3 139:12 listen (1) 118:10 listened (1) 191:17 listening (1) 86:16 literally (3) 8:17 46:24 77:25 litigated (1) 93:20 little (19) 5:7 26:8 48:18 50:7 62:8 96:5 147:16 148:12 160:25 163:6 165:7,9 166:21 185:14 192:25 193:4,8,16 194:8 live (6) 43:23 55:19 63:7 70:20 107:25 129:18 livelihood (1) 69:22 liveries (10) 13:16 38:10 44:4 47:9 96:2,4 129:9,22,25 140:10 livery (16) 3:14 17:5,21 32:24 37:21 38:5 97:4 134:25 135:7 136:8,19,25 139:13 140:6 149:6 178:23 lives (5) 61:5 63:7 70:21 73:4 99:13 living (4) 6:14 42:3 70:13 95:17 **lo (1)** 148:10 load (1) 52:16 load-shifting (1) 52:5 loading (4) 153:20 163:15 183:25 187:23 local (2) 107:13 108:10 located (1) 137:21 location (4) 137:8,10 160:20 165:10 **location-based (1)** 135:13 locations (2) 100:12 115:23 logical (2) 141:15 142:20 **LOMOTO (1)** 3:15

LOMTO (1) 144:2

London (6) 30:22 39:20,23 74:7 78:14 157:15 long (17) 6:6 8:14 12:19 15:3 45:19 62:22 67:19 83:8 88:12 99:12 146:3 151:19 157:23 168:19 181:25 185:4 189:14 long-term (1) 152:4 long-time (1) 101:7 longer (13) 39:12 46:22 50:9 100:17 108:20 123:3 136:14 139:2 142:6 145:17 182:22 185:6 193:2 look (11) 10:12 11:3 45:5 54:9 61:11 79:22 105:24 117:5 162:10 177:22 188:9 looking (2) 59:8 80:25 looks (4) 28:3 93:10 113:16 125:16 Lord (1) 59:16 lords (1) 172:10 Los (1) 30:20 losing (1) 51:15 loss (1) 130:6 lost (3) 12:4,8 93:21 lot (12) 32:8 75:18 77:7 79:17 80:10 120:21 127:18 152:6 161:10 174:23 186:8 187:17 **Lotaj (5)** 4:5 173:9,9 176:6,7 lots (3) 11:11,12 35:18 lottery (2) 26:11 144:16 **love (4)** 74:3 160:12,17 169:18 loved (1) 36:4 low (3) 116:8 151:18,18 low-fuel (1) 134:15 lower (4) 114:12 116:5,6,6 lowered (3) 17:17 44:18 171:15 lowest (2) 52:12 80:8 Luckily (1) 39:18 luggage (1) 116:10

M

Madonna (1) 99:12
magnificent (1) 188:11
mainstream (1) 70:22
maintain (3) 45:4 127:25 132:3
maintaining (1) 128:17
maintenance (10) 24:8 28:20
114:12 120:24 127:15 145:9,19
145:25 152:23 173:24
major (3) 134:10,20 160:13
majority (3) 84:25 87:3 129:18
making (19) 7:15,25 29:18 33:4
34:5 91:11 103:25 104:2 114:19
124:3,9,12 159:17 175:22 181:7
182:20 183:5 184:7 185:18

MAMARONECK (2) 1:22,23 man (1) 154:8 managed (1) 141:3 management (1) 135:14 manager (1) 166:23 managing (1) 143:14 mandate (4) 127:6 129:14,21 145:15 mandating (1) 108:25 Manhattan (16) 2:15 6:25 34:8 80:12,15 81:3 95:13,18 101:9 107:18 115:24 129:11 137:2,22 149:9 161:9 manner (2) 134:6 142:2 manual (1) 99:14 manufactured (1) 88:10 manufacturer (1) 113:8 mapping (1) 9:11 Marc (3) 3:20 155:13,18 March (4) 16:9 133:18 172:8 194:7 Margaret (3) 1:19 196:6,24 mark (1) 56:19 market (1) 27:23 Marone (7) 3:17 150:7,8,10,18,22 151:2 marriage (1) 196:16 married (3) 148:11,11 165:12 Marvin (1) 60:14 mass (3) 49:10 53:10,21 math (1) 176:12 Matos (3) 2:16 41:7,11 **Matt (1)** 157:16 matter (4) 43:5 107:10 196:11,18 matters (2) 85:22 170:19 Maureen (1) 62:16 maximum (2) 43:8 156:18 mayor (6) 49:8 93:18 110:14 113:22 143:23 172:16 mayor's (3) 104:6 105:2 112:20 Mazer (8) 3:12 125:9,10,18 130:18 130:22 132:10 171:6 McDermott (1) 100:3 mean (9) 55:12 64:3,24 79:17 99:10 101:18 118:14 120:6 121:7 meaning (1) 53:7 meaningful (4) 7:6 47:4 143:25 191:11 means (11) 29:10 44:10 53:13 66:2 76:20 122:15 145:21 156:12 173:14 177:9 192:11 meant (1) 53:8 measure (2) 12:16 55:25 measured (1) 72:22 mechanic (2) 31:9 128:3

mechanics (6) 19:5 29:20 33:5 126:2 186:16 187:13 mechanism (3) 44:15 178:18 183:17 mechanisms (1) 192:20 medallion (25) 25:5 27:3 77:11 88:25 121:9,20 125:23 128:23 129:5 133:12 136:11,18 138:3,5 138:6,25 145:2,13 147:3 152:2 172:11,21 173:16 176:19 177:19 medallions (21) 7:10,12 19:21 21:6 24:4,18,19,25 26:2,9 35:12 76:17,17 77:16 89:2 144:23 151:21 154:19,22 176:23 177:3 media (3) 3:13 147:14 164:23 Medicaid (6) 37:10,12 38:10 51:6 52:5,14 medical (3) 37:17 51:8 53:18 Meera (5) 2:4 42:6 86:22 87:13 170:22 meet (9) 35:2 50:23,24 104:15,21 108:3 114:2 117:8 136:12 meeting (14) 5:4 10:23 11:25 13:20,25 51:17 72:12,13 97:21 98:7 114:14 185:3 187:3 195:12 meetings (9) 16:18 51:16 60:5 67:13,18 85:18 87:14 148:3 186:23 member (9) 2:16 34:23 41:9,12 82:17 101:8 159:8,9 189:24 members (16) 10:5 41:18,20 43:11 51:22 61:20 74:19 84:2,23 117:25,25 143:18 160:21 182:10 182:23 188:25 membership (1) 181:17 **Memorial (1)** 87:10 men (1) 99:6 mention (1) 163:13 mentioned (5) 28:25 58:2 82:2 119:15 151:13 mentioning (1) 29:7 merely (1) 110:10 message (1) 156:4 Messinger (1) 34:24 meter (5) 119:7 169:16 170:6 171:17 172:3 metered (1) 121:12 meters (1) 137:24 method (1) 141:7 methodology (1) 76:3 methods (1) 124:17 Metro (1) 136:13 **Metropolitan (3)** 125:19 135:8,18 Mexico (1) 88:11

Michael (3) 3:8 103:4,13 microcosms (1) 161:4 middle (2) 36:2 62:19 midst (1) 69:17 migrate (1) 109:8 mile (1) 64:24 miles (1) 137:19 milestone (1) 179:17 million (14) 29:13 31:20 38:8,9 49:13,15,15 50:20,22 51:7,14 172:19 176:20.21 millionaires (1) 169:9 millions (5) 6:12 76:14,15 79:6 119:24 mind (2) 79:19 137:13 mindset (1) 110:11 mine (1) 73:5 mini-fleet (2) 26:6 27:4 **minimum (1)** 134:9 minute (7) 23:19 46:9 79:20 83:15 130:14 137:8,17 minutes (10) 5:10 13:19,25 45:22 47:2 79:15 100:16 110:5 148:5 149:13 miracle (1) 12:10 miscarriage (1) 148:19 mischaracterization (1) 66:16 missed (2) 69:8 148:3 misunderstood (1) 150:21 mixed (1) 185:13 Moakley (1) 157:18 **mobile (1)** 135:16 **mobility (20)** 3:10,23 34:19 39:13 40:17 48:12 50:6 55:8 73:7 74:3 113:7,13,16,21 115:14,19 116:24 154:5 160:10 166:24 mode (1) 182:24 model (2) 116:4 135:9 models (1) 109:11 modes (2) 43:19 55:16 modification (1) 171:14 modified (2) 17:19 32:7 modify (1) 32:19 Mohan (4) 4:4 170:16 173:11,13 **mom (1)** 101:12 moment (5) 122:13 143:5 174:12 188:3 189:17 money (18) 31:13,14 77:7,11 78:5 91:23 119:25 120:12 121:9,18,23 122:4,12 142:23 153:21 156:13 158:12 169:10 money's (1) 177:17 monitor (2) 135:23 141:21

months (5) 11:23,24 21:8 33:7 82:22 morning (37) 5:3,13,23 14:6,7,8 16:14 18:7 41:11,17 46:11 47:19 56:8 59:4 66:24 73:13,14 83:25 84:3 86:20 94:21 98:17 103:10 103:11 105:17 113:5 117:21,24 125:10 138:20 139:17,22 155:16 158:19 166:19 173:12 179:5 mother (3) 62:18,22 101:25 motion (4) 89:17,19 90:5 195:2 motivates (1) 189:22 motivating (1) 129:12 **motor (1)** 114:14 **mouth (1)** 103:9 move (6) 15:15,18 178:4,11 193:12 195:10 moved (5) 11:2 40:23 148:13 149:9 187:12 **moves (1)** 117:8 moving (3) 31:4 101:5 113:22 **MT (1)** 171:20 MTA (6) 49:6 110:22,25 111:6 171:21 173:4 MTBOT (2) 3:12 125:14 Municipal (1) 94:2 musician (1) 12:6 Mutual (2) 143:15,19 **MV-1 (14)** 113:11 114:5,8,13,18 115:2,9,15,18 116:7,17 117:9 135:10 157:19 **MV200 (1)** 127:20

N

N (1) 196:2 name (19) 45:15,18 46:13 47:24 59:5 67:2 70:10 73:15 84:3 103:13,16 105:19 140:4 143:13 147:10 153:11 158:22 162:25 168:17 name's (3) 14:9 150:10 155:18 named (1) 67:3 nation (1) 49:21 national (3) 7:17 51:20 159:23 **nationally (1)** 10:16 Nationwide (1) 155:20 natural (2) 116:4 155:22 nauseum (1) 60:7 **navigating (1)** 34:18 **navigation (1)** 87:11 **nearly (1)** 68:6 necessarily (4) 27:6 29:16 124:7 136:24 **necessary (5)** 25:22 44:17 117:3

month (3) 12:4 20:21 49:16

125:3 128:3 necessities (1) 193:19 necessity (1) 43:2 need (37) 13:3 24:9,23 25:8 26:13 26:16 33:3 58:16 61:24 62:3,4,7 62:25 63:3,11,17,19 66:4,5 76:12 80:17 92:20,21 112:8 123:14 136:24 138:21 153:19,23 154:16 154:18,21 155:10 161:12 177:16 188:2 189:13 needed (6) 40:13 111:11,15 136:14 144:13 153:22 **needs (10)** 32:7 41:13 48:25 95:3 108:4,12,17 144:10 146:7 193:19 negotiated (2) 50:13 75:21 negotiation (1) 56:20 neighborhood (1) 9:18 **NEMT (2)** 37:18 38:3 nerve-racking (1) 63:21 network (3) 6:25 20:3 115:15 never (8) 61:24 62:2 83:6 91:10 97:25 101:15 154:17 158:2 **new (140)** 1:3,13,13,23 5:24 6:3,5 6:6,8,10,12,15 7:16 9:3,8,25 10:6 10:15 12:10,11 13:6 14:8 18:10 19:11,18 21:21 30:14,19,24 34:19 35:12 36:19 37:4,10,22 38:18 39:12,15 40:8,14,17,23 48:11 49:24 51:18 54:13,24 55:17,18 57:21 58:18 59:11,15 59:25 60:11 61:12 67:9 72:23 73:7 79:6 81:2 84:6,11 86:10,22 86:24 87:17,22 92:18,19 95:2,12 98:24 99:18,19,24,25 101:3 102:20 103:14,19 104:23 105:8 106:9,13 107:7,15,22 108:13 110:2 111:10 112:2,3 113:20 115:16,25 116:13 117:4,10,23 125:12,17 127:10,20 132:3 136:16 138:6 139:5 143:21 151:16 155:6,17 157:2,3,11 158:23 160:3,6,11,16,19 161:7 161:25 162:2,8 163:3 164:2 165:18 166:24 170:8 172:23 179:19 185:19 191:18 192:12,12 195:14 196:3.4.8 Newburgh (1) 100:4 **newer (1)** 160:15 news (4) 82:20 99:5 172:6 181:5 **newspaper (1)** 164:25 nice (1) 165:8 nicely (1) 192:9 Nicolae (3) 3:22 162:17 163:2 **night (3)** 36:3 58:7 62:19

nightmare (1) 91:24 nightmares (1) 111:8 **nighttime (1)** 154:9 nine-million-dollar-a-year (1) 171:9 Ninth (1) 155:6 Nissan (2) 89:20 90:2 nobody's (2) 50:25 174:19 non-accessible (3) 28:15 68:5 109:9 non-designated (1) 88:25 non-disabled (1) 71:10 non-emergency (1) 37:17 non-limited (1) 88:24 nonprofit (2) 70:16 147:11 **NOQUEL (1)** 2:16 **normal (1)** 138:17 **north (4)** 31:20 100:4 131:24 155:23 **not-too-distant (1)** 171:25 **Notary (1)** 196:7 **note (1)** 5:21 noted (1) 195:15 notice (2) 65:3 67:25 noting (1) 32:22 November's (1) 36:20 **now's (1)** 94:13 number (20) 30:5 36:16 39:4,6,25 49:18 54:23 57:4 66:4 67:17 121:24 126:23 127:3 133:19,23 133:25 136:3,10 137:3 146:21 **numbers (3)** 76:19 89:4 177:23 **numerical (1)** 136:9 numerous (1) 16:18 **NYC (1)** 153:13 NYPD (1) 187:22 **NYTWA (4)** 3:11,24 4:3,4

0

O (1) 196:2 o'clock (1) 5:22 O'Loughlin (4) 3:8 103:4,6,13 OATH (1) 143:2 objectives (2) 107:6 134:22 obligation (1) 27:16 obligations (1) 130:9 observation (2) 190:20 192:25 obstructing (1) 174:15 obvious (1) 90:7 obviously (8) 8:13 9:5 26:10 32:18 38:21 62:13 74:23 152:17 occasion (2) 68:9 159:2 occupant (1) 104:16 occur (2) 38:3 128:5

