

# Managing the Nation's Largest Municipal Fleet NYC Fleet

Presentation to State of Florida Keith T. Kerman NYC Chief Fleet Officer Deputy Commissioner, DCAS May 13, 2021



















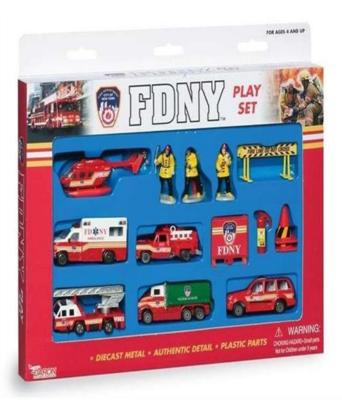


















#### **NYC Fleet: By the Numbers**

- 33,579 Owned and Rental Fleet Assets
- 19,305 Horticultural Equipment Pieces and Fleet Components
- Support 10,751 Contracted School Busses
- Support 1,000 Housing Authority Units
- 35 Dedicated Repair Garages
- 76 Expediter Garages and Mobile Repair Vehicles
- 414 Liquid Fuel Sites and 1,020 EV Charging Ports
- 1,752 Staff in Fleet Servicing and Administration
- Approximately 80,000 Fleet Operators
- 50 Fleet Operating Agencies and Offices
- 178 Vehicle Types Tracked in Fleet Management System



# **NYC Fleet: By the Numbers**

| NYC Fleet Costs FY20          |  |  |  |  |
|-------------------------------|--|--|--|--|
| Cost Area                     | (\$)   |  |  |  |
| Vehicle Acquisitions          | \$286,184,598  |  |  |  |
| Personnel costs               | \$266,551,056  |  |  |  |
| Fuel, Vehicle and Heating     | \$92,502,029   |  |  |  |
| Parts and motor oil           | \$79,005,488   |  |  |  |
| Contracts                     | \$30,115,053   |  |  |  |
| Renting and leasing equipment | \$36,502,997   |  |  |  |
| Revenue, Claims and Auction   | (\$12,323,036)   |  |  |  |
| Litigation, Fleet Collisions  | \$145,618,320  |  |  |  |
| Total                         | \$924,156,505  |  |  |  |
|                               | Sources: FMS for OTPS; DCAS Personnel, Revenue, Fuel, and Acquisitions Tracking; Law Manager for Claims  Note: Chart does not include garage facility and overhead costs |  |  |  |



#### **NYC Fleet: Priorities**

#### Our priorities...

- Shared Services and Fleet Efficiency
- FleetStat and Transparency
- Vision Zero and Fleet Safety
- NYC Clean Fleet and Sustainability
- Emergency Response and Preparedness



# NYC Fleet: Shared Services and Fleet Efficiency

http://www.nyc.gov/html/records/pdf/executive\_orders/2012EO161.pdf

NYC Fleet was established in April 2012 by Mayoral Executive Order (EO) 161, replacing an older Office of Fleet Administration (OFA).

#### The Executive Order:

- Requires shared servicing of vehicles across agencies
- Establishes the City's first Chief Fleet Officer (CFMO)
- Requires common sustainability, usage, performance measurement, procurement, and acquisitions policies across all agencies
- Creates the Fleet Federation for inter-agency management of fleet issues
- Places authority for all fleet resource authorization in the CFMO along with OMB.

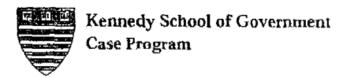


#### **NYC Fleet: Fleet Federation**





## **NYC Fleet: Competition**



CR16-04-1744.0

Parks and Partnership in New York City (B): The Spectrum of Engagement

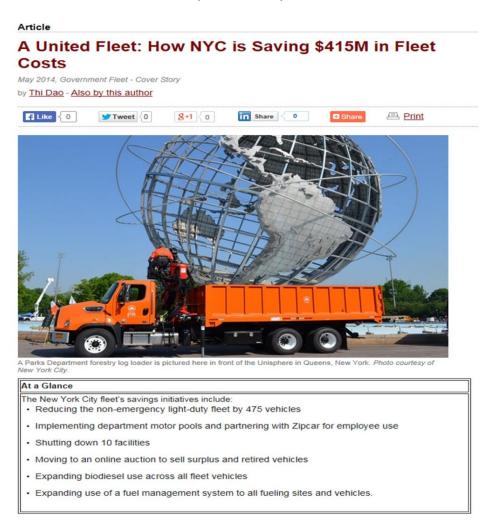
#### I. Vehicle Maintenance and Repair

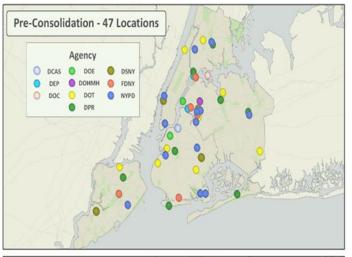
Ask an average group of New Yorkers to list jobs offered by the New York City Department of Parks and Recreation and they might suggest park ranger, lardscape architect, garbage collector, even lifeguard. One of the agency's less visible occupations, however, is that of auto mechanic maintaining and repairing the 2,000-vehicle fleet—made up of more than 40 different types of vehicles—that the department employs to keep the parks in shape. Agency vehicles include tree-pruning bucket trucks, wood chippers, garbage trucks, beach rakes, and sand cleaners. But although maintaining a high percentage of the department's trucks in good working order is essential to smooth operations, many Parks officials have complained for decades that the agency's vehicle maintenance and repair shops are inefficient and unresponsive

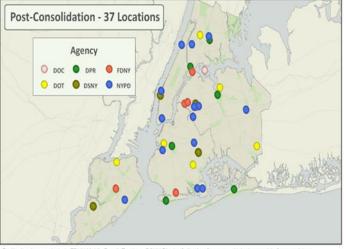


#### **NYC Fleet: Consolidation**

https://www.government-fleet.com/154989/a-united-fleet-how-nyc-is-saving-415m-in-fleet-costs







Facility list does not include FDNY Mobile Repair Trucks or DSNY District Collection Garages, which also provide fleet servicing



#### **NYC Fleet: Efficiency**

https://www1.nyc.gov/assets/home/downloads/pdf/executive-orders/2019/eo-41.pdf



THE CITY OF NEW YORK OFFICE OF THE MAYOR NEW YORK, N.Y. 10007

**EXECUTIVE ORDER No. 41** 

March 28, 2019

CITYWIDE FLEET SUSTAINABILITY, RIGHT-SIZING, AND EFFICIENCY THROUGH NYC
CLEAN FLEET PLAN

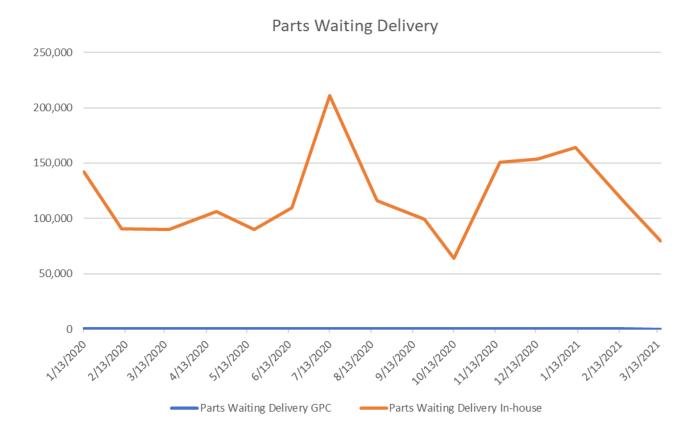
WHEREAS, the City operates a large fleet ("NYC Fleet") of vehicles and motorized equipment that is critical to the daily provision of municipal services; and

WHEREAS, the Department of Citywide Administrative Services (DCAS) through NYC Fleet manages an extensive network of fueling and electric vehicle charging infrastructure to power these fleets including light, medium, heavy duty and off-road units; and

WHEREAS, in accordance with New York City Charter section 827 and Executive Order No. 161 of 2012, DCAS procures all fleet units and fuel for City agencies and manages initiatives to implement cleaner alternative fuels, reduce vehicle emissions, and increase fleet efficiency; and



