

The City of New York Mayor's Office of Management and Budget 255 Croppyigh Street, New York, New York, 10007, 2146

255 Greenwich Street - New York, New York 10007 - 2146 (212) 788-5900

Melanie Hartzog Director

June 14, 2018

TO THE FINANCIAL CONTROL BOARD

Pursuant to Section 8.3 of the Financial Emergency Act (the "Act"), the City hereby submits for review by the Financial Control Board, Modification No. 18-4 to the Financial Plan for the City and Covered Organizations for fiscal years 2018-2022 (the "Modification") as such plan relates to fiscal year 2018. The fiscal year 2018 Financial Plan has been prepared in accordance with generally accepted accounting principles ("GAAP") except for the application of Statement No. 49 of the Government Accounting Standards Board ("GASB 49"), and with the exception of that portion of the Modification related to Covered Organizations, which are prepared on a cash basis. The Modification as it relates to the City is attached hereto as Exhibit A. The Plans for the Covered Organizations which require modification will be forwarded to you under separate cover.

The City hereby certifies that, in its judgment, the Modification is complete and complies with the standards set forth in Section 8.1 of the Act.

Yours truly,

Melanie Hartzog

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FY 2018 Financial Plan Revenues and Expenditures (\$ in millions)

REVENUES		Plan		Revised Plan		Increase/ (Decrease)			
Taxes General Property Tax Other Taxes Tax Audit Revenue	\$	26,194 30,774 1,299	\$	26,214 31,504 1,299	\$	20 730			
Subtotal: Taxes	\$	58,267	\$	59,017	\$	750			
Miscellaneous Revenues Unrestricted Intergovernmental Aid Less: Intra-City Revenue Disallowances Against Categorical Grants		7,128 - (2,208) 85		7,206 - (2,238) 85		78 - (30)			
Subtotal: City Funds	\$	63,272	\$	64,070	\$	798			
Other Categorical Grants Inter-Fund Revenues Federal Categorical Grants State Categorical Grants		1,088 646 8,799 14,865		1,072 637 8,964 14,854		(16) (9) 165 (11)			
Total Revenues	\$	88,670	\$	89,597	\$	927			
EXPENDITURES									
Personal Service Salaries and Wages Pensions Fringe Benefits 1,2 Retiree Health Benefits Trust Subtotal - Personal Service	\$	27,146 9,632 9,989 - 46,767		27,151 9,632 10,008 100 46,891	\$	5 - 19 100 124			
Other Than Personal Service Medical Assistance Public Assistance All Other 1,2 Subtetal Other Than Personal Service		5,915 1,583 30,860	<u></u>	5,915 1,583 30,925	¢	- - 65			
Subtotal - Other Than Personal Service Debt Service ^{1,2} FY 2017 Budget Stabilization & Discretionary Transfers ¹ FY 2018 Budget Stabilization & Discretionary Transfers ² Capital Stabilization Reserve	Ф	38,358 6,231 (4,180) 3,652		38,423 6,105 (4,180) 4,576	\$	65 (126) - 924 -			
General Reserve Less: Intra-City Expenses		50 (2,208)		20 (2,238)		(30) (30)			
Total Expenditures	\$	88,670	\$	89,597	\$	927			
Gap To Be Closed	\$	-	\$	-	\$	-			

¹ Fiscal Year 2017 Budget Stabilization and Discretionary Transfers total \$4.180 billion, including GO of \$1.560 billion, TFA-PIT of \$1.909 billion, Retiree Health Benefits of \$400 million, net equity contribution in bond refunding of \$11 million and subsidies of \$300 million.

² Fiscal Year 2018 Budget Stabilization and Discretionary Transfers total \$4.576 billion, including GO of \$1.902 billion, TFA-PIT of \$2.174 billion, Retiree Health Benefits of \$300 million and subsidies of \$200 million.

New York City Financial Plan FY 2018 Projections of Cash Sources and Uses (\$ in millions)

Sources of Cash		Plan		Revised Plan	Increase/ (Decrease)		
Funds Provided/(Used) from Operations	\$	(1,540)	\$	(585)	\$	955	
Proceeds from Seasonal Borrowings Capital Plan Funding Sources (see Exhibit A-3)		9,547		9,547		-	
Total Sources of Cash	\$	8,007	\$	8,962	\$	955	
Uses of Cash							
Capital Disbursements Repayment of Seasonal Borrowings	\$	9,547	\$	9,547 -	\$	- -	
Total Uses of Cash	\$	9,547	\$	9,547	\$	-	
Net Sources/(Uses) of Cash	\$	(1,540)	\$	(585)	\$	955	
Cash Balance - Beginning of Period Cash Balance - End of Period	\$ \$	9,342 7,802	\$ \$	9,342 8,757	\$ \$	- 955	

New York City Financial Plan FY 2018 Capital Plan Funding Sources (\$ in millions)

New York City General Obligation Bonds \$ 3,300 \$ - Other Long-Term Sources: TFA-PIT 3,540 3,615 75	Sources of Capital Cash	Plan	Revised Plan	Increase/ (Decrease)		
Other Long-Term Sources:						
	New York City General Obligation Bonds	\$ 3,300	\$ 3,300	\$ -		
TFA-PĬT 3,540 3,615 75	Other Long-Term Sources:					
,		3,540	3,615	75		
Water Authority 1,674 1,549 (125	Water Authority	1,674	1,549	(125)		
Subtotal Long-Term Sources \$ 8,514 \$ 8,464 \$ (50	Subtotal Long-Term Sources	\$ 8,514	\$ 8,464	\$ (50)		
Education Capital Plan	Education Capital Plan					
TFA - Building Aid Revenue Bonds 500 500 -	TFA - Building Aid Revenue Bonds	500	500	-		
Other State Funded Financing		- (4.45)	-	-		
Change in Non-City Cash (449) -	Change in Non-City Cash	(449)	(449)	-		
Other Non-City Funds 506 506 -	Other Non-City Funds	506	506			
Subtotal Reimbursable Capital \$ 557 \$ -	Subtotal Reimbursable Capital	\$ 557	\$ 557	\$ -		
Financial Plan Adjustment 476 526 50	Financial Plan Adjustment	476	526	50		
Total Capital Plan Funding Sources \$ 9,547 \$ 9,547 \$ -	Total Capital Plan Funding Sources	s \$ 9,547	\$ 9,547	\$ -		