OEM (1) 135:10 offers (1) 40:7 office (3) 112:20 165:22,22 official (2) 185:24 190:5 officials (2) 41:19 189:4 offset (1) 128:10 Oh (4) 46:7 117:19 140:2 150:22 okay (14) 46:7 62:15 66:18 77:19 79:16 81:4 103:3 117:19 125:6 150:20 151:2,23 162:20 166:5 old (2) 64:19 154:8 older (4) 65:15 101:25 146:12 160:15 **OMNI (1)** 3:13 on-demand (1) 134:8 once (8) 40:7 75:13 94:23 95:8,13 119:19 139:23 179:19 onerous (1) 152:14 ones (3) 89:2 129:3,4 ongoing (1) 28:18 online (2) 12:24 21:12 onus (1) 140:23 **Op (4)** 99:4 180:25 181:4 182:5 opened (2) 157:10 193:20 operate (6) 18:6 80:12 88:4 111:4 145:22 156:8 operates (1) 146:7 operating (10) 28:16,17 53:24 71:24 115:18 133:5 134:12 138:9 145:7,13 operation (4) 21:11 109:21 127:22 operational (3) 111:2 127:14 128:16 operators (6) 106:6 108:18 116:21 117:7 119:3 121:22 opinion (1) 90:4 **opportunity (15)** 8:3 10:11 34:9 41:3 55:23 57:17 70:25 111:20 114:22 132:7 137:15 150:9 178:10 180:25 184:22 opposed (2) 76:9 152:19 optimistic (1) 139:5 option (3) 93:8,19 111:11 optional (1) 116:3 options (9) 35:21,22 39:11 40:8 86:3 93:9 114:7 142:14 170:7 opts (1) 30:7 order (12) 5:4,8 25:7 70:20 78:8 91:20 116:16 135:9 138:16 180:6 188:20.21 ordered (1) 136:5 ordinary (1) 181:11 organization (8) 45:17 51:17,21

70:17 84:8,23 118:7 147:12 organization's (1) 45:18 organized (1) 134:7 original (1) 192:5 originally (3) 17:3 67:3 178:20 origins (1) 90:14 Osman (3) 3:18 153:8,11 out-of-towners (1) 98:25 outcome (2) 27:7 196:18 outer (5) 40:12 95:13,16 175:20 outfit (2) 128:2 176:21 outreach (1) 168:22 outright (1) 67:11 outside (1) 107:25 overall (1) 73:3 overflow (1) 117:18 owned (3) 26:3,10 173:15 owner (8) 121:5,20,22,23 128:14 138:3 145:10 146:7 owner-driver (4) 150:11 163:7 165:25 166:3 owner-drivers (9) 144:25 145:16 146:10,11,15,20 147:3 152:3 owner-operator (1) 122:5 owners (23) 7:20 22:24 24:17 28:13 78:17 86:25 117:6 120:20 121:19 128:21 130:11 131:11 136:18 138:25 143:15,19 144:14 145:4 166:11 171:10 172:11,14 189:3 owning (2) 71:23 115:18 owns (1) 87:2 oxygen (1) 83:20

p.m (2) 195:13,15 package (3) 124:2,10,12 packed (1) 14:22 packets (1) 11:12 page (1) 164:25 pages (3) 59:19 163:22 164:5 paid (5) 28:21 73:22 75:15 80:11 123:13 **pain (1)** 154:7 pains (1) 188:17 pair (3) 26:5,6 27:4 pairs (2) 26:3,10 panicky (1) 90:13 paperwork (1) 12:20 paragraph (3) 90:22 192:2,8 paralyzed (2) 48:5 187:11 paraprofessionals (1) 85:7

Paratransit (2) 49:6,12 parent (1) 101:23 parents (2) 102:11,14 Park (1) 171:24 parking (1) 166:22 part (13) 6:3,13 32:5 35:7 54:17 89:8 117:10 124:23 148:21 161:2 177:12,14 186:5 partial (1) 89:17 partially (1) 131:19 participants (1) 144:21 participate (2) 46:20 192:14 participated (1) 60:4 participating (1) 161:25 participation (3) 112:23 159:12,16 particular (6) 73:17 74:14 75:10 108:4 170:10 182:8 particularly (4) 119:11 127:20 172:15 189:20 parties (2) 56:23 196:15 partly (3) 37:25 62:16 120:16 partners (2) 85:19 87:6 parts (4) 115:17 118:16 128:2 169:13 pass (5) 70:3 94:5 127:2 173:21 185:8 passage (1) 131:21 passed (1) 94:10 passenger (13) 12:8 21:22 104:4 105:8,11 114:21 115:3,6,11 135:16,23 138:25 175:12 passengers (25) 7:21 20:5 22:11 54:23 103:15 105:6 115:5 116:9 123:2,12,16 135:22,25 136:18 155:9,9 158:6 169:24 174:11,14 174:23 175:5,6 184:2 187:24 passes (3) 119:20 194:2 195:8 patience (1) 185:14 **Paul (1)** 103:3 pay (21) 24:7 44:10 77:18 78:2 79:4 92:18 114:25 120:12,13 121:6 128:21,23 137:22 151:14 151:20 171:4,19,23 173:4,4,22 paying (5) 30:3 78:12 79:8 120:2 173:3 payment (9) 24:16 25:7 38:7 51:10 135:15,17,24 136:2 141:5 payments (2) 124:4 141:14 payout (2) 29:16,24 pays (2) 164:21 177:21 pedestrians (1) 105:7 peer (1) 30:15 pending (1) 90:5 **Pennsylvania (2)** 99:14 174:22

penny (2) 31:21 78:15 people (70) 6:23 12:4,18 13:14 20:23 23:20 35:25 36:2,6 42:12 42:17 43:6,17,23 47:12 48:11,25 50:5 51:3,23 52:10 53:18,20 54:12 55:7 59:22 61:11 66:14 69:11 70:18,25 71:11,21 73:6 75:19 78:7 83:10 84:10 85:2,4,9 85:10,14,17,20,24 86:4 97:17 98:24 112:20 132:16,17 147:13 151:5 152:13 153:25 154:4 157:3 159:12 160:9 174:5 175:14.21 177:16 181:24 182:3,12 183:9 187:18,25 peoples (1) 175:25 percent (73) 5:16 7:15 15:2 16:7 20:2 21:16 25:19,19,20 27:20 28:9 31:2 35:14 38:3 39:3,8,9 42:16 49:21 57:5 59:13 61:13 65:22,23 66:5,11,12 73:25 74:4,4 74:9 80:20,23 88:20,23 89:6 96:3 96:14 97:15 106:7 107:3,17,21 108:25 109:15 110:24 111:23 112:10 126:8 127:11 129:15,21 133:11,20,24,25 137:20 144:18 146:16 149:23 150:2 151:9,11 156:23,24 158:9,10 170:10 171:3 172:3 190:18,19,23 percentage (5) 57:4 96:6,6 134:17 160:8 perfect (2) 131:19 189:9 perfecting (1) 187:21 period (6) 23:11 26:24 27:12,25 57:6 123:3 periodic (2) 20:13 33:12 permanent (2) 20:10 44:20 permit (1) 167:9 permit-holders (1) 96:11 permits (3) 95:21 96:17 97:5 permitted (2) 135:19 138:4 **persistence (1)** 170:23 person (12) 50:18 81:23 84:15,18 86:5 101:21 108:5 154:8 167:3 175:10 176:2,9 personal (4) 147:17 152:7 186:21 188:15 personally (2) 97:22 152:9 personnel (1) 126:3 persons (2) 56:22 180:16 **perspective (1)** 75:16 **persuasive (1)** 187:7 pertinent (1) 54:16 **Peter (4)** 3:12 125:9,18 171:6 **phase-in (1)** 28:3

phased (2) 57:8,11 **phases (1)** 58:11 **phenomenal (1)** 118:20 **phone (3)** 77:23 107:12 108:9 **phonetic (1)** 173:17 physical (1) 42:3 **physically (1)** 43:10 pick (12) 26:12 27:2 49:9 102:2,7 123:2,15 155:8 174:10,24 175:11 picked (2) 26:15 83:9 picking (4) 123:11 164:15 174:14 174:25 **pickup (2)** 137:7,9 picture (1) 157:17 **piece (1)** 187:7 pilot (3) 194:5,7,14 piloted (1) 20:6 pinch (1) 72:17 **Pinover (4)** 2:19 56:7,8,10 pioneered (1) 87:6 place (10) 41:15 63:10 67:20 100:13 109:21 140:22 142:15 160:12,16 161:17 placed (1) 104:19 places (1) 62:4 **placing (1)** 143:6 plain (1) 18:16 plaintiffs (2) 56:13 67:3 plan (14) 7:18 19:13 26:21 38:24 39:14 55:15 71:8 110:17,21 133:5 134:20 136:6 144:13 171:4 **planned (1)** 146:5 planner (1) 52:15 planning (2) 52:9 72:10 plans (3) 100:22 146:17 157:12 **plates (1)** 13:12 please (5) 47:12 81:8 91:12 92:8 147:8 pleasure (3) 41:22 70:14 158:21 plenty (3) 18:25 69:20 169:10 plight (1) 171:7 plus (1) 115:4 pocket (2) 77:20 78:5 pockets (1) 78:6 podium (1) 34:3 point (17) 21:14 32:18 49:3,3 59:17 78:22 79:2,20,21 88:17,21 93:2,11 122:20 142:10 185:6 190:14 pointing (3) 61:12 82:12 163:24 points (4) 84:14 126:23 130:23 187:18

POLANCO (2) 2:8 188:7

police (1) 174:20 policing (1) 9:21 policy (9) 11:13 15:4 18:4,10 85:23 106:4 107:6 139:10 186:6 **polite (1)** 165:9 politically (1) 172:14 Pollack (7) 3:9 105:17,19 111:14 111:15,19 183:21 Pollock (1) 105:16 **pooling (1)** 24:10 poor (2) 51:8 148:21 poorly (1) 75:25 popular (1) 116:20 population (2) 80:9 92:20 populations (1) 8:20 portion (3) 28:22,23 92:5 **position (1)** 57:16 positive (1) 55:25 **positively (1)** 94:25 possibility (2) 17:20 162:7 possible (6) 50:14 54:23 112:11 167:22 175:16 185:16 posted (3) 16:12 178:14 194:18 poster (1) 62:6 postsecondary (1) 159:13 potential (5) 7:10 9:16 28:19 29:3 156:20 **pound (1)** 78:16 poverty (1) 9:2 power (3) 60:20 73:4 100:6 practical (4) 21:20 110:20 122:22 123:13 practice (1) 18:19 prayer (1) 12:6 pre-Access-A-Ride (1) 60:22 pre-accessible (1) 60:23 pre-subways (1) 60:24 prearranged (1) 108:9 prearrangement (1) 135:16 predate (1) 42:20 predict (1) 171:25 predicted (1) 49:11 premier (1) 159:10 Prentiss (8) 2:20 59:3,4,5 99:4 181:2,13 182:5 prepare (1) 88:19 prepared (3) 103:22 104:3 144:8 present (1) 33:25 presentation (3) 17:24 18:5 178:17 **preserved (1)** 119:9 president (7) 2:15 33:24 34:8 47:25 155:19 190:2,15 pretty (3) 26:4 29:9 59:23

prevented (1) 182:15 previous (3) 7:7 118:11 153:15 previously (2) 112:16 152:21 price (3) 43:21 127:12 138:7 priced (1) 58:18 prices (2) 116:7 156:21 pride (1) 74:25 primarily (1) 160:22 primary (1) 54:6 principal (2) 17:2 133:13 **print (2)** 164:24 165:2 **prior (4)** 43:2 110:11 179:2 181:20 **prioritize (1)** 158:4 **priority (1)** 134:3 private (2) 106:25 108:18 **privilege (1)** 84:19 privileged (1) 57:15 proactively (1) 8:24 **probably (3)** 33:13 96:5 187:6 problem (14) 9:20 75:23 80:3,6 82:13 110:20 135:21 149:11 153:16,16 163:19 165:13 166:2,8 problems (6) 65:20 89:7 163:4,7 164:10 182:2 proceed (2) 41:14 156:14 proceedings (2) 196:10,13 process (16) 12:20 17:4 19:6 27:19 31:2 50:10 75:5,7 76:3 96:21 97:7 124:11,24 142:11 167:22 184:5 processes (1) 159:17 production (2) 115:20 116:17 productive (1) 50:3 profession (1) 152:5 professional (3) 67:8 159:11 161:24 professionals (2) 85:6 160:22 profit (1) 143:3 program (15) 17:22 20:7,10,14,22 73:22 77:6 78:9,11 79:4 80:19 119:13 128:24 136:13 144:22 progress (3) 7:24 149:16 157:6 progressed (1) 48:23 progressive (1) 86:25 promise (3) 41:25 95:15 167:5 promises (1) 88:16 property (1) 12:5 proposal (5) 56:24 73:18 75:17 151:6 184:10 **proposals (1)** 75:11 **propose (3)** 106:17,24 128:10 proposed (26) 8:4 9:20 16:4,15,22 17:3 34:11 36:15 39:4 41:24 44:8 91:12 94:24 104:4 106:11 112:8

prevent (1) 142:8

quality (5) 45:7 55:12 114:10 157:8 120:18 138:21 139:4 156:4 116:25 133:5,9 134:20 135:5 140:8,11 178:20 181:7 183:5 158:7 157:23 176:17 177:13,15,22 **proposing (1)** 177:2 quarter (1) 76:16 179:21,21 188:9,13 pros (1) 179:14 Queens (2) 164:9 165:19 reap (1) 172:12 question (1) 50:17 reason (10) 14:21 29:22 57:18 protect (1) 104:11 protection (1) 104:16 questions (3) 23:21 33:15,21 90:10 96:19 157:7 160:4 177:8 prototype (1) 157:19 quick (1) 11:22 191:16,19 proud (4) 47:21 58:22 85:10 quickest (1) 100:13 reasonable (2) 189:9,10 179:18 quickly (7) 10:20 11:15 19:8 52:2,3 reasons (4) 23:24 36:14 62:3 proudly (1) 184:9 101:17 185:25 121:16 proven (2) 116:13,19 quite (2) 18:14 108:16 recall (1) 71:13 provide (22) 17:19 21:3 22:2,10 quote (1) 172:8 receipts (1) 164:15 25:5 73:2 87:8,11 106:22 107:3 quoting (1) 190:17 receive (3) 21:22 122:25 144:24 109:2,4,6 110:9 126:20 130:2 received (7) 16:21 27:18 31:15 R 134:7 138:7 156:17,25 164:13 45:22 54:2 112:6 179:3 **R (1)** 196:2 191:23 receives (2) 51:10 107:2 provided (8) 16:25 20:13 84:12 rail (1) 53:21 recommendation (1) 17:15 recommendations (2) 14:17 143:6 104:5 107:18 112:5 137:23 rainstorm (1) 69:17 183:16 raise (5) 31:19 92:4,17 118:24 recommending (1) 194:13 provider (2) 51:11 155:21 reconsider (2) 78:12 81:10 122:20 raised (12) 17:16 171:16 183:7,9 **providers (1)** 37:16 record (3) 16:9 45:15 196:13 recounts (1) 100:8 provides (4) 26:18 70:24 116:5 183:15,20,21,24 187:18 188:2 178:17 recovery (1) 69:10 providing (8) 17:3 40:24 70:11 recruit (1) 8:25 Ramos (7) 3:3 81:16,20,23 82:10 105:5 113:2 135:25 178:21 82:12,16 reduce (2) 104:7 138:15 184:22 random (1) 26:12 reduced (1) 138:7 provision (2) 23:6 25:3 reducing (1) 105:3 range (1) 108:2 proximity (1) 114:23 rapid (1) 54:19 reduction (2) 30:6 53:2 prudence (1) 23:14 rapid-running (1) 134:14 refusals (2) 181:23 182:4 prudent (1) 37:9 Rappaport (4) 3:7 98:13,14,18 regained (2) 12:5,7 public (25) 1:9 2:12 5:11 8:14 regard (5) 126:18,24 182:4 183:10 rare (1) 68:9 12:17 15:16,21 16:2 18:20 41:20 rarely (1) 68:11 183:15 85:21,23 104:11,25 117:7 118:2 rate (1) 92:17 regarding (2) 122:21 183:24 173:2,3 179:20 184:20 185:7,20 rates (1) 151:15 regardless (2) 10:6 151:21 189:25 194:22 196:7 regards (2) 9:7,10 **Raymond (9)** 2:17 46:3,4,8,11,14 publicly (1) 184:23 regional (1) 159:22 57:25 193:7,17 published (1) 16:8 reach (4) 57:5 69:7 135:23 142:24 regular (3) 149:6 153:17 187:6 **pull (4)** 123:2 141:13 142:16 154:5 reached (2) 89:10 126:14 regularly (1) 101:14 regulation (1) 56:20 pulling (1) 50:25 read (9) 15:11 41:16 54:17 82:14 punish (1) 153:24 150:13 180:25 181:4 182:5 regulations (3) 106:11,20 112:8 purchase (2) 28:13 127:12 184:13 regulators (1) 186:11 reimbursements (1) 37:20 **purchased (1)** 145:8 readers (1) 140:16 purchases (1) 127:10 readily (1) 31:17 reinventing (1) 52:18 related (1) 196:15 purchasing (2) 151:25 152:22 ready (2) 33:25 115:21 relating (1) 33:11 purpose (2) 43:21 137:25 real (9) 9:19 12:9,17 122:22 123:14 pursue (1) 111:6 126:17 139:7 185:9 190:11 relation (1) 42:14 **put (13)** 7:2 11:11 94:10 96:18 reality (4) 74:12 119:17 131:20 relegated (1) 46:22 121:21 123:8 144:4,12 146:17 185:18 reliability (1) 114:11 154:17 167:8 175:19 176:18 realizes (1) 60:12 reliable (3) 46:17 67:24 116:20 puts (1) 31:4 realizing (2) 52:25 110:25 reliably (2) 68:8 69:25 **putting (1)** 24:13 really (36) 9:9 10:8 15:5 19:8 23:24 rely (1) 130:12 24:9 28:10 31:3 34:9 45:20 48:22 remain (1) 57:10 60:9 62:10,11 63:21 66:5 74:22 remaining (1) 45:11 Q-Matic (1) 12:12 79:3 83:6 91:9 118:19 119:2,3 remains (1) 43:13

