		1
1		
2	TRANSCRIPT OF THE	
3	NEW YORK CITY	
4	TAXI & LIMOUSINE COMMISSION	
5		
6		
7		
8		
9		
10	Thursday, January 21, 2016	
11	33 Beaver Street	
12	COMMISSION HEARING ROOM, 19TH FLOOR	
	BOROUGH OF MANHATTAN	
13 14		
14 15		
15 16		
17		
18 19		
20		
21	STENO-KATH REPORTING SERVICES, LTD.	
22	139 MAMARONECK AVENUE MAMARONECK, NEW YORK 10543	
23	212.95.DEPOS (953.3767)* 914.381.2061 FACSIMILE: 914.722.0816	
24	E-MAIL: Stenokath@verizon.net	
25		

		2
1		
2	HEARING CONVENED AT 10:19 a.m.	
3	COMMISSIONERS PRESENT:	
4		
5	Meera Joshi, Chair	
6	Elias Arout	
7	Jacques Jiha	
	Edward Gonzales	
8	Nora Constance Marino	
9	Bill Aguado	
10		
11	ALSO PRESENT:	
12	Chris Wilson, General Counsel	
13		
14		
15	Staff	
16	The Public	
17		
18	The Press	
19		
20		
21	Reported by:	
22	Jennifer Cassella	
23		
24		
25		

		3
1		
2	PRESENTATION ON PROPOSED ADMINISTRATIVE UPDATES PAGE	
3	Dan Goddin18	
4		
5	SPEAKERS ON REPRESENTATIVES OF SHL LICENSEES	
6	Mamdouh Mobarak34	
7	Osman Chowdhury41	
8		
9	SPEAKERS ON DRIVER LICENSING, CASHLESS PAYMENTS, AND	
10	MARKINGS	
11	Jinwoo An45	
12	Peter M. Mazer, MTBOT47	
13	Bill Lindauer, NYTWA57	
14		
15		
16		
10 17		
18		
19		
20		
21		
22		
23		
23 24		
2 4 25		
⊿		

Proceedings

THE CHAIR: Good morning. The time now is 10:20 and we're going to start our Public Meeting. Excuse me.

Unfortunately, I'm going to start my
Chair's report with -- on a sad note to
express our deepest condolences to former
Chair Matthew Daus on the passing of his
father recently, George Daus on
January 13th. George Daus served our
country and our city as a member of both
the Air Force and the NYPD, and our
thoughts and prayers are with Matt and his
family now.

Moving on to Vision Zero. On the

19th, on Tuesday, I joined Mayor de Blasio,
along with our partners in DOT, and NYPD,
and in DCAS, and the safety advocacy
community, for the Mayor's announcement
that 2015 was officially the safest year
ever since stats have been recorded in

1910. And we, at the TLC, are truly
grateful for the support that we've
experienced throughout the -- since
Vision Zero began for the taxi and for-hire

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

industry licensees, and we look forward to working with you more closely in the year to come.

Also this week, as you may already be aware, City Hall released its study on the FHV industry, which I hope you've all have had enough time to get through. report is also available on the Mayor's Office of Operations' website. And now that the study is released, we can get to work on the details of implementation, and highest on that list is addressing accessibility in the FHV sector. To that end, in the coming weeks, the TLC and the Mayor's Office for People with Disabilities will be meeting with advocacy groups and stakeholders and gathering information necessary to craft an informed proposal to address the needs of passengers with disabilities in the FHV sector. I think I speak for the entire Commission, we're excited and ready for this important work and eager to get started.

On licensing, as you may have

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

noticed, our licensing facility is in a new building, that's not all that new, but what is new is the extensive lines that were there for the first several weeks when we opened. Faced with these long lines, we quickly mobilized an internal task force. Members left their daily duties and focused solely on line management at the licensing facility. The goal was to eradicate the line within the next three weeks to allow us to start the new year on the right foot. The team gathered data, identified bottlenecks and implemented a new queueing procedure, but most of all they met the deadline. If you go to Long Island City today, you spend a lot less time standing in line and instead go quickly into a waiting room, which is hopefully a lot more comfortable.

There's a lot more to do to streamline the process in light of the large and growing number of licensees.

Just so you know, we've now licensed over 148,000 drivers, so we're also undertaking

Proceedings

some longer term initiatives to reduce traffic. Online license renewals, they will become mandatory for April, but we're strongly encouraging people to take advantage of that now; submitting documents electronically, that saves everybody a trip as well as a stamp; and since we've learned through poling that an inordinate number of people are in line simply to get information, we hope to soon be able to provide on our website information about your licensing status, as well something we've already started which is texting drivers when they're missing documents, and we'd like to add on providing updates with their application. For example, you've passed your examination or we've received your documents. This kind of electronic communication will hopefully cut down on the need for people to visit our facility.

We're also investigating a system that would allow new driver applicants to complete their application without ever visiting our office. I know some might be

7

2425

1

2

3

4

5

6

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

Taxi and Limousine Commission Meeting January 21, 2016

Proceedings

a little sad about that. And as one of the new rules -- one of the rules that's on the docket today, extends the licensing time from two years to three years, so the need to go through the renewal process is decreased. So we hope these initiatives and others will continue to improve the customer experience at our licensing facility, and thanks to all who worked on this important project. For me, it was a shining example of good government at work.

The project team comprised of
Dawn Miller, Rubin Varghese from our
Licensing and from our Inspection Division,
Dan Goddin from our Legal Division, and
Gregg Pearlstein from our MIS Vision. And
the licensing staff who were invaluable,
Gary Weiss, Deputy Commissioner;
Allison Siegel, Assistant Commissioner;
Stacy Lorenzo, Chief of Staff; Nicol Fakas;
Chris Tormey; Jeff Billups, and all of
their staff. And from around the Agency,
special thanks to Sherry Cohen,
Jeff Grunfeld, Nick Venezia,

9

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Midori Valdivia, Brian Switzer, and all of their staffs. So thank you very much.

And yesterday, we had the opportunity to go out to the airports, and I just wanted to give a quick update. passed a rule last year that changed the ability for people to accept pickups in the passenger waiting area and that grew out of complaints from both La Guardia and JFK that there was too much traffic in the front of those airports, and as a consequence of the rule and working with the airports, there is an FHV holding lot, which when I first went to see the airports two years ago was completely empty. It is now fully utilized and both airports report better throughput and not as much clogging in the passenger pickup area. So there is some good news on that front.

And we had a baby born in an Uber car stuck in traffic on the BQE. On 10:00 a.m. on Tuesday, a pregnant woman, that's an important factor, gave birth to a baby in the back of an Uber car. The

Proceedings

driver, Rafael Abreu, got the attention of a New York City Deputy Sheriff who safely escorted mom and baby to the hospital. So on behalf of the TLC, we want to send a big thank you to Mr. Abreu for your careful driving and guick thinking.

And everybody is probably aware, there is a storm coming. We don't know exactly when or how severe it will be, but please be careful on the roads, and for drivers, please check that your windshield wipers are working, and your brakes are working, and your tires are sound.

And with that, we'll move on to the next item on the agenda which is the adoption of minutes. So all in favor of adopting the December 3rd, 2015 minutes?

(Hands are raised.)

THE CHAIR: And next we have base applications, but I'd actually like to turn to another topic quickly before we get on to the business of the day, and that is an announcement that was made to us, the Commissioners, a few minutes ago and one

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

that is really going to make a -- it's a huge loss for us, but I understand why -- why it's happening, and I will let Commissioner Arout explain in his own words, but today will be Commissioner Arout's last meeting with the TLC as a TLC Commissioner. He's formally resigning as of January 31st and he served with this Commission for over 26 years. I don't know if everybody's aware, this is an unpaid position, so he's done that voluntarily. He's advocated for the livery bases and FHV bases on Staten Island tirelessly, and their issues are often not just Staten Island issues, they're issues that all bases, small bases throughout the city need help in terms of advocacy and on -- so it's not just on behalf of Staten Island, but on behalf of the entire city, he has been a tremendous voice. And his contribution to our rule making and our thought process is vital because it's representing a community that's voice needs to be heard.

So he's also been instrumental in

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

2.4

25

making sure there's a Staten Island inspection facility on Staten Island so that people don't have to cross the bridge, and that is going to be a reality very soon so he's got to come back for the grand opening of that. We won't let him escape. And I know he's also, and a lot of people aren't aware of this, he's been a voice for our inspectors as well, providing the Commission with some feedback on some of the issues that our TLC inspectors face in the field and that I think is important work and I'm glad that he's taken up that role and done it so well. And with that, I'm going to turn it over to Commissioner Elias Arout.

COMM. AROUT: I have a letter here I have read to the Commissioner just a few -- about 10, 15 minutes ago. I'm very upset because I really feel bad leaving. I enjoy myself but I've got to read this letter and I'll do the best I can.

"I am sending this letter to you to let you know that I am resigning from my

Proceedings

position on the Taxi & Limousine Commission for the Borough of Staten Island and City of New York as of January 31st, 2016. I was appointed to the position over 26 years ago by then Mayor Ed Koch and have happily served since then. I accepted this position with excitement and a passion to help make the taxi and limousine system in Staten Island the best that it could be.

I feel that as I write this today I have done that. I am proud of my work I have done as a Commissioner, from setting new guidelines, to structuring the taxi and limousine car service access to the Staten Island ferry, to adding new bases across the Island. I have enjoyed my time as a Commissioner, working with all of you and many wonderful people I have dealt over the years. I feel with the rebuilding of the base after Superstorm Sandy never completes -- near completion, and after serving over 26 years, it is time for me to pass on the baton.

I want to thank you and the

Proceedings

community of Staten Island for allowing me to serve as their Commissioner and to help make the City of New York the best place.

Sincerely yours, Elias Arout."

(Applause.)

COMM. AROUT: Thank you, everyone. Thank you.

COMM. GONZALES: I'd like to make a comment. Elias, you and I have worked together now for ten plus years. I want to say that I consider you a friend first and a colleague second. Your energy is always contagious. You always, you know, put the right things first, and you may not know this, but I use you as an example constantly to somebody -- mainly in that you're never too old to make a contribution.

COMM. AROUT: Thank you.

COMM. GONZALES: And I sincerely mean that. I thank you for working with me. Elias and I worked together on the -- over on the FHV rules and, you know, really made it a lot more objective on how

Proceedings

things got done and, you know, really appreciate, you know, working with you to advocate for that with me as well.

I'd like to say you're a man of integrity, you put others first and made Staten Island and New York City a better place, and not just from a TLC perspective. Many may not know, but Alias is like the mayor of Staten Island. He's got that whole county, you know, working like a clock there.

I'm going to miss you dearly and I wish you and your family all the best. I'm hoping to break your record here at the Commission and if I may steal your resignation letter, just to plagiarize, you know, when I leave here as well. But thanks again, Elias, I really appreciate working with you.

COMM. AROUT: Thank you so much.

COMM. MARINO: I want to say

something too if that's okay, Madame Chair.

When I came on in 2011, Elias, you know, as many new Commissioners know, when

Proceedings

you sit down at this dais for the first time you're like -- you don't know what's going on, I mean, at least I didn't. Maybe I should only speak for myself, but I didn't know what to expect or what I was going to be doing, and Elias right away gave me a warm welcome and offered his assistance and an ear to talk to and a shoulder to cry on, and you will be dearly missed. And I echo everything Ed said. It was very well said. And I think we will all dearly miss you. Thank you so much for everything. You've been a pleasure to know and to encounter and you're like a ray of sunshine, Elias. You really are.

COMM. AROUT: Thank you.

Thank you lady -- Madame lady.

THE CHAIR: Well, thank you. And on behalf of the TLC, the City of New York, and actually myself personally, when I started, you were one of the first people to say no matter what you would have my back, so thank you very much. And it will be a really difficult position to fill

Proceedings

2.4

based on the wide scope of areas that you have taken an interest in and made a change in. So thank you very much.

COMM. AROUT: I just hope we can find one and not waste too much time. This Commission for Staten Island, I hope that this Commission can find someone out there to take my space because I want someone else out there. We don't want it to just lay there without having the Commissioners -- a Commissioner there, so if anybody from Staten Island is here and they have someone they can put out there, please come forward.

THE CHAIR: It's an open recruitment pitch now, Commissioner from Staten Island. But don't be shy if people are interested in joining.

So with that, we'll move on to base applications, and Assistant Commissioner Allison Siegel will present the report.

MS. SIEGEL: Good morning. My name is Allison Siegel. I'm the Assistant Commissioner for Licensing and Standards.

Proceedings

Today Licensing is submitting for your approval the following bases: With 12 base renewals, one renewal and change of officer, one change of owner, one combined name, location and ownership change, and one denial. The denial is for the reason they did not meet the outstanding requirements of off-street parking and their inspections. Thank you.

THE CHAIR: All in favor of adopting the report?

(Hands are raised.)

THE CHAIR: With that, the report is unanimously adopted.

And next on the agenda is the Street Hail Livery Base Rules, and Chris Wilson will give a summary of the rules -- oh, actually, we have a presentation on both sets of rules from Dan Goddin from our Legal Division. And then after the presentation, we can move to a hearing on both rules and then a vote, if that's appropriate.

MR. GODDIN: Good morning. The TLC

Proceedings

2.4

would like to accomplish the following goals with the Proposed Administrative Updates. The first goal is to make maintaining a TLC license easier. The second goal is to streamline TLC operations to improve their efficiency and to reflect modern practices. And the third goal is to remove procedures that have outlived their usefulness.

