# In Re Commission Hearing NYC - Taxi & Limousine Commission March 1, 2023

1	
2	
3	NEW YORK CITY
4	TAXI & LIMOUSINE COMMISSION
5	PUBLIC HEARING
6	
7	33 Beaver Street New York, New York
9	March 1, 2023 10:09 a.m.
10	B E F O R E:
11	SHERRYL ELUTO, General Counsel
12	
13	Board of Commissioners:
14	CHAIR DAVID DO
15	ELISA VELASQUEZ
16	THOMAS SORRENTINO
17	
18	
19	
20	
21	
22	Stephanie O'Keeffe
23	Court Reporter
24	
25	

## PROCEEDINGS

2.0

2.2

COMMISSIONER DO: Good morning, everyone. My name is David Do,

Commissioner of the Taxi and Limousine

Commission, and the time now is 10:09,

and I'm calling the meeting to -- or

the public hearing to order.

I'm joined today by
Commissioners Sorrentino and
Velazquez, thank you both for being
here with us today.

Today we're holding a public
hearing on the proposed amendments to
our minimum driver payment rules for
high-volume for hire services,
including the increasing payment
amounts to account for increased
driver expenses and changing the way
utilizations are calculated and
applied.

The notice to comment on this rule was published in the City Record on January 30, 2023, and the comment period ends today.

We're not voting on these rules

2.0

## PROCEEDINGS

today. The soonest that this role proposal could be adopted by the Commission is at our next scheduled meeting on March 8th.

Before we begin, I want to thank the drivers out there for their patience and perseverance when it comes to fighting for this pay raise. I know you have been out there making sure your voices have been heard. I have spoken before about the joy in this room back in November when we passed the previous minimum payroll. That was an uplifting moment for all of us. That raise would have already happened if Uber hadn't filed a lawsuit to stop it.

Now we're in March, three months have been lost. Here at the TLC, we have been fighting this whole time to secure that pay raise. I want to thank our legal team, the team at the City's Laws Department, and our policy team on their hard work on this.

2.0

## PROCEEDINGS

Uber's litigation used up City's resources, your time, your income, and it has a major cost to all of us. The judge in this case never questioned your right to a raise. He simply wanted a more detailed explanation on our calculations, so that's exactly what we provided in our statement for basis -- in our statement of basis for our new minimum payroll.

Now, I would ask if anyone would like, from the Commissioners to speak.

(No response.)

No? Okay. If not, I would like to ask James DiGiovanni, Assistant Commissioner for Policy to now walk us through our presentation on the new rules.

Thank you so much, James.

MR. DIGIOVANNI: I'm James
DiGiovanni, Assistant Commissioner for
Policy. I'm going to walk through the
proposed traffic pay rules that we
have on the table today.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

So, just as a little bit of background, in 2018, TLC commissioned a study that showed that 85 percent of drivers were earning less than a minimum wage, 80 percent of drivers had purchased their vehicles, so they have contributed significant personal expense towards being able to drive in this industry, and that driver earnings over a couple-year period there, from about 2015 to 2017, were actually declining. So, in response, TLC, along with the City Council, made sure to adopt a standard TLC adopting rules to establish a minimum per trip payment for trips dispatched by the high-volume companies, which are currently Lyft and Uber. Lyft sued, unsuccessfully at the time, to challenge the rules and the rules went into effect in February of 2019.

There are three main parts of the driver pay formula. One part is time, so that's the per minute rate

2.0

2.2

## PROCEEDINGS

and that's meant to account for take home pay, so that's what's meant to account for, the independent contractor equivalent of a minimum wage.

There's is the distance component of the formula, that's the per mile rate. That's meant to account for driver expenses, so we're going to talk a lot about that per mile rate today because today we are trying to better account for driver expenses with a formula.

And then we have the utilization rate, which accounts for down time. So essentially this is the percentage of time that a driver has a passenger in the vehicle, and it's meant -- that part of the formula is meant to ensure that drivers are compensated, albeit indirectly, for their down time.

So here's what the formula looks like in practice and how it's applied to this sample trip that we often use

2.0

## **PROCEEDINGS**

of 30 minutes at 7.5 miles. So, you have the per mile rate times the number of miles over the utilization rate and then the per minute rate over the number of minutes over the utilization rate. So for 7.5 miles in 30 minutes, you have how that formula would apply if the utilization rate is 58 percent, as it has been since the rules were adopted in 2019.

Another component of it that will be a focus of today is the inflation increases. So, in the rules, as they were adopted in 2018, and as they were implemented in 2019, include an inflation adjustment. So, TLC has increased the rate according to this general consumer price index, inflation adjustment three times in 2020, 2022, and just this past month February 1st of 2023. And those are the percentages there that TLC has increased those rates each time.

So, as background for this

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

current proposal, between 2018 and 2021, those CPI increases that TLC did were generally in line with how driver expenses were increasing. So, let's say driver expenses were up about five percent, general inflation also was up about five percent, so we didn't need to focus very specifically on driver expenses, we could just do that general five percent increase and it would roughly equate to driver expenses. But what we saw with the very high inflation in 2022, even though inflation was very high across the board, it was particularly high for driver expenses. So vehicle costs were way up, fuel costs were way up, and we know that those are two very significant components for driver expenses. So if those costs are up higher than even the general inflation is, that means the drivers have to cover that difference. So let's say driver expenses are up \$100 a week and

2.0

## PROCEEDINGS

the general inflation numbers only get them an extra \$50 a week, that difference of \$50 is \$50 that's coming out of drivers' pay. It's coming out of their pockets, rather than out our the company's pockets trying to compensate them for their expenses. So TLC knew that we needed to do something to better account for driver expenses because in the very particular economic conditions that the country as a whole and that drivers of New York City were facing at that time.

I do want to note too that there was some talk at the time of a gas surcharge. Uber did adopt and implement everywhere in the United States, except New York City, a fuel surcharge. They said at the time that the general inflation adjustment that we were doing was enough. They have since, though, said that TLC, in retrospect, should have adopted a fuel

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

surcharge that would have only applied last spring and they only said that, of course, after fuel had lowered so it was too late for us to do anything by that point.

So, in 2022, we went through a rule-making process. We had a hearing in May of 2022 where drivers and stakeholders testified about their experience, industry economics, driver expenses to try to give TLC some more information that we could base some decisions on. We also conducted research on different ways that we could better account for driver expenses, and in November of 2022, we adopted rules to increase the per minute rate, which is that take home pay, based on the general inflation and to increase the per mile rate of the expenses on a subcomponent of the consumer price index that just relates to transportation costs to try to better account for driver expenses

## PROCEEDINGS

through that part.

2.0

As we all know, Uber sued to stop the rate increases, and while the judge said that the case appeared ridiculous that, nevertheless, a legal technicality requires TLC to go back and explain what we are doing more. And so, this is us explaining what we're doing more, essentially with some changes form the way we did it last time as well.

So our transportation index proposal, our proposed increase to the per mile side of the equation to better account for driver expenses, you know, we settled on this option after looking at various options, hearing from stakeholders including drivers, driver representative groups, and the companies themselves and we think that this is the best route to account for driver expenses at this time.

So the transportation index

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

2.2

23

24

25

## PROCEEDINGS

covers transportation-related expenses, so it's better than using a general CPI index, which includes everything from bottles of wine or butter or anything you can imagine as general consumer goods. transportation index is, of course, focused on the transportation, so it better relates to driver expenses. And the transportation index increased by 20.71 percent from 2018 to 2022. We decided to go back to the original number because that's when TLC and the economist that TLC contacted with collected the driver expense data so that's what the original data is based So we're looking back at that number and that's a 20.71 percent increase from that original number. So for standard trips that's about 63 cents to about 76 cents per mile, and we also have the WAV, the wheelchair accessible vehicle, and out of town rates in our rules and those are also

2.0

## PROCEEDINGS

come to be increased by 20.71 percent.

So just the impact of the rate change proposal, so here's how it looks in that sample trip of 7.5 miles in 30 minutes. So along with that general CPI increase that we just did February 1st, these are what the rates would be and this is what the sample trip would look like. So that 30 minute, 7.5-mile trip would net drivers at least \$26.76. That's an increase of \$2.16 from the rates that were in effect last year, and an increase of almost \$4 from the rates that that were in effect in 2019.

So, now onto the other major component of these rules is on utilization rates, so I wanted to give a little more detail on those because I think this is where this whole policy is rather complex we'll admit, but the utilization rate is a particularly complicated component, there's a lot of value to it, so it's

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

worth taking a second to talk a little more about it.

So, utilization rates again are just a percentage of time that drivers for a company have a passenger. it's 58 percent, that means 58 percent of the time, the drivers for a company are on the app, they have a passenger and the other 42 percent of the time could be time they are waiting for a dispatch or time that they are on route to go pick up a passenger. because the driver pay formula only applies to time that the drivers have a passenger in the vehicle, that other time is not directly compensated, so the utilization rate is a way for drivers to get indirectly compensated for that downtime. Essentially what it means is that, if a company gets drivers fewer trips, then the company has to pay more per trip to compensate for drivers getting fewer trips overall. So, it kind of tries to

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

strike that balance and ensure that drivers are getting enough trips and the trips that they are getting are paid adequately.

So there's been a lot of controversy about this aspect of the policy because Uber and Lyft have chosen in the past to lock drivers out as a response to it. They want to keep that downtime as low as possible, so one way they can do that, if account -- if it's trying to account for time that drivers are on the app, they can just kick drivers off the app and that reduces the time that drivers are not being paid, but are still on the app. So companies have done this in the past and they continue to threaten more lock-outs, which is why I just want to be very clear that TLC rules, these proposed rules, rules in the past, do not require the companies to lock drivers out. We are not proposing anything of the sort, it's

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

up to the companies, their individual decision to decide whether or not to lock drivers out to try to play with that utilization rate number, so they can essentially pay drivers less.

So, the impact of utilization is fairly significant, so for that sample trip of 7.5 miles in 30 minutes, if there was a 58 percent utilization rate applied, that's \$26.76 as we said. If it was a 54 percent utilization rate, though, it would require a payment of almost \$2 more. And if it's a 50 percent utilization rate, it's over \$4 more that would be required for that trip. So, the utilization rate, you know, what it gets set at, has a pretty significant impact. And it's worth noting that if we just remove the utilization rate component entirely, driver pay would be cut almost in half. So it is very important to keep some version of the utilization rate component as part of

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

the formula. Otherwise, you know, you're cutting driver pay almost in half, which just not going to be an option. So, if TLC doesn't start measuring utilization rate, companies could continue to pay drivers at that current 58 percent rate, the \$26.76 per sample trip, but their utilization rate could just get lower and lower and lower, and they could have an actual utilization rate that's, let's say, 50 percent or 54 percent, which would, in reality, require them to pay drivers much more, but if we're not considering that anymore, they can still pay drivers at only the 58 percent rate. So it's important that we do something to account for utilization and to make sure that utilization rates don't get too low.

So our utilization rate proposal in the current proposed rules is that rather than applying a specific utilization rate percentage to each

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

2.2

23

24

25

## PROCEEDINGS

company, the high-volume companies together would just have to stay above a floor of 56 percent. And as long as they stay above that floor of 56 percent, they would get that 58 percent utilization rate applied. So attempting to strike that balance between not using utilization rate at all or letting the companies get too low of a utilization rate or the companies micromanaging their utilization rate because a one percentage point could be a big difference. This proposal is just saying, as long as you hit 56 percent, it's fine. What we've seen in the data is that the companies have been over 56 percent in the last few years, even when they weren't doing any lock-outs. So our belief is that they could maintain this relatively high utilization rate without locking drivers out, and if they were to choose to lock drivers out, it would

## 1 PROCEEDINGS 2 be just that, it would be their choice 3 as a way to get drivers fewer trips, pay drivers less, without facing any 4 5 consequences under TLC rules. That is all for my presentation. 6 7 I'm happy to answer any questions. 8 COMMISSIONER DO: Are there any 9 comments or questions? COMMISSIONER SORRENTINO: Yes, I 10 11 have a question. 12 Regarding the -- did you factor 13

14

15

16

17

18

19

2.0

21

22

23

24

25

in or consider the fuel surcharge?

There was a point that was mentioned,
and initially we did not do that
previously. Did we consider for this
proposal?

MR. DIGIOVANNI: We did not -well, we considered a fuel surcharge,
but the fuel costs are baked into this
proposal, so there's such a large
component of the transportation cost
that are giving drivers a permanent
increase because of increased costs
across the board, not just for fuel

## 1 PROCEEDINGS 2 but for vehicles and everything else 3 the drivers have to pay, insurance, so a fuel surcharge in addition to that 4 would kind of double count fuel 5 because it's already included in those 6 7 inflation increases. So we thought 8 that this was a better, longer-term 9 way to address the issue of increased 10 expenses. And also because of the 11 nature of the TLC rule-making process 12 by the time you propose a fuel surcharge, implement it, apply it, the 13 14 fuel cost may have already gone down and so it's something that's longer 15 16 lasting and gives more consistency, 17 both to drivers and the companies 18 themselves so everybody knows what the 19 pay is going to be for a certain 2.0 period moving forward, rather than 21 kind of an on-and-off switch. 22 COMMISSIONER SORRENTINO: Thank 23 you. 24 COMMISSIONER DO: Any other 25 comments or questions?

1	PROCEEDINGS
2	(No response.)
3	Alright. Thank you so much,
4	James. I appreciate it.
5	At this time, we want to hear
6	from you all. So I will ask Sherryl
7	Eluto, our general council, to go
8	through the list of public testimony.
9	Thank you.
	_
10	MS. ELUTO: Good morning. When
11	I call your name, you can come up to
12	the podium and begin your testimony.
13	Each speaker will be allotted three
14	minutes to speak. The time limit will
15	be strictly enforced.
16	The video of this hearing and
17	copies of all written comments will be
18	provided to the Commissioners prior to
19	the vote on these rules at the next
20	Commission meeting.
21	With that, I will call our first
22	speaker, Zubin Soleimany, please.
23	MR. SOLEIMANY: Good morning,
24	Chair Do, Commissioners, Deputy
25	Commissioner Eluto. It's good to be

2.0

## PROCEEDINGS

back in person. My name is Zubin

Soleimany, and I'm the staff attorney

for the New York Taxi Workers

Alliance.

I just want to say the main reason we're here today is to account for the full cost of inflation on vehicle expenses that has not been accounted for, that the companies have not accounted for in their payments, and while taking great steps forward, this proposal still does not go far enough to capture that method.

We're proposing the private transportation component of the CPI-W versus the regular transportation component the CPI-U. I'll explain the difference.

And Uber -- Uber has criticized some of these methods in its litigation, and I think by choosing this method, we can -- nobody can have any complaints about this. The problem with general transportation is

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

it includes things like airfare and public transportation. Now, that measure only increased about, I think it was 20.7 percent since the initial rules. Uber criticized this in its litigation as irrational because it includes things other than vehicle cooperating expenses. But to actually get to what those vehicle operating expenses were, that's isolated by burrow labor statistics as private transportation. CPI-W, which we've used in every other rate adjustment before, and Uber criticized for not using, should be applied here. we do what Uber has been recommending, isolate vehicle expenses, do what Uber has been recommending, use CPI-W, we have a 28.35 percent increase, instead of a 20 percent increase. That's what we are calling for on the per mile rate.

On the point of utilization,
Uber has been sending these messages

2.0

## PROCEEDINGS

to its drivers threatening the lock-outs again. Why would Uber have to lock out drivers? These messages don't say. What would impose more cost on them? They don't say. You know, they can reduce the rate by 2 percent, as James's explained, and still not incur higher costs. The rule doesn't allow them to reduce their payments if they increase utilization.

So while this policy may be dishonest, though, I think TLC has to take into account that even though the policy reasons are dishonest, Uber may be making these threats to instigate drivers against the policy that increases their pay.

As James explained, utilization has to be accounted for drivers to have real pay. However, the problem with TLC policy to this point is it hasn't addressed the problem of involuntary lockouts. I don't think

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

we can accept that this has to be an acceptable outcome as part of what it means to have an utilization rate. When drivers are locked out that effect is drastic. Drivers can make about half as much if they're subject to these lockouts, even if the marginal decrease is only a few percent in the whole. For those people, it's basically being fired part-time. The point of this rule is to make sure that you're paid for all the time when you're trying to work. If you live in the Bronx and you pick up somebody in Manhattan and you take them to Flatbush and you get locked out, you're still at work. You're not at home, you're not with your kids, that's time you're trying to work and being locked out is the equivalent -digital equivalent of your boss taking your timecard and punching you out while you are still trying to work. So, thank you. If I may just

## 1 PROCEEDINGS 2 say, what we're proposing -- has that 3 gotten louder? What we're proposing is that 4 5 just as the wage-an-hour law recognized time when people are using 6 7 it, not for their own benefit, but for 8 their job, has to be counted, we can 9 walk and chew qum. We can have utilization rate and we can assure 10 11 that lockouts don't happen. When that 12 driver from the Bronx gets locked out 13 in Flatbush, they are still at work, 14 and TLC needs to address this by 15 continuing to count that time after a 16 lockout as utilized time --17 TIMEKEEPER: Your time is 18 expired. Thank you for your 19 testimony. 2.0 MR. SOLEIMANY: -- that will 21 completely disincentivize any hope of 2.2 locking drivers out and those 23 involuntary logoffs as a form of 24 payroll fraud should be treated as TLC rule violations, subject to civil 25

1	PROCEEDINGS
2	penalties.
3	Thank you very much. Happy to
4	answer any questions.
5	COMMISSIONER DO: We have a
6	question.
7	COMMISSIONER VELAZQUEZ: The
8	portion of the CPI index in the rule,
9	right, so there's what was just
10	mentioned the CPI-W, how did we I'm
11	so sorry Hi, okay, sorry.
12	The CPI-W, as opposed to what's
13	in the proposed rules, how is that
14	how is it selected which part of that
15	consumer price index is going to be
16	utilized? Was it the economist who
17	did the study or was it I just had
18	a question about that.
19	COMMISSIONER DO: Sure. I'll
20	bring up James. Can you answer that?
21	COMMISSIONER VELAZQUEZ: Thank
22	you, James.
23	COMMISSIONER DO: Thank you,
24	Zubin.
25	MR. DIGIOVANNI: Sure. So I

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

think -- I think there are many different components, many different versions of CPI, national numbers regional numbers, and there are pros and cons of each them. I think the reason mostly why we settled on the CPI-U, the transportation cost for the New York City Metropolitan area is because it had a lot of benefits and was a very transparent number. easy to look up. The CPI-W is a little bit more of a niche index. is something that TLC uses for the driver pay increase as a whole, but it's a little bit harder to find where CPI-W is reported as compared to CPI-U, so there's a little bit of a tradeoff there as well.

So, I think, you know, you can argue either way for what the more appropriate number is, but that's generally why we had gone with the number that we did at this point.

COMMISSIONER VELAZQU7EZ: Thank

## PROCEEDINGS

you.

2.0

MS. ELUTO: Our next speaker is
Bhairavi Desai and she will be
followed by Josh Gold and Michele
Dottin.

MS. DESAI: Good morning. I'm

Bhairavi Desai. I'm the Executive

Director of the New York Taxi Workers

Alliance.

Day 73, day 73 since drivers should have already had this raise.

And with every day that's passed, that is a million dollars that we're collectively owed to this workforce. A workforce that has had to pay for every single penny of operating expenses. Uber and Lyft don't have to pay a dime. A workforce that works, not only with economic risk, but also with great risk to their safety and to their life every single day. And instead of rewarding drivers, as a study by the University of California found, not only has -- not only did

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

Uber and Lyft continue to charge the public 50 percent more since 2019 to today, they have also been taking more from drivers in commission from 2019 to today. In fact, their highest take on the commission was in April 2020 during the pandemic when, literally, millions of people were dying and driver heroes were on those -- on the front lines serving mostly healthcare workers, paying for expenses, including PPE, and having nothing but a plastic partition to keep them save. Even in those days, Uber and Lyft took the highest commission from drivers. And during the crisis of inflation, Uber and Lyft again treated drivers as if they were mere fader. And we're here to say to Uber and Lyft that this raise is long overdue, we will not back down until it goes into the hands of the drivers. And when you thought that the greed and the malis could not get worse then their treatment of

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

drivers during the pandemic, during the crisis of inflation, and on the eve of Christmas, now when we are back fighting for the raise, Uber is making bogus arguments about logging drivers off. They know that policy wise it would make no sense for them to log drivers off because the very rule that they're opposed to would not benefit them with a higher utilization rate, which is the only reason that they would seek to log drivers off. they have terrorized drivers over the past several weeks to basically convince drivers to not fight for their own raise. It is an incredibly malicious and cynical move by a company that sued on December 9th to blocky a raise, knowing very well that by December 31st, their revenue was going to be \$8.6 billion in the last quarter of 2022.

Do not accept this. We're here to talk to you at TLC because you can

2.0

## PROCEEDINGS

change this. The Uber and Lyft
logging off drivers is an absolute
violation of the pay rules. It is
wage theft. If a driver steals a dime
from a passenger, you take away their
license. If a company steals a dime
from a driver, you need to take away
their license. And that is what a log
off is.

You need to implement policies that have penalties that understand logoff is a violation of these very same pay rules. You must use CPI-W private transportation, it is the only metric that properly measures the fullness of drivers operating expenses. Do not leave one penny on the table because when you, the TLC, leaves one penny on the table that belongs in the hands of drivers, then you, my friends, are no better than Uber and Lyft.

Do the right thing, pass the right rules, pass the right metric,

1	PROCEEDINGS
2	stop the log off, you can make the
3	illegal through your regulation.
4	Thank you?
5	(Applause and Chanting "Driver
6	power, Union power.")
7	COMMISSIONER DO: Alright, can
8	we have order? Thank you.
9	MS. ELUTO: Thank you. Our next
10	speaker is Josh Gold.
11	MR. GOLD: I'm pretty sure you
12	won't to have order for much longer.
13	Hi. I'm Josh Gold from Uber.
14	Thank you for the opportunity to
15	testify. It's good to be back in
16	person. I appreciate this
17	opportunity.
18	I had some prepared remarks, but
19	I really wanted to focus on the
20	utilization rate. There is we have
21	concerns that we submitted in written
22	testimony. The main concern is that
23	the TLC has departed from the proposal
24	in November with utilization rate
25	bans. During the November hearing,

2.0

## PROCEEDINGS

during that open comment period, there was no testimony from anyone that I have heard, either orally or written, opposed to the utilization bans that provided the utilization ban between 52 to 64 percent. There was zero opposition to that. The only opposition was from Lyft that wanted to have a industry-wide standard versus a company-specific standard.

So, the departure from that, the 56 percent as the floor is unexplained, and it's concerning because the 56 percent, despite some of the information that you have heard before, would require lock outs because there is a penalty, there is a penalty if you go below 56 percent. In order to maintain above 56 percent, we have to guess because the TLC will not inform us over the course of the year where we are at utilization. We have to guess because we don't know where Lyft's utilization is. And

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

we're being treated as an industry in this version versus company specific, which we were treated on the last version.

The last thing I want to say is, the utilization standard was put into place as part of the Parrot-Reich's study of 2018, when the City had much fewer controls to reduce the amount of empty time. At that point in time, there was no TLC plate moratorium, there was no congestion surcharge, and there was a misquided belief that this industry caused congestion. The TLC's Plate Report put out last year, disproves that this industry is the sole cause of congestion. The TLC now has the ability to throttle the amount of plates. The TLC has these tools at their disposal, which is why TLC wisely proposed the utilization bans and no one opposed that in November. Now, coming back with 56 percent, rather than 52 percent as the floor,

2.0

## PROCEEDINGS

you're forcing companies to make a decision to lock out.

And I'm disappointed with the

deputy commissioners' testimony where we're making that choice.

Parrot-Reich's study is clear that the companies have to reduce unoccupied time. If the TLC has another mechanism beyond reducing cars on the road that are unoccupied for us to reduce unoccupied time, let us know.

I prefer to do that as well. But the Parrot-Reich study gave us the option of reducing cars on the road by reducing the amount of cars on the road, which is what the lockouts are.

I believe the band mechanism that the TLC proposed back in November would have protected the utilization rate. It could be revisited in the future if it didn't protect the 58 percent. It also wouldn't have a free rider problem because it was company specific as Parrot-Reich proposed back

1	
1	PROCEEDINGS
2	in 2018.
3	And I urge the TLC to reconsider
4	going back to the November proposal,
5	which passed without any comments or
6	any concerns from anyone in this room
7	or otherwise. Thank you.
8	(Audience shouting comments.)
9	COMMISSIONER DO: Can we have
10	order, please? Thank you.
11	COMMISSIONER VELAZQUEZ: In the
12	presentation, it said that and I
13	don't have it in front of me, so I
14	can't reference it, so I'm sorry. But
15	a couple of things were mentioned.
16	That utilization did not fall below 36
17	percent over
18	MR. GOLD: 56 percent.
19	COMMISSIONER VELAZQUEZ: I'm
20	sorry, 56 percent over the last couple
21	of years. You're insisting that it
22	does, so I want to ask you what that's
23	based on.
24	The other thing that you said
25	was that TLC would not tell you, and I

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### PROCEEDINGS

think in the presentation it said we would be informing the industry and the individual companies as to where the utilization rate would be through the course of the year, so that would be very transparent to you. So I want to understand what you're saying.

MR. GOLD: Yeah, so the -- I didn't see the presentation from the back row, but if there is transparency, it wasn't in the rule. And monthly updates on where the industry stands and the company's stand on utilization, I think is a very important step and that would be a huge -- that would give us the ability to not have to control for unoccupied vehicles so that is a big step, and I appreciate that. I don't know what the numbers were in the presentation, but if that could happen on a monthly basis, that would be great.

And the second question on 56

### 1 **PROCEEDINGS** 2 percent, I think the industry did fall 3 below it a couple of times during 2020. Normally, it had stayed above 4 5 that, but now that we're moving to an industry-wide standard, we don't know 6 7 if the free rider, if the other 8 company with smaller market share is 9 going to also care about their utilization. And so when we have to 10 think about our utilization rate, we 11 12 have to limit the amount of time 13 people are on the app and in order to 14 get and stay above 56 percent. they turn on the other companies' app, 15 16 that brings the industry down, and so 17 we are concerned that we will go below 18 56 percent. We have no concerns about 19 52 percent. 2.0 COMMISSIONER VELAZOU7EZ: But we 21 haven't gone under 56 percent except 22 for during 2020 during the pandemic?

MR. GOLD: We don't -- the

from the TLC is what came through FOIL

TLC -- the only information I have

23

24

25

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### PROCEEDINGS

requests, and so they have more information than I do for the industry-wide. I know what Uber's is, but now we are moving from company specific which --

COMMISSIONER VELAZQUEZ: I'm asking about Uber.

SPEAKER: I believe there were a couple of months in 2020, probably in January, which is a slow month, it's below 56 percent. My guess is that in February it was above, but I don't have those numbers and I don't know -even when you're asking about Uber, I don't know without deduping. The TLC dedupes, there is some mechanism to dedupe in this current proposal, although, it's not clear how the TLC will dedupe online time. So when you're in -- on the way to pick up a passenger -- when you have passenger time, but you're in period one or online time with the other company, that shouldn't count towards the

2.0

### **PROCEEDINGS**

numerator or the denominator and the TLC has changed the rules a few times. But it sounds like in this proposal they will be deduping. But I don't know when a driver is online with Lyft, so I can only guess as to my utilization rate over the past few months. The TLC is the only one that has access to that information.

I will say, there's no concerns about falling below 53 percent or 52 percent. There were no concerns about 52 or 53 percent raised by anyone at the previous hearing. The move to 56 percent, I don't know if there's any new information that's been out there since November until today, but the move to 56 percent does raise some concerns about making sure the industry can stay above it. And also raises some serious concerns about free rider because one company may have to hold up the other companies' utilization rate.

2.0

### **PROCEEDINGS**

COMMISSIONER VELAZQUEZ: I don't know, I think it's -- I mean, you're a huge, massive company and I would think that you would know -- you made a statement that the utilization rate hasn't fallen below 56 percent, and now you're saying, well, it's going to fall below 56 percent, and in order to do that is by locking out drivers. And the fact that you don't have the numbers and you're saying, well, we should have the numbers. You're testifying, so I would expect that you would prepare for that.

MR. GOLD: I can't have the numbers; they are your numbers. I'm not allowed -- I don't have those numbers. It would be illegal for me to go to Lyft and collude with them, it's an anti-trust violation. We report the numbers to you, you don't give it back to us. What I'm asking for is for you to give it back to us. You're the ones who have to dedupe it,

2.0

### **PROCEEDINGS**

not us. I don't have access to those numbers without you providing it. You provide plenty of information to the New York Times when they call, you provided information to reporters, to others. You do not provide us with the utilization numbers unless we FOIL them from you. So the only way I could have been prepare is if you responded to my FOIL request to get that information.

COMMISSIONER VELAZQUEZ: Okay.

MR. GOLD: Or you released it publicly. You've done a lot of press around having a data -- a public data site, that utilization numbers can be on the data site every month, so we can see what the utilization number is.

COMMISSIONER VELAZQUEZ: I would just say the business that, you know, based on drivers and utilizing cars and time, that that would be a metric that internally you guys would track

1	PROCEEDINGS
2	and have some data on and not be
3	reliant on TLC's own site. Thank you.
4	MR. GOLD: I'm have to rely on
5	TLC because I can't track this data.
6	COMMISSIONER DO: Thank you,
7	Josh.
8	(Simultaneous speakers.)
9	COMMISSIONER DO: I'd like to
10	say that, like James said, we will be
11	a little bit more transparent with the
12	utilization rates, and we will
13	continue to work with you to ensure
14	that this pay raise is in effect.
15	MR. GOLD: Thank you for the
16	opportunity to testify.
17	MS. ELUTO: Thank you. Our next
18	speaker is Michele Dottin, and she
19	will be followed by Miguel Almonte.
20	MS. DOTTIN: Good morning,
21	Commissioners. My name is Michele
22	Dottin. I've been a FHV driver since
23	2016 and an organizer with IDG.
24	TLC, thank you for continuing to
25	fight for our most deserved raise

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### **PROCEEDINGS**

against Uber. IDG's petitioned TLC got over 16,000 signatures in 2018 for the fair pay raise. We asked you, Commissioners, to give us a raise without changing the utilization rate.

There is saying, "You give with one hand and take with the other." increasing the utilization rate from 56 58 would do exactly that. When IDG partitioned TLC for the fair pay raise in 2018 it was short lived. The previous TLC commission added utilization rate, which hurt us. Utilization rate was supposed to compel the app companies to limit hiring. They found a loophole. were forced to stay on the road to meet the required number of trips to get a decent schedule of hours to work. Taking away our flexibility, causing a safety hazard, driver's pushed it to meet the required trips on Uber and Lyft. Some drivers saw their incomes smashed into pieces.

2.0

### PROCEEDINGS

SUV Luxury car and part-time drivers are suffered. Our options are offering us the worst schedules and being locked out. No option for time off for fear of being locked out upon return, or access to it.

I'm asking you to reconsider the following, get rid of utilization rate completely or stop licensing.

(Applause.)

Keep the utilization rate to 52 or 64 percent, which allows for a margin of error and no lockout. TLC new license driver app company hire, the act of insanity is doing the same thing over and over and expecting a different result. You said only the state can stop licensing, we will be happy to help the state -- to lobby the state, to change it.

Let's learn from past failures.

Place a hold on FHV license. When 200 or more drivers leave, replace them.

Deactivation will lower and the value

### PROCEEDINGS

of drivers will return.

2.0

To the following Yellow
Association who claims they are
representing FHV's, you have been the
voice for Yellow Cabs for 25 years.
You tell us one benefit you've gotten
for your yellows. You never ever
advocated for medallion owners to cut
the rate of rent, currently running
around 1,100 a week.

(Applause.)

When yellow drivers were suffering, you fought for a bailout after medallion prices went under. In 2011 to 2015, drivers cried out for help. Why didn't you answer their call?

After five years, IDG stepped up and answered the call. You said FHV drivers should be employees. We are independent contractors. We spoke up against us. You stood at a press conference with Mayor Adams and accepted praised our victory in 2011

1	DD OGHTD TMGG
1	PROCEEDINGS
2	IDG fought for. FHV drivers, IDG's
3	got your back.
4	Thank you, Commissioners for
5	continuing to fight for us.
6	(Audience shouting comments.)
7	COMMISSIONER DO: Return to
8	order, please.
9	MS. ELUTO: Miquel Almonte. We
10	need a Spanish interpreter.
11	(Mr. Almonte testified through
12	interpreter.)
13	MR. ALMONTE: My name is Miguel
14	Almonte, and I support IDG. I
15	understand it is an institution that
16	can improve our lives as drivers, and
17	doing so, by the way, our families
18	lives are improved also.
19	I believe we must find a
20	definitive solution for this because
21	otherwise we're going to be in the
22	same situation that we are here today,
23	every two or three months.
24	We drivers, what we want is to
25	be treated fairly. We are tired of so

2.0

# PROCEEDINGS

much injustice. There are many of you who have mentioned our payment as drivers, and something else that applications do. They lock us out from our applications unjustly, they cancel our applications permanently unfairly. So what I'm saying is that, please that there should be an increase in the City due to the inflation and every time that something is going to be considered with respect to our payment, please, think about us, the drivers and our families, or of our families.

Okay that's it. Thank you very much.

MS. ELUTO: Our next speaker is Jacky Lin, and he'll be followed by Pedro Acosta and Soman Lama.

MR. LIN: Good morning, TLC

Commissioners. Thank you for allowing

me to speak up here. My name is Jacky

Lin. I'm an organizer with the

Independent Drivers Guild. We have

2.0

### PROCEEDINGS

solely fought for a lot of wins and hopefully we will have, more to come.

Now, the reason why I'm here today is, you know, this whole utilization rate and the lockout.

It's hurting drivers. We have a lot of expenses coming up. We have expenses through out the roof, throughout the whole pandemic, and it's hurting us. We need this raise.

And We cannot get locked out.

Why? Because some of us, we are not all full-time drivers. If we're part-time drivers, and some of you are single parents, you know, if we were that, and you lock us out, how are we going to support ourselves? How are we going to go and pick up our kids from school? How are we going to go to doctor's appointment?

You know, signing up to drive for Uber and Lyft, we are free to do what we want, when we want. Right.

We are free to go online when we want,

### PROCEEDINGS

how we want.

2.0

Now, if this lockout comes back, we all have to rush. Rush to where?

To the busy areas in order for us to work. And remember what is New York

City pushing for? It's pushing for

Vision Zero, right. If you guys are locking out the drivers and Uber is locking out the drivers, you know, it's going to create unsafe matters in the road.

Drivers are rushing to busy areas. It creates, you know, like, sometimes less awareness around themselves, right. So I'm not saying to get rid of utilization rate, but maybe make it where no lockouts can happen, and that is what we want.

Okay.

Let me see, where am I? Sorry,
I lost track somewhere.

Also another thing, it's about the licensing, right. We're capping the plates, yes. It's good. Well, to

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### **PROCEEDINGS**

some degree. The reason why I say that is because it creates a market. Now, remember, Yellow Cab medallions, when they first started, how were they sold? They only sold a specific amount, right. It's not a free for all, and that created a market where people were able to capitalize on that, able to use that as a retirement plan and everything, right. Great for them. But now, if you cap a license plate, it's creating another system just like that. That's going to hurt the drivers. It's not giving value to the drives, it's only giving value to the owner of these corporations.

(Applause.)

It's only giving value to the owners that are renting out the plates. That is hurting drivers.

That's also, you know, adding up into the expenses. So I would say, if we do have high-volume specific license, just for the high-volume FHV license,

1	PROCEEDINGS
2	specifically for them, and the rest,
3	let us stay open, right. And then
4	that way if we lift the cap on the
5	license plate, we will be able to say
6	one driver, one car.
7	And that concludes my statement.
8	By the way, one more thing, one
9	more thing. Guys, 25 years, you guys
10	organized for Yellow Cabs, what have
11	you done, right? Nothing. What
12	happened now, they are down to a
13	shift, right.
14	Sorry about that.
15	COMMISSIONER DO: Thank you so
16	much, Jacky. I appreciate it.
17	MR. ACOSTA: Okay. Good
18	morning.
19	COMMISSIONER DO: Order, please.
20	MR. ACOSTA: Thank you,
21	Commissioner and thank you all TLC
22	members who allow us to raise our
23	voice here and tell you our needs.
24	Like all my partners say before,
25	I must advocate for no lockout, and

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### PROCEEDINGS

also the increase be implemented right away, but not only starting from today, but three months when it was approved and then was stopped by Uber.

So I'm going to give some detail about the expenses that we have, I mean myself, okay.

I guess I have around \$15,000 a year, 288 hours week by 52 weeks, is about \$50,000 a week -- I mean a year. My loan is 675 monthly that at the end of the year it's going to be \$9,180. \$476 registration, around \$10,425 on both insurance combined, the liability and also the full coverage. Inspection, another \$111 a year; oil change, is about \$90 per month; \$180 a year, as well. Car wash, 1,664 a year, around \$16 times two times a week. Okay. The repair, I cannot tell exactly how much it is because I don't have a -- that number, but just in the last six months, I spent on my car over \$3000 just with the anti-lock

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### **PROCEEDINGS**

break system, and my car, I went into a big pothole on the road in the Bronx, and I had to repair the whole bottom of the vehicle, I spent over (undiscernible) on that. Those are the numbers that I know specifically happen sometimes, but we have to -- it have to come out of our pocket.

My car have no warranty, even though, if my car is new -- it's not new, but even if it's new it's no warranty because as soon as we have a wheelchair vehicle, we lose the warranty right there. They don't give you a warranty for one screw. the vehicle is out there, we lose our warranty. So there are too many things we have to do ourselves when we have the vehicle, and this is the most important reason for you, TLC, being advocating the last 3 to 5 years for us for the wheelchair vehicle, so it's something that you have to keep in mind. We need also that support

# 1 **PROCEEDINGS** 2 through this. 3 I think you can create, 4 probably, a surcharge, the same way 5 that yellow and green have, and we can probably have that for our drivers to 6 7 have that -- that's the improvement fund. Giving the benefit, we can pay 8 9 for it, probably, sure because we have 10 a lot more drivers than the yellow and green, but we can -- I think we 11 12 deserve it because we are the only one who could probably fill out that 13 14 problem that you have because you have are short on the vehicles that you 15 16 need, so we could provide that to you 17 if you can give us that thing. 18 We also, I mean, sometimes we 19 get camera ticket. Tires I also spend 2.0 another \$1,100 a year. There are more 21 things I have to say. E-ZPass \$35,000 22 a year as well. So all total, it's 23 over \$42,560. 24 TIMEKEEPER: Your time is 25 expired. Thank you for your

1	PROCEEDINGS
2	testimony.
3	MR. ACOSTA: So please consider
4	that. And thank you so much for
5	giving me the opportunity to talk.
6	COMMISSIONER DO: Thank you. I
7	appreciate it.
8	MS. ELUTO: Next speaker is
9	Soman Lama.
10	MR. LAMA: Yes, I'm here.
11	Alright, so I'll get started now.
12	Hi, good morning, everyone. My
13	name is Soman Lama. I'm a proud
14	member of the Independent Driver
15	Guild. Today, I would like to thank
16	all the Commissioners for having us,
17	for giving us a wonderful opportunity
18	in front of Uber. That was a surprise
19	for me.
20	So today, finally, Uber will
21	hear the real voice of drivers. And
22	I've been driving since 2016 and I'm
23	still driving. I'm a driver and also
24	a driver advocate. I (undiscernible)
25	company everywhere I go and today I

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### PROCEEDINGS

have good numbers of drivers supporting IDG, it's work, and also the community, okay.

So, so many things that whatever we are learning from Uber and TLC, so complicated. So I wanted to make mine very easy so you guys understand, okay.

So here's my fellow driver, he is early 71, and he -- according to him, he rents a Mercedes, big car, he pays around \$700 per week. \$1,400 goes to the expenses for the rental of it. The gas price, 500 in a month, rent 1500, he lives with children and wife, and utilities, 250 and food \$500. So, in total, the expenses are like 5,850, and he's a full-time driver, he says he makes up to 6,000 for a month, and he's taking only \$150. I respect TLC and police and all the traffic enforcement, if they get a ticket, this money also goes away.

2.0

### PROCEEDINGS

So look at it him, he's like -honestly, he's like my father is.

Commissioner, I think, like uncle is,
you know. So whatever -- what's
happening right now, it's very bad
thing, you know, we needs this raise
now, honestly.

Uber, you are here today. We need the raise now.

(Applause.)

And I want to thank the TLC because I know it's going to possible, I think today Uber will learn a lot from us, from drivers and TLC, and we'll come to good agreement.

And, also, apart from that, I would like to also mention that the utilization rate and the lockout, Uber is clearly like sending all of the drivers a message saying that "oh, tell the TLC you are against the new utilization rule, otherwise it is going to effect the lockout." You see, he is immigrant guy, and I'm an

2.0

### PROCEEDINGS

immigrant guy too. It's good that I'm young, and I think it's become easy for me to speak English so quickly, even I lived here for like six years, you know. But, I feel so sorry, I'm doing this all, and I'm working all, you know, at the end of the day if I die, I'm going to get karma, and I think God is going to help me. So that's reason that I'm here to speak for voice of the drivers and help them.

(Applause.)

That's why I'm going to be there for all these drivers.

So, long story short, I also
like to thank TLC for proposing a new
TLC plate, which is very good for the
EV vehicles, but please, guys, look at
this guy's face, here, here, here,
this should be paradise. How can they
write the statement? Think about it,
you know, they barely speak English,
my name is -- what's your name

1	PROCEEDINGS
2	brother?
3	MR. VIRGIN: Cole virgin.
4	MR. LAMA: If you say they
5	can't even talk properly so, please,
6	have these people on your face and
7	help these guys, you know, at the end
8	of the day, blessing is more
9	important.
10	God bless all. And thank you
11	IDG, IDG members and IDG supporters.
12	And please guys, don't act like
13	animals, we have reasons.
14	COMMISSIONER DO: Thank you so
15	much. Appreciate it.
16	MS. ELUTO: Thank you. Our next
17	speaker is Arifa Tirmizi, followed by
18	Fondeur Guillermo, and Larbi Aitabou.
19	MS. TIRMIZI: Good afternoon
20	TLC. Thank you for letting me speak
21	here. I'm an organizer of the IDG and
22	recently joined IDG.
23	I've known IDG since 2016, and I
24	stepped this industry after you
25	know, having some hardships, I stepped

2.0

### **PROCEEDINGS**

into this industry for flexibility,
but it was basically IDG that helped
me understand this industry because I
have -- you know, as a woman, like,
you know, this is a male-dominated
industry, so it becomes a little hard
to, like, go talk to people and
understand what it is.