remarkable (1) 53:4 remarks (2) 110:14 193:21 remember (4) 71:19 75:2 115:12 165:11 remembers (1) 110:13 remind (2) 9:15 76:13 reminded (1) 193:9 reminding (1) 103:8 removes (1) 71:9 renewal (2) 12:23 22:5 repairs (2) 120:25 145:11 replace (1) 59:9 report (5) 5:9 10:21 116:16 133:11 133:17 reported (3) 1:18 137:11 196:10 **REPORTING (1)** 1:22 reports (2) 11:11 37:19 represent (4) 56:12 96:16 106:7 132:18 representative (1) 132:21 representatives (1) 184:19 represented (1) 8:18 representing (5) 96:3 113:7 125:22 176:9 191:22 represents (2) 19:25 110:10 repurchase (1) 138:5 request (2) 40:4 97:21 require (3) 93:18 104:21 107:23 required (14) 22:6 24:5 25:5 26:7 27:13,21 58:13 109:17,24 130:12 136:10 138:3 139:3 186:10 requirement (3) 109:20 133:10 146:16 requirements (2) 93:14 104:22 requires (2) 50:24 129:25 requiring (3) 104:11 126:7 129:14 researching (1) 71:16 reservation (2) 50:12 83:4 reside (1) 72:3 resident (4) 73:16 76:8 77:4 101:9 residents (5) 35:10 36:23 40:25 81:2 107:24 resolution (3) 194:4,18 195:8 resolved (2) 15:7,7 resonated (1) 181:14 resource (3) 35:9 72:25 106:2 resources (2) 135:2,6 respect (4) 8:6 10:7 11:20 186:10 respectfully (1) 146:25 respond (1) 93:2 response (7) 33:22 50:13 81:18 82:6 117:14 134:10 173:10 responsibilities (1) 123:11 responsibility (4) 27:11,24 111:25

144:6 responsible (3) 37:11 120:24 142:6 rest (2) 96:9 144:2 restricted (1) 144:23 result (8) 16:16 52:8 56:17 67:17 90:9 127:11 128:5 194:11 resulting (1) 16:17 results (1) 114:12 retail (1) 145:10 retire (1) 26:20 retirement (6) 26:14,16,17 127:23 131:2,5 retirements (1) 28:5 retiring (2) 26:5 150:14 retrofits (1) 8:11 retrofitted (2) 88:11 177:5 return (1) 136:22 returned (1) 136:16 returning (1) 159:18 reuniting (1) 12:4 review (9) 17:4,8,14 31:9 32:5 33:12 124:11,24 178:21 revisit (2) 32:20 183:17 rhetoric (1) 119:17 rich (1) 171:8 Richard (2) 3:13 132:12 ride (11) 6:12 37:23 38:22 50:11 53:3 55:10 68:15 83:19 108:7 114:20 172:9 rider (1) 176:10 riders (11) 3:8 52:6 95:16 103:5,17 103:22 104:2 116:21 177:15 188:16 189:5 rides (1) 175:15 ridiculous (4) 65:13 109:23 172:6 172:7 ridiculously (1) 171:8 riding (4) 18:20 117:7 184:19 185:7 right (17) 7:19 31:4 37:8 46:10 57:19 62:20 67:22 69:11 79:4 86:14 92:22 93:15 94:3,13 103:21 105:11 156:9 right-thinking (1) 48:20 rights (11) 2:19 16:5 18:23 56:12 57:3 70:20,21 84:8 86:6,10 107:14 rigid (1) 75:6 Rivera (5) 2:23 66:23 70:7,10,11 road (13) 58:14 95:23 96:2,14,19 127:21 152:17,18 167:7,9,14 168:5 169:22 roads (1) 175:9

rode (1) 60:3 Rodriguez (4) 2:16 41:9,12 189:25 role (1) 136:8 roll (1) 80:18 roll-ins (1) 60:8 Ronnie (5) 2:17 46:3,14 57:25 193:7 room (7) 14:22 65:5,13 117:18 155:3 162:18 193:13 roomy (1) 116:8 rough (1) 82:23 roughly (1) 160:7 round-trip (2) 37:20,23 Roundtable (3) 3:14 139:13 140:6 routes (3) 50:2,3 71:17 rule (65) 8:5,7 9:21 10:13 15:23 16:14,16 25:19 29:18 33:4 34:11 36:15 39:5 47:23 51:6 56:14,16 57:18,20 58:11,15,19 66:11,17 70:3 86:9 88:14 91:11,13,18 92:14 93:25 94:4,24 96:22 112:9 112:18 119:20 124:3,9,12 126:7 129:24 131:3,18 133:14 134:2 135:5 153:3 159:17 178:6,13 181:7 182:20 183:5 184:7 187:19 188:5 189:9 191:7,17,20 193:21 193:25 194:2 rules (79) 1:8 5:14,15 7:2,13 14:24 16:4,8,22 17:2,18,25 18:5,18,24 19:14 21:18,20 22:15 26:23 28:7 33:9,10 41:24,25 42:13,20,25 44:14 65:25 73:18 87:20,23 88:22 89:8 90:8,18,23 91:7,16 93:12 97:13,13 98:22 99:21 101:6 102:16,22 106:23 107:7 108:23 109:5 113:12,24 117:2 126:12,25 127:2 128:10 131:21 140:9,12,25 144:4,8,12 146:3 156:15,15 159:4 163:20,21 164:2 166:10 169:19 178:19 184:24 185:8 189:8 run (2) 147:11 156:6 runaway (1) 156:20 running (3) 20:11 32:12 62:24 rush (1) 69:15 rushed (2) 90:6,9 **Ruth (1)** 34:23 **Ryan (11)** 2:21 61:17,18 66:13,18 81:22 82:2,7,11 103:2 139:25

S

sacred (1) 119:8 sacrosanct (1) 171:18 sad (1) 64:15 safe (4) 58:7 61:10 104:2 175:9 safely (2) 123:15 170:2 safer (1) 114:19 safety (12) 67:7 68:24 73:2 87:8 104:24 105:5,12,21 106:17 114:2 114:15 163:11 **Salazar (4)** 3:24 168:15,16,18 sale (4) 7:8,11 21:5 129:5 sales (3) 77:12 115:17 121:9 **San (2)** 39:19,21 **Sandra (1)** 60:16 **Sandy (2)** 36:9 194:12 save (4) 90:11 119:23 156:13 158:11 **savings (1)** 51:4 saw (3) 20:19 30:16 109:12 saying (6) 29:20 54:9 61:13 66:14 94:4 173:18 says (14) 54:13,16 62:7 65:25 66:2 91:13 92:14 93:7 102:15 118:12 163:24 171:12 172:7 184:16 schedule (4) 11:16 67:18 68:2 130:20 scheduled (1) 14:24 Schnur's (1) 60:17 school (2) 102:3 103:7 score (1) 74:14 scrap (1) 62:14 seat (2) 11:2 118:4 second (11) 8:16 26:17 45:19 73:23 79:20 93:23 124:2,9 155:5 163:12 175:2 second-class (1) 192:17 second-shift (1) 122:6 Secondly (1) 108:23 seconds (2) 117:20 164:16 section (4) 90:22 91:3 92:13 93:6 **secure (2)** 55:10 136:2 secured (1) 142:21 **secures (1)** 142:23 **securing (1)** 115:11 see (17) 28:7 30:13 48:22 52:5 54:14 70:23 74:3 80:2 83:3 84:16 99:18 100:19 107:20 118:4 149:3 168:6 191:2 **seeing (5)** 15:6,7 44:16 69:8 187:3 seek (2) 140:22 161:14 seen (3) 18:11 91:10 152:10 segment (3) 22:9 107:21 120:23 **segments (1)** 139:9 **select (1)** 141:15 selecting (2) 24:2 25:17 sell (5) 76:20 138:4 151:22 177:2 177:19

selling (1) 156:10 sells (1) 176:19 senator (7) 54:3,4 165:19 191:21 191:22 192:4,23 senior (2) 47:25 56:11 seniors (1) 55:3 sense (5) 141:7,9 176:13 177:13 185:9 sent (3) 16:13 110:4 194:19 sentence (1) 138:23 sentences (1) 137:18 sentiment (3) 182:8,12 192:22 Sergeants (1) 87:7 serious (3) 35:23 105:4 154:7 serve (5) 35:8 73:6 144:10 147:13 175:15 service (54) 6:20 24:14 25:4,6 28:19 36:22 37:21,24 40:3,5,10 43:12,18 52:21 63:25 65:3 67:10 72:19 73:3 77:13 104:19 106:13 106:18 107:24 108:10 109:2,7,11 109:20 110:9 112:2 115:13,17 116:15 126:17,21 129:10 130:3,5 130:10 132:5 133:7,16 134:5,9 135:18 136:6,12,23 137:2 152:12 170:2 179:20 192:11 Service's (1) 135:9 services (12) 1:22 37:13 38:9 39:25 45:8 63:4 70:13 87:12 92:19 102:12 106:22 107:17 serving (2) 70:15 175:14 set (8) 19:14 75:10 78:3 88:8 104:24 122:4 145:5 196:20 setback (1) 134:20 setting (1) 11:13 settle (1) 110:9 settlement (5) 16:5 36:20 90:6,9 110:22 **shaking (1)** 165:7 **shape (1)** 191:6 **share (4)** 7:22 8:4 33:17 188:13 **shared (1)** 188:15 shell (1) 77:15 **shift (2)** 52:17 154:2 shifts (2) 128:5 152:19 **SHL (3)** 138:12 140:14 141:6 **SHLs (1)** 33:11 **shops (1)** 145:11 **short (2)** 46:16 67:24 **shortchanged (1)** 78:19 shortened (1) 132:25 shortfall (1) 23:16 **shot (1)** 59:18 **shoulder (1)** 141:9

show (3) 83:7 87:24 148:8 **shows (1)** 74:24 **shut (1)** 6:7 sick (2) 68:22 102:7 side (4) 100:10 174:9,9 178:24 **side-entry (3)** 114:18 115:2,9 sidenote (1) 157:14 signed (3) 45:12 93:17 132:17 significance (1) 181:6 significant (1) 99:8 significantly (1) 47:9 **Simi (4)** 2:22 66:21,22 67:2 similar (1) 110:22 **Simmons (1)** 117:16 **Simon (5)** 3:21 158:18,19,22 190:4 **simple (2)** 46:15 156:4 simpler (3) 92:4,16 112:9 **simplify (1)** 25:25 simply (6) 6:11 92:4,17,21 108:16 176:18 **sincerely (1)** 70:2 **Singh (5)** 4:4 170:16 173:11,12,13 single (6) 53:9 78:15 95:3 96:23 109:18 145:13 single-shift (3) 146:9 147:4 153:5 **Single-shifted (1)** 152:15 single-shifting (1) 146:14 sit (2) 10:24 114:23 sites (1) 99:18 sitting (2) 10:25 109:7 **situated (1)** 140:19 **situation (2)** 151:6 154:16 situations (3) 58:6 69:15,19 six-year-old (1) 62:5 size (1) 109:22 sketch (2) 18:16 19:13 **skip (1)** 5:8 sleep (1) 172:21 Sloan-Kettering (1) 87:10 **slow (2)** 67:14 167:13 slush (1) 119:2 small (4) 31:18 53:16 134:19 192:24 smartphone (2) 107:12 157:25 **snow (1)** 64:23 **soars (1)** 172:22 social (3) 72:17 85:6 192:20 **society (5)** 70:22,23 156:18 158:5 161:4 sold (5) 19:19 21:6,15 76:18 129:4 **solely (1)** 67:19 **solid (1)** 49:18 **solution (5)** 92:4 111:9 117:10 188:23 189:10

solve (2) 153:15 165:15 solved (2) 135:21 165:24 somebody (5) 97:2,24 98:5 148:7 165:24 someplace (1) 63:11 somewhat (2) 76:2 178:15 son (3) 102:3,8 149:14 song (1) 171:11 soon (4) 7:17 150:15 168:6 181:8 sooner (1) 190:24 **sorry (6)** 46:9 140:3 150:22,23 151:3 165:6 sort (3) 18:15 24:2 93:4 **sounding (1)** 190:9 source (1) 121:13 **sources (1)** 32:13 space (2) 123:14 163:14 speak (21) 10:11 18:22 19:3 45:13 45:13 47:18 73:9 97:3,12,18 98:6 137:15 150:10 159:5 160:24 162:4,21 166:15 167:17 181:3 193:7 speaker (27) 46:2,5 56:6 59:2 61:17 66:21 70:8 81:14,20 86:18 94:19 98:12 105:15 112:25 125:9 132:12 147:7 150:6 153:8 155:13 157:20 158:17 162:13,15 168:9 168:11 173:8 speakers (15) 2:11 3:2 4:2 11:19 18:25 45:12,20 74:5 79:17 118:11 119:5 130:21 139:12 170:15 178:2 speaking (3) 69:19 84:17 139:19 special (4) 48:24 49:2,4 125:11 **specific (3)** 68:12 112:7 126:11 specifically (2) 75:8 98:23 specification (1) 104:17 specifics (1) 29:19 specifying (1) 178:22 **spectrum (1)** 161:7 speed (1) 167:21 spend (2) 23:18 46:23 spending (1) 51:6 spent (3) 31:14 76:14 143:2 **Spinal (6)** 2:17,18 48:3,3 55:22 157:18 **spirit (1)** 118:23 **split (1)** 33:2 **spoke (3)** 98:2 181:15 191:20 **sponsor (1)** 54:6 spontaneity (3) 50:14 71:9,10 **spontaneous (2)** 63:9,20 spontaneously (3) 57:23 58:2 149:18