One way to make the maintenance of a TLC license easier is to extend the driver license term. Currently, driver license terms are for a duration of two years. We propose extending the driver license term to three years, as this change would provide greater convenience for drivers who will have to renew their licenses less frequently. Extending to three years would also significantly decrease TLC processing volumes, allowing our resources to be used more effectively. And extending the driver license term with align renewal timeline with a defensive driving course requirement, as a defensive driving course

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

2.4

25

must be retaken on a timeline of once every three years.

We can further streamline TLC operations by removing the probationary license period. Currently, new taxi and FHV drivers begin their licensure with the TLC with a one-year probationary license, rather than a two-year license. The drivers must reapply and the TLC must re-review each driver just one year after that initial application. This reapplication and repeat review process places a burden on drivers and on TLC's staff that outweighs the benefits of the program. Further, the current probationary status does mot make the discretionary revocation process any faster. Bad actors remain subject to review immediately after a given bad act.

We also emphasize that TLC's ongoing monitoring is not subject to change, as this rule leaves the following efforts undisturbed: Ongoing DMV record and serious crash monitoring, which triggers

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

2.4

25

suspensions and revocations; ongoing TLC violation monitoring, which also triggers suspensions and revocations; ongoing criminal record monitoring, which triggers Fitness Review and can result in suspension and revocation; and the annual drug testing will also continue undisturbed; and finally, the authority to call for a Fitness Hearing for any behavior that calls into question a given driver's ability to safely serve the public remains unchanged. What would change of the proposed rule is that the TLC would issue new applicants a standard term driver's license of three years, easing burdens on our drivers by asking them to reapply less frequently.

We can streamline further still by creating a uniformed 90-day window for driver renewal requirements. Currently, some of the TLC renewal requirements can be completed at any time in 90 days of the expiration date of a license but other renewal requirements can only be completed within 30 days of the expiration date.

Proceedings

This forces drivers to wait until the last minute to complete some requirements, leading to missed deadlines, concern that renewal licenses will not be received on time, and additional traffic at the licensing facility.

The proposed rule will align all licensing requirements to the same 90-day timetable, including the submission of driving records, the completion of drug testing, and the completion of license renewal courses. Finally, we point out that this uniform window has been requested by drivers.

This rule change would also remove cash payment as an option. Currently, the TLC accepts cash payment for fines and settlements but will not accept cash for fees. The payments for fines and settlements is the last and only area in which the TLC accepts cash as a payment. In all other areas, the industry has already adapted to cashless payment. This cash payment exception creates an

Proceedings

unnecessary risk of handling cash for licensees and employees.

The proposed rule removes cash payment as an option. The licensees can still pay be credit card, debit card, e-check, bank or certified checks, corporate checks and money orders.

One of the final administrative updates in this rule package --

COMM. JIHA: Can I ask a quick question?

MR. GODDIN: Of course.

COMM. JIHA: Since cash is a legal tender of the United States, what happens if somebody decided, do you know what, I'm using cash and then you said you're not going to take cash? You're not concerned. You say, do you know what, I'm no longer liable for the obligations because I'm paying you cash and you refuse to take it.

THE CHAIR: One of our rules is that you have to pay in noncash, so if you're not -- if you're not abiding by the rules of licensure, then you wouldn't be able to

Proceedings

be licensed. So if they choose to pay in cash, they'll also not be able to carry a TLC license. There are non-cost -- noncash alternatives, so we factor that in, but it's not unusual this day and age, for there to be some transactions that are cashless.

always have the option to pay for -- using cash, because this is the legal tender of the United States of America. So if I pay you in cash and you refuse to take cash, it's on you; it's not on me. So I'm just trying to -- because legally, if somebody tenders you cash and you refuse to take it, the person could walk away.

MR. WILSON: Well, I think that's why we're proposing the rule to eliminate it, because since we are permitted to set rules by how people pay us, we are, by rule, permitted to limit it. So that's why we're doing the rule here, to limit it, and today we only accept cash, I believe for fines and not for any other purpose. So we

Proceedings 1 2 don't accept them for license applications and again, that's by rule which exists 3 4 today. 5 THE CHAIR: It's been part of 6 the -- in many factors --7 COMM. JIHA: I understand. Somebody will challenge you and I don't think 8 the -- all you need is a stamp. I'm just 9 saying. 10 11 COMM. GONZALES: I believe 12 Commissioner Jiha brings up a good point. I guess I have like two general questions 13 on this matter. 14 15 One, percentage wise, how many 16 licensees actually pay in cash? And then 17 two, are there any other City agencies that have rules in place that are similar to the 18 19 ones that we're currently proposing? COMM. JIHA: You always encourage 20 21 people to use other means but you cannot tell them you're not going to take cash. 22 I 23 mean, that's all I'm saying to you, in

THE CHAIR: So we have in several

24

25

general.

Proceedings

other categories told people they must pay in noncash methods. This is sort of a cleanup we're getting around to this category, but we can pull the list of the areas where we've already set this precedent, as well as other agencies and other places where this is the precedent.

MR. GODDIN: There also remains the possibility of getting a money order at the licensing facility. I've seen that happen over and over again.

COMM. JIHA: I understand. I'm just saying it's -- cash is always the backup that in case, you know, you cannot use anything else, you cannot tell somebody you're not go to accept cash because it is a legal tender.

THE CHAIR: Right. And it is -- and it's always a balance for us in efficiency, like online, we have more people applying online now than before, more people using credit cards in taxis, but in licensing we're finding more and more people are doing everything online which is a noncash

Proceedings

way of making payments and applying, and that, in the end, increases our efficiency and gets them what they want faster. So it is a balance and obviously you can't accommodate for everything, but we're happy to provide you with a list of where we've already made this change and it seems to be working for the better in terms of customer service.

COMM. GONZALES: Okay. Thank you.

MR. GODDIN: One of the final administrative updates in this rule package is a redesign of the Driver Protection Act markings. Currently, the Driver Protection Act requires signs in taxis and in for-hire vehicles that note penalties for assaulting drivers. The current signs are small.

The proposed redesign increases the size of the markings and the redesign makes the marking more noticeable and colorful.

And finally, the redesign allows for an optional sticker viewable from outside the window of the vehicle.

Another proposed change is to make

Proceedings

the licensing process easier for SHL permit owners, which we can accomplish by allowing bases to act on their behalf. Currently, only SHL permit owners or an officer in a corporate entity that owns a permit can conduct business related to an SHL permit, but some permit holders want to allow others to act on their behalf.

The proposed rule would allow SHL permit owners to authorize SHL bases to conduct certain business tasks on their behalf. Bases have a logical choice to do this because of their existing business relationship with the owners. An SHL base authorized by an SHL permit owner could, among other things, change the vehicle affiliated with the permit and remove the rate card from storage. The proposed change would provide conveniences to owners who want to let others conduct their business, similar to the Agent system that is in place in the yellow taxi industry.

We can also improve our efficiency by requiring out-of-state abstracts.

Proceedings

2.4

Currently, diver applicants with an out-of-state driver's license must submit an abstract of their driving record from the state that issued their driver's license. The proposed rule would also require an out-of-state abstract where the applicant has only recently, within the last two years of the date of application, obtained a New York State driver's license after being licensed in another state. The rule ensures that the TLC has enough information about driving history to evaluate a driver's fitness to transport the public.

Finally, we can modernize our licensing process by requiring e-mail addresses. Currently, some TLC licensees are required to provide e-mail addresses while others are not. The TLC cannot communicate with all licensees via e-mail, even as all segments and licensee types adopt this technology and adopt the use of smart phones. The proposed rule would require all TLC licensees and applicants to

Proceedings file e-mail addresses with

file e-mail addresses with the TLC when completing both new or renewal applications. And finally, this change would streamline communication with our licensees and reduce delays in sharing information that come from reliance and snail mail.

COMM. MARINO: I have a question.

MR. GODDIN: Okay.

COMM. MARINO: What is the current setup why some require e-mails and some do not?

MR. GODDIN: I'm not sure the rationale that led to the current distribution of requirements, but this would formalize and make it uniformed, such that we have it for everybody.

COMM. MARINO: And you have a backup in the very odd event someone just doesn't have an e-mail? I mean, I'm sure there are still people out there that don't have e-mail. I'm sure it's rare, but --

MR. GODDIN: Yeah. I don't expect to abandon the snail mail system, but this

		3 L
1	Proceedings	
2	is much much quicker.	
3	COMM. MARINO: Agreed.	
4	COMM. GONZALES: I also have a quick	
5	question. You made a comment that at the	
6	facility, at the licensing facility, the	
7	licensee can obtain a money order.	
8	So Madame Chair, so based on the	
9	ability for the someone who does elect	
10	to pay in cash, I mean, we do make it	
11	convenient for them so I don't think	
12	there's a need to pull the	
13	report basically I'm satisfied that	
14	there is an alternative at the site to	
15	THE CHAIR: For someone who appears	
16	with cash?	
17	COMM. GONZALES: For someone who	
18	appears with cash.	
19	THE CHAIR: Right. They won't be	
20	turned away. They'll have an option.	
21	COMM. GONZALES: Initially I kind of	
22	had in my mind, okay, you have to get a	
23	money order, where does the licensee get	
24	the money order, but it's there at the	
25	facility. It's a one-stop shop.	

Proceedings

THE CHAIR: Okay. And I just have to say, on almost all of our, you know, initial applications and renewals, people are paying noncash so...

COMM. AGUADO: Is it that as the drivers get younger, they're more accustomed to using e-mail and other sources rather than cash?

THE CHAIR: I don't know if there's an age correlation to technology. I think it is -- it is more convenient for many people. It's also easier to account for your -- what you spend your money on because you have an instant receipt. I think many people find online payments as well as banking much more convenient today.

COMM. AGUADO: Now, the 148,000 drivers, again, I want to focus on the younger drivers. Do you see an influx of many of the number of younger drivers increasing?

THE CHAIR: We could get those numbers for you. If I gave you something now I would just be speculating, so I would

Proceedings

prefer to actually look at the numbers, and then I'm happy to get you a breakdown of the -- where the concentration of age groups is among the 148,000.

COMM. AGUADO: Because I feel that the younger driver is more accustomed to using technology by and large.

THE CHAIR: Absolutely, yes. I'm doing that completely on speculation, but I think I might be right on that.

So I think we're going to go to first a hearing on the SHL Rule, which Chris Wilson will give an introduction to, and then we'll go straight to the hearing.

MR. WILSON: So the proposed SHL
Rule is, as we indicated, is a rule to
permit SHL bases to act on behalf of SHL
permit owners with respect to license rules
and -- license renewals, excuse me, in
vehicle and affiliation transfers of SHL
green cab licenses. These licenses are
part of the our efforts to make the -- our
administrative processes better for people
and working better for both the TLC and for

Proceedings

licensees.

We have some speakers on this rule.

The first speaker is Mamdouh Mobarak.

MR. MOBARAK: Good morning. I want to just comment about cash money when somebody go to TLC. I'm not talking about legal issues, but I'm talking about if he here -- if -- sorry. Through every county has a cash, you got to go to the window. Then they're telling me we have to go to get money order. They give you only a half an hour time. So if he went to his appointment at 9:00 and he went at 9:20, by the time she send him back, he comes back, then she's going to ask him to get a new appointment. So he lost all day just to get money order.

THE CHAIR: I think that we'll have to take that into consideration. If cash is not an option, then we're going to have to be lenient about how much time we give people to make sure they can come back with a money order. So thank you for raising that operational issue.

Proceedings

And Gary Weiss, if you could -- oh, Allison Siegel --

MS. SIEGEL: We've recently changed that. If you do not have a money order when you come to the window, we give you at least an hour to come back with a return pass to go right back to the window that you were transacting at without making you wait on line again. And if you, you know, if we see that it's taking a little more time, we can certainly be lenient with that.

THE CHAIR: And when did that practice go into place?

MS. SIEGEL: We just started it about a week ago.

THE CHAIR: So hopefully you won't experience what you described again.

COMM. JIHA: Madame Chair, let me make the point again, try to be clearer maybe. I think I agree with the direction we're heading in terms of -- because cash is, you know, it's real risky to carry cash and so on and so forth, and it would be an

Proceedings

incentive to encourage people to so do.

It's a good thing. But I don't think

legally we can't tell people we're not

accepting cash. It always has to be the

last option, as an option, one of the

options that we have to have that --

THE CHAIR: We depend on the Law

Department to certify our proposed rules,
so depending on our advice of counsel, we
feel comfortable with the rules as
proposed, as certified by the Law

Department as well as the Mayor's Office of
Operations.

COMM. JIHA: Well, I'm not sure the Law Department can make rules for a transaction. And on the dollar bill, it says right here, "This is a legal tender for all the public and private." Okay. So we cannot tell people we cannot accept cash if we do a transaction, and I think it's something we should seriously -- consider seriously before we make this final.

And I understand there's a practice, there's a way for this, but I don't think

Proceedings

we should deny people because I don't think we have the authority. I think we should encourage people to do, but to tell them they cannot use cash to make a transaction, I don't think we have the authority to do it -- to take such an action.

THE CHAIR: I take what you say and I also do rely on the Law Department for our legal, you know, we are the client and they are our attorneys.

COMM. JIHA: I understand.

MR. WILSON: And we believe that the Department of Consumer Affairs also does not accept cash by their rules.

COMM. JIHA: It doesn't mean it's right.

