

AGENDA

FINANCE COMMITTEE

MEETING DATE: SEPT 11,, 2012
TIME: 9:00 A.M.
LOCATION: 125 WORTH STREET
BOARD ROOM

BOARD OF DIRECTORS

CALL TO ORDER

BERNARD ROSEN

ADOPTION OF THE *JULY 10, 2012* MINUTES

SENIOR VICE PRESIDENT'S REPORT

MARLENE ZURACK

KEY INDICATORS/CASH RECEIPTS & DISBURSEMENTS REPORTS

FRED COVINO

INFORMATION ITEMS

1. REVIEW OF PERSONAL SERVICES KEY INDICATORS – FY 12 - 4TH QTR FRED COVINO
2. MEDICAID ELIGIBILITY REPORT –June 2012 MAXINE KATZ
3. INPATIENT, ADULT & PEDIATRICS PAYOR MIX REPORT
FY 12 - 4TH QTR MAXINE KATZ

OLD BUSINESS
NEW BUSINESS
ADJOURNMENT

BERNARD ROSEN

MINUTES

MEETING DATE: JULY 10, 2012

FINANCE COMMITTEE

BOARD OF DIRECTORS

The meeting of the Finance Committee of the Board of Directors was held on July 10, 2012 in the 5th floor Board Room with Bernard Rosen presiding as Chairperson.

ATTENDEES

COMMITTEE MEMBERS

Bernard Rosen
Alan D. Aviles, Esq
Michael A. Stocker, MD
Josephine Bolus, RN
Emily Yousouf
Andrea Cohen, (representing Deputy Mayor Linda Gibbs in a voting capacity)

OTHER ATTENDEES

J. DeGeorge, Analyst, Office of the State Comptroller
M. Dubonoski, Budget Analyst, Office of Management & Budget (OMB)
C. Fiorentini, Analyst, Independent Budget Office (IBO)
M. Meagher, Analyst, OMB
J. Wessler, CPHS

HHC STAFF

L. Brown, Senior Vice President, Corporate Planning/HIV Services, Intergovernmental Services, Community Hlth
D. Cates, Chief of Staff, Board Affairs

Minutes of the July 10, 2012 Finance Committee Meeting

F. Covino, Corporate Budget Director, Corporate Budget
L. Dehart, Assistant Vice President, Corporate Reimbursement Services
K. Garramone, Chief Financial Officer, North Bronx Network
G. Guilford, Senior Director, Office of the Senior Vice President/Finance/Managed Care
E. Guzman, Chief Financial Officer, Metropolitan Hospital Center
H. Hull, Director of Investigations, Office of Inspector General
J. John, Chief Financial Officer, Central Brooklyn Health Network
L. Johnston, Senior Assistant Vice President, Medical & Professional Affairs
M. Katz, Senior Assistant Vice President, Corporate Revenue Management
V. Kim, Director, Corporate Planning/HIV Services
P. Lockhart, Secretary to the Corporation, Office of the Chairman
P. Lok, Director, Debt Finance/Reimbursement Services
N. Mar, Director, Corporate Reimbursement Services/Debt Financing
A. Marengo, Senior Vice President, Corporate Communications/Marketing
A. Martin, Executive Vice President/COO, Office of the President
T. Mammo, Deputy Chief of Staff, Office of the President
H. Mason, Deputy Executive Director, Kings County Hospital Center
R. Mayer, Director, Corporate Internal Audits
K. McGrath, Senior Director, Corporate Communications/Marketing
K. Olson, Deputy Budget Director, Corporate Budget
F. Ortiz, Senior Associate Director, Woodhull Medical & Mental Health Center
P. Pandolfini, Chief Financial Officer, Staten Island/Southern Brooklyn Health Network
K. Park, Associate Executive Director, Queens Health Network
J. Perrine, 1st Deputy Inspector General, Inspector General Office
A. Pistone, Assistant Vice President, Office of Facilities Development
S. Russo, Senior Vice President, General Counsel, Office of Legal Affairs
D. Santos, Senior Associate Executive Director, Bellevue Hospital Center
J. Wale, Senior Assistant Vice President, Behavioral Health Services
J. Weinman, Corporate Comptroller, Corporate Comptroller's Office
R. Wilson, Senior Vice President/Corporate Medical Director, Medical & Professional Affairs
M. Zurack, Senior Vice President, Corporate Finance/Managed Care

Minutes of the July 10, 2012 Finance Committee Meeting

CALL TO ORDER:

The meeting of the Finance Committee was called to order at 9:10 a.m. The minutes of the June 12, 2012 Finance Committee meeting were adopted as submitted.

CHAIR'S REPORT

BERNARD ROSEN

SENIOR VICE PRESIDENT'S REPORT

MARLENE ZURACK

Ms. Zurack informed the Committee that her report would include three items, the City's Adopted budget; an update of HHC's cash on hand (COH) and the impact of the Moody's downgrade of fifteen banks. Included in the City's 2013 Adopted Budget that was passed at the end of June, the City Council restored more than \$14.5 million in expense funding and appropriated \$21 million in capital funding to HHC. These are major accomplishments that are reflective of the City Council's support for HHC.