spot (2) 68:6,10 spread (1) 125:23 **ss (1)** 196:4 staff (15) 11:6,10 16:16 17:24 31:10 44:13 56:11 85:4 105:25 143:24 180:17 184:18 185:13 189:6 194:12 stakeholder (2) 7:20 16:18 stakeholders (1) 191:11 standards (10) 35:3 104:17,25 105:12 114:2.15 133:6 134:8 135:4 136:12 stands (1) 29:22 start (12) 10:20 13:7 15:10 23:5 52:5 90:18 95:7 163:7 179:11 180:15 184:4 195:14 start-to-finish (1) 12:17 **started (1)** 15:24 starting (5) 19:21 21:21 22:15 31:9 33:10 starts (1) 23:8 state (11) 37:10 45:15,17 91:16 93:12,20,21 119:25 184:23 196:3 196:8 stated (1) 181:8 **statement (4)** 15:11 46:14 179:16 184:14 statements (1) 99:11 Staten (3) 80:7 194:5,16 states (3) 53:11 90:23 156:2 stating (2) 42:10 116:24 station (4) 85:12 157:12 163:17,19 stations (4) 35:2 48:16 59:16 155:22 statistics (1) 172:20 status (2) 10:7 132:3 stay (2) 46:23 83:17 staying (1) 50:15 steady (2) 153:23 154:21 **STENO-KATH (1)** 1:22 Stenokat@verizon.net (1) 1:24 Stenokath@verizon.net (1) 1:25 **step (10)** 5:25 8:19,21 22:14 42:15 57:13 86:13,14 188:4 189:12 steps (4) 6:16 19:15 33:8 117:3 stick (2) 45:21 97:16 stigmatization (1) 111:10 **stop (6)** 68:11 78:4,4,21 84:21 181:10 stops (1) 68:4 stores (1) 55:2 stories (4) 35:19 99:3 187:5 188:15 story (1) 147:17

straight (1) 13:12 straightforward (1) 26:4 stranded (3) 35:24 71:18 83:19 **strange (1)** 94:9 street (31) 1:12 17:5,20 19:25 21:2 21:7 32:24 44:4 57:11 64:8 68:25 80:13 84:20 96:2,4 97:4 101:4 107:11 116:18 122:23 129:9,21 136:22 137:5 138:14,17 140:9 154:23 167:18 178:23 182:10 **streets (7)** 13:13 107:15 119:22 123:9,14 166:6 174:8 streetscape (1) 6:4 **strengthen (1)** 129:23 stress (1) 72:4 **strollers (2)** 55:6 116:11 **strongly (7)** 103:23,24 104:10 121:17 142:12 169:6,18 struggle (2) 85:11,14 **struggles (1)** 186:21 stuck (2) 63:10 193:3 students (6) 160:23 161:5,11,18 161:22,24 stuff's (1) 50:17 subject (2) 124:9 171:14 submitted (2) 99:7 133:2 subsequent (2) 29:18 33:4 subsidies (1) 76:10 substantive (1) 191:10 **Suburbs (1)** 53:19 **subway (4)** 35:2 48:16 50:5 85:12 **subways (1)** 48:15 **successfully (1)** 186:25 sudden (1) 147:23 **suffer (3)** 157:8 159:20 175:5 **suffered (1)** 181:18 sufficiently (1) 67:24 **suggest (1)** 106:10 **suggests (1)** 107:16 suit (1) 67:4 **sum (1)** 130:16 summarize (5) 79:14 92:8 111:18 113:4 122:17 summarized (1) 132:24 **summarizing (1)** 137:13 **summary (3)** 11:22 40:14 89:18 summer (2) 13:7 62:17 **summoned (1)** 123:17 **summons (2)** 154:25 155:3 summonses (3) 122:25 142:4 164:13 **summonsing (1)** 142:25 sums (2) 192:8 193:22 sun (1) 60:6

superb (1) 189:7 **Superstorm (1)** 194:12 supplemented (1) 136:25 **supply (3)** 176:22,24,25 **support (21)** 34:10 42:10 74:24 77:5,12 98:21 99:21 102:21 103:23,24 104:3 113:12 121:17 126:10 139:3 144:12,14 179:19 184:23 191:16,19 **supported (1)** 76:12 **supporter (2)** 172:16 181:22 supportive (3) 36:14 38:23 118:8 supports (2) 102:15 116:24 supposed (2) 120:17 168:5 surcharge (41) 8:10 17:16 22:17 24:5,10,17 28:11 30:14,19 32:7 32:19,23 38:22 42:22,24 44:9,16 44:19 77:24,25 104:5 118:25 120:16 122:15 124:14 125:3 128:9,12 130:13 131:7 140:20,24 141:3,17 142:17,22 169:15,17 177:9 183:12,18 surcharges (4) 17:11 25:8 139:2 142:8 sure (7) 43:7 61:9 111:19 120:25 122:19 130:18 186:18 surgery (2) 69:5,9 surprising (1) 110:18 surrounding (3) 38:15 186:6 187:23 Susan (4) 3:4 81:21 83:24 84:4 **swift (1)** 124:19 swiftly (1) 113:23 **symbol (1)** 59:10 system (15) 6:8 12:11,13,23 35:6 40:12,19 41:2 67:23 111:13 114:24 116:14 135:15 182:17 187:16 systematic (1) 182:14 systems (3) 51:2 53:21,22

T

T (2) 196:2,2 table (2) 56:14,16 tack (1) 77:19 tackle (1) 164:10 take (28) 22:6 46:8 52:11 55:5 62:9 63:12 64:5 65:2 71:17 79:22 83:8 86:14 95:5 100:14 102:3 103:8 123:3 135:19 143:5 149:6 164:10 165:15 170:2 174:3 175:7 188:3 193:9,10 taken (5) 6:15 58:14 68:13 134:2

taken (5) 6:15 58:14 68:13 134:2 172:9

takes (8) 5:25 12:20 46:25 58:15 67:19 124:22 161:17 193:18 talent (1) 191:14 talk (14) 19:4,14 22:22 23:25 35:5 73:20 95:10,11 119:16 120:5 165:18,20 179:23 193:17 talked (3) 18:13 75:3 181:6 talking (7) 22:21 23:19 39:18,20 60:23 69:14 161:9 tax (1) 32:9 taxi (141) 1:4 3:18 6:4,8,16,25 7:9 7:15,20 8:18,25 14:11 16:6 20:2 21:16 25:14 29:13 30:14 35:6 37:7,21 38:2,5,18,20 43:10 44:11 45:6 52:13,20 53:14 54:20,21 55:4,9 59:9,10,19,23 60:3 62:7 62:10 63:13,25 65:2 67:5,9,23 68:7,10,18 69:18 72:8,22 86:24 86:25 87:22 89:12,15,19 90:11 97:14 99:20 101:12,18 102:17,17 103:16 105:21 106:8,12,17 107:11,17 109:10 113:10,25 114:6,9,14,19 115:8 116:12 117:6,23 119:8 121:13 123:4,15 126:8,16,21,22 127:5,22 128:21 129:10,15 130:7,11 132:4 133:9 134:5,18,25 136:19,23 137:11,24 138:15 139:6 143:15,19,22 145:7 146:4,8 153:12 156:12 157:15 159:2,4 163:17 165:2 167:19 168:18,21,24 169:4,8,8 170:17 170:25 172:10 181:10 182:17 185:19 187:16 188:20,25 192:11 taxi-metered (1) 137:23 taxi-related (1) 106:3 taxicab (10) 17:5 22:17 105:9 125:19 127:13 156:17,22 158:3 158:11 184:20 taxicabs (12) 19:24 72:6 103:25

taxicabs (12) 19:24 72:6 103:2 105:13 125:23 127:10 129:2 130:25 131:23 157:6 175:19 176:10

taxis (83) 3:7 6:10,13,19,22 19:11 22:3 32:25 34:14 35:15 36:17 38:9,17 39:7,24 40:5 42:2,12,17 44:3 47:8 52:18,25 53:15 54:15 55:6,11 59:6,14,20,25 60:15 61:20 63:2,3 67:22 68:5,25 69:21 69:24 72:23 87:4 89:14 95:10 98:19 99:9 100:2 101:8 102:5,12 103:12,18 109:2,9,10,15 113:21 118:15 119:19,22 126:4 134:16 135:20,24 136:4,12,22 137:4,6 138:2,14,18 144:10 145:2 156:5

156:10 157:10 158:8 167:2 168:4 176:23 181:4 186:11 taxpayers (1) 89:25 teacher (1) 103:7 tears (3) 171:7 172:23,24 technology (2) 140:13 147:14 tell (11) 63:16 74:20 75:14 76:9 77:21 79:8 93:8 94:12 106:20 147:15 184:8 telling (4) 54:12 77:3,9,14 ten (2) 50:22 147:19 tend (1) 146:11 tens (1) 57:20 tenure (2) 8:24 181:20 terminal (1) 82:21 terms (2) 30:20 120:22 terrible (1) 61:7 **Terry (2)** 157:17,21 tested (4) 114:16 116:13,18 135:10 **testifies (1)** 54:8 testify (7) 5:13 33:25 34:10 41:23 113:11 132:8 143:16 testifying (4) 98:21,23 153:14 170:19 testimonies (1) 118:10 testimony (13) 15:16,20 60:8 62:15 70:12 82:14 84:13 97:16 99:7 112:6 113:3 179:5 191:24 **Thaler (5)** 3:13 132:12,23 137:16 138:23 thank (106) 5:22 10:9,10,13,16,18 10:21 11:5,8 14:19 33:19 34:4,6 34:23 41:3,4,5 44:13 45:10 47:13 47:14,20 55:22,24 56:2,3,5 58:23 58:25 61:14,16 66:8,9,25 70:5,6 73:8,10 81:4,6,11 83:22,23 86:15 86:17 92:23,24 94:18 98:10,11 102:23,24 105:13,14 112:12,13 112:21 117:11,12 123:19,20 125:4,6 132:6,9,10 139:10,11,21 143:7,8,15,23 147:5,6 150:4,5,8 153:5,7 155:11,12 158:16 162:9 162:11,12 166:14,17 168:7,8 170:13,14 173:5,7 176:3,5 177:23,25 180:11 184:11,21 185:20 189:18,24 190:7 195:13 thankfully (1) 14:23 thanking (1) 117:2 **Thanks (1)** 111:18 thing (13) 29:6 37:8 49:4 57:19 88:18 91:9 94:9 98:3 123:22 154:3 166:9 175:17 186:20

things (12) 45:14 51:25 54:10 61:8

73:19 76:7 130:6 148:2 149:18

```
157:25 172:4 174:7
think (41) 12:15 14:21 15:3,5 18:24
  20:15 30:6,12 33:13 39:21 44:21
  62:21 74:6 75:13,23 76:11 77:7
  78:13 79:3,17,18,25 80:17 88:20
  89:8 93:4 94:11 122:10 149:21
  152:9 163:10 172:25 173:2
  179:22 180:22 186:20 188:2
  191:7,24 192:8 193:22
thinking (1) 71:19
third (2) 26:22 68:12
thought (5) 18:15 56:21 74:22
  75:25 191:15
thoughts (1) 140:7
thousands (4) 47:12 57:21 108:13
  126.2
three (6) 45:22 79:15 85:3 102:13
  165:21 174:17
three-fold (1) 23:25
three-minute (1) 11:20
thwarting (1) 109:3
tickets (6) 100:23 174:13,17,17,25
  175:8
tie (1) 25:2
tied (1) 106:18
tight (3) 11:16 130:20 132:15
till (1) 28:4
time (44) 1:14 5:6 12:18 34:5 39:20
  47:10 57:6 58:15 60:19 63:17
  64:18,25 71:18 72:16 78:2,24
  81:5 82:23 83:5 93:8 94:12 95:6
  100:15 123:3 124:22 132:6
  133:22 134:10 141:23 143:7
  145:9 147:5 148:9 151:19 153:21
  158:4 164:16 168:19 174:18
  175:11 179:16 187:20 188:18
  195:15
timely (1) 142:2
times (10) 39:12 44:9 50:13 51:9
  83:14 88:13 99:22 164:12 165:22
  185:11
timetable (1) 111:21
tips (2) 8:12 78:21
title (2) 163:25 172:10
TLC (243) 2:13,14 5:1 6:1 7:1,3,23
  8:1,24 9:1 10:1,9 11:1,6,7 12:1
  13:1 14:1 15:1 16:1,19 17:1,24
  18:1,10 19:1 20:1 21:1 22:1 23:1
  24:1 25:1 26:1 27:1 28:1 29:1
  30:1 31:1 32:1 33:1 34:1 35:1
  36:1 37:1 38:1 39:1 40:1 41:1,19
  42:1 43:1 44:1,13 45:1 46:1 47:1
  48:1 49:1 50:1 51:1 52:1 53:1
  54:1 55:1 56:1 57:1 58:1,21 59:1
```

```
60:1 61:1 62:1 63:1 64:1 65:1
  66:1 67:1 68:1 69:1 70:1 71:1
  72:1 73:1 74:1 75:1 76:1,4 77:1
  78:1 79:1 80:1 81:1 82:1 83:1
  84:1 85:1 86:1 87:1 88:1 89:1
  90:1 91:1 92:1 93:1 94:1 95:1,20
  96:1,20 97:1 98:1 99:1 100:1
  101:1,4 102:1 103:1 104:1,10,18
  104:20,25 105:1 106:1 107:1,2
  108:1 109:1 110:1 111:1,24
  112:1 113:1,22 114:1 115:1
  116:1,25 117:1,6 118:1 119:1
  120:1 121:1 122:1 123:1,24
  124:1 125:1 126:1 127:1 128:1
  128:10,15 129:1 130:1 131:1,14
  132:1 133:1 134:1 135:1 136:1
  137:1 138:1 139:1 140:1,25
  141:1,12,15,20,24 142:1,8 143:1
  144:1 145:1 146:1,10 147:1
  148:1 149:1 150:1 151:1 152:1
  153:1 154:1 155:1 156:1 157:1,5
  157:16 158:1 159:1 160:1 161:1
  162:1 163:1 164:1 165:1 166:1
  167:1,4,24 168:1 169:1,23 170:1
  170:7 171:1,13 172:1,20 173:1
  174:1 175:1 176:1 177:1 178:1
  179:1 180:1,18 181:1 182:1
  183:1 184:1,18 185:1,13,24
  186:1,4 187:1 188:1 189:1,6
  190:1 191:1 192:1 193:1 194:1
  195:1
TLC's (4) 9:13 107:16 113:19
  181:22
TLC-approved (3) 104:12,14 114:6
TLC-related (1) 8:5
today (74) 5:15,24 7:2,14,25 10:11
  11:16 14:22 15:17 16:3 19:2
  22:21 34:5,10 35:5 45:20 46:15
  53:14 54:9 56:15,17 57:17 58:23
  60:9,13 73:20 74:13 75:8,12 76:6
  81:9 82:14 84:14,17 86:9 94:10
  96:3 98:21 99:4 102:23 106:19
  111:19 112:16 113:11 118:12,22
  122:24 126:5 127:13 129:13
  143:16 144:5 147:16 153:14
  158:22.24 159:5 180:23 181:3
  182:19,20 183:3,22 184:3,16,25
  185:8,23 187:12 188:5,21 191:8
  193:2,4
today's (11) 9:20 10:13 15:13
  97:13 99:2 112:18 181:5,7 184:7
  185:3 189:14
told (3) 69:4 98:2 120:15
Tom (1) 54:3
```

```
Tomorrow (4) 89:12,20 90:11
  127:6
Tormey (5) 2:13 14:4,6,10,19
TOT (1) 88:9
total (1) 96:12
totally (2) 76:9 133:8
touch (2) 13:3 163:4
touched (1) 163:5
tourist (1) 99:17
tourists (2) 36:25 51:16
towns (1) 53:16
TPEP (1) 114:24
track (2) 91:25 141:24
trade (2) 125:20,21
trademark (1) 72:24
traffic (5) 155:6 174:16 193:3,4,16
traffic-related (2) 104:8 105:4
trained (1) 21:25
training (6) 21:23 22:7 23:3 28:25
  87:25 128:3
trainings (1) 159:23
transcript (1) 196:12
transfer (4) 26:24 27:12,15,17
transit (5) 49:11,25 53:10,22 59:15
transition (1) 54:19
translate (3) 29:10 39:11 164:4
translated (1) 38:6
transparency (3) 31:16,24 87:18
transport (1) 108:19
transportation (31) 35:8,20,22
  36:4 37:18 40:16 41:2,10,21
  43:20 45:8 46:18 48:8,10,24 51:2
  51:11 52:8,14 55:17 59:11 61:10
  61:25 63:20 71:6,25 86:3 106:25
  107:9 161:21 182:25
travel (10) 9:19 37:15 50:15 57:22
  60:19 61:4 69:12 71:14 72:8
  115:6
traveled (1) 60:25
traveling (2) 58:2 174:8
travels (1) 71:8
treat (3) 10:2,3,5
treated (1) 192:17
treatment (1) 181:19
tricky (1) 26:8
tried (1) 186:25
trip (7) 30:3 37:20,22 64:25 65:9
  123:24 141:14
trips (16) 20:17,19,20 22:2 29:13
  38:3 49:16 50:9 53:18 119:18
  121:24 133:12,13,20,25 134:18
Trocchia (1) 102:25
troubles (2) 97:5 148:18
true (2) 146:9 196:13
```