MR. MOBARAK: I'm talking about the proposal, the rules about a base. This is a proposal rule. It's just only 16 lines. It still is not a good transaction. For car and permit as we have the transaction, we just only mentioned two transactions. So if we are looking for a successful goal, we should use other transactions.

Proceedings

For -- on August, 2014, TLC stopped using power of attorney to represent. It's great that we have this now so at least someone can represent attorney, but we still have another issue for a car owner. As TLC allowed the permit owner to lease his permit to another car, to another person, so now we have two people, one permit owner and one car owner. In these rules, it's allowed to represent as well as towards the car owner as the two owners?

THE CHAIR: I was just checking, but I'll let Chris give you the formal legal answer.

MR. MOBARAK: May I ask you something? I'm sorry. Till today, black car and car service could be represented by attorney, so why green cab as a vehicle owner cannot be represented by anyone is a concern as a car service.

MR. WILSON: We'll look into that, but part of the answer is and part of -- so as I understand, you actually like the rule, you would just like the rule to go

1 Proceedings 2 farther, right? MR. MOBARAK: Yes. 3 MR. WILSON: One of the issues with 4 extending it further is that sometimes the 5 6 vehicle owner in the scenario you posit, 7 wouldn't actually give licensee to the TLC. So our rule is sort of limited to the green 8 world, that is the green permit owner and 9 the green base owner. It's not really 10 11 looking at people who are outside that 12 rule, even if they may be potentially able 13 to being the owner of the car. But it's something we can certainly take a look at 14 15 in the future if we see a need for it 16 but --17 MR. MOBARAK: Who would represent 18 the base in TLC? For example, I'm a base 19 owner. I'm just solely the officer. the only single owner in the company. Who 20 21 would represent that? MR. WILSON: I believe any of the 22 23 officers can represent that. 24 MR. MOBARAK: Any officer or

employee from the base?

25

Proceedings 1 2 MR. WILSON: I think -- yeah, I think that's fine. I'll defer to Licensing 3 if they disagree with it, but the employees 4 in the base can --5 6 MS. SIEGEL: That's fine, as long as 7 they're listed on the records as the officer of the base we would accept them. 8 9 MR. MOBARAK: Officer of the base or, let's say I'm the single owner, I am 10 11 the officer. Could I have an employee to 12 represent? 13 COMM. MARINO: Can you have who? MR. MOBARAK: An employee to 14 15 represent or it must be officer? 16 COMM. MARINO: Oh. An employee; is 17 that what you said? MR. MOBARAK: Yeah. 18 19 THE CHAIR: So this may get to the level of practice that's maybe more 20 detailed than the rule itself. The rule is 21 authorizing this substitution. So what I 22 23 would suggest is that you discuss with Allison Siegel and Gary Weiss in the back 24 25 in charge of Licensing what exactly you're

1 Proceedings 2 concerned about in not having flexibility 3 to take advantage of this rule. And if there needs to be a change to the rule to 4 make sure we're getting the flexibility 5 6 that we intend to, we'll do that, but if 7 it's a matter of administration and it's beyond this rule, then I would defer it 8 to -- defer you to Gary and Allison can 9 help you with that. 10 11 MR. MOBARAK: I rephrase the rules 12 to just only two sentences, which is as 13 long as the car and permit is a base, the base can maintain a TLC license, except 14 15 questions of people saying the government. 16 THE CHAIR: Thank you very much for 17 your testimony. 18 MR. WILSON: And the next speaker is 19 Rawan Abdaziz. 20 (No response.) 21 MR. WILSON: Cindy Guarerio. 22 (No response.) 23 MR. WILSON: And lastly 24 Osman Chowdhury. 25 MR. CHOWDHURY: Good morning,

Proceedings

everybody. My name is Osman Chowdhury.

I'm representing the United Taxi Drivers

Association. First of all, I'm here to

clarify some things -- to get clarification

for the money order or the cash payment.

The people who live here, everybody has a

bank account. Recently we had a credit

card option. They give the check to pay

the deposit in the bank, any payment that

the TLC made to make a check. This is a

rather big hazard and easier for a driver.

Also, (inaudible) they want it cash. They won't accept money order. The TLC has accepted the check -- check is easy for a driver, and unfortunately I have been driving for 19 years and I have experience. So not any reason TLC two or three years outstanding balance, by mistake would send the letter I did not get your payment. We have the paperwork but sometimes I don't always keep the letter because three, four years, don't remember. If you pay the check, they remember, you can find out easy with the bank on my statement I paid the

Proceedings

payment. It's easier. A long time (inaudible) the other way to payment is to make check or money order, not accept it (inaudible).

And also, I can say every time since the new law I'm suffering, these three or two things happen to me and the same things keep happened. You take the fare from 37th and 7th Avenue. (Inaudible) the last of the apartment all the way and at 4:30 p.m., rush hour I went there, passenger get out of my way. Every month happening two, three fares. They run away. By the time the cops come, don't give any papers to make a report of what happening. I don't deserve. I don't get money but I have my record, everything what's happening to all the drivers suffering this now.

And I was -- January -- (inaudible)

I was on the line, 42nd Street, I was one
on the line, I get the fare, go around here
to me, and (inaudible). The doorman asked
me to him \$10. I'm astonished. I offered
him \$2, he don't accept. I give him \$5, he

Proceedings

throw me the \$5 and said give me \$10, and another Uber passenger. Passengers storm out, (inaudible). The get out of my cab (inaudible). There's nothing to help me and the guy came to me, doorman, he said, this is not fair, that I (inaudible) he took my fare, and also he's telling me don't come here. This is not a public program. This is public property. It's a taxi line. This is the way a driver (inaudible). I'm going to ask you to send the TLC inspector (inaudible. They can find all the people doing these things.

Now business is very difficult with lots of competition, lots of new car (inaudible) taxi driver out of driving. We need to do something about this. Thank you very much.

THE CHAIR: What I appreciate is if you could give the specifics of the doorman that you're referring to, I think

David Ross is back there or someone from enforcement. Could you give that information to him and then we can follow

		45
1	Proceedings	
2	through?	
3	MR. CHOWDHURY: Sure. Okay. Thank	
4	you very much.	
5	MR. WILSON: Okay. That was the	
6	last speaker on the green rule package.	
7	These rules were published in the	
8	City Record on December 18th with a comment	
9	deadline of January 18th, 2016. One public	
10	comment was received and was distributed to	
11	the Commissioners. As Local Law requires,	
12	the final rule for Commission action, which	
13	is unchanged from the proposed rule, was	
14	posted on the TLC's website on	
15	January 15th, 2016 and sent to the	
16	Commissioners on that date.	
17	Are people ready to vote? Should I	
18	call for a vote on that? This is the green	
19	rule.	
20	All in favor?	
21	(Hands are raised.)	
22	MR. WILSON: We have speakers on the	
23	process including the cashless payment	
24	rule. The first speaker is Jinwoo An.	
25	MR. AN: Good morning. First of	

Proceedings 1 2 all, thank you very much to giving me -- for giving me opportunity of 3 speaking. And also, I would like to 4 discuss about the most controversial issues 5 6 in the taxi industry these days, that is 7 Uber. THE CHAIR: Do you have comments on 8 the rule before us, the proposed rule, 9 which I think does a few things and I -- if 10 11 you're commenting on the rule, great; if 12 you're commenting generally, this isn't the exact -- the right forum for that. 13 MR. AN: Yeah, it's just general. 14 15 THE CHAIR: Okay. You're 16 happy -- we welcome all correspondence. 17 You can e-mail us, but this public hearing is on a set of proposed rules that we 18 19 published a month ago. MR. AN: Oh, okay. So I can't --20 THE CHAIR: I have staff in the 21 back. You're welcome -- you know, welcome 22 23 to discuss with them. 24 Are you a driver, a base owner?

MR. AN:

No.

I'm not a driver.

I'm

25

Taxi and Limousine Commission Meeting January 21, 2016

Proceedings

from a company.

THE CHAIR: So I don't know if

Jeff Roth is back there or Kala is right

there, so definitely speak with Kala and we

can get your feedback. Thank you.

MR. AN: Okay. Thank you very much.

MR. WILSON: Thank you.

And the next speaker is Peter Mazer.

MR. MAZER: Good morning,

Chairperson Joshi and members of the
Commission. My name is Peter Mazer and I'm
General Counsel to the Metropolitan Taxicab
Board of Trade. We represent the owners
and agents operating more than 5,500
licensed medallion taxicabs. We have also
represented, through our newly created
driver help center, more than 1,000 drivers
who have sought help in obtaining hack
licenses, and nearly 1,000 other licensed
taxicab drivers who have been provided free
legal representation before OATH and Taxi
Tribunal, in traffic court, and in criminal
court for vehicular-related offenses.

This morning, I speak in favor of

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

many of the proposed reforms today, but also offer some changes which I would like the Commissioners to consider. Increasing the licensure period from two to three years will greatly reduce the burdens drivers face in connection with license renewals, which have become a confusing and cumbersome process. Likewise, since many drivers, particularly those who spend extended periods of time outside this country, have been unable to complete their renewals in a timely manner, the changes in renewal procedures are certainly welcome, and will enable more drivers to complete their renewals on time and without great difficulty. In addition, by extending the time period when drivers can complete their drug tests -- it can't be three minutes already.

THE CHAIR: That was a bell of another kind.

MR. MAZER: One concern, though, that many drivers have is that they cannot renew their licenses past the expiration

Proceedings

2.4

date. Many drivers return to their home countries for an extended period of time and miss deadlines. New York State driver's license holders can renew their licenses for up to six months after the expiration date without the necessity of reapplying. TLC license holders cannot. I suggest that the Commission consider accepting late renewal of driver's licenses upon the payment of an appropriate late fee.

While the probationary license rules were an important part of the 1998 regulatory reforms adopted by the TLC at that time to promote driver safety -- public safety, these rules have been rendered more or less obsolete, thanks to recent Vision Zero initiatives. It is no longer necessary to have increased -- enhanced regulatory requirements for new licensees, since all licensees are subject to the new and enhanced regulations designed to protect the public safety. New York City is the

Proceedings

2.4

recognized gold standard for driver safety, with meaningful and comprehensive criminal background procedures that work, procedures to ensure that drivers who commit rule violations can be identified and disciplined, and meaningful, progressive penalties for serious offenses.

I do have some reservations, however, concerning the elimination of cash payments which we've already heard a little bit about, since drivers are not really left with reasonable alternatives. Drivers who pay fines and settlements by credit card are subject to a 2.49 percent service charge. TLC will only accept certified checks and money orders from drivers. The new LARS payment system is frequently not working and unable to process payments. This imposes an unnecessary burden on drivers trying to pay fines and settlements.

Furthermore, third party payments cannot be made on behalf of drivers; that is, an attorney, representative, or

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

2.4

25

business owner cannot pay a driver's fine with their check and I suggest, therefore, that the Commission consider the following changes: I suggest that drivers should be allowed to permit fines in person using a personal check instead of a certified check or money order. If the check is no good, OATH or TLC can charge a fee. In addition, the driver's license can be suspended for nonpayment of the fine. Third parties, such as a licensed attorney or an authorized representative or business entity such as a check should be -- such as an agent, should be permitted to pay drivers' fines with an escrow or a corporate check. For example, if a driver now comes to me and asks me to pay their fine, the only way that I can pay a driver's fine is by tendering cash. cash is eliminated, I will no longer be able to a pay a fine on behalf of a driver. So if the driver gives me the money, they would have to -- I wouldn't be able to do it because they will not accept my check

1 Proceedings 2 and will not even accept an attorney's 3 escrow check. COMM. MARINO: I just have to -- I 4 agree with -- that's just silly. Money is 5 6 money. I mean, if -- I agree with those 7 proposals. THE CHAIR: Can I just comment? 8 MR. MAZER: Yeah. 9 THE CHAIR: I mean, I think we can 10 11 explore ways that an attorney can pay in a 12 cashless option. I think probably most attorneys don't love paying cash anyway. 13 That's not a great, you know, 14 15 record-keeping. 16 MR. MAZER: No, but that's the only 17 way. Right. THE CHAIR: Yes. So going backwards 18 19 to allow attorneys to pay cash rather than going forwards and finding a cashless 20 option for drivers --21 MR. MAZER: Oh, no. What I'm 22 23 suggesting is --24 THE CHAIR: -- is probably the 25 better way to go.

Proceedings

COMM. MARINO: No. He's saying that they won't accept an attorney's check.

THE CHAIR: Right. So I'm saying going forward, rather than accepting cash, we're better off figuring out a way to accept an attorney's check.

MR. MAZER: To be perfectly clear, my two suggestions are not that you go back to taking cash. My suggestions are that you take uncertified checks from drivers and that you take attorneys' escrow checks on behalf of drivers summonses, and that you take corporate checks from licensees on behalf of drivers so that if an agent wants to pay the driver's fine, an agent check would be good, an attorney's corporate or escrow check would be good, or a driver's uncertified check is good.

To be perfectly clear, I'm not in any way suggesting that we go back to cash payment. I don't want to pay cash for drivers. But the Commission right now for a payment of a fine or a settlement will accept my attorney's escrow check if I'm

Proceedings

paying the summons on behalf of a medallion owner or an agent but will not take my attorney's escrow check to pay a summon -- a fine on behalf of a driver.

THE CHAIR: So I think we can look into that going forward. I don't know that's it's an impediment to implementing a noncash system today, but I take your point that, you know, we want to make this more efficient for the people that come in and transact with our licensing facility. We have to be cognisant of who the players are.