New York City Financial Plan FY 2018 Borrowing Schedule (\$ in millions)

	First Quarter		econd uarter	Third Quarter		Fourth Quarter		Total nancing
Short-Term Borrowing:								
Borrowing	\$ -	\$	-	\$	-	\$	-	\$ -
Repayment	 -		-		-		-	-
Total Short-Term								
Borrowing (Repayment)	\$ -	\$	-	\$	-	\$	-	\$ -
Capital Borrowing:								
New York City General Obligation	\$ -	\$	1,000	\$	1,200	\$	1,100	\$ 3,300
Transitional Financial Authority (TFA-PIT)	1,350		990		-		1,275	3,615
Water Authority 1	260		740		297		252	1,549
Total Borrowing to Finance								·
City Capital Program	\$ 1,610	\$	2,730	\$	1,497	\$	2,627	\$ 8,464

Notes:

Excludes costs of issuance and reserve fund allocations and reflects Water Authority Commercial Paper, Bond Anticipation Notes, releases from debt service reserve funds, and revenue bonds issued to finance the water and sewer system's capital program. Amounts do not include revenue bonds issued to permanently finance previously issued commercial paper.

New York City Financial Plan FY 2018 Capital Plan (\$ in millions)

Projected Capital Commitments

		Plan	Change		
City Non-City ¹		\$ 10,662 1,652	\$ Plan 10,662 1,652	\$ onango _	-
	Total	\$ 12,314	\$ 12,314	\$	-

Projected Capital Expenditures

		Revised									
		 Plan		Plan		Change					
City Non-City ¹		\$ 8,990	\$	8,990	\$		-				
Non-City 1		 557		557			_				
	Total	\$ 9,547	\$	9,547	\$						

Notes:

^{1.} Includes Federal, State and other Reimbursable Capital.



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Melanie Hartzog Director

June 14, 2018

TO THE FINANCIAL CONTROL BOARD

Pursuant to Section 8.3 of the Financial Emergency Act (the "Act"), the City hereby submits the Four Year Financial Plan for the City and Covered Organizations for fiscal years 2019-2022 (the "Plan"). The Plans for the Covered Organizations will be forwarded to you under separate cover.

The Four Year Financial Plan has been prepared in accordance with generally accepted accounting principles ("GAAP") except for the application of Statement No. 49 of the Government Accounting Standards Board ("GASB 49"), and with the exception of that portion of the plan related to Covered Organizations, which are prepared on a cash basis.

The City hereby certifies that, in its judgment, the Plan is complete and complies with the standards set forth in Section 8.1 of the Act.

. Melanie Hartzog

Yours truly,

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Four Year Financial Plan Revenues and Expenditures (\$ in millions)

REVENUES		FY 2019		FY 2020		FY 2021		FY 2022		
Taxes General Property Tax Other Taxes Tax Audit Revenue	\$	27,789 31,231 1,056	\$	29,295 32,333 721	\$	30,711 33,330 721	\$	31,702 34,072 721		
Subtotal: Taxes	\$	60,076	\$	62,349	\$	64,762	\$	66,495		
Miscellaneous Revenues Unrestricted Intergovernmental Aid Less: Intra-City Revenue Disallowances Against Categorical Grants		6,792 - (1,825) (15)		6,731 - (1,771) (15)		6,737 - (1,776) (15)		6,716 - (1,776) (15)		
Subtotal: City Funds	\$	65,028	\$	67,294	\$	69,708	\$	71,420		
Other Categorical Grants Inter-Fund Revenues Federal Categorical Grants State Categorical Grants		880 682 7,592 14,976		872 641 7,129 15,302		867 638 7,108 15,763		861 638 7,092 16,246		
Total Revenues	\$	89,158	\$	91,238	\$	94,084	\$	96,257		
Personal Service Salaries and Wages Pensions Fringe Benefits 1,2 Retiree Health Benefits Trust Subtotal: Personal Service	\$	28,746 9,852 10,737 - 49,335	\$	29,620 9,903 11,643 - 51,166	\$	30,368 10,162 12,414 - 52,944	\$	30,069 10,367 13,094 - 53,530		
Other Than Personal Service Medical Assistance Public Assistance All Other ^{1,2}	Ψ	5,915 1,605 30,342	Ψ	5,915 1,617 28,848	Ψ	5,915 1,617 29,167	Ψ	5,915 1,617 29,446		
Subtotal: Other Than Personal Service	\$	37,862	\$	36,380	\$	36,699	\$	36,978		
Debt Service ^{1,2} FY 2017 Budget Stabilization & Discretionary Transfers ¹ FY 2018 Budget Stabilization & Discretionary Transfers ² Capital Stabilization Reserve General Reserve Less: Intra-City Expenses		6,987 - (4,576) 250 1,125 (1,825)		7,473 - - 250 1,000 (1,771)		7,856 - - 250 1,000 (1,776)		8,560 - - 250 1,000 (1,776)		
Total Expenditures	\$	89,158	\$	94,498	\$	96,973	\$	98,542		
Gap To Be Closed	\$	-	\$	(3,260)	\$	(2,889)	\$	(2,285)		

¹ Fiscal Year 2017 Budget Stabilization and Discretionary Transfers total \$4.180 billion, including GO of \$1.560 billion, TFA-PIT of \$1.909 billion, Retiree Health Benefits of \$400 million, net equity contribution in bond refunding of \$11 million and subsidies of \$300 million.