trust (1) 45:3
truth (1) 189:18
try (1) 164:11
trying (5) 46:24 73:25 99:17
147:25 151:7
Tuncel (4) 3:15 143:10,11,13
turn (3) 13:19 14:21 78:3
turns (1) 52:3
TV (1) 78:3
twice (1) 63:22
two (15) 13:5 20:12 24:9 29:21
40:2 45:14 65:8 68:21 69:6 73:19
83:5 139:12 148:6 167:25 170:15
two-month (1) 64:19
type (2) 9:22 188:23

U

Uber (2) 109:23 110:3 ultimate (1) 136:21 ultimately (1) 127:2 unable (6) 15:13 36:3 148:17,19 167:16 185:2 unanimously (1) 195:8 unauthorized (1) 13:15 under-served (1) 43:19 undergraduate (1) 161:23 underline (1) 163:23 understand (7) 12:19 70:19 76:7 76:23 96:25 140:11 186:19 understands (1) 131:14 undertake (1) 43:7 undertaking (1) 31:18 undue (1) 121:21 unemployment (1) 61:7 unequal (1) 181:19 unfortunately (3) 35:11 40:16 88:14 **UNIDENTIFIED (4)** 46:5 157:20 162:15 168:11 unimpressed (1) 90:4 unique (1) 181:16 **Unit (1)** 97:3 **United (15)** 2:17,18 3:8,18 48:2,3 53:10 55:21 103:5,17,22 104:3 153:12 156:2 157:18 units (1) 43:11 universal (1) 87:25 unloaded (1) 154:12 unloading (4) 153:20 163:16 183:25 187:24 unnecessary (2) 92:16 142:25 unpurchased (1) 100:23 unsuccessfully (1) 186:24 unsympathetic (2) 183:6,8

upcoming (1) 129:5 update (1) 12:24 updates (1) 20:14 upfitting (1) 24:7 **upgrading (1)** 38:19 upheld (1) 127:6 Upper (2) 100:10 129:11 upset (1) 154:15 urge (9) 8:7,23 55:14 58:22 70:2 102:22 104:10,20 126:25 urging (2) 88:2 126:5 use (27) 8:3,23 22:12 35:10 36:23 38:11,12 43:17 49:6,12 66:19 67:11,14 69:12,21,24 77:11 83:21 99:19 105:9 111:21 130:13 152:6 158:8 163:18 176:11 177:8 useless (1) 69:2 users (6) 35:24 49:17 51:8 129:18 134:5 160:10 uses (3) 50:4 99:14 101:9 usual (1) 189:22 usually (4) 65:25 71:17 171:19 177:14 utilization (1) 134:25

٧

valid (1) 108:20 valuable (1) 72:25 value (1) 172:21 van (7) 83:7,16 89:20,21,21 90:2,2 vans (1) 57:10 variety (1) 159:20 various (1) 87:13 vast (2) 87:2 129:17 vehicle (28) 20:24 23:10 24:21,23 26:6 28:12,13,15,16,18 29:12,25 30:9 32:12 91:2,5 100:18 109:18 110:4 111:22 114:11,15,22 127:8 138:8 151:24 152:7,23 vehicle's (1) 145:24 vehicle-riding (1) 185:20 vehicles (54) 22:10,13,25 23:4,7 24:8,9,13 25:17 26:12 29:3,21,24 30:11 32:24 49:5 57:5 58:13 61:2 74:9 88:4 96:7,12,13 104:12,14 104:21 108:15 109:6 113:25 115:21 116:17 118:9 120:3 123:8 128:4 135:11 140:15 144:17 145:7,17,20 146:22 147:4 152:10 152:15 153:2 156:17,23 158:3 167:6,8,14 194:17 vendor (1) 142:19 vendors (6) 140:17,19 141:4,10,16

115:14,20 116:24 versus (1) 89:15 veterans (3) 36:24 48:5 159:19 vets (1) 102:14 vice (2) 47:25 155:19 Victor (5) 3:24 112:19,22 168:15 168:18 victory (1) 170:25 view (1) 11:3 vigilance (1) 10:5 violate (1) 90:20 violates (1) 91:15 violating (1) 92:12 violative (1) 89:22 virtually (1) 182:16 vision (4) 11:18 70:22 104:6 105:2 visit (6) 36:4 54:25 55:19 99:24 157:3 160:12 **visiting (1)** 100:9 visitors (4) 57:22 102:21 107:23 192:12 visits (1) 101:14 voiced (1) 99:20 vote (29) 5:15 15:18 58:22 76:6 81:9 94:25 102:22 126:5 162:11 178:4,7,9,12 179:11 180:8,9,23 183:3 184:7,16 185:22,24 188:6 188:6 189:11,14,16 193:23 194:25 voted (2) 75:12 129:8 votes (3) 55:25 143:7 193:25 voting (4) 91:19 129:22 180:7 184:9

Ventures (8) 3:10 113:7,13,16,21

W

wait (4) 39:12 100:16,19 181:12 waiting (6) 12:13 68:3 88:13 97:18 137:14 162:21 wake (1) 166:7 wakes (1) 63:8 walk (1) 84:19 walkable (1) 100:12 walkers (1) 55:8 Walsh (4) 3:10 112:25 113:2,6 want (41) 9:19 10:8,9,21 11:4,15 13:18 15:10,14 19:4 23:15,18 38:24 42:6 47:3 55:22 84:13 88:17 93:2 94:23 98:10 105:21 112:14 118:24 120:25 121:15 122:20 123:21 126:24 132:14 151:14 152:12 163:4 173:20 174:5 178:9 179:13,23 188:8,13 195:13

142:16

```
wanted (6) 33:15 66:10 74:16
 98:15 149:3 185:25
wanting (1) 71:13
wants (1) 31:25
warm (1) 10:24
Warner (1) 78:2
wasn't (3) 60:21 62:23 148:25
Wasserman (1) 60:14
way (37) 8:14 15:8 21:2 22:8 44:21
 49:18,22 62:25 64:20 71:14
 73:14 74:11 75:9 77:6 78:6 79:4
 79:5.15 80:18 83:12 88:3 92:16
 92:17,23 100:14 122:11 139:4
 142:20 146:3 157:24 162:2
 179:20 180:24 181:16 188:20
 192:15 196:17
ways (2) 8:8 119:12
we'll (14) 10:20 14:3 15:15,18,24
 23:25 26:11 45:11 53:5 59:12
 93:11 167:7 178:11 179:11
we're (38) 5:3,8 19:9 21:4 22:7,20
 24:2 29:17 32:15 39:18,19 51:15
 51:20 60:23 61:13,19,23,25
 63:10 65:19,22 84:8 95:18 96:17
 97:11 122:8 123:8 124:16 130:19
 152:18,20 153:25 155:21 156:10
 162:21 163:16 165:12 178:3
we've (27) 11:22 12:21 15:21
 16:21 18:13 19:10 21:6,9,15
 27:13 45:24 48:7,9,15,22,23
 52:19 60:4,7,8 112:5 118:14
 124:20 160:2,13 179:4 187:12
wear (1) 134:15
web (1) 59:19
website (3) 16:12 178:14 194:19
week (3) 96:23 151:20,23
weekend (1) 69:16
weeks (1) 13:5
weight (1) 126:15
Weisman (6) 2:18 47:17,19,24
 57:24 191:17
welcome (8) 5:18 10:23 46:12
 56:10 86:21 143:19,21 169:23
welfare (1) 67:7
well-being (2) 69:22,23
well-deserved (1) 105:23
went (3) 79:18 154:11 181:25
weren't (1) 50:2
west (1) 160:15
whatsoever (1) 177:8
wheel (2) 52:19 64:2
wheelchair (57) 5:17 7:16 20:4
 21:17,22 25:14 34:22 35:16,24
 49:17 51:8 67:11 68:16 74:10
```

```
85:17 87:20 89:3 95:4,22 99:15
  100:6 101:10,24 102:13 104:13
  105:10 108:5 113:19 114:21
  115:4,5,11 123:5 126:6,9,11
  127:4,15 129:16,18 131:16
  133:19 135:22 137:4 149:10
  150:3 160:9 163:13 165:14 166:4
  169:20 170:12 171:3,21 177:16
  186:7,17
wheelchair-accessible (39) 6:19
  6:22 7:9 19:24 21:10 22:3 24:18
  30:8,11 34:14 39:7 40:21 47:8
  87:3 95:25 96:7,10,13 102:5
  113:10 127:8 128:17 130:2,10,25
  131:23 133:7 135:11,20 136:4,11
  147:18,25 148:16 156:5 157:9,15
  158:8 168:4
wheelchair-accessible-only (1)
  19:20
wheelchair-equipped (1) 152:11
wheelchair-user (1) 133:15
wheelchair-using (2) 51:22 144:11
wheelchairs (16) 6:7,24 9:23
  35:10 36:23 37:2 38:11 40:9 55:7
  69:12 78:8 102:11 108:14 151:5
  169:24 188:17
wheeled (1) 64:23
WHEREOF (1) 196:19
whizzing (1) 68:5
widely (1) 127:16
wife (2) 60:16 148:11
willing (4) 59:16 77:10,15,17
willingly (1) 76:14
Wilson (63) 2:9 5:20 15:22 16:2
  45:10 46:7,10 47:16 56:5 58:25
  61:16 66:20 70:6 73:10 79:13
  81:6,13,19,25 82:4,8 83:23 86:17
  92:7,24 94:18 98:11 102:24
  103:3 105:14 111:14,17 112:24
  117:12,15,19 122:16 125:8 132:9
  132:11 138:21 139:11,21 147:6
  150:5 153:7 155:12 158:16
  162:12,17,20 166:17 168:8,14
  170:14 173:7 176:5 177:25 178:6
  178:13 193:24 195:4,7
wins (2) 158:13 186:12
wired (1) 172:14
wisdom (1) 87:24
wish (3) 8:20 150:13 179:6
wished (2) 60:18 102:11
within-entitled (1) 196:11
WITNESS (1) 196:19
woman (2) 118:4 181:15
women (3) 8:22,25 99:6
```

won (1) 166:12 wonder (1) 149:15 wonderful (2) 74:22 149:14 word (3) 53:7,8 177:8 words (6) 54:18 68:24 91:4 178:8 181:13,15 work (26) 18:19 50:16 53:19,23 64:9 72:16 85:11,15 99:23 118:21 131:6 140:16 142:15 144:8 151:19,23 163:15 167:24 175:20,24 185:9 187:20,22 189:3 191:3.12 worked (1) 98:18 workers (7) 52:7 85:7 117:24 161:6 168:21 170:18 171:2 workhorse (2) 49:7 52:23 working (14) 11:4 45:6 59:25 85:13 105:25 113:17 117:5 118:15 124:20 125:16 142:18 153:25 168:21 188:10 world (2) 131:25 149:25 world-class (3) 40:15 126:20 132:5 worlds (1) 157:2 worried (2) 68:23 83:11 worries (1) 100:24 worry (4) 65:14 72:9,15 112:4 worrying (1) 108:10 worse (2) 192:18 193:5 worth (3) 24:10 29:6 32:22 worthy (1) 120:9 wouldn't (3) 64:13 137:13 152:12 wrangling (1) 75:22 writes (10) 99:15 100:5,7,11,25 101:10,19,20 102:9 192:7 writing (1) 133:2 written (11) 16:21 45:23 60:7 84:13 92:11 93:16 112:5 113:3 140:13 179:3 191:23 wrong (3) 122:13 150:19 171:5 wrote (2) 43:25 99:7 X

Υ

Yassky (2) 98:2 164:11 Ydanis (1) 2:16 yeah (4) 122:19 149:9,21 157:20 year (33) 5:17 7:12 15:2 18:11 22:16 29:14 30:5 31:20 32:15 33:10 49:13 51:7 59:14 76:18 89:13 91:14 94:6 124:25 128:22 128:24 131:4 133:18,22 135:9 148:24 150:25 159:25 165:6