Ms. Youssouf asked if the additional capital funding is assigned to certain projects and if so what are some of those projects. Ms. Zurack stated that the Council allocated the following: \$7 million in FY 13 and FY 14 toward the construction of a D&TC at 155 Vanderbilt Avenue on Staten Island; \$2.5 million for Metropolitan to renovate their Cancer Center and to purchase a new ultrasound system; \$2.25 million for Coney Island Hospital to purchase new cardiac monitors for the ED, new pneumatic tubes for the ED as well as a new communication system; \$2.06 million for Kings County to purchase a new MRI; \$1.275 million to purchase a new CT Scanner and contribute to a new digital radiography unit; \$1.07 million for Harlem Hospital to renovate their post-partum unit and purchase new ultrasound equipment; \$850,000 for Bellevue to purchase new OB ultrasound equipment and new cardiac echo machines; \$750,000 for Queens Hospital to purchase new anesthesia machines and a CT simulator; \$600,000 for Elmhurst Hospital to make renovations to the adult ED and contribute to a new CT scanner; \$550,000 for Cumberland D&TC to renovate their pediatric clinic and to purchase a new digital mammography machine; \$500,000 for Gouverneur to purchase medical equipment; \$500,000 for new medical equipment at Lincoln; \$345,000 to renovate the dental suite at Morrisania D&TC; and \$120,000 to create a pharmacy at Sydenham.

Ms. Zurack stated that HHC ended FY 12 with 32 days of COH or \$465 million. As of July 6, 2012, the COH increased to 35 days. As previously reported, next year's cash projections are extremely tighter than prior years. HHC has alerted the City and State of this issue and the State has agreed to accelerate some payments.

Dr. Stocker asked if the projections are on a fiscal or calendar year. Ms. Zurack stated that the projections are for FY 13. Continuing with her report, Ms. Zurack stated that Moody's downgrade of some major banks includes some of the banks that HHC is currently doing business such as JP Morgan downgraded to Aa3 from Aa1 with an outlook of stable, short term P1 affirmed; Citigroup to Baa3 with a negative outlook; Morgan Stanley downgraded to Baa1 from A2 also with a negative outlook and TD Bank was not downgraded, currently at Aa2. JP Morgan is HHC's bank of deposits and also one of HHC's Letter of Credit banks along with TD Bank. Citigroup and Morgan Stanley are remarketing agents

Minutes of the July 10, 2012 Finance Committee Meeting

for HHC's variable rate debt. The biggest impact to HHC as a result of this action is that the Letter of Credit capacity is reduced which has more to do with some of the other banks that have lost the ability to be "letter of credit" that would allow banks to take advantage of variable rate debt. However, HHC's letter of credit with JP Morgan does not expire until 2017 and 2015 with TD Bank.

Ms. Youssouf stated that given the constraints that HHC has in terms of the ratings on institutions per the indenture and State legislature, is there a direct impact on any of HHC's investments/remarketing agents. Ms. Zurack stated that in the past this was done but has not been done in years. Ms. Youssouf asked if it is included as part of HHC's deal with the banks. Ms. Zurack stated it does appear to be in terms of the deal that was done in 2008 which at that time HHC switched from auction rates to variable rate debt bonds and the roles were maintained as remarketing agents; however, currently HHC is backed by a letter of credit.

Ms. Youssouf asked what the restriction on the rating is. Ms. Zurack stated that in terms of P1 versus P2, short term TD Bank and JP Morgan are both P1. Ms. Youssouf asked if that included the letter of credit which is long term. Ms. Zurack stated that it is a part of the contract term to provide the letter of credit. If those banks go down another notch, it would then become risky and could no longer be HHC's credit enhancement. At that point HHC would need to seek other alternatives. The other risk is that because some of the other banks lost their short term high ratings of P1, there are fewer banks doing letter of credit which would make it more difficult and costly to acquire a bank for that purpose. However, HHC's contracts with those two banks for its letter of credit are far enough in the future that at the current time there are no major concerns.

Ms. Youssouf asked if the State is reviewing any of these restrictions given the impact at the various governmental levels. Ms. Zurack stated that it's not apparent at this time whether the State is reviewing that issue.

Mr. Rosen asked how much is the variable rate outstanding debt. Ms. Zurack stated that it is in the range of \$15 - \$18 million.

Mr. Rosen added that given that the contracts with those banks are long term, it allows HHC time to take action if necessary. Ms. Youssouf stated that the higher rates and the investments in banks have limits on the rating on long term on its institutions. Ms. Zurack stated that HHC is backed by treasuries, which is good and HHC's investments have been conservative and consistent with its statute.

KEY INDICATORS/CASH RECEIPTS & DISBURSEMENTS REPORTS

FRED COVINO

Mr. Covino reported that the Key Indicators report as of May 2012, utilization for acute discharges is down by 4.4% compared to last year for the same period and is a slight improvement from the prior month. The D&TC visits are down by 5.4%; and skilled nursing facilities (SNF) days are down by 6.7% which has been trending downward during the year due to the transitioning underway at Coler/Goldwater hospital. The ALOS, all of the facilities are within the corporate average by 0.3 day with the exception of Coney Island and Lincoln, 4/10 day greater than the expected and 0.5 day less

Minutes of the July 10, 2012 Finance Committee Meeting

than the ALOS, respectively. The CMI reflects the transition this month to the new 2012 NYS all patient-diagnosis-related group (AP-DRG) model, whereby all of the cases were restated for the current and prior year thru May. The CMI is up by 4.5% compared to last year.

