THE REVISED FORM 990 – PREPARING FOR A NEW WORLD

Eisner Not-For-Profit

Presented by:

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Eisner Not-For-Profit



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Julie Floch is **Eisner's** Director of Not-For-Profit Services and is the partner responsible for coordinating the planning and administration of engagements in the firm's not-for-profit practice. She is experienced with the application of federal and state tax laws, as they relate to not-for-profit entities, as well as with the requirements of federal regulations relating to clients who receive government funding.

A graduate of the State University of New York at Binghamton, with graduate studies at Baruch College/CUNY, Julie is a current member of the American Institute of CPAs' Not-for-Profit Organizations Expert Panel and a member of the New York State Society of CPAs' committee on not-for-profit organizations (which she formerly chaired) and its committee on tax-exempt entities. In addition, she is a frequent author and participant in the AICPA's not-for-profit educational courses.

Julie recently completed her three-year appointment by the Internal Revenue Service to its Advisory Committee on Tax Exempt and Government Entities, providing input on the "redesigned" federal Form 990, which is effective for 2008. She is also on the governing board of the Council of Community Services of New York State, is an advisor to the Frances L. & Edwin L. Cummings Memorial Fund, is on the audit committee of the Sargent Shriver National Center on Poverty Law, was a founding member of the Alliance for Nonprofit Governance, and has served on (and previously chaired) the finance and audit committees of the Crohn's and Colitis Foundation of America.

Julie is an adjunct professor of auditing at Baruch College/CUNY, and she previously taught not-for-profit management at the New School and served on its Faculty Senate. In addition, she frequently addresses groups on business topics, as well as contributes to the profession's literature, co-authoring articles for *The New England Quarterly, The NonProfit Times, The CPA Journal, BACTalk*, and *The Journal for Nonprofit Management*, among others.



THE "OLD" FORM 990



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| (| CRITICISMS OF THE CURRENT IRS FORM 990 | | | | | | |
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THE "REDESIGNED" FORM 990









IN SUMMARY:

"WHAT DO I NEED TO KNOW?"



- Governance Issues
- Programmatic Areas
- Financial Information
- Tax Compliance



GOVERNANCE ISSUES



- Year of formation
- State of domicile
- No. of voting board members
- No. of independent board members
- No. of volunteers
- Board interrelationships
- Fraud disclosure
- Documentation of meetings



- Written policies & procedures
- Review of Form 990 by the board
- Conflict-of-interests policy
- Whistle-blower's policy
- Compensation and review policies
- Reimbursement policies
- Document-retention policy
- Audit process & review
- Gift acceptance policies



PROGRAMMATIC AREAS



- Enhanced prominence of description of mission
- Programs tracked individually by expenses, grants, and revenues
- Enhances disclosures of international activities



FINANCIAL INFORMATION



- Donor-advised funds
- Conservation easements
- Tracking of additions/deletions to endowment funds (ultimately 5 years)
- Enhanced balance sheet disclosures
- Enhanced disclosures of non-cash activities (volunteers, donations)



TAX COMPLIANCE

- Employment tax filings
- Independent contractor filings
- Donor acknowledgement filings
- Tax shelters
- Compliance with state registration and filing requirements
- Support schedule (facts & circumstances tests)
- Compliance with gaming regulations
- Enhanced reporting of political and lobbying activities



THE REDESIGNED FORM 990 (2008)

STRUCTURE OF THE REVISED FORM 990

Core Form with Supporting Schedules

>11 page core form completed by ALL organizations

>16 supporting schedules requesting additional information:

>supplemental information regarding fundraising

- Supplemental financial statement information
- Supplemental compensation information
- information regarding transactions with interested parties
- >disclosures regarding non-cash contributions
- >information regarding related organizations
- >expanded availability for narrative explanations
- ≻other schedules



CAN I FILE THE 990 EZ? YES – <u>IF</u>:

| <u>Year</u> | Gross <u>Receipts</u> | <u>And</u> | Total <u>Assets</u> |
|-------------|--------------------------|------------|------------------------|
| 2008 | < \$1M | | < \$2.5M |
| 2009 | < \$500K | | < \$1.25M |
| 2010 | < \$200K | | < \$500K |

Eisner Not-For-Profit

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| Activities & Governance | | Total number of employees (Fart V, me za) | | | | | | | | 6 | _ | | | | _ | | | | | | | | | | |
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| Revenue | | Program service revenue (Part VIII, line 2g) | | | | | | | | | | | | | | | | | | | | | | | |
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Summary Page

"Snapshot Information"

> Mission
 > Volunteers
 > UBI
 > Financial Highlights (2 year)

Professional fundraisers

≻Signature

| | till Statement of Program Service Accomplishments (see instructions) |
|------------|--|
| 1 | Briefly describe the organization's mission: |
| | bieny describe the organization a measure |
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| 2 | Did the organization undertake any significant program services during the year which were not listed on |
| | the prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program |
| | services? |
| | If "Yes," describe these changes on 8chedule O. |
| 4 | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
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| 4d | Cther program services. (Describe in Schedule O.) |

Program Service Accomplishments Need to start tracking: ≻new programs ≻expenses ≻grants ≻revenues by program

| Par | t V Checklist of Required Schedules | | _ |
|-----|--|----------|----|
| | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | | |
| 1 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete schedule C, Part II | | |
| ; | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | | |
| 8 | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? if "ives," complete Schedule D, Part I | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | | |
| З | Did the organization maintain collections of works of art, historical treasures, or other similar assets?/f "Ves," | | |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . | | |
|) | Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V | | |
| I | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 257 /f "Yes," complete 8chedule D, Parts VI, VIII, VIII, IX, or X as applicable | | |
| 2 | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII | _ | |
| 3 | is the organization a school described in section 170(b)(1)(A)(i)? // 'Yes," complete Schedule E | _ | ⊢ |
| | Did the organization maintain an office, employees, or agents outside of the U.S.? | 1 | ⊢ |
| | business, and program service activities outside the U.8.7 if "Yes," complete Schedule F, Part I | <u> </u> | ⊢ |
| 5 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II. | | |
| 3 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III | | |
| 7 | Did the organization report more than \$15,000 on Part IX, column (A), line 11e7 // "Yes," complete Schedule G, Part / | | ⊢ |
| в | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a7 // "Yes," complete Schedule G, Part # | | ⊢ |
| Э. | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | | ⊢ |
| 2 | Did the organization operate one or more hospitals? // "Yes," complete Schedule H | - | ⊢ |
| 2 | Did the organization report more than \$5,000 on Part IX, column (A), line 17 if "Yes," complete Schedule I, Parts I and II 23 Did the organization report more than \$5,000 on Part IX, column (A), line 27 if "Yes," complete Schedule I, Parts I and III 22 | - | ⊢ |
| 3 | Did the organization enswer "Yes" to Part VII, Bection A, questions 3, 4, or 57 // "Yes," complete Schedule J. | | Γ |
| 4a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions | | |
| h | 240-24d and complete Schedule K. If "No," go to question 25 | | ⊢ |
| | Did the organization maintain an ecorow account other than a refunding ecorow at any time during the year 24 | | Γ |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 1 | |
| | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 1 | |
| b | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I | , | |
| В | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II2 | | |
| 7 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? if "Yes," complete Schedule L, Part III 23 | | |

Checklist of Required Schedules "Guide" to supplemental schedules attached (thresholds for amount and time)



| Form | 000 (2008) | | P | age 4 |
|------|---|------|-----|--------|
| Pa | t IV Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 28 | During the tax year, did any person who is a current or former officer, director, trustee, or key employee: | | | |
| а | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV | 28a | | |
| b | Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV | 28b | | |
| c | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? if "Yes," complete Schedule L, Part IV | 28c | | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?/f "Yes," complete Schedule N, Part II | 32 | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, Ine 1 | 34 | | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? /f "Yes," complete Schedule P, Part V, line 2 | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part | | | |
| | W | 37 | | |
| | | Form | 990 | /20060 |

Checklist of Required Schedules (continued) "Guide" to

supplemental

schedules attached

| Form | 990 (2008) | | P | 199 5 |
|----------|--|----------|-----|--------|
| Par | tV Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- If not applicable | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- If not applicable | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return, (see | | | |
| | instructions) | | | |
| за | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by | | | |
| | this return? | 3a | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account) | 4a | | |
| ь | If "Yes," enter the name of the foreign country: ► | | | |
| 5 | See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 58 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | |
| | Provent of use of the second s | 5c | | |
| 69 | Did the organization solicit any contributions that were not tax deductible? | 6a | | |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or | 6b | | |
| 7 | gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization provide goods or services in exchange for any guid pro guo contribution of more than | | | |
| | \$757 | 7a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| с | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal | | | |
| | benefit contract? | 7e | | |
| 1 | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 71 | | |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?. | 7h | | |
| 8 | Section 501 (c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring | | | |
| | organization, have excess business holdings at any time during the year? | 8 | | _ |
| 9 | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. | 0.0 | | |
| | Did the organization make any taxable distributions under section 4966? | 9a 9b | | |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | ap | | |
| 10 | Section 501(c)(7) organizations. Enter: Initiation face and conital contributions included on Part VIII. line 12 | | | |
| a b | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | | | |
| 12a b | | 12a | | |
| | | Form | 990 | (2008) |