However, after becoming an organizer at IDG, I understood the problems that we deal with every day. However, these app companies as Uber and Lyft, it becomes difficult to actually focus on our family, and we become into a competition mode because we are trying to earn as much as we can, but we don't get what the need, right. We don't -- we're not able to cover our expenses.

It becomes difficult because, you know, it seems like as if TLC is not just -- you know, it's regulating more the drivers than the companies, right. Because it's like, you know,

2.0

### **PROCEEDINGS**

the timeframe came in. Like, you know, the drivers can only drive for ten hours, right, the passenger time, right, because they doing for our health, right. But it seems like as if we are more restricted.

Then the utilization rate, the lock out, it came in, when, like, 2019 or 2020? You know, the casualty, the people that committed suicide, I don't know if we are actually counting them, like almost 12 people that committed suicide. So how many people do we need to commit suicide for TLC to understand that the pressure is on our heads, right.

I'm the mother of seven children, right. I have kids that go to to college. I have kids that go to high school. I have kids that go to elementary. I have kid that is on a wheelchair, right. Who do I actually go and talk to and tell them, listen, I have problems? There are city

2.0

### PROCEEDINGS

agencies that try and help us. The pandemic was giving us extra food stamps, right. That stops today, right. The utilization is going to start after March, right, a couple of days, and you're going to lock us out because you're going to give opportunity to the app companies to lock us out.

They're making so much money.

What about us? You -- we cannot get a \$2 raise on a \$27. You give us an example, right, like, there is a ride that do that is for 27 minutes 7.7 miles and we're making what, \$27, but we can't get \$2. Why don't we come down to pennies and count, like, how many pennies are we getting out of this, right. They're making billions. How do I support my kids?

We don't get a chance to even speak. We're just a minority group. We're sitting here to be regulated by every agency, but what about us? Who

# 1 **PROCEEDINGS** 2 speaks for us? We come out and we 3 speak, right, but there are so many people that cannot even speak because 4 they're so afraid because this is such 5 a formal company, right. But we can 6 7 speak. I come out and speak because, 8 you know what, I need to support my 9 family. At the end of the day, I want to feed my kids. How do I do that? 10 need somebody to speak for me, right. 11 12 You know, I understand TLC is 13 here, but you know what, why do they need to create a hostile environment 14 15 every time we're here? 16 (Applause.) 17 I'm not only speaking on behalf of IDG, I'm speaking on behalf of 18 19 myself, too. I have kids. 2.0 TIMEKEEPER: Your time has expired. Thank you for your 21 22 testimony. 23 MS. TIRMIZI: Who is gonna help 24 me out here? I ask you, Mr. David, I

need your help to help us, right.

25

### 1 **PROCEEDINGS** 2 We're drivers, you can help us, right. 3 You are sitting here. You're the authority, right. You're the 4 5 authority, why don't you help us? don't you help us? My kid -- I can 6 7 bring my child here in the wheelchair, and tell me, I can't buy her pants 8 9 because you know why, this stupid lock 10 rate is coming. 11 The tension. Do you know how 12 many times I have to see people that are coming to the wellness? 13 14 wellness was created because people are committing suicide. There's 15 16 nobody to talk to us. We come and try 17 and speak, but is that really helping 18 Are you really gonna put is --19 are you gonna favor us? I ask you, 2.0 favor me and my children. I'm a New 21 Yorker. 22 COMMISSIONER DO: Thank you. Ι 23 appreciate it. 24 MS. TIRMIZI: Thank you so much, 25 and I hope this works. I hope you

# 1 **PROCEEDINGS** 2 listen to us. Please. Thank you. 3 (Applause.) MS. ELUTO: Our next speaker 4 5 Fondeur Guillermo, please. MR. GUILLERMO: Good morning TLC 6 7 Commissioners. Good morning drivers 8 communities. 9 I may not be very fluent 10 expressing my ideas, but we all try the looking good here. But the 11 12 reality is, the drivers are suffering 13 out there. They trying to make a 14 living. They have to pay mortgage. 15 They have to pay school for their 16 kids. They have the bring food for 17 the family. So, what going on? 18 got the spend more hours on the road to make a dollar to pay our expenses 19 2.0 and nobody cares about it. Everybody 21 is trying to take advantage off our 22 shoulders. 23 So, we are the ones of street. 24 If we are, like, not focused on the 25 road because we're thinking about all

2.0

### PROCEEDINGS

the problems we have back home and also all the agency regulate us, how we gonna be driving safe. Everybody's looking at us to take a buy from us. What's going to happen to the driver's community? So, what's going to happen to our city? It's not gonna be safe because we're not being focused. So think of that because everybody is looking nice and good.

And Uber is making a lot of money. You take the volume of the company is growing now, they investing in technologies and blah, blah, blah, but they're not investing in the driver, they're not focused on that. So, they only thinking to take more and more.

You guys are the authority, so make sure the drivers get better results, you know. And we been fighting for this for a long time.

Please help us. Please. Thank you. Thank you. Thank you,

1	PROCEEDINGS
2	Commissioners.
3	COMMISSIONER DO: Thank you.
4	MS. ELUTO: Larbi Aitabou,
5	please.
6	MR. AITABOU: Good morning
7	everyone. Good morning Commissioners.
8	My name is Lari Aitabou, I'm from the
9	Independent Drivers Guild. I'm a
10	proud member.
11	And, by the way, I used to drive
12	a yellow taxi in 2007. I still have
13	the license with me. I keep it every
14	day to remind myself that number 1,
15	I'm a driver before being an
16	organizer.
17	Quiet please.
18	I have two things to talk about
19	today. Number 1 is that's all these
20	stats that we saw today are mind
21	blowing. You can't hardly understand
22	what percentage of this, what
23	percentage of that. I understand
24	there is a need of calculating to
25	actually regulate the industry and to

2.0

### **PROCEEDINGS**

make it fair for everyone, but at the same time, we have to focus, number 1, on the drivers. Who is the backbone of this industry? The backbone are the drivers here behind you -- behind me right here.

It's important to recognize that every single driver has a family, yes. They have expenses, yes. Also, they have a risk. They can be attacked.

Many, many drivers get attacked, they cannot really speak for themselves because they are afraid. They are afraid of what? They're afraid of this giant company taking them out because they got into a minor accident, somebody complain about them, listen, we can't have you right there.

Not to mention, in 2017, many drivers come to my office and say, "Listen I'm leaving the country? Why you are you leaving the country? Nobody likes me." There's

## 1 **PROCEEDINGS** 2 discrimination happening right. 3 protect those drivers? Nobody. Thank God there's IDG, the only 4 5 organization in nation started here in New York representing drivers, 6 7 fighting for their rights --8 (Applause.) 9 -- and restoring their dignity. We work with all the 10 Commissioners since 2016. Now we have 11 12 David Do, it's like a fresh breath of 13 air, that actually allows us to speak 14 freely, not being afraid or bias or anybody right here. 15 16 So, we are all New Yorkers and 17 we need to protect and work together, 18 work together so we can have a better 19 future. Yes, we have a common enemy. 2.0 What is that enemy? It's hidden. don't know it, but we gonna expose 21 22 those enemies, of course. 23 Now, with the work that you guys 24 are doing, it's amazing. Keep doing 25 what you're doing. Bring everybody

# 1 **PROCEEDINGS** 2 here, question everybody here. 3 them know that we are the TLC representing drivers, and we are IDG 4 5 continuing to work with you. Thank you for your time. 6 7 COMMISSIONER DO: Thank you. 8 MS. ELUTO: Our next speaker is Anwaar Malik, and he will be followed 9 by Momdough Mobarak and Yousses 10 Mobarak. 11 12 (Applause.) 13 MR. MALIK: Okay. My name is Anwaar Malik. I'm a ride share driver 14 15 and proud member of IDG. 16 First off, I want to thank IDG 17 for standing up against these app 18 companies and securing the minimum 19 wage when it was -- and making it a 2.0 law to increase rates every year. 21 it wasn't for the bill and the fight, 22 we would be getting suburb rates. 23 It's pretty cool having you to work so 24 hard that even Yellow Cab drivers got 25 a raise this year.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### PROCEEDINGS

I also want to thank the TLC for quickly recognizing IDG's strike and caravan where they blocked the Brooklyn Bridge and staged a protest right in front of the court to get our raise bark for Uber. Shame on Uber.

I'm also here today to let TLC, Uber, and Lyft know that we drivers can't afford the lockout again. have seen and mentally felt what it is like not to be able to go online. have our kids to pick up from school. There are mothers and fathers, I emphasize on mothers, that run their house and also drive a few hours to make ends meet, but they don't do this as a full-time job. There are students trying to pay for their education by driving for these ride share companies, there are elders who can't do a full-time job for their own reasons, so they have to do this just to survive. So, no, we cannot afford a lockout, not at all.

### PROCEEDINGS

Even though it is Uber and

Lyft's fault for onboarding too many
drivers to start with, now the fear is
that if this proposal passes and these
ride share companies bring back
lockouts, then how will these drivers
who have personal problems survive?

I used to work five days a week, then had to change to six days a week when the lockout started. When Uber raised it's requirements in order to stay online, so I was forced to work seven days a week. I had to do almost 27 rides every day to stay online 24/7. And that shit is not easy.

AUDIENCE MEMBER: Say it again.

MR. MALIK: That is not easy.

Get one thing in your mind,
we're not employees, we're independent
contractors and this industry was
designed to work whenever you want,
wherever you want, even though Uber
lied about that, too.

It's TLC's job to regulate this

2.0

1	PROCEEDINGS
2	industry, it's not your job to make
3	this a survival test for the best.
4	We have Udani here saying no to
5	the lockouts. We have IDG here saying
6	no to the lockouts, NYC Ride Share
7	Club saying no to the lockouts. We
8	got NYC Drivers Unite saying no to the
9	lockouts, just as for our workers, the
10	coalition itself is saying no
11	lockouts.
12	(Audience chanting no
13	lockouts.)
14	MR. MALIK: Calm down, please.
15	I don't know why the Yellow Cab
16	(indiscernible) here.
17	Can I finish? You need to let
18	me finish this, please.
19	COMMISSIONER DO: Five seconds.
20	MR. MALIK: IDG has been giving
21	the simple solution to TLC and the
22	companies for years, but nobody is
23	listening for some reason. I don't
24	know why.
25	The solution is, number 1, pause

1	PROCEEDINGS
2	the TLC license. Number 2, long ago
3	Uber should have stopped onboarding
4	new drivers. Number 3, long ago Lyft
5	should have stopped onboarding new
6	drivers. The fourth solution is, work
7	on the first three and also work on
8	giving us the raise that IDG won.
9	I want to finish this out by
10	saying, usually the Commissioners vote
11	on what rules they would like to pas,
12	but today I would like the drivers to
13	vote.
14	Please raise your hand if you
15	don't want the lockouts to come back.
16	(Some audience members raise
17	hands and shout no.)
18	Keep your hand raised if you
19	would like to see a significant raise.
20	(Some audience members raise
21	hands and shout no.)
22	MR. MALIK: Yo, say yes.
23	(Some audience members shout
24	yes.)
25	Finally, keep your hand raised

1	PROCEEDINGS
2	if you would also like to get
3	90 percent of the fare.
4	(Some audience members raised
5	hands and shouted.)
6	COMMISSIONER DO: Thank you,
7	Anwaar.
8	MR. MALIK: One second, please.
9	COMMISSIONER DO: We have a lot
10	of speakers today.
11	MR. MALIK: raise your hand.
12	(Audience shouting.)
13	COMMISSIONER DO: We have a lot
14	of speakers today.
15	MR. MALIK: I still got a little
16	more. I'll e-mail it to you.
17	(Applause.)
18	MS. ELUTO: Next up is Mamdough
19	Mobarak, please.
20	MR. MOBARAK: Good morning. My
21	name is Mamdough Mobarak.
22	TLC drivers deserve to get pay
23	increase and afford their expenses,
24	and also deserve to understand
25	completely these rules.
	l I

2.0

### PROCEEDINGS

Uber, couple weeks ago, they send e-mail to driver, tell them quote, tell the TLC you are against the new utilization rules, and went further -- if the TLC start measuring utilization as proposed, apps would once again have to limit access and drivers like you could lose the ability to chose where and when you drive.

This statement, it's worry drivers. What we can do if Uber does lock them out? The answer, nothing. What TLC could do to protect them I just heard his (undiscernible), he said nothing TLC will do.

So, I called Richard in external affairs and told him about all these e-mails and I urged him that to send e-mail to drivers to explain to them what TLC is trying to achieve from these (undiscernible) rules. Richard told me he gonna send 4:30 that day e-mail to drivers, which he did. But

# 1 PROCEEDINGS 2 he sum up all 15 pages in just only 3 two short paragraphs, which is not enough to -- for driver the 4 understand. 5 After Judge Arthur's ruling 6 7 on -- to Uber in January 10, 2023, 8 Commissioner Do made a public 9 statement, quote, once the written 10 ruling is issued, we are going to review it carefully and continue to do 11 12 what's needed to protect this 13 important pay standards. 14 My question to you is, what am I 15 going to do? Can we avoid what we did 16 with the last lawsuit that we should 17 use the correct methodology to calculate the increase for the 18 drivers? 19 2.0 Also, I would like to tell 21 TLC -- I urge TLC to send all pages 22 with statement and basis rules that 23 propose to all drivers in all 24 languages. 25 Thank.

1	PROCEEDINGS
2	MS. ELUTO: Our next speaker is
3	Yousses Mobarak.
4	(No response.)
5	No. Alright, then our next
6	speaker is Jacoob Hassan. He'll be
7	followed by Eric Dorfman and Israel
8	Acevedo.
9	MR. HASSAN: Good morning. I'm
10	very happy to see my chairman,
11	Mr. David. I was keeping in the
12	e-mail, I get one chance to see you,
13	so I said (Indiscernible) just to see
14	you.
15	Because your effort, we cannot
16	deny, your effort is there. Since you
17	came to the office, you have a lot of
18	serious concern about the drivers and
19	you work behind us tirelessly.
20	(Applause.)
21	The main thing I want to bring
22	to your attention that the federal
23	government, the federal government
24	giving us lot of money to all the
25	states to stop the suicide, focus on
	1

## PROCEEDINGS

the mental health.

2.0

So, who is suffering and struggling with the mental health now in this country, it's the Uber and Lyft and Yellow Cab drivers. We have a lot of pressure from many places.

So increasing their pay is not become rich. Minimum quality of life. We cannot get the high quality life, we know that, we are not going to be rich and we cannot get that quality of life, but minimum quality of life to dress properly, buy the things what you want, eat what we wish, so are not even do we eat what we wish to eat.

You know, I like Starbucks coffee, but I don't drink because I cannot afford. I'm the coffee drinker, but I don't drink.

(Applause.)

I like some organic foods, but I cannot afford, I don't eat, it's expensive. Because I don't make the money, you know. I have five

2.0

### **PROCEEDINGS**

children, four children are deaf, so we are all suffering and struggling.

And passengers, all the passengers not like -- many passengers have the issue one disorder, so we are taking that stress also. Who are the one communicating -- commuting these passengers day and night, place to place, safely and securely? These drivers. Honest, we get something, we give it to the passenger, we give it to the NYPD and we have --

But same time this multimillion company, Uber and Lyft, they buy whole season, they are multimillion profit, they are earning multimillion profit. But in whole season, we are living with the suffering and struggling and everything.

Taxi and Limousine Commission is doing what all they can, but I think right now, we are here to bring them to justice, this Uber and Lyft. They have to come to justice because they

# 1 PROCEEDINGS have to take care of the drivers. 2 3 They have to pay according the standard rules and concession of the 4 5 federal government regulations. They are not doing that because they are 6 7 influence, they are big corporate, they can -- I'm independent driver, 8 9 I'm not part of the organization but 10 in future I want to be part of 11 organization. 12 Like I said, the main reason I 13 came to see you to say something --14 (Applause.) 15 Last and final, I want to say 16 that this is a serious concern, very 17 serious concern, that sister who came 18 here and was saying her -- it's not 19 her emotion, she was saying the real 2.0 and true what she is going through and 21 that why she was asking, Mr. Do, are 22 you going to help. I know you're 23 going to help her. 24 COMMISSIONER DO: Thank you. 25 MS. ELUTO: Eric Dorfman.

2.0

### PROCEEDINGS

MR. DORFMAN: Hi. Good morning.

I'm Eric Dorfman, I'm an Uber driver

for five years. And so, I went

through the first lockout, and a pay

raise is great, but if we're locked

out, we don't see a pay raise.

(Applause.)

So what good is a pay raise, you know?

You know, so at the end it was 425 drives, rides a month, 425, you know. And so what happens is, if you want to work when you want, you make 425 rides and all you are is working. Yeah, you might make more money, but you're only working so you can work when you want. There's know sense in that. It doesn't make sense.

I got no beefs wit Uber. They
pay me. Everything is cool. A lot of
people don't like Uber, I got no
issues. The issue I have is the
lockout. That's the only reason I
came here today. You give us a raise,

## 1 PROCEEDINGS 2 great, I can use the money. But I 3 cannot be locked out. So, we had the pandemic. We had 4 5 the shutdown and we're out there when -- on the first days of the 6 7 shutdown of the pandemic so we can get 8 Uber rides so we're not locked out. 9 They sent us an e-mail saying 10 lockout would the coming back. know what that did to us drivers? 11 The 12 stress. I have been thinking about lockout for three weeks. It's 13 ridiculous. 14 15 That's all I have. Thank you. 16 MS. ELUTO: Our next speaker is 17 Israel Acevedo. 18 MR. ACEVEDO: Good morning. name is Israel Acevedo, and I'm an 19 2.0 owner/operator, who has been driving 21 in this industry since May of 2015. 22 For the last five years, I have been 23 driving on the Uber platform. 24 my primary and my only source of 25 income, and it is been for almost

## PROCEEDINGS

eight years.

2.0

In regards to an increase in driver pay, we definitely need one.

It's very expensive to live in New York City. The cost to operate a for-hire vehicle is very expensive.

Gas, collision insurance, liability insurance, routine maintenance, major repairs, auto parts, inspections, and the list goes on and on and on.

Last year, from May of '22 to
May of '23 for my commercial liability
policy, my down payment was 687, and
my monthly premium was 301. This year
March '23 to March '24, my down
payment was 764 and my monthly premium
is going to be 334. My insurance for
this year increased \$34 a month.

November of 2022, when I renewed the
lease for my apartment, I am renting,
my rent went up \$56 a month.

Currently, I am paying a little over
\$4 a gallon for gas. Let's not forget
to mention that the price of food has

LH REPORTING SERVICES, INC. 718-526-7100

2.0

## PROCEEDINGS

skyrocketed. My expenses for 2022 on this car and in this business were over \$35,000, okay.

On October 3, 2018, at a TLC hearing, former TLC Commissioner Meera Joshi stated the use of the word utilization has been used a lot and I think you will hear it a lot today. Basically, it's a requirement that each company keep drivers busy with paid trips and if they don't, it will cost them. Well, guess what, it didn't cost the companies anything because they locked the drivers out of the app. However, they cause the drivers loss of income and tons of stress. Me, my family, many drivers suffered in those lockouts.

The lockouts were a time filled with lots of stress and much uncertainty. The TLC telling Uber and Lyft that they have to keep drivers busy is an unrealistic expectation on behalf of the TLC. This industry,

2.0

### PROCEEDINGS

like many others is consumer driven,
the riders request rides and the
drivers provide those rides. Uber and
Lyft do not control when riders will
request a ride. Uber has already sent
out communication informing us of what
will happen if you guys start
measuring the utilization once again.

If you decide the start

measuring utilization once again, how

will we pay our vehicle loans, our

commercial liability insurance, our

collision insurance, inspections,

registrations, vehicle repairs,

vehicle maintenance, auto parts, gas,

car wash, rent or mortgage, Con Ed

bill, National Grid bill, grocery

bill?

If you decide the start
measuring the utilization once again,
we will know that this agency does not
care about our livelihood or
wellbeing. We should not be
collateral damage to the policies of

2.0

### PROCEEDINGS

the TLC. We are your consumers, we pay our driving and vehicle licensing fees to you, so, therefore, you have an obligation to protect our ability to earn without interruption.

Like the gentleman who just stood before me, I can't take another lockout. If can't another lockout. If we have another lockout, right, again, I'm not gonna kill myself because my life is too valuable, right, but just know, I have invested \$1,500 in a CDL license and if I'm locked out, I'm gonna turn in my plates, I'm gonna turn in my car, and I'm getting the hell out of here. I can't do it.

MS. ELUTO: Next is Alli
Langley. She'll be followed by Dinara
Zhanpeissova, and Raul Rivera.

MS. LANGLEY: Good morning
Commissioners. My name is Alli
Langley. I'm a staff attorney on the
New York Taxi Workers Alliance.

In addition to the demands

2.0

2.3

### **PROCEEDINGS**

articulated by my colleagues and the members of the Taxi Workers Alliance,
I would like to focus on several additions the TLC must make to the package before you today.

First, the shared ride bonus should not be repealed simply because it was never implemented. The TLC's failure to implement it in the first place is an incredibly arbitrary reason for it's repeal. Previous studies have shown that shared rides are some of the trips where drivers make the lowest earnings and it is essential that drivers be fairly compensated for these trips.

Second, the TLC must maintain the annual review of driver earning and expenses. The statement of basis and purpose states that the review is being repealed because of the annual CPI adjustment. This is mystifying reasoning, given that we are all here today because that annual adjustment

2.0

### PROCEEDINGS

was not sufficient after a year of run-away inflation that hit vehicle expenses three times as hard as general expenses to compensate drivers for their expenses. Additional rule making was required and an annual review is essential to protect driver pay and ensure that that rule making happens in the future.

Third, the TLC must increase rates on out-of-town trips. Taxi's get paid double the metered rated for trips to Westchester and Nassau County. Currently, app-based drivers get approximately 1.16 times their normal rate. It's essential that drivers get fairly compensated given their time without a passenger as they return to the City. Lyft drivers, like taxi drivers, cannot make pickups in Westchester and Nassau and Uber drivers may get a fare, but it's not guaranteed, and it's certainly not guaranteed that they would get a fare

2.0

### PROCEEDINGS

back to the city where they would make TLC regulated rates.

Fourth, the TLC must provide an increased per mile rate for luxury vehicles. Instead of repealing the placeholder for a differential per mile rate for luxury vehicles, the TLC must take steps to study the increased costs of these drivers, who spend more on everything from cars, whether purchasing or leasing, to increased gas costs.

Finally, the TLC must begin the process of implementing a real raise to drivers' take home pay in addition to taking steps to protect pay against increases and inflation and expenses that you are here to do today.

Drivers deserve a minimum take home pay of \$25 an hour. This is inline with other professional drivers in the City, like bus drivers and it compensates drivers for the risk that they take to provide essential service

## PROCEEDINGS

to the City.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

Driving is a dangerous job. addition to traffic accidents, drivers have an incredibly high rate of on-the-job assault and, as many drivers have testified today, there is significant financial risk to the industry, as they make longterm commitment to expenses and don't always have that protection for ongoing work. This is not a minimum wage job and it should not be treated as such. Currently the take home pay, the per minute portion of the driver pay rules is key to the state minimum wage. The TLC must engage in a study to begin the process of raising that take home pay to \$25 an hour. At the same time, the TLC -- just one second -- can use the study the thoroughly look at driver's expenses to ensure that the general metrics that we're using today accurately reflects the industry specific

1	PROCEEDINGS
2	expenses that drivers bare.
3	Thank for your time.
4	COMMISSIONER DO: Thank you,
5	Alli.
6	MS. ELUTO: Next is Dinara
7	Zhanpeissova.
8	MS. ZHANPEISSOVA: Hi. Nice to
9	see you guys. My name is Dinara. I
10	moved to the United States eight years
11	ago and for the past five years I have
12	been driving for Uber and Lyft. I
13	have done more than 2000 trips and
14	today I'll be sharing just only my
15	experience.
16	So, a few days ago, I filed the
17	taxes with the accountant and it was
18	interesting, actually. My gross
19	income was 85,000. It doesn't look
20	bad, right? That was my first
21	thought. Then we started to count
22	expenses, vehicle expenses, monthly
23	car installment, gas, towards the
24	insurance, car maintenance and
25	supplies, car park in garage, yearly

2.0

### PROCEEDINGS

car inspection, TLC inspection, and all these expenses in total was 35,000. That left me with 50,000. I'm like, no, it's still not bad, I'm okay. But my accountant said, no, we have the taxes and fees. Well, the taxes and fees was in total 32,000 and 22,000 out of it was the fee that collects Uber and Lyft. So out of \$85,000 of my income, 22,500 was collected by them. That leaves me with 18,000 per year, and if I would divide it for 12 months, that's, what 1,500.

Do I make a minimum wage? No.

Do I need a raise? Obviously. Is it still enough to make minimum wage?

No, it's not.

Another thing that I want to say is with utilization rate, I did work before COVID on that time, it's not going to work because there is a minimum time when you -- rush hours when you make money, but all those

2.0

### PROCEEDINGS

hours are taken, what you are left over with the hours when you don't make money, so it's not gonna work. And isn't the whole idea of Uber and Lyft is about working in the hours when you can or when you want isn't that -- that's how you attracted the old drivers.

You guys issued a license every day and you never stop. The numbers of the drivers, they raising every day and you're putting also, what, thousand EV vehicles in the middle of March. I don't understand you guys.

And there is no chance we're going to got lockout, this is not have a good ending. Thank you.

MS. ELUTO: Next is Raul Rivera.

MR. RIVERA: Good afternoon,
Commissioners. Good afternoon Chair
Do. My name is Raul Rivera. I'm a
New York native. I'm a TLC driver,
I'm a TLC driver advocate, I'm the

2.0

### PROCEEDINGS

founder of NYC Drivers United, the only group in New York City seeking to reform the Taxi and Limousine

In my hand, I have a petition.

It doesn't have all the answers, it's basic. It's a tool that we use to fight. This petition has one major point, and that is to put a cap on this license. We want to bring respect back to this license. We want to bring value back to this license.

(Applause.)

We want Uber to know, we want the ride share companies to know that they cannot deactivate us. We want value on this license. If you put a cap on this license, you slow it down, the drivers are gonna make money. The only ones making money right now is this Commission. It's \$250 for this license.

Mr. Eric Adams, our mayor, signed this petition, his signature is

2.0

## PROCEEDINGS

right here. And many other elected officials signed. We ask that you respect his name, stand on your feet, do that. We'll stand with you. End this madness. We got to block this license, we got to cap it.

We're not saying, you come from
Nepal or you your coming from China,
yes, you can be a driver, but get on a
waiting list. We can't hand it out
like it's candy. It has to stop. We
got to bring value to it. I don't
know how time I got to say it.

We also have bills, we have bills drafted by the City Council from this petition to put two drivers on that panel to represent us.

(Applause.)

Alright. I speak as a New
Yorker. I speak as a driver with over
23,000 trips. I'm not an Uber driver,
I'm not a Lyft driver, I'm a New York
City Taxi and Limousine Commission
driver. Save my license.

2.0

### PROCEEDINGS

COMMISSIONER DO: Thank you.

MS. ELUTO: Next up is Andrew Greenblatt. He will be followed by Yohan Fulgencio and Alpha Barry.

MR. GREENBLATT: Hi, good
morning. I'm Andrew Greenblatt, I'm
the policy director for the
Independent Drivers Guild. I did
prepare a written statement I was
going to read, but I'm going to go off
script, and I'll just e-mail this to
you.

So, two major points I'd like to make, a small one and a big one. The small one is, while the raise is absolutely necessary, we appreciate that you're doing it, it has a flaw in it and that flaw is that the moment you put that raise into place, you just barely reach the floor of minimum wage. Then for the next 12 months, inflation gets us below the floor and so for almost all the time, workers aren't making minimum wage. You need

2.0

### PROCEEDINGS

to account for that when setting the rate, knowing that inflation is going to eat at that for the next 12 months. You got to start higher than the minimum wage if you're only gonna reset it once every twelve months.

Okay. The next point I want to make is about the lockout, so I'm going to echo a little bit of what Raul said, but I'm gonna explain it a little different way.

When the minimum wage was first created, it had in it this flaw that we can fix, we can fix this flaw, and that is, the whole system is set up on supply, demand, and utilization, right, it all spins around those three things. And when you raise pay, the supply of workers increases, more people want to drive, look, it's making better wages and people who have their license drive more hours because they make more per hour.

Okay. So supply goes up, but demand

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

### PROCEEDINGS

does not go up. So you have more people on the road chasing the same number of rides. And because of that, utilization goes down.

Now, the only tool you have use so far to deal with that is to raise pay again, which just continues the cycle, raise the pay keeps the drivers coming out, doesn't do anything to increase demand. The solution, that Raul and a number of other drivers just talked about is, you have to limit the number of drivers coming out. Now, the companies have been doing that by lockouts, which is brutal and just completely messes up people's lives, people who have invested thousands and thousands of dollars to become drivers and rely on this work to pay their bills, suddenly and randomly get locked out.

There is better system. The TLC can say, woe, woe, woe, woe, when utilization drops to a certain point,

2.0

### PROCEEDINGS

we're just going to throttle supply.

We're not gonna let any more people

get their TLC licenses, and that's how

you make sure, that's how you defend

utilization. You defend utilization

and keep it high by throttling supply.

This is, you know, basic economics,

right supply and demand, that's how it

works.

(Applause.)

And I want to say that -- I want to say while we are very appreciative of the new winds of change that we have seen since Chairman Doe has come into place, it has been remarkable and you're we appreciate that. And I appreciate James, who is a wonderful staff member and you are lucky to have him.

I take exception with his point that the TLC has no role to play in the lockouts. The role is, you create the market in which drivers exist, passengers exist, and the companies

# 1 PROCEEDINGS 2 exist, and if you create a market that 3 doesn't regulate the supply of drivers, you're going to either have 4 5 this spiral of too many drivers not 6 enough passengers, or the company is 7 going to respond with lockouts, but 8 you can fix that. 9 If you don't feel like you have 10 the legal authority to do it, please let us know, we will stand shoulder to 11 12 shoulder with you and go to Albany and 13 get you that authority. 14 (Applause.) 15 AUDIENCE MEMBER: Adams signed 16 the petition. He signed the petition. 17 We want to know that his name means 18 something. We want to know that his 19 name means something, Eric Leroy 2.0 Adams. 21 COMMISSIONER DO: Thank you. 22 AUDIENCE MEMBER: Stand by the 23 name. 24 MS. ELUTO: Excuse me. Our next 25 speaker is Yohan Fulgencio.

# 1 PROCEEDINGS 2 MR. FULGENCIO: Good morning. 3 My name is Yohan Fulgencio. I'm here to -- I'm a proud member of the 4 taxi -- New York Taxi Workers Alliance 5 that is representing FHV drivers all 6 7 over the place. Thank you. 8 As many drivers spoke earlier, 9 we have a lot of expenses. A of 10 expenses that are not allowing us to 11 have, let's say, a decent quality of 12 living because what we're taking home. We're taking nothing home after you 13 14 take all of the expenses. As the lady before spoke, she said about -- she 15 16 spoke about her taxes, you know, 17 that's a great example. What are we left with after we file our taxes? 18 19 Uber released a statement saying 2.0 that we take home \$31 per hour. Any 21 of you guys make \$31 per hour? 22 (Chorus of nos from the 23 audience.) 24 And I'm not here to name call, 25 you know, say IDG people or TWA is,

2.0

2.2

### PROCEEDINGS

no. I'm here representing the drivers. You know, I'm here talking about the drivers for the drivers. We all have a lot of expenses.

Someone mentioned earlier about the hidden dangers. Hidden dangers, I'm gonna say a few of them.

Deactivations. Hidden dangers, lockouts. Hidden dangers, the leasing companies. Leasing companies that are charge a huge amount of money to drivers every week, but here you guys proposed a rule where you guys are for electric vehicles for a thousand plates. Why not keep those thousand of allowing --

(Applause.)

Instead of allowing 400 plates to go to, let's say leasing companies because which one of you guys have enough capital to purchase 25 electric vehicles, so we should change that.

Like the other speaker said, we -- you

2.0

### PROCEEDINGS

guys work for us or we should work hand in hand, you know.

We're calling on the TLC to use the CPI-W for -- sorry, to adjust the per-mile based on most accurate measure of inflation for car's operating costs, not for anything else. We're drivers, our expenses are for our cars, most of our expenses.

Also, protection against the lockout, right, but please, please, please, please, do not get rid of the utilization rate because, if you get rid of the utilization rate, you're gonna open the floor for these companies to keep us, like, working, if they want to -- well, give us more work but paying us less. So the raise you're trying to give us is going to go nowhere.

(Applause.)

It's sort of like a contradiction if we get rid of the utilization rate.

1	PROCEEDINGS
2	Also, like another brother said,
3	please get rid of the license. I
4	mean, don't get rid please pause
5	issuing licenses.
6	AUDIENCE MEMBER: Slow it down.
7	MR. FULGENCIO: Thank you.
8	And set a limit, try to set a
9	limit, like I said before, for the
10	leasing companies to lease their
11	vehicles. We're not getting we're
12	not getting any license plates now
13	right because there is a pause.
14	TIMEKEEPER: Your time has
15	expired.
16	MR. FULGENCIO: Just please
17	lookout for drivers. Thank you.
18	COMMISSIONER DO: Thank you.
19	MS. ELUTO: Alpha Barry, please.
20	MR. BARRY: Good morning,
21	everyone. My name is Alpha Barry.
22	I'm a member of NYTWA. And I thank
23	the Commissioner for asking us here
24	today again.
25	And first, the reason why we are

2.0

## PROCEEDINGS

here the because of greed. I mean Uber greed, that's why we are here.

I have been driving for almost 20, 21 years, I'm still struggling. I have \$60,000 debt on me. My insurance this time, I have to borrow money to pay for my insurance. We have all the expenses and we do all the work and we get paid very little. We pay car maintenance, car insurance, pay the gas, car leases, so on so forth without talking about your rent or food on the table.

So I'm saying this, Uber and
Lyft, us as drivers, we are
struggling. Us as drivers, Uber and
Lyft drivers, we are struggling. Why
they made the highest, the highest,
the highest amount, they are
complaining drivers -- the longer you
stay in this job, the less money you
make because your body deteriorate,
your body deteriorate.

(Applause.)

1	PROCEEDINGS
2	For them to stand up and tell
3	us we don't deserve a raise,
4	they're already giving us a raise,
5	is a shame. We do all the work,
6	like I said from the beginning.
7	So Uber we are telling them to
8	give us this raise, we deserve
9	this raise. We don't want
10	anymore let's make this right
11	this time, we don't want anymore
12	lawsuits, we are tired of it.
13	Please let's get it done right
14	this time.
15	Thank you very much.
16	(Applause.)
17	MS. ELUTO: The next speaker in
18	Nicholas Martinez, followed by Hector
19	Geraan.
20	And we'll need the Spanish
21	interpreter.
22	(Mr. Martinez testified through
23	interpreter.)
24	MR. MARTINEZ: Good morning. My
25	name is Nicholas Martinez. I have the

# 1 PROCEEDINGS TLC license from 2012. The minimum 2 3 was \$8 -- \$7. Today to move a 4 passenger from point A to B is \$4. 5 2009, when I started driving, to JFK, it was \$65 plus the bridge, today it's 6 7 40, 45, 50, and even less. 8 It's very emotional. Okay. 9 Let's say something more rational. 10 And I'm gonna to say three things. Everybody's talking about the 11 12 lockout, utilization rate, but 13 something that they have left from the 14 question, everything that is being said, it is based on a normal trip 15 16 that doesn't have double or triple 17 price. How much do I get when I do a passenger who, instead of being a 18 19 normal \$10, the passenger is being 2.0 charged 30? From those \$20, I get 21 nothing. From Lyft I get \$2, \$2 22 bonus. 23 But what I want to be told is, 24 all that surging price, how much am I

gonna be paid? The calculations that

25

2.0

## PROCEEDINGS

I have made is all based on the minutes and the miles, it's not being transparent. Uber and Lyft know they're not transparent because they don't give you the breakdown of how much that client is paying.

The thing is, how much are the drivers going to be paid because of the surging price because they're not paying it to us, but to you, yes, as the client, but we are not getting paid for it. What we are getting paid for is miles and minutes.

When I try to communicate with them ask, my passenger was charged so much, he was charged three times, Uber and Lyft say that they pay for -- by the minute and the mile.

Do you think you can solve that problem because that hasn't been talked about yet?

That is the reason why Uber and Lyft have made so much money. And now in February report from Wall Street,

1	PROCEEDINGS
2	the drivers
3	THE INTERPRETER: What?
4	AUDIENCE MEMBER: They're going
5	to hell.
6	MR. MARTINEZ: They are going to
7	hell, the drivers. But we're not
8	making the money.
9	What I mean is, so that the
10	driver gets a bit more money, who do
11	we make pressure to those two
12	companies so they give us some money
13	from the surging price. We're not
14	getting money from the surging price.
15	COMMISSIONER DO: Is that it?
16	Thank you so much. I appreciate your
17	comments today.
18	MS. ELUTO: Next speaker is
19	Hector Geraan. Interpreter, we're
20	going to need you for the next one.
21	(Mr. Geraan testified through
22	interpreter.)
23	MR. GERAAN: Very good days for
24	all of you. Particularly for my
25	friend David Do. He is my friend

2.0

#### PROCEEDINGS

because he says he is a friend for the taxi community. Good morning to all of you who the protagonists of the taxi industry.

My name is Hector Geraan, known as Juantutu (phonetic).

My coworkers, who have talked previously here have said everything. The taxi community today is one of the most suffering communities of all the workers in the State of New York.

We are going to now say
everything that they said about
gasoline fuel, maintenance. A taxi
driver right now needs \$912 a week
only for maintenance of the car, fuel,
payment for leasing, payment for base,
and something to consume for the
chauffeur, for the driver. 912, 16
dollars, not counting what our wives
are spending for Con Edison, rent, et
cetera for the maintenance of our
homes. These numbers, we look for
them in the community. Talking every

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### PROCEEDINGS

day be the taxi drivers. We know that David Do told us at a meeting that he wants a good relationship with the community. That relationship includes security, work security what all my coworkers have expressed.

You must study the abuses that the applications have, starting from Uber and Lyft. We want you to look all the sectors where the taxi drivers have to take daily and weekly money. David, and all of you, please, we want you to look -- to study the leasing agencies. We want for you to remember that at this same place, it was approved -- discussed and approved the pandemic law, sorry, the fatigue law that gives drivers ten hours to work, those 10 hours in a 24-hour period. Therefore, you have to remember, Uber and Lyft, this is a state law and a recent law, look for it. Everything that is done outside the law is a Therefore, we cannot allow violation.

2.0

#### PROCEEDINGS

any sector to remove a driver from the service, lockout the driver, but all these recommendations on the driver and the car, we cannot allow this to be done.

Related to the Yellow Taxi, we always been kept outside. They only look for us in 2016 when all the jobs were in the garages, in the garage, they organize and the universal license was implemented to look for 50,000 taxi fee drivers that force us.

Finally, in the name of the taxi community, I want to ask you, this hearing that is taking place today, it should be better, more profitable, while this event is being done to look for a solution to the problem, we have a severe attack on the Taxi and Limousine in the county of Bronx and Manhattan. But eventually that pressure is put on our drivers because the community is outside.

TIMEKEEPER: Thank you. your

1	PROCEEDINGS
2	time is expired.
3	MR. GERAAN: yellow car or
4	green car but don't appear in any of
5	those boroughs and that is a problem.
6	We told the Commission that is a
7	problem. The Community is out right
8	now, once you go to the hospitals
9	(undiscernible) this community has
10	gone to the street looking for a taxi
11	service.
12	I want to thank God for this
13	opportunity and all the rest of
14	people. But I don't want to leave
15	without telling you that four
16	boroughs of the City of New York are
17	today crowded with car with plates
18	from the different states.
19	COMMISSIONER DO: Thank you so
20	much. Appreciate it.
21	MS. ELUTO: Next up is Sandy
22	Ramos, followed by Victor Chacher.
23	Ms. Interpreter, we need you.
24	COMMISSIONER DO: Interpreter.
25	(Ms. Ramos testified through

# 1 PROCEEDINGS 2 interpreter.) 3 MR. RAMOS: Good morning, 4 everyone, taxi drivers, and everyone 5 else here. I don't need so much time to say 6 7 what I want to say. Everybody knows that money -- the money that a taxi 8 9 driver makes in the City of New York 10 at this time is not enough. So we are 11 going to say everything we want to 12 say, but this reality. The other day, the very cold day, when the working 13 14 day ended, one of my last calls was to take discapacitated lady. When I took 15 16 her, I helped her, I helped her to get 17 in the taxi with the carriage and 18 everything, and you know what the last 19 words of that lady said to me, thank 2.0 you very much. 21 That, to me, was very 22 satisfactory, that money cannot buy. 23 Because it was the short drive, less 24 than \$6, which is what a short drive

costs with application. All of them

25

# 1 PROCEEDINGS 2 know in New York, in other places, 3 it's less. The other day, I went to take my 4 5 son to school at 8:00 in the morning, and I went back at 7:00 at night, and 6 7 I got 11 people, and I made \$73. 8 Everything is very expensive, 9 gas, everything. For me to be able to 10 make the money that I need, I got to 11 dedicate more time to my job. I have 12 to get less time with my family. have a wife. I have a 15-year-old 13 14 son, an 11-year-old son, and my wife 15 is pregnant now. 16 (Applause.) 17 For me to be able to pay the 18 money that I need, for me to make the money that I need, I've got to spend 19 2.0 less time with my family and more time 21 working. 22 I came into this country 20 23 years ago and I am a citizen, and I've 24 been doing this job, work for 25 ten years.

## 1 PROCEEDINGS 2 My question to them is, if we 3 been doing this job for so long, we only have two options, either we quit 4 5 this job or we dedicate our time to 6 our family. What are we going to do? 7 Thank you very much. I end up 8 what the lady told me. 9 Thank you very much. 10 MS. ELUTO: Interpreter, we're 11 going to need you for one more, Victor 12 Chacher. AUDIENCE MEMBER: I'm sorry. 13 Не 14 left. He had a appointment, so he told me he was leaving. 15 16 MS. ELUTO: Thank you. 17 MR. ISHTIAQ: Good afternoon everybody. First of all, I am with 18 19 Uber since 2012. Okay. I can tell 2.0 you little bit about Uber history. 21 That time, we was very excited, we 22 have very happy life. Now, even our 23 kids won't ask -- my wife saying to my 24 kids, dad, don't have work, don't ask 25 dad anything. Yesterday, my kids

2.0

#### PROCEEDINGS

asked something and my wife tell to him, don't ask him, he has no money, he has no really good work. Really had to survive right now.

That time, Uber has ten percent only commission because we have no fake unions, no bullshit, only Uber and driver. I'm telling truth, I'm not lying. Nothing fake, nothing (undiscernible) this.