#### **NYC Fleet: New Parts Model**

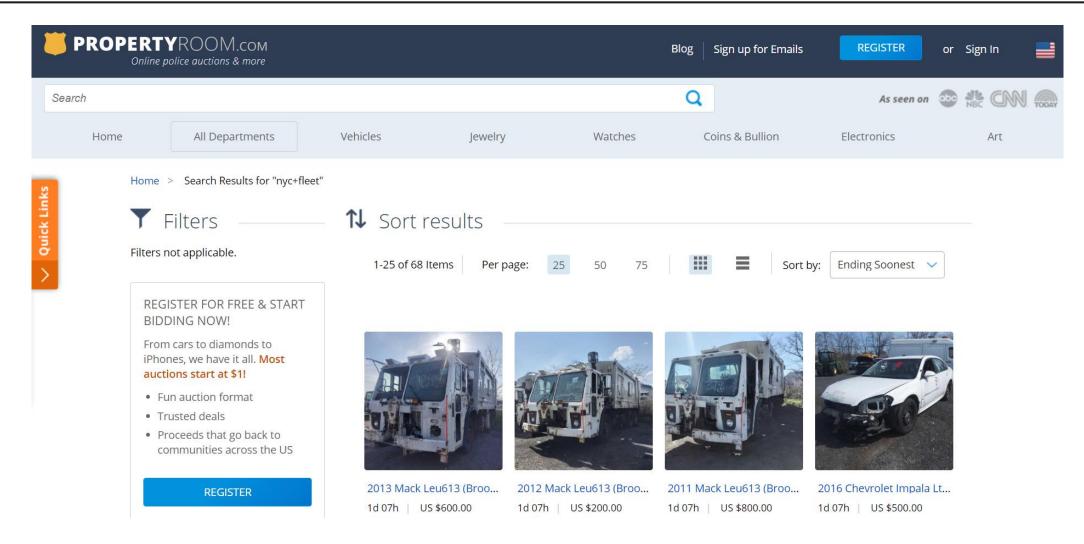


#### **Parts Waiting Delivery**

| Date       | GPC | In-house |
|------------|-----|----------|
| 1/13/2020  | 74  | 142,210  |
| 2/10/2020  | 232 | 90,420   |
| 3/16/2020  | 109 | 90,230   |
| 4/20/2020  | 179 | 106,509  |
| 5/18/2020  | 181 | 90,287   |
| 6/15/2020  | 250 | 109,678  |
| 7/13/2020  | 124 | 210,927  |
| 8/17/2020  | 134 | 115,970  |
| 9/21/2020  | 140 | 99,531   |
| 10/13/2020 | 150 | 63,985   |
| 11/16/2020 | 88  | 150,636  |
| 12/14/2020 | 126 | 153,921  |
| 1/11/2021  | 100 | 163,986  |
| 2/16/2021  | 94  | 115,065  |
| 3/15/2021  | 71  | 79,882   |
|            |     |          |



#### **NYC Fleet: Online Auction**





#### **NYC Fleet: Fleet Sharing**



New York City is buying 80 all-electric Chevy Bolt EVs at a good discount for a shared fleet initiative

Fred Lambert - Dec. 3rd 2016 12:37 pm ET 💆 @FredericLambert





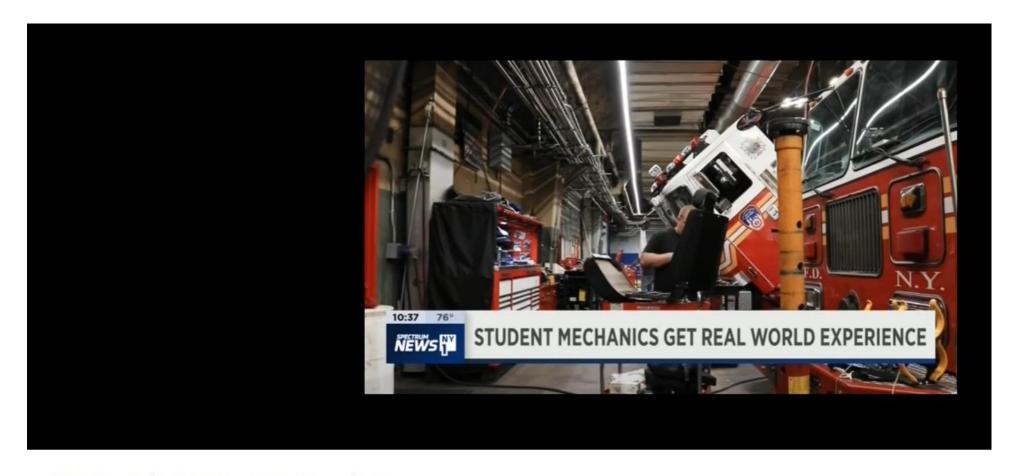
While the Chevy Bolt EV is currently only available in California and Oregon, it will soon make its way to the east coast thanks to a deal between GM and the city of New York. The de Blasio administration is ordering 50 all-electric Chevy Bolt with the first ones set to arrive in the spring and the order is expected to go up to 80 vehicles by the end of the fiscal year.

After a discount from GM and federal incentives, the city of New York is getting the vehicles at a very attractive price.



#### **NYC Fleet: Auto Service Worker Initiative**

https://www.bing.com/videos/search?q=autmotive+interns+nyc+ny+1&docid=608048149504294808&mid=426A40D15888B06A850F426A40D15888B06A850F&view=detail&FORM=VIRE





## NYC Fleet: FleetStat and Transparency

https://www1.nyc.gov/assets/operations/downloads/pdf/pmmr2021/vehicle\_fleets\_and\_maintenance.pdf

#### VEHICLE FLEETS AND MAINTENANCE

| Actual  |            | Target     |            | 4-Month Actual |           |           |
|---|------------|------------|------------|----------------|-----------|-----------|
| INDICATORS  | FY19       | FY20       | FY21       | FY22           | FY20      | FY21      |
| Total Fleet Size  | 30,755     | 30,502     | 30,250     | 29,900         | 30,717    | 29,941    |
| - Light Duty  | 13,153     | 12,703     | 12,600     | 12,450         | 12,873    | 12,470    |
| - Medium Duty   | 4,627      | 4,628      | 4,600      | 4,550          | 4,607     | 4,585     |
| - Heavy Duty  | 7,568      | 7,546      | 7,500      | 7,650          | 7,624     | 7,654     |
| - Other Vehicles  | 5,407      | 5,625      | 5,550      | 5,250          | 5,613     | 5,232     |
| Vehicle in-service rate (%)                                   | 91%        | 91%        | 92%        | 92%            | 90%       | 92%       |
| Daily fleet in-service targets achieved (%)                   | 96%        | 98%        | 98%        | 98%            | 98%       | 94%       |
| Purchased vehicles compliant with Local Law 38 (%)            | 100%       | 100%       | 99%        | 99%            | NA        | NA        |
| Alternative fuel vehicles                                     | 18,942     | 19,100     | 19,500     | 19,750         | 19,019    | 19,313    |
| Alternative fuel vehicles in City fleet (%)                   | 63%        | 65%        | 68%        | 68%            | 64%       | 66%       |
| Electric vehicles   | 2,662      | 2,747      | 2,900      | 3,000          | 2,682     | 2,829     |
| - On-road electric vehicles                                   | 2,113      | 2,174      | 2,350      | 2,450          | 2,134     | 2,289     |
| - Off-road electric vehicles                                  | 549        | 573        | 550        | 550            | 548       | 540       |
| Vehicle fuel used (gallons)                                   | 28,905,781 | 26,756,419 | 28,000,000 | 26,500,000     | 9,710,397 | 8,388,890 |
| - Biodiesel fuel used (gallons)                               | 14,596,581 | 13,305,898 | 15,500,000 | 14,000,000     | 4,788,075 | 4,159,990 |
| - B100/RD100 equivalent used (gallons)                        | 2,680,349  | 1,677,291  | 6,000,000  | 2,000,000      | 814,931   | 706,571   |
| Fleet miles per gallon (FMPG)                                 | 6.5        | 7.0        | 7.0        | 6.5            | 6.5       | 6.5       |
| Electric chargers installed                                   | 116        | 61         | 75         | 25             | 37        | 38        |
| Cumulative electric vehicle charger ports                     | 832        | 949        | *          | *              | 831       | 946       |
|   |            |            |            |                |           |           |
| Vehicles purchased  | 2,847      | 1,925      | 500        | 500            | 979       | 306       |
| Average age of fleet (months)                                 | 65.4       | 68.5       | 69         | 70             | 66        | 69        |
| Collisions in City vehicles1                                  | 6,061      | 4,752      | *          | *              | 1,924     | 1,192     |
| Collisions per 100 000 miles involving City vehicles citywide | 5 3        | 4.9        | *          | *              | 5.2       | 3.5       |



#### **NYC Fleet: Fleet Readiness Report**

Fleet Report - Mayor's Office of Operations (nyc.gov)



#### **New York City Fleet Daily Service Report**

New York City operates over 30,000 vehicles, the largest municipal fleet in the country. Each day, police cars, fire engines, sanitation waste units, forestry bucket trucks, street paving units and other equipment pieces play critical roles supporting the provision of essential public services. NYC Fleet, a line of service at the Department of Citywide Administrative Services (DCAS), manages the City fleet in conjunction with the 10 major fleet operating agencies and 60 fleet agencies in total. In April 2012, NYC Fleet developed a daily morning report on the readiness and condition of the City's fleet.