² Fiscal Year 2018 Budget Stabilization and Discretionary Transfers total \$4.576 billion, including GO of \$1.902 billion, TFA-PIT of \$2.174 billion, Retiree Health Benefits of \$300 million and subsidies of \$200 million.

New York City Financial Plan Four Year Projections of Cash Sources and Uses (\$ in millions)

Sources of Cash	F	Y 2019	F	Y 2020	F	Y 2021	FY 2022		
Funds Provided/(Used) from Operations	\$	-	\$	-	\$	-	\$	-	
Proceeds from Seasonal Borrowings Capital Plan Funding Sources (see Exhibit A-3)		9,905		- 11,881		- 13,424		13,892	
Total Sources of Cash	\$	9,905	\$	11,881	\$	13,424	\$	13,892	
Uses of Cash									
Capital Disbursements Repayment of Seasonal Borrowings	\$	9,905	\$	11,881 -	\$	13,424	\$	13,892	
Total Uses of Cash	\$	9,905	\$	11,881	\$	13,424	\$	13,892	
Net Sources/(Uses) of Cash	\$	-	\$	-	\$	-	\$	-	
Cash Balance - Beginning of Period Cash Balance - End of Period	\$ \$	8,757 8,757	\$ \$	8,757 8,757	\$ \$	8,757 8,757	\$ \$	8,757 8,757	

New York City Financial Plan Four Year Capital Plan Funding Sources (\$ in millions)

Sources of Capital Cash	F	Y 2019	F	Y 2020	F	Y 2021	FY 2022		
New York City General Obligation Bonds	\$	2,400	\$	4,270	\$	4,850	\$	5,070	
Other Long-Term Sources: TFA-PIT Water Authority		3,700 1,454		4,270 1,641		4,850 1,695		5,070 1,989	
Subtotal Long-Term Sources	\$	7,554	\$	10,181	\$	11,395	\$	12,129	
Four Year Education Capital Plan TFA - Building Aid Revenue Bonds Other State Funded Financing Change in Non-City Cash		500 78 (177)		78 150 -		168 180 -		104 185 -	
Other Non-City Funds		694		1,078		1,282		1,076	
Subtotal Reimbursable Capital	\$	1,095	\$	1,306	\$	1,630	\$	1,365	
Financial Plan Adjustment		1,256		394		399		398	
Total Capital Plan Funding Sources	\$	9,905	\$	11,881	\$	13,424	\$	13,892	

New York City Financial Plan FY 2019 Borrowing Schedule (\$ in millions)

	First Quarter		Second Quarter		Third Quarter		Fourth Quarter			Total nancing
Short-Term Borrowing:	•		•		•		•		•	
Borrowing	\$	-	\$	-	\$	-	\$	-	\$	-
Repayment Total Short-Term		-								
Borrowing (Repayment)	\$	-	\$	-	\$	-	\$	-	\$	-
Capital Borrowing:										
New York City General Obligation	\$	-	\$	1,100	\$	-	\$	1,300	\$	2,400
Transitional Financial Authority (TFA-PIT)		2,600		-		-		1,100		3,700
Water Authority ¹		364		364		364		362		1,454
Total Borrowing to Finance City Capital Program	\$	2,964	\$	1,464	\$	364	\$	2,762	\$	7,554

Notes:

Excludes costs of issuance and reserve fund allocations and reflects Water Authority Commercial Paper, Bond Anticipation Notes, releases from debt service reserve funds, and revenue bonds issued to finance the water and sewer system's capital program. Amounts do not include revenue bonds issued to permanently finance previously issued commercial paper.

New York City Financial Plan Four Year Capital Plan (\$ in millions)

Projected Capital Commitments

					•							
		F	FY 2019		FY 2020		FY 2021		Y 2022	Total		
										_		
City		\$	14,902	\$	14,626	\$	14,069	\$	13,153	\$	56,750	
Non-City ¹			2,150		1,552		1,592		559		5,853	
	Total	\$	17,052	\$	16,178	\$	15,661	\$	13,712	\$	62,603	
			Projec	ted	Capital E	xpe	nditures					
		F	Y 2019	F	Y 2020	FY 2021		FY 2022			Total	
City		\$	8,810	\$	10,575	\$	11,794	\$	12,527	\$	43,706	
Non-City 1			1,095		1,306		1,630		1,365		5,396	
	Total	\$	9,905	\$	11,881	\$	13,424	\$	13,892	\$	49,102	

Notes:

^{1.} Includes Federal, State and other Reimbursable Capital.



The City of New York Mayor's Office of Management and Budget

255 Greenwich Street - New York, New York 10007 - 2146 (212) 788-5900

Melanie Hartzog *Director*

Charles Brisky
Deputy Director

July 20, 2018

Mr. Jeffrey Sommer Acting Executive Director Financial Control Board 123 William Street, 23rd Floor New York, New York 10038

Dear Mr. Sommer:

Enclosed please find Exhibits B1-B6 on behalf of the Covered Organizations. This completes Modification No. 18-4.

Yours truly,

Charles Brisky

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EXHIBIT B	COVERED ORGANIZATIONS - FINANCIAL PLAN
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B-2	New York City Housing Authority
B-3	Housing Development Corporation
B-4	New York City Industrial Development Agency
B-5	City University Construction Fund
B-6	New York City Educational Construction Fund

NYC Health + Hospitals FY 2019 Executive Financial Plan Cash Basis (\$ in millions)