Right now, in the social media making fake news to scare the drivers because this my brother, he cannot speak English, he don't understand, whatever I can tell him, he saying okay, you good. That's not fair.

The problem is the middlemans who is speaking by Uber and misusing their drivers. And that raise, if we are right -- that is our right. If you survive and it's ten percent, no, you have legal fees and everything, 40 percent and you're not still showing the real fare. Still you cannot

# PROCEEDINGS survive and you and you got 8.6

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

billion, you get benefit profit. We have nothing -- if we start from Brooklyn, we go all the way -- make our runs whole day. Maybe -- I have phone here, whole day, you work ten hours \$130, whole day.

After that, you have \$90 gas plus, where you take this 30 or \$40. And they say don't pay utilization. Why? That is our money, we don't want to feed anybody. We want this money. We don't want to give this money any lawyer, any firm. This is between us and Uber. If Uber survive when there is no office in Brooklyn, no office in Manhattan. I know they are staying in multimillion buildings. That's our money. That's not Uber money. You're staying in luxury buildings. I know we are saying raise price and you're saying we are dieing, how you are dieina?

# 1 PROCEEDINGS you think before Yellow Cab driver did 2 3 suicide, car service did suicide, black card driver. Black car driver 4 5 is not a comfy job with shorts and sneakers. Black car driver, I am 6 7 driving 20 years, wear my suit and 8 tie. This is not like a begger. 9 Yesterday or day before, I told 10 to the one driver, he say, I heard Uber usual rate made \$5.39 medium 11 12 rate, after raise I get \$5.34, what a bullshit. What is this game? 13 14 And I'm driving SUV. SUV this year, insurance is up \$570, usually 15 16 3,000 insurance, now it's \$3,570. 17 Everything is up, gas. SUV uses super 18 gas, around \$5 gas. You want 19 (undiscernible). 2.0 I am working all my life like 21 3:00 the 12:00, like, eight hours. 22 How many hours you want to work. 23 Don't misuse the drivers. Okay. 24 you work eight hours, they pay you --25 I'm surviving since 2012, my

1	PROCEEDINGS
2	1099 above \$150,000 in eight hours,
3	nine hour, ten our maximum and five
4	days. Now we are working 70, 80
5	hours, still we cannot make \$200.
6	Thank you for are this. I think
7	my time finished.
8	COMMISSIONER DO: Thank you.
9	MR. ISHTIAQ: Hold up there's 30
10	seconds, I think.
11	When you go to the hundred
12	miles, they pay you 98 cents. Hundred
13	miles you drive \$98 plus Uber fees,
14	that would 44 or 54 or something
15	dollars hundred miles. He has gas and
16	everything. What he get in the
17	pocket? Nothing, he getting free.
18	COMMISSIONER DO: Thank you for
19	your time.
20	MS. ELUTO: Next up, we have
21	Mohamed Mohamed followed by Lamin
22	Jatta and Bamba Diakite.
23	MR. MOHAMED: Good evening. My
24	name is Mohamed Mohamed. Thank you
25	TLC. When I came this country in like
	1 · · · · · · · · · · · · · · · · · · ·

2.0

#### PROCEEDINGS

1985, I start, like, dishwasher and I saved some money after I work in Yellow Cab and opened like three restaurants in Manhattan. I lost two of them after 911. The only job I found after that, only Yellow Cab again.

Yellow Cab, we were, you know, in the garage, the medallion owner enslaving us and everyone knows that we pay a lot of money for night shift and we are like tired from medallion owner.

When Uber came to the industry, we very happy and was like, oh, the angel is going to save us from the blood sucker from that, you know, blood sucker Yellow Cab owners.

And TLC allowed the genie come out from the bottle, which is Uber.

TLC now should put now the genie back in the bottle or protect us from the genie.

Uber lies. We don't make \$31

# 1 PROCEEDINGS per hour, as they mentioned. I'm not 2 3 gonna repeat whatever my friend says, everybody knows inflation, the prices, 4 5 the bread I used to buy, 75 cents for six pita bread, now I pay \$1.50. 6 7 eggs, I used to buy a dozen, \$1.25, 8 now \$5. The gas, \$45 to fill my car, 9 now it's \$75. It too hard to survive. 10 You have to protect us as a driver from Uber. That's your job. 11 12 (Applause.) It's not only to be to protect 13 14 the passenger and the car business Uber, Lyft, whatever, blah, blah, 15 16 blah, but you have to protect the 17 driver also. We are main column that make 18 19 this industry go up. We generate the 2.0 money to TLC, to the City and pay taxes. Please stand up with us 21 22 against Uber and get regulations and 23 rules and control them. 24 He's lying. First time I see 25 Uber guy here. For seven years, I

PROCEEDINGS
worked for Uber, seven years.
MR. GOLD: I'm always here.
MR. MOHAMED: I never seen you.
Stop lying. Seven years I'm five
stars
MR. GOLD: (Undiscernible.)
MR. MOHAMED: Stop, please,
don't interrupt me. He's lying.
I am seven stars driver, I'm
doing very good customers. I used to
own pizzeria, I know how to treat
passenger and customers. I give water
and candy to the passenger, okay.
That's me, not Uber. Not Uber. Uber
make donations and go to the public
and saying we did donation, that's for
the tax break, that's our money, it's
our money.
(Audience applauding and
shouting.)
COMMISSIONER DO: Mr. Mohamed, I
appreciate it. Thank you so much.
(Audience continues shouting.)
MS. ELUTO: Lamin Jatta, please.

2.0

#### PROCEEDINGS

MR. JATTA: Good afternoon

Commissioners, fellow drivers. My
name is Lamin Jatta. I drive for Uber
and Lyft. I am a proud member of the

New York Taxi Workers Alliance and I
participated on the strikes organized
by the NYTAW on December 19th,

January 5th and February 26th
demanding a raise for hardworking
drivers. I support all the demands of
the NYTWA.

My operating expenses for my car last year, Toyota Camry, I used to be able to fill my gas tank for \$30 before the inflation set in, but last June, it cost me up to \$60 to fill my tank in the height of the gas price increase. My car payment monthly was \$425. Most of the time I have to pay \$435 because I pay late. Insurance is 3,700, which breaks down to \$312 a month. Maintenance can range from \$70 just to change oil, which used to be 50 below to me spending \$600 in one

2.0

#### PROCEEDINGS

my starter with (undiscernible). My rent is 750. Food costs can be more than 40 the week. I also had to spend more than 500 just to replace my TLC license. So, do the math. At this point, all my credit cards are maxed out. Ladies and gentlemen, drivers are neck deep in serious struggles.

We drivers work so hard to move the City around, driving long tedious hours trying to make a living for us and our families.

The double whammy because of the COVID pandemic and the war in the Ukraine that made price of everything gas, maintenance go up hundred percent, hit our families very hard and is making it difficult for us to properly feed our families and pay our expenses at home and at work.

I am supporting doubling the rate out of town, out-of-town rates for Uber and Lyft rates.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### PROCEEDINGS

I initially used to drive for Yellow Cab from 2012 to 2016. I used to be very excited to get an out of town because it was very rewarding financially. But when I drive Uber, out-of-town trips turn into nightmares for many due to bad rates Uber and Lyft pay the drivers and the fact that we have to drive back to the City empty most of the time at our own expense, make our own town -out-of-town trips very unproductive and frustrating enterprise for ride share drivers. Lyft does not allow us to pick up from Westchester and Long Island.

In some cases, when I have to take a long distance trips to New Jersey, I have to return to the City empty and all tolls I pass at my return are at my own expense.

On several occasions, I pass
E-ZPass with a negative balance.
E-ZPass charge \$50 for each violation,

# 1 PROCEEDINGS most of which is less than the \$50, 2 3 you know, the tip I made -- most of 4 the tip I make less than \$50 New 5 Jersey. 6 Also, some police in several New 7 Jersey towns pick on us because -just because we are from out of town. 8 9 There was time a cop stopped me just 10 because I didn't have my headlight on. 11 So all the trouble we go through, you 12 should make, you know out of town, double the rates we have now, it's now 13 14 worth it. Because of that, like this brother here, I get my CDL license, 15 16 and I'm jumping ship because, you now, 17 this is not sustainable, we don't have 18 respect as drivers. We cannot survive 19 like this, so I mean I get my CDL and 2.0 I'm jumping ship because it's not 21 sustainable. 22 COMMISSIONER DO: Thank you, 23 Lamin. 24 MS. ELUTO: Our next speaker is 25 Bamba Diakite.

# 1 PROCEEDINGS 2 MR. DIAKITE: Good morning, 3 everybody. I'm a member of New York Taxi Alliance Worker. 4 Thank you, TLC. 5 Thank you, everybody. My name the Bamba Diakite. 6 7 drive taxi long time ago, long time ago, do all taxi, any company, Gypsy, 8 9 Yellow Cab, everything. If I talk 10 now, I never finish the history. 11 This job, taxi driver is same 12 father, same mother. Everybody here, you drive taxi, you don't drive taxi, 13 14 you got a family. You got a family. 15 You support your family. 16 I want take one point, lockout 17 the driver out, this not fair. Because every day, if I go home, I 18 19 don't sleep because -- you know why, I 2.0 can't sleep because my app. I wake up 21 tomorrow morning, the app is on, put 22 out, I don't know. 23 You see, anything I want to say 24 TLC how to look, help the driver, the

driver work support their family. How

25

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### **PROCEEDINGS**

many drivers here or how many people who don't drive taxi got family, support their family, how many children he have. One lady talking about here, seven children, the lady, woman. I see one guy talking about here, you work more than 60,000. guy. There's one guy here talking about he gonna go CDL. Okay. Me too. Now I go CDL Jersey, five month. go CDL -- I drive taxi long time, got a lot of friends all work, not so many did black taxi, you see my friend, if I go sit here even go with Bamba, I stil drive taxi. Anyway I drive CDL whatever, I gonna help them because these people is nice people.

The morning, taxi driver you take your taxi you go outside, the first customer who hail, they got children (undiscernible) they're gonna say, driver, I forgot my wallet home.

Driver, I don't have -- driver, I don't have money. Can I help me.

2.0

#### PROCEEDINGS

Okay. Driver gonna say, Okay, I want to help you. Because I don't want to be late, my kids are not gonna be late in their school. The driver help that person, take free.

Driver come in the lane by cafe or food, some homeless people come, oh, driver can you buy me food? He buys food.

Lock out still lock out open all driver up, please. I know my time is finished, it's shot. No lockout, open all driver and close the app. No lock out, please.

COMMISSIONER DO: Thank you.

MS. ELUTO: Our next speaker is Kevin Zhang followed by Sammare Damai and Liakat Ali.

MALE SPEAKER: Hi, everybody.

He is a Chinese driver, so in order

the save time, he told me what he

wants to write ahead of time, so I

wrote it down, I'm just going to be

reading it off of my phone. All

1 PROCEEDINGS 2 right. 3 SPEAKER FOR MR. ZHANG: Commissioners. My name is Kevin 4 5 Zhang, I'm an Uber driver for five years. I have a lot of expenses on 6 7 the road. I got an SUV and my monthly 8 payment for the SUV is \$1,480 per 9 month, rent for my home is \$1,800 per 10 month. This year, for my car 11 insurance, just liability alone is 12 \$7,000, and not only that, I have to 13 paw full coverage on top of that, 14 which is even more. Every day I go 15 outside, I go work, how much do I pay 16 for gas? That's \$75 per day. 17 Maintenance, you know, just doing oil 18 changes on my car, you know, on my 19 SUV, it's about over a hundred 2.0 dollars, so I put \$250 aside just in 21 case of any extra expenditures for 22 these kind of situations. I'm 23 struggling every day. These costs 24 doesn't include my living fees. 25 know, food that he buys, supporting

# 1 PROCEEDINGS 2 his spouse. His spouse, she doesn't 3 work. 4 So every day I am struggling. 5 If this lockout comes back, I cannot make ends meet. I want no lockout. 6 7 Also, with -- every time we go for a pay raise, it only adds up for X 8 9 and XL trips. Right now, he's driving 10 SUV, a Surburban, the rates for black cars, Uber Black and Uber Black SUV, 11 12 it did not -- it doesn't go up at all. They even took out insurance rates for 13 14 black SUV trips. So if the lockout was to come 15 16 back, I would face a lot of financial 17 hardship, not only for himself but for 18 his family. There is a high chance 19 that, you know, he will be homeless if 2.0 this lockout comes back. 21 From there, he wants to say 22 thank you very much for you time. 23 Yeah. 24 COMMISSIONER DO: Thank you, 25 Kevin, I appreciate it.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

MS. ELUTO: Next speaker Sammare Damai.

MR. DAMAI: Hello, everybody.

Good morning. Nice to meet you all,

sir, ma'am, and every driver here.

I just want to say, I have been working for Uber for last three years, and I just want to share my story.

We have lots of pressure and we have families and when we drive on the road and, you know, many passenger, like, if we are doing -- if we are doing our job very good, we are driving very good also. We have too much pressure because without any reason, some people complain without any reason or any mistake and we are pressure in our mind, we have to think about, maybe tomorrow my app is going to be deactivation with a little small comment. So that's why we are-- we are here for -- to say our history and we really want, actually TLC plates also because we cannot survive, you

# 1 PROCEEDINGS 2 know, we cannot survive with so much 3 expenses and so much excuses because 4 of the expenses. 5 So, I want to say thank you to 6 all of you to hear about our pain, 7 please, thank you so much. I just 8 wanted to say that and there is no 9 lockout, we don't want. And we just 10 want raise our price and just for TLC plates, we need that. I really need 11 12 your help. 13 Thank you so much. I just want 14 to say this much. 15 COMMISSIONER DO: Thank you 16 Sammare, appreciate it. 17 MS. ELUTO: Next is Liakat Ali. 18 MR. ALI: Good afternoon, 19 Honorable Commissioner. Good 2.0 afternoon, everybody. 21 First, I would like to thank TLC 22 for giving me the opportunity to speak 23 here. I'm Liakat Ali, a ride share 24 driver since (indiscernible) and a 25 proud member of Independent Driver

2.0

## PROCEEDINGS

Guild since it start it's journey in (indiscernible).

I come here to support TLC's 8.7 percent increase over the raise in effect from March '22 to January '23 and strongly oppose Uber's lawsuit against this pay raise.

Uber calls us partners, how come they go against the partner. Want to get the partner down, wants to get the partner into poverty. I want to ask Uber, what kind of partnership we are in. For me, the accounting for earning and expenses are more or less same as my previous speaker's expenses. As of today, inflation rate is now 6.41 but our earnings are even lower than the COVID time.

Now it is almost impossible to cover the expenditures and give a healthy life to my five-members family. While my children are all students and my wife is unemployed. I believe it is the same for every

2.0

## PROCEEDINGS

family, grocery prices are up, insurance is higher than before, gas prices are higher than I ever experienced since I am here in the U.S.

Regarding lockout, I don't understand the calculation of mathematics behind this proposed policy. What I understand is my experience during lockout phase I faced before COVID, I remember I had to -- usually, I start my work from Queens, where I live, but in that period, I had to go to City, as it is busy area. I had to spend more than 40 hours seven days on the road to make up my earnings. Before that, I used to work maximum ten hours five days a week.

I immigrate to this country to provide my family, to give my children better education, better human being, make them better citizen, but I am not able to keep my commitment, my

1	DD OGHED INGG
1	PROCEEDINGS
2	responsibilities to my family because
3	to maintain my daily expenses, I need
4	to be on the street for more than 12
5	hours, seven days. I cannot look
6	after my children, how they're doing,
7	how they are doing in the school, how
8	they are doing in their daily life.
9	Finally, I strongly support
10	TLC's increased rate and strongly
11	oppose the proposed lockout.
12	Thank you, Mr. Commissioner.
13	Thank you TLC officials here. Thank
14	you my fellow drivers. Thank you
15	everybody.
16	COMMISSIONER DO: Appreciate it.
17	MS. ELUTO: Next we have Ahsan
18	Ali followed by Jean Cadet and Raju
19	Ranpaseli.
20	Ashan Ali?
21	(No response.)
22	No.
23	Alright, Jean Cadet.
24	MR. CADET: Good morning. Good
25	afternoon. My name is Jean Cadet. I

2.0

#### PROCEEDINGS

have been doing this business more
than 33 years when the Yellow Cab
existed. And after checkered cab,
Yellow Cab come back to get more
power. But now, I hate Uber, I hate
Lyft. I hate Via. Via no longer in
service no more. It's okay.

Now, lockout started right now, how many people you guys think are gonna be by themselves on the road?

Nobody gonna be involved now, nobody gonna be on the street to make a living anymore. How are they going to do it? They gonna commit suicide again. Too many people take their own life already, about eight, more than that.

AUDIENCE MEMBER: Twelve drivers.

MR. CADET: So, we don't want anything like that happening again. Who is in charge of these things? Somebody in charge of that, who is? TLC, Taxi and Limousine Commission.

2.0

#### PROCEEDINGS

Is Going to have to do something about it. Who is gonna repeat who is gonna do something for us now? You guys.

Say something. Do something. Let us feel that we are on the right track.

We don't like to see children stay behind who have no help. We have to pick up the children from school, take them to school, feed, feed your parents if they belong to you. What are you going do after that, who is going to support you? Myself. I have to do it myself. Who is going to help me do something like that.

People need help out there.

Somebody please do something or say something, whatever it is, feel something new, there was nothing new now. I don't see nothing change, still the same. TLC has to do something about it. Who is the TLC?

You guys. Who is the one have to make TLC work better? You and me. I don't know what I have to say. That's the

1	PROCEEDINGS
2	whole point I have to say. I came in
3	today to make my voice heard.
4	Somebody have to do something about
5	it. We get enough. We see enough.
6	Now we say enough is enough.
7	COMMISSIONER DO: Thank you.
8	AUDIENCE MEMBER: End the
9	poverty. End the poverty. Poverty is
10	the worst form of violence.
11	MS. ELUTO: Excuse me. Raju
12	Ranpaseli.
13	MR. RANPASELI: Good morning. I
14	need an interpreter.
15	AUDIENCE MEMBER: Can I?
16	He just said, good morning and
17	namaste. That's how we did in Nepal.
18	(Mr. Ranpaseli testified
19	through interpreter.)
20	MR. RANPASELI: My name is Raju
21	Ranpaseli, he's been working more than
22	one year in the TLC. Because of your
23	TLC license, he has been able to work
24	and support his family back home. The
25	way that you guys help the drivers, he

2.0

#### **PROCEEDINGS**

really appreciate and he really admires and he really wants to thank you guys.

He wants to say something about the TLC plate tags. He has been renting a TLC plate for a year and more. He has been renting the plate for 400 for one year, and after one year, the leasing company is charging him \$700. The same thing, he went to TLC for conference, but none of the authorities are helping him right now.

He had an agreement for three years, but the leasing company somehow started charging \$700 and because of that -- he got the car, basically, for the, you know, for renting a plate and he spend more than \$70,000 and now he is suffering.

Right now he is having medical issues because of other trade -- the leasing company. The leasing company canceled his plate and his work and now he -- he has more expenses to pay

#### PROCEEDINGS

and the leasing company threaten him with arrest and in the middle, the company canceled his agreement.

So thanking you all TLC for helping drivers out. He also wants you to look for those kind of corrupted leasing companies to be accountable for the punishment that TLC leasing company giving to innocent drivers like him.

He would like to get help with specific issue and he is visiting not only with him but with many of the drivers and he wants to say thank you.

At last, he said TLC has been really supportive to drivers and very grateful to us and he is hoping to get justice from you guys and help from your attorney or your account holder. He said you have a driving portus and you need -- what is your license, you said, 597822. That's his license and he wants to get help from you guys. Thank you.

2.0

1	PROCEEDINGS
2	COMMISSIONER DO: Thank you.
3	Mr. Raju, could you go to our external
4	affairs table outside and give them
5	your information so that we can follow
6	up with you on this constituent case.
7	MR. RANPASELI: Alright. Thank
8	you, sir.
9	COMMISSIONER DO: Thank you, Mr.
10	Raju.
11	MS. ELUTO: Our next speaker is
12	Heriberto DeJesus, he'll be followed
13	by Komolafe Akinwunmi and Ismatof
14	Gonya (phonetic).
15	Mr. DeJesus.
16	(No response.)
17	Komolafe Akinwunmi.
18	(No response.)
19	No. Ismatof Gonya (phonetic).
20	(No response.)
21	I'm going to go to the next few
22	names. Kibum Park.
23	MR. PARK: Yes. Hello,
24	everybody. Hello people, hello
25	Commissioner.

1	PROCEEDINGS
2	COMMISSIONER DO: How are you?
3	MR. PARK: I just e-mailed to
4	you. Can you check your e-mail?
5	COMMISSIONER DO: Okay. I'll
6	follow up right after.
7	MR. PARK: Yeah, because this is
8	very important.
9	I've been working with Uber
10	2014. I have more than 10,000 riding
11	experience, but, you know, I see lot
12	of Uber do illegal business activity.
13	I strongly, TLC should investigate
14	Uber business activity and also, if
15	possible, you have New York State
16	attorney general should review the
17	Uber's illegal business activity.
18	Every reporter here, did I sent
19	it to my e-mail to you, right, you
20	receive it?
21	Okay. Here is my case. Maybe
22	you can write down the case number
23	SC001670/20, Queens County Small Claim
24	Court.
25	AUDIENCE MEMBER: Can you say it

1	PROCEEDINGS
2	again
3	MR. PARK: case number is SC,
4	S like Sam, C like Cat, double
5	01670/20, year 20.
6	I got judgment by the
7	September 22, 2022, which has been
8	three years to get my judgment, amount
9	is 695. How I get this kind of
10	they owe, but until September, I got
11	judgment, they still don't pay
12	anything even though court sent them a
13	letter to Uber Greenlight Office, Long
14	Island City. So they don't do
15	anything. They ignore.
16	You know, I even though, lot
17	of times, they don't pay right to the
18	fare to driver. Here is my story.
19	September around, like
20	September something, like 2020,
21	pandemic time. At the time, you know,
22	I better take unemployment is much
23	better, more money I can get it, but I
24	driving. Alright.
25	Okay, so I got offer any

# 1 PROCEEDINGS 2 business have a contract, offer and 3 acceptance, right, offer. Uber offer drive to Syracuse, you know where is 4 5 Syracuse, right? You know where is 6 Syracuse. 7 (Chorus of yeses from 8 audience.) 9 Upstate, right. So it's about -they give estimate, driving time is four 10 hour 30 minutes, like 400-something mile, 11 12 right. I press, I accept. Then I pick up 13 the customer. She's Chinese lady, very 14 nice Chinese, but she don't speak any 15 English. 16 Anyway, I take her, then I drove 17 up to upstate highway during -driving almost like one hour 30 18 19 minutes, suddenly, my app is freezing. 2.0 Then drop the customer any gas station 21 or any dry site. Have you driven up 22 to Syracuse upstate? They have 23 nothing there. So I stop at a gas 24 station. 25 TIMEKEEPER: Time is expired.

1	PROCEEDINGS
2	MR. PARK: No, it's not expired,
3	three minute, right.
4	So, I stopped at gas station, I
5	explain her, so I don't know, whatever
6	reason, I don't get any GPS, so she
7	don't understand what I'm saying. I
8	cannot drive drop her I don't
9	know what town's name to Chinese lady
10	who don't speak any English.
11	So, what should I do. I'm
12	thinking and I check the I do all
13	the time go my personal look, then I
14	check the address I pickup the Google
15	ing map, so I say, company, they don't
16	pay me anything, they asked me to drop
17	off you here. She said, she don't
18	she almost, like, crying, you know,
19	she got the two bags. What can I do?
20	So I drive
21	COMMISSIONER DO: Mr. Park,
22	we'll follow up.
23	MR. PARK: Okay.
24	COMMISSIONER DO: I know you
25	sent the e-mail.

1	PROCEEDINGS
2	MR. PARK: The most important
3	thing is the TLC it's not only me,
4	even though I went to the TLC I
5	mean, the Uber office, one of the
6	I've been there almost like ten times.
7	One the driver service persons told
8	me, you know, Uber, they don't pay lot
9	of drivers like this
10	TIMEKEEPER: Please conclude
11	your testimony.
12	COMMISSIONER DO: Mr. Park,
13	thank you.
14	MR. PARK: The TLC should
15	investigate or attorney general should
16	investigate their illegal activity.
17	COMMISSIONER DO: We'll follow
18	up.
19	MR. PARK: Please.
20	COMMISSIONER DO: Appreciate it,
21	Mr. Park.
22	MR. PARK: What can I do for my
23	695?
24	COMMISSIONER DO: Please come to
25	our external affairs table right

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

## PROCEEDINGS

outside and we'll follow up with you directly. Thank you.

MR. PARK: Thank you.

MS. ELUTO: Wilfredon Disla.

MR. DISLA: Thank you. TLC.

Thank you all of our partners here because our industry is a big, big industry now. It is not just those here. It's not just -- we got too many partners. We move this city in the morning, afternoon, night. We do our job and we work every day. In the pandemic time, we work, our drivers died, our partners died and we work for Uber and Lyft because this City, this system, this isn't doing anything for us, you know. Just, you have to work, you have to find the rules, but -- and on the street, we have to fight with the people. People kill drivers. We have to fight with the police officer. We have to fight with the TLC, and we do our part, we move this City. We move the people.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### PROCEEDINGS

But Uber is owner of our City, our business, our industry because they disconnect us without explanation. They just send you a mail or e-mail, tell you, hey, today you got no job anymore for your family or for you. You buy a car, you buy insurance for one year and you pay for everything, gas, car, insurance, and you have to give a service, be nice to the people, be nice to the industry, be niece with the TLC, be nice with your family, be nice with everybody here. What everybody need, somebody help us, somebody protect us and nobody is here for that.

(Applause.)

We need somebody -- we need somebody because we are every day working for this City, move the City, give our service and being nice every day. Now we don't got jobs. A thousand people disconnected and we don't got any explanation from Uber or

1	
1	PROCEEDINGS
2	Lyft, why you do what you have to do.
3	I have to go to the jail for doing
4	something bad, I have to wait for
5	somebody help us.
6	Please these people need help.
7	COMMISSIONER DO: Thank you.
8	Appreciate it.
9	MS. ELUTO: Next speaker is
10	Adalgisa Payerodiarra.
11	I'm sorry, please tell me how to
12	say your name.
13	MS. PAYERODIARRA: Adalgisa
14	Payerodiarra.
15	MS. ELUTO: Thank you.
16	MS. PAYERODIARRA: Hello,
17	Commissioner. Hello Commissioner Do.
18	Thank you. My name is Adalgisa
19	Payerodiarra, I represent Udani, and
20	I'm also part of the Jakob Coalition
21	(phonetic), along with IDG. Thank you
22	for giving me a chance to testify.
23	I had a speech, but a lot of my
24	fellow drivers came previously and
25	already said most of the things that I

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### **PROCEEDINGS**

have to say. So we know all the expenses that we go through. We know that our -- the economy is at its highest point in history, so everybody is struggling. But the driver community is struggling more than any other one.

I'm going to say to the Yellow Cab, since 2016, we have been one, one universal license. It does not matter what you drive, does not matter the platform that you work, we all are under the TLC Commissioner license. We have a general license for everybody, so I could work for the livery today, I could work for the platform, I can go and drive a Yellow Cab. The main goal is that we all need the raise, that we all deserve the better pay, that we all need more money to bring to our families at home. So the lockout is going to hurt all drivers because, like, a lot of them said previously, was going to

# 1 PROCEEDINGS 2 giving up the raise if we gonna get 3 locked out. When Uber came into our city, 4 5 their motto was drive when you want, where you want, at any time, and we 6 7 are partners in this. That doesn't 8 seem fair because you getting more 9 money than I am. They're getting 10 billions throughout the year, but what 11 we are getting? 12 AUDIENCE MEMBER: Pennies. 13 MS. PAYERODIARRA: Pennies. So, 14 this is not a partnership that is 15 fair, and being locked out is not 16 going to allow me to drive when I'm 17 able to drive. I'm a mother. 18 wife. I'm a parent. So if I need to 19 stop working for an appointment and 2.0 you're going to lock me out, then I 21 have a confliction with you. If 22 you're going to lock me out and I have

to go and pick up my children at

school, we're going to have an issue.

So lockout is going to hurt.

I

23

24

25

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### PROCEEDINGS

think that one of the possibilities to help is, like, a lot of drivers said, put a cap on the licenses, so we can gain a value into our licenses. invest a lot of money, not only into our vehicle but into the licenses. It's not just the 250 for the license, it's also the classes that we have to take, days and the time that we have to take off of work in order to accomplish that. So it's not just that, it's more than that, so taking into consideration all that, I think that we just need to be on the mindset that we all one community, taxi driver community. You are here to help us achieve the best of us. So thank you.

COMMISSIONER DO: Thank you.

MS. ELUTO: Our last speaker for today is Madjed Zegrar.

MR. ZEGAR: Hello everyone, good morning. My name is Madjed Zegrar.

I'm here for-hire vehicle and ride share drivers, and proud to be part of

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### PROCEEDINGS

IDG. Thank you for what you do for our drivers.

For years thousands of drivers with the independent drivers give copies sounding the alarm that the minimum driver pay rate in New York City were falling below the minimum wage with our expenses. I urge Taxi Limousine Commission to take lockout in consideration, lockout driver in consideration of the proposal on the proposal to establish a new industry-wide utilization rate. I'm concerned with that. The proposal will lead to the return of the lock drivers out Who are help us to pay their bills, feed their families and make ends meat.

In your previous proposal,

October 2022, you proposed creating a range of 52 to 62, creating this range makes it very likely for the workers to shut out of work on any given day.

TLC should restate the FHV, TLC

2.0

#### PROCEEDINGS

license by a restriction the license.

I mean, like, put a restriction to the license, so you have to do it -- like, for example, at least to do FHV, you have at least to do three years taxi, and then you will be able to drive for Uber and Lyft. This is just an example, just an idea.

Couple months ago Uber needed drivers. What Uber did, add taxi to the app, so when the lockout happened, the FHV drivers are the only one who suffer, not taxi drivers because taxi still can work by picking up from the street. I'm sure if Uber removes taxi from Uber app, FHV drivers will never get locked if the utilization rate would go down to 40 percent.

Uber treats us like a robot or machine, not a human being. We are essential to the community. I worked during the pandemic. When everyone was safe, I wasn't safe. I have my record, I can show you everything. I

LH REPORTING SERVICES, INC. 718-526-7100

2.0

### PROCEEDINGS

took only 15 days off. I felt like I had to give back to the community, I had to do something. What's going on? But look how they treat us. If this is -- sorry, guys, I cut off.

A human being, we are essential to the community and foundation of the industry, the taxi industry, the transportation industry, we are the foundation of all organization in this industry. I mean, we fund the Lyft, we fund the Lyft, we fund the Lyft, we fund TLC, we found MTA, we are the foundation of the whole industry, and, like, we are treated very badly.

The drivers who are in the car, and this is very important, has more expensive then the owner plates. So drivers shouldn't have same pay raise because they have different expenses. We have different expenses. How you pay us in the same level.

TIMEKEEPER: Time is expired.

Thank you for your testimony.

2.0

#### PROCEEDINGS

MR. ZEGAR: I urge TLC to regulate the auto market. We have approximately 4,000 plates on storage and driver are forcing to pay high price, which make them drive six to seven days a week and the dangers, that's dangerous.

COMMISSIONER DO: I appreciate it. Thank you for your time. We have two more speakers today.

MS. ELUTO: We have two more speakers, Abucari Urama (phonetic), followed by Saif Saleh.

MR. URAMA: Good morning,
everyone. My name is Abucari Urama.

I'm part of the New York Taxi Workers

Alliance, and what I want to say today
people already said it, I'm just

trying to repeat, which the like, Uber
giving us a raise doesn't change
anything in Uber pocket. Uber is

still making millions, and we start as
partners. And as partners, we need to
look out for each other. The reason

# 1 PROCEEDINGS 2 why I'm saying that is, like, the 3 raise, we need it right now. Look, whatever -- whatever Uber does is for 4 5 its own profit, not for drivers. 6 many years it took Uber before 7 allowing the client to give us just tips, that's the question. As a 8 9 partner, we are supposed to be helping 10 each other. We're working as a group, 11 as a union. 12 Beside that, help -- TLC need to help us to stop the lockout. That's 13 14 all I have to say. Thank you. COMMISSIONER DO: Thank you. 15 16 Appreciate it. 17 MS. ELUTO: Saif Saleh, please. 18 MR. SALEH: Yes, hello, good 19 afternoon. My name is Saif Saleh. I 2.0 really appreciate that you give us the 21 time to listen to everybody over here 22 and understand that everybody have a 23 family to support. 24 I am a member of the New York 25 Taxi Workers Alliance. Last Sunday,

2.0

#### PROCEEDINGS

the 26th, we had a strike, no pickup in LaGuardia hoping that Uber and Lyft understand that we are the ones that do the work in the cold, in the snow, in any condition out there. In dangerous conditions also.

Everybody before me have said and touched on a lot of points from the expenses and how they have to borrow to make a choice either to feed their family or to pay for their car or this job that they have, that they cannot even survive. But not realizing that anything, God forbid, your car get into an accident or you have to repair it, you are out there for almost a month on some cases, cannot even find a job.

If it's not deactivations or lockouts, it's another surprise by these companies. From the stress in the mental we have to go through and then the nerve wrecking, also, not to realizing most the times we have to

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

24

25

#### PROCEEDINGS

pay out of pocket for medical expenses and everything else.

I'm going to end it and do it quickly because we have taken so much time, and I appreciate you that you have listened to us. You have to realize that we have taken so many happiness from our family and kids. The schools graduation is around the corner. It is so hard that your son is asking you for money to go to his graduation or you have to worry about to make a choice by these expenses. Or you have to worry about waking up the next day whether you have a job or you will be deactivated and I want you to always visualize and imagine the stress and the suffering and the agony that we have to go through because of this company. Thank you.

COMMISSIONER DO: Thank you so much.

MS. ELUTO: That concludes our public hearing.

# 1 PROCEEDINGS 2 Commissioner, I turn it back to 3 you to close out the hearing. COMMISSIONER DO: Thank you. 4 I 5 heard you all loud and clear that, you know, that lockouts are not the way to 6 7 go. And this is not something that is 8 imposed by TLC but imposed by the 9 high-volume companies. However, we will look at adjusting the rule the 10 next week before our vote and ensure 11 12 that it's a more fair utilization ban 13 when we come together in one week. In addition, we will also look 14 15 at how we can publish the utilization 16 rate on a regular basis, so that each 17 of the companies know where they are. And with that, the time is now 18 19 1:05, and I call the meeting to an 2.0 end. 21 (Time Noted: 1:05 p.m.) 22 23 24 25

```
1
 2
                   CERTIFICATE
      STATE OF NEW YORK
 3
                         )
                          ss:
     COUNTY OF SUFFOLK
 4
 5
                I, STEPHANIE O'KEEFFE, a Reporter and
 6
 7
     Notary Public within and for the State of New
 8
     York, do hereby certify that the within is a true
 9
     and accurate transcript of the proceedings taken
     on March 2, 2023.
10
11
                I further certify that I am not related
12
     to any of the parties to this action by blood or
13
     marriage, and that I am in no way interested in
     the outcome of this matter.
14
15
                IN WITNESS WHEREOF, I have hereunto set
16
     my hand this 3rd day of March, 2023.
17
18
19
20
21
22
23
24
25
```

		-		
<b>\$10</b> 110:19	<b>\$3000</b> 54:25	<b>\$65</b> 110:6	<b>31st</b> 31:21	absolute 32:3
<b>\$100</b> 8:25	<b>\$31</b> 104:20,21 124:25	<b>\$7</b> 110:3	<b>3rd</b> 166:16	absolutely 99:17
<b>\$10425</b> 54:14	\$312 127:22	<b>\$70</b> 127:23	<b>400something</b> 149:11	<b>abucari</b> 161:13,16
<b>\$1100</b> 56:20	·	<b>\$700</b> 58:13		·
<b>\$111</b> 54:17	<b>\$34</b> 86:19	144:11,16	<b>5th</b> 127:9	abuses 114:8
<b>\$125</b> 125:7	<b>\$35000</b> 56:21 87:4	<b>\$7000</b> 134:12	<b>75mile</b> 13:11	<b>accept</b> 25:2 31:24 149:12
<b>\$130</b> 121:8	<b>\$3570</b> 122:16	<b>\$70000</b> 144:19	<b>8th</b> 3:5	acceptable 25:3
<b>\$1400</b> 58:13	<b>\$4</b> 13:15 16:16	<b>\$73</b> 118:7	<b>9th</b> 31:19	acceptance 149:3
<b>\$1480</b> 134:8	86:24 110:4 (4)	<b>\$75</b> 125:9 134:16	<b>ability</b> 35:19 38:18 78:10 89:5	accepted 47:25
<b>\$150</b> 58:22 125:6	<b>\$40</b> 121:10	<b>\$8</b> 110:3	(4)	access 41:10 43:2
<b>\$1500</b> 89:13	<b>\$425</b> 127:20	<b>\$85000</b> 95:11	<b>able</b> 5:9 52:9,10 53:5 62:19 73:12	46:7 78:8 (4)
<b>\$1500</b> 54:9	<b>\$42560</b> 56:23	<b>\$86</b> 31:22	118:9,17 127:15 139:25 143:23	accessible 12:24
\$15000 34.9 \$150000 123:2	<b>\$435</b> 127:21	<b>\$90</b> 54:18 121:9	156:17 159:7 (13)	<b>accident</b> 70:18 163:16
<b>\$16</b> 54:20	<b>\$45</b> 125:8	<b>\$912</b> 113:16	<b>about</b> 3:12 5:12 6:11 8:6,8 10:10	accidents 93:4
<b>\$180</b> 54:18	<b>\$476</b> 54:14	<b>\$9180</b> 54:13	12:21,22 14:3 15:7 22:24 23:4	accomplish
<b>\$1800</b> 134:9	<b>\$5</b> 122:18 125:8	<b>\$98</b> 123:13	25:7 27:18 31:6 39:9,11,18 40:8,15	157:12
<b>\$2</b> 16:14 64:13,17	<b>\$50</b> 9:3,4,4 129:25 130:2,4 (6)	<b>&amp;</b> 4	41:12,13,20,22 49:14 51:23 53:14	<b>according</b> 7:18 58:11 83:3
110:21,21 (5)	, , ,	<b>'22</b> 86:12 138:6	54:7,11,18 60:23	
<b>\$20</b> 110:20	<b>\$500</b> 58:18	<b>'23</b> 86:13,16	64:12,25 67:20,25 69:18 70:18 74:24	<b>account</b> 2:17 6:2,4,10,13 9:10
<b>\$200</b> 123:5	\$50000 54:11	138:6	78:19 80:18 85:12 88:23 96:6 100:9	10:16,25 11:16,23 15:13,13 17:19
<b>\$216</b> 13:13	<b>\$534</b> 122:12	' <b>24</b> 86:16	101:13 104:15,16 105:4,6 108:13	22:7 24:15 100:2 145:20 (17)
<b>\$25</b> 92:21 93:19	<b>\$539</b> 122:11	<b>0167020</b> 148:5	110:11 111:22 113:14 119:20	accountable
<b>\$250</b> 97:22	<b>\$56</b> 86:22	<b>11yearold</b> 118:14	132:6,7,10 134:19 136:20 137:6	145:9
134:20	<b>\$570</b> 122:15	<b>15yearold</b> 118:13	141:17 142:2,22 143:4 144:5 149:9	<b>accountant</b> 94:17 95:6
<b>\$2676</b> 13:12 16:11 17:8	<b>\$6</b> 117:24	<b>19th</b> 127:8	164:13,15 (68)	accounted
<b>\$27</b> 64:13,16	<b>\$60</b> 127:17	<b>1st</b> 7:22 13:8	<b>above</b> 18:3,5 34:20 39:4,14	22:10,11 24:21
<b>\$30</b> 127:15	<b>\$600</b> 127:25	<b>24hour</b> 114:20	40:13 41:21 123:2 (8)	accounting 138:14
	<b>\$60000</b> 108:6	<b>26th</b> 127:9 163:2		

accounts 6:16	additions 90:5	79:6 91:2	akinwunmi	alpha 99:5
		104:13,18 121:9	146:13,17	107:19,21
accurate 106:6	address 20:9	122:12 124:3,6,7		, , , ,
166:9	26:14 150:14	140:6 141:4	<b>alarm</b> 158:6	already 3:16
100.9	20.11130.11	142:12 144:9	130.0	20:6,14 29:12
accurately 93:24	addressed 24:24	147:6 (22)	<b>albany</b> 103:12	88:6 109:4 141:17
accurately 75.24	auulesseu 24.24	147.0 (22)	aivally 103.12	154:25 161:19 (9)
acevedo 80:8	adds 135:8	afternoon 61:19	albeit 6:21	134.23 101.19 (9)
	auus 155:8		aibeit 0:21	1.14 01.2 22.7
85:17,18,19 (4)	1 41 155	96:21,22 119:17	P 122 10	alright 21:3 33:7
70.00	adequately 15:5	127:2 137:18,20	<b>ali</b> 133:19	57:11 80:5 98:20
achieve 78:22		140:25 152:12	137:17,18,23	140:23 146:7
157:18	adjust 106:5	162:19 (10)	140:18,20 (6)	148:24 (8)
acosta 49:20	adjusting 165:10	<b>again</b> 14:4 24:3	<b>alli</b> 89:18,22 94:5	<b>also</b> 8:7 10:14
53:17,20 57:3 (4)		30:18 73:10 74:17		12:23,25 20:10
	adjustment	78:8 88:9,11,21	alliance 22:5	29:20 30:4 36:23
across 8:15 19:25	7:17,20 9:22	89:10 101:8	29:10 89:24 90:3	39:9 41:21 48:18
	23:14 90:23,25 (6)	107:24 124:8	104:5 127:6 131:4	51:23 52:22
act 46:16 61:12		141:16,22 148:2	161:18 162:25 (9)	54:2,16 55:25
	admires 144:3	(16)	)	56:18,19 57:23
action 166:12			allotted 21:13	58:3,24 59:17,18
	admit 13:22	against 24:18		60:17 68:3 70:10
activity	400	45:2 47:23 59:22	<b>allow</b> 24:10	73:2,8,16 76:7
147:12,14,17	adopt 5:15 9:18	72:17 78:4 92:17	53:22 114:25	77:2,24 79:20
151:16 (4)	adopt 5.15 7.10	106:11 125:22	115:5 129:15	82:7 96:13 98:15
131.10 (4)	adopted 3:3	138:8,10 (11)	156:16 (6)	106:11 107:2
actual 17:12	7:11,15 9:25	130.0,10 (11)	130.10 (0)	125:17 128:5
actual 17.12	10:18 (5)	agencies 64:2	allowed 42:18	130:6 135:7
ootwoller 5:12	10.16 (3)	114:15	124:20	136:15,25 145:6
<b>actually</b> 5:13 23:9 62:15	adantina 5.15	114.13	124.20	· /
	adopting 5:15	(4.05	-11 40.22	147:14 154:20
63:12,23 69:25	. 1 4	agency 64:25	allowing 49:22	157:9 163:7,24
71:13 94:18	advantage 67:21	68:3 88:22	104:10 105:18,20	165:14 (51)
136:24 (9)		760 470 0	162:7 (5)	141 1 40 10
	advocate 53:25	<b>ago</b> 76:2,4 78:2		although 40:19
adalgisa	57:24 96:25	94:11,16 118:23	<b>allows</b> 46:13	
154:10,13,18		131:7,8 159:10 (9)	71:13	<b>always</b> 93:11
_ ,	advocated 47:9			115:8 126:3
adams 47:24	_	<b>agony</b> 164:19	almonte 44:19	164:18 (4)
97:24 103:15,20	advocating 55:22		48:9,11,13,14 (5)	
(4)		agreement 59:16		<b>am</b> 9 51:21 79:14
	affairs 78:19	144:14 145:4	almost 13:15	86:21,23 110:24
<b>add</b> 159:11	146:4 151:25		16:14,23 17:3	118:23 119:18
		ahead 133:23	63:13 74:14 85:25	122:6,20 126:10
<b>added</b> 45:13	<b>afford</b> 73:10,24		99:24 108:4	127:5 128:23
	77:23 81:18,23 (5)	<b>ahsan</b> 140:17	138:20 149:18	135:4 139:5,24
adding 52:22			150:18 151:6	156:9 162:24
	afraid 65:5	<b>air</b> 71:13	163:18 (14)	166:11,13 (20)
addition 20:4	70:14,15,15 71:14			
89:25 92:16 93:4	(5)	airfare 23:2	alone 134:11	amazing 71:24
165:14 (5)		<del>-</del>		<b>9</b> · - · - ·
(0)	<b>after</b> 10:4 11:18	aitabou 61:18	along 5:14 13:6	amendments
additional 91:6	26:15 47:15,19	69:4,6,8 (4)	154:21	2:13
Januariona 71.0	61:24 62:10 64:6	52,0,0 (1)		
	01.2102.100 <del>1.</del> 0			