Dr. Stocker asked if the variation in the facilities' current CMI compared to last year is related to coding and documentation or other factors.

Ms. Zurack stated that an update on the coding issue could be provided to the Committee. Dr. Stocker stated that an update would be helpful.

Mr. Covino stated that FTEs are down by 383.5 compared to June 2011 and down by 509 FTEs through June 2012. Mr. Rosen asked for clarification of the 252 FTE reductions in central office as reflected on the report.

Mr. Covino stated that it is related to the transfer of the IT staff to the centralized consolidated IT cost center. Ms. Zurack added that the IT staff that were previously transferred from the facilities to central office were move to the recently established corporate IT cost center.

Mr. Covino reported that receipts are \$24.5 million worse than budget and disbursements are \$35.6 million under spent resulting in a positive net surplus of \$11.1 million year to date. A comparison of the current actuals to the prior year for the same period, total receipts are \$262 million worse than last year due to the timing of DSH and UPL payments which are down by \$225 million. Appeals and settlements are down by \$33 million due to the FY 09 rate take back by the State Disbursements are \$155 million worse than last year for the same period of which \$67 million is due to the timing of City payments. Actuals versus budget YTD, total inpatients receipts are down by \$27 million while total outpatient receipts are up by \$47million; all other revenues are down by \$45 million. Disbursements, personal services (PS) are \$7.5 million over budget due to overtime expenses and the lag in the reduction of FTEs. Other Than Personal Services (OTPS) expenses are under budget by \$43 million due to the roll of Networks' surpluses from last year and also the lag in the start-up of IT projects. Affiliation expenses are \$10.5 million over budget due to settlement between Harlem and Columbia Presbyterian as a result of the termination of the contract.

MEDICAID ELIGIBILITY INPATIENT PROCESSING REPORT STATUS OF CONVERTING SELF-PAY PATIENTS TO MEDICAID

MAXINE KATZ

Ms. Katz stated that the Medicaid eligibility report as May 2012 corporate-wide show a continual lag in application submitted compare to last year for the same period. However the gap is narrowing. Eligible decisions are slightly lower but the facilities have made significant progress in reducing the gap. The approval rate of applications submitted to Medicaid decisions is at 89.5% which is slightly better than last year for the same period at 88%. As reported last month, there will be some changes in the reporting that will link the payor mix reports with the Medicaid application processing. These changes are reflective of the request from the Committee over the year in order to provide a better

Minutes of the July 10, 2012 Finance Committee Meeting

understanding of the tracking of the performances by the facilities in this process. The reports will be on a quarterly basis given that there are no significant changes in the data from month to month.

Ms. Youssouf stated that the proposed reports would be an improvement in terms of understanding the relationship between the applications submitted and the eligible decisions. Based on the current data there is no way to determine if the process at any facility is better or worse. Additionally, it is difficult to determine the actual performance of each of the facilities and what the issues are in getting patients enrollment in Medicaid.

Ms. Zurack stated that each facility is familiar with its issues relative to the Medicaid application process. The overall majority of the issues affecting the process relate to individuals who are afraid to apply for Medicaid in some of the immigrant communities such as Kings County.

Commissioner Doar asked if the report would reflect the changes in the actual self-pay to the Medicaid enrollment increase and eligible decisions. Ms. Katz stated that the report will show the number of discharges and the eligible decisions will be reflected. Ms. Youssouf added that as Medicaid enrollment increases, the number of individuals seeking coverage would decrease. Ms. Cohen added that the decrease would be due to the recertification requirements, whereby many patients fall off the system due to non-compliance with those requirements.

Mr. Rosen stated that PCAP continues to lag compared to the prior year. Ms. Katz stated that Corporate Revenue Management is reviewing this issue and the outcome will be report to the Committee.

Dr. Stocker stated that the incentive for the facilities should be the impact of the process on the actual revenue. Ms. Zurack stated that the variations between hospitals is significant and Bellevue Hospital is doing worse than last year and will be reporting at the September 11, 2012 Finance Committee on the status of their improvement efforts; the impact of the models and the Breakthrough events. It is important to note that the Corporation's ability to sustain the level of improvement is steadily decreasing with the increase in the number of patients who come to the facilities with insurance.