Medicare 1,048.6 1,069.4 1,116.6 1,127.0 1,337.0 Other Managed Care 355.0 359.0 1,435.3 1,449.0 1,455.3 1,449.0 1,455.3 1,490.0 169.0 169.0 169.0 169.2 1632.2		Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022
Medicarid 2,143.7 2,142.9 2,211.9 2,216.9 2,216.9 2,216.6 Medicare 1,048.6 1,069.4 1,116.6 1,127.0 1,137.0 1	REVENUES					
Medicare 1,048.6 1,069.4 1,116.6 1,127.0 1,337.0 Other Managed Care 359.0 1,435.3 1,449.0 1,658.0 668.0 668.0 668.0 668.0 668.0 668.0 668.0 638.0 658.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0 751.0	Third Party Revenue					
Other Managed Care 359.0 159.3 1741.0 149.5 149.3 174.0 149.2 632.2 632.3 787.0 666.1 116.5 91.9 658.0 632.2 <td>Medicaid</td> <td>2,143.7</td> <td>2,142.9</td> <td>2,211.9</td> <td>2,216.9</td> <td>2,216.9</td>	Medicaid	2,143.7	2,142.9	2,211.9	2,216.9	2,216.9
Supplemental Medicaid 2,797.6 2,064.0 1,710.1 1,455.3 1,419.0 Disproportionate Share Hospital (DSH) 1,675.8 1,406.0 1,052.1 823.1 787. Other Supplemental Payments 1,121.8 658.0 658.0 658.0 658.0 Subtotal: Third Party Revenue 6,348.9 5,635.3 5,397.6 5,158.3 5,132.1 Other Revenue 1,270.1 1,431.5 1,434.4 1,434.9 1,435.5 Subtotal: Other Revenue 1,270.1 1,431.5 1,434.4 1,434.9 1,435.5 Revenue-Generating Initiatives	Medicare	1,048.6	1,069.4	1,116.6	1,127.0	1,137.5
Disproportionate Share Hospital (DSH)	Other Managed Care	359.0	359.0	359.0	359.0	359.0
Other Supplemental Payments 1,121.8 658.0 658.0 632.2 632.2 Subtotal: Third Party Revenue 6,348.9 5,635.3 5,397.6 5,158.3 5,132.2 Other Revenue City Services 666.1 916.5 919.4 919.9 920. Grants and Other 604.0 515.0	Supplemental Medicaid	2,797.6	2,064.0	1,710.1	1,455.3	1,419.4
Subtotal: Third Party Revenue 6,348.9 5,635.3 5,397.6 5,158.3 5,132.1 Other Revenue City Services 666.1 916.5 919.4 919.9 920. Grants and Other 604.0 515.0 7120.0 720.0 720.0 720.0 720.0 720.0 720.0 720.0 725.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0 125.0	Disproportionate Share Hospital (DSH)	1,675.8	1,406.0	1,052.1	823.1	787.2
Other Revenue City Services 666.1 916.5 919.4 919.9 920. Grants and Other 604.0 515.0 62.1 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2 48.2	Other Supplemental Payments	1,121.8	658.0	658.0	632.2	632.2
City Services 666.1 916.5 919.4 919.9 920. Grants and Other 604.0 515.0 515.0 515.0 515.0 515.0 Subtotal: Other Revenue 1,270.1 1,431.5 1,434.4 1,434.9 1,435. Revenue-Generating Initiatives Weldicald Waiver Programs 361.6 218.2 164.5 120.0 120.0 120.0 622.1 120.4 88.0 62.2 62.2 185.0 62.2 88.0 62.2 77.0 530.0 685.0 710.0 67.0 77.0 125.0 <th< td=""><td>Subtotal: Third Party Revenue</td><td>6,348.9</td><td>5,635.3</td><td>5,397.6</td><td>5,158.3</td><td>5,132.9</td></th<>	Subtotal: Third Party Revenue	6,348.9	5,635.3	5,397.6	5,158.3	5,132.9
Grants and Other 604.0 515.0 120.0 120.0 120.0 120.0 120.0 120.0 625.2	Other Revenue					
Subtotal: Other Revenue 1,270.1 1,431.5 1,434.4 1,434.9 1,435.5	City Services	666.1	916.5	919.4	919.9	920.1
Revenue-Generating Initiatives Medicald Waiver Programs 361.6 218.2 164.5 120.0 120.0 Federal and State Charity Care - - 120.4 85.0 62.1 Health Insurance Initiatives 255.0 370.0 530.0 685.0 710.0 Growth Initiatives - 40.0 75.0 125.0 135.0 Subtotal: Revenue-Generating Initiatives 616.6 628.2 889.9 1,015.0 1,027.1 TOTAL REVENUES 8,235.6 7,695.0 7,721.9 7,608.2 7,595.0 EXPENSES 8 285.6 7,695.0 7,721.9 7,608.2 7,595.0 EXPENSES 8 285.6 7,695.0 7,721.9 7,608.2 7,595.0 EXPENSES 8 285.6 7,695.0 7,721.9 7,608.2 7,595.0 EXPENSES 8 1,561.5 1,617.6 1,633.7 1,675. 1,675.2 1,675.2 1,675.2 1,675.2 1,675.2 1,675.2 1,675.2	Grants and Other	604.0	515.0	515.0	515.0	515.0
Medicaid Waiver Programs 361.6 218.2 164.5 120.0 120.1 Federal and State Charity Care - - 120.4 85.0 62. Health Insurance initiatives 255.0 370.0 530.0 685.0 710.1 Growth Initiatives - 40.0 75.0 125.0 135.0 Subtotal: Revenue-Generating Initiatives 616.6 628.2 889.9 1,015.0 1,027.4 TOTAL REVENUES 8,235.6 7,695.0 7,721.9 7,608.2 7,595.0 EXPENSES Expenses Personal Services 3,010.7 3,007.2 3,040.6 3,072.3 3,103.7 Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675.2 Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.0 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.1 Subtotal: Expenses 8,513.4 8,170.0 8,410.8	Subtotal: Other Revenue	1,270.1	1,431.5	1,434.4	1,434.9	1,435.1
Federal and State Charity Care - - 120.4 85.0 62.1 Health Insurance Initiatives 255.0 370.0 530.0 685.0 71.0 Growth Initiatives - 40.0 75.0 125.0 135.1 Subtotal: Revenue-Generating Initiatives 616.6 628.2 889.9 1,015.0 1,027.1 TOTAL REVENUES 8,235.6 7,695.0 7,721.9 7,608.2 7,595.1 Expenses Personal Services 3,010.7 3,007.2 3,040.6 3,072.3 3,103. Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675. Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153. Other Than Personal Services 8,513.4 8,170.0 8,410.8 8,263.1 8,390. Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0	Revenue-Generating Initiatives					
Health Insurance Initiatives 255.0 370.0 530.0 685.0 710.1 Growth Initiatives - 40.0 75.0 125.0 135.0 Subtotal: Revenue-Generating Initiatives 616.6 628.2 889.9 1,015.0 1,027.1 TOTAL REVENUES 8,235.6 7,695.0 7,721.9 7,608.2 7,595.1 EXPENSES	Medicaid Waiver Programs	361.6	218.2	164.5	120.0	120.0
Growth Initiatives - 40.0 75.0 125.0 135.1 Subtotal: Revenue-Generating Initiatives 616.6 628.2 889.9 1,015.0 1,027.1 TOTAL REVENUES 8,235.6 7,695.0 7,721.9 7,608.2 7,595.4 EXPENSES Expenses 8 3,010.7 3,007.2 3,040.6 3,072.3 3,103.7 Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675. Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.0 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.0 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.0 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0 Restructuring and Personnel Initiatives 95.0 295.0 385.0 430.0 430.0 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0	Federal and State Charity Care	-	-	120.4	85.0	62.0