This daily fleet report is distributed to agencies each day and is also available to the public on the internet. The report includes an Agency Summary that provides overall unit availability for each of nine agencies and the "DCAS Managed" fleet, which serves the other Mayoral agencies. It also includes the Critical Fleets Summary, which tracks availability for groups of vehicles assigned to key programs or functions identified by agencies.

#### Fleet Availability for Friday, May 7, 2021

The report format is as follows

- . Fleet Roster: the total size of each fleet.
- Target Daily in Service: the number of vehicles that the agency would like to see available –
  i.e., not down for repair on any given day.
- . Actual in Service: the number available today. A cell is shaded:
- Green and marked with a green plus sign if the target has been met,
- Yellow and marked with a brown less-than sign if availability is within 10% of the target, or
- Red and marked with a red minus sign if availability is more than 10% below target.
- Average Over FY 18 to Date: the average daily availability for the fiscal year, which runs from July 1st to June 30th, to date.

#### Download the report

#### NYC Fleet Daily Service Report: Agency Summary

| Agency       | Fleet<br>Roster | Target Daily in<br>Service | Actual in<br>Service | Average Over FY 18 to<br>Date |
|--------------|-----------------|----------------------------|----------------------|-------------------------------|
| DCAS Managed | 2640            | 2482                       | 2586 €               | 2595                          |
| DEP          | 2303            | 2073                       | 2042                 | 2054                          |
| DOC          | 720             | 648                        | 679 <b>O</b>         | 701                           |
| DOE          | 334             | 314                        | 331 €                | 329                           |
| DOHMH        | 283             | 266                        | 281 ●                | 289                           |
| DOT          | 3951            | 3358                       | 3567 €               | 3601                          |
| DSNY         | 6069            | 4734                       | 5113 €               | 5256                          |
| FDNY         | 2421            | 1937                       | 2068 €               | 2091                          |
| NYPD         | 9579            | 8621                       | 8947 <b>•</b>        | 9084                          |
| Parks        | 2887            | 2598                       | 2720 €               | 2718                          |
| Citywide     | 31187           | 28068                      | 28334 €              | 28724                         |



| Agency | Critical Fleet             | Fleet<br>Roster | Target Daily in Service | Actual in<br>Service    | Average Over<br>FY 18 to Date |
|--------|----------------------------|-----------------|-------------------------|-------------------------|-------------------------------|
| DCAS   | Mayoral fleet              | 49              | 46                      | 48 🔾                    | 49                            |
| DCAS   | OEM                        | 152             | 143                     | 152 ♥                   | 151                           |
| DCAS   | Sheriff                    | 118             | 111                     | 115 🖸                   | 113                           |
| DEP    | Customer service           | 102             | 96                      | 94 🖸                    | 98                            |
| DEP    | Environmental compliance   | 97              | 91                      | 89 €                    | 93                            |
| DEP    | Police                     | 139             | 131                     | 131 €                   | 127                           |
| DEP    | Sewer and water            | 1155            | 1040                    | 990 €                   | 1001                          |
| DOC    | Buses                      | 115             | 104                     | 103 €                   | 108                           |
| DOC    | Sedans                     | 90              | 81                      | 89 <b>O</b>             | 99                            |
| DOC    | Vans                       | 133             | 120                     | 128 •                   | 123                           |
| DOE    | Food services              | 37              | 33                      | 36 €                    | 36                            |
| DOT    | Asphalt plant              | 40              | 34                      | 32 •                    | 40                            |
| DOT    | HIQA                       | 153             | 138                     | <sub>155</sub> •        | 151                           |
| DOT    | Material hauling           | 315             | 268                     | 264 ♥                   | 271                           |
| DOT    | Meters                     | 153             | 130                     | <sub>137</sub> •        | 142                           |
| DOT    | Paving                     | 454             | 386                     | 399 €                   | 402                           |
| DSNY   | Collection trucks          | 1420            | 1164                    | 1139 €                  | 1141                          |
| DSNY   | Dual bin collection trucks | 628             | 515                     | 517 ◆                   | 544                           |
| DSNY   | Sweepers                   | 441             | 340                     | 351 €                   | 355                           |
| FDNY   | Ambulances                 | 679             | 509                     | 511 €                   | 531                           |
| FDNY   | Ladders                    | 201             | 151                     | <sub>161</sub> <b>⊙</b> | 160                           |
| FDNY   | Pumpers                    | 262             | 197                     | 228 •                   | 228                           |
| NYPD   | Traffic                    | 590             | 531                     | 556 €                   | 584                           |
| Parks  | Forestry                   | 179             | 161                     | 149 €                   | 156                           |
| Parks  | Packers                    | 110             | 99                      | 98 €                    | 95                            |
| Total  | -                          | 7812            | 6619                    | 6672 ●                  | 6809                          |



#### **NYC Fleet: NYC Fleet Focus**

Assetworks\_case\_study\_on\_NYC\_fleet\_crash\_program.pdf



NYC Fleet Uses Business Intelligence to Tackle Fleet Traffic Crashes with Vision Zero



New York City is known as the city that never sleeps, and no one seems to take that reputation more seriously than Mayor Bill de Blasio. After being sworn into office in January 2014, de Blasio took on one of the City's most infamous killers: traffic. In 2013, the year before de Blasio was elected mayor, there were 183 pedestrians killed in traffic crashes, the highest number since 2003. De Blasio wanted the City to

tracked are internal, such as whether or not employees have completed defensive driving courses, state inspections, completed and overdue preventive maintenance, fleet roster and the installation of truck sideguards.

The City Fleet currently uses three forms of Business Intelligence (BI) offered within the AssetWorks FleetFocus application in order help the Vision Zero initiative succeed:



https://www1.nyc.gov/assets/dcas/images/fleet/video/FORT\_Video\_2018\_112618.mp4





• GPS helps cops bust thieves of NYC Parks Department truck - New York Daily News (nydailynews.com)

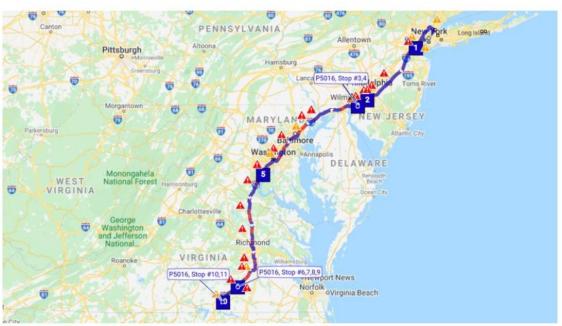


NYC officials use GPS to bust thieves who heisted Parks Dept. truck and sped to Virginia

By CLAYTON GUSE
NEW YORK DAILY NEWS | FEB 24, 2021 AT 6:03 PM



Less than 20 minutes later, an automated GPS system that tracks the whereabouts of all 23,000 New York City government vehicles sent alerts to officials, who could see exactly where the carjackers were heading.



Map of the route for the stolen NYC Parks truck. (DCAS)

"We all watched this vehicle as it escaped the City of New York," said Keith Kerman, chief fleet officer at the Department of Citywide Administrative Services. "This is a \$30,000 pickup truck used for park operations. It's supposed to be used to keep our park clean and safe... We see it's speeding down the highway going 95 mph."



NYC: Hybrids Perform Better Than Expected - Green Fleet - Government Fleet (government-fleet.com)



#### **NYC: Hybrids Perform Better Than Expected**

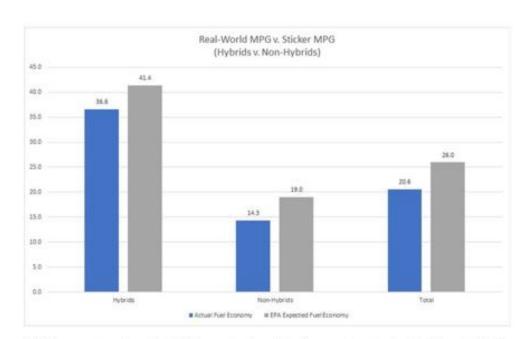
June 2, 2020 · by Government Fleet Staff

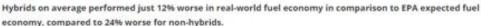












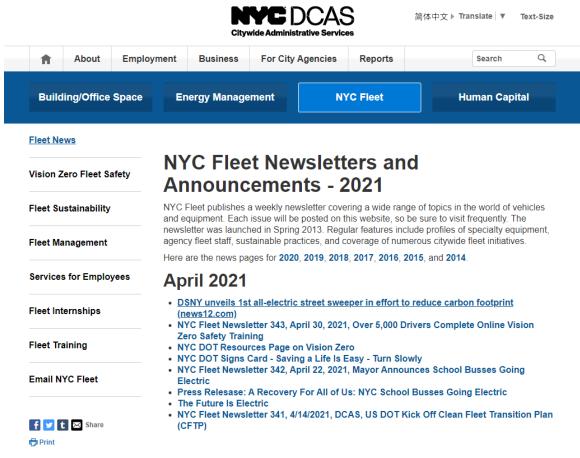






#### **NYC Fleet: Public Information**

https://www1.nyc.gov/site/dcas/agencies/fleet-news-2021.page





#### March 2021

- NYC Fleet Newsletter 340, 3/29/2021, Fleet Spotlight: Dina Luddeni, FDNY Safety
- . Washington Post: Hands-Free Cell Phones Are Not Risk Free