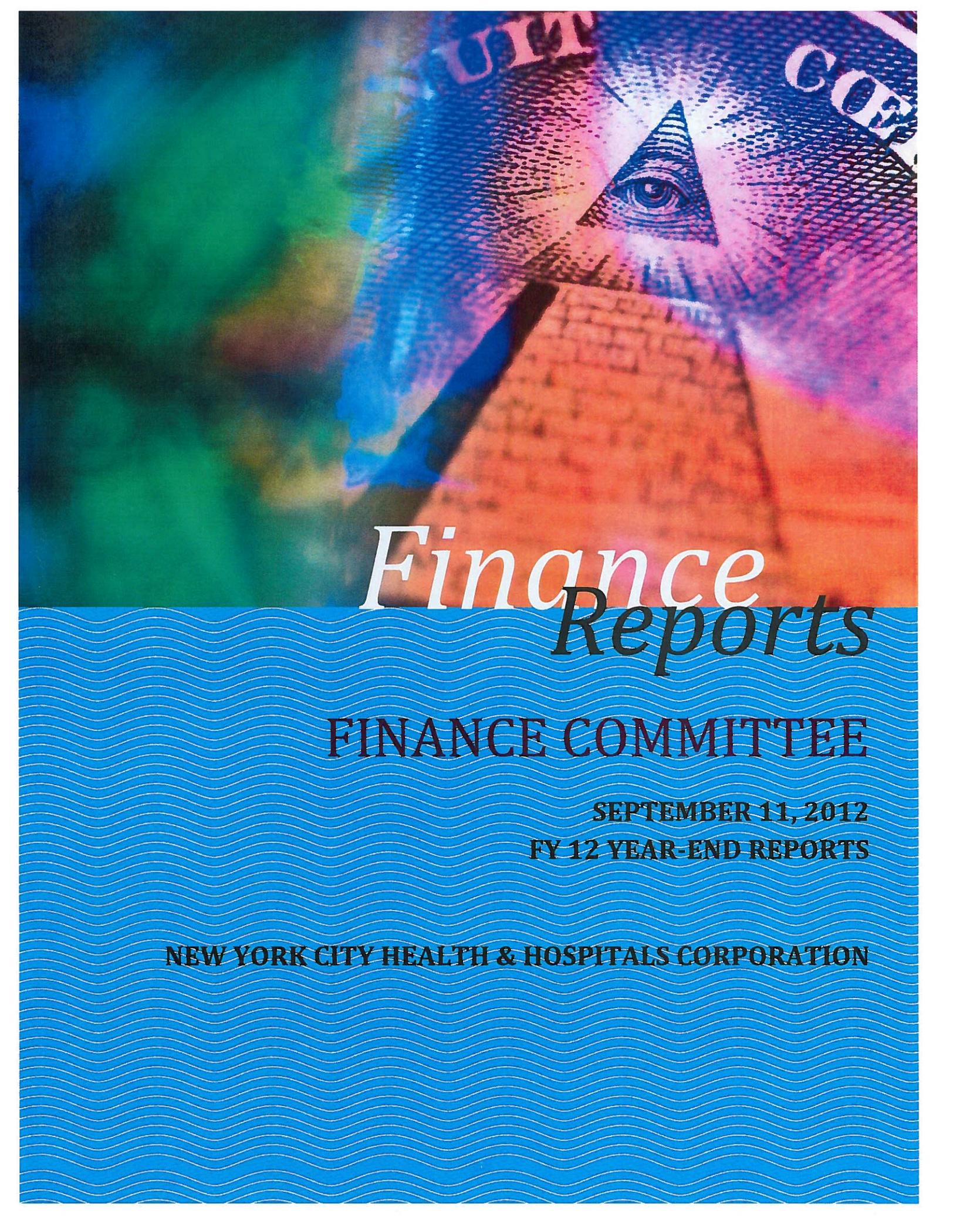
Ms. Cohen asked if the data for prior years could be added to the report as well. Ms. Katz stated that it could be added.

Mr. Rosen stated that the FY 12 year-end reports would be presented at the September 11, 2012 Finance Committee, in addition to the new Medicaid applications reports. Ms. Katz stated that the new reports would be done along with the quarterly payor mix reports which for the current FY 13 would be in November 2012.

ADJOURNMENT

BERNARD ROSEN

There being no further business to discuss, the meeting was adjourned at 9:43 a.m.