Subtotal: Revenue-Generating Initiatives 616.6 628.2 889.9 1,015.0 1,027.1 TOTAL REVENUES 8,235.6 7,695.0 7,721.9 7,608.2 7,595.1 EXPENSES Expenses Personal Services 3,010.7 3,007.2 3,040.6 3,072.3 3,103.7 Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675.4 Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.0 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.1 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.1 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 585.0 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.1 TOTAL EXPENSES 8,168.4 </td <td>Health Insurance Initiatives</td> <td>255.0</td> <td>370.0</td> <td>530.0</td> <td>685.0</td> <td>710.0</td>	Health Insurance Initiatives	255.0	370.0	530.0	685.0	710.0
EXPENSES Substitute Subst	Growth Initiatives	-	40.0	75.0	125.0	135.0
EXPENSES	Subtotal: Revenue-Generating Initiatives	616.6	628.2	889.9	1,015.0	1,027.0
Expenses Personal Services 3,010.7 3,007.2 3,040.6 3,072.3 3,103.5 Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675.5 Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.0 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.0 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.0 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.0 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.0 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.1	TOTAL REVENUES	8,235.6	7,695.0	7,721.9	7,608.2	7,595.0
Personal Services 3,010.7 3,007.2 3,040.6 3,072.3 3,103. Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675. Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.0 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.1 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.1 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.1 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.0 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.1 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.3 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.3) OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.3	EXPENSES					
Fringe Benefits 1,732.9 1,561.5 1,617.6 1,633.7 1,675. Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.0 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.0 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.1 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.0 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.1 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.2) OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.3	Expenses					
Affiliations 1,106.4 1,119.5 1,130.5 1,141.7 1,153.4 Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.4 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.4 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.1 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.1 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.1 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.1 OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.1	Personal Services	3,010.7	3,007.2	3,040.6	3,072.3	3,103.3
Other Than Personal Services 2,663.4 2,481.8 2,622.1 2,415.5 2,459.4 Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.5 Expense-Reducing Initiatives Procurement Efficiencies Procurement Efficiencies 95.0 135.0 145.0 155.0 155.0 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.0 530.0 585.0 585.0 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.1 OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.3	Fringe Benefits	1,732.9	1,561.5	1,617.6	1,633.7	1,675.5
Subtotal: Expenses 8,513.4 8,170.0 8,410.8 8,263.1 8,390.5 Expense-Reducing Initiatives 95.0 135.0 145.0 155.0 155.0 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.0 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.1 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.5) OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.3	Affiliations	1,106.4	1,119.5	1,130.5	1,141.7	1,153.0
Expense-Reducing Initiatives 95.0 135.0 145.0 155.	Other Than Personal Services	2,663.4	2,481.8	2,622.1	2,415.5	2,459.0
Procurement Efficiencies 95.0 135.0 145.0 155.0 155.1 Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.1 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.0 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.9) OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.3	Subtotal: Expenses	8,513.4	8,170.0	8,410.8	8,263.1	8,390.9
Restructuring and Personnel Initiatives 250.0 295.0 385.0 430.0 430.1 Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.1 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.5 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.5 OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.5	Expense-Reducing Initiatives					
Subtotal: Expense-Reducing Initiatives 345.0 430.0 530.0 585.0 585.0 TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.1 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.1) OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.3	Procurement Efficiencies	95.0	135.0	145.0	155.0	155.0
TOTAL EXPENSES 8,168.4 7,740.0 7,880.8 7,678.1 7,805.5 INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.5 OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.5	Restructuring and Personnel Initiatives	250.0	295.0	385.0	430.0	430.0
INCOME/(LOSS) 67.2 (45.0) (158.9) (70.0) (210.00) OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.00	Subtotal: Expense-Reducing Initiatives	345.0	430.0	530.0	585.0	585.0
OPENING CASH BALANCE 603.0 670.2 625.2 466.3 396.:	TOTAL EXPENSES	8,168.4	7,740.0	7,880.8	7,678.1	7,805.9
	INCOME/(LOSS)	67.2	(45.0)	(158.9)	(70.0)	(210.9)
CLOSING CASH BALANCE 670.2 625.2 466.3 396.3 185.4	OPENING CASH BALANCE	603.0	670.2	625.2	466.3	396.3
	CLOSING CASH BALANCE	670.2	625.2	466.3	396.3	185.4