Statements Regarding Other IRS Filings and Tax Compliance ➤Payroll tax compliance ≻1099 compliance >UBIT compliance >Foreign bank accounts ➤Tax shelter compliance ➢Forms 8282 filings

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

| | | | Yes | No |
|----|---|----|-----|----|
| | For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the | | | |
| | circumstances, processes, or changes in Schedule O. See instructions. | | | |
| 1a | Enter the number of voting members of the governing body | ļ | | |
| b | Enter the number of voting members that are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | | | |
| | any other officer, director, trustee, or key employee? | 2 | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | |
| | supervision of officers, directors or trustees, or key employees to a management company or other person? . | 3 | | |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | | |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | |
| 6 | Does the organization have members or stockholders? | 6 | | |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members | | | |
| | of the governing body? | 7a | | |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during | | | |
| | the year by the following: | | | |
| a | The governing body? | 8a | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | | |
| 9a | Does the organization have local chapters, branches, or affiliates? | 9a | | |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, | | | |
| | affiliates, and branches to ensure their operations are consistent with those of the organization? | 9b | | |
| 10 | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations | | | |
| | must describe in Schedule O the process, if any, the organization uses to review the Form 990 | 10 | | |
| 11 | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 11 | | |

Governance, Management, and Disclosure

Governing Body and Management >board composition >relationships >fraud >documented meetings >Form 990 provided

Eisner Not-For-Profit

Section B. Policies

| | | | Yes | No |
|-----|--|-----|-----|----|
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | | |
| | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | | |
| С | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | 12c | | |
| 13 | Does the organization have a written whistleblower policy? | 13 | | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: | | | |
| а | The organization's CEO, Executive Director, or top management official? | 15a | | |
| b | Other officers or key employees of the organization? | 15b | | |
| | Describe the process in Schedule O. (see instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| | with a taxable entity during the year? | 16a | | |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 404 | | |
| | ine organization s exempt status with respect to such an angements r | 16b | | |

Governance, Management, and Disclosure

Policies ≻ confilct of interest > whistleblower policy > process for setting compensation



Governance, Management, and Disclosure

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
 Own website Another's website Upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ►

Form 990 (2008)

Disclosure State filings documents available to the public

"Independent" member of the board:

- Member was not compensated as an officer or other employee of the organization or of a related organization
- Member did not receive total compensation or other payments exceeding \$10,000 during the organization's tax year from the organization or related organizations as an independent contractor, other than reimbursement of expenses under an accountable plan or reasonable compensation for services provided in the capacity as a member of the governing body.
- Neither the member, nor any family member of the member, was involved in a transaction with the organization (whether directly or indirectly through affiliation with another organization) that is required to be reported in Schedule L for the organization or a related organization.

All three tests must be met!

| Form 990 (2008) | | | | | | | | | Page 7 |
|--|------------------------------|--|----------|----------------|-------|---------|------------------|--|---|
| Part VII Compensation of Officers, Dir Employees, and Independent | | | es, | Key | Em | nplo | /ees, Highest | Compensated | ł |
| Section A. Officers, Directors, Trustees, Ke | y Employ | ees, ai | nd H | High | est | Com | pensated Emp | loyees | |
| 1a Complete this table for all persons required | to be listed | d. Use | Sch | nedul | e J-2 | 2 if a | dditional space | is needed. | |
| List all of the organization's current office of compensation, and current key employees. | | | | | | | | | |
| • List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. | | | | | | | | | |
| List all of the organization's former office \$100,000 of reportable compensation from the | | | | | | | | loyees who rece | eived more than |
| List all of the organization's former direction the organization, more than \$10,000 of reportal | | | | | | | | | |
| List persons in the following order: individua compensated employees; and former such pers | | or dir | recto | ors; | insti | itutio | nal trustees; of | ficers; key emp | loyees; highest |
| Check this box if the organization did not control | ompensate | any of | ffice | r, dir | ecto | or, tri | istee, or key en | ployee. | |
| (A) | (B) | | | (C) | | | (D) | (E) | (F) |
| Name and Title | Average hours per week | Positio Individual tri or director | <u> </u> | eck Ney employ | ; em | | · · · | Reportable compensation from related organizations (W-2/1099-MISC) | Estimated amount of other compensation from the organization |

ě

l trustee

latee

and related

organizations

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

≻name, title

>compensation (W-2)
 (calendar year)

>compensation from
related organizations

Sestimated amount of <u>other</u> compensation

| 1b | Total | | | | | | |
|----|--|------------------|----------------|--------|---------|-----|--|
| 2 | Total number of individuals (including those in 1a) who received more than \$1 organization \blacktriangleright | 00,000 in repo | rtable compen | sation | from | the | |
| | | | | | Yes | No | |
| з | Did the organization list any former officer, director or trustee, key employed | e. or hiahest c | ompensated | | | | |
| | employee on line 1a? If "Yes," complete Schedule J for such individual | , e | | 3 | | | |
| 4 | 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation fr the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for so | | | | | | |
| | individual. | | | | | | |
| 5 | 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | | | | | | |
| Se | ction B. Independent Contractors | | | | | | |
| 1 | Complete this table for your five highest compensated independent contractor compensation from the organization. | rs that receive | d more than \$ | 100,00 | 0 of | | |
| | (A) | (B) | | (| C) | | |
| | Name and business address | Description of a | ervices | Comp | ensatio | n | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| 2 | Total number of independent contractors (including those in 1) who received compensation from the organization \blacktriangleright | more than \$1 | 00,000 in | | | | |
| | | | | - | 000 | | |

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (continued)

Form **990** (2008)

Independent contractors(\$100,000 threshold)



The following chart explains which officers, directors, trustees, key employees, and highest compensated employees must be reported in Form 990, Part VII, Section A, and which in Schedule J as well.

| <u> </u> | | MATRIX FOR LINES 3 A | ND 4 |
|-------------------------------------|-------------------------|--|--|
| Position | Current or former | List in Form 990, Part VII, Section A: | List in Schedule J, Part II: |
| | current | All | If reportable and other compensation > \$150,000 in the aggregate from organization and related organizations (do not report institutional trustees) |
| Directors and trustees | former | If reportable compensation in capacity as former director or trustee > \$10,000 in the aggregate from organization and related organizations | If listed in Form 990, Part VII, Section A (do not report Institutional trustees) |
| | current | Ail | If reportable and other compensation > \$150,000 in the aggregate from organization and related organizations |
| Officers | former | If reportable compensation > \$10,000 in the aggregate from organization and related organizations | If listed in Form 990, Part VII, Section A |
| Key employees | current | All | All |
| (meeting the three tests) | former | If reportable compensation > \$10,000 in the aggregate from organization and related organizations | If listed in Form 990, Part VII, Section A |
| Other five | current | If reportable compensation > \$10,000 in the aggregate from organization and related organizations | If reportable and other compensation > \$150,000 in the aggregate from organization and related organizations |
| highest compensated employees | former | If reportable compensation > \$10,000 in the aggregate from organization and related organizations | If listed in Form 990, Part VII, Section A |

Eisner Not-For-Profit

Who is a Key Employee?

- Any person who has responsibilities, powers or influence over the organization as a whole that is similar to officers, directors or trustees
- Manages a discrete segment or activity, or has authority to control 10% or more of activities, assets, income or expenses of the organization
- Reportable compensation exceeds \$150,000, and
- Within group of top 20 highest paid employees



| Form 6 | | | | | | | Page 9 |
|---|-------|---|---------------|----------------------|--|---|---|
| Part | : VII | Statement of Revenue | | 245 | | ~ | |
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tox under sections 512, 513, or 514 |
| unts | | Federated campaigns 1a | | | | | |
| a a | | Membership dues | | | | | |
| Contributions, gifts, grants and other similar amounts | | Fundraising events | | | | | |
| | | Government grants (contributions) 1e | | | | | |
| | | All other contributions, gitts, grants, | | | | | |
| | | and similar amounts not included above 11 | | | | | |
| | | Noncash contributions included in lines 1a-1f: \$ | | | | | |
| | h | Total. Add lines 1a-1f | Business Code | | | | |
| Program Service Revenue | | | Business Code | | | | |
| a a | | | | | | | <u> </u> |
| 8 | D | | | | | | |
| Ser. | ď | | | | | | |
| Ę | e | | | | | | |
| 6 | | All other program service revenue | | | | | |
| <u></u> | _ | Total. Add lines 2a-21 | 🕨 | | | | |
| | 3 | Investment income (including dividend | | | | | |
| | | other similar amounts) Income from investment of fax-exempt bor | | | | | <u> </u> |
| | 5 | Royatties | iu proceeus | | | | <u> </u> |
| | | () Real | (I) Personal | | | | |
| | 6a | Gross Rents | | | | | |
| | | Less: rental expenses | | | | | |
| | | Rental income or (loss) | | | | | |
| | | Net rental income or (loss) | ► | | | | |
| | 7a | Gross amount from sales of 19 Securities assets other than inventory | (i) Other | | | | |
| | ь | Less: cost or other basis | | | | | |
| | | and sales expenses | | | | | |
| | с | Gain or (loss) . | | | | | |
| | d | Netgain or (loss) | <u> </u> | | | | |
| Other Revenue | 8a | Gross income from fundraising | | | | | |
| ver | | events (not including \$ | | | | | |
| Be | | of contributions reported on line 1c). See Part IV, line 18a | | | | | |
| her | b | Less: direct expenses b | | | | | |
| 8 | с | Net income or (loss) from fundraising | events 🕨 | | | | |
| | 9a | Gross income from gaming activities. | | | | | |
| | | See Part IV, line 19 a | | | | | |
| | b | Less: direct expenses b Net income or (loss) from gaming activ | | | | | |
| | | | | | | | |
| | Iva | Gross sales of inventory, less returns and allowances a | | | | | |
| | b | Less: cost of goods sold b | | | | | |
| | с | Net income or (loss) from sales of invent | | | | | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11a | | | | | | |
| | b | | | | | | |
| | c | All other revenue | | | | | |
| | | All other revenue Total. Add lines 11a-11d | | | | | |
| | | Total Revenue. Add lines 1h, 2g, 3, 4 | | | | | |
| | | 9c, 10c, and 11e | · · · · · • | | | | |
| | | | | | | | Form 990 (2008) |