Finance
Reports

FINANCE COMMITTEE

**SEPTEMBER 11, 2012
FY 12 YEAR-END REPORTS**

NEW YORK CITY HEALTH & HOSPITALS CORPORATION

KEY INDICATORS
FISCAL YEAR 2012 UTILIZATION

Year to Date
June 2012

NETWORKS	UTILIZATION			AVERAGE LENGTH OF STAY		ALL PAYOR CASE MIX INDEX	
	FY 12	FY 11	VAR %	ACTUAL	EXPECTED	FY 12	FY 11
<u>North Bronx</u>							
Jacobi	19,857	20,302	-2.2%	5.9	6.0	1.0737	1.0757
North Central Bronx	7,938	7,970	-0.4%	4.5	4.3	0.7059	0.7296
<u>Generations +</u>							
Harlem	10,650	11,591	-8.1%	5.3	5.5	0.9804	0.9337
Lincoln	23,229	25,169	-7.7%	4.8	5.3	0.9186	0.9101
Belvis DTC	65,604	69,179	-5.2%				
Morrisania DTC	100,593	80,872	24.4%				
Renaissance	67,981	77,230	-12.0%				
<u>South Manhattan</u>							
Bellevue	25,018	24,942	0.3%	6.1	6.0	1.1013	1.1240
Metropolitan	11,814	11,623	1.6%	4.6	4.8	0.7782	0.8445
Coler	284,467	336,319	-15.4%				
Goldwater	310,020	321,292	-3.5%				
Gouverneur - NF	66,594	72,957	-8.7%				
Gouverneur - DTC	283,040	316,274	-10.5%				
<u>North Central Brooklyn</u>							
Kings County	23,932	23,147	3.4%	5.8	5.7	1.0129	1.0658
Woodhull	13,851	15,352	-9.8%	5.0	4.8	0.8281	0.8316
McKinney	115,036	114,107	0.8%				
Cumberland DTC	98,096	107,959	-9.1%				
East New York	84,120	87,180	-3.5%				
<u>Southern Brooklyn / S I</u>							
Coney Island	16,747	17,619	-4.9%	6.2	5.8	1.0513	1.0446
Seaview	109,037	108,564	0.4%				
<u>Queens</u>							
Elmhurst	24,451	25,625	-4.6%	5.2	5.2	0.9324	0.9057
Queens	12,972	15,565	-16.7%	5.0	5.0	0.8809	0.7991
Discharges/CMI-- All Acutes	190,459	198,905	-4.2%			0.9598	0.9583
Visits-- All D&TCs	699,434	738,694	-5.3%				
Days-- All SNFs	885,154	953,239	-7.1%				

Notes:

Utilization

Acute: discharges excluding psych and rehab; D&TC; reimburseable visits; SNF; chronic and rehab days

Average Length of Stay

Actual: discharges divided by days; excludes one day stays.

Expected: weighted average of DRG specific corporate average length of stay using APR-DRGs

All Payor CMI

All acute discharges are grouped using the 2012 New York State APR-DRGs

KEY INDICATORS

FISCAL YEAR 2012 BUDGET PERFORMANCE (\$s in 000s)

**Year to Date
June 2012**

NETWORKS	FTE's VS 6/18/11	RECEIPTS		DISBURSEMENTS		BUDGET VARIANCE	
		actual	better / (worse)	actual	better / (worse)	better / (worse)	
North Bronx							
Jacobi	(111.0)	\$ 501,866	\$ 1,138	\$ 570,975	\$ 24,095	\$ 25,233	2.3%
North Central Bronx	(16.5)	<u>180,300</u>	<u>14,539</u>	<u>180,305</u>	<u>10,602</u>	<u>25,141</u>	<u>7.0%</u>
	(127.5)	\$ 682,166	\$ 15,677	\$ 751,280	\$ 34,697	\$ 50,374	3.5%
Generations +							
Harlem	(51.5)	\$ 292,523	\$ (12,430)	\$ 380,095	\$ (31,664)	\$ (44,094)	-6.7%
Lincoln	(14.0)	457,799	9,828	502,111	27,377	37,204	3.8%
Belvis DTC	(2.0)	14,638	1,681	16,590	1,432	3,113	10.0%
Morrisania DTC	7.0	24,612	3,432	29,423	1,507	4,939	9.5%
Renaissance	(2.0)	<u>16,843</u>	<u>1,727</u>	<u>23,994</u>	<u>258</u>	<u>1,985</u>	<u>5.0%</u>
	(62.5)	\$ 806,416	\$ 4,237	\$ 952,212	\$ (1,090)	\$ 3,147	0.2%
South Manhattan							
Bellevue	(64.0)	\$ 675,161	\$ (6,853)	\$ 755,445	\$ (9,897)	\$ (16,750)	-1.2%
Metropolitan	(65.0)	274,015	(23,225)	322,312	9,917	(13,308)	-2.1%
Coler	(44.0)	91,601	(7,531)	145,950	(19,310)	(26,841)	-11.9%
Goldwater	(48.5)	122,333	(14,869)	177,772	(9,755)	(24,624)	-8.1%
Gouverneur	(38.0)	<u>88,095</u>	<u>980</u>	<u>103,099</u>	<u>4,932</u>	<u>5,912</u>	<u>3.0%</u>
	(259.5)	\$ 1,251,206	\$ (51,498)	\$ 1,504,579	\$ (24,112)	\$ (75,610)	-2.7%
North Central Brooklyn							
Kings County	(123.5)	\$ 686,377	\$ 32,292	\$ 751,331	\$ 8,164	\$ 40,456	2.9%
Woodhull	(116.0)	\$ 336,985	\$ (44,925)	\$ 417,986	\$ 7,982	\$ (36,943)	-4.6%
McKinney	(23.0)	40,299	(3,646)	45,258	1,806	(1,839)	-2.0%
Cumberland DTC	(12.0)	23,067	(1,523)	37,131	(6,765)	(8,288)	-15.1%
East New York	(3.0)	<u>22,695</u>	<u>1,889</u>	<u>23,236</u>	<u>2,070</u>	<u>3,959</u>	<u>8.6%</u>
	(277.5)	\$ 1,109,423	\$ (15,912)	\$ 1,274,943	\$ 13,257	\$ (2,655)	-0.1%
Southern Brooklyn/SI							
Coney Island	17.0	\$ 315,779	\$ 17,744	\$ 376,635	\$ 10,366	\$ 28,110	4.1%
Seaview	(20.0)	<u>41,438</u>	<u>(1,385)</u>	<u>51,955</u>	<u>606</u>	<u>(779)</u>	<u>-0.8%</u>
	(3.0)	\$ 357,217	\$ 16,360	\$ 428,590	\$ 10,972	\$ 27,331	3.5%
Queens							
Elmhurst	(74.0)	\$ 522,455	\$ (15,360)	\$ 559,785	\$ 35,639	\$ 20,279	1.8%
Queens	(17.0)	<u>325,005</u>	<u>12,390</u>	<u>376,492</u>	<u>(17,066)</u>	<u>(4,675)</u>	<u>-0.7%</u>
	(91.0)	\$ 847,461	\$ (2,970)	\$ 936,277	\$ 18,573	\$ 15,603	0.9%
NETWORKS TOTAL	(821.0)	\$ 5,053,888	\$ (34,107)	\$ 5,847,881	\$ 52,298	\$ 18,191	0.2%
Central Office	(250.5)	675,829	3,992	239,640	2,481	6,473	0.7%
HHC Health & Home Care	9.0	19,044	(15,914)	38,909	(36)	(15,950)	-21.6%
Enterprise IT	<u>554.0</u>	<u>0</u>	<u>0</u>	<u>147,951</u>	<u>766</u>	<u>766</u>	<u>0.5%</u>
GRAND TOTAL	(508.5)	\$ 5,748,761	\$ (46,029)	\$ 6,274,382	\$ 55,508	\$ 9,480	0.1%