COMM. MARINO: And I agree also that getting a certified check really is kind of, you know, it's a pain and I think we should take checks. I mean, if someone's going to really bounce a check, I mean, that's a big deal. I mean, we have so many ways we can cure that as Counsel suggested, so I'm in favor of your suggestions.

THE CHAIR: I would say we're not alone in accepting only certified checks, and I'm going to look at Ed who probably

Proceedings

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

could talk to more about, a lot of places don't accept personal checks because then there's no doubt, we don't have to wonder whether the check's good or not, it's certified, it's done, the transaction is over and it's finished. The personal check, the transaction is not over because you've got to see if the check clears and then if it doesn't, there's work on the back end. So the goal here is to make for the large number of licensees that we have, an easier process and that takes work on both ends. It's not going to happen just for -- by the TLC, and I think it's pretty well -- people are accustomed now that a lot of places don't take personal checks. But if you would like to use a check, then you certify it so there is no longer a lingering question of whether the funds are available.

COMM. MARINO: My only response, and I agree with what you're saying and I understand what you're saying, but for example, the courts don't take personal

Proceedings

checks. They'll only take an attorney's check that's not certified, but in our situation we actually have control over these licensees because we're licensing them. So in the event there is a bounced check, thee is recourse. It's not like it's a stranger we're never going to hear from again.

THE CHAIR: It's not unending control and there's an administrative burden to exerting that control.

MR. MAZER: And I have other comments about TPEP and LPEP and e-mail, but you could read those.

I just want to address Commissioner
Gonzales' comment you asked earlier about
the practices of other agencies. Right now
at the Taxi and Limousine Tribunal, which
is the old building at 66 John Street, they
do hearings for all of the different City
agencies, including Consumer Affairs,
Department of Buildings, Environmental
Control Board, they do not take cash from
anybody. They will only take credit card

Proceedings

payments and they charge a 2.49 percent fee, and they only take -- or checks. I believe they take non-certified checks from non-licensees -- excuse me, non-certified checks from licensees and certified checks from non-licensees. If a TLC licensee wants to pay by cash at this time, they do have to go to the Long Island City facility. They can't pay their fine or settlement in cash at 66 John Street, which is the only Tribunal.

That's all and that's -- and generally I support what you're doing and again, back to my comment, I'm not opposing the elimination of cash payments, I'm just suggesting some other things be done to streamline the payment process.

Okay. If you have any other questions. Thank you for the opportunity to testify this morning.

THE CHAIR: Thank you.

MR. WILSON: Thank you.

And we have one more speaker,

Bill Lindauer.

Proceedings

MR. LINDAUER: Happy New Year, everybody. And thank you, Mr. Arout, for your service, even though you didn't side with us most times.

THE CHAIR: It's still service.

MR. LINDAUER: This should be a bonanza weekend for Uber because of surge pricing. Maybe it is a correlation, if we get six inches of snow, the fare is six times --

THE CHAIR: I'm going to have to make you stay on topic, Bill.

MR. LINDAUER: This is important.

Maybe they bribe mother nature. They have \$60 billion. Okay.

THE CHAIR: Do you have comments on the proposed rule?

MR. LINDAUER: Yes. I approve of extending the renewal periods, three years instead of two years, but I understand that and the end of the probation thing, but I understand that some people don't have hearings, they're new drivers and you revoke their license, they don't get a

Proceedings

hearing or a chance to take -- or notification of the ability to take a defensive driving course. And I think that's not due process. Due process is long overdue.

THE CHAIR: Is that an issue not so much with our rules but communicating with licensees about the benefits of taking defensive driving to reduce their points?

MR. LINDAUER: I think you're right.

THE CHAIR: Okay. Because we can do that. We can make sure that we have better communication so licensees know that there is a chance to reduce their points.

MR. LINDAUER: You don't want to deprive anybody of due process. Mistakes can be made, even by the TLC, believe it or not, because due process is the cornerstone of our judicial system, you probably learned that even before law school. So, okay. I shall be kind and not impute other people here.

THE CHAIR: That's gracious of you. Thank you.

1	Proceedings
2	MR. LINDAUER: I know. In my old
3	days I get soft, right?
4	THE CHAIR: Thank you.
5	Do we have anymore speakers?
6	(No response.)
7	THE CHAIR: And with that, we have a
8	second set of rules up for a vote.
9	MR. WILSON: Okay. So these rules
10	were published in the City Record on
11	December 21st, 2015 with a comment deadline
12	of January 20th, 2016. Two public comments
13	were received which we gave to the
14	Commissioners this morning because they
15	came in last night. Following publication
16	of the proposed rule, the staff has
17	recommended two changes to the proposed
18	rule. First, to clarify that licensees in
19	addition to providing an e-mail address
20	must let the TLC know if that e-mail
21	address changes. And secondly, to clarify
22	some of the points raised in the rule
23	regarding abstract issued by the states by
24	which non-New York State licensed drivers

25

are licensed.

		61
1	Proceedings	
2	So as Local Law requires, that final	
3	rule for the Commission action was posted	
4	on the TLC's website on January 15th, 2016	
5	and sent to the Commissioners on that date.	
6	Are we ready to vote?	
7	THE CHAIR: Ready to vote?	
8	All in favor?	
9	(Hands are raised.)	
10	THE CHAIR: And with that, the rules	
11	are unanimously passed. Thank you,	
12	everyone, and please be careful in the	
13	inclement impending weather.	
14	The time now is 11:15, and that is	
15	the end of our Public Meeting.	
16	(Time noted: 11:16 a.m.)	
17		
18		
19		
20		
21		
22		
23		
24		
25		

		62
1		
2	CERTIFICATE	
3		
4	STATE OF NEW YORK)	
5) ss.: COUNTY OF RICHMOND)	
6		
7	I, JENNIFER CASSELLA, a Notary Public	
8	within and for the State of New York, do hereby	
9	certify:	
10	I reported the proceedings in the	
11	within-entitled matter, and that the within	
12	transcript is a true record of such proceedings	
13	to the best of my ability.	
14	I further certify that I am not related	
15	to any of the parties to this action by blood	
16	or marriage; and that I am in no way interested	
17	in the outcome of this matter.	
18	IN WITNESS WHEREOF, I have hereunto set	
19	my hand this 25th day of January, 2016.	
20		
21		
22	JENNIFER CASSELLA	
23		
24		
25		

A
a.m (3) 2:2 9:23 61:16
abandon (1) 30:25
Abdaziz (1) 41:19
abiding (1) 23:24
ability (5) 9:8 21:11 31:9 59:3
62:13
able (6) 7:11 23:25 24:3 39:12
51:22,24
Abreu (2) 10:2,6
Absolutely (1) 33:9
abstract (3) 29:4,7 60:23
abstracts (1) 28:25
accept (18) 9:8 22:19 24:24 25:2
26:17 36:20 37:15 40:8 42:14
43:4,25 50:16 51:25 52:2 53:3,7
53:25 55:3
accepted (2) 13:7 42:15
accepting (4) 36:5 49:10 53:5
54:24
accepts (2) 22:18,22
access (1) 13:15
accessibility (1) 5:14
accommodate (1) 27:6
accomplish (2) 19:2 28:3
account (2) 32:13 42:8
accustomed (3) 32:8 33:7 55:16
act (6) 20:20 27:14,16 28:4,9 33:1
action (4) 37:7 45:12 61:3 62:15
actors (1) 20:18
adapted (1) 22:24
add (1) 7:16
adding (1) 13:16
addition (3) 48:17 51:9 60:19
additional (1) 22:6
address (4) 5:20 56:16 60:19,21
addresses (3) 29:18,19 30:2
addressing (1) 5:13
administration (1) 41:7
administrative (6) 3:2 19:3 23:9
27:13 33:24 56:11
adopt (2) 29:23,23
adopted (2) 18:15 49:15
adopting (2) 10:18 18:11
adoption (1) 10:17
advantage (2) 7:6 41:3
advice (1) 36:10
advocacy (3) 4:18 5:17 11:18
advocate (1) 15:4
advocated (1) 11:13
Affairs (2) 37:14 56:22
affiliated (1) 28:18
affiliation (1) 33:21
age (3) 24:6 32:11 33:4
agencies (4) 25:17 26:7 56:18,22
Agency (1) 8:23
agenda (2) 10:16 18:16

agent (5) 28:22 51:15 53:15,16 54:3 agents (1) 47:15 ago (6) 9:16 10:25 12:20 13:6 35:17 46:19 agree (5) 35:22 52:5,6 54:15 55:23 **Agreed (1)** 31:3 **Aguado (4)** 2:9 32:6,18 33:6 Air (1) 4:12 airports (5) 9:5,12,14,15,17 Alias (1) 15:9 align (2) 19:23 22:8 Allison (6) 8:20 17:22,24 35:3 40:24 41:9 allow (5) 6:11 7:23 28:8,10 52:19 allowed (3) 38:7,11 51:6 allowing (3) 14:2 19:21 28:3 allows (1) 27:22 **alternative (1)** 31:14 **alternatives (2)** 24:5 50:13 **America (1)** 24:12 announcement (2) 4:19 10:24 annual (1) 21:7 answer (2) 38:15,23 anybody (3) 17:13 56:25 59:17 anymore (1) 60:5 anyway (1) 52:13 apartment (1) 43:11 appears (2) 31:15.18 **Applause (1)** 14:6 applicant (1) 29:8 applicants (4) 7:23 21:14 29:2,25 application (4) 7:17,24 20:12 29:9 applications (5) 10:21 17:21 25:2 30:4 32:4 applying (2) 26:21 27:2 appointed (1) 13:5 appointment (2) 34:14,17 appreciate (3) 15:3,19 44:20 appropriate (2) 18:24 49:11 **approval (1)** 18:3 approve (1) 58:19 **April (1)** 7:4 area (3) 9:9,19 22:21 areas (3) 17:2 22:23 26:6 **Arout (11)** 2:5 11:5 12:17,18 14:5 14:7,20 15:21 16:17 17:5 58:3 Arout's (1) 11:7 asked (2) 43:23 56:17 asking (1) 21:17 asks (1) 51:18 assaulting (1) 27:17 assistance (1) 16:9 Assistant (3) 8:20 17:21,24 Association (1) 42:4 astonished (1) 43:24 attention (1) 10:2

attorney (6) 38:3,5,19 50:25 51:12 52:11
attorney's (7) 52:2 53:3,7,17,25 54:4 56:2
attorneys (3) 37:11 52:13,19
attorneys' (1) 53:12
August (1) 38:2
authority (3) 21:9 37:3,6
authorize (1) 28:11
authorized (2) 28:16 51:13
authorizing (1) 40:22
available (2) 5:9 55:21
Avenue (2) 1:22 43:10
aware (4) 5:6 10:8 11:11 12:9

В baby (3) 9:21,25 10:4 back (16) 9:25 12:6 16:24 34:15,15 34:23 35:7,8 40:24 44:23 46:22 47:4 53:9,21 55:11 57:15 background (1) 50:4 backup (2) 26:14 30:19 backwards (1) 52:18 bad (3) 12:21 20:18,20 balance (3) 26:20 27:5 42:19 bank (4) 23:7 42:8,10,25 banking (1) 32:17 base (17) 10:20 13:21 17:20 18:4 18:17 28:15 37:19 39:10.18.18 39:25 40:5,8,9 41:13,14 46:24 based (2) 17:2 31:8 bases (10) 11:13,14,17,17 13:16 18:3 28:4,11,13 33:18 basically (1) 31:13 baton (1) 13:24 Beaver (1) 1:10 began (1) 4:25 behalf (14) 10:5 11:19,20 16:20 28:4,9,13 33:18 50:24 51:22 53:13,15 54:2,5 behavior (1) 21:10 believe (6) 24:24 25:11 37:13 39:22 57:4 59:18 bell (1) 48:21 benefits (2) 20:15 59:9 best (5) 12:23 13:10 14:4 15:14 62:13 better (8) 9:18 15:7 27:9 33:24,25 52:25 53:6 59:13 beyond (1) 41:8 big (3) 10:5 42:12 54:20 **bill (5)** 2:9 3:12 36:17 57:25 58:13 billion (1) 58:16 Billups (1) 8:22 birth (1) 9:24 bit (1) 50:12 black (1) 38:17

Blasio (1) 4:16 **blood (1)** 62:15 Board (2) 47:14 56:24 bonanza (1) 58:8 born (1) 9:21 Borough (2) 1:12 13:3 bottlenecks (1) 6:14 **bounce (1)** 54:19 bounced (1) 56:6 **BQE (1)** 9:22 brakes (1) 10:13 break (1) 15:15 breakdown (1) 33:3 Brian (1) 9:2 bribe (1) 58:15 bridge (1) 12:4 brings (1) 25:12 building (2) 6:3 56:20 Buildings (1) 56:23 burden (3) 20:14 50:20 56:12 burdens (2) 21:16 48:6 business (8) 10:23 28:7,12,14,22 44:15 51:2,13