Statement of Revenue

combines page one and page eight of the old form into one schedule

>no significant changes from old form

>ultimately will use "business codes"

Eisner Not-For-Profit

| Par | t IX Statement of Functional Expense Section 501(c)(3) and 50 | 1(c)(4) organizatio | | | (C) and (D) |
|-----|---|------------------------------|------------------------------------|---|--|
| | All other organizations must complete col not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (C), and (D). (D) Fundraking expenses |
| 1 | Grants and other assistance to governments and | | | 1 | |
| 2 | organizations in the U.S. See Part IV, line 21 Grants and other assistance to individuals in | | | | |
| 2 | the U.S. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | | | |
| | U.S. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(t)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | | | | |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | | | | |
| 0 | Payrol taxes | | | | |
| 1 | Fees for services (non-employees): | | | | |
| а | Management | | | | |
| | Legal | | | | |
| | Accounting | | | | |
| | Lobbying Professional fundraising services. See Part IV, line 17 | | | | |
| | Investment management fees | | | | |
| | Other | | | | |
| | Advertising and promotion | | | | |
| 3 | Office expenses | | | | |
| 4 | Information technology | | | | |
| 5 | Royalties | | | | |
| 6 | Occupancy | | | | |
| 7 | Travel | | | | |
| 8 | Payments of travel or entertainment expenses | | | | |
| 9 | for any federal, state, or local public officials Conferences, conventions, and meetings | | | | |
| 0 | Interest | | | | |
| 1 | Payments to affiliates | | | | |
| 2 | Depreciation, depletion, and amortization . | | | | |
| 3 | Insurance | | | | |
| 4 | Other expenses, itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) | | | | |
| а | | | | | |
| b | | | | | |
| С | | | | | |
| d | | | | | |
| e | All other evenence | | | | |
| | All other expenses Total functional expenses. Add lines 1 through 24f | | | | |
| 6 | Joint Costs. Check here ⊨ If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and | | | | |

Statement of Functional Expenses

≻similar to prior Form 990

≻"fees for services" new

miscellaneous expenses must be less than 5% of total expenses

Form 990 (2008)



| art X | Balance Sheet | (A) | | (B) |
|----------------------------|---|-------------------|-----|-------------|
| | | Beginning of year | | End of year |
| 1 | Cash—non-interest-bearing | | 1 | |
| 2 | Bavings and temporary cash investments | | 2 | |
| 3 | Pledges and grants receivable, net | | 3 | |
| 4 | Accounts receivable, net | | 4 | |
| 5 | Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L | | 5 | |
| 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete | | | |
| 1 | Part II of Schedule L | | 6 | |
| 7 | Notes and loans receivable, net | | 7 | |
| 8 | Inventories for sale or use | | 8 | |
| 9 | Prepaid expenses and deferred charges | | 9 | |
| 10a | Land, buildings, and equipment: cost basis 10a | | | |
| Ь | Less: accumulated depreciation. Complete | | | |
| - | Part VI of Schedule D | | 10c | |
| 11 | Investments-publicly traded securities | | 11 | |
| 12 | Investments-other securities. See Part IV, line 11 | | 12 | |
| 13 | Investments-program-related. See Part IV, line 11 | | 13 | |
| 14 | Intangible assets | | 14 | |
| 15 | Other gogets, See Dart IV, Inc. 11 | | 15 | |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | | 16 | |
| 17 | Accounts payable and accrued expenses | | 17 | |
| 18 | Grants payable | | 18 | |
| 19 | Deferred revenue | | 19 | |
| 20 | Tax-exempt bond liabilities | | 20 | |
| 21 | Escrow account liability. Complete Part IV of Schedule D | | 21 | |
| 22 | Payables to current and former officers, directors, trustees, key | | | |
| 21 22 | employees, highest compensated employees, and disqualified | | 22 | |
| 23 | persons. Complete Part II of Schedule L | | 23 | |
| | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| 24 | Unsecured notes and loans payable | | 25 | |
| 25 26 | Total liabilities. Add lines 17 through 25 | | 26 | |
| 20 | Organizations that follow SFAS 117, check here > and | | 20 | |
| 27 28 29 30 31 | complete lines 27 through 29, and lines 33 and 34. | | 27 | |
| 28 | Temporarily restricted net assets | | 28 | |
| 29 | Permanently restricted net assets | | 29 | |
| | Organizations that do not follow SFAS 117, check here | | | |
| 30 | Capital stock or trust principal, or current funds | | 30 | |
| 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| 33 | Total net assets or fund balances | | 33 | |
| 33 34 | Total liabilities and net assets/fund balances | | 34 | |
| art XI | Financial Statements and Reporting | | | |
| | ounting method used to prepare the Form 990: Cash Accrua | | | Yes N |

c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or completion of its financial statements and selection of an independent accountant? 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Bingle Audit Act and CMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits?

3a

3b Form 990 (2008)

Balance Sheet

➤ basically similar to prior 990

Financial Reporting

≻accounting method

>disclosures about financial statements and oversight committees

35
| SCHEDULE A (Form 990 or 990-EZ) | | blic Charity S mpleted by all section | 501(c)(3) o | organizati | one and e | | | 6 | 20 08 |
|---|---|--|-------------------------|---------------------------|-------------------------|---------------------------------|--------------------------|--------------------------|---------------------------|
| Department of the Treasury | - 4 | nonexe ttach to Form 990 or Fo | mpt charit orm 990-E | | | instructio | 000 | • | Open to Public |
| Internal Revenue Service Name of the organization | | | 0111 000-2 | z. p.000 | ooparate | mouded | | r Hentifica | Inspection tion number |
| | | | | | | | | | |
| · · · · · · · · · · · · · · · · · · · | | narity Status (All or | × | | | | | e instru | ctions) |
| The organization is no 1 □ A church. co | | idation because it is: irches, or association | | | | | | AMD. | |
| | | on 170(b)(1)(A)(II). (At | | | | | | 212 | |
| | | hospital service organ | | | | | | | |
| 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(III). Enter the hospital's name, city, and state: | | | | | | | | | |
| | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(IV). (Complete Part II.) | | | | | | | | |
| _ | | emment or governme | | | | | | | |
| described in | section 170(b) | y receives a substanti (1)(A)(VI). (Complete F | Part II.) | | | governn | nentai uni | t or from | the general public |
| | | d in section 170(b)(1) v receives: (1) more th | | | | m contrib | utions, m | embersh | in fees, and gross |
| receipts from support from | n activities relati i gross investm | ed to its exempt func- ent income and unre after June 30, 1975. | tions-su lated but | bject to siness ta | certain eo xable inc | ceptions ome (les | s, and (2) is section | no more | than 33% % of its |
| | | nd operated exclusive | | | | | | | |
| purposes of | on e or more pu | and operated exclusiv blicly supported organ at describes the type | nizations | describe | d in secti | on 509(a |)(1) or sec | tion 509 | (a)(2). See section |
| a 🗌 Type | _ | | п Тур | | | | | _ | Type III-Other |
| persons othe | | tify that the organization managers and othe | | | | | | | |
| | zation received check this box | a written determinati | | | | a Type I | I, Type II, | or Type | III supporting |
| g Since Augus following per | | the organization acce | epted any | gift or c | ontributio | on from a | any of the | | |
| | | r indirectly controls, e ning body of the sup | | | | th person | ns descrit | ≫din (il) | 11g() |
| (III) A 35% o | ontrolled entity | rson described in (i) a of a person described | tin (i) or | (ii) above | | | | | 11g(II) 11g(II) |
| h Provide the t (f) Name of supported | (I) EIN | ation about the organ (III) Type of organization | | n e organ Ingankation | | upports. ou notify | Mi I | s the | (III) Amount of |
| organization | 29 | (described on lines 1-9 above or IRC section (see instructions)) | in col. (B. Ik | sted in your document? | the organ | nization in of your port? | organizat | ion in col Led in the | support |
| | | | Yee | No | Yes | No | Yee | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |
| For Privacy Act and Paper | work Reduction A | ct Notice, see the Instruct | ione for Fo | rm 990. | Cat. No | . 11285F | Sched | ule A (Forr | n 640 or 940-EZ) 2008 |

Public Charity Status

and Public Support

>new disclosures for supporting organizations

>new disclosures for facts and circumstances test

≻5 year test

Elimination of advance ruling process (Form 8734)

Use the same method of accounting as the rest of the 990!
 (must restate prior years)

| Schedule B (Form 990, 990-EZ, | Schedule of Contributors | OMB No. 1545-0047 |
|--|---|----------------------|
| or 990-PF) | Attach to Form 990, 990-EZ, and 990-PF. | 2008 |
| Department of the Treasury Internal Revenue Service | | |
| Name of the organizat | ion Employer i | dentification number |
| | | |
| Organization type (c | heck one): | |
| Filers of: | Section: | |
| Form 990 or 990-EZ | 501(c)() (enter number) organization | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | |
| | 527 political organization | |
| Form 990-PF | 501(c)(3) exempt private foundation | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | |
| | 501(c)(3) taxable private foundation | |

Check if your organization is covered by the General Rule or a Special Rule. (Note. Only a section 501(c)(7), (6), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.)