Notes:

Residents & Grants are included in the reported FTE's.
Reported FTE's are compared to 6/18/11.

New York City Health & Hospitals Corporation
Cash Receipts and Disbursements (CRD)
Fiscal Year 2012 vs Fiscal Year 2011 (in 000's)
TOTAL CORPORATION

	Month of June 2012			Fiscal Year To Date June 2012		
	actual 2012	actual 2011	better / (worse)	actual 2012	actual 2011	better / (worse)
Cash Receipts						
Inpatient						
Medicaid Fee for Service	\$ 75,708	\$ 109,880	\$ (34,171)	\$ 1,084,945	\$ 1,191,775	\$ (106,830)
Medicaid Managed Care	48,373	48,219	153	584,469	594,349	(9,880)
Medicare	38,734	47,132	(8,398)	547,332	529,308	18,025
Medicare Managed Care	21,612	22,897	(1,284)	256,983	259,993	(3,011)
Other	<u>17,628</u>	<u>19,325</u>	<u>(1,697)</u>	<u>232,336</u>	<u>228,171</u>	<u>4,165</u>
Total Inpatient	\$ 202,056	\$ 247,452	\$ (45,396)	\$ 2,706,065	\$ 2,803,597	\$ (97,532)
Outpatient						
Medicaid Fee for Service	\$ 13,703	\$ 22,425	\$ (8,722)	\$ 201,858	\$ 249,030	\$ (47,172)
Medicaid Managed Care	43,472	48,808	(5,336)	437,536	377,212	60,325
Medicare	5,248	5,858	(610)	66,874	63,992	2,882
Medicare Managed Care	8,590	7,623	966	114,346	79,415	34,931
Other	<u>10,941</u>	<u>14,188</u>	<u>(3,247)</u>	<u>156,784</u>	<u>147,765</u>	<u>9,019</u>
Total Outpatient	\$ 81,953	\$ 98,902	\$ (16,949)	\$ 977,398	\$ 917,414	\$ 59,984
All Other						
Pools	\$ 6,165	\$ 6,058	\$ 108	\$ 438,184	\$ 451,526	\$ (13,342)
DSH / UPL	434,209	133,351	300,857	1,317,265	1,241,038	76,227
Grants, Intracity, Tax Levy	33,202	49,126	(15,923)	245,127	272,064	(26,936)
Appeals & Settlements	(842)	(97)	(745)	10,525	44,480	(33,955)
Misc / Capital Reimb	<u>4,558</u>	<u>6,865</u>	<u>(2,307)</u>	<u>54,197</u>	<u>61,031</u>	<u>(6,834)</u>
Total All Other	\$ 477,292	\$ 195,303	\$ 281,989	\$ 2,065,298	\$ 2,070,138	\$ (4,840)
Total Cash Receipts	\$ 761,300	\$ 541,657	\$ 219,643	\$ 5,748,761	\$ 5,791,149	\$ (42,388)
Cash Disbursements						
PS	\$ 191,686	\$ 188,854	\$ (2,832)	\$ 2,437,060	\$ 2,471,111	\$ 34,051
Fringe Benefits	283,089	222,816	(60,273)	1,179,261	1,083,736	(95,525)
OTPS	132,719	123,633	(9,086)	1,293,768	1,220,337	(73,431)
City Payments	133,024	122,178	(10,846)	383,137	305,134	(78,003)
Affiliation	82,499	76,681	(5,818)	888,892	855,445	(33,447)
HHC Bonds Debt	<u>7,386</u>	<u>6,666</u>	<u>(720)</u>	<u>92,265</u>	<u>93,592</u>	<u>1,327</u>
Total Cash Disbursements	\$ 830,403	\$ 740,829	\$ (89,574)	\$ 6,274,382	\$ 6,029,355	\$ (245,027)
Receipts over/(under) Disbursements	\$ (69,102)	\$ (199,172)	\$ 130,069	\$ (525,621)	\$ (238,206)	\$ (287,415)