amount 35:10,19	150:16 152:17	apply 7:9 20:13	3,25 51:8,13 52:20	argue 28:21
36:16 39:12 52:7	161:22 163:15		53:12 55:6,18	
105:12 108:20	(15)	applying 17:24	56:12,15,20	arguments 31:6
148:8 (8)	,		58:6,18 59:9,22	0
1.0.0 (0)	anyway 132:16	appointment	62:17 63:7,12,25	<b>arifa</b> 61:17
amounts 2:17	149:16	50:21 119:14	64:19 65:3	W111W 01117
amounts 2.17	117.10	156:19	66:3,13,15,18,19	around 43:16
andrew 99:3,7	<b>apart</b> 59:17	130.17	67:12,23,24 68:20	47:11 51:15
anulew 99.3,1	apart 39.17	appreciate 21:4	69:20	54:9,14,20 58:13
angel 124:17	apartment 86:21	33:16 38:20 53:16	70:5,14,14,24	100:18 122:18
anger 124.17	apartment 80.21			128:12 148:19
<b>!!</b> (1.12	14.0	57:7 61:15 66:23	71:16,24 72:3,4	
animals 61:13	<b>app</b> 14:9	99:17 102:17,18	73:14,18,21 78:4	164:10 (12)
_	15:14,15,18	112:16 116:20	79:10 81:11,15 82	. 145.0
annual	39:13,15 45:16	126:23 135:25	:2,3,6,7,16,17,18,2	arrest 145:3
90:19,22,25 91:7	46:15 62:13 64:9	137:16 140:16	3 83:6,6,7,21	
(4)	72:17 87:16	144:2 151:20	84:15 89:2	arthur's 79:6
	131:20,21 133:14	154:8 161:9	90:14,24 92:19	
another 7:12	136:20 149:19	162:16,20 164:6	96:2,2 97:20	articulated 90:2
36:9 51:23 52:13	159:12,17 (19)	(23)	102:13,19	
54:17 56:20			104:10,17	ashan 140:20
89:8,9,10 95:20	appbased 91:15	appreciative	105:11,14 106:9	
107:2 163:21 (12)		102:13	107:25	<b>aside</b> 134:20
	appear 116:4		108:3,16,18,20	
answer 19:7		appropriate	109:7,12	ask 4:12,16 21:6
27:4,20 47:17	appeared 11:5	28:22	111:8,12,13 112:6	37:22 65:24 66:19
78:14 (5)			113:13,22 116:16	98:3 111:16
(0)	applauding	approved 54:5	117:10 119:6	115:15 119:23,24
answered 47:20	126:20	114:17,17	120:21	120:3 138:12 (13)
answered 17.20	120.20	111.17,17	121:18,22,23,23	120.5 150.12 (15)
answers 97:7	applause 33:5	approximately	123:4,6 124:13	asked 45:4 120:2
answers 71.1	46:11 47:12 52:18	91:16 161:4	125:18 128:8,10	150:16
antilock 54:25	59:11 60:14 65:16	71.10 101.4	129:22 130:8	130.10
antifock 54.25	67:3 71:8 72:12	apps 78:7	133:4 136:13,13,1	asking 40:8,15
antituret 12:21	77:17 80:20 81:21	apps 70.7	′ ′	
antitrust 42:21		am wil 20.7	4,18,22,23	42:23 46:8 83:21
onwoon 70.0 14	83:14 84:8 97:14	april 30:7	138:13,15,18,23	107:23 164:12 (7)
<b>anwaar</b> 72:9,14 77:7	98:19 102:11	ow <b>h!4</b> w===== 00:11	139:2,4 140:7,8	agmag4 15.7
11:1	103:14 105:19	arbitrary 90:11	141:10,14	aspect 15:7
1 . 1 . 71 17	106:22 108:25	0.10.5.10.00	142:6,12 144:13	14 02 6
<b>anybody</b> 71:15	109:16 118:16	are 2:19 5:18,23	147:2 153:20	assault 93:6
121:13	125:12 153:18	6:12,21 7:22	155:13 156:7,11	• , . ,
<b></b>	(26)	8:19,21,25 11:8	157:17 158:17	assistant 4:16,22
anymore 17:16		12:25 13:8	159:13,21	
109:10,11 141:14	application	14:4,9,11,12 15:3,	160:7,10,14,16,17	association 47:4
153:7 (5)	117:25	4,4,14,17,17,24	161:5 162:9	
		19:8,20,23 23:22	163:4,17 165:6,17	assure 26:10
<b>anyone</b> 4:12 34:3	applications	24:16 25:5,24	(198)	
37:6 41:14 (4)	49:5,6,7 114:9 (4)	26:6,13 28:2,5		<b>attack</b> 115:20
		31:4 32:22 34:23	area 28:9 139:16	
anything 10:5	<b>applied</b> 2:20 6:24	36:11,17 39:13,17		attacked
12:6 15:25 87:14	10:2 16:11 18:7	40:5 42:17 46:3,3	areas 51:5,14	70:11,12
101:10 106:8	23:16 (6)	47:4,21		
119:25 131:23		48:18,22,25 49:2 5	aren't 99:25	attempting 18:8
141:22 148:12,15	applies 14:15	0:13,15,17,18,20,2		
, -		, , , -, -, -, -		

attention 80:22	background 5:3	basis 4:10,10	<b>beefs</b> 84:20	<b>benefit</b> 26:7
22.2	7:25	38:23 79:22 90:20	1.62612	31:10 47:7 56:8
attorney 22:3	1.1.50.604.20	165:16 (6)	<b>before</b> 3:6,12	121:3 (5)
89:23 145:20	<b>bad</b> 59:6 94:20	1	23:15 34:17 53:24	1
147:16 151:15 (5)	95:5 129:8 154:4	beaver 7	69:15 89:8 90:6	benefits 28:10
attmosted 06.0	(5)	hannes (.12	95:22 104:15	hasida 162.12
attracted 96:8	<b>badly</b> 160:16	<b>because</b> 6:12 9:11 12:14 13:20	107:9 121:25 122:2,9 127:16	<b>beside</b> 162:12
audience 37:8	<b>Dauly</b> 100.10	14:14 15:8 18:13	139:3,12,18 162:6	<b>best</b> 11:22 75:3
48:6 74:17 75:12	<b>bags</b> 150:19	19:24 20:6,10	163:8 165:11 (21)	157:18
76:16,20,23	Dags 130.17	23:7 28:10	103.6 103.11 (21)	137.10
77:4,12 103:15,22	bailout 47:14	31:9,25 32:19	begger 122:8	<b>better</b> 6:13 9:10
104:23 107:6	banout 47.14	34:15,18,21,24	begger 122.0	10:16,25 11:16
112:4 119:13	<b>baked</b> 19:20	36:24 41:23 44:5	<b>begin</b> 3:6 21:12	12:3,10 20:8
126:20,24 141:19	build 19.20	48:20 50:13 52:3	92:14 93:18 (4)	32:22 68:21 71:18
143:8,15 147:25	balance 15:2	54:22 55:13	2.11. 50.10 (.)	100:22 101:23
149:8 156:12 (23)	18:8 129:24	56:9,12,14 59:13	<b>beginning</b> 109:6	115:17
		62:4,16,21,25 63:5		139:23,23,24
authorities	<b>bamba</b> 123:22	64:8 65:4,5,7	<b>behalf</b> 65:17,18	142:24 148:22,23
144:13	130:25 131:6	66:9,14 67:25	87:25	155:21 (21)
	132:16 (4)	68:9,10 70:14,17		
authority 66:4,5		80:15 81:18,24	<b>behind</b> 70:6,6	<b>between</b> 8:2 18:9
68:20 103:10,13	<b>ban</b> 34:6 165:12	82:25 83:6 87:15	80:19 139:9 142:8	34:6 121:15 (4)
(5)		89:11 90:8,22,25	(5)	
	<b>band</b> 36:18	95:23 100:24		<b>beyond</b> 36:10
<b>auto</b> 86:10 88:16		101:4 104:12	<b>being</b> 2:10 5:9	
161:3	bans 33:25 34:5	105:22 106:14	15:17 25:11,21	bhairavi 29:4,8
.1.70.15	35:22	107:13 108:2,23	35:2 46:5,6 55:21	71.14
<b>avoid</b> 79:15	1	111:5,9,10,21	68:9 69:15 71:14	<b>bias</b> 71:14
2770monoga 51.15	<b>bare</b> 94:2	113:2 115:23	90:22	<b>big</b> 18:14 38:19
awareness 51:15	barely 60:24	117:23 120:7,14 127:21 128:15	110:14,18,19 111:3 115:18	55:3 58:12 83:7
away 32:6,8	99:21	129:5 130:7,8,10,1	139:23 153:22	99:15 152:8,8 (8)
45:21 54:3 58:25	77.21	4,16,20	156:15 159:21	77.13 132.0,0 (0)
(5)	<b>bark</b> 73:7	131:18,19,20	160:7 (23)	<b>bill</b> 72:21
	3	132:18 133:3	(20)	88:18,18,19 (4)
<b>b</b> 10 110:4	<b>barry</b> 99:5	136:16,25 137:3	<b>belief</b> 18:21	
	107:19,20,21 (4)	140:2 143:22	35:14	billion 31:22
back 3:13 11:7		144:16,22 147:7		121:3
12:13,18 22:2	<b>base</b> 10:13	152:8,16 153:3,20	believe 36:18	
30:22 31:4 33:15	113:18	155:24 156:8	40:9 48:19 138:25	billions 64:20
35:24 36:19,25		159:14 160:21	(4)	156:10
37:4 38:11	<b>based</b> 10:20	164:5,20 (107)		
42:23,24 48:3	12:17 37:23 43:23		<b>belong</b> 142:11	<b>bills</b> 98:15,16
51:3 68:2 74:6	106:6 110:15	<b>become</b> 60:3		101:21 158:18 (4)
76:15 85:10 92:2	111:2 (7)	62:16 81:9 101:20	belongs 32:21	1.4.5.2
97:12,13 118:6	h 07:0 100 0	(4)	L-1 24:10	<b>bit</b> 5:2
124:22 129:10	<b>basic</b> 97:8 102:8	haaamaa	below 34:19	28:13,16,18 44:11
135:5,16,20 141:5 143:24 160:3	hagiaally 25.11	becomes	37:16 39:3,17 40:12 41:12	100:10 112:10
165:2 (34)	<b>basically</b> 25:11 31:15 62:3 87:10	62:7,14,21	40:12 41:12	119:20 (8)
103.4 (34)	144:17 (5)	becoming 62:10	127:25 158:8 (11)	<b>black</b> 122:4,4,6
backbone 70:4,5	177.17 (3)	becoming 02.10	121.23 130.0 (11)	132:14
buchsone /0.T,J				152,17

135:10,11,11,14	breakdown	81:14 82:15	118:22 123:25	85:3 91:21 97:17
(8)	111:6	117:22 125:5,7	124:15 143:2	114:25 115:5
		133:9 153:8,8 (10)	154:24 156:4 (13)	117:22 120:14,25
<b>blah</b> 68:15,15,15	<b>breaks</b> 127:22		, ,	123:5 130:18
125:15,15,16 (6)		<b>buys</b> 133:10	camera 56:19	135:5 136:25
	<b>breath</b> 71:12	134:25		137:2 140:5 150:8
<b>bless</b> 61:10			<b>camry</b> 127:14	163:14,19 (28)
	bridge 73:5	<b>c</b> 148:4 166:2,2		
blessing 61:8	110:6		can 12:6 15:12,15	<b>cap</b> 52:12 53:4
		<b>cab</b> 52:4 72:24	16:6 17:16 21:11	97:10,19 98:7
<b>block</b> 98:6	<b>bring</b> 27:20 66:7	75:15 81:6 122:2	22:23,23 24:7	157:4 (6)
	67:16 71:25 74:6	124:4,7,9,19 129:3	25:2,6 26:8,9,10	
blocked 73:4	80:21 82:23	131:9 141:3,4,5	27:20 28:20 31:25	capital 105:23
	97:11,13 98:13	155:10,19 (16)	33:2,7 37:9	
<b>blocky</b> 31:20	155:22 (11)	1 47 6 52 10	41:7,21 43:17,19	capitalize 52:9
11. 1 104 10 10	20.16	<b>cabs</b> 47:6 53:10	46:19 48:16 51:18	51.04
<b>blood</b> 124:18,19 166:12	<b>brings</b> 39:16	andst	56:3,5,8,11,17 60:22 62:18 63:3	capping 51:24
100.12	<b>bronx</b> 25:15	<b>cadet</b> 140:18,23,24,25	65:6 66:2,6 70:11	capture 22:14
blowing 69:21	26:12 55:4 115:21	141:21 (5)	71:18 75:17 78:13	Captule 22.14
Didwing 07.21	(4)	171.21 (3)	79:15 82:22 83:8	car 46:2 53:6
<b>board</b> 13 8:16		<b>cafe</b> 133:7	84:17 85:2,7	54:19,25
19:25	brooklyn 73:5	10017	93:21 96:7 98:10	55:2,10,11 58:12
	121:5,17	calculate 79:18	100:15,15 101:24	87:3 88:17 89:16
<b>body</b> 108:23,24	,		103:8 111:20	94:23,24,25 95:2
·	brother 61:2	calculated 2:19	119:19 120:16	108:10,11,12
<b>bogus</b> 31:6	107:2 120:14		127:23 128:4	113:17 115:5
	130:15 (4)	calculating 69:24	132:25 133:9	116:3,4,17 121:25
<b>bonus</b> 90:7			143:15 146:5	122:3,4,6 125:8,14
110:22	<b>brutal</b> 101:17	calculation 139:8	147:4,22,25	127:13,19
_			148:23 150:19	134:10,18 144:17
boroughs	buildings	calculations 4:8	151:22 155:18	153:8,10 160:17
116:5,16	121:19,21	110:25	157:4 159:15,25	163:12,16 (39)
<b>borrow</b> 108:7	bullshit 120:8	colifornia 20.24	165:15 (75)	oor!a 106.7
163:11	122:13	california 29:24	can't 37:14 42:16	<b>car's</b> 106:7
103.11	122.13	call 21:11,21 43:5	44:5 61:5 64:17	caravan 73:4
boss 25:22	<b>burrow</b> 23:12	47:18,20 104:24	66:8 69:21 70:19	Caravan 13.4
NUSS 23.22	Duilow 23.12	165:19 (7)	73:10,22 89:8,9,17	card 122:4
<b>both</b> 2:10 20:17	<b>bus</b> 92:23	(,)	98:11 131:20 (15)	
54:15		called 78:18		cards 128:8
	business 43:22		cancel 49:7	
<b>bottle</b> 124:21,23	87:3 125:14 141:2	<b>calling</b> 2:6 23:22		care 39:9 83:2
	147:12,14,17	106:4	canceled 144:24	88:23
bottles 12:5	149:2 153:3 (9)		145:4	
		<b>calls</b> 117:14		carefully 79:11
bottom 55:5	busy 51:5,13	138:9	candy 98:12	
1 1407 7 4	87:11,24 139:16		126:14	<b>cares</b> 67:20
<b>bread</b> 125:5,6	(5)	<b>calm</b> 75:14	70.10	
hands 55:0	h44 ov. 10.6	20:25	cannot 50:12	carriage 117:17
<b>break</b> 55:2 126:18	butter 12:6	came 39:25	54:21 64:12 65:4 70:13 73:24 80:15	00mg 26.10 15 16
120.18	<b>buy</b> 66:8 68:5	63:2,9 80:17 83:13,17 84:25	81:10,12,18,23	cars 36:10,15,16 43:23 92:11
	buy 00.0 00.3	03.13,17 04.23	01.10,12,10,23	+3.43 74.11

		11011 1, 2025		
106:10 135:11 (7)	<b>change</b> 13:4 32:2 46:21 54:18 74:10	<b>choice</b> 19:2 36:6 163:11 164:14 (4)	<b>club</b> 75:7	(10)
<b>case</b> 4:5 11:5 134:21 146:6	102:14 105:24 127:24 128:2	choose 18:25	<b>coalition</b> 75:10 154:20	<b>comment</b> 2:21,23 34:2 136:22 (4)
147:21,22 148:3 (7)	142:20 161:21 (11)	choosing 22:22	<b>coffee</b> 81:17,19	<b>comments</b> 19:9 20:25 21:17
<b>cases</b> 129:18 163:18	changed 41:3	<b>chorus</b> 104:22 149:7	<b>cold</b> 117:13 163:5	37:5,8 48:6 112:17 (7)
casualty 63:10	<b>changes</b> 11:11 134:18	<b>chose</b> 78:10	<b>cole</b> 61:3	commercial
cat 148:4	<b>changing</b> 2:18 45:6	chosen 15:9	collateral 88:25	86:13 88:13 commission 4 2:5
<b>cause</b> 35:18 87:16	chanting 33:5	christmas 31:4	colleagues 90:2	3:4 21:20 30:5,7,16 45:13
caused 35:15	75:12	<b>citizen</b> 118:23 139:24	<b>collected</b> 12:16 95:12	82:21 97:5,22 98:24 116:6 120:7
causing 45:22	<b>charge</b> 30:2 105:12 129:25 141:23,24 (5)	<b>city</b> 3 2:22 5:14 9:14,20 28:9 35:9	collectively 29:15	141:25 158:10 (16)
<b>cdl</b> 89:13 130:15,19	charged 110:20	49:10 51:7 63:25 68:8 86:6 91:20	collects 95:10	commissioned 5:3
132:10,11,12,17 (7)	111:16,17	92:2,23 93:2 97:3 98:16,24 116:16	college 63:20	commissioner
cents 12:22,22 123:12 125:5 (4)	<b>charging</b> 144:10,16	117:9 125:20 128:12 129:10,20 139:15 148:14	<b>collision</b> 86:8 88:14	2:2,4 4:17,22 19:8,10 20:22,24 21:25
certain 20:19	chasing 101:3	152:11,16,25 153:2,21,21 156:4	collude 42:20	27:5,7,19,21,23 28:25 33:7
101:25	chauffeur 113:20	158:8 (35)	<b>column</b> 125:18	37:9,11,19 39:20 40:7 42:2
	<b>check</b> 147:4 150:12,14	city's 3:24 4:2	combined 54:15	43:13,21 44:6,9 48:7 53:15,19,21
certify 166:8,11	checkered 141:4	civil 26:25	come 13:2 21:11 50:3 55:9 59:16	57:6 59:4 61:14 66:22 69:3 72:7
cetera 113:23 chacher 116:22	<b>chew</b> 26:9	claim 147:23	64:17 65:2,7 66:16 70:22 76:15 82:25 98:8 102:15	75:19 77:6,9,13 79:8 83:24 87:6 94:4 99:2 103:21
119:12	child 66:7	classes 157:9	124:20 133:7,8 135:15 138:4,9	107:18,23 112:15 116:19,24
<b>chair</b> 14 21:24 96:22	<b>children</b> 58:16 63:19 66:20	clear 15:21 36:7	141:5 151:24 165:13 (23)	123:8,18 126:22 130:22 133:16
<b>chairman</b> 80:10 102:15	82:2,2 132:5,6,22 138:23 139:22 140:6 142:7,9	40:19 165:5 (4) clearly 59:20	<b>comes</b> 3:9 51:3 135:5,20 (4)	135:24 137:15,19 140:12,16 143:7 146:2,9,25 147:2,5
challenge 5:21	156:23 (14)	client 111:7,12	comfy 122:5	150:21,24 151:12,17,20,24
chance 64:22	china 98:9	162:7	<b>coming</b> 9:4,5	154:7,17,17 155:14 157:19
80:12 96:17 135:18 154:22 (5)	<b>chinese</b> 133:21 149:13,14 150:9 (4)	<b>close</b> 133:14 165:3	35:24 50:8 66:10,13 85:10 98:9 101:10,14	161:9 162:15 164:22 165:2,4 (83)
	\'''		70.7 101.10,11	

commissioners 13	72:18 73:21 74:6	complaints 22:24	congestion	contradiction
2:9 4:13 21:18,24	75:22 87:14 97:16	••••••••••••••••••••••••••••••••••••••	35:13,15,18	106:24
44:21 45:5 48:4	101:15 102:25	completely 26:21		
49:22 57:16 67:7	105:11,11,21	46:10 77:25	cons 28:6	contributed 5:8
69:2,7 71:11	106:17 107:10	101:17 (4)		
76:10 89:22 96:22	112:12 145:8	· /	consequences	control 38:18
127:3 134:4 (19)	163:22 165:9,17	complex 13:22	19:5	88:5 125:23
	(37)	•		
commissioners'		complicated	consider	controls 35:10
36:5	companies' 39:15	13:24 58:7	19:13,16 57:3	
	41:24			controversy 15:7
<b>commit</b> 63:15		component 6:8	consideration	
141:15	company	7:12 13:18,24	157:14 158:11,12	convince 31:16
	14:6,8,21,22 18:2	16:22,25 19:22		
commitment	31:19 32:7 35:3	22:16,18 (9)	considered 19:19	<b>cool</b> 72:23 84:21
93:10 139:25	36:24 39:8		49:12	
	40:5,24 41:23	components 8:20		cooperating 23:9
committed	42:4 46:15 57:25	28:3	considering	
63:11,13	65:6 68:14 70:16	0.5	17:16	<b>cop</b> 130:9
	82:15 87:11 103:6	<b>con</b> 88:17 113:22		
committing	131:8		consistency	<b>copies</b> 21:17
66:15	144:10,15,23,23	concern 33:22	20:16	158:6
	145:2,4,10 150:15	80:18 83:16,17 (4)		
<b>common</b> 71:19	164:21 (32)	1 20 17	constituent 146:6	<b>corner</b> 164:11
. ,	. 0.7	concerned 39:17	112.10	4 02.7
communicate 111:15	<b>company's</b> 9:7 38:14	158:15	consume 113:19	corporate 83:7
111.13	1 30.1 <del>4</del>			
		concerning 31:14	consumer 7:10	cornorations
		concerning 34:14	<b>consumer</b> 7:19	corporations
communicating	companyspecific	_	10:23 12:7 27:15	corporations 52:17
		concerns 33:21		52:17
communicating 82:8	companyspecific 34:11	<b>concerns</b> 33:21 37:6 39:18	10:23 12:7 27:15 88:2 (5)	
communicating 82:8 communication	companyspecific	concerns 33:21	10:23 12:7 27:15	52:17 correct 79:17
communicating 82:8	companyspecific 34:11 compared 28:17	<b>concerns</b> 33:21 37:6 39:18	10:23 12:7 27:15 88:2 (5)	52:17
communicating 82:8 communication	companyspecific 34:11	<b>concerns</b> 33:21 37:6 39:18 41:11,13,20,22 (7)	10:23 12:7 27:15 88:2 (5) consumers 89:2	52:17 correct 79:17
communicating 82:8 communication 88:7	companyspecific 34:11 compared 28:17 compel 45:16	<b>concerns</b> 33:21 37:6 39:18 41:11,13,20,22 (7)	10:23 12:7 27:15 88:2 (5) consumers 89:2	52:17 correct 79:17 corrupted 145:8
communicating 82:8 communication 88:7 communities	companyspecific 34:11 compared 28:17	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6
communicating 82:8  communication 88:7  communities 67:8 113:11	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5)	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6
communicating 82:8 communication 88:7 communities 67:8 113:11 community 58:4 68:7 113:3,10,25 114:5 115:15,24	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)
communicating 82:8 communication 88:7 communities 67:8 113:11 community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5)	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21
communicating 82:8 communication 88:7 communities 67:8 113:11 community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5)	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24
communicating 82:8 communication 88:7 communities 67:8 113:11 community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7	companyspecific 34:11  compared 28:17  compel 45:16  compensate 9:8 14:23 91:5  compensated 6:21 14:17,19 90:17 91:18 (5)  compensates	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5)	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25
communicating 82:8 communication 88:7 communities 67:8 113:11 community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5) compensates 92:24	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12 163:7	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15	52:17  correct 79:17  corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5) compensates 92:24 competition	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5 (4)	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5) compensates 92:24	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12 163:7 conducted 10:14	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18 11:21 15:18,23	companyspecific 34:11  compared 28:17  compel 45:16  compensate 9:8 14:23 91:5  compensated 6:21 14:17,19 90:17 91:18 (5)  compensates 92:24  competition 62:16	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12 163:7 conducted 10:14 conference 47:24	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5 (4) contract 149:2	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10 10:13,16 14:11
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18 11:21 15:18,23 16:2 17:6	companyspecific 34:11  compared 28:17  compel 45:16  compensate 9:8 14:23 91:5  compensated 6:21 14:17,19 90:17 91:18 (5)  compensates 92:24  competition 62:16  complain 70:18	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12 163:7 conducted 10:14	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5 (4)	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10 10:13,16 14:11 17:7,10,11
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18 11:21 15:18,23 16:2 17:6 18:2,10,12,18	companyspecific 34:11  compared 28:17  compel 45:16  compensate 9:8 14:23 91:5  compensated 6:21 14:17,19 90:17 91:18 (5)  compensates 92:24  competition 62:16	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 conditions 9:12 163:7 conducted 10:14 conference 47:24 144:12	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5 (4) contract 149:2 contractor 6:5	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10 10:13,16 14:11 17:7,10,11 18:14,22 30:24
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18 11:21 15:18,23 16:2 17:6 18:2,10,12,18 20:17 22:10	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5) compensates 92:24 competition 62:16 complain 70:18 136:17	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12 163:7 conducted 10:14 conference 47:24 144:12 confliction	10:23 12:7 27:15 88:2 (5)  consumers 89:2  contacted 12:15  continue 15:19 17:7 30:2 44:13 79:11 (5)  continues 101:8 126:24  continuing 26:15 44:24 48:5 72:5 (4)  contract 149:2  contractor 6:5  contractors	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10 10:13,16 14:11 17:7,10,11 18:14,22 30:24 36:21 38:22 43:10
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18 11:21 15:18,23 16:2 17:6 18:2,10,12,18 20:17 22:10 36:2,8 38:4 45:16	companyspecific 34:11  compared 28:17  compel 45:16  compensate 9:8 14:23 91:5  compensated 6:21 14:17,19 90:17 91:18 (5)  compensates 92:24  competition 62:16  complain 70:18 136:17  complaining	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 conditions 9:12 163:7 conducted 10:14 conference 47:24 144:12	10:23 12:7 27:15 88:2 (5) consumers 89:2 contacted 12:15 continue 15:19 17:7 30:2 44:13 79:11 (5) continues 101:8 126:24 continuing 26:15 44:24 48:5 72:5 (4) contract 149:2 contractor 6:5	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10 10:13,16 14:11 17:7,10,11 18:14,22 30:24 36:21 38:22 43:10 56:13,16 78:9,15
communicating 82:8  communication 88:7  communities 67:8 113:11  community 58:4 68:7 113:3,10,25 114:5 115:15,24 116:7,9 155:7 157:16,17 159:22 160:3,8 (16)  commuting 82:8  companies 5:18 11:21 15:18,23 16:2 17:6 18:2,10,12,18 20:17 22:10	companyspecific 34:11 compared 28:17 compel 45:16 compensate 9:8 14:23 91:5 compensated 6:21 14:17,19 90:17 91:18 (5) compensates 92:24 competition 62:16 complain 70:18 136:17	concerns 33:21 37:6 39:18 41:11,13,20,22 (7) concession 83:4 conclude 151:10 concludes 53:7 164:24 condition 163:6 conditions 9:12 163:7 conducted 10:14 conference 47:24 144:12 confliction	10:23 12:7 27:15 88:2 (5)  consumers 89:2  contacted 12:15  continue 15:19 17:7 30:2 44:13 79:11 (5)  continues 101:8 126:24  continuing 26:15 44:24 48:5 72:5 (4)  contract 149:2  contractor 6:5  contractors	correct 79:17 correct 79:17 corrupted 145:8  cost 4:4 19:22 20:14 22:8 24:6 28:8 86:6 87:13,14 127:17 (10)  costs 8:17,18,21 10:24 19:20,24 24:9 92:10,13 106:8 117:25 128:4 134:23 (13)  could 3:3 8:10 10:13,16 14:11 17:7,10,11 18:14,22 30:24 36:21 38:22 43:10

(21)	<b>cpi</b> 8:3 12:4 13:7 27:8 28:4 90:23	cutting 17:3	deactivate 97:17	definitive 48:20
<b>council</b> 5:14 21:7 98:16	(6)	<b>cycle</b> 101:9	deactivated 164:17	degree 52:2
counsel 11	<b>cpiu</b> 22:18 28:8,18	cynical 31:18	deactivation	<b>dejesus</b> 146:12,15
<b>count</b> 20:5 26:15	<b>cpiw</b> 22:16	<b>dad</b> 119:24,25	46:25 136:21	demand
40:25 64:18 94:21 (5)	23:13,19 27:10,12 28:12,17 32:14 106:5 (9)	<b>daily</b> 114:12 140:3,8	deactivations 105:9 163:20	100:17,25 101:11 102:9 (4)
counted 26:8	, ,	damage 88:25	<b>deaf</b> 82:2	demanding
4 62.12	<b>create</b> 51:11 56:3	J: 122.10	<b>deal</b> 62:12 101:7	127:10
<b>counting</b> 63:12 113:21	65:14 102:23 103:2 (5)	<b>damai</b> 133:18 136:3,4	deal 62:12 101:7	demands 89:25
110.21	130.2 (0)	12010,1	<b>debt</b> 108:6	127:11
country 9:13	created 52:8	dangerous 93:3		
70:23,24 81:5 118:22 123:25	66:14 100:14	161:8 163:7	<b>december</b> 31:19,21 127:8	denominator 41:2
139:21 (7)	creates 51:14	dangers		
<b>county</b> 91:15	52:3	105:7,7,9,10 161:7	<b>decent</b> 45:20 104:11	<b>deny</b> 80:16
115:21 147:23	creating 52:13	(3)	104.11	departed 33:23
166:4 (4)	158:21,22	data 12:16,17	decide 16:3	_
1- 27.15.20	124 120.0	18:18 43:16,16,18	88:10,20	department 3:24
<b>couple</b> 37:15,20 39:3 40:10 64:6	credit 128:8	44:2,5 (8)	decided 12:13	departure 34:12
78:2 159:10 (7)	<b>cried</b> 47:16	david 14 2:3	decided 12.13	departure 31.12
		65:24 71:12 80:11	decision 16:3	<b>deputy</b> 21:24
coupleyear 5:11	<b>crisis</b> 30:17 31:3	112:25 114:3,13 (8)	36:3	36:5
<b>course</b> 10:4 12:8	criticized 22:20		decisions 10:14	desai 29:4,7,8
34:22 38:6 71:22	23:6,15	day	J1::- 5.12	J
(5)	crowded 116:17	29:11,11,13,22 60:8 61:8 62:12	declining 5:13	<b>deserve</b> 56:12 77:22,24 92:20
<b>court</b> 22 73:6	crowded 110.17	65:9 69:14 74:15	decrease 25:9	109:3,8 155:20 (7)
147:24 148:12 (4)	<b>crying</b> 150:18	78:24 82:9		
<b>cover</b> 8:24 62:20	current 8:2	96:11,13 114:2 117:12,13,14	<b>dedicate</b> 118:11 119:5	deserved 44:25
138:21	17:8,23 40:18 (4)	118:4 121:6,7,8	117.5	designed 74:22
	, , ,	122:9 131:18	<b>dedupe</b> 40:18,20	
<b>coverage</b> 54:16	currently 5:19	134:14,16,23	42:25	despite 34:15
134:13	47:10 86:23 91:15 93:14 (5)	135:4 152:13 153:20,23 158:24	dedupes 40:17	<b>detail</b> 13:20 54:6
covers 12:2	, ,	164:16 166:16		13.20 31.0
<b>covid</b> 95:22	<b>customer</b> 132:21 149:13,20	(34)	<b>deduping</b> 40:16 41:5	detailed 4:7
128:16 138:19		days 30:15 64:7		deteriorate
139:12 (4)	customers	74:9,10,14 85:6	<b>deep</b> 128:10	108:23,24
coworkers 113:8	126:11,13	94:16 112:23 123:4 139:17,20	<b>defend</b> 102:5,6	diakite 123:22
114:7	<b>cut</b> 16:23 47:9	140:5 157:10	<b>detend</b> 102.5,0	130:25 131:2,6 (4)
	160:6	160:2 161:7 (15)	definitely 86:4	

didn't 8:8 36:22	153:24	63:5 71:24,24,25	dress 81:14	driver's 45:22
38:10 47:17 87:14		82:22 83:6 99:18		68:6 93:22
130:10 (6)	discrimination	101:16 118:24	<b>drink</b> 81:18,20	
	71:2	119:3 126:11		<b>drivers</b> 3:7 5:5,6
<b>die</b> 60:9		134:17 136:13,14	drinker 81:19	6:21 8:23 9:14
	discussed 114:17	140:6,7,8 141:2		10:9 11:20 13:12
<b>died</b> 152:15,15		152:17 154:3 (27)	<b>drive</b> 5:9 50:22	14:5,8,15,19,22,24
	dishonest		63:3 69:11 73:16	15:3,9,14,15,16,24
<b>dieing</b> 121:23,24	24:14,16	dollar 67:19	78:11 100:21,23	16:4,6 17:7,15,17
1.66		20.14	117:23,24 123:13	18:24,25 19:3,4,23
difference 8:24	dishwasher	dollars 29:14	127:4 129:2,6,10	20:3,17
9:4 18:15 22:19	124:2	101:20 113:21	131:7,13,13	24:2,4,18,21
(4)	J: .:	123:15 134:20 (5)	132:3,12,16,17 136:11 149:4	25:5,6 26:22
different 10:15	disincentivize 26:21	donation 126:17	150:8,20	29:11,23 30:5,16,18,23
28:3,3 46:18	20.21	donation 120.17	155:12,18	31:2,6,9,13,14,16
100:12 116:18	disla 152:5,6	donations 126:16	156:5,16,17 159:7	32:3,17,21 42:10
160:21,22 (8)	uisia 132.3,0	donations 120.10	161:6 (33)	43:23 45:24
100.41,44 (0)	disorder 82:6	done 15:18 43:15	101.0 (33)	46:2,24
differential 92:7	<b>41301 4C1</b> 62.0	53:11 94:13	driven 88:2	47:2,13,16,21
unicicidai 72.7	dispatch 14:12	109:13 114:24	149:21	48:2,16,24
<b>difficult</b> 62:14,21	dispatch 14.12	115:6,18 (8)	177.21	49:4,14,25
128:20	dispatched 5:17	113.0,10 (0)	driver 2:14,18	50:7,14,15
	Cars posterior and a	dorfman 80:7	5:10,24 6:10,13,18	51:9,10,13
digiovanni	disposal 35:21	83:25 84:2,3 (4)	8:4,6,9,12,17,20,2	52:15,21 56:6,10
4:16,21,22 19:18	<u>.</u>	, , ,	5 9:10 10:11,16,25	57:21 58:2
27:25 (5)	disproves 35:17	dottin 29:6	11:16,20,23	59:15,21 60:12,16
, ,	_	44:18,20,22 (4)	12:10,16 14:14	62:24 63:3 66:2
digital 25:22	distance 6:7		16:22 17:3 26:12	67:7,12 68:21
	129:19	double 20:5	28:15 30:10	69:9 70:4,6,12,22
dignity 71:9		91:13 110:16	32:5,8 33:5 41:6	71:3,6 72:4,24
	divide 95:14	128:15 130:13	44:22 46:15 53:6	73:9 74:4,7 75:8
<b>dime</b> 29:19		148:4 (6)	57:14,23,24	76:4,6,12 77:22
32:5,7	doctor's 50:21		58:10,20 68:17	78:9,13,21,25
20.10		doubling 128:23	69:15 70:9 72:14	79:19,23 80:18
<b>dinara</b> 89:19	<b>doe</b> 102:15		78:3 79:4 83:8	81:6 82:11 83:2
94:6,9	1 00 10 07 00	down 6:16,22	84:3 86:4 90:19	85:11
dinastl-: 14:17	does 22:13 37:22	20:14 30:22 39:16	91:8 93:15	87:11,15,17,18,23
directly 14:17	41:19 78:13 88:22 101:2 129:15	53:12 64:18 75:14	96:24,25	88:4 90:14,16 91:
152:3		86:14,16 97:19 101:5 107:6	98:10,21,22,23,25 112:10 113:16,20	5,15,18,20,21,23 92:10,20,22,23,24
director 29:9	155:11,12 162:4 (10)	127:22 133:24	115:2,3,4 117:9	93:4,7 94:2
99:8	(10)	138:11 147:22	120:9	96:9,12 97:2,20
//··U	doesn't 17:5	159:19 (18)	122:2,4,4,6,10	98:17 99:9
disappointed	24:10 84:19 94:19	157.17 (10)	125:11,17 126:10	101:9,12,14,20
36:4	97:7 101:10 103:3	downtime 14:20	131:11,17,24,25	102:24 103:4,5
	110:16 134:24	15:11	132:19,23,24,24 1	104:6,8
discapacitated	135:2,12 156:7		33:2,5,7,9,12,14,2	105:3,4,4,13,17
117:15	161:21 (13)	dozen 125:7	1 134:5 136:6	106:9 107:17
	` ´		137:24,25 148:18	108:16,17,18,21
disconnect 153:4	doing 9:23	drafted 98:16	151:7 155:6	111:9 112:2,7
	11:8,10 18:20		157:16 158:7,11	114:2,11,19
disconnected	46:16 48:17 60:7	drastic 25:6	161:5 (102)	115:13,23 117:4