#### **NYC Fleet: Local Law**

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#### **NYC Fleet: Compliance**













METRO

#### City employees fined for improper use of official vehicles

By Gabrielle Fonrouge

April 5, 2018 | 1:39pm

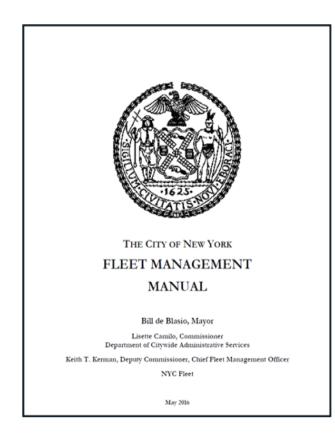




Christopher Sedowski

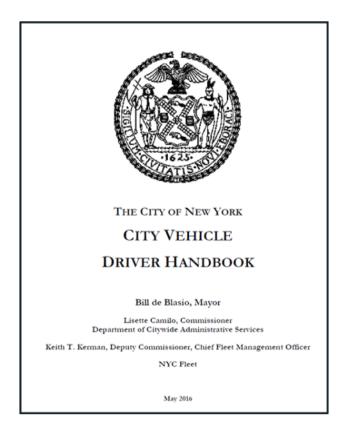
#### **NYC Fleet: Procedure**

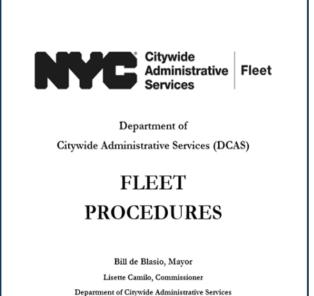
https://www1.nyc.gov/assets/dcas/downloads/pdf/fleet/nyc\_fleet\_management\_manual.pdf



Citywide Administrative

**Services** 





Keith T. Kerman, Deputy Commissioner, Chief Fleet Management Officer

NYC Fleet

June 10, 2020

#### STREETS**BLOG** NYC

Parking Madness 2021 / Coronavirus Crisis / Transit / Congestion Pricing / Open Streets / Calendar

#### REPORT: City Spent More to Settle Crash Suits Last Year

By Julianne Cuba Apr 12, 2021 ₱ 3 COMMENTS



Photo: Michael Appleton/Mayoral Photography Office



njuries caused by city employees behind the wheel of their taxpayer-funded government cars cost the city close to \$150 million in settlements last year — 33 percent more than they did just one year earlier, a new report shows.

10-Year-Old Boy Killed By City Sanitation Truck While Crossing Street With Mother In Queens





https://www1.nyc.gov/office-of-the-mayor/news/054-14/mayor-de-blasio-releases-vision-zero-action-plan-launching-citywide-effort-prevent-traffic#/0



Mayor de Blasio Releases 'Vision Zero' Action Plan, Launching Citywide Effort to Prevent Traffic Fatalities

**EN ESPAÑOL** 



Fleet Vision International Q1 2021.pdf (nyc.gov)

# feature



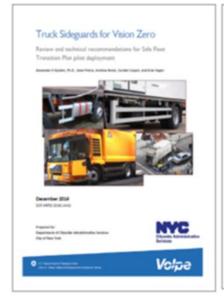


Vision Zero NYC

# **NYC Fleet: US DOT Volpe Partnership**

NYC-Fleet-Newsletter-335-February-12-2021-Vision-Zero-Webinar-Partnering-for-Fleet-Safety.pdf

#### **NYC Safe Fleet Transition**













#### **NYC Fleet: Safe Fleet Transition Plan**

Microsoft Word - Updating the SFTP for 2018-2019 draft to DCAS final cleaned EBR 11-27-18 (nyc.gov)

| Tier 1   | Tier 2  | Tier 3   |  |  |
|--|---|--|--|--|
| Her 1  | Best Practice Technologies  | Exploratory Technologies   |  |  |
| High vision truck cabs where<br>competitively available and<br>operationally feasible * <sup>5</sup>   | Pedestrian AEB for medium- and<br>heavy-duty vehicles where<br>available (Class 3-8) * <sup>6</sup> | Alcohol touch ignition interlock <sup>5</sup>  |  |  |
| Additional mirrors/lenses where<br>applicable including Fresnel lenses   | Blind spot monitors   | Cell phone physical or app-based<br>lock box/ docking station ignition<br>interlock <sup>5</sup>       |  |  |
| Appropriate technologies and<br>techniques to see behind vehicle,<br>such as but not exclusive to backup<br>cameras  | Enhanced Seat Belt Reminder<br>systems (ESBRs)  | Seatbelt assurance ignition interlock systems <sup>5</sup>   |  |  |
| Forward Collision Warning (FCW)<br>and Pedestrian Collision Warning<br>(PCW) for Class 1 and 2   | Navigation systems  | Surround cameras *   |  |  |
| Automatic Emergency Braking (AEB) for light-duty vehicles (Class 1-2) with Advanced Pedestrian Monitoring as preferred option where available <sup>6</sup> | Power mirrors and heated mirrors *  | Turning alarms *   |  |  |
| Automatic headlights where available   | Speed governors * 5   | Universal design   |  |  |
| Enhanced truck rear underride<br>guards *  | Connected vehicle, or vehicle-to-<br>vehicle (V2V), communication<br>technology                     | Rear Automatic Emergency<br>Braking (AEB) for light-duty<br>vehicles (Class 1-2) <sup>6</sup>          |  |  |
| Safety lights for work trucks, such<br>as but not exclusive to side-visible<br>turn signals and roadwork lights<br>(amber)                                 | Broadband backup alarms †   | Intelligent Speed Assistance (ISA)   |  |  |
| Side underride guards * consistent<br>with Local Law   | Rear Automatic Emergency<br>Braking (AEB) for heavy-duty<br>vehicles with air brakes * <sup>5</sup> | Automatic Emergency Braking<br>(AEB) for medium- and heavy-duty<br>vehicles (Class 3-8) * <sup>5</sup> |  |  |
| Self-adjusting volume backup<br>alarms †   | Forward Collision Warning (FCW)<br>and Pedestrian Collision Warning<br>(PCW) for Class 3 and above  |  |  |  |
| Telematics to enable utilization,<br>collision, speed, and safety<br>reporting, among other uses   | External Cameras and Recording  |  |  |  |
| Warning decals *   | Training where feasible in appropriate use of technologies  |  |  |  |



Note: Entries in **bold** are potential updates for 2018 (see explanations below)

<sup>\* =</sup> Only apply to vehicles with gross vehicle weight rating of 10,000 lbs. or greater.

#### **NYC Fleet: Truck Side-Guards**

De Blasio Signs Bill Requiring Side Guards on 10,000 Trucks by 2024 – Streetsblog New York City





















#### **High Vision Trucks**

https://www.ttnews.com/articles/new-york-city-roll-out-high-vision-trucks

Jillian Jorgensen | New York Daily News November 28, 2018 12:00 PM, EST

# **New York City to Roll Out 'High Vision' Trucks**



New York City Mayor Mayor, Bill de Blasio (Jonathan Levinson/Bloomberg News)





# **Separating Safety and Luxury**

YES



NO





# **NYC Fleet: Training**

NYC-Fleet-Newsletter-343-Over-5,000-Drivers-Complete-Online-Vision-Zero-Safety-Training.pdf





#### **NYC Fleet: Bar on Hands-Free Phone Use**

NYC Bans Hands-Free Devices for Its Fleet -- Occupational Health & Safety (ohsonline.com)





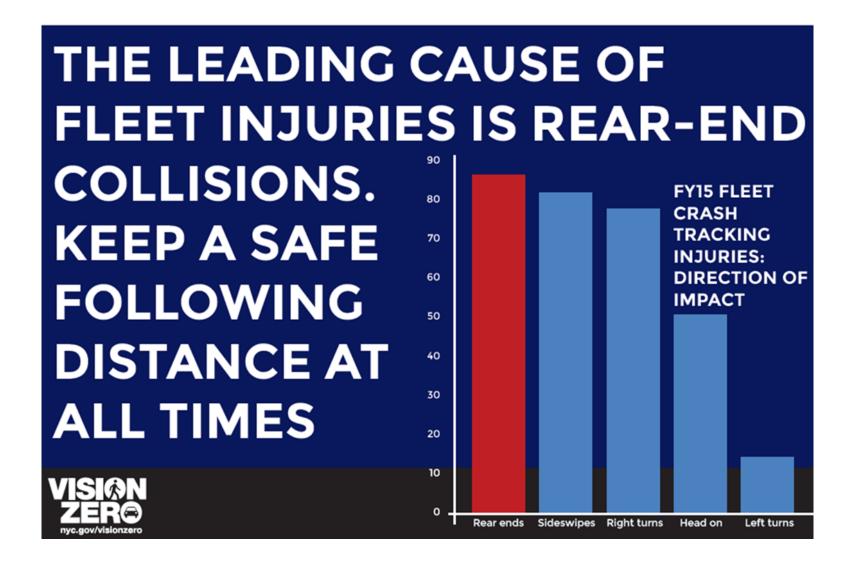
### **NYC Fleet: Safety Alerts**

#### **NYC Fleet: Safety Alerts Per Mile 2019-2020**





## **NYC Fleet: Crash Analysis**





## NYC Fleet: Clean Fleet and Sustainability

With Paris Climate Talks
Underway, Mayor de Blasio
Announces NYC Clean Fleet Launching the Largest Municipal
Electric Vehicle Fleet in the U.S.