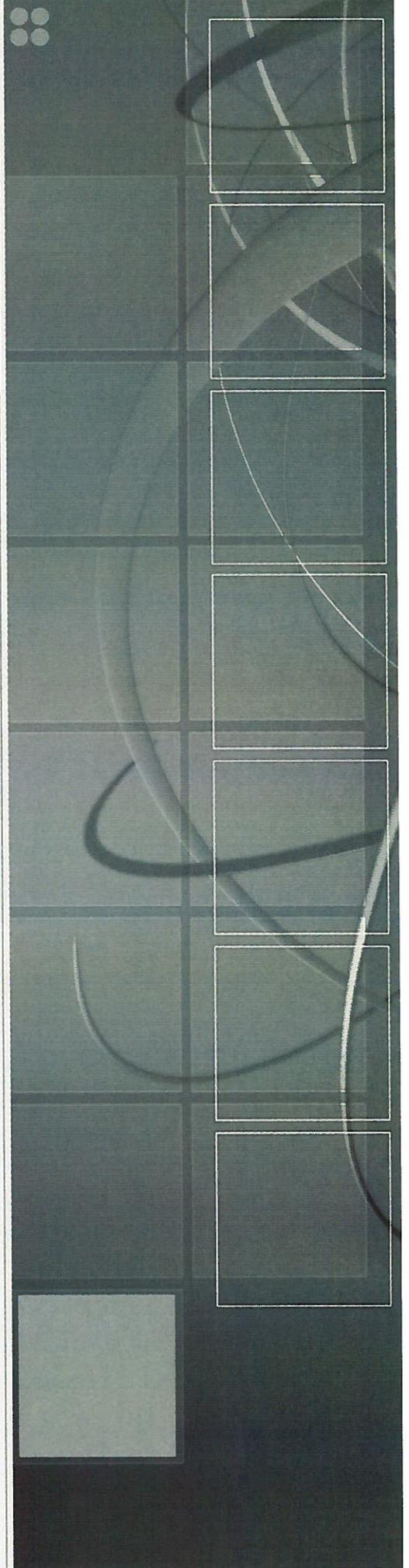
New York City Health & Hospitals Corporation
Actual vs. Budget Report
Fiscal Year 2012 (in 000's)
TOTAL CORPORATION

	Month of June 2012			Fiscal Year To Date June 2012		
	actual 2012	budget 2012	better / (worse)	actual 2012	budget 2012	better / (worse)
Cash Receipts						
Inpatient						
Medicaid Fee for Service	\$ 75,708	\$ 95,278	\$ (19,570)	\$ 1,084,945	\$ 1,160,752	\$ (75,807)
Medicaid Managed Care	48,373	50,174	(1,802)	584,469	615,794	(31,326)
Medicare	38,734	37,015	1,720	547,332	504,239	43,093
Medicare Managed Care	21,612	20,967	645	256,983	248,611	8,371
Other	<u>17,628</u>	<u>18,352</u>	<u>(724)</u>	<u>232,336</u>	<u>223,167</u>	<u>9,169</u>
Total Inpatient	\$ 202,056	\$ 221,787	\$ (19,731)	\$ 2,706,065	\$ 2,752,564	\$ (46,499)
Outpatient						
Medicaid Fee for Service	\$ 13,703	\$ 17,910	\$ (4,207)	\$ 201,858	\$ 232,752	\$ (30,894)
Medicaid Managed Care	43,472	36,691	6,781	437,536	383,569	53,967
Medicare	5,248	5,295	(47)	66,874	69,632	(2,759)
Medicare Managed Care	8,590	10,164	(1,575)	114,346	97,598	16,748
Other	<u>10,941</u>	<u>12,829</u>	<u>(1,889)</u>	<u>156,784</u>	<u>147,383</u>	<u>9,401</u>
Total Outpatient	\$ 81,953	\$ 82,890	\$ (937)	\$ 977,398	\$ 930,934	\$ 46,464
All Other						
Pools	\$ 6,165	\$ 6,774	\$ (608)	\$ 438,184	\$ 437,537	\$ 647
DSH / UPL	434,209	434,209	0	1,317,265	1,317,265	(0)
Grants, Intracity, Tax Levy	33,202	32,337	865	245,127	241,292	3,836
Appeals & Settlements	(842)	-	(842)	10,525	59,331	(48,806)
Misc / Capital Reimb	<u>4,558</u>	<u>4,850</u>	<u>(293)</u>	<u>54,197</u>	<u>55,867</u>	<u>(1,671)</u>
Total All Other	\$ 477,292	\$ 478,171	\$ (879)	\$ 2,065,298	\$ 2,111,292	\$ (45,994)
Total Cash Receipts	\$ 761,300	\$ 782,847	\$ (21,547)	\$ 5,748,761	\$ 5,794,790	\$ (46,029)
Cash Disbursements						
PS	\$ 191,686	\$ 192,159	\$ 473	\$ 2,437,060	\$ 2,430,005	\$ (7,055)
Fringe Benefits	283,089	286,142	3,054	1,179,261	1,191,056	11,795
OTPS	132,719	153,801	21,083	1,293,768	1,357,611	63,843
City Payments	133,024	130,641	(2,383)	383,137	380,148	(2,989)
Affiliation	82,499	82,613	114	888,892	878,514	(10,377)
HHC Bonds Debt	<u>7,386</u>	<u>4,963</u>	<u>(2,423)</u>	<u>92,265</u>	<u>92,556</u>	<u>291</u>
Total Cash Disbursements	\$ 830,403	\$ 850,320	\$ 19,917	\$ 6,274,382	\$ 6,329,890	\$ 55,508
Receipts over/(under) Disbursements	\$ (69,102)	\$ (67,472)	\$ (1,630)	\$ (525,621)	\$ (535,101)	\$ 9,480



