

These Are The Facts

- Harlem Hospital Center's tradition of excellence and commitment to the Village of Harlem and its people continues.
- Harlem Hospital Center is not closing.
- Harlem Hospital Center's Level 1 Trauma Center is not closing.
- Harlem Hospital Center's Stroke Center is not closing.
- Neurosurgery and Rehabilitation services will continue to be available for Harlem's patients.
- There will be no mass exodus of doctors from Harlem Hospital Center.
- There will be a new \$300 million Harlem Hospital Center.
- Harlem Hospital Center is not abandoning its patients, its staff or the Harlem community.



Artists Rendering
New Patient Pavilion



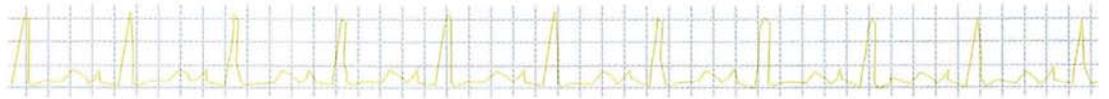
Artists Rendering
New Patient Pavilion
Lobby with Atrium





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RENAISSANCE
HEALTH CARE NETWORK

SEGUNDO RUIZ BELVIS
DIAGNOSTIC & TREATMENT CENTER

October 19, 2010

An Open Letter to the Harlem Community

As the Executive Director of Harlem Hospital Center for more than a decade, I am concerned about recent inaccurate statements about changes at Harlem Hospital. I want to set the record straight: Harlem Hospital Center will continue its strong and unwavering commitment to the community, our patients, and the men and women who work at this extraordinary healthcare facility.

We are not going anywhere. We are proud of the partnerships we have forged in our service to the community. We are proud of the pioneering accomplishments of the physicians, nurses and other professionals who have dedicated their careers to this community. We are proud of the role this hospital has played in the history of this nation, and in the history of New York City.

We are committed to excellence, improving the health status of Harlem residents, and our mission to care for all New Yorkers. Our level 1 trauma center, stroke center, bariatric surgery, plastic surgery, neurosurgery and rehabilitation medicine programs will continue to be available to the Harlem community. Our priority to provide comprehensive primary and preventive health care remains intact.

We affirm our partnership with our physician workforce. Over the past few weeks, we have made it clear to the doctors who work at Harlem Hospital that a change in the affiliation employer will not compromise their jobs at Harlem Hospital or their academic relationship with Columbia University. We have also affirmed our commitment to provide educational and research opportunities for the next generation of Harlem physicians.

We are investing in the future of this community. A new \$300 million Harlem Hospital Center will open in 2012 with state-of-the-art facilities, equipment, and programs. This new hospital is designed to address the changing healthcare needs of our patients and to enable staff to work more effectively.

Harlem Hospital Center has always played an important role in the lives of the people of Harlem. We've been there when you needed us in the past. We are here now. And we will be part of the future of this vibrant community.

Sincerely,

John M. Palmer, Ph.D.