2018-2022 Operating Plan by Funds

All Funds

Revenue Revenue from Operations:		2018	2019	2020	2021	2022
Revenue from Operations	Revenues					
Tenant Rental Revenue						
Other Revenue from Operations 21,977 21,977 21,977 21,977 21,977 21,977 21,977 21,977 21,977 21,978 21,978 21,978 21,978 21,978 21,978 21,978 21,978 21,978 21,978 20,000 </th <th>-</th> <th>1,074,404</th> <th>1,087,285</th> <th>1,097,197</th> <th>1,106,650</th> <th>1,116,026</th>	-	1,074,404	1,087,285	1,097,197	1,106,650	1,116,026
	Other Revenue from Operations	21,977				
Pederal Subsidies 885.598 885.598 888.025 910.629 937.538 Debt Services Subsidy 283 230 130 131 81 Section 8 Phased Conversion 55.120 56.377 58.811 61.245 63.680 Section 8 Management Fees						
Pederal Subsidies 885.598 885.598 888.025 910.629 937.538 Debt Services Subsidy 283 230 130 131 81 Section 8 Phased Conversion 55.120 56.377 58.811 61.245 63.680 Section 8 Management Fees						
Debt Services Subsidy 283 230 180 131 81 Section 8 Phased Conversion 58,120 56,377 58,811 61,245 63,680 Section 8 Management Fees -		005 500	005 500	000 005	040.000	007 500
Section 8 Phased Conversion 58,120 56,377 58,811 61,245 63,868 Section 8 Management Fees -		·		,		
Section 8 Management Fees 4,697 4,698 50,828 65,732 50,500 68,334 65,737 65,737 104,226 70,580 68,334 65,737 104,226 70,580 68,334 66,737 104,226 70,580 68,334 66,737 70,480 68,334 66,737 70,480 68,334 66,737 70,480 68,334 66,737 70,480 68,537 70,480 80,537 70,41 80,228 80,229 80,200 80,228 80,229 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>	•					
Capital Fund Reimbursements 4,697 4,697 4,697 4,697 1,697 1,696 1,696 1,696 1,606 1,707		30,120	,	30,011	•	03,000
Interest on Investments		4 607		4 607		4 607
Other 74,958 68,493 73,852 57,624 58,738 Categorical Grants 3,838 1,186 788 288 288 Section 8 Subsidy 975,549 978,886 97,187 975,557 983,420 Section 8 Admin 74,408 72,256 70,580 68,384 65,737 City Funds 142,985 117,842 127,522 117,315 104,290 Total Other Revenues 2,228,390 2,194,845 2,206,923 2,204,950 2,229,010 Total Revenues 3,324,771 3,304,107 3,326,096 3,335,76 3,367,012 Expenditures Foresonnel Service: Salary F/T 1,409 918 810 170 21 Seasonal 6,010						
Categorical Grants 3,838 1,186 788 288 288 Section 8 Subsidy 975,549 978,886 973,187 975,357 983,420 Section 8 Admin 74,408 72,256 70,580 68,384 65,737 City Funds 142,985 117,842 127,522 117,315 104,226 Total Other Revenues 2,228,390 2,194,845 2,206,923 2,204,950 2,229,010 Total Revenues 3,324,771 3,304,107 3,326,096 3,333,576 3,367,012 Expenditures Personnel Service: Salary F/T 658,428 653,661 647,590 645,425 643,584 Salary P/T 1,409 918 810 170 21 Seasonal 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,047 9,01 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Section 8 Subsidy 975,549 978,886 973,187 975,357 983,420 Section 8 Admin 74,408 72,256 70,580 68,384 65,737 City Funds 142,985 117,842 127,522 117,315 104,226 Total Other Revenues 2,228,390 2,194,845 2,206,923 2,204,950 2,229,010 Total Revenues 3,324,771 3,304,107 3,326,096 3,335,76 3,367,012 Expenditures Personnel Service: Salary F/T 1,409 918 810 170 21 Seasonal 6,010 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
Section 8 Admin 74,408 72,256 70,580 68,384 65,737 City Funds 142,985 117,842 127,522 117,315 104,226 Total Other Revenues 2,228,390 2,194,845 2,206,923 2,204,950 2,229,010 Total Revenues 3,324,771 3,304,107 3,326,096 3,333,576 3,367,012 Expenditures Personnel Service: Salary F/T 658,428 653,661 647,590 645,425 643,584 Salary P/T 1,409 918 810 1,70 21 Seasonal 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 6,010 1,07						
City Funds 142,985 117,842 127,522 117,315 104,226 Total Other Revenues 2,228,390 2,194,845 2,206,923 2,204,950 2,229,010 Total Revenues 3,324,771 3,304,107 3,326,096 3,333,576 3,367,012 Expenditures Personnel Service: Salary F/T 658,428 653,661 647,590 645,425 643,684 Salary P/T 1,409 918 810 170 21 Seasonal 6,010 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Total Other Revenues 2,228,390 2,194,845 2,206,923 2,204,950 2,229,010 Total Revenues 3,324,771 3,304,107 3,326,096 3,333,576 3,367,012 Expenditures Personnel Service: Salary F/T 658,428 653,661 647,590 645,425 643,584 Seasonal 6,010						
Expenditures Personnel Service: Salary F/T 658,428 653,661 647,590 645,425 643,584 Salary P/T 1,409 918 810 170 21 Seasonal 6,010 6,010 6,010 6,010 6,010 0,	Total Revenues					
Personnel Service: Salary F/T 658,428 653,661 647,590 645,425 643,584 Salary P/T 1,409 918 810 1,70 21 Seasonal 6,010 6,010 6,010 6,010 6,010 6,010 Overtime 66,743 66,688 66,685 66,666 66,647 Shift Differential 1,070 1,070 1,070 1,070 1,070 Retro 292 <		-,,	.,,	-,,	-,,	
Salary F/T 658,428 653,661 647,590 645,425 643,584 Salary P/T 1,409 918 810 170 21 Seasonal 6,010 6,010 6,010 6,010 6,010 6,010 Overtime 66,684 66,688 66,685 66,666 66,647 Shift Differential 1,070 1,070 1,070 1,070 1,070 Retro 292 292 292 292 292 292 Fringe 571,884 590,117 609,130 629,203 649,077 Other Salary 13,079 12,626 12,617 12,609 12,601 Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Services 42,422 43,143 45,740 46,461 47,502 Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 <	•					
Salary P/T 1,409 918 810 170 21 Seasonal 6,010 1,070 1,07						1
Seasonal 6,010 6,010 6,010 6,010 6,010 6,010 Overtime 66,743 66,688 66,685 66,666 66,47 Shift Differential 1,070 1,070 1,070 1,070 1,070 Retro 292 292 292 292 292 292 Fringe 571,884 590,117 609,130 629,203 649,077 Other Salary 13,079 12,626 12,617 12,609 12,601 Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Service: Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,686 Contracts 305,073 281,496 <td></td> <td></td> <td>•</td> <td></td> <td>-</td> <td>· ·</td>			•		-	· ·
Overtime 66,743 66,688 66,685 66,666 66,647 Shift Differential 1,070 1,070 1,070 1,070 1,070 1,070 Retro 292<						
Shift Differential 1,070 1,070 1,070 1,070 1,070 Retro 292 292 292 292 292 292 Fringe 571,884 590,117 609,130 629,203 649,077 Other Salary 13,079 12,626 12,617 12,609 12,607 Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Service: Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Retro 292 292 292 292 292 292 Fringe 571,884 590,117 609,130 629,203 649,077 Other Salary 13,079 12,626 12,617 12,609 12,601 Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Service: Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417						
Fringe Other Salary 571,884 590,117 609,130 629,203 649,077 Other Salary 13,079 12,626 12,617 12,609 12,601 Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Service: Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,51						
Other Salary 13,079 12,626 12,617 12,609 12,601 Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Service: 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,						
Total Personnel Service 1,318,915 1,331,382 1,344,204 1,361,446 1,379,303 Other Than Personnel Service: 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122	•					
Other Than Personnel Service: Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 MAP Reserve (HUD-HELD)	-					
Leases 42,422 43,143 45,740 46,461 47,502 Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 HAP Reserve (HUD-HELD) 8,825 1,631 - -	Total Personnel Service	1,310,913	1,331,362	1,344,204	1,301,440	1,379,303
Supplies 66,167 65,150 65,150 64,660 64,170 Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 -	Other Than Personnel Service:					
Equipment 18,000 13,318 12,185 12,145 12,349 Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - - Admin Reserve 5,057 7,093 -	Leases	42,422	43,143	45,740	46,461	47,502
Utilities 543,748 551,212 560,639 564,538 564,868 Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -	Supplies				64,660	64,170
Contracts 305,073 281,496 265,875 248,264 248,351 Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -	Equipment	·			12,145	
Debt Services 534 455 376 296 214 Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -	Utilities					
Insurance 24,604 56,487 59,900 63,536 67,620 OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -				•		
OTPS Other 22,839 18,407 18,417 18,287 18,134 Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -	Debt Services					
Housing Assistance Payments 984,375 980,517 982,635 981,674 979,469 Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -						
Total Other Than Personnel Service 2,007,762 2,010,185 2,010,917 1,999,861 2,002,676 Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -					-	
Total Expenditures 3,326,677 3,341,567 3,355,122 3,361,307 3,381,979 Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -						
Surplus/(Deficit) (1,906) (37,460) (29,026) (27,731) (14,966) HAP Reserve (HUD-HELD) 8,825 1,631 - - - Admin Reserve 5,057 7,093 - - -		2,007,762		2,010,917		
HAP Reserve (HUD-HELD) 8,825 1,631 Admin Reserve 5,057 7,093	Total Expenditures	3,326,677	3,341,567	3,355,122	3,361,307	3,381,979
Admin Reserve 5,057 7,093	Surplus/(Deficit)	(1,906)	(37,460)	(29,026)	(27,731)	(14,966)
Admin Reserve 5,057 7,093	HAP Reserve (HUD-HELD)	8.825	1.631	_	_	_
	,	·		-	-	-
				(29,026)	(27,731)	(14,966)