General Rule

For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

- □ For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33% % support test of the regulations under sections 509(a)(1)(170(b)(1)(A)(v)), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on Form 990, Part VIII, line 1h or 2% of the amount on Form 990-EZ, line 1. Complete Parts I and II.
- Gra a section 501(c)(7), (8), or (10) organization filing Form 980, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

Caution. Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they must answer "No" on Part IV, line 2 of their Form 990, or check the box in the heading of their Form 990-EZ, or 980-PF).

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions Cat. No. 30613X Schedule B (Form 990, 990-EZ, or 990-PF) (2006) for Form 990. These Instructions will be issued separately.

Schedule of

Contributions

>no changes from prior Form 990

Contributions above \$5k

Includes government contributions



| | EDULE C n 990 or 990-EZ) | | Political Campaign an | d Lobbying | Activities | 3 | OMB No. 1545-0047 എ നിറ |
|-------------|--|---|---|--------------------------------------|--|----------------|---|
| V | , | For Orga | nizations Exempt From Income Ta | ax Under section : | 501(c) and se | ction 527 | ZUUO |
| Depart | ment of the Treasury Il Revenue Service | | To be completed by organ Attach to Form 98 | | below. | | Open to Public Inspection |
| • | Section 501(c)(3) | organizations: | s," to Form 990, Part IV, line 3, or Fo : Complete Parts I-A and B. Do not co ion 501 (c)(3)) organizations: Complete | mplete Part I-C. | | | |
| • | Section 527 orga | anizatione: Con | nplete Part I-A only. | | | | |
| • | Section 501(c)(3) | organizations | a," to Form 990, Part IV, line 4, or Fo that have filed Form 5768 (election ur | ider section 501(h)): | Complete Part | II-A. Do not | complete Part II-B. |
| | | | that have NOT filed Form 5768 (electio s," to Form 990, Part IV, line 5 (Prox | | (h)): Complete P | art II-B. Do i | not complete Part II-A. |
| ٠ | Section 501(c)(4) | , (5), or (6) orga | anizatione: Complete Part III. | | | | |
| Nar | me of organization | | | | | Employer | Identification number |
| Pa | | | ed by all organizations exemp ions for Schedule C for details. | | n 501(c) and | section 5 | 527 organizations. |
| 1 2 3 | | nditures . | e organization's direct and indirect | | | | |
| Pa | | | ed by all organizations exem ions for Schedule C for details | | n 501(c)(3). | | |
| | Enter the amo If the organiza | ount of any e ation incurred tion made? | xcise tax incurred by the organiza xcise tax incurred by organization a section 4955 tax, did it file For | managers under m 4720 for this ye | section 4955 | \$ \$ | . □Yes □No · □Yes □No |
| | rtI-C Tob | e complete | ed by all organizations exem ions for Schedule C for details | | n 501(c), ex | cept sect | tion 501(c)(3). |
| 1 | | | expended by the filing organizati | | | | |
| 2 | Enter the amo | ount of the fill | ing organization's funds contribute | ed to other organi | zations for sec | | |
| 3 | | | exempt function expenditures. A | | | | |
| 4 5 | | | | | | | |
| | (a) Name | 9 | (b) Address | (c) EIN | (d) Amount pu filing organiz funds. If none, | ation's c | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | - |

Political Campaign and

Lobbying Activities

≻enhanced disclosures regarding activities in these areas

>volunteer hours captured
 (estimated)

| SCI | IEDULE D | | | | | | OMB No. 1545-0047 |
|--------|--|--|---|-------------------|--------------------|----------|------------------------------|
| (Foi | m 990) | Supple | mental Financial Statemen | its | | | 2008 |
| Depart | ment of the Treasury al Revenue Service | ► Attach answered " | to Form 990. To be completed by organization Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, | ons tha 11, or | at 12. | | Open to Public Inspection |
| Name | e of the organization | | | | Employ | /er Iden | tification number |
| Pa | | | nor Advised Funds or Other Similar " to Form 990, Part IV, line 6, | Fund | ds or | Acco | unts. Complete if |
| | une orga | | (a) Donor advised funds | | (b) R | unds an | d other accounts |
| 1 | Total number at | end of year | | | | | |
| 2 | | ributions to (during year) | | | | | |
| 3 | | ts from (during year) | | | | | |
| 4 | | e at end of year | | | | | |
| 5 | funds are the or | rganization's property, sub | donor advisors in writing that the assets ject to the organization's exclusive legal o | ontrol | 1? | | . Yes No |
| 6 | used only for ch | naritable purposes and not | onors, and donor advisors in writing that for the benefit of the donor or donor adv | isor o | funds i r other | may b | . ΠΥes ΠΝο |
| Pa | | | plete if the organization answered "Yes | | orm 99 | 90, Pa | rt IV, line 7. |
| 1 | Purpose(s) of co | onservation easements hel | d by the organization (check all that apply | Ŋ. | | | |
| | | of land for public use (e.ç | | | | | important land area |
| | Protection o | | Preservat | tion of | i certifie | ed hist | oric structure |
| 2 | Preservation | | ld a qualified conservation contribution in th | | n of o o | | etion cocornant |
| 2 | on the last day | | d a quained conservation contribution in tr | le lom | norao | onsen | auon easement |
| | , | | | | | He | ld at the End of the Year |
| а | Total number of | conservation easements | | | 2 | a | |
| b | | | asements | | | 2b | |
| с | | | certified historic structure included in (a). | | | 2c | |
| d | | | ed in (c) acquired after 8/17/06 | | | d | |
| 3 | | servation easements modif r► | ied, transferred, released, extinguished, o | r termi | inated | by the | organization during |
| 4 | | | to conservation easement is located | | | | |
| 5 | enforcement of | the conservation easemen | y regarding the periodic monitoring, inspe ts it holds? | | | | Yes No |
| 6 | Staff or voluntee | er hours devoted to monite | oring, inspecting, and enforcing easement | s durir | ng the | year 🕨 | |
| 7 | | | g, inspecting, and enforcing easements d | | | | |
| 8 | | | d on line 2(d) above satisfy the requireme | | | | . 🗌 Yes 🗌 No |
| 9 | | | reports conservation easements in its re- the text of the footnote to the organization | | | | |
| | | 's accounting for conserva- | | 0.1 | ~ | | |
| Pai | t III Organiz Complet | te if the organization ans | ections of Art, Historical Treasures, o wered "Yes" to Form 990, Part IV, line 8 | ar Oth 3. | ner Sin | nılar A | Assets. |
| 1a | If the organization | on elected, as permitted u | nder SFAS 116, not to report in its revenu | ie stat | ement | and b | alance sheet works of |
| | art. historical tre | asures, or other similar ass | ets held for public exhibition, education, or te to its financial statements that describe | resea | urch in f | urthera | |
| b | historical treasu provide the follo | res, or other similar assets wing amounts relating to | nder SFAS 116, to report in its revenue st held for public exhibition, education, or r these items: /III, line 1 | resear | ch in fu | ırthera | |
| | | | | | | | |
| 2 | If the organizati | on received or held works | of art, historical treasures, or other simi under SFAS 116 relating to these items: | lar as | | | |
| а | | | line 1 | | | ► \$ | |
| | | | | | | ▶ \$ | |
| For I | Privacy Act and Pa | perwork Reduction Act Not | ce, see the Instructions for Form 990. C | at. No. 6 | 52283D | Sc | hedule D (Form 990) 2008 |