120:13,20 122:23	21:13 28:6 87:11	eggs 125:7	<b>emails</b> 78:20	enterprise
127:3,11 128:9,11	129:25 161:25			129:14
129:9,15 130:18	162:10 165:16 (9)	<b>eight</b> 86:2 94:10	emotion 83:19	
132:2 140:14	1040	122:21,24 123:2		entirely 16:22
141:20 143:25	earlier 104:8	141:17 (6)	emotional 110:8	
145:6,11,15,17 151:9 152:14,22	105:6	a <b>:4h</b> an 20.21 24.4		environment
151:9 152:14,22	early 58:11	<b>either</b> 28:21 34:4 103:4 119:4	emphasize 73:15	65:14
157:3,25	early 36.11	163:11 (5)	employees 47:21	equate 8:12
158:3,4,5,17	earn 62:17 89:6	103.11 (3)	74:20	equate 6.12
159:11,13,14,17	carn 02.17 07.0	elders 73:21	71.20	equation 11:15
160:17,20 162:5	earning 5:5	014015 70121	<b>empty</b> 35:11	equation 11.10
(213)	82:17 90:19	elected 98:2	129:11,21	equivalent 6:5
	138:15 (4)		,	25:21,22
drivers' 9:5		electric	<b>end</b> 54:12 60:8	
92:16	earnings 5:11	105:15,23	61:7 65:9 84:11	eric 80:7 83:25
	90:15 138:18		98:5 119:7	84:3 97:24 103:19
drives 52:16	139:18 (4)	elementary 63:22	143:8,9 164:4	(5)
84:12	20.12.50.0	.1. 15	165:20 (11)	46.14
dui-vi-a 57.00.02	easy 28:12 58:8	elisa 15	and 117.14	<b>error</b> 46:14
<b>driving</b> 57:22,23 68:4 73:20	60:3 74:16,18 (5)	<b>else</b> 20:2 49:4	<b>ended</b> 117:14	essential 90:16
85:20,23 89:3	eat	106:9 117:5 164:3	<b>ending</b> 96:19	91:8,17 92:25
93:3 94:12 108:4	81:15,16,16,23	(5)	chang 50.15	159:22 160:7 (6)
110:5 122:7,14	100:4 (5)	(0)	ends 2:24 73:17	103.22 100.7 (0)
128:12 135:9		eluto 11	135:6 158:19 (4)	essentially 6:17
136:15 145:21	<b>echo</b> 100:10	21:7,10,25 29:3	` ,	11:10 14:20 16:6
148:24 149:10,18		33:9 44:17 48:9	enemies 71:22	(4)
(20)	economic 9:12	49:18 57:8 61:16		
1 40 20	29:20	67:4 69:4 72:8	<b>enemy</b> 71:19,20	establish 5:16
<b>drop</b> 149:20		77:18 80:2 83:25 85:16 89:18 94:6	enforced 21:15	158:13
150:8,16	<b>economics</b> 10:11 102:8	96:20 99:3 103:24	eniorcea 21:15	estimate 149:10
drops 101:25	102.0	107:19 109:17	enforcement	estimate 149.10
urops 101.23	economist 12:15	112:18 116:21	58:23	et 113:22
<b>drove</b> 149:16	27:16	119:10,16 123:20	50.25	00 113.22
		126:25 130:24	engage 93:17	ev 60:20 96:14
dry 149:21	economy 155:4	133:17 136:2		
	_	137:17 140:17	<b>english</b> 60:4,24	eve 31:4
<b>due</b> 49:10 129:8	<b>ed</b> 88:17	143:11 146:11	120:15 149:15	
		152:5 154:9,15	150:10 (5)	even 8:14,22
during 30:8,17	<b>edison</b> 113:22	157:20 161:12		18:20 24:15 25:8
31:2,2 33:25 34:2	advantion 72:00	162:17 164:24	enough 9:23 15:3	30:15 40:15
39:3,22,22 139:11 149:17 159:23	<b>education</b> 73:20 139:23	(45)	22:14 79:4 95:18 103:6 105:23	55:10,12 60:5 61:5 64:22 65:4
(12)	137.43	<b>email</b> 77:16	117:10 143:5,5,6,6	72:24 74:2,23
(12)	effect 5:22	78:3,21,25 80:12	(12)	81:16 110:7
<b>dying</b> 30:9	13:14,16 25:6	85:9 99:12	\- <del>-</del> /	119:22 132:15
	44:14 59:24 138:6	147:4,19 150:25	enslaving 124:11	134:14 135:13
<b>e</b> 10,10 166:2,2	(7)	153:6 (11)		138:18 148:12,16
(4)			<b>ensure</b> 6:20 15:2	151:4 163:14,19
	<b>effort</b> 80:15,16	emailed 147:3	44:13 91:9 93:23	(28)
each 7:24 17:25			165:11 (6)	

evening 123:23	everywhere 9:19	87:2 90:20	134:21	132:3,4 135:18
J. J. 120.20	57:25	91:4,5,6 92:18		138:23 139:2,22
<b>event</b> 115:18	31.23	93:10,22	ezpass 56:21	140:2 143:24
event 113.16	<b>exactly</b> 4:8 45:10	94:2,22,22 95:3	129:24,25	153:7,14 162:23
oventuelly	54:22	104:9,10,14 105:5	129.24,23	163:12 164:9 (25)
eventually 115:22	J4.22	106:9,10 108:9	<b>f</b> 10 166:2	103.12 104.9 (23)
113.22		*	1 10 100.2	for 22.12 101.7
47.0.120.4	<b>example</b> 64:14	127:13 128:22	6	<b>far</b> 22:13 101:7
ever 47:8 139:4	104:17 159:5,9 (4)	134:6 137:3,4	<b>face</b> 60:21 61:6	6 77 2
22.14	4 0 20 20 21	138:15,17 140:3	135:16	fare 77:3
every 23:14	<b>except</b> 9:20 39:21	144:25 155:3	6 1 120 12	91:23,25 120:25
29:13,17,22 43:18	100.01	158:9 160:21,22	<b>faced</b> 139:12	148:18 (5)
48:23 49:11 62:12	exception 102:21	163:10 164:2,14		6 4 7 70 2
64:25 65:15 69:13		(73)	<b>facing</b> 9:14 19:4	father 59:3
70:9 72:20 74:15	excited 119:21			131:12
96:10,13 100:7	129:4	expensive 81:24	<b>fact</b> 30:6 42:11	
105:13 113:25		86:5,7 118:8	129:9	fathers 73:14
131:18 134:14,23	<b>excuse</b> 103:24	160:19 (5)		
135:4,7 136:6	143:11		<b>factor</b> 19:12	fatigue 114:18
138:25 147:18		experience 10:11		
152:13 153:20,22	excuses 137:3	94:15 139:11	<b>fader</b> 30:19	<b>fault</b> 74:3
(30)		147:11 (4)		
,	executive 29:8	\	failure 90:10	<b>favor</b> 66:19,20
everybody 20:18		experienced		,
67:20 68:10 71:25	exist 102:24,25	139:5	failures 46:22	fear 46:6 74:4
72:2 117:7 119:18	103:2			
125:4 131:3,5,12	100.2	expired 26:18	<b>fair</b> 45:4,11 70:2	february 5:22
133:20 136:4	existed 141:4	56:25 65:21	120:17 131:17	7:22 13:8 40:13
137:20 140:15	CAISTEE 111.1	107:15 116:2	156:8,15 165:12	111:25 127:9 (6)
146:24 153:14,15	expect 42:14	149:25 150:2	(8)	111.23 127.7 (0)
155:5,16	Схрест 42.14	160:24 (8)	(0)	<b>federal</b> 80:22,23
162:21,22 163:8	expectation	100.24 (0)	<b>fairly</b> 16:8 48:25	83:5
(23)	87:24	explain 11:8	90:16 91:18 (4)	03.3
(23)	01.2 <del>T</del>	22:18 78:21	70.10 71.10 ( <del>1</del> )	<b>fee</b> 95:9 115:13
everybody's 68:4	expecting 46:17	100:11 150:5 (5)	<b>fake</b> 120:8,10,13	100 /3.7 113.13
110:11	expecting 40:17	100.11 130.3 (3)	1ake 120.0,10,13	food 65:10
110.11	ownondituuss	avalainad	foll 27.16 20.2	<b>feed</b> 65:10
0.2	expenditures	explained	<b>fall</b> 37:16 39:2	121:13 128:21
everyone 2:3	134:21 138:21	24:8,20	42:9	142:10,10 158:18
57:12 69:7 70:2	5.0	. 1	6.11. 40.7	163:11 (7)
107:21 117:4,4	<b>expense</b> 5:9	<b>explaining</b> 11:9	fallen 42:7	6.1.60.6100.0
124:11 157:22	12:16 129:12,22		0.111	<b>feel</b> 60:6 103:9
159:23 161:16	(4)	explanation 4:7	<b>falling</b> 41:12	142:6,18 (4)
(11)	2.10	153:5,25	158:8	
ا د د د د د د	expenses 2:18			fees 89:4 95:7,8
everything 12:5	6:10,14 8:5,6,10,1	expose 71:21	families 48:17	120:23 123:13
20:2 52:11 82:20	3,17,21,25 9:8,11		49:15,15	134:24 (6)
84:21 92:11	10:12,17,22,25	expressed 114:7	128:14,19,21	
110:14 113:9,14	11:16,23 12:3,10		136:11 155:22	<b>feet</b> 98:4
114:23 117:11,18	20:10 22:9	expressing 67:10	158:18 (9)	
118:8,9 120:23	23:9,11,18 29:18			<b>fellow</b> 58:10
122:17 123:16	30:12 32:18	external 78:18	<b>family</b> 62:15 65:9	127:3 140:14
128:17 131:9	50:8,9 52:23 54:7	146:3 151:25	67:17 70:9 87:18	154:24 (4)
153:10 159:25	58:14,18 62:20		118:12,20 119:6	
164:3 (22)	67:19 70:10 77:23	<b>extra</b> 9:3 64:3	131:14,14,15,25	<b>felt</b> 73:11 160:2
, ,				

		•		
<b>few</b> 18:19 25:9	<b>fired</b> 25:11	followed 29:5	forward 20:20	103:25 104:2,3
41:3,8 73:16		44:19 49:19 61:17	22:12	107:7,16 (6)
94:16 105:8	<b>firm</b> 121:15	72:9 80:7 89:19		, ,
146:21 (8)		99:4 109:18	<b>fought</b> 47:14	<b>full</b> 22:8 54:16
	<b>first</b> 21:21 52:5	116:22 123:21	48:2 50:2	134:13
fewer 14:22,24	72:16 76:7 84:5	133:18 140:18		
19:3 35:10 (4)	85:6 90:7,10	146:12 161:14	<b>found</b> 29:25	fullness 32:17
	94:20 100:13	(15)	45:17 124:7	
<b>fhv</b> 44:22 46:23	107:25 119:18		160:14 (4)	fulltime 50:14
47:20 48:2 52:25	125:24 132:21	following 46:9		58:19 73:18,22 (4)
104:6 158:25	137:21 (15)	47:3	foundation	
159:5,13,17 (10)			160:8,11,15	<b>fund</b> 56:8
~	<b>five</b> 8:6,8,11	fondeur 61:18		160:12,13,13,14
<b>fhv's</b> 47:5	47:19 74:9 75:19	67:5	founder 97:2	(5)
	81:25 84:4 85:22		00011615	
<b>fight</b> 31:16 44:25	94:11 123:3 126:5	<b>food</b> 58:17 64:3	four 82:2 116:15	further 78:6
48:5 72:21 97:9	132:11 134:5	67:16 86:25	149:10	166:11
152:21,22,23 (8)	139:19 (15)	108:14 128:4	0 1 766004	0.00
e 1.4 2.0.21	00	133:8,9,10 134:25	<b>fourth</b> 76:6 92:4	<b>future</b> 36:22
<b>fighting</b> 3:9,21	fivemembers	(10)	6 1 26 24	71:19 83:10 91:10
31:5 68:23 71:7	138:22	<b>fJ</b> 01.22	<b>fraud</b> 26:24	(4)
(5)	£ 100.15 15	<b>foods</b> 81:22	<b>free</b> 36:23 39:7	asim 157.5
<b>file</b> 104:18	<b>fix</b> 100:15,15 103:8	<b>forbid</b> 163:15	41:23 50:23,25	<b>gain</b> 157:5
me 104.18	103.6	101010 103.13	52:7 123:17 133:6	gallon 86:24
<b>filed</b> 3:17 94:16	flatbush 25:17	<b>force</b> 115:13	(8)	ganon 60.24
IIIeu 3.17 94.10	26:13	10106 113.13	(0)	game 122:13
<b>fill</b> 56:13 125:8	20.13	<b>forced</b> 45:18	freely 71:14	game 122.13
127:15,17 (4)	<b>flaw</b> 99:18,19	74:13	irecty 71.11	garage 94:25
127.13,17 (1)	100:14,15 (4)	71.13	freezing 149:19	115:10 124:10
<b>filled</b> 87:20	100.11,15 (1)	forcing 36:2	ireczing 1 () (1)	113.10 12.110
	flexibility 45:21	161:5	fresh 71:12	garages 115:10
<b>final</b> 83:15	62:2			
		forget 86:24	friend 112:25,25	gas 9:17 58:15
<b>finally</b> 57:20	<b>floor</b> 18:4,5		113:2 125:3	86:8,24 88:16
76:25 92:14	34:13 35:25	<b>forgot</b> 132:23	132:15 (5)	92:13 94:23
115:14 140:9 (5)	99:21,23 106:16			108:12 118:9
	(7)	forhire 86:7	friends 32:22	121:9
financial 93:8		157:24	132:13	122:17,18,18
135:16	fluent 67:9			123:15 125:8
		<b>form</b> 11:11 26:23	<b>front</b> 30:11 37:13	127:15,18 128:18
financially 129:6	<b>focus</b> 7:13 8:9	143:10	57:18 73:6 (4)	134:16 139:3
<b>.</b>	33:19 62:15 70:3			149:20,23 150:4
<b>find</b> 28:16 48:19	80:25 90:4 (7)	formal 65:6	frustrating	153:10 (24)
152:19 163:19 (4)		07.6	129:14	110.15
<b>6</b> ° 10.17	<b>focused</b> 12:9	former 87:6	e 1 0 10 0 20 25	gasoline 113:15
<b>fine</b> 18:17	67:24 68:9,17 (4)	former-1 - 5.04	<b>fuel</b> 8:18 9:20,25	26.14
finiah 75.17 10	foil 20.05 42.0 11	<b>formula</b> 5:24	10:4	<b>gave</b> 36:14
<b>finish</b> 75:17,18	<b>foil</b> 39:25 43:8,11	6:8,14,20,23 7:8	19:13,19,20,25 20:4,5,12,14	gonoval 11 7.10
76:9 131:10 (4)	<b>follow</b> 146:5	14:14 17:2 (8)	113:15,17 (14)	<b>general</b> 11 7:19 8:7,11,22 9:2,22
finished 123:7	147:6 150:22	<b>forth</b> 108:12	113.13,17 (14)	10:20 12:4,7 13:7
133:13	151:17 152:2 (5)	101111 100.12	fulgencio 99:5	21:7 22:25 91:5
133.13	131.11 132.2 (3)		Tuigener 17.3	41.1 44.43 71.3

			I	ı
93:23 147:16	getting 14:24	135:7,12 138:10	66:18,19 68:4,8	<b>gotten</b> 26:3 47:7
151:15 155:15	15:3,4 64:19	139:15 146:3,21	71:21 78:24	
(18)	72:22 89:16	150:13 154:3	89:11,15,15 96:4	government
,	107:11,12	155:3,18 156:23	97:20 100:6,11	80:23,23 83:5
generally 8:4	111:12,13 112:14	159:19 163:23	102:3 105:8	
28:23	123:17 156:8,9,11	164:12,20 165:7	106:16 110:10,25	<b>gps</b> 150:6
20.23	(15)	(55)	125:3	<b>Sps</b> 150.0
generate 125:19	(13)	(33)	132:10,17,22	graduation
generate 123.19	<b>giant</b> 70:16	<b>goal</b> 155:19	133:2,4	164:10,13
<b>:</b> -	giant 70.10	goar 133.19		104.10,13
genie	10.10.10	. 1 (0.10 (1.10	141:11,12,13,15	4 . P. 1. 145.10
124:20,22,24	give 10:12 13:19	<b>god</b> 60:10 61:10	142:3,3 156:2 (32)	grateful 145:18
41 00.7	38:17 42:23,24	71:4 116:12	146 14 10	4 00 10 00 01
gentleman 89:7	45:5,7 54:6 55:15	163:15 (5)	<b>gonya</b> 146:14,19	great 22:12 29:21
	56:17 64:8,13			38:24 52:11 84:6
gentlemen 128:9	82:12,12 84:25	<b>goes</b> 30:22	<b>good</b> 2:2	85:2 104:17 (7)
	106:18,20 109:8	58:14,24 86:11	21:10,23,25 29:7	
<b>geraan</b> 109:19	111:6 112:12	100:25 101:5 (6)	33:15 44:20 49:21	<b>greed</b> 30:24
112:19,21,23	121:14 126:13	` '	51:25 53:17 57:12	108:2,3
113:6 116:3 (6)	138:21 139:22	going 4:23 6:11	58:2 59:16	
<b>\</b>	146:4 149:10	17:4 20:19 27:15	60:2,19 61:19	green 56:5,11
<b>get</b> 9:2 14:19	153:11,22 158:5	31:22 37:4 39:9	67:6,7,11 68:11	116:4
17:10,21 18:6,10	160:3 162:7,20	42:8 48:21 49:12	69:6,7 77:20 80:9	110.1
19:3 23:10 25:17	(32)	50:18,19,20 51:11	84:2,9 85:18	greenblatt
30:25 39:14 43:11	(32)	52:14 54:6,13	89:21 96:19,21,22	99:4,6,7
45:20 46:9 50:12	<b>given</b> 90:24	59:13,24	99:6 104:2 107:20	77.4,0,7
				amaanliah4
51:17 56:19 57:11	91:18 158:24	60:9,10,15	109:24 112:23	greenlight
58:24 60:9 62:18	. 20.16	64:5,7,8 67:17	113:3 114:4 117:3	148:13
64:12,17,22 68:21	gives 20:16	68:6,7 79:10,15	119:17 120:4,17	
70:12 73:6 74:19	114:19	81:11 83:20,22,23	123:23 126:11	<b>grid</b> 88:18
77:2,22 80:12		86:18 95:23 96:18	127:2 131:2	
81:10,12 82:11	<b>giving</b> 19:23	99:11,11 100:3,10	136:5,14,15	grocery 88:18
85:7	52:15,16,19 56:8	102:2 103:4,7	137:18,19	139:2
91:13,16,18,23,25	57:5,17 64:3	106:20 111:9	140:24,24	
98:10 101:22	75:20 76:8 80:24	112:4,6,20 113:13	143:13,16 157:22	<b>gross</b> 94:18
102:4 103:13	109:4 137:22	117:11 119:6,11	161:15 162:18	
106:13,14,24	145:10 154:22	124:17 133:24	(58)	group 64:23 97:3
107:3,4 108:10	156:2 161:21 (17)	136:20 141:14	()	162:10
109:13	150.2 101.21 (17)	142:2,12,13,14	goods 12:7	102.10
110:17,20,21	<b>go</b> 11:7 12:13	146:21	goods 12.7	groups 11:20
117:16 118:12	14:13 21:7 22:13	155:9,23,25 156:1	<b>google</b> 150:14	groups 11.20
			google 150:14	gnowing 60.11
121:3 122:12	34:19 39:17 42:20	6,20,22,24,25	ma4 45.2 49.2	growing 68:14
123:16 125:22	50:19,20,25 57:25	160:4 164:4 (73)	got 45:3 48:3	
129:4 130:15,19	62:8	11.60.5	67:18 70:17 72:24	guaranteed
138:11,11 141:5	63:19,20,21,24	<b>gold</b> 29:5	75:8 77:15	91:24,25
143:5	73:12 99:11 101:2	33:10,11,13 37:18	84:20,22 96:18	
145:12,18,24	103:12 105:21	38:9 39:23 42:16	98:6,7,13,14 100:5	guess 34:21,24
148:8,9,23 150:6	106:21 116:8	43:14 44:4,15	118:7,10,19 121:2	40:12 41:7 54:9
156:2 159:18	121:5 123:11	126:3,7 (13)	131:14,14	87:13 (6)
163:16 (77)	125:19 126:16		132:3,13,21 134:7	
• /	128:18 130:11	gone 20:14 28:23	144:17	guild 49:25 57:15
		0		0
gets 14:21 16:19	131:18 132:10.11.	39:21 116:10 (4)	148:6.10.25	69:9 99:9 138:2
<b>gets</b> 14:21 16:19 26:12 99:23	131:18 132:10,11, 12.15.15.20	39:21 116:10 (4)	148:6,10,25 150:19 152:10	69:9 99:9 138:2
<b>gets</b> 14:21 16:19 26:12 99:23 112:10 (5)	131:18 132:10,11, 12,15,15,20 134:14,15	39:21 116:10 (4) gonna 65:23	148:6,10,25 150:19 152:10 153:7,23,25 (34)	69:9 99:9 138:2 (5)

<b>guillermo</b> 61:18 67:5,6	happiness 164:9	hazard 45:22	165:3 (12)	73:8 75:4,5,16 82:23 83:18 84:25
	<b>happy</b> 19:7 27:3	<b>he</b> 4:6 58:10,11,1	<b>hector</b> 109:18	89:17 90:24 92:19
<b>gum</b> 26:9	46:20 80:10	2,12,16,20,20	112:19 113:6	98:2 104:3,24
	119:22 124:16 (6)	59:25 72:9		105:2,3,13 107:23
guy 59:25 60:2		78:16,24,25 79:2	height 127:18	108:2,3 113:9
125:25 132:7,9,9	hard 3:25 62:7	99:4 103:16		117:5 121:7
(6)	72:24 91:4 125:9	111:17 112:25	hell 89:17	125:25 126:3
	128:11,19 164:11	113:2,2 114:3	112:5,7	130:15 131:12
guy's 60:21	(8)	119:13,14,14,15	,	132:2,6,8,9,15
847 2 20122		120:3,4,14,15,16	hello 136:4	136:6,23 137:23
guys 43:25 51:8	harder 28:16	122:10	146:23,24,24	138:4 139:5
53:9,9 58:8 60:20	1141401 20.10	123:15,16,17	154:16,17 157:22	140:13 147:18,21
61:7,12 68:20	hardly 69:21	132:5,10	162:18 (8)	148:18 150:17
71:23 88:8 94:9	naraly 05.21	133:9,21,22,22	102.10 (0)	152:7,10
96:10,16 104:21	hardship 135:17	134:25 135:19,21	help 46:20 47:17	153:15,17
105:13,14,22	133.17	143:16,23,25 144:	60:10,12 61:7	157:17,24 162:21
106:2 141:10	hardships 61:25	2,3,5,6,8,11,14,17,	64:2 65:23,25,25	(79)
142:4,23 143:25	narusinps 01.25	19,19,21,25,25 14	66:2,5,6 68:24	
144:4 145:19,24	hardworking	5:6,12,13,15,16,18	83:22,23 131:24	here's 6:23 13:4
160:6 (27)	127:10	,21,24 (67)	132:17,25 133:3,5	58:10
			137:12	
<b>gypsy</b> 131:8	has 4:4 6:18	he'll 49:19 80:6	142:8,14,16	hereby 166:8
	7:10,18,23 14:23	146:12	143:25	
hadn't 3:17	16:19 22:9,20		145:12,19,24	hereunto 166:15
	23:17,19,25	he's 58:19,21	153:16 154:5,6	
hail 132:21	24:14,21 25:2	59:2,3 125:24	157:3,17 158:17	heriberto 146:12
	26:2,8 29:16,25	126:9 135:9	162:12,13 (36)	
half 16:23 17:4	33:23 35:19,20	143:21 (8)		heroes 30:10
25:7	36:9 41:3,10		helped 62:3	
	65:20 70:9 75:20	headlight 130:10	117:16,16	hey 153:6
<b>hand</b> 45:8	85:20 86:25 87:8			
76:14,18,25 77:11	88:6 97:9 98:12	<b>heads</b> 63:17	helping 66:17	<b>hi</b> 27:11 33:13
97:6 98:11	99:18		144:13 145:6	57:12 84:2 94:8
106:3,3 166:16	102:15,16,22	health 63:6	162:9 (4)	99:6 133:20 134:3
(10)	107:14 116:9	81:2,4		(8)
	120:3,4,6 123:15		her 66:8	
hands 30:22	142:21 143:23	healthcare 30:11	83:18,19,23	hidden 71:20
32:21 76:17,21	144:6,8,25 145:16	1 1/1 100.00	104:16	105:7,7,9,10 (5)
77:5 (5)	148:7 160:18 (52)	healthy 138:22	117:16,16,16	1.1 0.14.15.16
1	1	1 01.5.57.01	149:16 150:5,8	<b>high</b> 8:14,15,16
happen 26:11	hasn't 24:24 42:7	hear 21:5 57:21	(11)	18:22 63:21 81:10
38:22 51:19 55:8	111:21	87:9 137:6 (4)	h 0 11 0 00	93:5 102:7 135:18
68:6,7 88:8 (7)	h 00 60	h1 2 11	here 2:11 3:20	161:5 (10)
h	<b>hassan</b> 80:6,9	heard 3:11	22:7 23:16 30:20	h:-h 0.00 04 0
happened 3:17	1.4. 141.667	34:4,16 78:16	31:24 48:22 49:23	<b>higher</b> 8:22 24:9
53:12 159:12	hate 141:6,6,7	122:10 143:3	50:4 53:23 57:10	31:11 100:5
honnoning 50.6	hoven!4 20.21	165:5 (7)	59:9	139:3,4 (6)
<b>happening</b> 59:6	haven't 39:21	hooving 5 0:7 12	60:5,11,21,21,21	high oct 20:010
71:2 141:22	haring 20.12	hearing 5 2:7,13	61:21 64:24	<b>highest</b> 30:6,16
honners 04.12	having 30:13	10:8 11:19 21:16	65:13,15,24 66:3,7	108:19,19,20
<b>happens</b> 84:13	43:16 57:16 61:25	33:25 41:15 87:6	67:11 70:6,7	155:5 (6)
91:10	72:23 144:21 (6)	115:16 164:25	71:5,15 72:2,2	

highvolume 2:15	honest 82:11	162:5 163:10	119:13 120:9,9	(4)
5:18 18:2		165:15 (55)	122:14,25 125:2	
52:24,25 165:9 (6)	honestly 59:3,8	, ,	126:3,5,10	implemented
, , ,	•	however 24:22	130:16,20 131:3	7:16 54:2 90:9
highway 149:17	honorable	62:10,13 87:16	133:24 134:5,22	115:12 (4)
	137:19	165:9 (5)	137:23 146:21	
him 58:12 59:2		(-)	150:7,11	implementing
78:19,20 102:20	hope 26:21	huge 38:17 42:4	154:11,20 155:9	92:15
120:3,3,16	66:25,25	105:12	156:16,17,17,18	
144:11,13			157:24 158:14	important 16:24
145:2,11,14 (13)	hopefully 50:3	human 139:23	159:16 161:17,19	17:18 38:16 55:21
,	<b>FJ</b>	159:21 160:7	162:2 164:4 (116)	61:9 70:8 79:13
<b>himself</b> 135:17	hoping 145:18	105.21 100.7	102.2 10 (110)	147:8 151:2
133.17	163:3	hundred	i've 44:22 57:22	160:18 (10)
hire 2:15 46:15	100.0	123:11,12,15	61:23 118:19,23	100.10 (10)
III 2.15 10.15	hospitals 116:8	128:18 134:19 (5)	147:9 151:6 (7)	impose 24:5
<b>hiring</b> 45:17	TOSPICUS IIO.O	120.10 10 1.17 (0)	111.5 151.5 (1)	111pose 2 1.3
13.17	hostile 65:14	hurt 45:14 52:14	idea 96:5 159:9	<b>imposed</b> 165:8,8
his 78:16 97:25	nostne os.11	155:23 156:25 (4)	luca 50.5 155.5	imposeu 103.0,0
98:4 102:21	hour 92:21 93:19	155.25 150.25 (4)	ideas 67:10	impossible
103:17,18	100:24 104:20,21	<b>hurting</b> 50:7,11	lucus 07.10	138:20
135:2,2,18 143:24	123:3 125:2	52:21	idg 44:23 45:10	130.20
144:24,24	149:11,18 (9)	32.21	47:19 48:2,14	improve 48:16
145:4,23 164:12	147.11,10 (7)	i'd 44:9 99:14	58:3 61:11,11,11,2	miprove 40.10
(15)	hours 45:20	<b>Tu</b> ++., / / / / /	1,22,23 62:3,11	improved 48:18
(13)	54:10 63:4 67:18	<b>i'll</b> 22:18 27:19	65:18 71:4	miproved 40.10
<b>history</b> 119:20	73:16 95:24	57:11 77:16 94:14	72:4,15,16 75:5,20	improvement
131:10 136:23	96:2,3,6 100:23	99:12 147:5 (7)	76:8 104:25	56:7
155:5 (4)	114:19,20 121:8	)).12 147.3 (1)	154:21 158:2 (25)	30.7
133.3 (4)	122:21,22,24	i'm 2:6,8 4:21,23	154.21 150.2 (25)	include 7:17
<b>hit</b> 18:16 91:3	123:2,5 128:13	19:7 22:3 27:10	idg's 45:2 48:2	134:24
128:19	139:17,19 140:5	29:7,8 33:11,13	73:3	131.21
120.17	(22)	36:4 37:14,19	73.3	included 20:6
<b>hold</b> 41:24 46:23		40:7 42:17,23	<b>ignore</b> 148:15	metadea 20.0
123:9	house 73:16	44:4 46:8 49:8,24	ignore 110.13	includes 12:4
123.7	110dsc 75.10	50:4 51:16 54:6	illegal 33:3 42:19	23:2,8 114:5 (4)
<b>holder</b> 145:20	how 6:24 7:8 8:4	57:10,13,22,23	147:12,17 151:16	23.2,0 117.3 (T)
101001 115.20	13:4 27:10,13,14	59:25	(5)	including 2:16
holding 2:12	40:19 50:17,18,20	60:2,6,7,9,11,15		11:19 30:13
1101W1118 2.12	51:2 52:5 54:22	61:21 63:18	imagine 12:6	11.17 50.15
home 6:3 10:19	60:22 63:14	65:17,18 66:20	164:18	income 4:3 85:25
25:19 68:2	64:18,21 65:10	69:8,9,15 70:23	101.10	87:17 94:19 95:11
92:16,20 93:14,19	66:11 68:3 74:7	72:14 73:8 80:9	immigrant 59:25	(5)
104:12,13,20	88:11 96:8 98:14	81:19 83:8,9	60:2	
128:22 131:18	102:4,5,9	84:3,3 85:19 89:1	50.2	incomes 45:25
132:23 134:9	110:17,24 111:6,8	1,14,14,15,16,23	immigrate	111011100 13.23
143:24 155:23	121:23 122:22	95:5,5	139:21	increase 8:11
(17)	126:12 131:24,25	96:23,24,25,25	137.21	10:18,21 11:14
(**)	132:2,4 134:15	98:22,23,23	impact 13:3	12:20 13:7,13,15
homeless 133:8	138:9 140:6,7,7	99:7,7,11 100:9,11	16:7,20	19:24 23:20,21
135:19	141:10,14 143:17	104:3,4,24	10.7,20	24:11 28:15 49:10
100.17	147:2 148:9	105:2,3,8 107:22	implement 9:19	54:2 72:20 77:23
homes 113:24	154:11 160:5,22	108:5,15 110:10	20:13 32:11 90:10	79:18 86:3 91:11
11011100 110.2T	15 1.11 100.5,22	100.5,15 110.10	20.13 32.11 70.10	, , , , , , , , , , , , , , , , , , , ,

101:11 127:19	160:9,9,10,12,15	installment 94:23	investigate	69:8,19,24 70:4
138:5 (23)	(34)		147:13 151:15,16	71:20 72:8,13
	(- )	instead 23:20		73:11 74:2,4,16,18
increased 2:17	industrywide	29:23 92:6	investing	75:10,22,25 76:6
7:18,24 12:11	34:10 39:6 40:4	105:17,20 110:18	68:14,16	77:18,21 78:22
13:2 19:24 20:9	158:14 (4)	(6)	00.11,10	79:3,10,14
23:4 86:19	130.14 (4)	(0)	involuntary	80:2,6,16 81:3,8
92:5,9,12 140:10	inflation	instigate 24:17	24:25 26:23	82:21 83:16,20
(13)	7:14,17,20	msugate 24.17	24.23 20.23	84:6,9,13,15,21,23
(13)	8:7,14,15,22	institution 48:15	involved 141:12	85:16,19,23,25
increases 7:14	9:2,22 10:20 20:7	mstitution 40.13	involveu 141.12	86:7,18 87:24
8:3 11:4 20:7	22:8 30:17 31:3	insurance 20:3	irrational 23:7	88:2 89:12,18,22
24:19 92:18	49:11 91:3 92:18	54:15 86:8,9,18	II I ational 23.7	90:11,15,21,23
			÷a 2.2 5 2.4 5.24	91:8 92:21
100:20 (7)	99:23 100:3 106:7	88:13,14 94:24	is 2:3,5 3:4 5:24	
·	125:4 127:16	108:6,8,11	6:7,17,20 7:9,13	93:3,7,12,16
increasing 2:16	138:17 (23)	122:15,16 127:21	8:23 9:4 10:19	94:6,9 95:17,21,23
8:5 45:9 81:8 (4)		134:11 135:13	11:9,22 12:8,17	96:6,17,18,20,23
	influence 83:7	139:3 153:9,10	13:9,18,21,22,23	97:10,21,25
incredibly 31:17	24.22	(19)	14:17,18,21 15:20	99:3,16,16,19
90:11 93:5	inform 34:22		16:7,23 17:23	100:3,9,16,16
. 24.0		interested 166:13	18:15,18,21 19:6	101:7,13,16,23
<b>incur</b> 24:9	information	• 04.10	20:19 22:2,7,25	102:8,18,23
	10:13 34:16 39:24	interesting 94:18	24:23 25:6,9,12,21	103:6,25
independent 6:4	40:3 41:10,17		26:4,17	104:3,6,25 106:20
47:22 49:25 57:14	43:4,6,12 146:5	internally 43:25	27:13,14,15	107:13,21
69:9 74:20 83:8	(10)	• ,	28:9,12,14,17,22	109:5,25
99:9 137:25 158:5	. 6 . 20.2	interpreter	29:3,14 30:21	110:4,14,15,19,23
(10)	informing 38:3	48:10,12	31:5,12,17	111:2,7,8,14,23
7.10.10.22	88:7	109:21,23	32:3,4,9,10,13,15	112:9,15,18,25
index 7:19 10:23	150.15	112:3,19,22	33:10,20,22	113:2,6,10
11:13,25 12:4,8,11	ing 150:15	116:23,24 117:2	34:13,18,18,25	114:22,24,24
27:8,15 28:13 (10)	1 00 5	119:10 143:14,19	35:6,17,21 36:7,17	115:16,18,23,24
	initial 23:5	(13)	38:11,15,19	116:2,5,6,7,21
indirectly 6:22	10 15	• 4 1000	39:8,25	117:10,24
14:19	initially 19:15	interrupt 126:9	40:4,11,12,17	118:8,15 119:2
	129:2	• 4 4• 00 6	41:6,9 42:10,24	120:18,19,21
indiscernible		interruption 89:6	43:10,20	121:12,15,17
75:16 80:13	injustice 49:2	• 4 5 00 10 00	44:14,18,21 45:7	122:5,8,13,15,17
137:24 138:3 (4)		into 5:22 19:20	46:16 48:13,15,24	123:24 124:17,21
	inline 92:21	24:15 30:22 35:7	49:8,12,18,23 50:5	127:4,21 128:4,20
individual 16:2		45:25 52:22 55:2	51:6,9,19 52:3,21	130:2,17,24
38:4 105:17	innocent 145:10	62:2,16 70:17	54:10,12,18,22	131:11,21 132:18
		99:20 102:16	55:11,17,20 56:24	133:12,17,21
industry 5:10	insanity 46:16	118:22 129:7	57:8,13 58:11	134:4,8,9,11,14
10:11 35:2,15,17	27.01	138:12 156:4	59:3,4,20,23,25	135:18 136:20
38:3,14 39:2,16	insisting 37:21	157:5,6,7,14	60:10,19,25	137:8,17
41:21 61:24	•	163:16 (22)	61:8,17 62:6,9,22	138:18,20,24,25
62:2,4,7 69:25	inspection 54:17	!mana4 157:	63:16,22	139:3,10,15
70:5 74:21 75:2	95:2,2	invest 157:6	64:5,14,15	140:25 141:23,24
85:21 87:25	• 06.10		65:5,12,23	142:2,3,3,12,14,18
93:9,25 113:5	inspections 86:10	invested 89:13	66:10,17,18	,22,23 143:6,9,20
124:15 125:19	88:14	101:19	67:12,21	144:10,20,21
152:8,9 153:3,12			68:10,12,14	145:13,18,22

146:11 147:7,21	53:16	juantutu 113:7	<b>keeps</b> 101:9	104:16,25 105:3
148:3,9,18,22		J		106:3 111:4 114:2
149:4,5,10,19,25	jacoob 80:6	<b>judge</b> 4:5 11:5	kept 115:8	117:18 118:2
151:3 152:8,9	Jacoba conc	79:6	nopo 110 to	121:18,21
153:2,17 154:9,18	<b>jail</b> 154:3	,,,,,	kevin 133:18	124:9,18 126:12
155:4,6,7,19,23	Juli 10	judgment	134:4 135:25	130:3,12
156:14,14,15,25	jakob 154:20	148:6,8,11	10 100.20	131:19,22 133:12
157:3,21,23 159:8	<b>J</b>		key 93:16	134:17,18,25
160:6,18,24	james 4:16,20,21	jumping		135:19 136:12
161:16,22	21:4 24:20	130:16,20	kibum 146:22	137:2 142:25
162:2,4,19	27:20,22 44:10	,		144:18 147:11
164:10,11,12	102:18 (9)	june 127:17	kick 15:15	148:16,21 149:4,5
165:7,7,18 166:8	,	•		150:5,9,18,24
(387)	james's 24:8	just 5:2 7:21 8:10	<b>kid</b> 63:22 66:6	151:8 152:18
	<b>3</b>	10:23 13:3,7 14:5	-	155:2,3 165:6,17
<b>ishtiag</b> 119:17	january 2:23	15:15,21 16:21	kids 25:19 50:19	(114)
123:9	40:11 79:7 127:9	17:4,10 18:3,15	63:19,20,21 64:21	,
	138:6 (5)	19:2,25 22:6	65:10,19 67:16	knowing 31:20
<b>island</b> 129:17		25:25 26:5	73:13	100:3
148:14	jatta 123:22	27:9,17 43:22	119:23,24,25	
	126:25 127:2,4 (4)	52:14,25 54:23,25	133:4 164:9 (15)	known 61:23
ismatof	, , ,	62:23 64:23 73:23	,	113:6
146:13,19	jean	75:9 78:16 79:2	<b>kill</b> 89:11 152:21	
,	140:18,23,25	80:13 89:7,12		knows 20:18
isn't 96:5,7	, ,	93:20 94:14	kind 14:25	117:7 124:11
152:17	<b>jersey</b> 129:20	99:12,21	20:5,21 134:22	125:4 (4)
	130:5,7 132:11 (4)	101:8,13,17 102:2	138:13 145:7	, ,
isolate 23:18	, , , ,	107:16 127:24	148:9 (7)	komolafe
	<b>jfk</b> 110:5	128:6 130:8,9	, ,	146:13,17
isolated 23:11		133:24	<b>knew</b> 9:9	
	<b>job</b> 26:8 73:18,22	134:11,17,20		<b>labor</b> 23:12
israel 80:7	74:25 75:2	136:7,9	know 3:10 8:19	
85:17,19	93:3,13 108:22	137:7,9,10,13	11:3,17 16:18	ladies 128:9
	118:11,24 119:3,5	143:16 147:3	17:2 24:7 28:20	
issue 20:9 82:6	122:5 124:6	152:9,10,18 153:5	31:7 34:24 36:12	<b>lady</b> 104:14
84:23 145:13	125:11 131:11	157:8,12,15	38:21 39:6	117:15,19 119:8
156:24 (5)	136:14 152:13	159:8,9 161:19	40:4,14,16 41:6,16	132:5,6 149:13
	153:7 163:13,19	162:7 (71)	42:3,5 43:22	150:9 (8)
<b>issued</b> 79:10	164:16 (22)		50:5,16,22	
96:10		<b>justice</b> 82:24,25	51:10,14 52:22	laguardia 163:3
	<b>jobs</b> 115:9	145:19	55:7 59:5,7,13	
issues 84:23	153:23		60:6,8,24 61:7,25	lama 49:20
144:22		<b>karma</b> 60:9	62:5,6,22,23,25	57:9,10,13 61:4
	<b>joined</b> 2:8 61:22		63:3,10,12	(5)
issuing 107:5		keep 15:11 16:24	65:8,12,13 66:9,11	
	<b>josh</b> 29:5	30:14 46:12 55:24	68:22 71:21 72:3	lamin 123:21
its 22:21 23:6	33:10,13 44:7 (4)	69:13 71:24	73:9 75:15,24	126:25 127:4
24:2 155:4 162:5		76:18,25 87:11,23	81:11,17,25 83:22	130:23 (4)
(5)	<b>joshi</b> 87:7	102:7 105:16	84:10,11,13,18	
10 77 10		106:17 139:25	85:11 88:22 89:13	lane 133:7
<b>itself</b> 75:10	journey 138:2	(15)	97:15,16 98:14	
			102:8	langley
<b>jacky</b> 49:19,23	<b>joy</b> 3:12	keeping 80:11	103:11,17,18	89:19,21,23

languages 79:24	145:2,8,10 (14)	<b>liakat</b> 133:19	92:23 95:5 98:12	little 5:2 13:20
	, , , ,	137:17,23	99:14 103:9	14:2 28:13,16,18
<b>larbi</b> 61:18 69:4	least 13:12	·	105:25 106:17,23	44:11 62:7 77:15
	159:5,6	license 32:7,9	107:2,9 109:6	86:23 100:10,12
large 19:21		46:15,23	122:8,20,21	108:10 119:20
	leave 32:18 46:24	52:12,24,25 53:5	123:25	136:21 (15)
<b>lari</b> 69:8	116:14	69:13 76:2 89:14	124:2,4,13,16	
		96:10 97:11,12,13,	130:14,19 136:13	live 25:15 86:5
<b>last</b> 10:3 11:12	<b>leaves</b> 32:20	18,19,23 98:7,25	137:21 141:22	139:14
13:14 18:19 31:22	95:12	100:23 107:3,12	142:7,15	
35:4,6,16 37:20		110:2 115:12	145:11,12	<b>lived</b> 45:12 60:5
54:24 55:22 79:16	<b>leaving</b> 70:23,24	128:7 130:15	148:4,4,19,20	
83:15 85:22 86:12	119:15	143:23 145:22,23	149:11,18 150:18	livelihood 88:23
117:14,18		155:11,14,15	151:6,9 155:24	
127:14,16 128:2	<b>left</b> 95:4 96:2	157:8 159:2,2,4	157:3 159:3,4,20	<b>livery</b> 155:17
136:8 145:16	104:18 110:13	(37)	160:2,16 161:20	
157:20 162:25	119:14 (5)		162:2 (95)	lives 48:16,18
(24)	1 1 2 22 44 5	licenses 102:4	100 1 150 22	58:16 101:18 (4)
20.16	legal 3:23 11:6	107:5 157:4,5,7	likely 158:23	
lasting 20:16	103:10 120:23 (4)	(5)	19 70 05	living 67:14
1.4. 10.5.107.01	1 102.10	1*	likes 70:25	82:18 104:12
late 10:5 127:21	<b>leroy</b> 103:19	licensing	1::4 21.14 20.12	128:13 134:24
133:4,4 (4)	less 5:5 16:6 19:4	46:10,19 51:24	<b>limit</b> 21:14 39:12 45:16 78:8 101:14	141:14 (6)
law 26:5 72:20 11	51:15 106:19	89:3 (4)	107:8,9 (7)	loan 54:12
4:18,18,22,23,24	108:22 110:7	lied 74:24	107.6,9 (7)	10an 54.12
(7)	117:23	11cu /4.24	limousine 4 2:4	loans 88:12
	118:3,12,20	lies 124:25	82:21 97:4 98:24	104115 00.12
laws 3:24	130:2,4 138:15	121.23	115:21 141:25	<b>lobby</b> 46:20
14 11 5 5.2	(14)	life 29:22	158:10 (8)	1000y 10.20
lawsuit 3:18	(11)	81:9,10,13,13	150.10 (0)	lock 15:9,24 16:4
79:16 138:7	<b>let</b> 36:12 51:21	89:12 119:22	<b>lin</b> 49:19,21,24	18:25 24:4 34:17
	53:3 72:2 73:8	122:20 138:22	, ,	36:3 49:5 50:17
lawsuits 109:12	75:17 102:3	140:8 141:17 (11)	line 8:4	63:9 64:7,10 66:9
	103:11 142:5 (9)	, ,		78:14
lawyer 121:15		<b>lift</b> 53:4	<b>lines</b> 30:11	133:11,11,14
-	<b>let's</b> 8:5,24 17:12			156:20,22 158:16
<b>lead</b> 158:16	46:22 86:24	like 4:13,15 6:24	<b>list</b> 21:8 86:11	(20)
	104:11 105:21	13:10 23:2 41:4	98:11	
learn 46:22 59:14	109:10,13 110:9	44:9,10 51:14		locked 25:5,17,21
	(10)	52:14 53:24 57:15	listen 63:24 67:2	26:12 46:5,6
learning 58:6	140.40	58:19	70:19,23 162:21	50:12 84:6 85:3,8
	<b>letter</b> 148:13	59:2,3,4,18,20	(5)	87:15 89:14
lease 86:21	1.44 10.10	60:5,18 61:12	1.4. 1.464.7	101:22 156:3,15
107:10	<b>letting</b> 18:10	62:5,8,22,25	listened 164:7	159:18 (16)
looged 100.12	61:20	63:2,6,9,13	listonina 75:02	looking 19.22
leases 108:12	lovel 160-22	64:14,18 67:24 71:12 73:12	listening 75:23	locking 18:23 26:22 42:10
loosing 02:12	<b>level</b> 160:23	76:11,12,19 77:2	literally 30:8	51:9,10 (5)
leasing 92:12 105:10,11,21	liability 54:15	78:9 79:20	niciany 50.8	31.7,10 (3)
107:10 113:18	86:8,13 88:13	81:17,22 82:5	litigation 4:2	lockout 26:16
114:14	134:11 (5)	83:12 84:22 88:2	22:22 23:7	46:14 50:6 51:3
144:10,15,23,23	13 1.11 (3)	89:7 90:4 91:21		53:25 59:19,24
15,15,25,25		55.7 50.1 51.21		33.25 37.17,21