New York City Housing Development Corporation Five Year Financial Plan -- Schedule of Revenues, Expenditures and Fund Balances HDC Fiscal Years 2018 through 2022 Accrual Basis, Dollars in Thousands HDC Programs Only

Reporting Categories	2018	2019	2020	2021	2022
Operating Revenues					
Interest on Loans	373,409	407,016	443,647	483,575	527,097
Fees and Charges	69,662	71,055	72,476	73,926	75,404
Income on Loan Participation Interests	5,000	5,000	5,000	5,000	5,000
Other Operating Revenues	2,000	2,000	2,000	2,000	2,000
Subtotal, Operating Revenues	450,071	485,071	523,123	564,501	609,502
Operating Expenses					
Interest, Amortization of Bond Discount/Premium	295,136	317,271	341,066	366,646	394,145
Salaries and Related Expense (1)	23,839	24,555	25,291	26,050	26,831
Trustee and Other Fees	8,125	8,288	8,454	8,623	8,795
Debt Issuance Costs	9,987	10,286	10,595	10,913	11,240
Corporate Operating Expenses	6,605	6,935	7,281	7,646	8,028
Subtotal, Operating Expenses	343,692	367,335	392,688	419,877	449,039
Non-Operating Revenues (Expenses)					
Earnings on Investments (2)	25,119	25,370	25,624	25,880	26,139
Non-Operating Revenues (Grant Income and others) (3)	· •	· •		· <u>-</u>	-
Non-Operating Revenues (Expenses), Net	2,000	1,000	1,000	1,000	1,000
Subtotal, Non-Operating Revenues	27,119	26,370	26,624	26,880	27,139
Transfers	545	561	578	596	613
Special Item	-	-	-	-	-
Change in Net Assets	134,043	144,668	157,638	172,099	188,214
Net Assets, Beginning of Year ⁽⁴⁾	2,461,869	2,595,912	2,740,579	2,898,217	3,070,316
Net Assets, End of Year ⁽⁴⁾	2,595,912	2,740,579	2,898,217	3,070,316	3,258,530

⁽¹⁾ As of October 31, 2017, the Total OPEB Liability (Other Post Employment Benefits) was \$21,053,000. A portion of this amount is included in the plan annual salaries expense.