	I	I
167:25 172:19 194:6,8,14	1:00 (1) 195:13	136 (1) 136:1
year's (1) 49:13	1:01 (1) 195:15	137 (1) 137:1
years (26) 19:6,12,23 20:13 34:16	10 (5) 5:21 10:1 30:3 35:13 176:23	138 (1) 138:1
49:19 50:22 53:15 56:19 61:23	10:ìó (1) 1:14	139 (2) 1:22 139:1
63:23 74:12 109:14 118:6,17	100 (25) 25:19 42:16 49:21 59:16	13th (1) 133:18
•		` '
145:18,21,24 146:12 147:19	61:13 66:5,19 73:25 74:4,9 100:1	14 (2) 14:1 61:23
149:16 150:11,16 159:25 168:20	101:13 107:3 111:23 112:10	14,000 (1) 173:19
187:12	150:2 156:23,24 158:9,10 171:2	140 (1) 140:1
yell (1) 181:9	176:22,24,24 190:23	141 (1) 141:1
yellow (21) 6:4 13:17 32:25 35:14	100,000 (2) 49:16,19	142 (1) 142:1
40:21 80:11 95:10 96:8 97:14	101 (1) 101:1	143 (1) 143:1
99:9 107:17 109:2,10 115:23	102 (1) 102:1	144 (1) 144:1
125:21,23 126:8 128:25 129:10	103 (1) 103:1	145 (1) 145:1
129:15 130:6	104 (1) 104:1	146 (1) 146:1
yield (1) 143:3	105 (1) 105:1	147 (1) 147:1
York (83) 1:3,13,13,23 5:25 6:10	10543 (1) 1:23	148 (1) 148:1
6:15 7:17 9:3,8 10:6,16 12:10	106 (1) 106:1	149 (1) 149:1
19:11,18 30:15,19,25 34:19	107 (1) 107:1	15 (4) 15:1 21:16 61:23 130:21
36:19 37:10,23 38:18 39:15	108 (1) 108:1	15,000 (2) 12:3 154:23
40:14,23 48:11 49:24 51:18	109 (1) 109:1	150 (3) 20:18 116:15 150:1
54:13 59:11,15 60:2,12 61:12	11 (2) 11:1 74:12	1500 (1) 160:7
81:2 84:7,11 86:11,24 87:22 95:3	110 (2) 34:25 110:1	151 (1) 151:1
95:12 99:18,20,24 103:15 104:23	111 (1) 111:1	152 (1) 152:1
105:9 106:9 107:15 110:2 112:3	1111-c (1) 163:21	153 (1) 153:1
113:20 115:16 116:13 117:4,11		
•	112 (1) 112:1	154 (1) 154:1
117:23 127:10 132:3 136:16	113 (1) 113:1	155 (1) 155:1
151:16 157:3,11 160:3,7,11,16	114 (1) 114:1	156 (1) 156:1
160:19 161:25 162:8 163:3 164:3	115 (1) 115:1	157 (1) 157:1
165:18 166:25 170:8 179:19	116 (1) 116:1	158 (1) 158:1
185:19 192:13 196:3,4,8	117 (1) 117:1	159 (1) 159:1
York's (3) 6:3 67:9 162:2	118 (1) 118:1	16 (3) 13:5 14:8 16:1
Yorker (2) 101:3 158:23	119 (1) 119:1	16,000 (1) 173:23
Yorkers (29) 6:5,6,9,12 10:2 37:4	12 (3) 12:1 34:16 166:6	160 (1) 160:1
39:12 40:8,17 55:17,18 57:21	12-hour (2) 152:18 154:2	1600 (1) 7:11
72:24 73:7 79:7 92:18,19 98:25	12,000 (1) 175:18	161 (1) 161:1
102:20 103:19 106:14 107:8,23	120 (1) 120:1	162 (1) 162:1
108:13 111:10 112:3 157:2 161:7	1200 (3) 95:21 96:12 167:6	163 (1) 163:1
192:12	121 (1) 121:1	164 (1) 164:1
young (2) 12:6 55:5	122 (1) 122:1	165 (1) 165:1
youth (1) 70:15	123 (1) 123:1	166 (1) 166:1
	124 (1) 124:1	167 (1) 167:1
Z	125 (1) 125:1	168 (2) 76:17 168:1
zero (5) 11:18 25:19 104:6 105:3	126 (1) 126:1	169 (1) 169:1
158:9	127 (1) 127:1	17 (1) 17:1
zone (1) 13:17	128 (1) 128:1	170 (1) 170:1
20116 (1) 13.17	129 (1) 129:1	
0		171 (1) 171:1
	13 (1) 13:1	172 (1) 172:1
02 (2) 133:20,24	13,237 (1) 35:14	173 (1) 173:1
06 (1) 133:25	130 (1) 130:1	174 (1) 174:1
	131 (1) 131:1	175 (3) 21:6 29:13 175:1
11	132 (1) 132:1	176 (1) 176:1
1 (1) 1:1	133 (1) 133:1	177 (1) 177:1
1,000 (1) 176:25	134 (1) 134:1	178 (1) 178:1
1.8 (1) 20:2	135 (1) 135:1	179 (1) 179:1
(1) 20.2	1.55 (1, 1.55.1	,
		<u> </u>