	I		I	I
73:10,25 74:11	131:24 140:5	lowest 90:15	34:20 90:18 140:3	maledominated
84:5,24 85:10,13	145:7 150:13	20 11 600 7 51 2 5	(4)	62:6
89:9,9,10 96:18	160:5 161:25	lucky 102:19		0_10
100:9 106:12	162:3 165:10,14	102021	maintenance	malicious 31:18
110:12 115:3	(23)	luxury 46:2	86:9 88:16 94:24	
131:16 133:13	()	92:5,8 121:21 (4)	108:11	malik 72:9,13,14
135:5,6,15,20	looking 11:18	) = 10,0 1=11=1 (1)	113:15,17,23	74:18 75:14,20
137:9 139:7,11	12:18 67:11	<b>lyft</b> 5:19,19 15:8	127:23 128:18	76:22 77:8,11,15
140:11 141:9	68:5,11 116:10 (6)	29:18	134:17 (10)	(10)
155:23 156:25		30:2,15,18,20		
158:10,11 159:12	<b>lookout</b> 107:17	32:2,23 34:9 41:7	<b>major</b> 4:4 13:17	malis 30:24
162:13 (39)		42:20 45:24 50:23	86:9 97:9 99:14	
(-1)	looks 6:23 13:5	62:14 73:9 76:4	(5)	mamdough
lockouts 15:20		81:6 82:15,24		77:18,21
18:21 24:3,25	loophole 45:17	87:23 88:5 91:20	make 17:20	,
25:8 26:11 36:17		94:12 95:10 96:6	25:6,13 31:8 33:2	manhattan 25:16
51:18 74:7	lose 55:14,17	98:23 108:16,18	36:2 51:18 58:7	115:22 121:18
75:5,6,7,9,11,13	78:9	110:21	67:13,19 68:21	124:5 (4)
76:15 87:19,20		111:4,18,24	70:2 73:17 75:2	, ,
101:16 102:23	loss 87:17	114:10,22 125:15	81:24 84:14,16,19	many 28:2,3 49:2
103:7 105:10		127:5 128:25	90:5,15 91:21	55:18 58:5 63:14
163:21 165:6 (24)	lost 3:20 51:22	129:9,15 141:7	92:2 93:9	64:19 65:3 66:12
	124:5	152:16 154:2	95:16,18,25 96:4	70:12,12,21 74:3
log 31:8,13 32:9		159:8 160:12,13	97:20 99:15	81:7 82:5 87:18
33:2 (4)	<b>lot</b> 6:11 13:25	163:3 (48)	100:9,24 102:5	88:2 93:6 98:2
	15:6 28:10 43:15	` '	104:21 108:23	103:5 104:8
<b>logging</b> 31:6 32:3	50:2,7 56:10	lyft's 34:25 74:3	109:10 112:11	122:22 129:8
	59:14 68:12	•	118:10,18 121:5	132:2,2,4,14
<b>logoff</b> 32:13	77:9,13 80:17,24	lying 120:10	123:5 124:25	136:12 141:10,16
	81:7 84:21 87:8,9	125:24 126:5,9 (4)	125:18 126:16	145:14 152:11
logoffs 26:23	104:9 105:5	, ,	128:13 129:12	162:6 164:8 (34)
	124:12 132:13	<b>ma'am</b> 136:6	130:4,12 135:6	
long 18:4,16	134:6 135:16		139:18,24 141:13	<b>map</b> 150:15
30:21 60:17 68:23	147:11 148:16	machine 159:21	142:23 143:3	_
76:2,4 119:3	151:8 154:23		158:19 161:6	march 3:5,19
128:12 129:16,19	155:24 157:3,6	made 5:14 42:5	163:11 164:14	64:6 86:16,16
131:7,7 132:12	163:9 (32)	79:8 108:19	(57)	96:15 138:6
148:13 (15)		111:2,24 118:7		166:10,16 (9)
	lots 87:21 136:10	122:11 128:17	makes 58:20	
<b>longer</b> 20:15		130:3 (10)	117:9 158:23	margin 46:14
33:12 108:21	<b>loud</b> 165:5			
141:7 (4)		madjed	making 3:10	marginal 25:9
	louder 26:3	157:21,23	24:17 31:5 36:6	
longerterm 20:8			41:20 64:11,16,20	market 39:8
	low 15:11 17:21	madness 98:6	68:12 72:19	52:3,8 102:24
longterm 93:9	18:11		91:7,9 97:21	103:2 161:3 (6)
		<b>mail</b> 153:6	99:25 100:22	
look 13:10 28:12	lower		112:8 120:13	marriage 166:13
59:2 60:20 93:22	17:10,10,11 46:25	main 5:23 22:6	128:20 161:23	
94:19 100:21	138:19 (5)	33:22 80:21 83:12	(19)	martinez
113:24		125:18 155:19 (7)		109:18,22,24,25
114:10,14,23	lowered 10:4		male 133:20	112:6 (5)
115:9,12,18		maintain 18:22		

massive 42:4	107:4 108:2 112:9	127:5 131:3	micromanaging	minutes 7:2,6,8
	130:19 151:5	137:25 141:19	18:12	13:6 16:9 21:14
<b>math</b> 128:7	159:3 160:12 (11)	143:8,15 147:25		64:15 111:3,14
		156:12 162:24	<b>middle</b> 96:15	149:11,19 (11)
mathematics	means 8:23	(21)	145:3	, ,
139:9	14:7,21 25:4			miquel 48:9
	103:17,19 (6)	members 53:22	middlemans	•
matter 155:11,12	, , ,	61:11 76:16,20,23	120:18	misguided 35:14
166:14	meant	77:4 90:3 (7)		O
	6:2,3,9,19,20 (5)	, ,	<b>might</b> 84:16	<b>mistake</b> 136:18
matters 51:11		mental 81:2,4		
	measure 23:4	163:23	<b>miguel</b> 44:19	misuse 122:23
<b>maxed</b> 128:8	106:7		48:13	
		mentally 73:11		misusing 120:19
<b>maximum</b> 123:3	measures 32:16	·	mile 6:9,12 7:3	O
139:19		mention 59:18	10:21 11:15 12:22	mobarak
	measuring 17:6	70:21 86:25	23:22 92:5,8	72:10,11
may 10:9 20:14	78:6 88:9,11,21		111:19 149:11	77:19,20,21 80:3
24:13,16 25:25	(5)	mentioned 19:14	(11)	(6)
41:23 67:9 85:21		27:10 37:15 49:3		
86:12,13 91:23	meat 158:19	105:6 125:2 (6)	miles 7:2,4,7 13:5	<b>mode</b> 62:16
(11)		, ,	16:9 64:16	
	mechanism	mercedes 58:12	111:3,14	<b>mohamed</b> 123:21
<b>maybe</b> 51:18	36:10,18 40:17		123:12,13,15 (11)	,21,23,24,24
121:6 136:20		mere 30:19		126:4,8,22 (8)
147:21 (4)	medallion		<b>million</b> 29:14	
	47:9,15 124:10,13	message 59:21		momdough
mayor 47:24	(4)		millions 30:9	72:10
97:24		messages 23:25	161:23	
	medallions 52:4	24:4		moment 3:15
me 37:13 42:19			<b>mind</b> 55:25 69:20	99:19
49:23 51:21	media 120:12	messes 101:17	74:19 136:19 (4)	
57:5,19 60:4,10				money 58:24
61:20 62:4	medical 144:21	metered 91:13	<b>mindset</b> 157:15	64:11 68:13 80:24
65:11,24 66:8,20	164:2			81:25 84:16 85:2
69:13 70:7,25		method 22:14,23	mine 58:7	95:25 96:4
75:18 78:24 84:21	<b>medium</b> 122:11	_		97:20,21 105:12
87:18 89:8		methodology	minimum 2:14	108:7,22 111:24
95:4,12 103:24	meera 87:6	79:17	3:14 4:11 5:6,16	112:8,10,12,14
108:6 117:19,21			6:5 72:18 81:9,13	114:12 117:8,8,22
118:9,17,18	meet 45:19,23	methods 22:21	92:20 93:12,16	118:10,18,19
119:8,15 126:9,15	73:17 135:6 136:5		95:16,18,24	120:3 121:12,13,1
127:17,25 130:9	(5)	metric 32:16,25	99:21,25 100:6,13	4,20,20 124:3,12
132:10,25		43:24	110:2 158:7,8 (22)	125:20 126:18,19
133:9,22 137:22	meeting 2:6 3:5			132:25 148:23
138:14 142:15,24	21:20 114:3	metrics 93:23	<b>minor</b> 70:17	155:22 156:9
143:11 150:16,16	165:19 (5)			157:6 164:12 (43)
151:3,8 154:11,22	1 55 4 4	metropolitan	minority 64:23	4. 7.24
156:16,20,22	member 57:14	28:9		month 7:21
163:8 (57)	69:10 72:15 74:17		minute 5:25 7:5	40:11 43:18 54:18
40.0	102:19 103:15,22	michele 29:5	10:19 13:11 93:15	58:15,21 84:12
mean 42:3	104:4 107:6,22	44:18,21	111:19 150:3 (7)	86:19,22 127:23
54:8,11 56:18	112:4 119:13			132:11 134:9,10

				I
163:18 (14)	117:3 118:5	137:17 140:17	97:6 98:25 104:3	157:23 161:16
103.10 (1.)	131:2,21 132:19	143:11 146:11	107:21 108:6,8	162:19 (38)
monthly	136:5 140:24	152:5	109:24 111:16	102.17 (30)
38:13,23 54:12	143:13,16 152:12	154:9,13,15,16	112:24,25 113:6,8	names 146:22
86:15,17 94:22	157:23 161:15	156:13 157:20	114:6 117:14	110.22
127:19 134:7 (8)	(34)	161:12 162:17	118:4,11,12,14,20	nassau 91:14,22
127.17 13 1.7 (0)	(31)	164:24 (54)	119:2,23,23,25	1145544 71.11,22
months 3:19	mortgage 67:14	101.21 (31)	120:2,14	nation 71:5
40:10 41:9 48:23	88:17	<b>mta</b> 160:14	122:7,20,25	nation 71.5
54:4,24 95:14	00.17	1100.11	123:7,23 125:3,8 1	national 28:4
99:22 100:4,7	most 44:25 55:20	much 4:20 17:15	27:3,13,13,15,17,1	88:18
159:10 (11)	106:6,10 113:11	21:3 25:7 27:3	9 128:3,3,6,8	00.10
137.10 (11)	127:20 129:11	33:12 35:9	129:21,22	<b>native</b> 96:24
moratorium	130:2,3 151:2	49:2,17 53:16	130:10,15,19	<b>Hative</b> 70.24
35:12	154:25 163:25	54:22 57:4 61:15	131:6,20	nature 20:11
33.12	(12)	62:17 64:11 66:24	132:14,23	mature 20.11
more 4:7 10:12	(12)	87:21 109:15	133:4,12,25 134:4,	nooggowy 00:17
11:8,10 13:20	mostly 28:7	110:17,24	7,9,10,18,18,24	necessary 99:17
14:3,23 15:20	30:11	110:17,24 111:7,8,17,24	136:9,20	neck 128:10
,	30:11			neck 128:10
16:14,16 17:15 20:16 24:5	<b>mother</b> 63:18	112:16 116:20	138:16,22,23,24 1 39:10,13,18,22,22,	nood 0.0 20.0 11
		117:6,20 119:7,9	, , , , ,	need 8:8 32:8,11
28:13,21 30:3,4	131:12 156:17	126:23 134:15	25,25	48:10 50:11 55:25
40:2 44:11 46:24	41 72.14 15	135:22 136:16	140:2,3,6,14,25	56:16 59:10 62:18
50:3 53:8,9	<b>mothers</b> 73:14,15	137:2,3,7,13,14	143:3,20	63:15
56:10,20 61:8		148:22 164:5,23	147:19,21	65:8,11,14,25
62:24 63:7 67:18	<b>motto</b> 156:5	(42)	148:8,18 149:19	69:24 71:17 75:17
68:18,19 77:16	21.10	14::11:	150:13 151:22	86:4 95:17 99:25
84:16 92:10 94:13	move 31:18	multimillion	154:18,23 156:23	109:20 112:20
100:20,23,24	41:15,19 110:3 128:11	82:14,16,17	157:23 159:24	116:23 117:6
101:2 102:3	= :	121:19 (4)	161:16 162:19	118:10,18,19
106:18 110:9 112:10 115:17	152:11,24,25	22.14 49.10	166:16 (155)	119:11 137:11,11
	153:21 (9)	must 32:14 48:19	<b>16 5 4</b> . 0	140:3 142:16
118:11,20 119:11	<b>J</b> 04.10	53:25 90:5,18	<b>myself</b> 54:8 65:19 69:14 89:11	143:14 145:22
128:4,6 132:8	<b>moved</b> 94:10	91:11 92:4,9,14		153:15,19,19
134:14 138:15		93:17 114:8 (11)	142:13,14 (6)	154:6 155:20,21
139:16 140:4	moving 20:20	2.2.10.6.22.2		156:18 157:15
141:2,5,8,17	39:5 40:5	my 2:3 19:6 22:2	mystifying 90:23	161:24 162:3,12
143:21	21.10.20.2.7	32:22 40:12 41:7		(45)
144:8,19,25	ms 21:10 29:3,7	43:11 44:21 48:13	namaste 143:17	1.1.0.070.12
147:10 148:23	33:9 44:17,20	49:23 53:7,24	2.2 21.11	needed 9:9 79:12
155:7,21 156:8	48:9 49:18 57:8	54:12,24	name 2:3 21:11	159:10
157:13 160:18	61:16,19 65:23	55:2,10,11 57:12	22:2 44:21 48:13	1 26 14
161:11,12 165:12	66:24 67:4 69:4	58:10 59:3 60:25	49:23 57:13	needs 26:14
(72)	72:8 77:18 80:2	64:21 65:8,10	60:25,25 69:8	53:23 59:7 113:16
2.2	83:25 85:16	66:6,7,20 67:10	72:13 77:21 85:19	(4)
morning 2:2	89:18,21 94:6,8	69:8 70:22 72:13	89:22 94:9 96:23	100.04
21:10,23 29:7	96:20 99:3 103:24	77:20 79:14 80:10	98:4 103:17,19,23	negative 129:24
44:20 49:21 53:18	107:19 109:17	85:18,24,24 86:13,	104:3,24 107:21	1 00 0
57:12 67:6,7	112:18	14,15,16,17,18,21,	109:25 113:6	nepal 98:9
69:6,7 77:20 80:9	116:21,23,25	22 87:2,18	115:14 123:24	143:17
84:2 85:18 89:21	119:10,16 123:20	89:11,15,16,22	127:4 131:6 134:4	1.00.04
99:7 104:2 107:20	126:25 130:24	90:2 94:9,14,18,20	140:25 143:20	nerve 163:24
109:24 113:3	133:17 136:2	95:6,11 96:23	150:9 154:12,18	

<b>net</b> 13:11	109:18,25	<b>nothing</b> 30:13 53:11 78:14,17	<b>numbers</b> 9:2 28:4,5 38:21	<b>often</b> 6:25
movem 4.5 47.0	minon 152.12	·	l ·	ob 50.01 104.16
never 4:5 47:8	<b>niece</b> 153:13	104:13 110:21	40:14 42:12,13,17,	<b>oh</b> 59:21 124:16
90:9 96:11 126:4	minh4 00.0 110.6	120:10,10 121:4	17,19,22 43:3,8,17	133:9
131:10 159:17 (7)	<b>night</b> 82:9 118:6	123:17 142:19,20	55:7 58:2 96:12	.9. 54.17 107.04
	124:12 152:12 (4)	149:23 (13)	113:24 (18)	oil 54:17 127:24
nevertheless 11:6	1.4	2.21	41.0	134:17
0.7.7.4.11.10	nightmares	notice 2:21	numerator 41:2	11.060
new 3,7,7 4:11,18	129:7	16.20	77.6007.0	<b>old</b> 96:9
9:14,20 22:4 28:9	102.2	noting 16:20	nyc 75:6,8 97:2	1 ee 00 01
29:9 41:17 43:5	nine 123:3	1 2 12	1 02 12	onandoff 20:21
46:15 51:6	4 1 4 1 5 0 1 0	november 3:13	<b>nypd</b> 82:13	74.2
55:11,12,12 59:22	no 4:14,15 21:2	10:17 33:24,25	107.0	onboarding 74:3
60:18 66:20	31:8 32:22 34:3	35:23 36:19 37:4	<b>nytaw</b> 127:8	76:3,5
71:6,16 76:4,5	35:12,13,23 39:18	41:18 86:20 (9)	107.00	55 16 <b>7</b> 0 0
78:5 86:5 89:24	41:11,13 46:5,14	2.5.2.10	nytwa 107:22	once 55:16 78:8
96:24 97:3	51:18 53:25	now 2:5 3:19	127:12	79:9 88:9,11,21
98:20,23 102:14	55:10,12 73:24	4:12,17 13:17	10	100:7 116:8 (8)
104:5 113:12	75:4,6,7,8,10,12	23:3 31:4	<b>o</b> 10	5 04 15 10
116:16 117:9	76:17,21 80:4,5	35:18,24 39:5	-1166 00 1666	one 5:24 15:12
118:2 127:6	84:20,22	40:5 42:8 50:4	o'keeffe 22 166:6	18:13 32:18,20
129:19 130:4,6	95:5,6,16,19 96:17	51:3 52:4,12	111 41 00 5	35:23 40:23
131:3 142:19,19	102:22 105:2	53:12 57:11	obligation 89:5	41:9,23 45:8 47:7
147:15 158:7,13	120:3,4,7,8,22	59:6,8,10 68:14	1 . 1 05 17	53:6,6,8,8 55:16
161:17 162:24	121:17,17	71:11,23 74:4	obviously 95:17	56:12 74:19 77:8
166:3,7 (51)	133:13,14 135:6	81:4 82:23 97:21	. 120.22	80:12 82:6,8 86:4
120.12	137:8 140:21,22	101:6,15 107:12	occasions 129:23	93:20 97:9
news 120:13	141:7,8 142:8	111:24 113:13,16	07.5	99:15,15,16
	146:16,18,19,20	116:8 118:15	october 87:5	105:22 112:20
next 3:4 21:19	150:2 153:7 163:2	119:22 120:5,12	128:2 158:21	113:10 117:14
29:3 33:9 44:17 49:18 57:8 61:16	166:13 (62)	122:16 123:4	off 15:15	119:11 122:10 127:25 131:16
	nobody 22:23	124:22,22		
67:4 72:8 77:18 80:2,5 85:16	66:16 67:20 70:25	125:6,8,9 130:13,13,16	31:7,9,13 32:3,10 33:2 46:6 67:21	132:5,7,9 142:23 143:22 144:9,9
89:18 94:6 96:20	71:3 75:22	131:10 132:11	72:16 99:11	149:18 151:5,7
99:3,22 100:4,8	141:12,12 153:17	135:9 138:18,20	133:25 150:17	153:9 155:8,10,10
103:24 109:17	(9)	141:6,9,9,12	157:11 160:2,6	157:2,16 159:13
112:18,20 116:21	(9)	142:4,20 143:6	(16)	165:13 (54)
123:20 130:24	none 144:12	144:13,19,21,25	(10)	105.15 (5 <del>1</del> )
133:17 136:2	110110 177.12	152:9 153:23	offer 148:25	ones 42:25 67:23
137:17 140:17	normal 91:17	162:3 165:18 (69)	149:2,3,3 (4)	97:21 163:4 (4)
146:11,21 154:9	110:15,19	102.5 105.10 (07)	117.2,3,3 (4)	71.21 103. <del>1</del> ( <del>1</del> )
164:16 165:11	110.10,17	nowhere 106:21	offering 46:4	ongoing 93:12
(37)	normally 39:4	100.21	Juding TU.T	ongoing 73.12
(31)	normany 37.4	<b>number</b> 7:4,6	<b>office</b> 70:22	online 40:20,24
nice 68:11 94:8	nos 104:22	12:14,19,20 16:5	80:17 121:17,17	41:6 50:25 73:12
132:18 136:5	100 101.22	28:11,22,24 43:19	148:13 151:5 (6)	74:13,15 (7)
149:14 153:11,12,	notary 166:7	45:19 54:23	110.13 131.3 (0)	, 1,10,10 (1)
13,14,22 (10)	10001	69:14,19 70:3	officer 152:23	only 9:2 10:2,3
10,11,22 (10)	<b>note</b> 9:16	75:25 76:2,4	JIIICH 132,23	14:14 17:17 23:4
niche 28:13	7.10	101:4,12,14	officials 98:3	25:9 29:20,25,25
mene 20.13	<b>noted</b> 165:21	147:22 148:3 (23)	140:13	31:12 32:15 34:8
nicholas	1000 105.21	117.22 110.3 (23)	110.13	39:24 41:7,9 43:9
				37.21 11.1,7 73.7

46:18 52:6,16,19	<b>order</b> 2:7 33:8,12	56:6 61:16	145:6	package 90:6
54:3 56:12 58:21	34:20 37:10 39:13	62:15,20 63:5,16	156:3,15,20,22	
63:3 65:17 68:18	42:9 48:8 51:5	67:4,19,21 68:8	158:17,24 161:25	<b>pages</b> 79:2,21
71:4 79:2	53:19 74:12	72:8 73:6,13 75:9	163:6,17 164:2	
84:17,24 85:24	133:21 157:11	80:2,5 85:16	165:3 (86)	paid 15:5,17
94:14 97:3,21	(13)	88:12,12,13,23	2-2	25:13 87:12 91:13
100:6 101:6		89:3,5 97:24	outcome 25:3	108:10 110:25
113:17 115:8	organic 81:22	103:24 104:18	166:14	111:9,13,13 (10)
119:4 120:7,8 124:6,7 125:13	ongonization	106:9,10,10 113:21,23 115:23	outoftown 91:12	<b>pain</b> 137:6
134:12 135:8,17	organization 71:5 83:9,11	113:21,23 113:23	128:24 129:7,13	pam 157.0
145:14 151:3	160:11 (4)	121:6,12,19 123:3	(4)	pandemic 30:8
157:6 159:13	100.11 (7)	126:18,19		31:2 39:22 50:10
160:2 (53)	organize 115:11	128:14,19,21,21	outs 34:17	64:3 85:4,7
		129:11,12 130:24		114:18 128:16
onthejob 93:6	organized 53:10	133:17	outside 114:24	148:21 152:14
, and the second	127:7	136:14,19,23	115:8,24 132:20	159:23 (12)
<b>onto</b> 13:17		137:6,10 138:18	134:15 146:4	
	organizer 44:23	146:3,11 151:25 1	152:2 (7)	<b>panel</b> 98:18
open 34:2 53:3	49:24 61:21 62:11	52:7,8,13,14,15,24		_
106:16 133:11,13	69:16 (5)	153:2,3,3,22	over 5:11 7:4,5,6	<b>pants</b> 66:8
(5)	• • •	155:4,22 156:4	16:16 18:19 31:14	
1044	original	157:5,7,20 158:3,9	34:22 37:17,20	paradise 60:22
opened 124:4	12:13,17,20	164:9,24 165:11	41:8 45:3	nonognanha 70.2
operate 86:6	other 13:17	(119)	46:17,17 54:25 55:5 56:23 86:23	paragraphs 79:3
operate 80.0	14:10,16 20:24	ourselves 50:18	87:4 96:3 98:21	<b>parent</b> 156:18
operating 23:10	23:8,14 37:24	55:19	104:7 134:19	parent 150.16
29:17 32:17 106:8	39:7,15 40:24	55.17	138:5 162:21 (25)	parents 50:16
127:13 (5)	41:24 45:8 92:22	out 3:7,10 9:5,5,6		142:11
	98:2 101:12	12:24 15:9,24	overall 14:25	
opportunity	105:25 117:12	16:4 18:24,25		park 94:25
33:14,17 44:16	118:2,4 144:22	24:4 25:5,18,21,23	overdue 30:21	146:22,23 147:3,7
57:5,17 64:9	155:8 161:25	26:12,22 35:16		148:3 150:2,21,23
116:13 137:22 (8)	162:10 (23)	36:3 41:17 42:10	<b>owe</b> 148:10	151:2,12,14,19,21,
120 -	40.500.5	46:5,6 47:16 49:5		22 152:4 (16)
<b>oppose</b> 138:7	others 43:7 88:2	50:9,12,17 51:9,10	<b>owed</b> 29:15	
140:11	othomyrica 17.0	52:20 55:9,17 56:13 63:9	own 26:7 31:17	parrotreich 36:14,25
opposed 27:12	<b>otherwise</b> 17:2 37:7 48:21 59:23	64:7,10,19	44:3 73:22 126:12	30.14,23
31:10 34:5 35:23	(4)	65:2,7,24 67:13	129:11,12,22	parrotreich's
(4)	(1)	70:16 76:9 78:14	141:16 162:5 (10)	35:8 36:7
('')	our 2:14	84:7 85:3,5,8	1.1.10 102.5 (10)	33.0 30.7
opposition 34:8,9	3:4,23,24	87:15 88:7	owner 52:17	part 5:24 6:20
, ,	4:8,9,10,11,18 9:6	89:14,17 95:9,10	124:10,14 153:2	11:2 16:25 25:3
<b>option</b> 11:17 17:5	11:13,14 12:25	98:11	160:19 (5)	27:14 35:8
36:14 46:5 (4)	17:22 18:21	101:10,15,22		83:9,10 152:24
	21:7,21 29:3 33:9	116:7 124:21	owneroperator	154:20 157:25
options 11:18	39:11 44:17,25	128:9,24 129:4	85:20	161:17 (13)
46:3 119:4	45:21 46:3 47:25	130:8,12	47.0	
24.4	48:16,17 49:3,6,7,	131:17,22	owners 47:9	participated
orally 34:4	13,14,15,18 50:19	133:11,11,15	52:20 124:19	127:7
	53:22,23 55:9,17	135:13 142:16		