December 1, 2015

City Will Cut Municipal Vehicle Emissions in Half by 2025, 80 Percent by 2035 – Another Key Step Toward 80 Percent Reduction in All Emissions by 2050

NYC Mayor orders all-electric fleet by 2040 and end to expansion of fossil-fuel-related infrastructure

10 February 2020

New York City Mayor Bill de Blasio last week issued an executive order specifying the attainment of an all-electric "carbon-neutral" fleet by the year 2040. New York City operates more than 30,000 owned and leased vehicles (on-road and off-road), the largest municipal fleet in the United States.

Under the executive order, New York's Department of Citywide Administrative Services (DCAS) and NYC Fleet are to issue and implement a Clean Fleet Transition Plan, updating it every two years. The CFTP will outline alternative fuel, fuel efficiency and electrification for all City fleet units by type.



Section 4. Fleet of the Future Network. DCAS, working with the Department of Transportation (DOT), the Business Integrity Commission (BIC), the Department of Consumer and Worker Protection (DCWP), the Mayor's Office of Sustainability (MOS), and others will establish a contact list and communication network for public, private, and non-profit fleets operating in the five boroughs of the City of New York. This network will be used to establish lines of communication on issues of sustainable and safe fleet operation. DCAS will establish newsletters, events, and trainings aimed at these partner fleets and will share best practices throughout the network.

### Our Strategy: 1) Electrify Where We Can

#### NYC Fleet Electric Vehicles

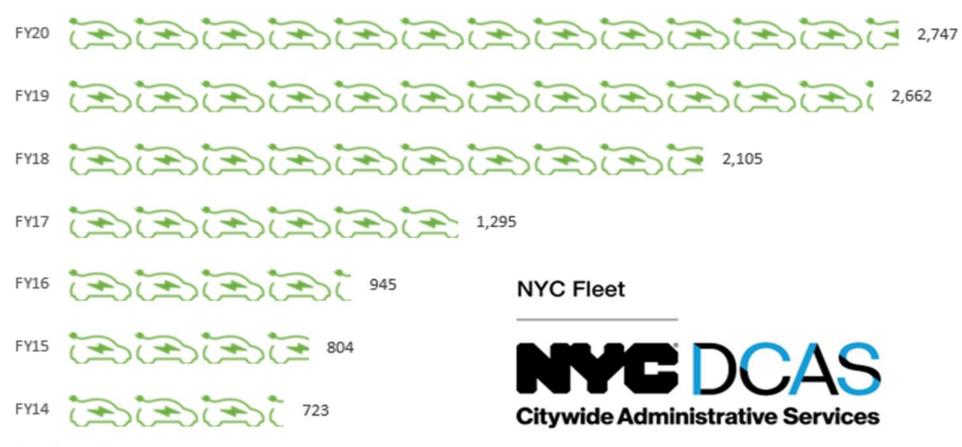




Image from vecteezy.com

# **DSNY Pilot EV Garbage Truck**





### **NYPD Non-Pursuit EV Fleet**





# All Electric Citywide Fleet Share





# The Mayor's EV



Seth Stein @SethStein · Jan 16

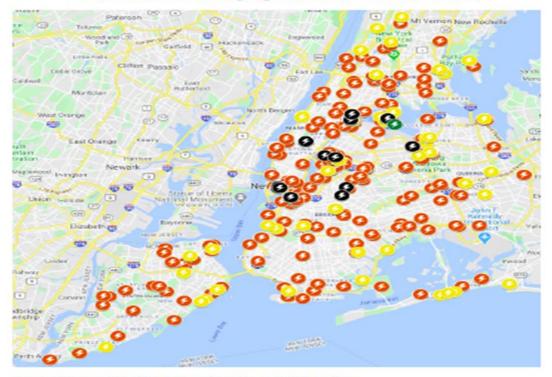
What's got 4 wheels, gets 82MPGe, all-electric 32 mi range & sleek #dadcore styling? The Mayor's new hybrid minivan





# **Build EV Charging**

#### NYC Fleet EV Charging Network as of 9/21/2020



Total 1,015 Electrical Charging Ports Across 705 Stations

- 900 Charging Ports / 590 Reg Stations

- 87 Solar Carports

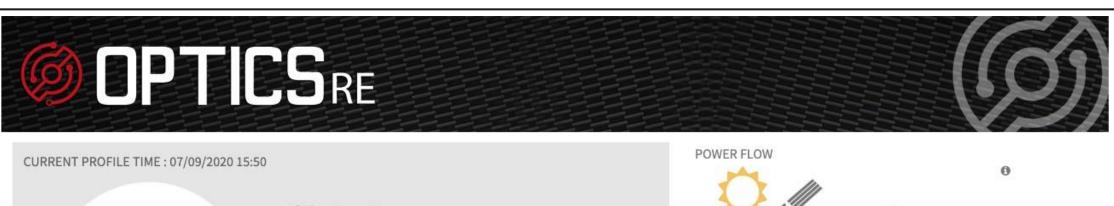
- 27 DC Fast Chargers
- 1 Mobi Mobile Charger



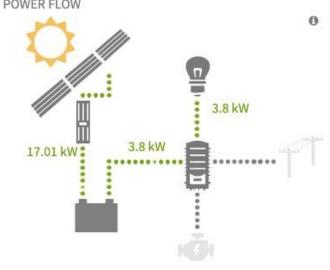




#### Fleet as Producer of Power









197.8kW Capacity







To Load





### 2) Hybrids and More Efficient Vehicles

#### CBS2 Rides Along In NYPD Highway Unit's New Hybrid SUV

Program: CBS2 News At 5 Categories: Automotive, News, Local News, WCBSTV









## 3) Biofuels and a Low Carbon Fuel Standard









#### RENEWABLE DIESEL IN CALIFORNIA

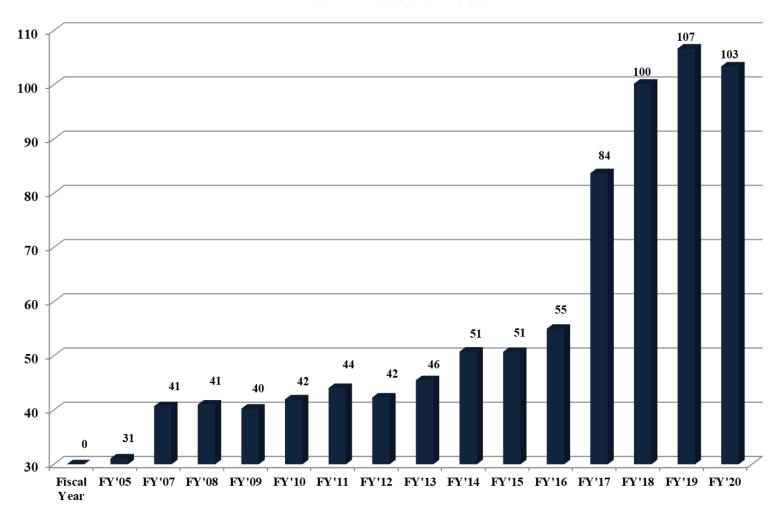
Many cities and private companies have seen the importance and opportunity of replacing fossil diesel fuels with renewable diesel, a next stage biofuel derived from waste cooking oils, animal fat and excess soybean oils. Critically, renewable diesel can be used by a traditional engine and can immediately replace fossil diesel without investing in new or retrofit equipment. San Francisco, Oakland, Sacramento, and San Diego have successfully switched to entirely renewable diesel, and UPS, Google and Boeing have also begun to phase in RD in their fleets.