181 (j) 181:1 21 (j) 2:1:1 28:1 (2j) 183:1 33:1 33:1 33:1 33:1 182 (j) 182:1 22 (j) 2:2:1 34:1 35:1 36:1 37:1 38:1 39:1 185 (j) 185:1 23 (j) 23:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 57:1 186 (j) 186:1 23 (j) 23:2 58:1 59:1 60:1 61:1 62:1 63:1 58:1 59:1 60:1 61:1 62:1 63:1 187 (j) 187:1 24 (2) 24:1 415:2:20 64:1 65:1 66:1 66:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 189 (j) 189:1 24/7 (j) 127:22 70:1 71:1 72:1 73:1 74:1 75:1 70:1 71:1 72:1 73:1 74:1 75:1 199-533 (6) 91:3,6,17 92:13 93:6,10 25-cent (j) 28:21 88:1 89:1 90:1 91:1 92:1 93:1 70:1 77:1 78:1 79:1 80:1 81:1 19-533 (6) 91:3,6,17 92:13 93:6,10 25-cent (j) 28:21 88:1 89:1 90:1 91:1 92:1 93:1 81:1 99:1 90:1 91:1 92:1 93:1 199 (j) 190:1 25 (d) 25:1 27:1 179:3 10:1 11:1 12:1 13:1 114:1 10:1 10:1 10:1 10:1 10:1 10:1 10:1 1994 (j) 194:1 27 (j) 16:21 27:1 179:3 10:1 10:1 10:1 10:1 10:1 10:1 10:1 10:1 10:1 10:1 1995 (j) 196:1 28 (j) 28:1 28 (j) 28:1 120:1 12:1 12:1 12:1 13:1 13:1 1996 (j) 188:7 3 (2) 3:1 14:9 3 (2) 3:1 14:9 15:1 15:1 15:1 15:1 15:1 15:1 15:1 15:1	_		21
180 (1) 180:1 181 (1) 181:1 182 (1) 182:1 182 (1) 182:1 183 (1) 183:1 184 (1) 183:1 185 (1) 183:1 185 (1) 183:1 185 (1) 183:1 186 (1) 186:1 186 (1) 186:1 187 (1) 187:1 186 (1) 186:1 187 (1) 187:1 187 (1) 187:1 189 (1) 188:1 187 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 188:1 189 (1) 189:1 199 (1) 19:1 191 (1) 191:1 195		l	l <u> </u>
181 (j) 181:1 2 (j) 22:1 28.1 29.1 30.3 31.1 32:1 33.1 182 (j) 182:1 22 (j) 22:1 28.1 29.1 30.3 31.1 32:1 33.1 183 (j) 183:1 23 (j) 23:1 40:1 41:1 42:1 43:1 44:1 45:1 185 (j) 185:1 23 (j) 23:1 58:1 59:1 60:1 61:1 62:1 63:1 186 (j) 186:1 23 (j) 23:1 58:1 59:1 60:1 61:1 62:1 63:1 188 (j) 188:1 24 (2) 24:1 15:220 64:1 65:1 66:1 66:1 66:1 67:1 188 (j) 189:1 247 (j) 127:22 70:1 71:1 72:1 73:1 74:1 75:1 199 (j) 199:1 247 (j) 127:22 70:1 71:1 72:1 73:1 74:1 75:1 19,000 (j) 39:23 247 (j) 127:22 86:1 89:1 60:1 61:1 62:1 63:1 190 (j) 190:1 25 (j) 26:1 28:11 33:2 128:13 82:1 83:1 84:1 85:1 86:1 86:1 77:1 191 (j) 191:1 26 (j) 26:1 27 (j) 16:16 82:1 83:1 84:1 85:1 86:1 86:1 77:1 192 (j) 192:1 27 (j) 16:12 27:1 179:3 10:1 11:1 11:1 11:1 11:1 11:1 11:1 10:1 10:1 10:1 10:1 194 (j) 194:1 28 (j) 28:1 27 (j) 29:1 10:1 10:1 10:1 10:1 10:1 10:1 10:1 195 (j) 195:1 28 (j) 28:1 33 (2) 3:1 14:9 33 (2) 3:1 14:9 33 (2) 3:1 14:9 33 (2) 3:1 14:9 1986 (j) 186:1 30 (j) 3:1 14:9 30 (j) 3:1 14:9	18 (1) 18:1	57:8 59:12 126:10 149:22	
181 (j) 181:1 182 (j) 182:1 183 (j) 183:1 184 (j) 184:1 185 (j) 185:1 185 (j) 185:1 186 (j) 185:1 186 (j) 185:1 187 (j) 187:1 187 (j) 187:1 189 (j) 189:1 199 (j) 199:1 19-5-33 (6) 91:3.6,17 92:13 93:6,10 19.000 (j) 39:23 199 (j) 193:1 191 (j) 192:1 191 (j) 192:1 192 (j) 192:1 193 (j) 193:1 194 (j) 194:1 193 (j) 193:1 194 (j) 194:1 195 (j) 195:1 196 (j) 196:1 197 (j) 196:1 198 (j) 186:1 198 (j) 186:1 199 (j) 186:2 2 (j) 22:1 110:5 110:1 1	180 (1) 180:1	20s (2) 147:20,21	22:1 23:1 24:1 25:1 26:1 27:1
182 (j) 182:1 212 (2) 1:23,24 34:1 35:1 36:1 37:1 38:1 39:1 184 (j) 184:1 23 (j) 23:1 46:1 47:1 48:1 49:1 50:1 51:1 186 (j) 186:1 23 (j) 23:1 46:1 47:1 48:1 49:1 50:1 51:1 187 (j) 187:1 24 (2) 24:1 152:20 58:1 59:1 60:1 61:1 62:1 63:1 189 (j) 188:1 247 (j) 127:22 70:1 71:1 72:1 79:1 80:1 81:1 199 (j) 19:1 24 (2) 24:1 133:2 128:13 82:5 cent (j) 28:1 19-533 (6) 91:3,6,17 92:13 93:6,10 25 cent (j) 28:1 88:1 99:1 90:1 49:1 92:1 93:1 190 (j) 190:1 26 (j) 28:1 25 cent (j) 28:2 88:1 89:1 90:1 91:1 92:1 93:1 190 (j) 190:1 26 (j) 28:1 88:1 89:1 90:1 91:1 92:1 93:1 90:1 117:1 172:1 79:1 80:1 81:1 191 (j) 194:1 26 (j) 28:1 100:1 101:1 102:1 103:1 104:1 90:1 105:1 1	181 (1) 181:1	21 (1) 21:1	28:1 29:1 30:1 31:1 32:1 33:1
183 (j) 183:1 184 (j) 184:1 185 (j) 185:1 186 (j) 185:1 186 (j) 186:1 187 (j) 187:1 189 (j) 189:1 199 (j) 199:1 19-533 (6) 91:3.6,17 92:13 93:6,10 19.000 (j) 39:23 190 (j) 190:1 190 (j) 190:1 190 (j) 190:1 191 (j) 191:1 192 (j) 192:1 193 (j) 193:1 199 (j) 195:1 20 (j) 20:1 199 (j) 195:1 21 (j) 195:1 22 (j) 22:1 110:5 22 (j) 23:1 14:9 23 (j) 23:5, 11 135:10 24 (j) 23:1 25 (j) 23:1 14:9 25 (j) 23:1 14:9 26 (j) 23:1 27 (j) 23:1 28 (j) 28:1 29 (j) 29:1 29 (j			
184 (1) 186:1 185 (1) 186:1 186 (1) 186:1 187 (1) 187:1 188 (1) 188:1 24 (2) 241 152:20 247 (1) 127:2 247 (1) 127:1 25 (1) 127:1 25 (1) 127:1 27 (1) 127:1 28 (1) 127:			
185 (j) 186:1 186 (j) 186:1 187 (j) 187:1 188 (j) 188:1 189 (j) 189:1 199 (j) 190:1 19-533 (6) 91:3,6,17 92:13 93:6,10 19,000 (j) 33:23 199 (j) 190:1 190 (j) 190:1 190 (j) 190:1 191 (j) 191:1 191 (j) 191:1 192 (j) 192:1 193 (j) 193:1 194 (j) 194:1 195 (j) 196:1 195 (j) 196:1 195 (j) 196:1 195 (j) 196:1 1978 (j) 48:71 1978 (j) 48:71 1978 (j) 48:22 19			
186 (j) 186:1 23 (j) 19:23 56:1 59:1 60:1 61:1 62:1 63:1 187 (j) 187:1 24 (2) 24:1 152:20 56:1 59:1 60:1 61:1 62:1 63:1 189 (j) 189:1 247 (j) 127:22 70:1 71:1 72:1 73:1 74:1 75:1 19-533 (6) 91:3,6,17 92:13 93:6,10 19-533 (6) 91:3,6,17 92:13 93:6,10 25 (4) 25:1 28:11 33:2 128:13 82:1 83:1 84:1 85:1 86:1 87:1 19-533 (6) 91:3,6,17 92:13 93:6,10 190 (j) 190:1 25 (4) 25:1 28:11 33:2 128:13 82:1 83:1 84:1 85:1 86:1 87:1 19-533 (6) 91:3,6,17 92:13 93:6,10 190 (j) 190:1 25 (4) 25:1 28:11 33:2 128:13 88:1 89:9 90:1 91:1 92:1 93:1 190 (j) 190:1 26 (j) 26:1 27 (j) 16:21 27:1 179:3 100:1 101:1 102:1 103:1 104:1 100:1 101:1 102:1 103:1 104:1 193 (j) 193:1 27 (j) 16:9 172:8 27 (j) 16:1 27 (j) 16:9 172:8 115:1 116:1 17:1 118:1 119:1 125:1 (j) 16:1 105:1 106:1 107:1 108:1 109:1 125:1 (j) 16:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 119:1 13:1 114:1 125:1 (j) 16:1 119:1 19:1			
187 (j) 187:1 24 (2) 24:1 152:20 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 71:1 72:1 73:1 74:1 75:1 71:1 72:1 73:1 74:1 75:1 79:1 79:1 79:1 79:1 79:1 79:1 79:1 79			
188 (j) 188:1 24/7 (j) 127:22 70:1 71:72:1 73:1 74:1 75:1 199 (j) 189:1 24/2,500 (j) 133:13 70:1 71:72:1 73:1 74:1 75:1 19-533 (6) 91:3,6,17 92:13 93:6,10 25 (4) 25:1 28:11 33:2 128:13 82:1 83:1 84:1 85:1 86:1 87:1 190 (j) 190:1 25 (j) 131:16:16 82:1 83:1 84:1 85:1 86:1 87:1 192 (j) 192:1 25 (j) 31:1 178:15 194:19 100:1 101:1 102:1 103:1 104:1 193 (j) 193:1 27 (j) 16:2 17:1 179:3 110:1 101:1 102:1 103:1 104:1 194 (j) 194:1 27 (j) 16:9 172:8 110:1 101:1 102:1 103:1 104:1 195 (j) 195:1 28 (j) 28:1 120:1 121:1 12:1 123:1 124:1 1986 (j) 196:1 28 (j) 28:1 120:1 121:1 122:1 123:1 124:1 1986 (j) 196:7 28 (j) 29:1 125:1 13:1 13:1 13:1 13:1 13:1 13:1 13:1 1			
189 (1) 189:1 19 (1) 19:1 19 (
19. (i) 19:1 19. (
19-533 (6) 91:3,6,17 92:13 93:6,10 25-cent (1) 28:21 25 (1) 116:16 25 (1) 116:15 25 (1) 116:15 26 (1) 116:11 25 (1) 116:11 25 (1) 116:11 25 (1) 116:11 25 (1) 116:11 25 (1) 116:11 25 (1) 116:11 27 (1) 116:11 27 (1) 125:11 25 (1			
19,000 (1) 39:23 190 (1) 190:1 191 (1) 190:1 191 (1) 191:1 25th (3) 16:11 178:15 194:19 26 (1) 26:1 192 (1) 192:1 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 18:1 29 (1) 195:1 28 (1) 195:1 28 (1) 18:1 29 (1) 29:1 28 (1) 18:1 29 (1) 29:1 28 (1) 18:1 29 (1) 29:1 29 (1) 29:1 30 (18) 15:22 28:10 30:1 32:2 77:5,19 79:8 91:23 120:6 123:23 15:13 169:2,5,6 170:4 171:12 150:1 16:1 16:1 16:1 16:1 16:1 16:1 16:1 1	19 (1) 19:1	25 (4) 25:1 28:11 33:2 128:13	82:1 83:1 84:1 85:1 86:1 87:1
19,000 (1) 39:23 190 (1) 190:1 191 (1) 190:1 191 (1) 191:1 25th (3) 16:11 178:15 194:19 26 (1) 26:1 192 (1) 192:1 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 27 (3) 16:21 27:1 179:3 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 18:1 29 (1) 195:1 28 (1) 195:1 28 (1) 18:1 29 (1) 29:1 28 (1) 18:1 29 (1) 29:1 28 (1) 18:1 29 (1) 29:1 29 (1) 29:1 30 (18) 15:22 28:10 30:1 32:2 77:5,19 79:8 91:23 120:6 123:23 15:13 169:2,5,6 170:4 171:12 150:1 16:1 16:1 16:1 16:1 16:1 16:1 16:1 1	19-533 (6) 91:3,6,17 92:13 93:6,10	25-cent (1) 28:21	88:1 89:1 90:1 91:1 92:1 93:1
190 (1) 190:1 191 (1) 191:1 28 (1) 192:1 29 (1) 192:1 27 (3) 16:21 27:1 179:3 27 (4) 194:1 28 (1) 194:1 29 (1) 194:1 29 (1) 194:1 29 (1) 194:1 29 (1) 194:1 28 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 195:1 29 (1) 29:1			94:1 95:1 96:1 97:1 98:1 99:1
191 (i) 191:1 192 (i) 192:1 193 (i) 193:1 193 (i) 193:1 194 (i) 194:1 194 (i) 194:1 195 (i) 195:1 195 (i) 195:1 195 (i) 195:1 195 (i) 195:1 1978 (i) 184:7 1980 (i) 183:7 1990 (i) 184:7 1980 (i) 183:7 1990 (i) 184:7 1980 (i) 183:7 1990 (i) 184:7 1991 (i) 183:7 1992 (i) 184:7 1993 (i) 184:7 1994 (i) 184:7 1995 (i) 180:2 1995 (i) 180:3 180:1 1			
192 (1) 192:1 193 (1) 193:1 194 (1) 194:1 195 (1) 194:1 195 (1) 195:1 195 (1) 195:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 28 (1) 28:1 29 (1) 29:1 29 (1)			
193 (1) 193:1 194 (1) 194:1 194 (1) 194:1 194 (1) 194:1 195 (1) 195:1 196 (1) 196:1 1978 (1) 196:1 1978 (1) 184:7 1980 (1) 53:7 1980 (1) 53:7 1988 (1) 163:3 1998 (1) 163:3 1999 (1) 54:8 1995 (1) 60:2 1995 (1) 60:		` '	
194 (i) 194:1 1940s (i) 18:11 195 (i) 195:1 28h (i) 196:17 28th (i) 16:11 1978 (i) 196:1 1980 (i) 196:1 1980 (i) 193:7 3 3 (2) 3:1 14:9 1984 (i) 48:21 1984 (i) 48:21 1999 (i) 54:8 1999 (i) 64:8 1999 (i) 64:8 1999 (i) 65:3 1999 (i) 54:8 1999 (i) 65:3 1999 (i) 54:8 1999 (i) 65:3 1999 (i) 54:8 1999 (i) 65:3 1999 (i) 65:4 1999 (i) 65:3 1999 (i) 65:1 1990 (i) 16:1:16:11 16:1 16:1 16:1 16:1 16:1 16			
1946 (1) 195:1 195 (1) 195:1 196 (1) 196:1 1978 (1) 84:7 1980 (1) 53:7 1980 (1) 53:7 1984 (1) 48:21 1988 (1) 163:3 1995 (1) 60:2 1995 (1) 60:2 1995 (1) 60:2 1995 (1) 60:2 1996 (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 (2) 2:1 110:5 2,200 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 2,234 (1) 128:25 2,234 (1) 128:25 2,234 (1) 128:25 2,234 (
195 (1) 195:1 196 (1) 196:1 1978 (1) 84:7 1980 (1) 53:7 1980 (1) 53:7 1988 (1) 163:3 1998 (1) 163:3 1990 (1) 54:8 1990 (1) 54:8 1990 (1) 54:8 1995 (1) 60:2 199th (2) 13:20,24 19th (2) 13:20,24 19th (2) 13:20,24 11st (5) 42:23 91:4,8 93:9 94:5 2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 200 (4) 6:17 19:21 87:5 157:16 200 (2) 126:4 175:18 200 (2) 20:20 89:20 200 (4) 15:18:19 200 (1) 186:4 200 (1)			
196 (1) 196:1 1978 (1) 84:7 1980 (1) 53:7 1984 (1) 48:21 1998 (1) 63:3 1990 (1) 54:8 1995 (1) 60:2 1995 (1) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 (2) 2:1 110:5 2,000 (4) 2:1.15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 200 (2) 20:20 147:2 49:19 53:15 149:12 151:9 168:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 200 (2) 20:20 88:2 200 (2) 20:6 88:2 200 (2) 20:6 88:2 200 (2) 20:6 88:2 200 (3) 23:5,11 135:10 2014 (6) 1:5 16:10,11,12 108:20 1995 (3) 23:5,11 135:10 2017 (2) 17:7 31:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17: 7 31:10 2020 (14) 5:18 7:16 15:3 16:8 29 (14) 5:18 7:16 15:3 16:8 29 (14) 5:18 7:16 15:3 16:8 29 (15) 200 (14) 5:18 7:16 15:3 16:8 29 (12) 20:20 (14) 5:18 7:16 15:3 16:8 20 (12) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (2) 20:20 89:20 20 (4) 6:17 19:21 87:5 157:16 20 (5) 3) 23:5,11 135:10 20 (6) 23:8 57:8 91:4,8 93:9 94:6 20 (7) 2) 7:7 31:10 20 (14) 5:18 7:16 15:3 16:8 20 (14) 5:18 7:16 15:3 16:8 20 (14) 5:18 7:16 15:3 16:8 20 (15) 5:19 135:1 136:1 137:1 138:1 139:1 140:1 141:1 142:1 143:1 144:1 144:1 144:1 144:1 144:1 144:1 144:1 149:1 149:1 15:0:1 15:1 15:1 15:1 15:1 15:1 15:1			
1978 (1) 84:7 1980 (1) 53:7 1984 (1) 48:21 1988 (1) 163:3 1995 (1) 60:2 1995 (1) 60:2 1995 (1) 60:2 1995 (1) 60:2 1995 (1) 60:2 2 2 (2) 2:1 110:5 2 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (2) 2:1 110:5 2 (3) 0 (4) 2:1:5 76:20 154:22 177:2 2 (2) 2:1 110:5 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 2 (2) 2:0:0 89:20 2 (2) 2:0:0 89:20 2 (2) 2:0:0 88:2 2 (20) (4) 40:17 19:21 87:5 157:16 2 (3) (4) 13:24 70:16 82:19 95:20 2 (20) (4) 40:17 19:21 87:5 157:16 2 (3) (4) 13:24 70:16 82:19 95:20 2 (20) (4) 40:17 19:21 87:5 157:16 2 (3) (4) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (4) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (4) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (4) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (1) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (4) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (4) 13:24 70:16 82:19 95:20 2 (20) (4) (4) (1) 13:24 70:16 82:19 95:20 2 (2) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4			
1980 (1) 53:7 1984 (1) 48:21 1985 (1) 163:3 1990 (1) 54:8 1995 (1) 60:2 1995 (1) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,233 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 2000 (2) 126:4 175:18 2000 (2) 20:20 89:20 2000 (4) 6:17 19:21 87:5 157:16 2000 (1) 157:22 2000 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (2) 3:1 14:9 3 (1) 3:1 30:1 3:2 3 (1) 3:1 3 169:2,5,6 170:4 171:12 170:11 71:11 172:1 173:1 174:1 170:1 170:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:	196 (1) 196:1	29 (1) 29:1	
1884 (1) 48:21 1988 (1) 163:3 1990 (1) 54:8 1995 (1) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 2 (2) 2:1 110:5 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 149:12 151:9 168:20 2000 (2) 20:20 89:20 2000 (2) 126:4 175:18 2000 (2) 126:4 175:18 2000 (2) 126:8 175:14 2000 (1) 157:22 2000 (2) 13:6 88:2 2000 (2) 13:6 88:2 2000 (3) 13:6 2001 (4) 13:6 4 2001 (4) 13:24 70:16 82:19 95:20 2017 (2) 17: 73 1:10 2017 (2) 17: 73 1:10 2017 (2) 17: 73 1:10 2020 (14) 5:18 7:16 15:3 16:8 3 (2) 3:1 14:9 3 (2) 2:10 30:1 32:2 77:5, 19 79:8 91:23 120:6 123:23 155:1 156:1 157:1 158:1 159:1 158:1 159:1 159:1 159:1 168:1 169:1 161:1 162:1 163:1 164:1 162:1 163:1 162:1 163:1 162:1 163:1 162:1 163:1 162:1 163:1 164:1 162:1 163:1 163:1 162:1 163:1 163:1 163:1	1978 (1) 84:7		140:1 141:1 142:1 143:1 144:1
1988 (1) 48:21 1988 (1) 163:3 1990 (1) 54:8 1995 (1) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 2 (2) 2:1 110:5 2,200 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,233 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 149:12 151:9 168:20 200 (2) 20:20 89:20 2000 (2) 126:4 175:18 2000 (2) 20:20 88:2 2000 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 13: 16:10,11,12 108:20 196:21 2017 (2) 17: 73 1:10 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 203 (18) 15 22:22 28:10 30:1 32:2 27: 5, 19 79:8 91:23 120:6 123:23 150:1 155:1 156:1 155:1 156:1 156:1 156:1 156:1 156:1 156:1 166:1 167:1 168:1 169:1 160:1 161:1 162:1 168:1 169:1 160:1 161:1 162:1 163:1 164:1 165:1 167:1 168:1 169:1 170:1 171:1 172:1 173:1 174:1 18:2 128:9,12 140:20,24 180:1 18::1 18::1 18::1 18::1 18::1 18::1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 170:1 171:1 172:1 173:1 174:1 17:1 17:1 172:1 173:1 174:1 17:1 17:1	1980 (1) 53:7	3	145:1 146:1 147:1 148:1 149:1
1988 (1) 163:3 1990 (1) 54:8 1995 (1) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 20,000 (2) 126:4 175:18 20,000 (2) 126:4 175:18 20,000 (2) 136:4 20 20(2) 20:0 89:20 200 (4) 6:17 19:21 87:5 157:16 2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8		3 (2) 3:1 14:9	150:1 151:1 152:1 153:1 154:1
1990 (1) 54:8 1995 (1) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 2 (2) 2:1 110:5 2,200 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:20 88:2 2009 (1) 38:6 2011 (1) 186:4 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 77:5,19 79:8 91:23 120:6 123:23 151:13 169:2,5,6 170:4 171:12 171:15 31 169:2,5,6 170:4 171:12 175:1 176:1 177:1 173:1 174:1 165:1 166:1 166:1 166:1 167:1 168:1 169:1 165:1 166:1 166:1 167:1 168:1 169:1 175:1 176:1 177:1 178:1 179:1 180:25 128:9,12 140:20,24 300 (2) 35:11 146:24 30s (1) 148:12 31 (1) 3::1 31 (2) 6:20 40:5 31s (1) 19::1 31 (2) 6:20 40:5 31s (1) 1			
1995 (i) 60:2 19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 20,000 (2) 20:20 89:20 200 (2) 20:20 89:20 200 (2) 20:20 89:20 200 (2) 20:20 88:2 200 (2) 20:6 88:2 200 (2) 20:6 88:2 200 (3) 23:51 1 135:10 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2020 (14) 5:18 7:16 15:3 16:8 151:13 169:2,5,6 170:4 171:12 171:15 30-cent (9) 8:9 22:16 32:23 38:21 175:1 176:1 177:1 178:1 177:1 178:1 179:1 175:1 176:1 177:1 178:1 179:1 175:1 176:1 177:1 178:1 179:1 175:1 176:1 177:1 178:1 179:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 195:1 166:1 167:1 168:1 169:1 170:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 176:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 195:1 166:1 167:1 168:1 169:1 175:1 176:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 178:1 177:1 173:1 174:1 180:1 18::1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18::1 18::1 18::1 180:1 18:			
19th (2) 13:20,24 1st (5) 42:23 91:4,8 93:9 94:5 2 2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 2126:4 175:18 2000 (2) 20:20 89:20 20,000 (2) 20:20 89:20 200 (2) 20:20 89:20 200 (2) 20:20 88:2 2008 (2) 20:6 88:2 2008 (2) 20:6 88:2 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 171:15 30-cent (9) 8:9 22:16 32:23 38:21 175:1 176:1 177:1 178:1 179:1 176:1 176:1 177:1 178:1 179:1 176:1 176:1 177:1 178:1 179:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 195:1 40 (2) 40:1 50:11 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 190:1 191:1 192:1 193:1 194:1 195:1 40 (2) 40:1 50:11 180:1 182:1 183:1 182:1 183:1 182:1 190:1 191:1 192:1 193:1 194:1 195:1 40 (2) 40:1 50:11 180:1 18:1 182:1 183:1 182:1 180:1 18:1 182:1 183:1 182:1 180:1 18:1 182:1 183:1 185:1 180:1 18:1 182:1 183:1 183:1 190:1 191:1 192:1 193:1 194:1 195:1 40 (2) 40:1 50:11 195:1 40 (2) 40:1 50:11 180:1 18:1 182:1 183:1 183:1 180:1 18:1 182:1 183:1 183:1 180:1 18:1 182:1 183:1 183:1 190:1 191:1 192:1 193:1 194:1 195:1 40 (2) 40:1 50:11 1			
1st (5) 42:23 91:4,8 93:9 94:5 2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200 (2) 20:20 89:20 200 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 2030 (2) 20:1 4:5 2020 (14) 5:18 7:16 15:3 16:8 2040 (2) 20:1 4:5 2050 (2) 2020 (14) 5:18 7:16 15:3 16:8 2050 (2) 2020 (14) 5:18 7:16 15:3 16:8 2060 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2020 (14) 5:18 7:16 15:3 16:8 2070 (2) 2021 1 10:23 2070 (2) 2022 1			
118:25 128:9,12 140:20,24 300 (2) 35:11 146:24 30s (1) 148:12 31 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200,000 (2) 126:4 175:18 2000 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8			
2 (2) 2:1 110:5	1St (5) 42:23 91:4,8 93:9 94:5		
2 (2) 2:1 110:5 2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200 (2) 20:20 89:20 200 (2) 20:20 89:20 200 (2) 20:20 89:20 200 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2001 (1) 186:4 2001 (1) 186:4 2011 (1) 186:4 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 203 (1) 148:12 30s (1) 148:12 30th (1) 5:22 31 (1) 31:1 31t (2) 6:20 40:5 31st (1) 194:7 40 (2) 40:1 150:11 40,000 (1) 51:21 400 (4) 7:8 21:6 95:25 116:17 40 (2) 40:1 150:11 41 (1) 41:1 42 (1) 42:1 42 (1) 35:2 421 (1) 35:2 43 (1) 43:1 45 (4) 45:1 110:5 148:5 149:13 46 (1) 46:1 47 (1) 47:1 48 (1) 48:1 48 (1) 48:1 49 (1) 49:1 4th (1) 196:20 5 (8) 5:1 29:8,11,14,16 120:6 124:5 2020 (14) 5:18 7:16 15:3 16:8			
2,000 (4) 21:15 76:20 154:22 177:2 2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 20,000 (2) 126:4 175:18 2000 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2001 (1) 186:4 2001 (2) 20:20 89:20 2014 (6) 15 16:10,11,12 108:20 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 203 th (1) 5:22 31 (1) 3:11 30th (1) 5:22 31 (1) 3:11 40 (2) 40:1 150:11 40,000 (1) 51:21 40 (0) 47:8 21:6 95:25 116:17 41 (1) 41:1 42 (1) 42:1 42 (1) 43:1 42 (1) 43:1 42 (1) 43:1 42 (1) 43:1 43 (1) 43:1 44 (1) 44:1 45 (4) 45:1 110:5 148:5 149:13 46 (1) 46:1 47 (1) 47:1 48 (1) 48:1 48 (1) 48:1 49 (1) 49:1 49 (1) 49:1 49 (1) 49:1 49 (1) 49:1 45 (8) 5:1 29:8,11,14,16 120:6 124:5 4000 (1) 15:16:1 7:1 8:1 9:1			
2,231 (1) 24:19 2,234 (1) 128:25 20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 20,000 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 223 (1) 31:1 31 (2) 6:20 40:5 31st (1) 194:7 32 (1) 32:1 33 (2) 1:12 33:1 34 (2) 34:1 163:25 35 (2) 35:1 159:25 35 (2) 35:1 159:25 36 (1) 36:1 42 (1) 42:1 42 (1) 42:1 42 (1) 42:1 42 (1) 42:1 42 (1) 43:1 42 (1) 42:1 42 (1) 43:1 42 (1) 42			
2,234 (1) 128:25 311 (2) 6:20 40:5 40,000 (1) 51:21 20 (12) 20:1 47:2 49:19 53:15 31st (1) 194:7 400 (4) 7:8 21:6 95:25 116:17 96:14 100:16 106:7 109:15 148:5 31st (1) 194:7 41 (1) 41:1 149:12 151:9 168:20 32 (1) 32:1 42 (1) 42:1 20,000 (2) 126:4 175:18 34 (2) 34:1 163:25 421 (1) 35:2 200 (2) 20:20 89:20 35 (2) 35:1 159:25 43 (1) 43:1 2004 (4) 6:17 19:21 87:5 157:16 36 (1) 36:1 44 (1) 44:1 2008 (2) 20:6 88:2 38 (2) 38:1 125:24 45 (4) 45:1 110:5 148:5 149:13 2009 (1) 38:6 381-2061 (1) 1:23 46 (1) 46:1 2013 (4) 13:24 70:16 82:19 95:20 38 (2) 39:1 137:19 48 (1) 48:1 2014 (6) 1:5 16:10,11,12 108:20 4 (2) 4:1 90:22 49 (1) 49:1 2015 (3) 23:5,11 135:10 4 (2) 4:1 90:22 49 (1) 49:1 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 4-2 (m) (1) 163:25 5 (8) 5:1 29:8,11,14,16 120:6 124:5 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 128:12	2,000 (4) 21:15 76:20 154:22 177:2	30th (1) 5:22	
20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200 (2) 20:20 89:20 200 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2001 (1) 186:4 2001 (1) 186:4 2003 (2) 186:10,11,12 108:20 196:21 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 203 (13:1 135:10 204 (10) 49:7 205 (10) 40:1 14:1 206 (1) 41:1 207 (1) 41:1 208 (2) 41 (1) 41:1 208 (2) 42 (1) 42:1 209 (1) 42:1 209 (1) 43:1 201 (1) 44:1 201 (1) 42:1 201	2,231 (1) 24:19	31 (1) 31:1	40 (2) 40:1 150:11
20 (12) 20:1 47:2 49:19 53:15 96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200 (2) 20:20 89:20 200 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2001 (1) 186:4 2001 (1) 186:4 2003 (2) 186:10,11,12 108:20 196:21 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 203 (1) 194:7 32 (1) 194:7 32 (1) 32:1 33 (2) 1:12 33:1 34 (2) 34:1 163:25 35 (2) 35:1 159:25 35 (2) 35:1 159:25 35 (3) 33:1 42 (1) 42:1 42 (1) 42:1 42 (1) 43:1 42 (1) 43:1 42 (1) 43:1 43 (1) 43:1 44 (1) 44:1 45 (4) 45:1 110:5 148:5 149:13 46 (1) 46:1 47 (1) 47:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 49 (1) 49:1 49 (1) 49:1 49 (1) 49:1 41 (1) 41:1 45 (4) 45:1 110:5 148:5 149:13 46 (1) 46:1 47 (1) 47:1 48 (1) 48:1 48 (1) 48:1 49 (1) 49:1 49 (1) 49:1 49 (1) 49:1 45 (3) 23:5,11 133:12 49 (1) 49:1 45 (4) 13:24 47 (1) 47:1 48 (1) 48:1 48 (1) 48:1 49 (1) 49:1 49 (1	2,234 (1) 128:25	311 (2) 6:20 40:5	40,000 (1) 51:21
96:14 100:16 106:7 109:15 148:5 149:12 151:9 168:20 20,000 (2) 126:4 175:18 200 (2) 20:20 89:20 2004 (4) 6:17 19:21 87:5 157:16 2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 203 (1) 32:1 33 (2) 1:12 33:1 42 (1) 42:1 44 (1) 44:1 45 (4) 45:1 110:5 148:5 149:13 46 (1) 46:1 47 (1) 47:1 48 (1) 49:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 49:1 48 (1)			
149:12 151:9 168:20 33 (2) 1:12 33:1 42 (1) 42:1 20,000 (2) 126:4 175:18 34 (2) 34:1 163:25 421 (1) 35:2 200 (2) 20:20 89:20 35 (2) 35:1 159:25 43 (1) 43:1 2004 (4) 6:17 19:21 87:5 157:16 36 (1) 36:1 44 (1) 44:1 2006 (1) 157:22 37 (1) 37:1 45 (4) 45:1 110:5 148:5 149:13 2008 (2) 20:6 88:2 38 (2) 38:1 125:24 46 (1) 46:1 2009 (1) 38:6 381-2061 (1) 1:23 46 (1) 47:1 2011 (1) 186:4 381-2064 (1) 1:24 48 (1) 48:1 2013 (4) 13:24 70:16 82:19 95:20 39 (2) 39:1 137:19 485,000 (1) 133:12 2014 (6) 1:5 16:10,11,12 108:20 4 (2) 4:1 90:22 49 (1) 49:1 4 (2) 4:1 90:22 4-08(a)(3) (1) 163:25 5 2017 (2) 17:7 31:10 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 128:12			· · ·
20,000 (2) 126:4 175:18 34 (2) 34:1 163:25 421 (1) 35:2 200 (2) 20:20 89:20 35 (2) 35:1 159:25 43 (1) 43:1 2004 (4) 6:17 19:21 87:5 157:16 36 (1) 36:1 44 (1) 44:1 2006 (1) 157:22 37 (1) 37:1 45 (4) 45:1 110:5 148:5 149:13 2008 (2) 20:6 88:2 38 (2) 38:1 125:24 46 (1) 46:1 2009 (1) 38:6 381-2061 (1) 1:23 46 (1) 46:1 2011 (1) 186:4 381-2064 (1) 1:24 48 (1) 48:1 2013 (4) 13:24 70:16 82:19 95:20 39 (2) 39:1 137:19 485,000 (1) 133:12 2014 (6) 1:5 16:10,11,12 108:20 4 (2) 4:1 90:22 49 (1) 49:1 4 (2) 4:1 90:22 4-08(a)(3) (1) 163:25 5 2017 (2) 17:7 31:10 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 128:12			
200 (2) 20:20 89:20 35 (2) 35:1 159:25 43 (1) 43:1 2004 (4) 6:17 19:21 87:5 157:16 36 (1) 36:1 44 (1) 44:1 2006 (1) 157:22 37 (1) 37:1 45 (4) 45:1 110:5 148:5 149:13 2008 (2) 20:6 88:2 38 (2) 38:1 125:24 46 (1) 46:1 2009 (1) 38:6 381-2061 (1) 1:23 47 (1) 47:1 2011 (1) 186:4 381-2064 (1) 1:24 48 (1) 48:1 2013 (4) 13:24 70:16 82:19 95:20 39 (2) 39:1 137:19 485,000 (1) 133:12 2014 (6) 1:5 16:10,11,12 108:20 4 49 (1) 49:1 196:21 4 4(2) 4:1 90:22 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 4(2) 4:1 90:22 4-08(a)(3) (1) 163:25 2017 (2) 17:7 31:10 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 128:12			
2004 (4) 6:17 19:21 87:5 157:16 36 (1) 36:1 44 (1) 44:1 2006 (1) 157:22 37 (1) 37:1 45 (4) 45:1 110:5 148:5 149:13 2008 (2) 20:6 88:2 38 (2) 38:1 125:24 46 (1) 46:1 2009 (1) 38:6 381-2061 (1) 1:23 47 (1) 47:1 2011 (1) 186:4 381-2064 (1) 1:24 48 (1) 48:1 2013 (4) 13:24 70:16 82:19 95:20 39 (2) 39:1 137:19 485,000 (1) 133:12 2014 (6) 1:5 16:10,11,12 108:20 4 49 (1) 49:1 196:21 4 4(2) 4:1 90:22 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 4(2) 4:1 90:22 2017 (2) 17:7 31:10 5 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1			
2006 (1) 157:22 2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 207 (1) 37:1 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 39 (2) 38:1 137:19 48 (1) 48:1 48 (1) 48:1 48 (1) 48:1 48 (1) 49:1 48 (1) 49:1 48 (1) 49:1 49 (1) 49:1 4th (1) 196:20 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12			
2008 (2) 20:6 88:2 2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 208 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 38 (2) 38:1 125:24 39 (2) 38:1 125:24 47 (1) 47:1 48 (1) 48:1 48 (1) 48:1 48 (1) 49:1 49 (1) 49:1 4th (1) 196:20 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12			
2009 (1) 38:6 2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 2081 (1) 1:23 381-2061 (1) 1:23 381-2064 (1) 1:24 39 (2) 39:1 137:19 485,000 (1) 133:12 49 (1) 49:1 4th (1) 196:20 4 (2) 4:1 90:22 4-08(a)(3) (1) 163:25 4-12(m) (1) 163:25 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1			• •
2011 (1) 186:4 2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 381-2064 (1) 1:24 39 (2) 39:1 137:19 48 (1) 48:1 485,000 (1) 133:12 49 (1) 49:1 4th (1) 196:20 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12			
2013 (4) 13:24 70:16 82:19 95:20 2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8 39 (2) 39:1 137:19 485,000 (1) 133:12 49 (1) 49:1 4th (1) 196:20 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12	2009 (1) 38:6		47 (1) 47:1
2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 2020 (14) 5:18 7:16 15:3 16:8	2011 (1) 186:4	381-2064 (1) 1:24	
2014 (6) 1:5 16:10,11,12 108:20 196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 49 (1) 49:1 4th (1) 196:20 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12	2013 (4) 13:24 70:16 82:19 95:20	39 (2) 39:1 137:19	485,000 (1) 133:12
196:21 2015 (3) 23:5,11 135:10 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 2017 (2) 17:7 31:10 2020 (14) 5:18 7:16 15:3 16:8 4 (2) 4:1 90:22 4-08(a)(3) (1) 163:25 4-12(m) (1) 163:25 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 4th (1) 196:20 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12			
2015 (3) 23:5,11 135:10 4 (2) 4:1 90:22 2016 (6) 23:8 57:8 91:4,8 93:9 94:6 4-08(a)(3) (1) 163:25 2017 (2) 17:7 31:10 4-12(m) (1) 163:25 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 5 5 (8) 5:1 29:8,11,14,16 120:6 124:5 128:12		4	
2016 (6) 23:8 57:8 91:4,8 93:9 94:6 4-08(a)(3) (1) 163:25 5 2017 (2) 17:7 31:10 4-12(m) (1) 163:25 5 (8) 5:1 29:8,11,14,16 120:6 124:5 2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 128:12		4 (2) 4:1 90:22	
2017 (2) 17:7 31:10			5
2020 (14) 5:18 7:16 15:3 16:8 4/30/14 (191) 5:1 6:1 7:1 8:1 9:1 128:12			
25.13 26.4,8 36.18 40.20 48.19 10.1 11.1 12.1 13.1 14.1 15.1 1 5.500 (1) 125.22			
	25:13 28:4,8 36:18 40:20 48:19	10:1 11:1 12:1 13:1 14:1 15:1	3,300 (1) 125:22
		<u> </u>	<u> </u>