Supplemental Financial

Statements

>donor advised funds

>conservation easements

➤ collections of art, historical treasures, other similar assets

| | tule D (Form 990) 2008 | | · • • • • | | | | | Page 2 |
|------|---|----------------------------|-------------------|----------------|---------------------------|--------|----------------------|----------------------|
| | t III Organizations Maintaini | • | | | , | _ | | |
| 3 | 3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply): | | | | | | | |
| а | | | | | | | | |
| b | | | | | | | | |
| с | Preservation for future generat | | | | | | | |
| 4 | Provide a description of the organiz Part XIV. | ation's collections | s and exp | lain how | v they further t | he o | rganization's exer | npt purpose in |
| 5 | 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? | | | | | | | |
| Par | Part IV Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. | | | | | | | |
| 1a | Is the organization an agent, trustee included on Form 990, Part X? | | | | | | | |
| b | If "Yes," explain the arrangement in | | | | | | | |
| | | | | | | | Am | ount |
| с | Beginning balance | | | | | 1c | | |
| d | Additions during the year | | | | | 1d | | |
| | Distributions during the year | | | | | 1e | | |
| | Ending balance | | | | | 1f | 1 | |
| | Did the organization include an amount of "Yes," explain the arrangement in | | , Part X, I | ine 21? | | | | Yes No |
| | t V Endowment Funds. Co | | zation an | ewerer | "Yee" to Fo | rm 9 | 90. Part IV. line | 10 |
| a | Endownent runus, co | (a) Current year | (b) Prio | | | | (d) Three years back | |
| 4.0 | Beginning of year balance | (a) o an ern year | (0) 1 10 | | | | (-) | (1) |
| | Contributions | | | | | - | | |
| | Investment earnings or losses | | | | | - | | |
| | Grants or scholarships | | | | | - | | |
| | Other expenditures for facilities and programs | | | | | | | |
| f | Administrative expenses | | | | | | | |
| g | End of year balance | | | | | | | |
| 2 | Provide the estimated percentage o | | | i as: | | | | |
| | Board designated or quasi-endowm | | % | | | | | |
| | Permanent endowment | | | | | | | |
| | Term endowment ►% | | | ation the | at and bald and | o dura | inistant of fau tha | |
| Ja | Are there endowment funds not in th organization by: | e possession or u | ie organiza | ation tha | at are neid and | adri | inistered for the | Yes No |
| | (i) unrelated organizations | | | | | | | 3a(i) |
| | (ii) related organizations | | | | | • • | | 3a(ii) |
| b | If "Yes" to 3a(ii), are the related orga | | | | | | | 3b |
| 4 | Describe in Part XIV the intended us | | | | | | | |
| Par | t VI Investments—Land, Bu | ildings, and Eq | uipment | . See F | orm 990, Par | t X, I | ine 10. | |
| | Description of investment | (a) Cost or ot (Investm | her basis ent) | (b) Co basi | st or other is (other) | (c) [| epreciation | (d) Book value |
| 1a | Land | | | | | | | |
| | Buildings | | | | | | | |
| | Leasehold improvements | | | | | | | |
| | Equipment | | | | | | | |
| | Other | - | | | | | | |
| Tota | I. Add lines 1a-1e. (Column (d) should e | qual Form 990, Pa | rt X, colurr | nn (B), lir | ne 10(c).) | | ► | |
| | | | | | | | Schedu | le D (Form 990) 2008 |

Supplemental Financial

Statements (cont'd)

≻trust, escrow arrangements

>endowment funds disclosures (ultimately five years)



| (including name of security) | (b) Book value | X, line 12. (c) Method of valuation: |
|---|-------------------------------------|--|
| Avoid and lighte or second) | | Cost or end-of-year market value |
| ancial derivatives and other financial products. | | |
| osely-held equity interests | | |
| | | |
| | | |
| | | |
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| | | |
| | | |
| tal. (Column (b) should equal Form 990, Part X, col. (B) line 12.) 🕨 | | |
| art VIII Investments—Program Relate | d. See Form 990, Part | X, line 13. |
| (a) Description of investment type | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| | | |
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| | | |
| ntal. (Column (b) should equal Form 990, Part X, col. (6) line 13.) ► Part IX Other Assets. See Form 990, Pa | rt V line 15 | |
| AIL Assets. See Form 550, Fa | (a) Description | (b) Book value |
| | | |
| | | |
| | | |
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| | | |
| | | |
| | | |
| | | |
| | I. (B) line 15.) | |
| Part X Other Liabilities. See Form 990, | I. (B) line 15.) | · · · · · · · · · · · · · · · · · · · |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| art X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| Part X Other Liabilities. See Form 990, (a) Description of liability | . (6) line 15.) Рагt X, line 25. | |
| | . (6) line 15.) Рагt X, line 25. | |

Supplemental Financial Statements (cont'd)

➢enhanced space for disclosures of balance sheet items

Schedule D (Form 990) 2008

| Schedule D (Form 990) 2008 Part XI Reconciliation of Change in Net Assets from Form 990 to Financial State | Page |
|--|-------------------|
| | 4 |
| 1 Total revenue (Form 990, Part VIII, column (A), line 12) 2 Total expenses (Form 990, Part IX, column (A), line 25) | |
| 3 Excess or (deficit) for the year. Subtract line 2 from line 1 | |
| | |
| 4 Net unrealized gains (losses) on investments | · |
| 5 Donated services and use of facilities | . 6 |
| 6 Investment expenses | . 7 |
| | |
| 8 Other (Describe in Part XIV) | |
| 9 Total adjustments (net). Add lines 4–8 | |
| Part XII Reconciliation of Revenue per Audited Financial Statements With Rev | |
| 1 Total revenue, gains, and other support per audited financial statements | |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: | |
| a Net unrealized gains on investments | |
| b Donated services and use of facilities 2b | |
| c Recoveries of prior year grants | |
| d Other (Describe in Part XIV) | |
| e Add lines 2a through 2d | 2e |
| 3 Subtract line 2e from line 1 | 3 |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | |
| a Investment expenses not included on Form 990, Part VIII, line 7b 4a | |
| b Other (Describe in Part XIV) | |
| c Add lines 4a and 4b | 4c |
| 5 Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.) | 5 |
| Part XIII Reconciliation of Expenses per Audited Financial Statements With Ex | penses per Return |
| 1 Total expenses and losses per audited financial statements | 1 |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: | |
| a Donated services and use of facilities | |
| b Prior year adjustments | |
| c Losses reported on Form 990, Part IX, line 25 | |
| d Other (Describe in Part XIV) | |
| e Add lines 2a through 2d | 2e |
| 3 Subtract line 2e from line 1 | 3 |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: | |
| a Investment expenses not included on Form 990, Part VIII, line 7b _ 4a | |
| b Other (Describe in Part XIV) | |
| c Add lines 4a and 4b | 4c |
| 5 Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.) | 5 |
| Part XIV Supplemental Information | |

Supplemental Financial Statements (cont'd)

reconciliation to
 financial statements for
 change in net assets,
 revenues and expenses

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1 a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.

| Eisner Not-For-Profit | | |
|--------------------------|--|--|

| | DULE E | Schools | OWBIN | b. 1545-0047 |
|--|--|--|--|------------------|
| | 990 or 990-EZ) | ► To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. | 20 | 008 to Public |
| annai P | ent of the Treasury Revenue Service | Attach to Form 990 or Form 990-EZ. | Inspe | ction |
| me o | of the organization | Employer Ide | antification n | umber |
| | | | | YES N |
| | | | | TEON |
| t | oylaws, other gov | ation have a racially nondiscriminatory policy toward students by statement in its ch verning instrument, or in a resolution of its governing body? | . 1 | |
| t | prochures, catalo | ation include a statement of its racially nondiscriminatory policy toward students in gues, and other written communications with the public dealing with student admiss | sions, | |
| F | programs, and sc | cholarships? | 2 | |
| i | during the period n a way that ma | tion publicized its racially nondiscriminatory policy through newspaper or broadcast n of solicitation for students, or during the registration period if it has no solicitation pro- kies the policy known to all parts of the general community it serves? If "Yes," p | gram, | |
| 0 | describe. If "No," | please explain | . 3 | |
| - | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | ation maintain the following? | | |
| | | g the racial composition of the student body, faculty, and administrative staff? | | 4 |
| r | nondiscriminatory | enting that scholarships and other financial assistance are awarded on a ra /basis? | 41 | |
| | | logues, brochures, announcements, and other written communications to the public de issions, programs, and scholarships? | | 5 |
| | f you answered ' statement.) | "No" to any of the above, please explain. (If you need more space, attach a sep | parate | |
| - | | | | |
| | Does the organiza | ation discriminate by race in any way with respect to: | | |
| | · · · · · · · · · · · · · · · · · · · | | | a |
| as | Does the organiza | pr privileges? | <u>5</u> | |
| as b/ | Does the organiza Students' rights o Admissions polici | pr privileges? | | b |
| a S b / c E | Does the organiza Students' rights o Admissions polici Employment of fa | or privileges? | . 5 | b c |
| a S b A c E d S | Does the organiza Students' rights o Admissions polici Employment of fa | or privileges? | . 5 | |
| a 8 b / c E d 8 e E | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o | or privileges? | 5 | b c 1 |
| a S b A c E d S e E f L | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educational polici | or privileges? | . <u>5</u> | b |
| a 8 b / c E d 8 e E f (g / h (i | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educaticnal polici Jse of facilities? Athletic programs Dther extracurricu | or privileges? . | . 51 . 54 . 54 . 54 . 55 | |
| a 8 b / c 8 d 8 e 8 f 1 g / h () i | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educational polici Jse of facilities? Athletic programs Dther extracurricu f you answered | or privileges? | . 51 . 54 . 54 . 54 . 55 | |
| a 5 b / c E d 5 e E f (g / h (i | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educational polici Jse of facilities? Athletic programs Dther extracurricu f you answered | or privileges? | . 51 . 54 . 54 . 54 . 55 | |
| a S b / c E d S e E f (g / h () s s - - | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educational polici Jse of facilities? Athletic programs Dther extracurricu f you answered statement.) | or privileges? | . 51 . 54 . 54 . 54 . 51 . 51 . 51 . 51 . 51 . 51 . 51 . 51 | b |
| a S b A c E d S e E f L g A h () s s - - - - - - - - - - - - - - - - - | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educational polici Jse of facilities? Athletic programs Dther extracurricu f you answered ' statement.) Does the organiza | or privileges? | . 51 . 54 . 54 . 54 . 51 . 51 . 51 . 51 . 51 . 51 . 51 . 51 | |
| a S b A c E c E c E c E c E c E c E c E c E c E | Does the organiza Students' rights o Admissions polici Employment of fa Scholarships or o Educational polici Jse of facilities? Athletic programs Dther extracurricu f you answered ' statement.) Does the organiza Has the organiza | or privileges? . ies? . iculty or administrative staff? . ither financial assistance? . ies? . ies? . ies? . ies? . ies? . ies? . . | . 51 . 54 . 54 . 54 . 51 . 51 . 51 . 51 . 51 . 51 . 51 . 51 | |

Schools

≻no change from prior form

| Schedule F (Form 990) Statement of Activities Outside the United S | | es 2008 | | | | |
|--|---|------------------------|--|--|--|--|
| Department of the Treasury Internal Revenue Service | | | | | | |
| Name of the organization Employer identification num Part I General Information on Activities Outside the United States. Complete if the organization answered | | | | | | |
| | Form 990, Part IV, line 14b. | s gamzation anonoroa | | | | |
| 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? | | | | | | |
| 2 For grantmake | rs. Describe in Part IV the organization's procedures for monitoring the use of a | rant funds outside the | | | | |

2 For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States.

3 Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.)