Departiculary 9:12					
A	particular 9:12	15:9,19,23 31:15	134:8 (12)	12:12,19 13:2	<b>phone</b> 121:7
partices 166:12 partition 30:14  partitioned 45:11	•		` '	14:7,7,10	
partices 166:12 partition 30:14  partitioned 45:11	particularly 8:16	(8)	payments 22:11	16:10,12,15	
parties 166:12         pause 75:25         payroll 3:14 4:11         23:5;20,21 24:8         161:13 (5)           partition 30:14         pause 75:25         pay 58:13         26:24         25:10 30:3         34:7,13,15,19,20         pick 14:13 25:15         40:21 50:19 73:13         40:21 50:19 73:13         34:7,13,15,19,20         pick 14:13 25:15         40:21 50:19 73:19         40:21 50:19 73:19         20:21 50:19 73:13         37:71,18,20         35:24,25 36:23         37:71,18,20         128:16 130:7         40:21 50:19 73:19         40:21 50:19 73:19         128:19 138:13         128:19 138:5         16:130:7         40:21 50:19 73:19         128:19 138:5         16:130:7         40:21 50:19 73:19         128:19 138:5         16:30:2         16:23 (10)         14:13 25:15         40:21 50:19 73:13         125:12 14:29 149:12         128:19 138:5         128:19 138:5         156:23 (10)         16:20:30:20         156:23 (10)			1		phonetic 113:7
parties 166:12         pause 75:25         payroll 3:14 4:11         23:5;20,21 24:8         161:13 (5)           partition 30:14         pause 75:25         pay 58:13         26:24         25:10 30:3         34:7,13,15,19,20         pick 14:13 25:15         40:21 50:19 73:13         40:21 50:19 73:13         34:7,13,15,19,20         pick 14:13 25:15         40:21 50:19 73:19         40:21 50:19 73:19         20:21 50:19 73:13         37:71,18,20         35:24,25 36:23         37:71,18,20         128:16 130:7         40:21 50:19 73:19         40:21 50:19 73:19         128:19 138:13         128:19 138:5         16:130:7         40:21 50:19 73:19         128:19 138:5         16:130:7         40:21 50:19 73:19         128:19 138:5         16:30:2         16:23 (10)         14:13 25:15         40:21 50:19 73:13         125:12 14:29 149:12         128:19 138:5         128:19 138:5         156:23 (10)         16:20:30:20         156:23 (10)		patience 3:8		/ / /	I <del>≛</del>
partition 30:14         pass 75:25         26:24         25:10 30:3         34:7.131,519,20         pick 14:13 25:15         pick 14:13 25:15         35:24,25 36:23         37:7.11,519,20         pick 14:13 25:15         40:21 50:19 73:13         40:21 50:19 73:13         31:7.13,519,20         pick 14:13 25:15         40:21 50:19 73:13         40:21 50:19 73:13         40:21 50:19 73:13         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:19 149:12         129:19 149:12         129:19 149:12         129:19 149:12         129:19 149:12         129:19 149:12         120:62,22.4         41:12,13,14,16,19         120:16 130:7	<b>parties</b> 166:12	P.O	payroll 3:14 4:11	1 1 1 1	,
partition 30:14         107:4,13         pay 134:13         pays 58:13         34:7,13,15,19,20         34:23 56:23         pick 14:13 25:15         40:21 50:19 73:13         37:17,18,20         39:214,18,19,21         40:12 50:19 73:13         40:12 50:19 73:19         33:17,18,20         39:214,18,19,21         40:12 50:19 73:13         125:61 50:77         142:9 149:12         125:61 50:77         142:9 149:12         125:62 3(10)         125:62 3(12)         125:62 3(12)         125:62 3(12)         125:62 3(12)         125:62 3(12)	Puz uzus	pause 75:25			(0)
partitioned 45:11         paw 134:13         pays 58:13         35:24,25 36:23         40:21 50:19 73:13         129:16 130:7           partner         pay 3:9,22 4:24         pedro 49:20         37:17,18,20         129:16 130:7         129:16 130:7           138:10,11,12         5:24 6:3 9:5 10:20         penalties 27:2         40:12         41:12,13,14,16,19         126:23 (10)           partners 53:24         138:9 152:7,11,15         28:15 29:16,19         22:15 29:16,19         penalty 34:18,19         128:19 138:5         picking 159:15           partnership         77:22 79:13 81:8         penmies 64:18,19         156:12,13 (4)         percentage 6:17         pickup 91:21           parttime 25:12         93:14,16,19         26:6 30:9 39:13         22:9 6:6 62:8         percentage 6:17         pickups 91:21           pass 76:11         123:11 122:24         100:19 101:8,9,21         26:6 30:9 39:13         period 2:24 5:11         period 2:24 5:11         pickup 9:21-6:12            pass 76:11         123:11 122:24         100:21,2 10:13,14 6:19         100:21,2 14:42:1         100:3,18 10:23         period 2:24 5:11         period 2:24 5:11         period 2:24 5:11         permanent 19:23         pickup 9:21           pass 76:11         123:11 123:12         123:12 124:12         100:3,18 10:23         period 2:24 5:11	partition 30:14	_			pick 14:13 25:15
partitioned 45:11         paw 134:13         pedro 49:20         37:17,18,20         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         129:16 130:7         120:62 149:11         120:62 3(10)         129:14:19:12         120:15:23 (10)         120:16:16:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:15:18         120:16:13:18         120:13:18         120:13:18         120:13:	Post server of the server of t		navs 58:13		
partner 138:10,11,12 162:9 (4)  partners 53:24 138:9   152:7,11,15  partners 53:24 138:13   156:14  pa	partitioned 45:11	paw 134:13	puja sasas		
partner         pay 39,22 4:24         5:24 6:3 9:5 10:20         penalties 27:2         40:12         156:23 (10)           162:9 (4)         14:14,23 16:6,22         17:3,7,14,17 19:4         20:3,19 24:19,22         32:12         42:7,9 46:13 77:3         picking 159:15           138:9 152:7,11,15         28:15 29:16,19         32:14,14 44:14         penalty 34:18,19         128:19 138:5         159:19 (62)         163:2           138:13 156:14         83:3 84:57,9,21         86:4 88:12 89:3         penny 29:17         32:18.20         percentage 6:17         pickup 150:14           188:16         91:9 92:16,17,21         93:14,16,19         26:6 30:9 39:13         percentages 7:23         pita 125:6           partime 25:12         108.8,10,11         26:6 30:9 39:13         percentages 7:23         pita 125:6           pas 76:11         123:12 124:12         108:8,10,11         25:60         11:18 118:17         63:11,13,14 65:4         permanent 19:23         place 35:8 46:23           pass 43:14         125:6.20         104:25 116:14         118:7 132:2,18,18         permanently         115:16 (10)           passenger 6:18         158:7,17         150:16 151:8         153:12,24 154:6         person 22:2         place 35:12,16           passenger 6:18         146:2,9,13,16 32:6         40:2,2 26:34	Par siring in	pu,, se me	nedro 49:20	1	
138:10,11,12	nartner	nav 3:9.22.4:24	pearo :>:=0		
162:9 (4)			nenalties 27:2		130.23 (10)
17:3,7,14,17 19:4   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,19 24:19,22   20:3,14 44:14   44:5,17:25 18:14   25:12,13 (4)   25:12,13 (4)   25:12   25:6,6 30:9 39:13   25:9,6 1:6,6 28.   20:3,13 4:14   25:15   21:11 12:24   20:3,18 102:3   20:20,34:2,40:23   20:20,34:2,40:23   20:20,122	, ,				nicking 159·15
partners 53:24   20:3,19 24:19,22   28:15 29:16,19   156:7 161:24,24   (8)   45:4,11 56:8   67:14,15,19 73:19   14:517:25 18:14   163:2   163:2   18:13 156:14   83:3 84:57,9,21   86:4 88:12 89:3   parts 5:23 86:10   91:9 92:16,17,21   93:14,16,19   100:19 101:8,9,21   100:19 101:8,9,21   100:19 101:8,9,21   11:18 118:17   12:11 122:24   100:21,22   pas 76:11   12:56,20   12:56,20   12:56,20   12:56,20   12:51,213 37:5   159:19 (2)   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:2   160:20,23 161:5   163:12 164:2 (87)   passenger 6:18   144:25 148:11,17   125:14   125:1	102.5 (1)	'	32.12	*	picking 137.13
138:9   152:7,11,15   28:15   29:16,19   23:4,14   44:14   43:4,11   56:8   67:14,15,19   73:19   77:22   79:13   81:8   32:18,20   23:18,20   23:18,20   23:18,20   23:18,20   23:14,16,19   26:6   30:9   39:13   20:20   34:2   40:23   23:18,20   23:11,16,19   23:11   12:224   100:19   101:3,18   100:21,22   22   23:10   23:12   124:12   101:3,18   100:23   125:6,20   125:6,20   125:6,20   125:10   125:6,20   125:10   125:6,20   125:10   125:6,20   125:10   13:8   136:17   13:8   138:8   125:21,21,25   129:13   37:5   153:9   155:21   153:9   155:21   153:9   155:21   160:20,23   161:5   160:20,23   161:5   161:19   (38)   161:13,14   136:12   161:19   (38)   161:13,14   136:12   161:19   (38)   161:13,14   136:12   161:19   (38)   161:19   (38)   161:19   (38)   161:13,14   136:12   161:19   (38)   16	nartners 53:24		nenalty 34·18·19		nickun 150·14
156:7 161:24,24			penalty 54.10,17		
(8)		*	nonnios 61.18 10	137.17 (02)	103.2
partnership         67:14,15,19 73:19         14:5 17:25 18:14         pieces 45:25           138:13 156:14         83:3 84:5,7,9,21         32:18,20         percentages 7:23         pita 125:6           parts 5:23 86:10         91:9 92:16,17,21         people 25:11         percentages 7:23         pita 125:6           parttime 25:12         108:8,10,11         63:11,13,14 65:4         120:20 34:2 40:23         120:20 34:2 40:23           part fime 25:15         111:18 118:17         66:12,14 84:22         permanent 19:23         pizzeria 126:12           pas 76:11         123:12 124:12         100:21,22         permanent 19:23         permanent 19:23           pass 32:24,25         127:20,21 128:21         118:7 132:2,18,18         104:25 116:14         permanently         49:7           129:21,23 (4)         129:9 134:15         133:8 136:17         135:8 138:8         14:10,16 142:16         permile 106:6           passed 3:14         144:25 148:11,17         146:24         permile 106:6         perseverance 3:8           passenger 6:18         158:7,17         160:20,23 161:5         153:12,24 154:6         person 22:2         33:16 133:6         plate 35:12,16           40:22,22 6:34         163:12 164:2 (87)         payerodiarra 15         6:9,11 7:3,5         per 5:16,25         150:13	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	l <b>=</b>	narcantaga 6.17	nickupe 01.21
partnership         77:22 79:13 81:8         penny         29:17         69:22,23 (6)         pieces 45:25           parts         5:23 86:10         91:99:16,17,21         people         25:11           88:16         93:14,16,19         26:6 30:9 39:13         period         2:24 5:11         pizzeria         125:6           parttime         25:12         100:19 101:8,9,21         52:9 61:6 62:8         60:22,23 (6)         pieces 45:25           parttime         25:12         100:19 101:8,9,21         52:9 61:6 62:8         period         2:24 5:11         pizzeria         125:6           parttime         25:15         111:18 118:17         66:12,14 84:22         period         2:24 5:11         pizzeria         126:12           pas         76:11         122:24         100:21,22         permanent         19:23         82:9,10 90:11           pass         32:24,25         127:20,21 128:21         118:7 132:2,18,18         138:10:14         permanently         49:7           passed         3:14         124:25 148:11,17         146:24         permile         106:6           passenger         6:18         158:7,17         150:16 151:8         153:19 145:22         person         22:2           40:22,22 63:4         16:31 60	(0)	· · · · · · · · · · · · · · · · · · ·	130.14,13 (4)		pickups
38:13 156:14	nautnauchin	' '	nonny 20.17		niones 45:25
parts         86:4 88:12 89:3 91:9 92:16,17,21 92:16,17,21 93:14,16,19 100:19 101:8,9,21 100:19 101:8,9,21 100:19 101:8,9,21 100:19 101:8,9,21 11:18 118:17 66:12,14 84:22 121:11 122:24 100:21,22 pas 76:11 123:12 124:12 100:21,22 pas 32:24,25 127:20,21 128:21 118:7 133:8,136:17 129:21,23 (4) 129:9 134:15 133:8 136:17 135:8 138:8 14:10,16 142:16 129:13 37:5 150:16 151:8 153:9 155:21 153:12,24 154:6 160:20,23 161:5 150:16 151:8 158:717 161:19 (38) passenger 6:18 12:19:119 110:4,18,19 110:			, <b>-</b>	09.22,23 (0)	pieces 43.23
parts         5:23 86:10         91:9 92:16,17,21         people         25:11         26:6 30:9 39:13         period         2:24 5:11         pizzeria         126:12           parttime         25:12         100:19 101:8,9,21         52:9 61:6 62:8         20:20 34:2 40:23         114:20 139:15 (7)         place         35:8 46:23         82:9,10 90:11         period         2:24 5:11         pizzeria         126:12           pas         76:11         123:12 124:12         100:21,22         permanent         19:23         99:20 102:16         104:7 114:16         105:16 (10)         104:7 114:16         105:16 (10)         permanently         49:7         15:16 (10)           pass         32:24,25         129:9 134:15         133:8 136:17         permanently         49:7         place 81:7 118:2         15:16 (10)           passed         3:14         129:9 134:15         133:8 136:17         141:10,16 142:16         permile         106:6         places         81:7 118:2           passenger         6:18         144:25 148:11,17         146:24         permile         106:6         person         22:2         33:16 133:6         person         22:2         33:16 133:6         places         81:7 118:2           passenger         6:18         16:312 164:2 (87)	138:13 130:14		32:18,20		mi4a 105.6
88:16         93:14,16,19         26:6 30:9 39:13         period 2:24 5:11         pizzeria 126:12           parttime 25:12         108:8,10,11         63:11,13,14 65:4         62:13,14 46:23         114:20 139:15 (7)         place 35:8 46:23           46:2 50:15         111:18 118:17         66:12,14 84:22         permanent 19:23         99:20 102:16           pas 76:11         123:12 124:12         100:21,22         permanent 19:23         99:20 102:16           pass 32:24,25         127:20,21 128:21         118:7 132:2,18,18         permanently         115:16 (10)           passed 3:14         129:9 134:15         133:8 136:17         permile 106:6         place 81:7 118:2           passenger 6:18         144:25 148:11,17         146:24         person 22:2         33:16 133:6         place 81:7 118:2           passenger 6:18         158:7,17         16:19 (38)         person 22:2         33:16 133:6         plate 35:12,16           40:22,22 63:4         16:312 164:2 (87)         per 5:16,25         6:9,11 7:3,5         150:13         persons 15:7         plate 35:12,16           11:6 125:14         126:13,14 136:12         156:13 (6)         10:18,21 11:15         persons 151:7         (10)           passengers         82:45,5,9 102:25         111:7,11 (5)         92:5,7 93:15         98:1	manta 5,22 96,10			percentages 7:23	pita 123:0
parttime 25:12 46:2 50:15         100:19 101:8,9,21 108:8,10,11         52:9 61:6 62:8 63:11,13,14 65:4 66:12,14 84:22 100:21,23 10:21 100:21,21 100:21,22					minnonio 126,12
parttime         25:12         108:8,10,11         63:11,13,14 65:4         114:20 139:15 (7)         place 35:8 46:23           46:2 50:15         111:18 118:17         66:12,14 84:22         permanent 19:23         82:9,10 90:11           pas         76:11         123:12 124:12         100:21,22         permanent 19:23         99:20 102:16           pass         32:24,25         125:6,20         104:25 116:14         permanently         49:7           passed         129:9 134:15         133:8 136:17         135:8 138:8         141:10,16 142:16         permile 106:6           passed         3:14         129:9 134:15         153:12,24 154:6         perseverance 3:8         places 81:7 118:2           passenger         6:18         155:21         153:12,24 154:6         person 22:2         33:16 133:6         plastic 30:14           40:22,22 63:4         160:20,23 161:5         60:20,23 161:5         per 5:16,25         101:18         personal 5:8 74:8         plate 35:12,16           82:12 91:19         payerodiarra 15         4:10,13,14,16,19         6:9,11 7:3,5         10:18,21 11:15         persons 15:7         plate 35:12,16           10:4(19)         paying 30:12         23:22 54:18 58:13         9erition 97:6,9,25         98:17 103:16,16         51:25 52:21 89:15	88:10	' '		ı <del>-</del>	pizzeria 120:12
46:2 50:15         111:18 118:17 121:11 122:24         66:12,14 84:22 100:21,22 100:21,22         permanent 19:23         82:9,10 90:11 99:20 102:16 104:7 114:16           pass 76:11         123:12 124:12 125:6,20         100:21,22 101:3,18 102:3 104:25 116:14 129:21,23 (4)         permanently         49:7           passed 3:14 29:13 37:5         129:9 134:15 135:8 138:8         138:136:17 141:10,16 142:16         permile 106:6         places 81:7 118:2           passenger 6:18 14:6,9,13,16 32:6 40:22,22 63:4 82:12 91:19         158:7,17 160:20,23 161:5 111:16 125:14 110:4,18,19         160:20,23 161:5 163:12 164:2 (87)         people's 101:18         person 22:2 33:16 133:6         plate 35:12,16 52:13 53:5 60:19           passengers 82:4,5,5,9 102:25         paying 30:12 86:23 106:19         person 30:12 111:7,11 (5)         person 151:7         persons 151:7         persons 151:7         persons 15:2 5:2:2 8:17 103:16,16         persons 15:2 5:2:2 18:15         persons 15:2	44				25.0.46.02
pas 76:11         121:11 122:24 123:12 124:12         100:21,22 101:3,18 102:3 104:25 116:14         permanent 19:23         99:20 102:16 104:7 114:16 115:16 (10)           pass 32:24,25 129:21,23 (4)         127:20,21 128:21 129:9 134:15 135:8 138:8 14:10,16 142:16         118:7 132:2,18,18 133:8 136:17 140:24 29:13 37:5         permanently 115:16 (10)         placeholder 92:7 placeholder 92:7           passenger 6:18 14:6,9,13,16 32:6 40:22,22 63:4 40:22,22 63:4 82:12 91:19 111:16 125:14 116:125:14 126:13,14 136:12 (19)         156:13 (6) 10:18,21 11:15 12:22 14:23 17:9 paying 30:12 23:22 54:18 58:13 92:5,7 93:15         personal 5:8 74:8 150:13         plate 35:12,16 52:13 53:5 60:19 144:6,7,8,18,24           passengers 82:4,5,5,9 102:25 103:6 (6)         10:18,21 11:15 10:222 14:23 17:9 payment 2:14,16 5:17 16:14 49:3,13 86:14,17         percent 5:4,6         petitioned 45:2         plates 35:20 107:12 116:17 160:19 161:4 (13)           passes 74:5         716:14 49:3,13 86:14,17         percent 5:4,6         phase 139:11				114:20 139:15 (7)	ı <del>-</del>
pas 76:11         123:12 124:12 125:6,20         101:3,18 102:3 104:25 116:14 125:6,20         permanently 115:16 (10)           pass 32:24,25 129:21,23 (4)         129:9 134:15 133:8 136:17 135:8 138:8 138:8 138:8 136:17 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 151:8 150:16 150:16 151:8 150:16 151:8 150:16 151:9 (38)         person 20:22 33:16 133:6 plastic 30:14         places 81:7 118:2 plan 52:11 plan 52:11 plan 52:11           passenger 6:18 14:6,9,13,16 32:6 40:22,22 63:4 82:12 91:19 110:4,18,19 110:4,18,19 126:13,14 136:12 (19)         payerodiarra 15 4:10,13,14,16,19 15:16:13 (6) 10:18,21 11:15 12:22 14:23 17:9 12:22 14:23 17:9 12:22 14:23 17:9 12:22 14:23 17:9 103:6 (6)         personal 5:8 74:8 persons 151:7 (10)         plate 35:12,16 51:25 52:21 28:15 51:2 103:16,16 (6) 10:18,21 11:15 payment 2:14,16 5:17 16:14 49:3,13 86:14,17 percent 5:4,6         petition 97:6,9,25 potitioned 45:2 petitioned 45:2 petitioned 45:2 petitioned 45:2 petitioned 45:2 potitioned 45:2 petitioned 45:2 petitioned 45:2 potitioned 45:2 petitioned 45:2 petitioned 45:2 phase 139:11	46:2 50:15		*	4 10 22	l '
125:6,20	76.11		· ·	permanent 19:23	
pass 32:24,25         127:20,21 128:21         118:7 132:2,18,18         49:7           129:21,23 (4)         129:9 134:15         133:8 136:17         141:10,16 142:16         permile 106:6           passed 3:14         144:25 148:11,17         146:24         permile 106:6         places 81:7 118:2           29:13 37:5         150:16 151:8         152:21,21,25         perseverance 3:8         places 81:7 118:2           passenger 6:18         158:7,17         150:12,24 154:6         160:20,23 161:5         160:20,23 161:5         160:20,23 161:5         perpole's 101:18           40:22,22 63:4         163:12 164:2 (87)         people's 101:18         personal 5:8 74:8         plate 35:12,16           82:12 91:19         payerodiarra 15         4:10,13,14,16,19         6:9,11 7:3,5         persons 15:3         150:13         plate 35:12,16           11:16 125:14         4:10,13,14,16,19         156:13 (6)         10:18,21 11:15         persons 15:7         10:18,21 11:15           103:6 (6)         paying 30:12         23:22 54:18 58:13         98:17 103:16,16         51:25 52:21 89:15           103:6 (6)         payment 2:14,16         5:17 16:14         104:20,21 125:2         petitioned 45:2         136:24 137:11           passes 74:5         16:14         49:3,13 86:14,17         percent 5:4,6	pas /6:11		,	41	
129:21,23 (4)   129:9 134:15   133:8 136:17   141:10,16 142:16   permile 106:6   passed 3:14   144:25 148:11,17   146:24   152:21,21,25   153:12,24 154:6   161:19 (38)   person 22:2   33:16 133:6   person 22:2   33:16 133:6   person 22:2   33:16 133:6   places 81:7 118:2   passenger 6:18   158:7,17   161:19 (38)   person 22:2   33:16 133:6   person 22:2   plan 52:11   passenger 3:10:4,18,19   payerodiarra 15   per 5:16,25   150:13   personal 5:8 74:8   plate 35:12,16   52:13 53:5 60:19   144:6,7,8,18,24   (10)   12:22 14:23 17:9   paying 30:12   23:22 54:18 58:13   persons 151:7   persons 151:7   persons 15:25 52:21 89:15   103:6 (6)   payment 2:14,16   payment 2:14,16   5:17 16:14   49:3,13 86:14,17   percent 5:4,6   phase 139:11   160:19 161:4 (13)   phase 139:11	22.24.25	· · · · · · · · · · · · · · · · · · ·			115:16 (10)
passed 3:14       135:8 138:8       141:10,16 142:16       permile 106:6         29:13 37:5       150:16 151:8       152:21,21,25       perseverance 3:8         153:9 155:21       153:12,24 154:6       person 22:2         14:6,9,13,16 32:6       160:20,23 161:5       people's 101:18         40:22,22 63:4       163:12 164:2 (87)       people's 101:18         82:12 91:19       payerodiarra 15       per 5:16,25       plate 35:12,16         110:4,18,19       4:10,13,14,16,19       6:9,11 7:3,5       144:6,7,8,18,24         126:13,14 136:12       156:13 (6)       10:18,21 11:15       persons 151:7       (10)         (19)       paying 30:12       23:22 54:18 58:13       petition 97:6,9,25       plates 35:20         82:4,5,5,9 102:25       111:7,11 (5)       95:13 100:24       (6)       105:16,17,20         103:6 (6)       payment 2:14,16       134:8,9,16 (26)       petitioned 45:2       136:24 137:11         passes 74:5       5:17 16:14       49:3,13 86:14,17       percent 5:4,6       phase 139:11	1 -	· ·		49:7	
passed 3:14         144:25 148:11,17         146:24         perseverance 3:8         places 81:7 118:2           29:13 37:5         150:16 151:8         152:21,21,25         perseverance 3:8         plan 52:11           passenger 6:18         158:7,17         161:19 (38)         person 22:2         33:16 133:6         plastic 30:14           40:22,22 63:4         163:12 164:2 (87)         people's 101:18         personal 5:8 74:8         plate 35:12,16           82:12 91:19         payerodiarra 15         per 5:16,25         150:13         52:13 53:5 60:19           111:16 125:14         4:10,13,14,16,19         6:9,11 7:3,5         160:18,21 11:15         persons 151:7         (10)           (19)         paying 30:12         23:22 54:18 58:13         persons 151:7         (10)           passengers         86:23 106:19         92:5,7 93:15         98:17 103:16,16         51:25 52:21 89:15           82:4,5,5,9 102:25         111:7,11 (5)         95:13 100:24         (6)         105:16,17,20           103:6 (6)         payment 2:14,16         5:17 16:14         percent 5:4,6         phase 139:11	129:21,23 (4)			1000	placeholder 92:7
150:16 151:8   152:21,21,25   153:9 155:21   153:12,24 154:6   158:7,17   161:19 (38)   160:20,23 161:5   163:12 164:2 (87)   101:4,18,19   110:4,18,19   126:13,14 136:12 (19)   payerodiarra 15   paying 30:12   paying 30:12   payerodiary 30:14   160:19 11:7,11 (5)   payment 2:14,16   154:14   49:3,13 86:14,17   percent 5:4,6   persone 3:8   plan 52:11			,	permile 106:6	. 01.7.110.0
passenger         6:18         153:9 155:21         153:12,24 154:6         person         22:2           14:6,9,13,16 32:6         160:20,23 161:5         160:20,23 161:5         people's         33:16 133:6         plastic         30:14           82:12 91:19         110:4,18,19         payerodiarra         personal         5:8 74:8         plate         35:12,16           111:16 125:14         4:10,13,14,16,19         6:9,11 7:3,5         150:13         52:13 53:5 60:19           126:13,14 136:12         156:13 (6)         10:18,21 11:15         persons         151:7         (10)           19)         paying         30:12         23:22 54:18 58:13         petition         97:6,9,25         plates         35:20           passengers         86:23 106:19         92:5,7 93:15         98:17 103:16,16         51:25 52:21 89:15           82:4,5,5,9 102:25         111:7,11 (5)         95:13 100:24         (6)         105:16,17,20           103:6 (6)         payment         2:14,16         134:8,9,16 (26)         petitioned         45:2           passes         74:5         74:5         phase         139:11         136:24 137:11		·		2.0	places 81:7 118:2
passenger         6:18         158:7,17         161:19 (38)         person         22:2           40:22,22 63:4         163:12 164:2 (87)         people's         101:18           82:12 91:19         payerodiarra         personal         5:8 74:8           110:4,18,19         payerodiarra         personal         5:8 74:8           111:16 125:14         4:10,13,14,16,19         6:9,11 7:3,5         150:13           126:13,14 136:12         156:13 (6)         10:18,21 11:15         persons         151:7           (19)         paying         30:12         23:22 54:18 58:13         petition         97:6,9,25           passengers         86:23 106:19         92:5,7 93:15         98:17 103:16,16         51:25 52:21 89:15           103:6 (6)         104:20,21 125:2         107:12 116:17           passes         74:5         payment         2:14,16         134:8,9,16 (26)         petitioned         45:2           passes         74:5         payment         2:14,16         134:8,9,16 (26)         petitioned         45:2           passes         74:5         payment         2:14,16         134:8,9,16 (26)         phase         139:11	29:13 37:5			perseverance 3:8	
14:6,9,13,16 32:6       160:20,23 161:5       33:16 133:6       plastic 30:14         40:22,22 63:4       163:12 164:2 (87)       people's 101:18       personal 5:8 74:8       plate 35:12,16         82:12 91:19       110:4,18,19       payerodiarra 15       4:10,13,14,16,19       52:13 53:5 60:19         111:16 125:14       156:13 (6)       10:18,21 11:15       persons 151:7       144:6,7,8,18,24         (19)       paying 30:12       23:22 54:18 58:13       petition 97:6,9,25       plates 35:20         82:4,5,5,9 102:25       86:23 106:19       92:5,7 93:15       98:17 103:16,16       51:25 52:21 89:15         103:6 (6)       payment 2:14,16       5:17 16:14       percent 5:4,6       phase 139:11         phase 139:11			· ·		<b>plan</b> 52:11
40:22,22 63:4       163:12 164:2 (87)       people's 101:18         82:12 91:19       payerodiarra 15       per 5:16,25       per 5:16,25       per 5:150:13       plate 35:12,16       52:13 53:5 60:19         111:16 125:14       4:10,13,14,16,19       6:9,11 7:3,5       144:6,7,8,18,24       (10)         (19)       paying 30:12       23:22 54:18 58:13       pertition 97:6,9,25       plates 35:20         passengers       86:23 106:19       92:5,7 93:15       98:17 103:16,16       51:25 52:21 89:15         82:4,5,5,9 102:25       111:7,11 (5)       95:13 100:24       (6)       105:16,17,20         103:6 (6)       104:20,21 125:2       petitioned 45:2       136:24 137:11         passes 74:5       5:17 16:14       percent 5:4,6       phase 139:11			161:19 (38)	ı <del>-</del>	
82:12 91:19       payerodiarra       per 5:16,25       per 5:13 10:13       per 5:13 10:13 </td <td></td> <td>,</td> <td>1 404 40</td> <td>33:16 133:6</td> <td>plastic 30:14</td>		,	1 404 40	33:16 133:6	plastic 30:14
110:4,18,19       payerodiarra       15       per       5:16,25       150:13       52:13 53:5 60:19         111:16 125:14       4:10,13,14,16,19       6:9,11 7:3,5       144:6,7,8,18,24         126:13,14 136:12       156:13 (6)       10:18,21 11:15       persons       151:7         (19)       paying 30:12       23:22 54:18 58:13       petition 97:6,9,25       plates 35:20         passengers       86:23 106:19       92:5,7 93:15       98:17 103:16,16       51:25 52:21 89:15         82:4,5,5,9 102:25       111:7,11 (5)       95:13 100:24       (6)       105:16,17,20         103:6 (6)       payment 2:14,16       134:8,9,16 (26)       petitioned 45:2       136:24 137:11         passes 74:5       5:17 16:14       percent 5:4,6       phase 139:11		163:12 164:2 (87)	<b>people's</b> 101:18		
111:16 125:14       4:10,13,14,16,19       6:9,11 7:3,5       144:6,7,8,18,24         126:13,14 136:12       156:13 (6)       10:18,21 11:15       persons 151:7       (10)         126:13,14 136:12       paying 30:12       23:22 54:18 58:13       petition 97:6,9,25       plates 35:20         103:6 (6)       92:5,7 93:15       98:17 103:16,16       51:25 52:21 89:15         103:6 (6)       104:20,21 125:2       107:12 116:17         134:8,9,16 (26)       134:8,9,16 (26)       petitioned 45:2       136:24 137:11         160:19 161:4 (13)					
126:13,14 136:12 (19)       156:13 (6)       10:18,21 11:15 12:22 14:23 17:9       persons 151:7       (10)         passengers (10)       paying 30:12 23:22 54:18 58:13 (10)       petition 97:6,9,25 (10)       plates 35:20 (10)         82:4,5,5,9 102:25 (10):6 (6)       111:7,11 (5) (10)       95:13 100:24 (10)       98:17 103:16,16 (10)       105:16,17,20 (10)         103:6 (6)       104:20,21 125:2 (10)       104:20,21 125:2 (10)       107:12 116:17 (10)         103:6 (6)       104:20,21 125:2 (10)       105:16,17,20 (10)       105:16,17,20 (10)         104:20,21 125:2 (10)       105:16,17,20 (10)       105:16,17,20 (10)       105:16,17,20 (10)         105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)         105:17 16:14 (10)       105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)         105:17 16:14 (10)       105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)         105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)         105:17 16:14 (10)       105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)         105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)       105:16 (17)         105:16 (17)       105:16 (17)       105:16 (17)				150:13	
passengers       86:23 106:19       92:5,7 93:15       petition 97:6,9,25       plates 35:20         82:4,5,5,9 102:25       111:7,11 (5)       95:13 100:24       (6)       105:16,17,20         103:6 (6)       payment 2:14,16       134:8,9,16 (26)       petitioned 45:2       136:24 137:11         passes 74:5       5:17 16:14       percent 5:4,6       phase 139:11					1 1 1 1
passengers         86:23 106:19         92:5,7 93:15         98:17 103:16,16         plates 35:20           82:4,5,5,9 102:25         111:7,11 (5)         95:13 100:24         (6)         105:16,17,20           103:6 (6)         104:20,21 125:2         107:12 116:17           passes 74:5         5:17 16:14         percent 5:4,6         phase 139:11		156:13 (6)	*	persons 151:7	(10)
passengers       86:23 106:19       92:5,7 93:15       98:17 103:16,16       51:25 52:21 89:15         82:4,5,5,9 102:25       111:7,11 (5)       95:13 100:24       (6)       105:16,17,20         103:6 (6)       payment 2:14,16       134:8,9,16 (26)       petitioned 45:2       136:24 137:11         passes 74:5       5:17 16:14       percent 5:4,6       phase 139:11	(19)				
82:4,5,5,9 102:25 103:6 (6) payment 2:14,16 passes 74:5  111:7,11 (5)  95:13 100:24 104:20,21 125:2 134:8,9,16 (26)  petitioned 45:2  petitioned 45:2  136:24 137:11 160:19 161:4 (13)  percent 5:4,6  phase 139:11					
103:6 (6)  payment 2:14,16  passes 74:5  payment 2:14,16  5:17 16:14  49:3,13 86:14,17  percent 5:4,6  104:20,21 125:2  134:8,9,16 (26)  petitioned 45:2  phase 139:11  107:12 116:17  136:24 137:11  160:19 161:4 (13)			*	· · · · · · · · · · · · · · · · · · ·	
payment       2:14,16       134:8,9,16 (26)       petitioned       45:2       136:24 137:11         5:17 16:14       5:17 16:14       percent       5:4,6       phase       139:11		111:7,11 (5)		(6)	
passes 74:5       5:17 16:14 49:3,13 86:14,17       percent 5:4,6       phase 139:11       160:19 161:4 (13)	103:6 (6)		,		
49:3,13 86:14,17 <b>percent</b> 5:4,6 <b>phase</b> 139:11			134:8,9,16 (26)	petitioned 45:2	
	passes 74:5				160:19 161:4 (13)
past         7:21         113:18,18 127:19         7:10 8:7,8,11         platform         85:23		'		<b>phase</b> 139:11	
	<b>past</b> 7:21	113:18,18 127:19	7:10 8:7,8,11		platform 85:23

155:13,18	88:25	pressure 63:16	24:1 25:1 26:1	professional
,		81:7 112:11	27:1 28:1 29:1	92:22
<b>play</b> 16:4 102:22	policy 3:24	115:23	30:1 31:1 32:1	
P-my - serve - serve	4:17,23 13:22	136:10,16,19 (7)	33:1 34:1 35:1	<b>profit</b> 82:16,17
please 21:22	15:8		36:1 37:1 38:1	121:3 162:5 (4)
37:10 48:8	24:13,16,18,23	<b>pretty</b> 16:19	39:1 40:1 41:1	
49:9,13 53:19	31:7 86:14 99:8	33:11 72:23	42:1 43:1 44:1	profitable 115:17
57:3 60:20	139:10 (13)		45:1 46:1 47:1	<b>P</b>
61:5,12 67:2,5		previous 3:14	48:1 49:1 50:1	properly 32:16
68:24,24 69:5,17	portion 27:8	41:15 45:13 90:12	51:1 52:1 53:1	61:5 81:14 128:21
75:14,18 76:14	93:15	138:16 158:20 (6)	54:1 55:1 56:1	(4)
77:8,19 103:10		,	57:1 58:1 59:1	
106:12,12,13	portus 145:21	previously 19:16	60:1 61:1 62:1	proposal 3:3 8:2
107:3,4,16,19	•	113:9 154:24	63:1 64:1 65:1	11:14 13:4 17:22
109:13 114:13	possibilities	155:25 (4)	66:1 67:1 68:1	18:15 19:17,21
125:21 126:8,25	157:2	` ,	69:1 70:1 71:1	22:13 33:23 37:4
133:12,15 137:7		<b>price</b> 7:19 10:23	72:1 73:1 74:1	40:18 41:4 74:5
142:17	possible 15:11	27:15 58:15 86:25	75:1 76:1 77:1	158:12,13,15,20
151:10,19,24	59:13 147:15	110:17,24 111:10	78:1 79:1 80:1	(18)
154:6,11 162:17		112:13,14 121:22	81:1 82:1 83:1	
(44)	pothole 55:3	127:18 128:17	84:1 85:1 86:1	propose 20:12
	_	137:10 161:6 (15)	87:1 88:1 89:1	79:23
plenty 43:4	poverty 138:12		90:1 91:1 92:1	
	143:9,9,9 (4)	prices 47:15	93:1 94:1 95:1	proposed 2:13
<b>plus</b> 110:6		125:4 139:2,4 (4)	96:1 97:1 98:1	4:24 11:14 15:22
121:10 123:13	<b>power</b> 33:6,6		99:1 100:1 101:1	17:23 27:13 35:22
	141:6	primary 85:24	102:1 103:1 104:1	36:19,25 78:7
<b>pm</b> 165:21			105:1 106:1 107:1	105:14 139:9
	<b>ppe</b> 30:13	prior 21:18	108:1 109:1 110:1	140:11 158:21
pocket 55:9			111:1 112:1 113:1	(14)
123:17 161:22	practice 6:24	private 22:15	114:1 115:1 116:1	
164:2 (4)		23:12 32:15	117:1 118:1 119:1	proposing 15:25
	praised 47:25		120:1 121:1 122:1	22:15 26:2,4
pockets 9:6,7		probably 40:10	123:1 124:1 125:1	60:18 (5)
	prefer 36:13	56:4,6,9,13 (5)	126:1 127:1 128:1	
<b>podium</b> 21:12			129:1 130:1 131:1	<b>pros</b> 28:5
	pregnant 118:15	problem 22:25	132:1 133:1 134:1	_
point 10:6 18:14		24:22,24 36:24	135:1 136:1 137:1	protagonists
19:14 23:24 24:23	premium	56:14 111:21	138:1 139:1 140:1	113:4
25:12 28:24 35:11	86:15,17	115:19 116:5,7	141:1 142:1 143:1	
97:10 100:8	40.15	120:18 (10)	144:1 145:1 146:1	<b>protect</b> 36:22
101:25 102:21	prepare 42:15		147:1 148:1 149:1	71:3,17 78:15
110:4 128:8	43:10 99:10	problems 62:12	150:1 151:1 152:1	79:12 89:5 91:8
131:16 143:2	nuono 22.10	63:25 68:2 74:8	153:1 154:1 155:1	92:17 124:23
155:5 (17)	prepared 33:18	(4)	156:1 157:1 158:1	125:10,13,16
noints 00:14	nnagantation	nnoocdings 0.1	159:1 160:1 161:1	153:16 (13)
<b>points</b> 99:14 163:9	<b>presentation</b> 4:18 19:6 37:12	<b>proceedings</b> 2:1 3:1 4:1 5:1 6:1 7:1	162:1 163:1 164:1	protected 26:20
103.9		8:1 9:1 10:1 11:1	165:1 166:9 (165)	protected 36:20
police 58:22	38:2,10,22 (6)	12:1 13:1 14:1	process 10:8	protection 93:11
130:6 152:23	press 43:15 47:23	15:1 16:1 17:1	20:11 92:15 93:18	106:11
130.0 132.23	149:12	18:1 19:1 20:1	(4)	100.11
policies 32:11	177.12	21:1 22:1 23:1	(")	protest 73:5
policies 32.11		21.1 22.1 23.1		protest 15.5

<b>proud</b> 57:13	81:9,10,12,13	raises 41:22	72:20,22 91:12	receive 147:20
69:10 72:15 104:4	104:11 (5)	141505 .1.22	92:3 128:24,25	10001/0 11/120
127:5 137:25	10 1111 (5)	raising 93:18	129:8 130:13	recent 114:23
157:25 (7)	quarter 31:23	96:12	135:10,13 (19)	1000Ht 114.23
137.23 (7)	quarter 31.23	70.12	133.10,13 (17)	recently 61:22
<b>provide</b> 43:4,7	<b>queens</b> 139:14	<b>raju</b> 140:18	rather 9:6 13:22	recently 01.22
56:16 88:4	147:23	143:11,20	17:24 20:20 35:25	recognize 70:8
	147.23	*		recognize 70.8
92:4,25 139:22 (7)	arrag <b>4</b> : arr 10,11	146:3,10 (5)	(5)	
	<b>question</b> 19:11	116.00.05		recognized 26:6
<b>provided</b> 4:9	27:6,18 38:25	ramos 116:22,25	rational 110:9	72.2
21:18 34:6 43:6	72:2 79:14 110:14	117:3	1 00 20	recognizing 73:3
(4)	119:2 162:8 (9)	1 1 101 00	raul 89:20	
		randomly 101:22	96:20,23 100:11	recommendation
providing 43:3	questioned 4:5	10= 00	101:12 (5)	s 115:4
		range 127:23		
<b>public</b> 5 2:7,12	questions 19:7,9	158:22,22	<b>reach</b> 99:21	recommending
21:8 23:3 30:3	20:25 27:4 (4)			23:17,19
43:16 79:8 126:16		ranpaseli 140:19	<b>read</b> 99:11	
164:25 166:7 (11)	<b>quickly</b> 60:4 73:3	143:12,13,18,20,2		reconsider 37:3
	164:5	1 146:7 (7)	reading 133:25	46:8
publicly 43:15				
	<b>quiet</b> 69:17	rate 5:25	real 24:22 57:21	record 2:22
publish 165:15		6:9,12,16	83:19 92:15	159:25
	<b>quit</b> 119:4	7:3,5,5,7,9,18	120:25 (5)	
published 2:22		10:19,21 11:4		reduce 24:7,10
	quote 78:4 79:9	13:3,23 14:18 16:	reality 17:14	35:10 36:8,12 (5)
punching 25:23		5,11,13,16,18,21,2	67:12 117:12	
	r 10 166:2	5 17:6,8,10,12,18,		reduces 15:16
punishment		22,25	realize 164:8	
145:9	raise 3:9,16,22	18:7,9,11,13,23		reducing
	4:6 29:12 30:21	23:14,23 24:7	realizing	36:10,15,16
purchase 105:23	31:5,17,20 41:19	25:4 26:10 31:11	163:15,25	
•	44:14,25 45:4,5,11	33:20,24 36:21		reference 37:14
purchased 5:7	50:11 53:22	38:5 39:11	really 33:19	
•	59:7,10 64:13	41:8,25 42:6	66:17,18 70:13	reflects 93:25
purchasing 92:12	72:25 73:7	45:6,9,14,15	120:4,4 136:24	
	76:8,14,16,19,20	46:9,12 47:10	137:11 144:2,2,3	reform 97:4
purpose 90:21	77:11 84:6,7,9,25	50:6 51:17 59:19	145:17 162:20	
• •	92:15 95:17	63:8 66:10 91:17	(13)	regarding 19:12
<b>pushed</b> 45:23	99:16,20 100:19	92:5,8 93:5 95:21		139:7
	101:7,9 106:19	100:3	reason 22:7 28:7	
pushing 51:7,7	109:3,4,8,9 120:20	106:14,15,25	31:12 50:4 52:2	regards 86:3
	121:22 122:12	110:12 122:11,12	55:21 60:11 75:23	
<b>put</b> 35:7,16 66:18	127:10 135:8	128:24 138:17	83:12 84:24 90:12	regional 28:5
97:10,18 98:17	137:10 138:5,8	140:10 158:7,14	107:25 111:23	20.0
99:20 115:23	155:20 156:2	159:18 165:16	136:17,18 150:6	registration
124:22 131:21	160:20 161:21	(80)	161:25 (17)	54:14
134:20 157:4	162:3 (57)	(~~)		
159:3 (13)	132.8 (87)	rated 91:13	reasoning 90:24	registrations
107.5 (15)	raised 41:14			88:15
putting 96:13	74:12 76:18,25	rates 7:24 12:25	reasons 24:16	
Parms 70.13	77:4 (5)	13:8,13,15,19 14:4	61:13 73:23	regular 22:17
quality	(5)	17:21 44:12	31.15 / 3.23	165:16
7		-/		

			I	
regulate 68:3 69:25 74:25 103:3	128:4 134:9 (8)	require 15:23 16:14 17:14 34:17	results 68:22	51:8,16,24 52:7,11 53:3,11,13 54:2
161:3 (5)	rental 58:14	(4)	retirement 52:10	55:15 59:6 62:19,25
regulated 64:24 92:3	<b>renting</b> 52:20 86:21 144:7,8,18	required 16:17 45:19,23 91:7 (4)	retrospect 9:25	63:4,5,6,17,19,23 64:4,5,6,14,20
regulating 62:23	(5)	requirement	<b>return</b> 46:7 47:2 48:7 91:20	65:3,6,11,25 66:2,4 70:7,19
	rents 58:12	87:10	129:20,22 158:16	71:2,15 73:6
regulation 33:3	repair 54:21 55:4	requirements	(7)	82:23 89:10,12 94:20 97:21 98:2
<b>regulations</b> 83:5 125:22	163:17	74:12	revenue 31:21	100:18 102:9 106:12 107:13
related 115:7	<b>repairs</b> 86:10 88:15	requires 11:7	<b>review</b> 79:11 90:19,21 91:8	109:10,13 113:16 116:7
166:11	repeal 90:12	research 10:15	147:16 (5)	120:5,12,21,21 134:2 135:9 141:9
<b>relates</b> 10:23 12:10	repealed 90:8,22	reset 100:7	revisited 36:21	142:6 144:13,21 147:6,19 148:17
relationship	repealing 92:6	resources 4:3	rewarding 29:23 129:5	149:3,5,9,12 150:3 151:25 162:3 (75)
114:4,5		respect 49:13		, ,
relatively 18:22	repeat 125:3 142:3 161:20	58:22 97:12 98:4 130:18 (5)	rich 81:9,12	rights 71:7
released 43:14	replace 46:24	respond 103:7	richard 78:18,23	risk 29:20,21 70:11 92:24 93:8
104:19	128:6	responded 43:11	rid 46:9 51:17 106:13,15,24	(5)
reliant 44:3	<b>report</b> 35:16 42:22 111:25	response 4:14	107:3,4 (7)	<b>rivera</b> 89:20 96:20,21,23 (4)
rely 44:4 101:20	reported 28:17	5:13 15:10 21:2 80:4 140:21	<b>ride</b> 64:14 72:14 73:20 74:6 75:6	<b>road</b> 36:11,15,17
remarkable 102:16	reporter 22	146:16,18,20 (9)	88:6 90:7 97:16 129:14 137:23	45:18 51:12 55:3 67:18,25 101:3
remarks 33:18	147:18 166:6	responsibilities 140:2	157:24 (11)	134:7 136:12 139:17 141:11
remember 51:6	reporters 43:6	rest 53:2 116:13	rider 36:24 39:7 41:23	(13)
52:4 114:15,21	represent 98:18			<b>robot</b> 159:20
139:12 (5)	154:19	restate 158:25	riders 88:3,5	role 3:2
remind 69:14	representative 11:20	restaurants 124:5	<b>rides</b> 74:15 84:12,15 85:8	102:22,23
remove 16:21 115:2	representing	restoring 71:9	88:3,4 90:13 101:4 (8)	<b>roof</b> 50:9
removes 159:16	47:5 71:6 72:4 104:6 105:2 (5)	restricted 63:7	ridiculous 11:6	<b>room</b> 3:13 37:6
renewed 86:20	request 43:11	restriction	85:14	roughly 8:12
rent 47:10 58:16	88:3,6	159:2,3	<b>riding</b> 147:10	route 11:22 14:13
86:22 88:17	requests 40:2	result 46:18	right 4:6 27:9	
108:13 113:22			32:24,25,25 50:24	routine 86:9

	T			
row 38:11	104:15 105:25	98:14 101:24	screw 55:16	84:18,19
101/ 30.11	107:2,9 109:6	102:12,13	Belew 22.10	010,17
rule 2:22 24:10	110:15 113:9,14	104:11,25	<b>script</b> 99:12	sent 85:9 88:6
25:12 26:25 27:8	117:19 143:16	105:8,21 110:9,10	<b>F</b>	147:18 148:12
31:9 38:12 59:23	145:16,21,23	111:18 113:13	season 82:16,18	150:25 (5)
91:6,9 105:14	150:17 154:25	117:6,7,11,12	,	,
165:10 (12)	155:25 157:3	121:11 122:10	second 14:2	september
, ,	161:19 163:8 (35)	131:23 132:23	38:25 77:8 90:18	148:7,10,19,20 (4)
rulemaking 10:8		133:2 135:21	93:21 (5)	
20:11	<b>saif</b> 161:14	136:7,23		serious 41:22
	162:17,19	137:5,8,14	seconds 75:19	80:18 83:16,17
rules 2:14,25		142:5,17,25	123:10	128:10 (5)
4:19,24 5:16,21,21	<b>saleh</b> 161:14	143:2,6 144:5		
7:11,15 10:18	162:17,18,19 (4)	145:15 147:25	sector 115:2	service 92:25
12:25 13:18		150:15 154:12		115:3 116:11
15:22,22,22 17:23	sam 148:4	155:2,9 161:18	sectors 114:11	121:25 122:3
19:5 21:19 23:6		162:14 (65)		141:8 151:7
27:13 32:4,14,25	same 32:14 46:16	10.16.20.0	secure 3:22	153:11,22 (9)
41:3 76:11 77:25	48:22 56:4 70:3	saying 18:16 38:8	1 00 10	. 215
78:5,23 79:22	82:14 93:20 101:3	42:8,12 45:7 49:8	securely 82:10	services 2:15
83:4 93:16 125:23	114:16 131:11,12	51:16 59:21	googwing 72.10	gameing 20,11
152:19 (33)	138:16,25 142:21 144:11 160:20,23	75:4,5,7,8,10 76:10 83:18,19	securing 72:18	serving 30:11
<b>ruling</b> 79:6,10	(17)	85:9 98:8 104:19	security 114:6,6	set 16:19 100:16
Tuning 75.0,10		108:15 119:23	security 114.0,0	107:8,8 127:16
run 73:15	sammare 133:18	120:16 121:22,23	see 38:10 43:19	166:15 (6)
73.13	136:2 137:16	126:17 150:7	51:21 59:25 66:12	100.12 (0)
runaway 91:3		162:2 (27)	76:19 80:10,12,13	setting 100:2
	sample 6:25	` '	83:13 84:7 94:9	8
running 47:10	13:5,9 16:8 17:9	says 58:20 113:2	125:24 131:23	settled 11:17
	(5)	125:3	132:7,14 142:7,20	28:7
runs 121:6			143:5 147:11 (20)	
	<b>sandy</b> 116:21	sc 148:3		<b>seven</b> 63:18
rush 51:4,4 95:24			seek 31:13	74:14 125:25
	satisfactory	sc00167020		126:2,5,10 132:6
rushing 51:13	117:22	147:23	seeking 97:3	139:17 140:5
1.40.4	20.14.00.25	120.12	156.0	161:7 (10)
s 148:4	save 30:14 98:25	scare 120:13	seem 156:8	several 31:15
safe 68:4,8	124:17 133:22 (4)	schedule 45:20	seems 62:22 63:6	90:4 129:23 130:6
159:24,24 (4)	saved 124:3	schedule 45.20	<b>Seems</b> 02.22 05.0	(4)
137.24,24 (4)	saveu 124.3	scheduled 3:4	seen 18:17 73:11	(4)
safely 82:10	saw 8:13 45:24	scheduled 5.4	102:15 126:4 (4)	severe 115:20
Salely 02.10	69:20	schedules 46:4	102.13 120.1 (1)	<b>Severe</b> 113.20
safety 29:21	37.20		selected 27:14	shame 73:7 109:5
45:22	say 8:6,24 17:13	<b>school</b> 50:20		
	22:6 24:5,6 26:2	63:21 67:15 73:13	send 78:3,20,24	<b>share</b> 39:8 72:14
said 9:21,24 10:3	30:20 35:6 41:11	118:5 133:5 140:7	79:21 153:5 (5)	73:21 74:6 75:6
11:5 16:12	43:22 44:10	142:9,10 156:24		97:16 129:15
37:12,24 38:2	52:2,23 53:5,24	(10)	sending 23:25	136:9 137:23
44:10 46:18 47:20	56:21 61:4 70:22		59:20	157:25 (10)
78:17 80:13 83:12	74:17 76:22	schools 164:10		
95:6 100:11	83:13,15 95:20		sense 31:8	<b>shared</b> 90:7,13

sharing 94:14	shouted 77:5	sir 136:6 146:8	28:18,20 34:12	<b>sole</b> 35:18
			37:13,14,22	
<b>she</b> 29:4 44:18	shouting 37:8	<b>sister</b> 83:17	38:6,7,9,19	soleimany
83:19,20,21	48:6 77:12		39:10,16 40:2,20	21:22,23 22:3
104:15,15 135:2	126:21,24 (5)	sit 132:15	41:7 42:14	26:20 (4)
149:14	, , ,		43:9,18 48:17,25	, ,
150:6,17,17,18,19	<b>show</b> 159:25	<b>site</b> 43:17,18 44:3	49:8 51:16 52:23	solely 50:2
(14)		149:21 (4)	53:15 54:6	
	showed 5:4	` ,	55:18,23 56:16,22	solution 48:20
<b>she'll</b> 89:19		<b>sitting</b> 64:24 66:3	57:3,4,11,20	75:21,25 76:6
	showing 120:24		58:5,5,6,7,8,10,18	101:11 115:19 (6)
<b>she's</b> 149:13	C	situation 48:22	59:2,5	
	<b>shown</b> 90:13		60:4,6,10,17	<b>solve</b> 111:20
sherryl 11 21:6		situations 134:22	61:5,14 62:7	
	<b>shut</b> 158:24		63:14 64:11	soman 49:20
<b>shift</b> 53:13		six 54:24 60:5	65:3,5 66:24	57:9,13
124:12	shutdown 85:5,7	74:10 125:6 161:6	67:17,23	
	,	(5)	68:7,9,18,20	<b>some</b> 9:17
<b>ship</b> 130:16,20	<b>side</b> 11:15	, ,	71:16,18 72:23	10:12,13 11:11
		skyrocketed 87:2	73:23,24 74:13	16:24 22:21 33:18
<b>shit</b> 74:16	signature 97:25	-	78:18 80:13	34:15 40:17
	166:19	<b>sleep</b> 131:19,20	81:3,8,15 82:2,6	41:19,22 44:2
<b>short</b> 45:12 56:15		_	84:4,9,11,13,17	45:24 50:13,15
60:17 79:3	signatures 45:3	<b>slow</b> 40:11 97:19	85:4,7,8 89:4	52:2 54:6 61:25
117:23,24 (6)	C	107:6	94:16 95:10 96:4	75:23 76:16,20,23
	<b>signed</b> 97:25 98:3		99:14,24 100:9,25	77:4 81:22 90:14
<b>shorts</b> 122:5	103:15,16 (4)	<b>small</b> 99:15,16	101:2,7 105:24	112:12 124:3
		136:21 147:23 (4)	106:19	129:18 130:6
<b>shot</b> 133:13	significant 5:8		108:12,12,15	133:8 136:17
	8:20 16:8,19	smaller 39:8	109:7 111:16,24	163:18 (32)
should 9:25	76:19 93:8 (6)		112:9,12,16	
23:16 26:24 29:12		smashed 45:25	116:19 117:6,10	somebody 25:16
42:13 47:21 49:9	signing 50:22		119:3,14 126:23	65:11 70:18
60:22 76:3,5		sneakers 122:6	128:7,11	141:24 142:17
79:16 88:24 90:8	<b>simple</b> 75:21		130:11,19 132:13	143:4
93:13 105:24		<b>snow</b> 163:5	133:21,23 134:20	153:15,16,19,20
106:2 115:17	<b>simply</b> 4:6 90:8		135:4,15 136:22	154:5 (11)
124:22 130:12		<b>so</b> 4:8,20	137:2,3,5,7,13	
147:13,16 150:11	simultaneous	5:2,7,13,25	141:21 145:5	<b>somehow</b> 144:15
151:14,15 158:25	44:8	6:3,10,17,23	146:5 148:14,25	
(25)		7:2,7,14,17,25	149:9,23	someone 105:6
	since 7:10 9:24	8:5,8,17,21,24 9:9	150:4,5,6,11,15,20	
shoulder	23:5 29:11 30:3	10:4,7 11:9,13,25	155:2,5,16,23	something 9:10
103:11,12	41:18 44:22 57:22	12:3,9,16,18,21 13	156:13,18,25	17:19 20:15 28:14
	61:23 71:11 80:16	:3,4,6,10,17,19,25	157:4,12,13,18	49:4,12 55:24
shoulders 67:22	85:21 102:15	14:4,6,17,25	159:4,12 160:19	82:11 83:13
	119:19 122:25	15:6,12,18	164:5,8,11,22	103:18,19
shouldn't 40:25	137:24 138:2	16:5,7,8,17,23	165:16 (224)	110:9,13 113:19
160:20	139:5 155:10 (19)	17:5,18,22 18:7,21		120:2 123:14 142:
		19:21 20:3,7,15,18	<b>social</b> 120:12	2,4,5,5,15,17,18,1
shout	single 29:17,22	21:3,6 23:16		9,22 143:4 144:5
76:17,21,23	50:16 70:9 (4)	24:13 25:25	<b>sold</b> 52:6,6	148:20 154:4
		27:9,11,25		160:4 165:7 (31)