## **CAFE Fuel Economy Reporting**

NYC Fleet: Light Duty Fuel Economy by Fiscal Year Local Law 38 of 2005

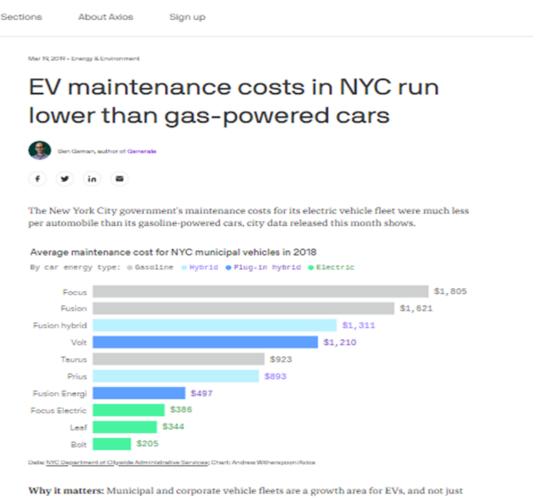




### Reducing Maintenance Costs with EV

AXIOS

https://www.axios.com/electric-vehicle-maintenance-newyorkcity-fb1c2704-14dd-4026-a0d1-0d82f5bc6d19.html

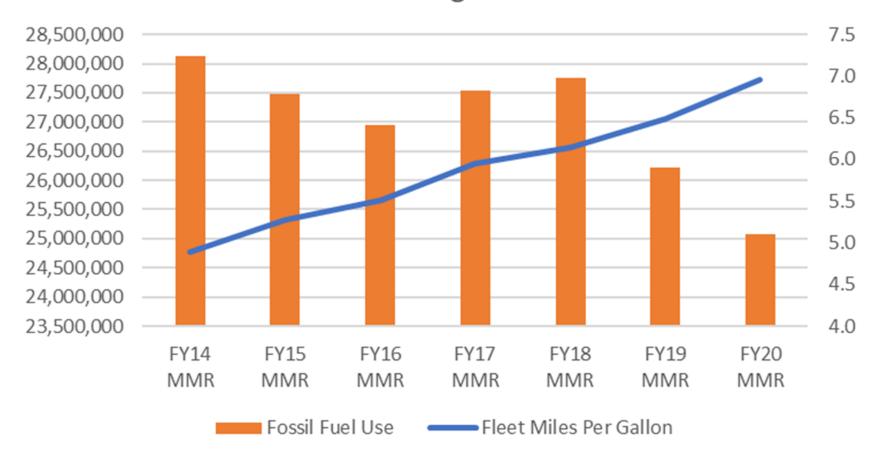




Why it matters: Municipal and corporate vehicle fleets are a growth area for EVs, and not just for environmental reasons. That's the upshot of the latest edition of a newsletter I'd never seen until yesterday: the NYC Fleet Newsletter from Citywide Administrative Services.

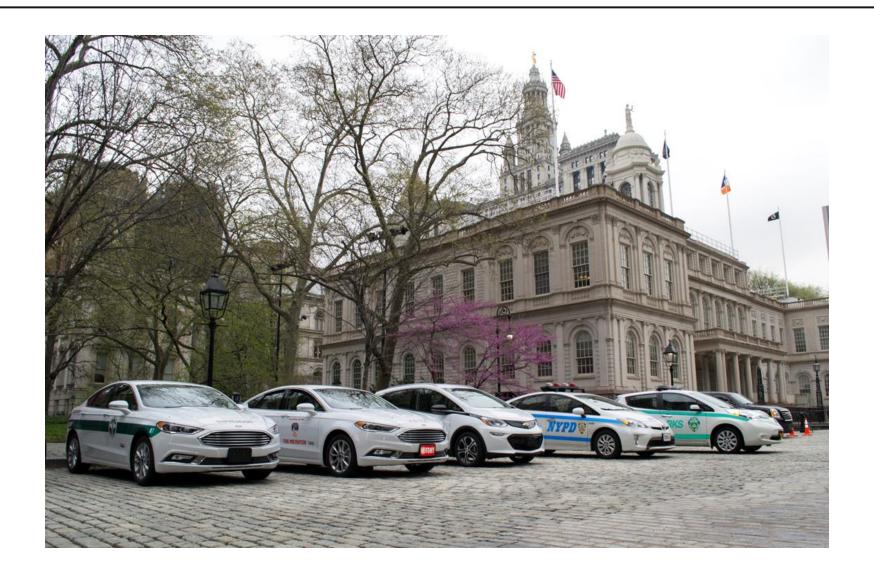
### Reducing Fuel Use and Emissions

#### NYC Fleet: Reducing Fleet Emissions





### **NYC Fleet: The Future**





# **NYC Fleet: Emergency Preparedness**





## NYC Fleet: Fuel and Power Emergencies





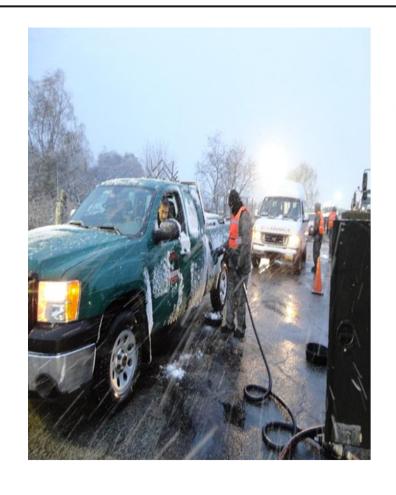
DCAS Fleet personnel met with Federal officials to coordinate fueling operations post #SuperStormSandy. The State National Guard & DCAS Fleet partnered 24/7 for over 2 weeks at Floyd Bennett Field to provide critical fueling resources for 25,000+ emergency & essential vehicles.





3:02 PM · Oct 29, 2020 · Hootsuite Inc.

# NYC Fleet: Fuel and Power Emergencies







# **NYC Fleet: Damaged Vehicles**







# NYC Fleet: Equipment Resiliency

https://www1.nyc.gov/assets/dcas/downloads/pdf/fleet/FY18-Citywide-Fleet-Acquisitions-Plan-Final.pdf







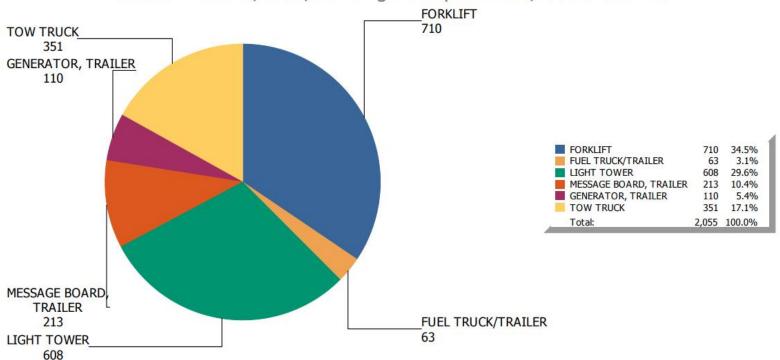
## NYC Fleet: Equipment Resiliency



NYCFLEET
Report Printed: 12/15/2020 09:49:20 By User:
ERICHARD@DCAS.NYC.GOV

#### **Emergency Assets By Type**

Status in Active, New, Pending Relinquishment, Out of Service







Bill de Blasio, Mayor Lisette Camilo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

August 11, 2020 - Issue 316

#### Newsletter **Get Cool**

and Nathaniel Koszer

eet staff have been asked to take upporting emergency response. e specifications for Personal t, assisted the Office of Chief their difficult responsibilities, and dinate food support for hundreds Yorkers daily.

our fleet staff also helped give out ) to seniors in need. Seniors are to COVID-19 and it is essential socially distance themselves to the challenge, it has been a umid summer, with heat already a

heat, Mayor de Blasio announced n on May 15. The program seniors who are NYC residents.

AC, and participate in certain public assistance programs. The 55 million apport up to 74,000 households with ACs by the end of summer.



As per Mark Chambers, Director of the Mayor's Office of Sustainability, "Whether it is opening our streets to pedestrians, distributing free air conditioners to our vulnerable seniors, or fighting for utility bill relief for those that need it most, addressing the imminent threat that heat vulnerable neighborhoods face this summer is a critical part of climate leadership that must shape a just transition out of this pandemic."

The Mayor's Office asked for support with handling 311 calls to schedule ACs and staff at DCAS Fleet responded and have been spending the summer, t-time, fielding thousands of calls, explaining the program to NYC seniors, **NYC** DCAS Citywide Administrative Services

Bill de Blasio, Mayor Lisette Camilo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

**NYC Fleet Newsletter** 

May 11, 2020 - Issue 304

#### Fleet Staff Assist with Food Initiative

By: Keith Kerman

The scale of the COVID-19 emergency is staggering. We are all facing new safety. technological, and economic challenges in our traditional roles. We have also been asked to branch out to support the response in new ways altogether. In upcoming newsletters, I want to recognize ways fleet staff have stepped up to assist the citywide emergency

Food insecurity has emerged as a critical concern of this pandemic. Mayor de Blasio named DSNY Commissioner Kathryn Garcia as Food Czar to help ensure New Yorkers do not go hungry. DCAS Fleet is doing its part to help. Assistant Commissioner of Fleet Operations Brent Taylor is serving full time to support the operational aspects of this initiative at NYEM. along with fleet staff Henry Cornelo and Jason Li, who are also assigned to the Emergency Management Logistics Center in support of COVID-19 Food Distribution Site operations.