C C (2) 62:2,2 cab (3) 33:22 38:19 44:4 call (2) 21:9 45:18 calls (1) 21:10 car (14) 9:22,25 13:15 37:22 38:6.8 38:10,12,18,18,21 39:13 41:13 44:16 card (6) 23:6,6 28:19 42:9 50:15 56:25 cards (1) 26:23 careful (3) 10:6,11 61:12 carry (2) 24:3 35:24 case (1) 26:15 cash (49) 22:17,18,19,22,25 23:2,4 23:14,17,18,21 24:3,11,13,13,16 24:24 25:16,22 26:14,17 31:10 31:16,18 32:9 34:6,10,20 35:23 35:24 36:5,20 37:5,15 42:6,13 50:10 51:20,21 52:13,19 53:5,10 53:21,22 56:24 57:8,11,16 cashless (6) 3:9 22:24 24:8 45:23 52:12.20 Cassella (3) 2:21 62:7,22 categories (1) 26:2 category (1) 26:5 center (1) 47:18 certain (1) 28:12 certainly (3) 35:12 39:14 48:14 certified (9) 23:7 36:12 50:16 51:7 54:16,24 55:6 56:3 57:6 certify (4) 36:9 55:19 62:9,14 Chair (54) 2:4 4:2,8 10:20 15:23

16:19 17:16 18:11,14 23:22 25:5 25:25 26:19 31:8,15,19 32:2,10 32:23 33:9 34:19 35:14.18.20 36:8 37:8 38:13 40:19 41:16 44:20 46:8,15,21 47:3 48:21 52:8 52:10,18,24 53:4 54:6,23 56:10 57:22 58:6,12,17 59:7,12,24 60:4 60:7 61:7,10 Chair's (1) 4:6 Chairperson (1) 47:11 **challenge (1)** 25:8 chance (2) 59:2,15 change (14) 17:3 18:4,5,6 19:16 20:22 21:13 22:16 27:8,25 28:17 28:20 30:4 41:4 changed (2) 9:7 35:4 changes (5) 48:3,13 51:5 60:17,21 **charge (4)** 40:25 50:16 51:9 57:2 **check (29)** 10:12 42:9,11,15,15,24 43:4 51:3,7,7,8,14,17,25 52:3 53:3,7,16,18,19,25 54:4,16,19 55:8,9,18 56:3,7 check's (1) 55:5 **checking (1)** 38:13 checks (15) 23:7,8 50:17 53:11,12 53:14 54:18,24 55:3,17 56:2 57:3 57:4,6,6 Chief (1) 8:21 choice (1) 28:13 choose (1) 24:2 **Chowdhury (5)** 3:7 41:24,25 42:2 45:3 Chris (5) 2:12 8:22 18:17 33:14 38:14 Cindy (1) 41:21 city (17) 1:3 4:11 5:6 6:16 10:3 11:17,20 13:3 14:4 15:7 16:20 25:17 45:8 49:25 56:21 57:9 60:10 clarification (1) 42:5 clarify (3) 42:5 60:18,21 cleanup (1) 26:4 clear (2) 53:8,20 clearer (1) 35:21 clears (1) 55:9 client (1) 37:10 clock (1) 15:12 clogging (1) 9:18 closely (1) 5:3 cognisant (1) 54:13 Cohen (1) 8:24 colleague (1) 14:13 colorful (1) 27:21 combined (1) 18:5 come (10) 5:4 12:6 17:15 30:7 34:23 35:6,7 43:15 44:9 54:11 comes (2) 34:15 51:18

comfortable (2) 6:20 36:11 coming (2) 5:15 10:9 **COMM (37)** 12:18 14:7,9,20,21 15:21,22 16:17 17:5 23:11,14 24:9 25:7,11,20 26:13 27:11 30:9 30:11,19 31:3,4,17,21 32:6,18 33:6 35:20 36:15 37:12,16 40:13 40:16 52:4 53:2 54:15 55:22 **comment (9)** 14:10 31:5 34:6 45:8 45:10 52:8 56:17 57:15 60:11 commenting (2) 46:11,12 comments (4) 46:8 56:14 58:17 60:12 Commission (15) 1:4,11 5:22 11:10 12:11 13:2 15:16 17:7,8 45:12 47:12 49:9 51:4 53:23 61:3 Commissioner (16) 8:19,20 11:5,6 11:8 12:17,19 13:13,18 14:3 17:12,17,21,25 25:12 56:16 Commissioners (9) 2:3 10:25 15:25 17:12 45:11,16 48:4 60:14 61:5 commit (1) 50:5 communicate (1) 29:21 communicating (1) 59:8 **communication (3)** 7:20 30:5 59:14 community (3) 4:19 11:23 14:2 company (2) 39:20 47:2 **competition (1)** 44:16 **complaints (1)** 9:10 complete (5) 7:24 22:3 48:12,15 48:18 completed (2) 21:22,24 completely (2) 9:16 33:10 completes (1) 13:22 completing (1) 30:3 completion (3) 13:22 22:11,12 comprehensive (1) 50:3 comprised (1) 8:13 concentration (1) 33:4 **concern (3)** 22:4 38:21 48:23 concerned (2) 23:18 41:2 **concerning (1)** 50:10 condolences (1) 4:7 conduct (3) 28:7,12,21 confusing (1) 48:8 connection (1) 48:7 consequence (1) 9:13 consider (5) 14:12 36:22 48:4 49:9 51:4 consideration (1) 34:20 Constance (1) 2:8 constantly (1) 14:17 Consumer (2) 37:14 56:22 contagious (1) 14:14 continue (2) 8:8 21:8

contribution (2) 11:21 14:19 control (4) 56:4,11,12,24 controversial (1) 46:5 **CONVENED (1)** 2:2 **convenience (1)** 19:17 conveniences (1) 28:20 convenient (3) 31:11 32:12,17 cops (1) 43:15 cornerstone (1) 59:19 corporate (5) 23:8 28:6 51:17 53:14.17 correlation (2) 32:11 58:9 correspondence (1) 46:16 counsel (4) 2:12 36:10 47:13 54:21 countries (1) 49:3 country (2) 4:11 48:12 county (3) 15:11 34:9 62:5 course (4) 19:24,25 23:13 59:4 courses (1) 22:13 court (2) 47:23,24 courts (1) 55:25 craft (1) 5:19 crash (1) 20:25 created (1) 47:17 creates (1) 22:25 creating (1) 21:19 credit (5) 23:6 26:23 42:8 50:14 56:25 criminal (3) 21:5 47:23 50:3 cross (1) 12:4 cry (1) 16:10 **cumbersome (1)** 48:9 cure (1) 54:21 current (4) 20:16 27:18 30:11,15 currently (9) 19:13 20:6 21:20 22:17 25:19 27:15 28:4 29:2,18 customer (2) 8:9 27:9 cut (1) 7:20

D

daily (1) 6:8 dais (1) 16:2 Dan (3) 3:3 8:16 18:20 data (1) 6:13 date (7) 21:23,25 29:9 45:16 49:2,7 61:5 Daus (3) 4:8,9,10 David (1) 44:23 Dawn (1) 8:14 day (4) 10:23 24:6 34:17 62:19 days (4) 21:22,25 46:6 60:3 DCAS (1) 4:18 de (1) 4:16 deadline (3) 6:16 45:9 60:11 deadlines (2) 22:4 49:4 deal (1) 54:20 dealt (1) 13:19

dearly (3) 15:13 16:10,13 debit (1) 23:6 December (3) 10:18 45:8 60:11 decided (1) 23:16 decrease (1) 19:20 decreased (1) 8:7 deepest (1) 4:7 defensive (4) 19:24,25 59:4,10 defer (3) 40:3 41:8,9 definitely (1) 47:5 delays (1) 30:6 denial (2) 18:7,7 deny (1) 37:2 **Department (6)** 36:9,13,16 37:9,14 56:23 depend (1) 36:8 depending (1) 36:10 deposit (1) 42:10 deprive (1) 59:17 **Deputy (2)** 8:19 10:3 described (1) 35:19 deserve (1) 43:17 designed (1) 49:24 detailed (1) 40:21 details (1) 5:12 different (1) 56:21 difficult (2) 16:25 44:15 difficulty (1) 48:17 direction (1) 35:22 disabilities (2) 5:16.21 disagree (1) 40:4 disciplined (1) 50:7 discretionary (1) 20:17 discuss (3) 40:23 46:5,23 distributed (1) 45:10 distribution (1) 30:16 diver (1) 29:2 Division (3) 8:15,16 18:21 **DMV (1)** 20:24 docket (1) 8:4 documents (3) 7:6,15,19 doing (6) 16:7 24:23 26:25 33:10 44:14 57:14 dollar (1) 36:17 doorman (3) 43:23 44:6,21 **DOT (1)** 4:17 doubt (1) 55:4 driver (25) 3:9 7:23 10:2 19:12,13 19:15,22 20:11 21:20 27:14,15 33:7 42:12,16 44:11,17 46:24,25 47:18 49:16 50:2 51:17,22,23 54:5 driver's (13) 21:11,15 29:3,5,10,14 49:5,10 51:2,10,20 53:16,18 drivers (39) 6:25 7:15 10:12 19:17 20:7,10,14 21:16 22:2,15 27:18 32:7,19,20,21 42:3 43:19 47:18

47:21 48:7,10,15,18,24 49:2 50:5 50:12,13,17,21,24 51:5 52:21 53:11,13,15,23 58:24 60:24 drivers' (1) 51:16 driving (10) 10:7 19:24,25 22:11 29:4,13 42:17 44:17 59:4,10 drug (3) 21:7 22:11 48:19 due (4) 59:5,5,17,19 duration (1) 19:14 duties (1) 6:8

Ε

E (2) 62:2,2 e-check (1) 23:7 e-mail (12) 1:24 29:17,19,21 30:2 30:21,23 32:8 46:17 56:14 60:19 60:20 e-mails (1) 30:12 eager (1) 5:24 ear (1) 16:9 earlier (1) 56:17 easier (7) 19:5,12 28:2 32:13 42:12 43:2 55:13 easing (1) 21:16 easy (2) 42:15,24 echo (1) 16:11 Ed (3) 13:6 16:11 54:25 Edward (1) 2:7 effectively (1) 19:22 efficiency (4) 19:7 26:20 27:3 28:24 efficient (1) 54:11 efforts (2) 20:23 33:23 elect (1) 31:9 **electronic (1)** 7:19 electronically (1) 7:7 Elias (9) 2:5 12:17 14:5,10,23 15:19,24 16:7,16 eliminate (1) 24:19 eliminated (1) 51:21 elimination (2) 50:10 57:16 emphasize (1) 20:21 **employee (4)** 39:25 40:11,14,16 **employees (2)** 23:3 40:4 empty (1) 9:16 enable (1) 48:15 **encounter (1)** 16:15 encourage (3) 25:20 36:2 37:4 encouraging (1) 7:5 ends (1) 55:14 energy (1) 14:13 enforcement (1) 44:24 enhanced (2) 49:21,24 enjoy (1) 12:22 enjoyed (1) 13:17 ensure (1) 50:5 ensures (1) 29:12

		4
	1	l
entire (2) 5:22 11:20	54:22 61:8	G
entity (2) 28:6 51:14	fee (3) 49:12 51:9 57:3	Gary (4) 8:19 35:2 40:24 41:9
Environmental (1) 56:23	feedback (2) 12:11 47:6	gathered (1) 6:13
eradicate (1) 6:10	feel (5) 12:21 13:11,20 33:6 36:11	gathering (1) 5:18
escape (1) 12:7	fees (1) 22:20	general (5) 2:12 25:13,24 46:14
escorted (1) 10:4	ferry (1) 13:16	47:13
escrow (6) 51:16 52:3 53:12,18,25	FHV (7) 5:7,14,21 9:14 11:13 14:24	generally (2) 46:12 57:14
54:4	20:7	George (2) 4:9,10
evaluate (1) 29:14	field (1) 12:13	getting (4) 26:4,10 41:5 54:16
event (2) 30:20 56:6	figuring (1) 53:6	give (14) 9:6 18:18 33:14 34:12,22
everybody (6) 7:7 10:8 30:18 42:2	file (1) 30:2	35:6 38:14 39:7 42:9 43:15,25
42:7 58:3	fill (1) 16:25	44:2,21,24
everybody's (1) 11:11	final (5) 23:9 27:12 36:23 45:12	given (2) 20:20 21:11
exact (1) 46:13	61:2	gives (1) 51:23
exactly (2) 10:10 40:25	finally (5) 21:9 22:13 27:22 29:16	giving (2) 46:2,3
examination (1) 7:18	30:4	glad (1) 12:14
example (6) 7:17 8:12 14:16 39:18	find (5) 17:6,8 32:16 42:24 44:14	go (18) 6:16,18 8:6 9:5 26:17 33:12
51:17 5 5 :25	finding (2) 26:24 52:20	33:15 34:7,10,11 35:8,15 38:25
exception (1) 22:25	fine (11) 40:3,6 51:2,11,19,20,22	43:22 52:25 53:9,21 57:9
excited (1) 5:23	53:16,24 54:5 57:10	goal (6) 6:10 19:4,6,8 37:24 55:11
excitement (1) 13:8	fines (7) 22:18,20 24:25 50:14,21	goals (1) 19:3
excuse (3) 4:4 33:20 57:5	51:6,16	Goddin (10) 3:3 8:16 18:20,25
exerting (1) 56:12	finished (1) 55:7	23:13 26:9 27:12 30:10,14,24
existing (1) 28:14	first (14) 6:5 9:15 14:12,15 15:6	going (23) 4:3,5 11:2 12:5,16
exists (1) 25:3	16:2,22 19:4 33:13 34:4 42:4	15:13 16:4,7 23:18 25:22 33:12
expect (2) 16:6 30:24	45:24,25 60:18	34:16,21 44:12 52:18,20 53:5
experience (3) 8:9 35:19 42:17	fitness (3) 21:6,10 29:14	54:7,19,25 55:14 56:8 58:12
experienced (1) 4:24	flexibility (2) 41:2,5	gold (1) 50:2
expiration (4) 21:23,25 48:25 49:7	FLOOR (1) 1:11	Gonzales (8) 2:7 14:9,21 25:11
explain (1) 11:5	focus (1) 32:19	27:11 31:4,17,21
explore (1) 52:11	focused (1) 6:8	Gonzales' (1) 56:17
express (1) 4:7	follow (1) 44:25	good (17) 4:2 8:12 9:20 17:23
extend (1) 19:12	following (5) 18:3 19:2 20:23 51:4	18:25 25:12 34:5 36:3 37:21
extended (2) 48:11 49:3	60:15	41:25 45:25 47:10 51:8 53:17,18
extending (6) 19:15,19,22 39:5	foot (1) 6:12	53:19 55:5
48:17 58:20	for-hire (2) 4:25 27:16	government (2) 8:12 41:15
extends (1) 8:4 extensive (1) 6:4	force (2) 4:12 6:7	gracious (1) 59:24
extensive (1) 6.4	forces (1) 22:2 formal (1) 38:14	grand (1) 12:6
F	formalize (1) 30:17	grateful (1) 4:23
F (1) 62:2	formally (1) 11:8	great (4) 38:4 46:11 48:16 52:14
face (2) 12:12 48:7	former (1) 4:7	greater (1) 19:17
Faced (1) 6:6	forth (1) 35:25	greatly (1) 48:6
facility (12) 6:2,10 7:21 8:10 12:3	forum (1) 46:13	green (7) 33:22 38:19 39:8,9,10
22:7 26:11 31:6,6,25 54:12 57:10	forward (4) 5:2 17:15 53:5 54:7	45:6,18
FACSIMILE (1) 1:23	forwards (1) 52:20	Gregg (1) 8:17
factor (2) 9:24 24:5	four (1) 42:23	grew (1) 9:9
factors (1) 25:6	free (1) 47:21	groups (2) 5:17 33:5
fair (1) 44:7	frequently (3) 19:19 21:17 50:18	growing (1) 6:23 Grunfeld (1) 8:25
Fakas (1) 8:21	friend (1) 14:12	Guardia (1) 9:10
family (2) 4:14 15:14	front (2) 9:12,20	Guarerio (1) 41:21
fare (4) 43:9,22 44:8 58:10	fully (1) 9:17	guess (1) 25:13
fares (1) 43:14	funds (1) 55:20	guidelines (1) 13:14
farther (1) 39:2	further (5) 20:4,16 21:18 39:5	guy (1) 44:6
faster (2) 20:18 27:4	62:14	
father (1) 4:9	Furthermore (1) 50:23	Н
favor (6) 10:17 18:11 45:20 47:25	future (1) 39:15	hack (1) 47:19
		l ''