50 (42) 5:16 7:15 15:2 16:7 20:17 80 (3) 80:1 151:19,23 80 (3) 80s (1) 110:21	50 (42) 5:16 7:15 15:2 16:7 20:17 25:20 27:20 28:9 31:2 39:3,8,9 50:1 57:5 59:13 65:22,23 66:11 66:12 74:4 80:20,23 88:20,23 89:6 97:15 107:21 108:25 110:23 126:8 129:15,20 133:11 144:18 146:16 149:23 15:11 170:10 172:3 176:22 190:17,19 50-cent (2) 79:11 169:14 500 (2) 135:7 167:13 500s (1) 166:12 51 (1) 52:1 53 (1) 53:1 54 (1) 54:1 55 (1) 55:1 56 (2) 56:1 133:20 57 (1) 57:1 58 (1) 58:1 59 (1) 58:1 59 (1) 58:1 59 (1) 58:1 59 (1) 59:1 6 (2) 6:1 95:20 60 (2) 13:7 60:1 600 (2) 146:9 152:16 61 (1) 66:1 62 (1) 66:1 63 (1) 66:1 64 (1) 66:1 65 (1) 66:1 66 (1) 66:1 67 (1) 67:1 68 (1) 68:1 681-1985 (1) 1:24 69 (1) 69:1
50:1 57:5 59:13 65:22,23 66:11 66:12 74:4 80:20,23 88:20,23 88:6 97:15 107:21 108:25 110:23 126:8 129:15,20 133:11 144:18 146:16 149:23 151:11 170:10 172:3 176:22 190:17,19 50-cent (2) 79:11 169:14 500 (2) 135:7 167:13 500s (1) 166:12 51 (1) 51:1 52 (1) 52:1 53 (1) 53:1 54 (1) 54:1 55 (1) 55:1 55 (2) 56:1 133:20 56 (2) 56:1 133:20 57 (1) 57:1 58 (1) 58:1 59 (1) 59:1 59 (1) 59:1 59 (1) 59:1 59 (1) 59:1 59 (1) 60:1 60 (2) 146:9 152:16 61 (1) 61:1 62 (1) 62:1 63 (1) 63:1 64 (1) 64:1 65 (2) 20:17 65:1 66 (1) 66:1 67 (1) 67:1 68 (1) 68:1 68 (1) 68:1 68 (1) 68:1 68 (1) 68:1 68 (1) 68:1 68 (1) 68:1 68 (1) 68:1	7 (2) 7:1 154:2 70 (3) 70:1 151:19,23 71 (1) 71:1 72 (1) 72:1 73 (1) 73:1 74 (1) 74:1 75 (1) 75:1 750,000 (1) 126:22 7500 (2) 36:18 40:20 76 (1) 76:1 77 (1) 77:1 78 (1) 78:1 79 (1) 79:1 8 8 (1) 8:1