The program is a coordinated, multi-agency operation, distributing life-sustaining meals to a large number of New Yorkers at risk of food insecurity due to the COVID-19 virus. Food insecurity may result from loss of employment and other resources that enable people to access food. There is potential that vulnerable New Yorkers may lose access to their food supply, either through disruption of existing meal assistance or decreased ability to procure food independently.



Bill de Blasio, Mayor Lisette Camilo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

**NYC Fleet Newsletter** 

April 27, 2020 - Issue 301

#### Cleaning Emergency Vehicles Exposed To COVID-19

By: Keith Kerman and Harris Kaplan

Last summer, Edward Funches and Inclusion Mobile Detailing began a small vehicle cleaning contract with DOT Fleet. Mayor's Office of Disabilities Commissioner Victor Calise reached out to DCAS to see how things were going. Inclusion is a minority-owned business (M/WBE) and Edward is an entrepreneur who uses a wheelchair. On October 3, 2019, Edward presented on his services to our inter-agency Fleet Federation meeting as part of our fleet vendor presentation

This introduction has now proved critical as NYC addresses the many challenging aspects of the COVID-19 emergency. Inclusion is one of three companies currently performing critical disinfecting and cleaning services on NYC fleet units that have been in emergency response and directly exposed to known COVID-19 patients. DCAS has distributed DOHMH guidance for the wiping down of general use vehicles. We are taking additional steps when ambulances and other at-risk vehicles have been exposed to COVID-19 patients. FDNY, NYCHA, and DCAS are among the agencies using these



services. NYC Fleet Management has spent over \$100,000 on this cleaning in just the last month, using our NY State fleet services contract.

Inclusion is located in Harlem and works to employ disabled staff and provide needed work opportunities. Its staff wear protective suits, masks, and gloves to conduct professional



Bill de Blasio, Mayor Lisette Camilo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

NYC Fleet Newsletter

April 20, 2020 - Issue 300

#### NYC Fleet Agencies Working Together to Fuel Ambulances

By: Keith Kerman

NYC Fleet has always stressed shared servicing and inter-agency cooperation. This has never been more important than during a citywide emergency such as what we are facing with COVID-19. Our fleet agencies are meeting the challenge.

With the extraordinary demands on our City's ambulances and EMS crews, something as standard as re-fueling can be a time-consuming and problematic distraction.



In the last month, DSNY, Parks, DOT, and NYPD have joined our DCAS Fuel Vendor Sprague in providing some relief to FDNY.

These four agencies and Sprague are providing mobile fueling services at eight different hospital or FEMA locations in four boroughs. These services are being provided seven days a week and are helping FDNY focus their time on life-saving and not fueling.

FDNY EMS Deputy Chief Evan Suchecki has been coordinating this on the EMS side: "DCAS Fleet, along with Harris Kaplan, has been supporting EMS operations with emergency roadside fueling at strategic locations including six HHC hospitals throughout the city. This is all possible with the assistance of our partner city agencies. FDNY EMS has been operating on the front lines of the COVID-19 pandemic handling unprecedented call volume for the past several weeks."

| Medical Sites         | Borough   | Support |
|-----------------------|-----------|---------|
| Lincoln Hospital      | Bronx     | NYPD    |
| Harlem Hospital       | Manhattan | Sprague |
| st. Barnabas Hospital | Bronx     | DSNY    |
| Jamaica Hospital      | Queens    | DOT     |
| Elmhurst Hospital     | Queens    | Sprague |
| Brookdale Hospital    | Brooklyn  | Sprague |
| Fort Totten, FEMA     | Queens    | Parks   |
| Bronx Zoo, FEMA       | Bronx     | Parks   |





Bill de Blasio, Mayor Lisette Camilo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

NYC Fleet Newsletter

June 10, 2020 - Issue 307

Inter-Agency Fleet Staff Support Medical Examiner (OCME)

By: Keith Kerman

As COVID-19 devastated NYC, the Office of the Chief Medical Examiner (OCME) was challenged with an extraordinarily difficult, somber, and wide-ranging responsibility. A massive crisis morgue operation was put in place at the South Brooklyn Marine Terminal, led by OCME Deputy Commissioner Frank DePaolo. Retired Fire Captain Charlie Armone and retired OEM Deputy Commissioner John Scrivani returned to help manage the complex logistics behind these operations.

Over 150 equipment units were scaled up quickly for this operation and staffing from the National Guard and emergency services lent critical support to OCME and its dedicated staff. You can read more about this effort from Time Magazine <a href="here">here</a>.

Fleet Services from NYCHA, DOT, DEP, NYC Parks, DOC, and DCAS also provided trucks and skilled commercial drivers to participate in these operations. Deputy Commissioner Frank DePaolo states, "The NYC Office of Chief Medical Examiner greatly appreciates the assistance received from DCAS Fleet and other federal, state, and NYC partner agencies who helped with our response to this tragic event."



We want to thank the following truck operators especially:



Bill de Blasio, Mayor Lisette Camilio, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

NYC Fleet Newsletter

April 15, 2020 - Issue 299

#### FDNY Fleet Services Stepping Up Against COVID-19

By: Keith Kerman

In our last two newsletters, we've shared some of our losses due to the COVID-19 pandemic and emergency. In our next newsletters, we want to discuss the incredible work and service being done by so many in City government and fleet to help NYC respond.

In many areas of fleet operation, we've seen a reduction in fleet usage with many non-essential services being suspended. We've tracked about a 40% reduction in total vehicle usage overall and a 32% reduction in direct service orders for our repair shops.

The exact opposite is true at the FDNY Ambulance Shop. As has been reported publicly, there has been a 40% increase in calls for ambulances from the general public. At the repair shop, this increased workload has translated into a 137% increase in work orders.



These past few weeks have been incredibly difficult for all of us, especially those in the medical services like FDNY and EMS. As NYC's Bravest, FDNY is answering the call in this war against an invisible and very dangerous enemy.

FDNY's EMS and firefighters are on the front line, but our mechanics and support services are performing equally critical work, also exposing themselves to serious risks.

NYC maintains its 600 ambulances and hundreds of emergency response units at the Review Avenue Ambulance Shop in Queens. The shop operates three shifts and has a total of 103 staff which include supervisor of mechanics, auto mechanics, rubber tire repairers, and motor vehicle operators.



https://www1.nyc.gov/assets/dcas/downloads/pdf/fleet/NYC-Fleet-Newsletter-309-June-23-2020-Using-Fleet Data-to-Monitor-Emergency-Trends.pdf



Bill de Blasio, Mayor Lisette Camilo. Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

#### NYC Fleet Newsletter

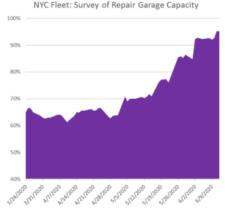
June 23, 2020 - Issue 309

#### Using Fleet Data to Monitor Emergency Trends

By: Keith Kerman

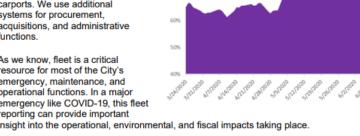
Fleet is a data-rich and administratively intensive operation. NYC Fleet operates eleven distinct data systems tied to various aspects of service operations including fleet location tracking, vehicle repair, fueling, parts supply, car and fleet share, electric charging, auction, and even solar energy production through our carports. We use additional systems for procurement. acquisitions, and administrative functions.

As we know, fleet is a critical resource for most of the City's emergency, maintenance, and operational functions. In a major reporting can provide important



managers.

Fleet has been deemed an essential service through COVID-19 and our in-house and contracted services have kept functioning throughout the emergency. Of course, garage operations still struggled with the impact of sick employees and disrupted schedules. During the peak period, a 30 percent reduction in repair capacity was met with a 30 percent reduction in fleet use, as many non-essential operations were suspended and staff tele-worked for the first time. As we reported in a previous newsletter, the impacts were not even. FDNY ambulance shop workload tripled and remains at this high level.



emergency like COVID-19, this fleet insight into the operational, environmental, and fiscal impacts taking place. Beginning March 1, DCAS developed a daily report to monitor trends in each of the areas outlined below. We also added surveys of garage operations to hear directly from our fleet





The daily reporting provided us detailed information about trends in usage, costs, and productivity as the City endured the peak period and now as we head further into restoration.

We also experienced some unexpected findings. Solar production from our 88 carports decreased substantially during the peak. With all the other challenges the City is tackling, the sun was still shining so we weren't sure why energy production would go down. We then realized why. Our carports store solar energy in fixed electric batteries. If there are less staff to charge vehicles, the batteries fill up and our storage maxes out.