		-		
<b>sometimes</b> 51:15 55:8 56:18	speaker's 138:16	stamps 64:4	<b>station</b> 149:20,24 150:4	150:4 (5)
	speakers 44:8	<b>stand</b> 38:15		<b>stops</b> 64:4
somewhere 51:22	77:10,14	98:4,5 103:11,22	statistics 23:12	_
	161:11,13 (5)	109:2 125:21 (7)		storage 161:4
son 118:5,14,14			stats 69:20	Storage real
164:11 (4)	speaking	standard 5:15	50005	story 60:17 136:9
101.11 (1)	65:17,18 120:19	12:21 34:10,11	stay 18:3,5 39:14	148:18
<b>soon</b> 55:13	03.17,10 120.17	35:7 39:6 83:4 (7)	41:21 45:18 53:3	140.10
<b>SUUII</b> 33.13	speaks 65:2	33.7 37.0 03.4 (1)	74:13,15 108:22	<b>street</b> 7 67:23
soonest 3:2	speaks 03.2	standards 79:13	142:8 (10)	111:25 116:10
Souliest 3.2	specific 17:24	Standards 19.13	142.6 (10)	140:4 141:13
sorrentino 16 2:9	35:3 36:25 40:6	standing 72.17	starred 20.4	
		standing 72:17	stayed 39:4	152:20 159:16 (8)
19:10 20:22 (4)	52:6,24 93:25	20.14	.4. •	00.7.05.10
07.11.11	145:13 (8)	<b>stands</b> 38:14	staying	stress 82:7 85:12
sorry 27:11,11	• 6• 11 00	4 1 1 01 17	121:18,21	87:18,21 163:22
37:14,20 51:21	specifically 8:9	starbucks 81:17		164:19 (6)
53:14 60:6 106:5	53:2 55:7	126610	steals 32:5,7	
114:18 119:13		stars 126:6,10		strictly 21:15
154:11 160:6 (12)	<b>speech</b> 154:23		step 38:16,20	
		<b>start</b> 17:5 64:6		strike 15:2 18:8
<b>sort</b> 15:25 106:23	<b>spend</b> 56:19	74:4 78:6	stephanie 22	73:3 163:2 (4)
	67:18 92:10	88:8,10,20 100:5	166:6	
sounding 158:6	118:19 128:5	121:4 124:2 138:2		strikes 127:7
	139:16 144:19 (7)	139:13 161:23	stepped 47:19	
sounds 41:4		(13)	61:24,25	strongly 138:7
	spending 113:22			140:9,10 147:13
source 85:24	127:25	started 52:5	steps 22:12	(4)
		57:11 71:5 74:11	92:9,17	
spanish 48:10	<b>spent</b> 54:24 55:5	94:21 110:5 141:9		struggles 128:10
109:20		144:16 (8)	stil 132:16	
	<b>spins</b> 100:18			struggling 81:4
speak 4:13 21:14		starter 128:3	still 15:17 17:17	82:3,19
49:23 60:4,11,24	spiral 103:5		22:13 24:9	108:5,17,18
61:20 64:23	_	starting 54:3	25:18,24 26:13	134:23 135:4
65:3,4,7,7,11	<b>spoke</b> 47:22	114:9	57:23 69:12 77:15	155:6,7 (10)
66:17 70:13 71:13	104:8,15,16 (4)		95:5,18 108:5	
98:20,21 120:15		state 46:19,20,21	120:24,25 123:5	students 73:19
137:22 149:14	spoken 3:12	93:16 113:12	133:11 142:21	138:24
150:10 (22)	•	114:22 147:15	148:11 159:15	
	spouse 135:2,2	166:3,7 (9)	161:23 (21)	studies 90:13
speaker 21:13,22	<b>1</b>	, , , ,	- ( )	
29:3 33:10 40:9	spring 10:3	stated 87:7	<b>stood</b> 47:23 89:8	study 5:4 27:17
44:18 49:18 57:8	<b>SP121-8</b>		50002=0 03.10	29:24 35:9
61:17 67:4 72:8	ss 166:3	statement 4:9,10	<b>stop</b> 3:18 11:4	36:7,14 92:9
80:2,6 85:16	20 100.0	42:6 53:7 60:23	33:2 46:10,19	93:17,21 114:8,14
103:25 105:25	staff 22:3 89:23	78:12 79:9,22	80:25 96:11 98:12	(11)
109:17 112:18	102:19	90:20 99:10	126:5,8 149:23	
130:24 133:17,20	102.17	104:19 (11)	156:19 162:13	<b>stupid</b> 66:9
134:3 136:2	staged 73:5	101.17 (11)	(13)	Stupiu 00.7
146:11 154:9	Biagiu 13.3	states 9:20 80:25	(13)	subcomponent
157:20 (26)	stakeholders	90:21 94:10	stopped 54:5	10:22
137.20 (20)	10:10 11:19	116:18 (5)	76:3,5 130:9	10.22
	10.10 11.17	110.10 (3)	10.3,3 130.9	

subject 25:7	50:18 55:25 64:21	122:14,14,17	111:22 113:8	120:9 (4)
26:25	65:8 127:11	134:7,8,19		
	131:15,25 132:4	135:10,11,14 (10)	talking 105:3	ten 63:4 114:19
submitted 33:21	138:4 140:9	133.10,11,11 (10)	108:13 110:11	118:25 120:6,22
Subilitied 33.21	142:13 143:24	switch 20:21	113:25 132:5,7,9	121:7 123:3
suburb 72:22	162:23 (14)	SWILCH 20.21	(7)	139:19 151:6 (9)
Subulb 12.22	102.23 (14)	CATAO OTICO	(1)	139.19 131.0 (9)
such 19:21 65:5	supporters 61:11	<b>syracuse</b> 149:4,5,6,22 (4)	tank 127:15,18	tension 66:11
93:14	supporters 01.11	149.4,3,0,22 (4)	talik 127.13,10	tension 00.11
93.14	supporting 50.2	grigtom 52:12	tax 126:18	terrorized 31:14
1 124.19 10	<b>supporting</b> 58:3 128:23 134:25	<b>system</b> 52:13 55:2 100:16	tax 120.16	terrorized 31.14
sucker 124:18,19	120.23 134.23		tomas 04.17	4004 75.2
11.1.101.01		101:23 152:17 (5)	taxes 94:17	test 75:3
<b>suddenly</b> 101:21	supportive	. 16600	95:7,8 104:16,18	4 400 1 10 10
149:19	145:17	t 166:2,2	125:21 (6)	testified 10:10
1.7.10.11.2	7 45 15			48:11 93:7 109:22
sued 5:19 11:3	supposed 45:15	table 4:25	taxi 4 2:4 22:4	112:21 116:25
31:19	162:9	32:19,20 108:14	29:9 69:12 82:21	143:18 (7)
00 170 11		146:4 151:25 (6)	89:24 90:3 91:21	
<b>suffer</b> 159:14	surburban		97:4 98:24	testify 33:15
	135:10	<b>tags</b> 144:6	104:5,5	44:16 154:22
suffered 46:3	_		113:3,5,10,15	
87:19	surcharge	take 6:2 10:19	114:2,11	testifying 42:14
	9:18,21 10:2	24:15 25:16 30:6	115:7,13,14,20	
suffering 47:14	19:13,19 20:4,13	32:6,8 45:8 67:21	116:10 117:4,8,17	testimony
67:12 81:3	35:13 56:4 (9)	68:5,13,18 83:2	127:6	21:8,12 26:19
82:3,19 113:11		89:8 92:9,16,20,25	131:4,7,8,11,13,13	33:22 34:3 36:5
144:20 164:19 (8)	<b>sure</b> 3:11 5:15	93:14,19 102:21	132:3,12,14,16,19,	57:2 65:22 151:11
	17:20 25:13	104:14,20 114:12	20 141:25 157:16	160:25 (10)
sufficient 91:2	27:19,25 33:11	117:15 118:4	158:9	
	41:20 56:9 68:21	121:10 129:19	159:6,11,14,14,16	than 5:5 8:22 9:6
suffolk 166:4	102:5 159:16 (12)	131:16 132:20	160:9 161:17	12:3 17:24 20:20
		133:6 141:16	162:25 (51)	23:8 32:22 35:25
suicide	surging 110:24	142:10 148:22		40:3 56:10 62:24
63:11,14,15 66:15	111:10 112:13,14	149:16 157:10,11	taxi's 91:12	94:13 100:5
80:25 122:3,3	(4)	158:10 (38)		117:24 128:5,6
141:15 (8)			team 3:23,23,25	130:2,4 132:8
	surprise 57:18	taken 96:2		138:19 139:3,4,16
suit 122:7	163:21	164:5,8 166:9 (4)	technicality 11:7	140:4 141:3,17
				143:21 144:19
<b>sum</b> 79:2	survival 75:3	taking 14:2 22:12	technologies	147:10 155:7
1.000	. 72.24	25:22 30:4 45:21	68:15	156:9 157:13 (33)
<b>sunday</b> 162:25	survive 73:24	58:21 70:16 82:7	100 10	41 1 2 10 2 6 22
100.15	74:8 120:5,22	92:17 104:12,13	tedious 128:12	thank 2:10 3:6,23
<b>super</b> 122:17	121:2,16 125:9	115:16 157:13	. 11 05 05 45 5	4:20 20:22 21:3,9
1. 04.27	130:18 136:25	(13)	tell 37:25 47:7	25:25 26:18
supplies 94:25	137:2 163:14 (11)	. 11 - 6 11 0 17	53:23 54:22 59:22	27:3,21,23 28:25
	100.05	talk 6:11 9:17	63:24 66:8 78:3,4	33:4,8,9,14
supply	surviving 122:25	14:2 31:25 57:5	79:20 109:2	37:7,10
100:17,20,25		61:5 62:8 63:24	119:19 120:2,16	44:3,6,15,17,24
102:2,7,9 103:3	sustainable	66:16 69:18 131:9	153:6 154:11 (16)	48:4 49:16,22
(7)	130:17,21	(11)	4-11: 97:00	53:15,20,21 56:25
4 40 14	46 2	4-H J 101 12	telling 87:22	57:4,6,15 59:12
support 48:14	suv 46:2	<b>talked</b> 101:13	109:7 116:15	60:18

	I			
61:10,14,16,20	<b>them</b> 9:3,8 17:14	111:5,10 112:4	(30)	58:24
65:21 66:22,24	24:6,10 25:17	132:22 140:6		
67:2 68:24,25,25	28:6 30:14	156:9 (15)	though 8:15 9:24	tie 122:8
69:3 71:4	31:8,11 42:20	` ′	16:13 24:14,15	
72:6,7,16 73:2	43:9 46:24 52:12	thing 32:24 35:6	55:11 74:2,23	time 2:5 3:21 4:3
77:6 79:25 83:24	53:2 60:13	37:24 46:17 51:23	148:12,16 151:4	5:20,25 6:16,18,22
85:15 94:3,4	63:12,24 70:16,19	53:8,9 56:17 59:7	(11)	7:24 9:15,17,21
96:19 99:2 103:21	72:3 78:3,14,15,21	74:19 80:21 95:20	(11)	11:12,24 14:5,8,10
104:7	82:23 87:13 95:12	111:8 144:11	thought 20:7	,11,12,15,17
107:7,17,18,22	105:8 109:2,7	151:3 (15)	30:23 94:21	15:14,16 20:12
109:15 112:16	111:16 113:25	131.3 (13)	30.23 7 1.21	21:5,14 25:14,20
115:25 116:12,19	117:25 119:2	things 23:2,8	thousand 96:14	26:6,15,16,17
117:19 119:7,9,16	124:6 125:23	37:15 55:19 56:21	105:15,16 153:24	35:11,11 36:9,12
123:6,8,18,24	132:17 139:24	58:5 69:18 81:14	(4)	39:12 40:20,23,24
126:23 130:22	142:10 146:4	100:19 110:10	(4)	43:24 46:5 49:11
131:4,5 133:16	148:12 155:25	141:23 154:25	thousands	56:24 63:4
135:22,24	161:6 (44)	(12)	101:19,19 158:4	65:15,20 68:23
137:5,7,13,15,21	101.0 (44)	(12)	101.17,17 130.4	70:3 72:6 82:14
140:12,13,13,14	themselves 11:21	think 11:22	threaten 15:20	87:20 91:19 93:20
140.12,13,13,14	20:18 51:16 70:13	13:21 22:22 23:4	145:2	94:3 95:22,24
145:15.25	141:11 (5)	24:14,25	143.2	98:14 99:24
145.15,25	141.11 (3)	28:2,2,6,20	threatening 24:2	107:14 108:7
152:3,4,6,7	there's 6:7 13:25	38:2,15 39:2,11	tiffeatening 24.2	109:11,14 116:2
152.5,4,6,7	15:6 19:21 27:9	42:3,5 49:14	threats 24:17	117:6,10
157:18,19 158:2	28:18 41:11,16	56:3,11 59:4,14	unreats 24.17	118:11,12,20,20
160:25 161:10	66:15 70:25 71:4	60:3,10,23 68:10	three 3:19 5:23	119:5,21 120:6
162:14,15	84:18 123:9 132:9	82:22 87:9 111:20	7:20 21:13 48:23	123:7,19 125:24
162.14,13	(14)	121:25 122:2	54:4 76:7 85:13	127:20 128:2
(122)	(14)	123:6,10 136:19	91:4 100:18	129:11 130:9
(122)	therefore 89:4	141:10 157:2,14	110:10 111:17	131:7,7 132:12
thanking 145:5	114:21,25	(36)	124:4 136:8	133:12,22,23
manking 143.3	114.21,23	(30)	144:14 148:8	135:7,22 138:19
theft 32:5	these 2:25	thinking 67:25	150:3 159:6 (18)	148:21,21
111611 32.3	13:8,18 15:22	68:18 85:12	130.3 139.0 (10)	149:10,25 150:13
their 3:7,25 5:7	21:19 22:21 23:25	150:12 (4)	throttle 35:19	152:14 156:6
6:22 9:6,8 10:10	24:4,17 25:8	130.12 (4)	102:2	157:10 160:24
16:2 17:9 18:12	32:13 35:20 52:17	third 91:11	102.2	161:10 160:24
19:2 22:11	60:16 61:6,7	uniu 91.11	throttling 102:7	164:6 165:18,21
24:11,19 26:7,8	62:13 69:19 72:17	thomas 16	un otumg 102.7	(103)
29:21,22 30:6,25	73:20 74:5,7	uiuiias 10	through 4:18,23	(103)
31:17,21 32:6,9	77:25 78:19,23	thoroughly 93:22	10:7 11:2 21:8	timecard 25:23
35:21 39:9 45:25	82:8,10 90:17	morouginy 75.22	33:3 38:5 39:25	umccaru 25.25
47:17 67:15	92:10 95:3 106:16	those 7:22,24	48:11 50:9 56:2	timeframe 63:2
71:7,9 73:15,19,22	113:24 115:4	8:3,19,21 12:25	83:20 84:5 109:22	unicitalite 03.2
77:23 81:8	132:18 134:22,23	13:20 20:6 23:10	112:21 116:25	timekeeper 26:17
91:6,16,19 100:23	141:23 154:6	25:10 26:22	130:11 143:19	56:24 65:20
101:21 102:4	163:22 164:14	30:10,15 40:14	155:3 163:23	107:14 115:25
107:10 120:20	(40)	42:18 43:2 55:6	164:20 (21)	149:25 151:10
131:25 132:4		71:3,22 87:19	101.20 (21)	160:24 (8)
133:5 140:8	they're 25:7	88:4 95:25 100:18	throughout	100.27 (0)
141:16 151:16	31:10 64:11,20	105:16 110:20	50:10 156:10	times 7:3,20 39:3
156:5 158:18,18	65:5 68:16,17	112:11 114:20	50.10 150.10	41:3 43:5
163:12,12 (55)	70:15 109:4	116:5 145:7 152:9	<b>ticket</b> 56:19	54:20,20 66:12
100.12,12 (00)	, 0.15 107.1	110.5 1 15.7 152.7	321120 30.17	3 1.20,20 00.12
İ				

91:4,16 111:17	144:6,7,12	74:3,24 89:12	transportation	106:20 128:13
148:17 151:6	145:5,10,16	103:5 125:9	10:24 11:13,25	161:20 (14)
163:25 (14)	147:13 151:3,4,14	132:10 136:15	12:8,9,11 19:22	
	152:6,24 153:13	141:16 152:10	22:16,17,25	turn 39:15
<b>tip</b> 130:3,4	155:14 158:25,25	(16)	23:3,13 28:8	89:15,16 129:7
_	160:14 161:2		32:15 160:10 (15)	165:2 (5)
tips 162:8	162:12 165:8	took 30:15		
	(133)	117:15 135:13	transportationrel	twa 104:25
tired 48:25		160:2 162:6 (5)	<b>ated</b> 12:2	
109:12 124:13	tlc's 35:15 44:3			<b>twelve</b> 100:7
	74:25 90:9 138:4	<b>tool</b> 97:8 101:6	<b>treat</b> 126:12	141:19
tirelessly 80:19	140:10 (6)		160:5	
		tools 35:20		<b>two</b> 8:19 48:23
tires 56:19	today		treated 26:24	54:20 69:18 79:3
	2:8,11,12,24 3:2	<b>top</b> 134:13	30:18 35:2,4	98:17 99:14
<b>tirmizi</b> 61:17,19	4:25 6:12,12 7:13		48:25 93:13	112:11 119:4
65:23 66:24 (4)	22:7 30:4,6 41:18	total 56:22 58:18	160:16 (7)	124:5 150:19
	48:22 50:5 54:4	95:3,8 (4)		161:11,12 (13)
tlc 3:20 5:3,14,15	57:15,20,25		treatment 30:25	
7:18,23 8:3 9:9,24	59:9,14 64:4	touched 163:9		<b>uber</b> 3:17 5:19
10:12 11:7	69:19,20 73:8		<b>treats</b> 159:20	9:18 11:3 15:8
12:14,15 15:21	76:12 77:10,14	towards 5:9		22:20,20
17:5 19:5 20:11	84:25 87:9	40:25 94:23	<b>tries</b> 14:25	23:6,15,17,18,25
24:14,23 26:14,24	90:6,25 92:19			24:3,16 29:18
28:14 31:25 32:19	93:7,24 94:14	town 12:24	<b>trip</b> 5:16 6:25	30:2,15,18,20 31:5
33:23 34:21	107:24 110:3,6	128:24 129:5,12	13:5,10,11 14:23	32:2,23 33:13
35:12,18,20,21	112:17 113:10	130:8,12 (6)	16:9,17 17:9	40:8,15 45:2,24
36:9,19 37:3,25	115:16 116:17		110:15 (10)	50:23 51:9 54:5
39:24,25 40:16,19	138:17 143:3	town's 150:9		57:18,20 58:6
41:3,9 44:5,24	153:6 155:17	120 5	<b>triple</b> 110:16	59:9,14,19 62:13
45:2,11,13 46:14	157:21 161:11,18	towns 130:7		68:12 73:7,7,9
49:21 53:21 55:21	(50)	107.14	<b>trips</b> 5:17 12:21	74:2,11,23 76:3
58:6,22	4 41 10.2	toyota 127:14	14:22,24 15:3,4	78:2,13 79:7 81:5
59:12,15,22	together 18:3	41 42.05.44.5	19:3 45:19,23	82:15,24
60:18,19 61:20	71:17,18 165:13	track 43:25 44:5	87:12 90:14,17	84:3,20,22 85:8,23
62:22 63:15 65:12	(4)	51:22 142:6 (4)	91:12,14 94:13	87:22 88:4,6
67:6 72:3 73:2,8	told 79,10.24	trade 144:22	98:22 129:7,13,19	91:22 94:12 95:10 96:5 97:15 98:22
75:21 76:2 77:22 78:4,6,15,17,22	<b>told</b> 78:19,24 110:23 114:3	u'aue 144.22	135:9,14 (21)	90:5 97:15 98:22 104:19
79:21,21	116:6 119:8,15	tradeoff 28:19	<b>trouble</b> 130:11	104:19
87:5,6,22,25 89:2	122:9 133:22	u aucum 20.19	130.11	111:4,17,23
90:5,18 91:11	151:7 (10)	traffic 4:24 58:23	true 83:20 166:8	114:10,21
92:3,4,8,14	131.7 (10)	93:4	uuc 03.20 100.0	119:19,20
93:17,20 95:2	tolls 129:21	/J.T	<b>truth</b> 120:9	120:6,8,19
96:24,25 101:23	VIII 127.21	transcript 166:9	1441 120.7	121:16,16,20
102:4,22 106:4	tomorrow 131:21	i and the root	try 10:12,24 16:4	122:11 123:13
110:2 123:25	136:20	transparency	64:2 66:16 67:10	124:15,21,25
124:20,22 125:20	150.20	38:12	107:8 111:15 (8)	125:11,15,22,25
128:6 131:4,24	tons 87:17	- <del></del>	(0)	126:2,15,15,15
136:24 137:10,21	33-23 37.17	transparent	trying 6:13 9:7	127:4 128:25
140:13 141:25	too 9:16 10:5	28:11 38:7 44:11	15:13 25:14,20,24	129:6,8 134:5
142:21,22,24	17:21 18:10 55:18	111:4,5 (5)	62:17 67:13,21	135:11,11 136:8
143:22,23	60:2 65:19		73:19 78:22	138:9,13 141:6
, -	-			,

147:9,12,14	unfairly 49:8	128:18 129:16	128:13,20 129:15	51:17 59:19,23
148:13 149:3	umanry 47.0	131:20 133:12	130:7 138:9 139:6	63:8 64:5 78:5,7
151:5,8 152:16	<b>union</b> 33:6	135:8,12 139:2,18		l '
		,	142:4,5 145:18	87:8 88:9,11,21
153:2,25 156:4 15	162:11	142:9 146:6 147:6	152:18	95:21 100:17
9:8,10,11,16,17,20		149:12,17,21	153:4,16,16 154:5	101:5,25 102:6,6
160:13	unions 120:8	150:22 151:18	157:17,18 158:17	106:14,15,25
161:20,22,22		152:2 156:2,23	159:20 160:5,23	110:12 121:11
162:4,6 163:3	unite 75:8	159:15 164:15	161:21	158:14 159:18
(131)		(64)	162:7,13,20 164:7	165:12,15 (88)
	<b>united</b> 9:19 94:10		(114)	
uber's 4:2 40:4	97:2	updates 38:13		utilizations 2:19
138:7 147:17 (4)		•	use 6:25 23:19	
	universal 115:11	uplifting 3:15	32:14 52:10 79:17	utilized 26:16
udani 75:4	155:11	g	85:2 87:7 93:21	27:16
154:19	100.11	<b>upon</b> 46:6	97:8 101:6 106:4	27.10
131.17	university 29:24	upon 10.0	(11)	utilizing 43:23
ukraine 128:17	university 27.24	upstate	(11)	umizing 73.23
uni aiiit 120.1/	unjustly 49:6	149:9,17,22	used 4:2 23:14	valuable 89:12
	unjusuy 49:0	147.7,17,22		valuable 89:12
uncertainty	12.00		69:11 74:9 87:8	12.07
87:22	unless 43:8	urama	125:5,7 126:11	value 13:25
		161:13,15,16	127:14,24 129:2,3	46:25 52:15,16,19
uncle 59:4	unoccupied		139:19 (13)	97:13,18 98:13
	36:8,11,12 38:19	<b>urge</b> 37:3 79:21		157:5 (9)
<b>under</b> 19:5 39:21	(4)	158:9 161:2 (4)	uses 28:14	
47:15 155:14 (4)			122:17	various 11:18
	unproductive	<b>urged</b> 78:20		
understand	129:13		<b>using</b> 12:3 18:9	<b>vehicle</b> 6:19 8:17
32:12 38:8 48:15		us 2:11 3:16	23:16 26:6 93:24	12:24 14:16 22:9
58:8 62:4,9 63:16	unrealistic 87:24	4:4,17 10:5 11:9	(5)	23:8,10,18
65:12 69:21,23		34:22 36:11,12,14		55:5,14,17,20,23
77:24 79:5 96:15	unsafe 51:11	38:17 42:23,24	usual 122:11	86:7 88:12,15,16
120:15 139:8,10	<b>4.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1</b>	43:2,7 45:5,14	122/11	89:3 91:3 94:22
150:7 162:22	unsuccessfully	46:4 47:7,23 48:5	usually 76:10	157:7,24 (22)
163:4 (19)	5:20	49:5,14	122:15 139:13	137.7,24 (22)
103.4 (17)	3.20	50:11,13,17 51:5	122.13 137.13	vehicles 5:7 20:2
understood	until 30:22 41:18	53:3,22 55:23	utilities 58:17	38:19 56:15 60:20
		*	unines 30.17	
62:11	148:10	56:17 57:16,17	4:11: C.15	92:6,8 96:14
. 10 93.3	4.2	59:15 64:2,3,7,10,	<b>utilization</b> 6:15	105:15,24 107:11
undiscernible	up 4:2	12,13,25 65:2,25	7:4,7,9 13:19,23	(11)
55:6 57:24	8:6,7,18,18,21,25	66:2,5,6,16,18,19	14:4,18 16:5,7,10,	
78:16,23 116:9	14:13 16:2 21:11	67:2 68:3,5,5,24	13,15,18,21,25 17:	velasquez 15
120:11 122:19	25:16 27:20 28:12	71:13 76:8	6,9,12,20,21,22,25	
126:7 128:3	40:21 41:24	80:19,24 84:25	18:7,9,11,13,23	velazqu7ez 28:25
132:22 (10)	47:19,22 49:23	85:9,11 88:7	23:24 24:12,20	39:20
	50:8,19,22 52:22	97:17 98:18 99:23	25:4 26:10 31:11	
unemployed	58:20 72:17 73:13	103:11 104:10	33:20,24	velazquez 2:10
138:24	77:18 79:2 86:22	106:2,17,18,19,20	34:5,6,23,25	27:7,21 37:11,19
	99:3 100:16,25	107:23 108:16,17	35:7,22 36:20	40:7 42:2
unemployment	101:2,17 109:2	109:3,4,8 111:11	37:16 38:5,15	43:13,21 (9)
148:22	116:21 119:7	112:12 114:3	39:10,11 41:8,25	(2)
- 10 <b></b>	122:15,17	115:9,13 121:15	42:6 43:8,17,19	version 16:24
unexplained	123:9,20	124:11,17,23	44:12 45:6,9,14,15	35:3,5
34:14	125:19,21 127:17	124.11,17,23	46:9,12 50:6	33.3,3
J4.14	143.17,41 14/.1/	143.10,41	40.7,14 30.0	

versions 28:4	voices 3:11	114:10,13,15	3:19 6:10 11:10	westchester
Versions 20.1	Voices 5.11	115:15 116:12,14	12:18 17:15	91:14,22 129:16
versus 22:17	<b>volume</b> 68:13	117:7,11	22:7,15 26:2,4	71.14,22 127.10
34:11 35:3	volume 00.13	121:12,13,14	29:14 30:19 31:24	<b>whammy</b> 128:15
34.11 33.3	<b>vote</b> 21:19	122:18,22	35:2 36:6 39:5	whammy 120.13
very 8:9,14,15,19	76:10,13 165:11	131:16,23 133:2,3	48:21 50:14 51:24	<b>what</b> 4:9 6:23
9:11 15:21 16:23	(4)	135:6 136:7,9,24	62:19 64:16,23,24	8:13 11:8,9 12:17
27:3 28:11	(+)	137:5,9,10,13	65:15 66:2 67:25	13:8,9 14:20
31:9,20 32:13	voting 2:25	138:10,12 141:21	68:9 74:20,20	16:18 18:17 20:18
38:7,16 49:16	70ting 2.23	156:5,6 161:18	84:6 85:5,8 93:24	23:10,17,18,21
58:8 59:6 60:19	wage 5:6 6:6 32:5	164:17 (80)	96:17 98:8	24:5 25:3 26:2,4
67:9 80:10 83:16	72:19 93:13,17		102:2,3 104:12,13	27:9 28:21 32:9
86:5,7 102:13	95:16,18 99:22,25	wanted 4:7 13:19	106:4,9 107:11,11	36:17 37:22
108:10 109:15	100:6,13 158:9	33:19 34:9 58:7	112:7,13,19	38:8,21 39:25
110:8 112:23	(13)	137:8 (6)	119:10 156:24	40:4 42:23 43:19
117:13,20,21		· /	162:10 (50)	48:24 49:8 50:24
118:8	wageanhour 26:5	<b>wants</b> 114:4	, ,	51:6,19 53:10,11
119:7,9,21,22	0	133:23 135:21	we've 18:17	62:9,18
124:16 126:11	wages 100:22	138:11 144:3,5	23:13	64:12,16,25
128:19 129:4,5,13	0	145:6,15,24 (9)		65:8,13 67:17
135:22 136:14,15	wait 154:4		wear 122:7	69:22,22 70:15
145:17 147:8		war 128:16		71:20,25 73:11
149:13 158:23	waiting 14:11		week 8:25 9:3	76:11 78:13,15,22
160:16,18 (51)	98:11	warranty	47:11 54:10,11,21	79:14,15
		55:10,13,15,16,18	58:13 74:9,10,14	81:14,15,16 82:22
<b>via</b> 141:7,7	wake 131:20	(5)	105:13 113:16	83:20 84:9,13
			128:5 139:20	85:11 87:13 88:7
<b>victor</b> 116:22	<b>waking</b> 164:15	wash 54:19 88:17	161:7 165:11,13	95:14 96:2,14
119:11			(17)	100:10 104:12,17
	walk 4:17,23	wasn't 38:12		110:23 111:13
victory 47:25	26:9	72:21 159:24	weekly 114:12	112:3,9 113:21
21.16	N 111 05	10610	21.15	114:6 117:7,18,24
<b>video</b> 21:16	wall 111:25	water 126:13	weeks 31:15	119:6,8 122:12,13
. 1 4 22 4 12	11 4 122 22	10.00	54:10 78:2 85:13	123:16 133:22
<b>violation</b> 32:4,13	<b>wallet</b> 132:23	wav 12:23	(4)	138:13 139:10
42:21 114:25	4 2 6 22 0 16	0 10 0 10 10	H 11 10 10 10	142:11,25 145:22
129:25 (5)	want 3:6,22 9:16	way 2:18 8:18,18	well 11:12 19:19	150:7,9,11,19
miolodiana 26.25	15:10,21 21:5	11:11 14:18 15:12	28:19 31:20 36:13	151:22 153:15
violations 26:25	22:6 35:6 37:22	19:3 20:9 28:21	42:8,12 51:25	154:2 155:12
violence 143:10	38:7 48:24 50:24,24,25	40:21 43:9 48:17 53:4,8 56:4 69:11	54:19 56:22 87:13	156:10 158:2 159:11 161:18
violence 145:10	51:2,19 59:12	100:12 121:5	95:7 106:18 (13)	(106)
<b>virgin</b> 61:3,3	65:9 72:16 73:2	143:25 165:6	wellbeing 88:24	(100)
virgin 01.5,5	74:22,23 76:9,15	166:13 (21)	weindering 66.24	what's 6:3 27:12
vision 51:8	80:21 81:15	100.13 (21)	wellness 66:13,14	59:5 60:25 68:6,7
<b>VISIOII</b> J1.0	83:10,15	ways 10:15	Weiliess 00.13,14	79:12 160:4 (8)
visiting 145:13	84:14,14,18 95:20	wajo 10.13	went 5:21 10:7	77.12 100.7 (0)
, 10101116 1 10.10	96:7	we'll 13:22 59:16	47:15 55:2 78:5	whatever 58:5
visualize 164:18	97:11,12,15,15,17	98:5 109:20	84:4 86:22	59:5 120:16
101110	100:8,21	150:22 151:17	118:4,6 144:11	125:3,15 132:17
voice 47:6 53:23	102:12,12	152:2 (7)	151:4 (11)	142:18 150:5
57:21 60:12 143:3	103:17,18 106:18	` '		162:4,4 (10)
(5)	109:9,11 110:23	we're 2:12,25	weren't 18:20	
		, i		
				l

wheelchair 12:23	37:5 40:6,11	120:2 138:24	132:7	working 60:7
55:14,23 63:23	45:14 46:13 60:19	156:18 (7)		84:15,17 96:6
66:7 (5)	78:25 79:3		<b>won</b> 76:8	106:17 117:13
0017 (0)	101:8,16 102:24	wilfredon 152:5	7,010	118:21 122:20
when 3:8,13	105:22 117:24	William 152.5	won't 33:12	123:4 136:8
12:14 18:20 21:10	124:21 127:22,24	<b>will</b> 7:13	119:23	143:21 147:9
25:5,14 26:6,11	130:2 134:14	21:6,13,14,17,21	117.23	153:21 156:19
30:8,23 31:4	148:7 161:6,20	26:20 29:4 30:21	wonderful 57:17	162:10 (15)
32:19 35:9 39:10	(34)	34:21 39:17 40:20	102:18	102.10 (13)
40:15,20,22 41:6	(34)	41:5,11	102.10	works 29:19
43:5 45:10 46:23	while 11:4 22:12	44:10,12,19	<b>word</b> 87:7	66:25 102:10
47:13 50:24,25	24:13 25:24 99:16	46:19,25 47:2	word 67.7	00.23 102.10
52:5 54:4 55:19	102:13 115:18	50:3 53:5 57:20	words 117:19	worry 78:12
63:9 72:19	138:23 (8)	59:14 72:9 74:7	worus 117.19	164:13,15
l .	130.23 (6)	78:17 87:9,12	work 3:25	104.13,13
74:11,11 78:10 84:14,18 85:6	<b>who</b> 27:16 42:25	,	25:14,18,20,24	worse 30:25
86:20 88:5	47:4 49:3 53:22	88:5,8,12,22 99:4 103:11 135:19	26:13 44:13 45:21	worse 50.25
l .	56:13 63:23 64:25	158:16 159:7,17		
95:24,25 96:3,7,7		,	51:6 58:3	worst 46:4
100:2,13,19	65:23 70:4 71:2	164:17 165:10,14	71:10,17,18,23	143:10
101:24 110:5,17	73:21 74:8 81:3	(42)	72:5,23 74:9,13,22	41 14 0 16 00
111:15 115:9	82:7 83:17 85:20	<b>! J</b> 100.14	76:6,7 80:19	worth 14:2 16:20
117:13,15 121:16	89:7 92:10 100:22	winds 102:14	84:14,17 93:12	130:14
123:11,25 124:15	101:18 102:18	. 10.5	95:21,23 96:4	11 2 16
128:2 129:6,18	110:18 112:10	wine 12:5	101:21 106:2,2,19	would 3:16
136:11 141:3	113:4,8 120:19		108:9 109:5	4:12,12,15 7:9
156:4,5,16	132:3,21	wins 50:2	114:6,19 118:24	8:12 10:2
159:12,23 165:13	141:23,24 142:3,3,	• 21.7	119:24 120:4	13:9,10,11
(68)	8,12,14,22,23	wise 31:7	121:7 122:22,24	16:13,16,22 17:14
74.22	150:10 158:17	• 1 25 22	124:3 128:11,22	18:3,6,25 19:2
whenever 74:22	159:13 160:17	wisely 35:22	131:25 132:8,13	20:5 24:3,5
10 0 12 21	(42)	. 1 01 15 16	134:15 135:3	31:8,10,13 34:17
where 10:9 13:21	1 1 2 21 0 12	<b>wish</b> 81:15,16	139:13,19 142:24	36:20 37:25
28:16 34:23,25	whole 3:21 9:13	04.20	143:23 144:24	38:3,5,6,16,17,23
36:5 38:4,13	13:21 25:10 28:15	wit 84:20	152:13,14,15,19	42:4,5,14,15,19
51:4,18,21 52:8	50:5,10 55:4		155:13,16,17	43:21,24,25 45:10
73:4 78:10 90:14	82:15,18 96:5	<b>within</b> 166:7,8	157:11 158:24	52:23 57:15 59:18
92:2 105:14	100:16 121:6,7,8	•41. 4 10 00	159:15 163:5 (66)	72:22 76:11,12,19
114:11 121:10	143:2 160:15 (17)	without 18:23		77:2 78:7 79:20
139:14 149:4,5	<b>l</b> 15.00 04.2	19:4 37:5 40:16	worked 126:2	85:10 90:4 91:25
156:6 165:17 (24)	why 15:20 24:3	43:3 45:6 89:6	159:22	92:2 95:13 123:14
1 6 166 15	28:7,23 35:21	91:19 108:13	1 121 4	135:16 137:21
whereof 166:15	47:17 50:4,13	116:15 136:16,17	worker 131:4	145:12 159:19
74.00	52:2 60:15 64:17	153:4 (13)	1	(62)
wherever 74:23	65:13 66:5,5,9	•4 122.15	workers 22:4	11 4 26 22
1 41 152	70:23 75:15,24	witness 166:15	29:9 30:12 75:9	<b>wouldn't</b> 36:23
<b>whether</b> 16:3	83:21 105:16	112.01	89:24 90:3 99:24	1.00.04
92:11 164:16	107:25 108:3,18	wives 113:21	100:20 104:5	wrecking 163:24
	111:23 121:12		113:12 127:6	
which 5:18 6:16	131:19 136:22	<b>woe</b>	158:23 161:17	write 60:23
10:19 12:4 15:20	154:2 162:2 (29)	101:24,24,24,24	162:25 (14)	133:23 147:22
17:4,13 23:13		(4)		
27:14 31:12	wife 58:17		workforce	written 21:17
35:4,21 36:17	118:13,14 119:23	woman 62:5	29:15,16,19	33:21 34:4 79:9

99:10 (5)	(12)	42:17 47:8 48:3	<b>334</b> 86:18	119:19 122:25
		56:24,25 60:25		129:3 (4)
wrote 133:24	<b>yeses</b> 149:7	61:6 65:20,21,25	<b>400</b> 105:20 144:9	
		72:6 74:19 75:2		<b>2014</b> 147:10
<b>x</b> 2,6 135:8	yesterday 119:25	76:14,18,25 77:11	<b>425</b> 84:12,12,15	
1 125 0	122:9	80:15,16,22 89:2	420 70 24	<b>2015</b> 5:12 47:16
<b>xl</b> 135:9	.4 111 00	94:3 98:4,9	<b>430</b> 78:24	85:21
<b>veah</b> 38:9 84:16	yet 111:22	107:14 108:13,23,24	<b>500</b> 58:15 128:6	<b>2016</b> 44:23 57:22
135:23 147:7 (4)	<b>yo</b> 76:22	112:16 115:25	500 38:13 128:0	61:23 71:11 115:9
133.23 147.7 (4)	yu 10.22	123:19 125:11	<b>641</b> 138:18	129:3 155:10 (7)
year 13:14 34:23	yohan 99:5	131:15 132:20	041 130.10	127.3 133.10 (1)
35:16 38:6 54:10,	103:25 104:3	137:12 142:10	<b>675</b> 54:12	<b>2017</b> 5:12 70:21
11,13,17,19,20	100.20 101.0	143:22	3.0 5 1.12	202. 2.12 /0.21
56:20,22 72:20,25	york 3,7,7 9:14,20	145:20,20,22	<b>687</b> 86:14	<b>2018</b> 5:3 7:15 8:2
86:12,15,19 91:2	22:4 28:9 29:9	146:5 147:4		12:12 35:9 37:2
95:13 122:15	43:5 51:6 71:6	151:11 153:7,14	<b>695</b> 148:9 151:23	45:3,12 87:5 (9)
127:14 134:10	86:6 89:24 96:24	154:12 158:20		` ´
143:22 144:7,9,10	97:3 98:23 104:5	160:25 161:10	<b>700</b> 118:6	<b>2019</b> 5:22 7:11,16
148:5 153:9	113:12 116:16	163:16 164:11		13:16 30:3,5 63:9
156:10 (29)	117:9 118:2 127:6	(63)	<b>750</b> 128:4	(7)
	131:3 147:15			
yearly 94:25	158:7 161:17	<b>yousses</b> 72:10	<b>764</b> 86:17	<b>2020</b> 7:21 30:7
10.10	162:24 166:3,8	80:3	000 110 7	39:4,22 40:10
years 18:19	(29)	magam 157.00	<b>800</b> 118:5	63:10 148:20 (7)
37:21 47:6,19 53:9 55:22 60:5	yorker 66:21	<b>zegar</b> 157:22 161:2	<b>911</b> 124:6	<b>2021</b> 8:3
75:22 84:4 85:22	98:21	101.2	<b>711</b> 124:0	2021 8.3
86:2 94:10,11	70.41	zegrar 157:21,23	<b>912</b> 113:20	<b>2022</b> 7:21 8:14
108:5 118:23,25	yorkers 71:16	Ligiai 137.21,23	/12 11J.2U	10:7,9,17 12:12
122:7 125:25	JUINCIS / 1.10	<b>zero</b> 34:7 51:8	<b>1009</b> 9 2:5	31:23 86:20 87:2
126:2,5 134:6	you're 17:3 25:13	2010 51.7 51.0	1007 / 2.0	148:7 158:21 (11)
136:8 141:3	,14,18,18,19,20	<b>zhang</b> 133:18	<b>1099</b> 123:2	(11)
144:15 148:8	36:2 37:21 38:8	134:3,5		<b>2023</b> 1 2:23 7:22
158:4 159:6 162:6	40:15,21,23		<b>1100</b> 47:11	79:7 166:10,16 (6)
(28)	42:3,8,12,13,25	zhanpeissova		
	64:7,8 66:3,4	89:20 94:7,8	<b>1200</b> 122:21	<b>2071</b> 12:12,19
<b>yellow</b> 47:3,6,13	71:25 83:22 84:17			13:2
52:4 53:10	96:13 99:18 100:6	<b>zubin</b> 21:22 22:2	<b>1500</b> 58:16 95:15	
56:5,10 69:12	102:17 103:4	27:24	4664 5440	<b>2835</b> 23:20
72:24 75:15 81:6	106:15,20 120:24	205 22:5	<b>1664</b> 54:19	2000 100:16
115:7 116:3 122:2	121:20,22	<b>207</b> 23:5	1005 104.0	<b>3000</b> 122:16
124:4,7,9,19 129:3	156:20,22 (37)	<b>247</b> 74:16	<b>1985</b> 124:2	<b>3700</b> 127:22
131:9 141:3,5 155:9,18 (24)	you've 43:15	<b>44</b> 1 /4.10	<b>2000</b> 94:13	3/00 12/.22
133.7,10 (24)	47:7	<b>250</b> 58:17 157:8	<b>≝</b> 000 / <del>1</del> .13	<b>4000</b> 161:4
yellows 47:8	. / . /	<b>200</b> 30.11 131.0	<b>2007</b> 69:12	1000 101.T
J	<b>young</b> 60:3	<b>288</b> 54:10	200. 02.12	<b>5850</b> 58:19
yes 19:10 51:25	,		<b>2009</b> 110:5	
57:10 70:9,10	<b>your</b> 3:11 4:3,3,6	<b>300</b> 122:21		<b>6000</b> 58:20
71:19 76:22,24	21:11,12		<b>2011</b> 47:16,25	
98:10 111:11	25:19,22,23	<b>301</b> 86:15		<b>10000</b> 147:10
146:23 162:18	26:17,18 33:3		<b>2012</b> 110:2	

<b>16000</b> 45:3			
<b>18000</b> 95:13			
<b>22000</b> 95:9			
<b>22500</b> 95:11			
<b>23000</b> 98:22			
<b>32000</b> 95:8			
<b>35000</b> 95:4			
<b>50000</b> 95:4 115:13			
<b>60000</b> 132:8			
<b>85000</b> 94:19			
<b>597822</b> 145:23			