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures in region |
|------------|---|--|--|---|--|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Activities Outside

the US

≻activities

≻grants

≻9 regions identified

>\$10k aggregate expenses or revenues (Part I)

>\$5k to any one organization (Part II)

>\$5k to individuals (Part III)



| SCHEDULE G (Form 990 or 990-EZ) | Supplemental Information Regarding Fundraising or Gaming Activities | омв №. 1545-004 20 08 | |
|--|---|---------------------------------|------------------------------|
| Department of the Treasury Internal Revenue Service | Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 1 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a. | | Open To Public Inspection |
| Name of the organization | | Employer Iden | ification number |
| | | | |
| Part I Fundraisin | ng Activities. Complete if the organization answered "Yes" to | Form 990, Pa | art IV, line 17. |

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. e Solicitation of non-government grants
 f Solicitation of government grants
 g Special fundraising events

- a 🛄 Mail solicitations
- b 🗌 Email solicitations
- c 🗌 Phone solicitations
- d 🗌 In-person solicitations

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Ves No

- b If *Yes," list the tan highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (I) Name of Individual or entity (fundralser) | (II) Activity | (III) Did fundraiser have (I custody or control of contributions? | | (IV) Gross receipts from activity | (V) Amount paid to (or retained by) fundraiser listed in col. (I) | (VI) Amount paid to (or retained by) organization |
|--|---------------|---|----|--------------------------------------|--|---|
| | | Yes | No | | | |
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| otal | | | | | | |

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50083H Schedule G (Form 990 or 990-EZ) 2008

Supplemental Information Regarding **Fundraising or Gaming Activities**

≻enhanced disclosures about fundraising events

Compliance with state filings disclosure

volunteer labor captured

>\$15k threshold for fundraising activities

>\$5k threshold for professional fundraisers

| Eisner Not-For-Profit | | |
|--------------------------|--|--|

| SCH | EDULE H | | | | | | | OM | IB No. | 1545-0 | 047 |
|--------|--|--------------------------------------|---|-----------------------------------|--|----------------|----------|-------------------|----------|--------------|--------|
| (For | m 990) | | To be completed | | Ditals ons that answer "Yes" | to Form 990 | | | 20 | 08 | |
| Depa | tment of the Treasury | | - 10 00 compile | Part IV, | line 20. | | , | Op | en t | o Pub | lic |
| Intern | al Revenue Service | | | Attach f | to Form 990. | | Employ | ver kientificatio | spect | | |
| Name | or the organization | | | | | | Emplo | yeridenuncauc | nnun | ber | |
| Pa | t Charity | Care and Ce | rtain Other (| Community E | Benefits at Cost | : (Optional | for 200 | <i>)8)</i> | | Yes | No |
| 10 | Does the organiza | tion have a ch | oritu ooro polic | v2 K "No " oki | n to quantian An | | | | 1a | res | NO |
| | If "Yes," is it a wri | | | | | | | | 1b | | |
| 2 | If the organization | | hospitals, indi | | | | applica | tion of the | | | |
| | charity care policy Applied unifo | / to the various ormly to all hos | | | pplied uniformly to | most hos | oitals | | | | |
| | Generally tai | lored to individ | lual hospitals | | | | | | | | |
| 3 | Answer the follow organization's pat | ients. | - | | | - | | | | | |
| а | | | | | rmine eligibility for p come limit for eligibil | | | | 3a | | |
| | | 150% | 200% | | er % | | | | | | |
| b | Does the organization indicate which of the 200% | | | mit for eligibility | for discounted care: | · · · _ · | Other. | | 3b | | |
| с | If the organization | | | _ | | | | | | | |
| | determining eligib | ility for free or (| discounted car | e. Include in th | ne description whe | ther the on | ganizati | on uses an | | | |
| 4 | asset test or other Does the organiza | | | | | | | | 4 | | |
| | Does the organiza | ation budget an | nounts for free | or discounted | care provided un | der its cha | ity care | policy? | 5a | | _ |
| | If "Yes," did the o If "Yes" to line 5 | | | | | | | | 5b | | |
| | discounted care to | o a patient who | owas elĭgible f | or free or disc | ounted care? | | | ide free or | 5c | | |
| | Does the organiza | | | | | | | | 6a 6b | | |
| D | If "Yes," does the Complete the follo | organization m owing table usi | ing the worksh | e to the public leets provided | in the Schedule I | l instructio | ns. Do | not submit | 00 | | |
| 7 | these worksheets Charity Care and | | | nofite at Coat | | | | | | | |
| - | Charity Care | | (a) Number of | (b) Persons | (c) Total community | (d) Direct of | | (e) Net comm | unity | (f) Pe | rcent |
| | Means-Tested Go Program | vernment | activities or programs (optional) | (optional) | benefit expense | revenu | 16 | benefit expe | nse | or t expe | |
| а | Charity care at cost Worksheets 1 and 2 | (from | | | | | | | | | |
| b | Unreimbursed Medi Worksheet 3, colum | | | | | | | | | | |
| c | Unreimbursed costs- tested government pro | other means- grams (from | | | | | | | | | |
| d | Worksheet 3, column b Total Charity Care a | - | | | | | | | | | |
| ŭ | Means-Tested Gove Programs | ernment | | | | | | | | | |
| e | Other Bene Community health in | fits | | | | | | | | | |
| | services and commu operations (from Wo | unity benefit | | | | | | | | | |
| f | Health profession (from Worksheet 5) | s education | | | | | | | | | |
| g | Subsidized health se | ervices (from | | | | | | | | | |
| h | Worksheet 6) . Research (from Wor | ksheet 7) | | | | | | | | | |
| Í | Cash and in-kind co community groups (| ntributions to | | | | | | | | | |
| i | Worksheet 8) Total Other Benefits | | | | | | | | | | |
| | Total (line 7d and 7j |) | | | | | | | | | |
| For P | rivacy Act and Paperw | ork Reduction Act | t Notice, see the I | nstructions for Fo | orm 990. C | Cat. No. 5019; | 2T | Schedule | H (FO | rm 990 |) 2008 |



➤will be phased in

>increased focus on community benefits

>still subject to
modifications

Worksheets in instructions provide guidance



| 1 Does the organi the selection cri 2 Describe in Part Part II Grants ar Form 990 | ization maintai teria used to a IV the organiz nd Other As , Part IV, line | on Grants and A in records to subs award the grants o zation's procedure sistance to Gov | Governm omplete if the orga Assistance tantiate the amou r assistance? s for monitoring t remments and pient that receiv | <u>he use of grant funds</u> Organizations in ti ved more than \$5,0 | s," on Form 990, Part I Form 990. Isistance, the grantee in the United States. | y, U.S. V, lines 21 or 22. s' eligibility for the gr. Complete if the orgg if no one recipient | ants or assistance, | . Yes No |
|---|--|--|---|--|---|---|---|--|
| 1 (a) Name and address or governme | | (b) EIN | (c) IRC section If applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| | | | | | | otheri | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | - | | | | | | |
| | | | | | | | | |
| | | | emment organizat | ions | | | | |
| 3 Enter total numb For Privacy Act and Pa | | | ee the Instructions | for Form 990. | | Cat. No. 50055P | | Schedule I (Form 990) 2009 |