In the last decade, NYC Fleet has made a major investment in performance and data management and we continue to look for ways to improve our analytics through our Fleet Office of Real-Time Tracking (FORT). Fleet data can serve as a critical tool for managing dynamic emergency situations and helping fleet and City operations respond quickly to changing needs.

Many thanks to Matthew Aronberg, our FORT Director, for leading this effort.

#### Check out past editions of the Fleet Newsletter

NYC Fleet Newsletter 308, June 15, 2020: FDNY and DEP Complete Truck Side-Guard

NYC Fleet Newsletter 307, June 10, 2020: Inter-Agency Fleet Staff Support Medical Examiner (OCME)

NYC Fleet Newsletter 306, May 27, 2020; Hybrids Work Even Better in Reality Than in

NYC Fleet Newsletter 305, May 18, 2020: NYU Capstone Team Studies City Parts Operations

Bill de Blasio, Mayor

and Chief Fleet Officer



NYC Fleet Newsletter

April 3, 2020 - Issue 298

Lisette Camilo, Commissioner

Keith T. Kerman, Deputy Commissioner

Lenin Fierro, 1977-2020

By: Keith Kerman

On March 31, we lost a dear friend, colleague, and leader. Lenin Fierro was the Director of Fleet Safety and Vision Zero for DCAS and NYC Fleet.

An immigrant from Ecuador, Lenin served his adopted country in the US Navy for ten years. After working on whicle claims in the private sector, Lenin joined DCAS in June 2014 and immediately became a major contributor in building and implementing Mayor de Blasio's Vision Zero initiative.



service careers.



Lenin led our efforts to train over 60,000 staff in safe driving. He taught thousands himself.

He administered a survey to over 25,000 thousand staff so we could hear from our customers.

He built our CRASH tracking system across all agencies, the first of its type for NYC and a model nationally.

Most dear to us, he led our partnership with the Department of Education to provide paid internships, driver training, and jobs to automotive high school students. Just a few weeks ago, he had coordinated an immensely successful recruitment event here at DCAS in partnership with DOE and the DCAS Office of Citywide Equity and Inclusion, bringing over a hundred high school students together to learn about public



Bill de Blasio, Mayo Lisette Camilo, Commissione Keith T. Kerman, Deputy Commissione and Chief Fleet Office

NYC Fleet Newsletter

April 30, 2020 - Issue 302

NYC and Fleet Lose Two Dedicated Public Servants

By: Keith Kerman

All of New York City joins FDNY and DSNY in mourning the loss of two excellent and dedicated public servants and fleet professionals to COVID-19: Thomas Ward and Michael Geraci



Thomas Ward served the FDNY as an auto mechanic and supervisor of mechanical equipment for over 26 years. In his most recent assignment, Tom was the supervisor of that ambulance shop, responsible for the repair and maintenance of over 600 ambulances and other emergency response units.

As demand for ambulance services skyrocketed, Tom and his colleagues dedicated themselves to keep these units ir service and available for all New Yorkers, despite the serious risks to themselves.

Tom's years of experience and easy-going demeanor made him a huge asset when handling difficult assignments and training new employees.

Tom's love of the fire service carried over to his life at home where he served as a volunteer firefighter at the Massapequa Fire Department for 32 years.

Tom was a gentle giant, who greeted everyone with a smile. He is survived by his sons Brian and Patrick; sisters Mary Roulette and Catherine Loechner; brothers John, James, and Joseph, who is a retired FDNY Lieutenant; as well as his longtime companion Georgette. He will be missed by all who knew him.

We also mourn the loss of Queens East 7A Auto Mechanic Michael Geraci, who passed away on April 14 from complications of COVID-19.

As with FDNY, DSNY also continues to perform its essential services during this crisis by collecting garbage and recyclables, cleaning streets and being prepared for a late-winter storm. Sanitation workers and mechanics have faced daily risks to keep NYC going for everyone else. Mike joined DSNY in 2011. Vehicles weren't just his job, they were his passion. Mike loved motorcycles and was deeply involved in the Mustang world. He was very personable, funny, and brought much joy and love to all who knew him. There will be a noticeable vold with his absence.

Mike leaves behind his son Mikey, his father Joe, mother Vicky, brother Eddie, sister-in-law Christina, nephew Liam, girifriend Karen, and countless family members and friends.

fleet's critical role in protecting New York.

We send our appreciation and condolences to the families, friends, and co-workers of Tom and Mike, who will forever remind us of the importance and heroism of public servants and of

We also send our hope and encouragement to all those continuing to serve in the face of this threat and to those who are personally fighting this illness now.

#### Check out past editions of the Fleet Newsletter

NYC Fleet Newsletter 301, April 27, 2020; Cleaning Emergency Vehicles Exposed To COVID-19

NYC Fleet Newsletter 300, April 20, 2020: NYC Fleet Agencies Working Together to Fuel Ambulances

NYC Fleet Newsletter 299, April 15, 2020: FDNY Fleet Services Stepping Up Against COVID-19

NYC Fleet Newsletter 298, April 3, 2020; Lenin Fierro, 1977 to 2020

NYC Fleet Newsletter 297, March 30, 2020; NYC Mourns FDNY Mechanic James Villecco

Check out the complete archive.

// CONNECT WITH DCAS TO FOLLOW NYC FLEET //



Visit us on the web at nyc.gov/DCAS



Bill de Blasio, Mayor Lisette Camilo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

NYC Fleet Newsletter

March 30, 2020 - Issue 297

NYC Mourns FDNY Mechanic James Villecco

By: Keith Kerman

Last week, we discussed the essential role of our fleet and mechanical staffing in responding to the COVID-19 crisis and all emergency situations that NYC faces. This role and the risks involved could not be any clearer as NYC and FDNY now mourn the loss of Auto Mechanic James Villeco, 55, who died due to COVID-19. James was the first member of the fire department to pass from this disease.

James joined the FDNY Bureau of Fleet Services in 2014, assigned first to the Coney Island Repair Facility in Brooklyn, and later to the Review Avenue Garage in Queens. The Review Avenue Shop is FDNY's main ambulance repair facility servicing 600 ambulances and hundreds of other emergency response units.



Review is fleet's most hectic and demanding facility. The skilled staff like James keep our ambulances and FDNY light duty response units available and on the road. EMS is now facing record volumes of requests and FDNY's mechanics have never been more critical or challenged to keep this fleet operational and ready.

"Behind the thousands of calls our members respond to every day is a team of dedicated and skilled mechanics who ensure our ambulances are running 247," said Commissioner Daniel A. Nigro. 'James Villecco was one of those truly unsung heroes in our department whose outstanding work provided medical care for the people of our city. The entire department mourns his loss."

A resident of Staten Island, James Villecco was a solid tradesman, beloved husband and father, and a friend to all he worked with each day. He is survived by his wife, Joy, and daughter, Jessica.

On behalf of DCAS and all the fleet agencies, we all want to extend our thanks, appreciation, and condolences to the Villecco family and FDNY.





Bill de Blasio, Mayor Lisette Camillo, Commissioner Keith T. Kerman, Deputy Commissioner and Chief Fleet Officer

NYC Fleet Newsletter

March 15, 2021 - Issue 338

#### Fleet Staff Assisting at Vaccine Sites

By: Keith Kerman and Nate Koszer

It's now been one year since COVID-19 changed all of our lives. In our newsletters, we've reported on all the ways fleet staff citywide have assumed new roles to support the emergency response. We've done street-side fueling of ambulances, worked on procurement of medical supplies, helped distribute food and air conditioners, organized hazmat cleanings, and supported The Office of Chief Medical Examiner. We are now assisting in the most hopeful of all roles, serving at the City's Vaccine Hubs.

Since early February, five DCAS Fleet staff, so far, have been spending their weekdays and some weekends assisting New Yorkers who have appointments at City-run vaccine sites, known as hubs to the public and as PODs, Points Of Dispensing, to staff. Our DCAS staff have joined volunteers from DOHMH, other City agencies, the private sector, and medical professionals and EMTs operating the sites.



Volunteers perform various tasks depending on the site needs. While the actual vaccine injections are given by trained medical professionals, support staff assist with PPE and other supplies for the medical staff. Volunteers help recipients navigate the lines in the centers and ensure they have their appointments set for their second shots. Some volunteers assist disabled and non-English speaking vaccine recipients in accessing available accommodations, and City staff volunteers assist with general site coordination as needed.

City-run hubs are located in high schools across the five boroughs, utilizing gyms and cafeterias as makeshift clinics, teachers lounges as break rooms, and locker rooms as rest and observation centers to make sure vaccine recipients don't have an adverse reaction. Operations are all on the first floor to ensure accessibility. The use of the schools for this medical purpose was a large coordination project, with extensive scheduling needs, the need to minimize impacts to school educational programs, and the challenge of explaining this new and critical process to participants.



## NYC Fleet: Partnering Across the World















### Contact

For more information, go to the NYC Fleet website: http://www.nyc.gov/html/dcas/html/employees/fleet.shtml

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