Hail (1) 18:17 half (1) 34:12 Hall (1) 5:6 hand (1) 62:19 handling (1) 23:2 Hands (4) 10:19 18:13 45:21 61:9 happen (3) 26:11 43:8 55:14 happened (1) 43:9 happening (4) 11:4 43:14,16,18 happens (1) 23:15 happily (1) 13:6 happy (4) 27:6 33:3 46:16 58:2 hazard (1) 42:12 heading (1) 35:23 hear (1) 56:8 heard (2) 11:24 50:11 hearing (8) 1:11 2:2 18:22 21:10 33:13,15 46:17 59:2 hearings (2) 56:21 58:24 help (7) 11:18 13:9 14:3 41:10 44:5 47:18.19 hereunto (1) 62:18 highest (1) 5:13 history (1) 29:13 holders (3) 28:8 49:5,8 holding (1) 9:14 home (1) 49:2 hope (5) 5:7 7:11 8:7 17:5,7 hopefully (3) 6:19 7:20 35:18 hoping (1) 15:15 hospital (1) 10:4 hour (3) 34:13 35:7 43:12 huge (1) 11:3

identified (2) 6:13 50:6 **immediately (1)** 20:19 impediment (1) 54:8 impending (1) 61:13 implementation (1) 5:12 implemented (1) 6:14 implementing (1) 54:8 important (6) 5:23 8:11 9:24 12:13 49:14 58:14 imposes (1) 50:20 improve (3) 8:8 19:7 28:24 impute (1) 59:22 inaudible (12) 42:13 43:3,5,10,20 43:23 44:4,5,7,12,13,17 incentive (1) 36:2 inches (1) 58:10 inclement (1) 61:13 including (3) 22:10 45:23 56:22 increased (1) 49:21 increases (2) 27:3,19 increasing (2) 32:22 48:4 indicated (1) 33:17

industry (5) 5:2,7 22:23 28:23 46:6 influx (1) 32:20 information (6) 5:18 7:11,12 29:13 30:7 44:25 informed (1) 5:19 initial (2) 20:12 32:4 Initially (1) 31:21 initiatives (3) 7:2 8:7 49:19 inordinate (1) 7:9 inspection (2) 8:15 12:3 inspections (1) 18:10 inspector (1) 44:13 inspectors (2) 12:10,12 instant (1) 32:15 instrumental (1) 11:25 integrity (1) 15:6 intend (1) 41:6 interest (1) 17:3 interested (2) 17:18 62:16 internal (1) 6:7 introduction (1) 33:14 invaluable (1) 8:18 investigating (1) 7:22 Island (17) 6:16 11:14,16,19 12:2,3 13:3,10,16,17 14:2 15:7,10 17:7 17:13,17 57:9 issue (4) 21:14 34:25 38:6 59:7 issued (2) 29:5 60:23 issues (7) 11:15.16.16 12:12 34:8 39:4 46:5 item (1) 10:16

Jacques (1) 2:6
January (10) 1:9 4:10 11:9 13:4
 43:20 45:9,15 60:12 61:4 62:19
Jeff (3) 8:22,25 47:4
Jennifer (3) 2:21 62:7,22
JFK (1) 9:10
Jiha (12) 2:6 23:11,14 24:9 25:7,12
 25:20 26:13 35:20 36:15 37:12
 37:16
Jinwoo (2) 3:10 45:24
John (2) 56:20 57:11
joined (1) 4:16
joining (1) 17:19
Joshi (2) 2:4 47:11
judicial (1) 59:20

K

Kala (2) 47:4,5 keep (2) 42:22 43:9 kind (5) 7:19 31:21 48:22 54:16 59:22 know (36) 6:24 7:25 10:9 11:10 12:8,25 14:14,15,24 15:2,3,9,11 15:18,25,25 16:3,6,14 23:16,19 26:15 32:3,10 35:10,24 37:10 46:22 47:3 52:14 54:7,10,17 59:14 60:2,20 **Koch (1)** 13:6

La (1) 9:10 lady (2) 16:18,18 large (3) 6:23 33:8 55:12 LARS (1) 50:18 lastly (1) 41:23 late (2) 49:10.11 law (8) 36:8,12,16 37:9 43:7 45:11 59:21 61:2 lay (1) 17:11 leading (1) 22:4 learned (2) 7:8 59:21 lease (1) 38:7 leave (1) 15:18 leaves (1) 20:23 leaving (1) 12:21 led (1) 30:15 **left (2)** 6:8 50:13 legal (10) 8:16 18:21 23:14 24:11 26:18 34:8 36:18 37:10 38:14 legally (2) 24:15 36:4 lenient (2) 34:22 35:12 let's (1) 40:10 letter (6) 12:18,23,24 15:17 42:20 42:22 level (1) 40:20 liable (1) 23:20 license (27) 7:3 19:5,12,13,13,15 19:23 20:6,8,9 21:15,23 22:12 24:4 25:2 29:3,6,10 33:19,20 41:14 48:7 49:5,8,13 51:10 58:25 licensed (8) 6:24 24:2 29:11 47:16 47:20 51:12 60:24,25 licensee (5) 29:22 31:7,23 39:7 57:7 licensees (20) 3:5 5:2 6:23 23:3,5 25:16 29:18,21,25 30:6 34:2 49:22,23 53:14 55:12 56:5 57:6 59:9,14 60:18 licenses (8) 19:18 22:5 33:22,22 47:20 48:25 49:6,10 licensing (22) 3:9 5:25 6:2,9 7:13 8:4,9,15,18 17:25 18:2 22:7,9 26:11,23 28:2 29:17 31:6 40:3,25

54:12 56:5

light (1) 6:22

Likewise (1) 48:9

limit (2) 24:22,23

limited (1) 39:8

licensure (3) 20:7 23:25 48:5

limousine (5) 1:4 13:2,9,15 56:19

Lindauer (9) 3:12 57:25 58:2,7,14 58:19 59:11,16 60:2 line (8) 6:9,11,18 7:10 35:10 43:21 43:22 44:11 lines (3) 6:4,6 37:20 lingering (1) 55:20 list (3) 5:13 26:5 27:7 listed (1) 40:7 little (3) 8:2 35:11 50:11 live (1) 42:7 livery (2) 11:13 18:17 Local (2) 45:11 61:2 location (1) 18:6 logical (1) 28:13 long (7) 6:6,16 40:6 41:13 43:2 57:9 59:6 longer (5) 7:2 23:19 49:20 51:21 55:19 look (6) 5:2 33:2 38:22 39:14 54:6 54:25 looking (2) 37:24 39:11 Lorenzo (1) 8:21 loss (1) 11:3 lost (1) 34:17 lot (8) 6:17,19,21 9:14 12:8 14:25 55:2,17 lots (2) 44:16,16 love (1) 52:13 **LPEP (1)** 56:14

M M (1) 3:11 Madame (4) 15:23 16:18 31:8 35:20 mail (2) 30:8,25 maintain (1) 41:14 maintaining (1) 19:5 maintenance (1) 19:11 making (4) 11:22 12:2 27:2 35:9 **MAMARONECK (2)** 1:22,22 Mamdouh (2) 3:6 34:4 man (1) 15:5 management (1) 6:9 mandatory (1) 7:4 **MANHATTAN (1)** 1:12 manner (1) 48:13 Marino (12) 2:8 15:22 30:9,11,19 31:3 40:13,16 52:4 53:2 54:15 55:22 marking (1) 27:21 markings (3) 3:9 27:15,20 marriage (1) 62:16 Matt (1) 4:13 matter (5) 16:23 25:14 41:7 62:11 62:17 Matthew (1) 4:8 mayor (3) 4:16 13:6 15:10

Mayor's (4) 4:19 5:9,16 36:13 Mazer (10) 3:11 47:9,10,12 48:23 52:9.16.22 53:8 56:13 mean (11) 14:22 16:4 25:23 30:21 31:10 37:16 52:6,10 54:18,19,20 meaningful (2) 50:3,7 means (1) 25:21 medallion (2) 47:16 54:2 Meera (1) 2:4 meet (1) 18:8 meeting (4) 4:4 5:17 11:7 61:15 member (1) 4:11 members (2) 6:8 47:11 mentioned (1) 37:23 met (1) 6:15 methods (1) 26:3 Metropolitan (1) 47:13 Midori (1) 9:2 Miller (1) 8:14 mind (1) 31:22 minute (1) 22:3 minutes (5) 10:17,18,25 12:20 48:19 MIS (1) 8:17 missed (2) 16:11 22:4 missing (1) 7:15 mistake (1) 42:19 Mistakes (1) 59:17 Mobarak (12) 3:6 34:4.5 37:18 38:16 39:3,17,24 40:9,14,18 41:11 mobilized (1) 6:7 modern (1) 19:8 modernize (1) 29:16 **mom (1)** 10:4 money (20) 23:8 26:10 31:7,23,24 32:14 34:6,12,18,24 35:5 42:6,14 43:4,17 50:17 51:8,23 52:5,6 monitoring (4) 20:22,25 21:3,5 month (2) 43:13 46:19 months (1) 49:6 morning (10) 4:2 17:23 18:25 34:5 41:25 45:25 47:10,25 57:21 60:14 **mot (1)** 20:17 **mother (1)** 58:15 move (3) 10:15 17:20 18:22 Moving (1) 4:15 MTBOT (1) 3:11

N

name (4) 17:23 18:6 42:2 47:12 nature (1) 58:15 near (1) 13:22 nearly (1) 47:20 necessary (2) 5:19 49:20 necessity (1) 49:7

need (7) 7:21 8:5 11:17 25:9 31:12 39:15 44:18 needs (3) 5:20 11:24 41:4 never (3) 13:21 14:18 56:8 new (33) 1:3,22 6:2,3,4,12,14 7:23 8:3 10:3 13:4,14,16 14:4 15:7,25 16:20 20:6 21:14 29:10 30:3 34:16 43:7 44:16 49:4,22,23,25 50:18 58:2,24 62:4,8 newly (1) 47:17 news (1) 9:20 Nick (1) 8:25 Nicol (1) 8:21 night (1) 60:15 **non-certified (2)** 57:4,5 non-cost (1) 24:4 non-licensees (2) 57:5,7 non-New (1) 60:24 noncash (6) 23:23 24:4 26:3,25 32:5 54:9 nonpayment (1) 51:11 Nora (1) 2:8 Notary (1) 62:7 note (2) 4:6 27:17 noted (1) 61:16 noticeable (1) 27:21 noticed (1) 6:2 notification (1) 59:3 number (4) 6:23 7:9 32:21 55:12 numbers (2) 32:24 33:2 NYPD (2) 4:12,17 **NYTWA (1)** 3:12