Grants to Organizations in th∉ U.S. >maintenance of records >names, addresses, EIN >\$5k threshold

| SCI | CHEDULE J Compensation Information | | | | | | | |
|--------|---|---|----------|-----------|--------|--------|--|--|
| | rm 990) | - | 1 | 2008 | | | | |
| | - | For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees | 6 | 50 | | | | |
| | tment of the Treasury | Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990. Part IV, line 23. | | en to | | | | |
| | al Revenue Service e of the organizatio | | | nspe | | ו ו | | |
| - Hann | e or the organizatio | | innourio | - in same | bei | | | |
| Pa | rtl Quest | ions Regarding Compensation | | | | | | |
| | | | 1 | | Yes | No | | |
| 1a | | ropriate box(es) if the organization provided any of the following to or for a person listed in l ection A, line 1a. Complete Part III to provide any relevant information regarding these items | | | | | | |
| | | or charter travel Housing allowance or residence for personal | | | | | | |
| | Travel for (| | ance | | | | | |
| | Tax indemnification and gross-up payments Discretionary spending account Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | | | | | |
| | Discretional | ary spending account |) | | | | | |
| ь | lf line ta is ch | ecked, did the organization follow a written policy regarding payment or reimbursement | or | | | | | |
| | | I of the expenses described above? If "No," complete Part III to explain | | 1b | | | | |
| 2 | | zation require substantiation prior to reimbursing or allowing expenses incurred by all | - | | | | | |
| | officers, direct | ors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | - | 2 | | _ | | |
| | | | | | | | | |
| 3 | | , if any, of the following the organization uses to establish the compensation of the CEO/Executive Director. Check all that apply. | | | | | | |
| | | tion committee | | | | | | |
| | | nt compensation consultant | | | | | | |
| | | of other organizations | mittee | | | | | |
| | | | | | | | | |
| 4 | | r, did any person listed in Form 990, Part VII, Section A, line 1a: | | 4. | | | | |
| | | erance payment or change of control payment? | | 4a 4b | | | | |
| | | or receive payment from, a supplemental nonqualified retirement plan? | | 4c | | | | |
| | | of lines 4a-c, list the persons and provide the applicable amounts for each item in Par | | | | | | |
| | | | | | | | | |
| | Only 501(c)(3) | and 501(c)(4) organizations must complete lines 5–8. | | | | | | |
| 5 | compensation | sted in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any contingent on the revenues of: | | | | | | |
| | | on? | - | 5a 5b | | | | |
| b | Any related organization? | | | | | | | |
| 6 | compensation | sted in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any contingent on the net earnings of: | | | | | | |
| a | The organizati | on? | - | 6a 6b | | | | |
| b | | ganization? | - | ao | | | | |
| 7 | | sted in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed | . | | | | | |
| | | described in lines 5 and 6? If "Yes," describe in Part III | - | 7 | | | | |
| 8 | | unts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was | | | | | | |
| | subject to the | initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe | | 8 | | | | |
| Ear | | Pananwork Reduction Act Notice see the Instructions for Form 990 Cat No 50050T | - I | | rm 990 | 0 2009 | | |

Schedule J (Compensation Info)

≻types of compensation

➤written policies

>process of
 setting
compensation

Schedule J (Form 990) 2008

Page 2 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| | (B) Breakdown o | f W-2 and/or 1099-MI | SC compensation | (C) Deferred | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-------------|--------------------------|--|---|--------------|----------------|----------------------|---|
| (A) Name | (I) Base compensation | (II) Bonus & Incentive compensation | (III) Other reportable compensation | compensation | benefits | (B)(I)–(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (î) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (ī) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
| (i) (ii) | | | | | | | edule J (Form 990) 2006 |

Schedule J (Compensation Info) (continued)

- Calendar year based
- Chart in instructions listing type of compensation and where to report it

| Eisner Not-For-Profit | | |
|--------------------------|--|--|

| SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service | Attach to F | emental li ⁻ orm 990. To be de descriptions, | completed b | y organizations | that a | - nswered "Ye | " to Form | | | 0 | VIB No. 15 20 pen to ispectio |)8 Public |
|--|--|---|-------------|-----------------|--------|------------------|-----------|----------------|------------|--------|--|-------------------------------|
| Name of the organization | | | | | | | | | Em | | entificatio | |
| Part I Bond Is | ssues (Required for 2008) | | | | | | | | | i | | |
| | (a) lesuer name | (b) lesuer EIN | (c) CUSIP # | (d) Date issued | (e) |) Issue price | | f) Description | of purpose | | (g) Defeased | (h) On behalf of issuer |
| A | | | | | | | | | | , | Yes No | Yes No |
| в | | | | | | | | | | | | |
| с | | | | | | | | | | | | |
| D | | | | | | | | | | | | |
| E | | | | | | | | | | | | |
| | ds (Optional for 2008) | Α | | В | | c | | | D | | E | |
| 2 Gross proceeds 3 Proceeds in ref 4 Other unspent 5 Issuance costs 6 Working capital 7 Capital expend | of issue | | | | | | | | | | | |
| | | Yes | No | Yes N | lo | Yes | No | Yes | No | Ye | s | No |
| 10 Were the bonds refunding issue | issued as part of a current refunding issue? s issued as part of an advance ? | | | | | | | | | | | |
| 12 Does the organi | zation maintain adequate books and ort the final allocation of proceeds? | | | | | | | | | | | |
| | Business Use (Optional for 2008) | | | I | | | | | 1 | | I | |
| member of an I | zation a partner in a partnership, or a LLC, which owned property financed by nds? | | No | Yes N | lo | C Yes | No | Yes | D No | Ye | s | No |
| 2 Are there any lea | se arrangements with respect to the / which may result in private business use? | | | | | | | | | | | |
| For Privacy Act and P | aperwork Reduction Act Notice, see the I | nstructions for I | orm 990. | | | Cat. No. 5 | 0193E | | | Schedu | le K (Forn | 1 990) 20 |

Tax Exempt Bonds

≻phase in period

>\$100k outstanding bonds

| Eisner Not-For-Profit | |
|--------------------------|--|

| SCHEDULE L (Form 990 or 990- Department of the Treasu Internal Revenue Service Name of the organiz | Jry | | ► Atta be com m 990, | pleted Part IV, | Vith Int orm 990 or by organiza , line 25a, 2 Z, Part V, li | 20 | | | | | | | | | |
|--|----------------|--|----------------------------|-------------------------|---|---------------------|---------------------|-----------|-----------|-----------|-------------------|-----------------------------|---------------|-------------------------------|--|
| | | enefit Transactions (| | | | | | | | | | | | -1 | |
| | | pleted by organizations t | hat ansv | wered "1 | res∸ on ⊩on | | | | - | m 990 | HEZ, H | Part V, | (c) Corrected | | |
| 1 (a) | Name | of disqualified person | | | | (b) | Description of | transacti | n | | | | Yes | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| under section 3 Enter the ar | on 49 mount | t of tax imposed on th 58 | 2, abo | ve, rein | | | | | ring th | ə yəa | r ▶ \$ ▶ \$ | | | | |
| To be | e com | pleted by organizations t | hat ansv | wered "' | /es* on For | m 990, Par | rt IV, line 26 | , or Form | n 990-E | Z, Par | t V, lir | ne 38a | | | |
| (a) Name of Inf | terested | d person and purpose | | to or from nization? | (c) Ori principal | | (d) Balar | ce due | (e) In | detault | by be | proved and or nittee? | | vritten ment? | |
| | | | То | From | | | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | _ | | | | | | |
| | | | | | | | | | | | | | | | |
| Total | | | | | | ▶ \$ | | | - | | | | | | |
| Part III Gran | | Assistance Benefitti npleted by organizatio | | | | | | V, line : | 27. | | | | | | |
| (a) Nam | e of int | erested person | (b) Re | lationship | between inte organizat | erested pers ion | son and the | (c) | Amount | of gran | t or typ | ce of a | sistan | e: | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | Transactions Involvi npleted by organizatio | | | | on Form | 990. Part I | V. line : | 28a, 28 | b. or | 28c. | | | | |
| (a) Name of | | | (b) Fi | elationshi | p between on and the | (c) Ar | mount of saction | | Descripti | | | ion | organt | aring of zation's nues? | |
| | | | | | | | | | | | | | Yes | No | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | - | |
| | | | | | | | | | | | | | | | |

Schedule L (Transactions with Interested Persons)

"interested person"definition varies by part

 explanations on Schedule O

excess benefit transactions

➤ loans

➤ grants

business transactions

Excess Benefit Transactions

- Only (c) (3) and (c) (4) Organizations
- Current and former (5 years) officers, directors, trustees, key employees
- Position of authority over the organization, family members, substantial contributor, etc.

<u>Loans</u>

- Outstanding at end of year
- Be aware of State laws!