⁽²⁾ Earnings on Investments includes fair value depreciation of \$6.98 million for FY 2017.

⁽³⁾ In 2017, this amount was primarily the result of the Corporation receiving a 421A Trust grant funds from the Battery Park City Authority.

⁽⁴⁾ Net Assets of the Corporation consist principally of loan assets (notes and mortgages) and restricted and dedicated invested funds. The assets are reserved by bond covenant, contract and/or HDC policy.

NEW YORK CITY INDUSTRIAL DEVELOPMENT AGENCY SCHEDULE OF REVENUES, EXPENDITURES AND FUND BALANCES Fiscal Years 2018 through 2022 (000) Amounts in thousands

CATERGORIES:	Budgeted 2018	Budgeted 2019	Budgeted 2020	Budgeted 2021	Budgeted 2022
REVENUES:					
Financing Fees	2,939	3,155	3,450	3,715	4,222
Application Fees	75	143	153	161	170
Compliance Fees	823	847	873	899	926
Post Closing Fees	105	108	110	113	115
Investment Income	247	221	223	226	232
Other Income	486	300	300	300	300
TOTAL REVENUES	4,675	4,774	5,110	5,415	5,964
EXPENDITURES:					
OTPS	7,491	17,961	4,852	5,128	5,404
TOTAL EXPENDITURES	7,491	17,961	4,852	5,128	5,404
SURPLUS/(DEFICIT)	(2,817)	(13,186)	258	287	560
FUND BALANCE (Beginning of Period)	38,731	35,914	22,728	22,985	23,272
FUND BALANCE (End of Period)	35,914	22,728	22,985	23,272	23,832

CITY UNIVERSITY CONSTRUCTION FUND FINANCIAL PLAN FOR CITY FISCAL YEARS 2018 - 2022 (\$ in thousands)

DEVENUE		FY 2018		FY 2019	FY 2020		FY 2021		FY 2022
REVENUES State City Inerest and Investment Income ³	\$	149,767 13,389 11,058	\$	126,723 7,417 11,058	\$ 192,584 6,848 11,058	\$	116,144 6,671 11,058	\$	88,838 5,820 11,058
Total ¹	\$	174,214	\$	145,197	\$ 210,490	\$	133,873	\$	105,715
EXPENDITURES									
Debt Service (Senior Colleges) Debt Service (Community Colleges)	\$	132,360 25,285	\$	115,166 13,302	\$ 181,389 12,088	\$	104,908 11,654	\$	78,225 9,867
Subtotal - D.A. Rentals D.A. Administration (Senior Colleges)	\$	157,645 175	\$	128,468 105	\$ 193,477 110	\$	116,562 116	\$	88,092 122
D.A. Administration (Community Colleges)		90		58	61		64		67
Pass-through Expenses (Senior Colleges) Pass-through Expenses (Community Colleges) CUCF Administration ³		3,843 1,403 11,058		4,035 1,473 11,058	4,237 1,547 11,058		4,449 1,624 11,058		4,671 1,705 11,058
Total	\$	174,214	\$	145,197	\$ 210,490	\$	133,873	\$	105,715
Surplus/ (Deficit) Cash Flow Adjustment ²	\$	- 12,5 <u>35</u>	\$	- 12,535	\$ - 12,535	\$	- 12,535	\$	- 12,535
Adjusted Surplus/ (Deficit)	\$	12,535	\$	12,535	\$ 12,535	\$	12,535	\$	12,535

NOTES

- 1. Totals may be slightly off due to rounding.
- 2. Cash Flow adjustment is per June 2017 audit
- 3. CUCF Administration and Investment and Other Income are estimated.
- 4. Information for 2018-2021 per DASNY 12/26/2017
- 5. Debt Service for 2018 Adjusted per actual payments.

NYC EDUCATIONAL CONSTRUCTION FUND

FY 2018 - 2022 Budget \$ in thousands

	F	Y 2018	ا	FY 2019	FY 2020	FY 2021	ı	FY 2022
RECEIPTS								
Non-School Rentals & Tax Payments	\$	42,000	\$	31,111	\$ 29,189	\$ 31,426	\$	33,561
Interest Income		838		846	855	863		872
IRS Build American Bonds (BABs) Interest Subsidy		987		987	987	970		970
Total Receipts	\$	43,825	\$	32,944	\$ 31,031	\$ 33,259	\$	35,403
<u>DISBURSEMENTS</u>								
Personal Services	\$	676	\$	697	\$ 718	\$ 739	\$	761
Other Than Personal Services		589		607	625	644		663
Insurance		656		676	696	717		738
Sub-total Administrative	\$	1,922	\$	1,979	\$ 2,039	\$ 2,100	\$	2,163
Debt Service:								
Principal	\$	4,680	\$	4,845	\$ 5,035	\$ 5,235	\$	5,450
Interest		13,163		12,970	12,758	15,822		15,822
Sub-total Debt Service and Construction Expense	\$	17,843	\$	17,815	\$ 17,793	\$ 21,057	\$	21,272
Total Disbursements	\$	19,765	\$	19,794	\$ 19,832	\$ 23,157	\$	23,435
Beginning Balance - Cash and Investments Holdings	\$	31,669	\$	55,729	\$ 68,879	\$ 80,079	\$	90,181
Excess/(Deficiency) of Receipts over Disbursements		24,060		13,150	11,199	10,103		11,968
Ending Balance Cash and Investment Holdings	\$	55,729	\$	68,879	\$ 80,079	\$ 90,181	\$	102,149