0

OATH (2) 47:22 51:9 **objective (1)** 14:25 obligations (1) 23:20 **obsolete (1)** 49:18 obtain (1) 31:7 obtained (1) 29:10 obtaining (1) 47:19 **obviously (1)** 27:5 odd (1) 30:20 off-street (1) 18:9 offenses (2) 47:24 50:8 offer (1) 48:3 offered (2) 16:8 43:24 office (4) 5:10,16 7:25 36:13 officer (8) 18:5 28:5 39:19,24 40:8 40:9,11,15 officers (1) 39:23 officially (1) 4:20 oh (5) 18:18 35:2 40:16 46:20 52:22 okay (16) 15:23 27:11 30:10 31:22 32:2 36:19 45:3,5 46:15,20 47:7 57:19 58:16 59:12,22 60:9

old (3) 14:18 56:20 60:2 once (1) 20:2 one-stop (1) 31:25 one-year (1) 20:8 ones (1) 25:19 ongoing (4) 20:21,24 21:2,4 online (5) 7:3 26:21,22,25 32:16 open (1) 17:16 opened (1) 6:6 opening (1) 12:7 operating (1) 47:15 operational (1) 34:25 operations (3) 19:6 20:5 36:14 **Operations' (1)** 5:10 opportunity (3) 9:5 46:3 57:20 opposing (1) 57:15 option (10) 22:17 23:5 24:10 31:20 34:21 36:6,6 42:9 52:12,21 optional (1) 27:23 options (1) 36:7 order (12) 26:10 31:7,23,24 34:12 34:18,24 35:5 42:6,14 43:4 51:8 orders (2) 23:8 50:17 Osman (3) 3:7 41:24 42:2 out-of-state (3) 28:25 29:3,7 outcome (1) 62:17 outlived (1) 19:9 outside (3) 27:23 39:11 48:11 outstanding (2) 18:8 42:19 outweighs (1) 20:15 overdue (1) 59:6 owner (18) 18:5 28:16 38:6,7,10 38:10,12,20 39:6,9,10,13,19,20 40:10 46:24 51:2 54:3 owners (8) 28:3,5,11,15,20 33:19 38:12 47:14 ownership (1) 18:6 owns (1) 28:6 Ρ p.m (1) 43:12 package (3) 23:10 27:13 45:6

p.m (1) 43:12
package (3) 23:10 27:13 45:6
PAGE (1) 3:2
paid (1) 42:25
pain (1) 54:17
papers (1) 43:16
paperwork (1) 42:21
parking (1) 18:9
part (5) 25:5 33:23 38:23,23 49:14
particularly (1) 48:10
parties (2) 51:11 62:15
partners (1) 4:17
party (1) 50:23
pass (2) 13:24 35:8
passed (3) 7:18 9:7 61:11
passenger (4) 9:9,19 43:13 44:3
passengers (2) 5:20 44:3

passing (1) 4:8 passion (1) 13:8 pay (25) 23:6,23 24:2,10,12,21 25:16 26:2 31:10 42:9,23 50:14 50:21 51:2,15,18,19,22 52:11,19 53:16,22 54:4 57:8,10 paying (4) 23:21 32:5 52:13 54:2 payment (17) 22:17,18,22,24,25 23:5 42:6,10,20 43:2,3 45:23 49:11 50:18 53:22,24 57:18 payments (9) 3:9 22:20 27:2 32:16 50:11,19,23 57:2,16 Pearlstein (1) 8:17 penalties (2) 27:17 50:8 people (37) 5:16 7:5,10,21 9:8 12:4 12:8 13:19 16:22 17:18 24:21 25:21 26:2,21,22,24 30:22 32:4 32:13,16 33:24 34:23 36:2,4,20 37:2,4 38:9 39:11 41:15 42:7 44:14 45:17 54:11 55:16 58:23 59:23 percent (2) 50:15 57:2 percentage (1) 25:15 perfectly (2) 53:8,20 period (4) 20:6 48:5,18 49:3 periods (2) 48:11 58:20 permit (17) 28:2,5,6,7,8,11,16,18 33:18,19 37:22 38:7,8,10 39:9 41:13 51:6 permitted (3) 24:20,22 51:15 person (3) 24:17 38:9 51:6 personal (5) 51:7 55:3,7,17,25 personally (1) 16:21 perspective (1) 15:8 **Peter (3)** 3:11 47:9,12 phones (1) 29:24 pickup (1) 9:19 pickups (1) 9:8 pitch (1) 17:17 place (5) 14:4 15:8 25:18 28:23 35:15 places (4) 20:14 26:8 55:2,17 **plagiarize (1)** 15:17 players (1) 54:13 please (4) 10:11,12 17:15 61:12 **pleasure (1)** 16:14 plus (1) 14:11 point (4) 22:13 25:12 35:21 54:9 points (3) 59:10,15 60:22 poling (1) 7:9 posit (1) 39:6 position (5) 11:12 13:2,5,8 16:25 **possibility (1)** 26:10 posted (2) 45:14 61:3 **potentially (1)** 39:12 power (1) 38:3

practice (3) 35:15 36:24 40:20

practices (2) 19:8 56:18 **prayers (1)** 4:13 precedent (2) 26:7,8 prefer (1) 33:2 pregnant (1) 9:23 present (3) 2:3,11 17:22 presentation (3) 3:2 18:19,22 Press (1) 2:17 pretty (1) 55:15 pricing (1) 58:9 **private (1)** 36:19 probably (5) 10:8 52:12,24 54:25 59:20 probation (1) 58:22 probationary (4) 20:5,8,16 49:13 procedure (1) 6:15 procedures (4) 19:9 48:14 50:4,4 proceedings (60) 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:10 62:12 process (16) 6:22 8:6 11:22 20:13 20:18 28:2 29:17 45:23 48:9 50:19 55:13 57:18 59:5,5,17,19 processes (1) 33:24 processing (1) 19:20 program (2) 20:16 44:10 progressive (1) 50:7 project (2) 8:11,13 promote (1) 49:16 property (1) 44:10 proposal (3) 5:19 37:19,20 proposals (1) 52:7 propose (1) 19:15 proposed (21) 3:2 19:3 21:13 22:8 23:4 27:19,25 28:10,19 29:6,24 33:16 36:9,12 45:13 46:9,18 48:2 58:18 60:16,17 proposing (2) 24:19 25:19 protect (1) 49:24 **Protection (2)** 27:14,15 proud (1) 13:12 provide (5) 7:12 19:17 27:7 28:20 29:19 provided (1) 47:21 providing (3) 7:16 12:10 60:19 **public (14)** 2:16 4:4 21:12 29:15 36:19 44:9,10 45:9 46:17 49:17 49:25 60:12 61:15 62:7 publication (1) 60:15

published (3) 45:7 46:19 60:10 **pull (2)** 26:5 31:12 purpose (1) 24:25 put (3) 14:14 15:6 17:14

Q

question (5) 21:11 23:12 30:9 31:5 55:20 questions (3) 25:13 41:15 57:20 queueing (1) 6:14 quick (4) 9:6 10:7 23:11 31:4 quicker (1) 31:2 quickly (3) 6:7,18 10:22

R

R (1) 62:2 Rafael (1) 10:2 raised (5) 10:19 18:13 45:21 60:22 raising (1) 34:24 rare (1) 30:23 rate (1) 28:19 rationale (1) 30:15 Rawan (1) 41:19 ray (1) 16:15 re-review (1) 20:11 read (3) 12:19,22 56:15 ready (4) 5:23 45:17 61:6,7 real (1) 35:24 reality (1) 12:5 really (11) 11:2 12:21 14:25 15:2 15:19 16:16,25 39:10 50:12 54:16.19 reapplication (1) 20:13 reapply (2) 20:10 21:17 reapplying (1) 49:8 reason (2) 18:7 42:18 reasonable (1) 50:13 rebuilding (1) 13:20 receipt (1) 32:15 received (4) 7:18 22:5 45:10 60:13 recognized (1) 50:2 recommended (1) 60:17 record (8) 15:15 20:24 21:5 29:4 43:18 45:8 60:10 62:12 record-keeping (1) 52:15 recorded (1) 4:21 records (2) 22:11 40:7 recourse (1) 56:7 recruitment (1) 17:16 redesign (4) 27:14,19,20,22 reduce (5) 7:2 30:6 48:6 59:10,15 referring (1) 44:22 reflect (1) 19:7 reforms (2) 48:2 49:15 refuse (3) 23:21 24:13,16 regarding (1) 60:23

regulations (1) 49:24 regulatory (2) 49:15,21 related (2) 28:7 62:14 relationship (1) 28:15 released (2) 5:6,11 reliance (1) 30:7 rely (1) 37:9 remain (1) 20:19 remains (2) 21:12 26:9 remember (2) 42:23,24 remove (3) 19:9 22:16 28:18 removes (1) 23:4 removing (1) 20:5 rendered (1) 49:18 renew (3) 19:18 48:25 49:5 renewal (12) 8:6 18:4 19:23 21:20 21:21,24 22:5,13 30:3 48:14 49:10 58:20 renewals (7) 7:3 18:4 32:4 33:20 48:8,13,16 repeat (1) 20:13 rephrase (1) 41:11 report (8) 4:6 5:9 9:17 17:22 18:12 18:14 31:13 43:16 reported (2) 2:21 62:10 **REPORTING (1)** 1:21 represent (9) 38:3,5,11 39:17,21 39:23 40:12,15 47:14 representation (1) 47:22 representative (2) 50:25 51:13 **REPRESENTATIVES (1)** 3:5 represented (3) 38:18,20 47:17 representing (2) 11:23 42:3 requested (1) 22:14 require (3) 29:7,25 30:12 required (1) 29:19 requirement (1) 19:25 requirements (8) 18:9 21:20,21,24 22:3,9 30:16 49:22 requires (3) 27:16 45:11 61:2 requiring (2) 28:25 29:17 reservations (1) 50:9 resignation (1) 15:17 resigning (2) 11:8 12:25 resources (1) 19:21 respect (1) 33:19 response (4) 41:20,22 55:22 60:6 result (1) 21:6 retaken (1) 20:2 return (2) 35:7 49:2 review (3) 20:13,19 21:6 revocation (2) 20:18 21:7 revocations (2) 21:2,4 revoke (1) 58:25 **RICHMOND (1)** 62:5 right (18) 6:12 14:15 16:7 26:19 31:19 33:11 35:8 36:18 37:17

39:2 46:13 47:4 52:17 53:4,23 56:18 59:11 60:3 risk (1) 23:2 risky (1) 35:24 roads (1) 10:11 role (1) 12:15 room (2) 1:11 6:19 Ross (1) 44:23 Roth (1) 47:4 **Rubin (1)** 8:14 rule (46) 9:7,13 11:22 20:23 21:13 22:8,16 23:4,10 24:19,22,23 25:3 27:13 28:10 29:6,12,24 33:13,17 33:17 34:3 37:20 38:25,25 39:8 39:12 40:21,21 41:3,4,8 45:6,12 45:13,19,24 46:9,9,11 50:5 58:18 60:16,18,22 61:3 rules (27) 8:3,3 14:24 18:17,18,20 18:23 23:22,24 24:21 25:18 33:19 36:9,11,16 37:15,19 38:11 41:11 45:7 46:18 49:13,17 59:8 60:8,9 61:10 run (1) 43:14 rush (1) 43:12

S

sad (2) 4:6 8:2 safely (2) 10:3 21:12 safest (1) 4:20 safety (5) 4:18 49:17,17,25 50:2 Sandy (1) 13:21 **satisfied (1)** 31:13 saves (1) 7:7 saying (8) 25:10,23 26:14 41:15 53:2,4 55:23,24 says (1) 36:18 scenario (1) 39:6 school (1) 59:21 scope (1) 17:2 second (3) 14:13 19:6 60:8 secondly (1) 60:21 **sector (2)** 5:14,21 see (5) 9:15 32:20 35:11 39:15 55:9 seen (1) 26:11 segments (1) 29:22 send (4) 10:5 34:15 42:19 44:12 sending (1) 12:24 sent (2) 45:15 61:5 sentences (1) 41:12 serious (2) 20:25 50:8 seriously (2) 36:22,23 serve (2) 14:3 21:12 served (3) 4:10 11:9 13:7 service (7) 13:15 27:10 38:18,21 50:15 58:4,6 **SERVICES (1)** 1:21