<u>Grants</u>

Current or former officers, directors, trustees, key employees, substantial contributors, related persons

Business Transactions

- > \$100k in the aggregate, \$10k single transaction or 1% of total revenue for the year
- Current or former officers, directors, trustees, key employees, family members, others

| | HEDULE M m 990) | n 990) NOTICASTI CONTRIBUTIONS > To be completed by organizations that answered "Yes" 2000 pert of the Treasury Revenue Sentce > Attach to Form 990. Inspection | | | | | | | | D47 |
|----------|---|--|-------------------------------|--------------------------------|--|-----------------|------------|-----------------------------|--------------|--------|
| Depa | rtment of the Treasury | | | | | | | | | |
| | e of the organization | | | | | | | | | |
| Pa | t Types of P | roperty | | | | | | | | |
| Ta | Types of F | Toporty | (a) Check if applicable | (b) Number of contributions | (c) Revenues reported Form 990, Part VIII, | d on line 1g | Metho | (d) d of dete revenue | erminin s | g |
| 1 | Art—Works of art | | | | | - | | | | |
| 2 | Art-Historical tre | | | | | | | | | |
| 3 | Art-Fractional int | terests | | | | | | | | |
| 4 | Books and public | ations | | | | | | | | |
| 5 | Clothing and goods | | | | | | | | | |
| 6 | Cars and other ve | | | | | | | | | |
| 7 | Boats and planes | | | | | | | | | |
| 8 | Intellectual proper | | | | | | | | | |
| 9 | Securities—Public | | <u> </u> | | | | | | | |
| 10 11 | Securities—Closely Securities—Partne | ership, LLC, | | | | | | | | |
| 12 | or trust interests Securities—Misce | | | | | | | | | |
| 12 | Qualified conserva | | | | | | | | | |
| 13 | contribution (histo | oric | | | | | | | | |
| 14 | Qualified conservation (other | | | | | | | | | |
| 15 | Real estate—Resi | | | | | | | | | |
| 16 | Real estate—Com | | | | | | | | | |
| 17 | Real estate—Othe | | | | | | | | | |
| 18 | | | | | | | | | | |
| 19 | Food inventory | | | | | | | | | |
| 20 21 | Drugs and medica | | | | | | | | | |
| 21 | Taxidermy Historical artifacts | | <u> </u> | | | | | | | |
| 22 | Scientific specime | | | | | | | | | |
| 24 | Archeological artit | | | | | | | | | |
| 25 | Other (| | | | | | | | | |
| 26 | Other (| | | | | | | | | |
| 27 | Other > (|) | | | | | | | | |
| 28 | Other ► (|) | | | | | | | | |
| 29 | Number of Forms | 8283 receive | d by the o | rganization during the tax | year for contribution | ns for | | | | |
| | which the organiz | ation complet | ed Form 82 | 83, Part IV, Donee Acknov | wledgement | L | 29 | | | |
| | | | | | | | | | Yes | No |
| 30a | | | | e by contribution any prop | | | | | | |
| | | | | e date of the initial contrib | | | | ə 30a | | |
| | | | | olding period? | | | · · · | 30a | | |
| | If "Yes," describe | | | | | | | | | |
| | contributions? | | | ptance policy that requir | | · | | 31 | | |
| | contributions? | | | rties or related organizatio | | s, or se | II noncash | 32a | | |
| ь 33 | | did not report | revenues ir |) column (c) for a type of pr | operty for which colu | umn (a) is | s checked | | | |
| For P | describe in Part II | | | the instructions for Form 990. | Cat. No. 5122 | | | ule M (Fo | rm 990 |) 2008 |
| | | | | | | | | ç | | |

| Non-Cash |
|---------------|
| Contributions |

types of property contributed

➢Forms 8283 received

≻gift acceptance policy

≻use of third-parties

>\$25k threshold to file

| EISNER Not-For-Profit | | |
|--------------------------|--|--|
| Not-For-Profit | | |

| Department of the Treasury Internal Revenue Service | To be completed by organizations that answer "Yes" to Form 990, Part IV, lines 31 or 32; or Form 990-EZ, line 36. ► Attach certified copies of any articles of dissolution, resolutions, or plans. ► Attach to Form 990 or 990-EZ. | | | | | | | |
|--|--|-----------------------------|--|---|--------------------------|--------------------|---------------------|--|
| Name of the organization | - | | | | | _ | Employer Identifica | |
| | , Termination, or edule N-1 if addit | | | the organization a | nswered "Yes" to F | orm 990, Part N | /, line 31, or Foi | rm 990-EZ, lir |
| 1 (a) Description distributed or tr expenses | ransaction | (b) Date of distribution | (c) Fair market value of asset(s) distributed or amount of transaction expenses | (d) Method of determining FMV for asset(s) distributed or transaction expenses | (e) EIN of recipient | (1) Name and a | ddress of recipient | (g) IRC section recipient(s) (it tax-exempt) or t of entity |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
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| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | Yes |
| | | | e of the organization: ree organization? | | | | | 2a |
| b Become an employ | yee of, or independe | ent contractor fo | r, a successor or tran | sferee organization? | | | | 2b 2c |
| | e entitled to, compe | ensation or other | similar payments as | a result of the organiz | zation's liquidation, te | rmination, or diss | | 2d |
| or Privacy Act and Pape | | | | | Cat. No. 50067Z | opaan in rait II.► | Schedule N (For | m 990 or 990-E7 |

Liquidation, Termination, **Dissolution or Significant Disposition** of Assets

>more than 25% of assets

| SCHEDULE O (Form 990) Department of the Treasury Internal Revonue Bervice | Supplemental Information to Form 9900 Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. | OME No. 1545-0047 | Supplemental |
|--|---|-------------------------------|---------------------|
| Name of the organization | | ployer Identification number | Cappienientai |
| | | | Information |
| | | | |
| | | | ≻"Oh my goodness" |
| | | | ≻additional |
| | | | disclosures and |
| | | | narratives |
| | | | |
| | | | ≻must follow the |
| | | | sequence of the 990 |
| | | | • |
| | | | |
| | | | |
| | | | |
| | | | |
| For Privacy Act and Paperw | vork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 5105 | 6K Schedule O (Form 990) 2006 | |
| | | | |

| SCHEDULE R (Form 990) | Related Organizations and Unrelated Partnerships | омв No. 1545-0047 20 08 |
|--|--|-----------------------------------|
| Department of the Treasury Internal Revenue Service | Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. See separate instructions. | Open to Public Inspection |
| Name of the organization | | Employer Identification number |
| Part I Identifie | ation of Disregarded Entities | i |

| (A) Name, address, and EIN of disregarded entity | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Total income | (E) End-of-year assets | (F) Direct controlling entity |
|---|-------------------------|---|---------------------|---------------------------|-------------------------------------|
| | - | | | | |
| | - | | | | |
| | - | | | | |
| | - | | | | |
| | - | | | | |
| | | | | | |

Part II Identification of Related Tax-Exempt Organizations

| (A) Name, address, and EiN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Exempt Code section | (E) Public charity status (If section 501(c)(3)) | (F) Direct controlling entity |
|--|-------------------------|---|----------------------------|--|-------------------------------------|
| | | | | | |
| · | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for | Form 990. | Cat. No. 6 | 50135Y | Schedu | le R (Form 990) 2006 |

Related Organizations

➢identification of the organizations

| Schedule R (Form 990) 2008 Part III Identification | of Related Orga | anizations | s Taxable as a | Partnership | | | | | | | | P | age 2 |
|---|-------------------------|--|-------------------------------------|---|-------------------------------------|---------------------------------------|-------------------|---------------------------------|---------|----------------------------|---|---------------------|-----------------------------------|
| (A) Name, address, and EN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Predominant Income (related, Investment, unrelated) | (F) Share of tota | | Share | (G) of end-of-year assets | Disprop | H) ortionate tilons? | (I) Code V—UBI amount in box 20 of Schedule K-1 (Form 1085) | Gene | (J) eral or laging ther? |
| | | | | | | | | | Yes | No | | Yes | No |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | \square |
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| Part IV Identification | of Related Orga | anizations | Taxable as a | Corporation o | ^r Trust | | | | | | | | |
| (A) Name, address, and BN | | 1 | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Type of (C corp.) or tru | entity S corp, | (F) Share of total | income | | (G) Share of end-of-year assets | (H Perce owne | ntage |
| | | | | | | | | | | | | | |
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Related Organizations (continued)

≻types of transactions conducted

Schedule R (Form 990) 2008

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| Art V Transactions With Related Organizations Note. Complete line 1 if any entity is listed in Parts II, III, or IV. During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? 1 a Receipt of (i) interest (ii) annuities (iii) royatiles (iv) rent from a controlled entity 1 b Gift, grant, or capital contribution from other organization(s) 1 c Gift, organi, or capital contribution from other organization(s) 1 | Yes | 5 N |
|---|-----------------|---------|
| During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? a Receipt of (i) interest (ii) annuities (iii) royatties (iv) rent from a controlled entity b Gift, grant, or capital contribution to other organization(s) | | N |
| a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | |
| b Gift, grant, or capital contribution to other organization(s) | - | + |
| | | + |
| c. Gift, grant, or capital contribution from other organization(s) | + | + |
| | | + |
| d Loans or loan guarantees to or for other organization(s) | - | + |
| e Loans or loan guarantees by other organization(s) | | + |
| f Sale of assets to other organization(s) | | T |
| g Purchase of assets from other organization(s) | | _ |
| h Exchange of assets | | + |
| i Lease of facilities, equipment, or other assets to other organization(s) | | ÷ |
| j Lease of facilities, equipment, or other assets from other organization(s) | | |
| k Performance of services or membership or fundraising solicitations for other organization(s) | | \perp |
| Performance of services or membership or fundraising solicitations by other organization(s) | | |
| m Sharing of facilities, equipment, mailing lists, or other assets | | \perp |
| n Sharing of paid employees | | - |
| o Reimbursement paid to other organization for expenses | | |
| p Reimbursement paid by other organization for expenses | | ┢ |
| q Other transfer of cash or property to other organization(s) | | F |
| If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction | hrest | nold |
| (A) (B) Name of other organization(s) Transaction Amount type (a-r) | ic) t involv | ved |
|) | | |
| 2) | | |
| 3) | | |
| | | |
| 4) | | |
| 5) | | |
| 6) | | |

Related Organizations (continued)

types of transactions conducted

Related Organization

Parent, subsidiary, sibling, supported/supporting organization

Control

Parent/Sub:Majority of boardSibling:Same persons on boards

Stock: 50% of stock, GP, managing partner



In Summary







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| Eisner Not-For-Profit | | |
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| | NOTES | |
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