serving (1) 13:23
set (5) 24:20 26:6 46:18 60:8 62:18
sets (1) 18:20
setting (1) 13:13
settlement (2) 53:24 57:11
settlements (4) 22:19,21 50:14,22
setup (1) 30:12
severe (1) 10:10
sharing (1) 30:6
Sheriff (1) 10:3
Sherry (1) 8:24
shining (1) 8:12
SHL (13) 3:5 28:2,5,7,10,11,15,16
33:13,16,18,18,21
shop (1) 31:25
shoulder (1) 16:10
shy (1) 17:18
side (1) 58:4
Siegel (9) 8:20 17:22,23,24 35:3,4
35:16 40:6,24
significantly (1) 19:20
signs (2) 27:16,18
silly (1) 52:5
similar (2) 25:18 28:22
simply (1) 7:10
sincerely (2) 14:5,21
single (2) 39:20 40:10
sit (1) 16:2
site (1) 31:14
situation (1) 56:4
six (3) 49:6 58:10,10
size (1) 27:20
small (2) 11:17 27:18
smart (1) 29:24
snail (2) 30:8,25
snow (1) 58:10
soft (1) 60:3
solely (2) 6:9 39:19
somebody (6) 14:17 23:16 24:15
25:7 26:16 34:7
someone's (1) 54:18
soon (2) 7:11 12:5
sorry (2) 34:9 38:17
sort (2) 26:3 39:8
sought (1) 47:19
sound (1) 10:14
sources (1) 32:9
space (1) 17:9
speak (4) 5:22 16:5 47:5,25
speaker (6) 34:4 41:18 45:6,24
47:9 57:24
speakers (5) 3:5,9 34:3 45:22 60:5
speaking (1) 46:4
special (1) 8:24
specifics (1) 44:21
speculating (1) 32:25
speculation (1) 33:10
` ` '

```
spend (3) 6:17 32:14 48:10
ss (1) 62:4
Stacy (1) 8:21
staff (7) 2:15 8:18,21,23 20:15
  46:21 60:16
staffs (1) 9:3
stakeholders (1) 5:18
stamp (2) 7:8 25:9
standard (2) 21:15 50:2
Standards (1) 17:25
standing (1) 6:17
start (3) 4:3,5 6:12
started (4) 5:24 7:14 16:22 35:16
state (7) 29:5,10,11 49:4 60:24
  62:4,8
statement (1) 42:25
Staten (14) 11:14,15,19 12:2,3
  13:3,10,15 14:2 15:7,10 17:7,13
  17:17
states (3) 23:15 24:12 60:23
stats (1) 4:21
status (2) 7:13 20:17
stay (1) 58:13
steal (1) 15:16
STENO-KATH (1) 1:21
Stenokath@verizon.net (1) 1:24
sticker (1) 27:23
stopped (1) 38:2
storage (1) 28:19
storm (2) 10:9 44:3
straight (1) 33:15
stranger (1) 56:8
streamline (6) 6:22 19:6 20:4
  21:18 30:5 57:18
Street (5) 1:10 18:16 43:21 56:20
  57:11
strongly (1) 7:5
structuring (1) 13:14
stuck (1) 9:22
study (2) 5:6,11
subject (4) 20:19,22 49:23 50:15
submission (1) 22:10
submit (1) 29:3
submitting (2) 7:6 18:2
substitution (1) 40:22
successful (1) 37:24
suffering (2) 43:7,19
suggest (4) 40:23 49:9 51:3,5
suggested (1) 54:21
suggesting (3) 52:23 53:21 57:17
suggestions (3) 53:9,10 54:22
summary (1) 18:18
summon (1) 54:5
summons (1) 54:2
summonses (1) 53:13
sunshine (1) 16:16
Superstorm (1) 13:21
```

support (2) 4:23 57:14 sure (9) 12:2 30:14,21,23 34:23 36:15 41:5 45:3 59:13 surge (1) 58:8 suspended (1) 51:10 **suspension (1)** 21:6 suspensions (2) 21:2,4 **Switzer (1)** 9:2 system (7) 7:22 13:9 28:22 30:25 50:18 54:9 59:20

```
T (2) 62:2,2
take (28) 7:5 17:9 23:18,21 24:13
  24:16 25:22 34:20 37:7,8 39:14
  41:3 43:9 53:11,12,14 54:3,9,18
  55:17,25 56:2,24,25 57:3,4 59:2
  59:3
taken (2) 12:14 17:3
takes (1) 55:13
talk (2) 16:9 55:2
talking (3) 34:7,8 37:18
task (1) 6:7
tasks (1) 28:12
taxi (13) 1:4 4:25 13:2,9,14 20:6
  28:23 42:3 44:11,17 46:6 47:22
  56:19
taxicab (2) 47:13,21
taxicabs (1) 47:16
taxis (2) 26:23 27:16
team (2) 6:13 8:13
technology (3) 29:23 32:11 33:8
tell (5) 25:22 26:16 36:4,20 37:4
telling (2) 34:11 44:8
ten (1) 14:11
tender (4) 23:15 24:11 26:18 36:18
tendering (1) 51:20
tenders (1) 24:16
term (5) 7:2 19:13,15,23 21:15
terms (4) 11:18 19:14 27:9 35:23
testify (1) 57:21
testimony (1) 41:17
testing (2) 21:7 22:12
tests (1) 48:19
texting (1) 7:14
thank (31) 9:3 10:6 13:25 14:7,8,20
  14:22 15:21 16:13,17,18,19,24
  17:4 18:10 27:11 34:24 41:16
  44:18 45:3 46:2 47:6,7,8 57:20
  57:22,23 58:3 59:25 60:4 61:11
thanks (4) 8:10,24 15:19 49:18
thee (1) 56:7
thing (2) 36:3 58:22
things (9) 14:15 15:2 28:17 42:5
  43:8,8 44:14 46:10 57:17
think (29) 5:21 12:13 16:12 24:18
  25:8 31:11 32:11,16 33:11,12
```

turn (2) 10:21 12:16 wait (2) 22:2 35:10 34:19 35:22 36:3,21,25 37:2,3,6 40:2,3 44:22 46:10 52:10,12 54:6 turned (1) 31:20 waiting (2) 6:19 9:9 54:17 55:15 59:4,11 two (18) 8:5 9:16 19:14 25:13,17 walk (1) 24:17 thinking (1) 10:7 29:9 37:23 38:9,12 41:12 42:18 want (16) 10:5 13:25 14:11 15:22 third (3) 19:8 50:23 51:11 43:8,14 48:5 53:9 58:21 60:12,17 17:9,10 27:4 28:8,21 32:19 34:5 thought (1) 11:22 two-year (1) 20:9 42:13 53:22 54:10 56:16 59:16 thoughts (1) 4:13 types (1) 29:22 wanted (1) 9:6 three (13) 6:11 8:5 19:16,19 20:3 wants (2) 53:15 57:8 21:15 42:18,22 43:7,14 48:5,19 warm (1) 16:8 58:20 Uber (5) 9:21,25 44:3 46:7 58:8 waste (1) 17:6 throughput (1) 9:18 unable (2) 48:12 50:19 way (13) 19:11 27:2 36:25 43:3,11 throw (1) 44:2 43:13 44:11 51:19 52:17,25 53:6 unanimously (2) 18:15 61:11 Thursday (1) 1:9 uncertified (2) 53:11,19 53:21 62:16 Till (1) 38:17 unchanged (2) 21:12 45:13 ways (2) 52:11 54:21 time (25) 4:2 5:8 6:17 8:4 13:17,23 understand (10) 11:3 24:9 25:7 we'll (6) 10:15 17:20 33:15 34:19 16:3 17:6 21:22 22:6 34:13,15,22 26:13 36:24 37:12 38:24 55:24 38:22 41:6 we're (20) 4:3 5:22 6:25 7:4,22 35:12 43:2,6,15 48:11,16,18 49:3 58:21,23 49:16 57:8 61:14,16 undertaking (1) 6:25 24:19,23 25:19 26:4,24 27:6 timeline (2) 19:23 20:2 undisturbed (2) 20:24 21:8 33:12 34:21 35:23 36:4 41:5 53:6 timely (1) 48:13 unending (1) 56:10 54:23 56:5.8 times (2) 58:5,11 unfortunately (2) 4:5 42:16 we've (9) 4:23 6:24 7:8,14,18 26:6 timetable (1) 22:10 uniform (1) 22:14 27:7 35:4 50:11 tirelessly (1) 11:14 uniformed (2) 21:19 30:17 weather (1) 61:13 tires (1) 10:14 website (4) 5:10 7:12 45:14 61:4 United (3) 23:15 24:12 42:3 TLC (46) 4:22 5:15 10:5 11:7,7 unnecessary (2) 23:2 50:20 week (2) 5:5 35:17 12:12 15:8 16:20 18:25 19:5,6,12 unpaid (1) 11:11 weekend (1) 58:8 19:20 20:4,8,10 21:2,14,21 22:18 unusual (1) 24:6 weeks (3) 5:15 6:5,11 22:22 24:4 29:12,18,20,25 30:2 Weiss (3) 8:19 35:2 40:24 **update (1)** 9:6 33:25 34:7 38:2.7 39:7.18 41:14 updates (5) 3:2 7:16 19:4 23:10 welcome (5) 16:8 46:16,22,22 42:11.14.18 44:13 49:8.15 50:16 27:13 48:14 51:9 55:15 57:7 59:18 60:20 upset (1) 12:21 went (4) 9:15 34:13,14 43:12 TLC's (4) 20:14,21 45:14 61:4 use (7) 14:16 25:21 26:15 29:23 WHEREOF (1) 62:18 today (11) 6:17 8:4 11:6 13:11 18:2 37:5.25 55:18 wide (1) 17:2 24:24 25:4 32:17 38:17 48:2 54:9 usefulness (1) 19:10 Wilson (18) 2:12 18:17 24:18 told (1) 26:2 utilized (1) 9:17 33:14,16 37:13 38:22 39:4,22 topic (2) 10:22 58:13 40:2 41:18,21,23 45:5,22 47:8 Tormey (1) 8:22 57:23 60:9 **TPEP (1)** 56:14 Valdivia (1) 9:2 window (6) 21:19 22:14 27:24 Trade (1) 47:14 34:10 35:6,8 Varghese (1) 8:14 traffic (5) 7:3 9:11,22 22:6 47:23 vehicle (5) 27:24 28:17 33:21 windshield (1) 10:12 transact (1) 54:12 wipers (1) 10:13 38:19 39:6 wise (1) 25:15 transacting (1) 35:9 vehicles (1) 27:17 transaction (7) 36:17,21 37:5,21 vehicular-related (1) 47:24 wish (1) 15:14 Venezia (1) 8:25 37:22 55:6,8 within-entitled (1) 62:11 transactions (3) 24:7 37:23,25 viewable (1) 27:23 **WITNESS (1)** 62:18 transcript (2) 1:2 62:12 woman (1) 9:23 violation (1) 21:3 transfers (1) 33:21 violations (1) 50:6 wonder (1) 55:4 transport (1) 29:14 Vision (4) 4:15,25 8:17 49:19 wonderful (1) 13:19 tremendous (1) 11:21 visit (1) 7:21 words (1) 11:6 **Tribunal (3)** 47:23 56:19 57:12 work (8) 5:12,23 8:12 12:14 13:12 visiting (1) 7:25 triggers (3) 20:25 21:3,5 vital (1) 11:23 50:4 55:10,13 worked (3) 8:10 14:10,23 trip (1) 7:7 voice (3) 11:21,24 12:9 true (1) 62:12 working (12) 5:3 9:13 10:13,14 volumes (1) 19:21 truly (1) 4:22 13:18 14:22 15:3,11,20 27:9 **voluntarily (1)** 11:12 try (1) 35:21 vote (6) 18:23 45:17,18 60:8 61:6,7 33:25 50:19 trying (2) 24:15 50:21 world (1) 39:9 W Tuesday (2) 4:16 9:23 wouldn't (3) 23:25 39:7 51:24

write (1) 13:11	212.95.DEPOS (1) 1:23	
	21st (1) 60:11	
X	25th (1) 62:19	
	26 (3) 11:10 13:5,23	
Υ		
yeah (5) 30:24 40:2,18 46:14 52:9	3	
year (6) 4:20 5:3 6:12 9:7 20:11	30 (1) 21:25	
58:2	31st (2) 11:9 13:4	
years (20) 8:5,5 9:16 11:10 13:5,20		
13:23 14:11 19:14,16,19 20:3	34 (1) 3:6	
21:16 29:9 42:17,18,23 48:6	37th (1) 43:10	
58:20,21	3rd (1) 10:18	
yellow (1) 28:23	0.0 (1) 10.10	
yesterday (1) 9:4	4	
York (13) 1:3,22 10:3 13:4 14:4	4:30 (1) 43:12	
15:7 16:20 29:10 49:4,25 60:24	41 (1) 3:7	
62:4,8	42nd (1) 43:21	
younger (4) 32:7,20,21 33:7	45 (1) 3:10	
younger (4) 32.7,20,21 33.7		
Z	47 (1) 3:11	
	5	
Zero (3) 4:15,25 49:19		
0	5 (2) 43:25 44:2	
0	5,500 (1) 47:15	
	57 (1) 3:12	
1		
1,000 (2) 47:18,20	6	
10 (3) 12:20 43:24 44:2	60 (1) 58:16	
10:00 (1) 9:23	66 (2) 56:20 57:11	
10:19 (1) 2:2		
10:20 (1) 4:3	7	
10543 (1) 1:22	7th (1) 43:10	
11:15 (1) 61:14		
11:16 (1) 61:16	8	
12 (1) 18:3		
139 (1) 1:22	9	
13th (1) 4:10	9:00 (1) 34:14	
148,000 (3) 6:25 32:18 33:5	9:20 (1) 34:14	
15 (1) 12:20	90 (1) 21:22	
15th (2) 45:15 61:4	90-day (2) 21:19 22:9	
16 (1) 37:20	914.381.2061 (1) 1:23	
18 (1) 3:3	914.722.0816 (1) 1:23	
18th (2) 45:8,9	953.3767 (1) 1:23	
19 (1) 42:17		
1910 (1) 4:22		
1998 (1) 49:14		
19th (2) 1:11 4:16		
1341 (2) 1.11 4.10		
2		
2 (1) 43:25		
2.49 (2) 50:15 57:2		
2011 (1) 15:24 2014 (1) 28:2		
2014 (1) 38:2		
2015 (3) 4:20 10:18 60:11		
2016 (7) 1:9 13:4 45:9,15 60:12		
•		
61:4 62:19		
•		