1
INFORMATION ITEM

REVIEW OF PERSONAL SERVICES
KEY INDICATORS FY 12
4TH QUARTER





nyc.gov/hhc

Review of Personal Services Key Indicators (4th Quarter FY 2012)

PS Disbursements – Actual vs. Budget

Network/Facility	Actual PS thru June 2012 (\$ in 000's)	Budgeted PS thru June 2012 (\$ in 000's)	Budget Variance thru June 2012 (\$ in 000's)
North Bronx			
Jacobi	221,610	221,895	285
NCB	72,207	71,818	(389)
Subtotal	293,817	293,713	(104)
Generations +			
Harlem	138,164	135,785	(2,379)
Lincoln	187,350	184,434	(2,916)
Morrisania	14,040	12,140	(1,900)
Renaissance	10,002	9,429	(573)
S.R. Belvis	8,764	7,500	(1,264)
Subtotal	358,320	349,288	(9,032)
South Manhattan			
Bellevue	281,641	286,364	4,723
Metropolitan	129,431	128,055	(1,376)
Coler	62,381	58,626	(3,755)
Goldwater	78,487	77,316	(1,171)
Gouverneur	45,289	44,209	(1,080)
Subtotal	597,229	594,570	(2,659)
North Brooklyn			
Woodhull	153,383	158,949	5,566
Cumberland	14,973	14,353	(620)
Subtotal	168,356	173,302	4,946
Central Brooklyn			
Kings County	358,375	357,552	(823)
McKinney	21,993	21,660	(333)
ENY	13,391	13,416	25
Subtotal	393,759	392,628	(1,131)
S Brooklyn / Staten Is.			
Coney Island	153,727	151,279	(2,448)
Seaview	26,790	26,752	(38)
Subtotal	180,517	178,031	(2,486)
Queens			
Elmhurst	207,156	211,847	4,691
Queens	126,679	124,754	(1,925)
Subtotal	333,835	336,601	2,766
Facilities Total	2,325,833	2,318,133	(7,700)
Central Office	56,261	56,971	710
Certified Home Health	12,836	13,189	353
Enterprise IT	42,317	41,714	(603)
Grand Total	2,437,247	2,430,007	(7,240)

FTE Variance 06/18/11 - 6/16/12

Network/Facility	FTEs as of 6/18/11	FTEs as of 6/16/12	Increase (Decrease) in FTEs thru 6/16/12
North Bronx			
Jacobi	3,419.0	3,308.0	(111.0)
NCB	1,111.5	1,095.0	(16.5)
Subtotal	4,530.5	4,403.0	(127.5)
Generations +			
Harlem	2,193.5	2,142.0	(51.5)
Lincoln	2,800.0	2,786.0	(14.0)
Morrisania	188.0	195.0	7.0
Renaissance	147.0	145.0	(2.0)
S.R. Belvis	107.5	105.5	(2.0)
Subtotal	5,436.0	5,373.5	(62.5)
South Manhattan			
Bellevue	4,348.5	4,284.5	(64.0)
Metropolitan	2,068.0	2,003.0	(65.0)
Coler	1,060.0	1,016.0	(44.0)
Goldwater	1,257.5	1,209.0	(48.5)
Gouverneur	639.5	601.5	(38.0)
Subtotal	9,373.5	9,114.0	(259.5)
North Brooklyn			
Woodhull	2,432.5	2,316.5	(116.0)
Cumberland	245.5	233.5	(12.0)
Subtotal	2,678.0	2,550.0	(128.0)
Central Brooklyn			
Kings County	4,930.5	4,807.0	(123.5)
McKinney	360.5	337.5	(23.0)
ENY	199.5	196.5	(3.0)
Subtotal	5,490.5	5,341.0	(149.5)
S Brooklyn / Staten Is.			
Coney Island	2,380.5	2,397.5	17.0
Seaview	381.5	361.5	(20.0)
Subtotal	2,762.0	2,759.0	(3.0)
Queens			
Elmhurst	3,270.0	3,196.0	(74.0)
Queens	1,891.5	1,874.5	(17.0)
Subtotal	5,161.5	5,070.5	(91.0)
Facilities Total	35,432.0	34,611.0	(821.0)
Central Office	853.0	602.5	(250.5)
Certified Home Health	161.0	170.0	9.0
Enterprise IT	-	554.0	554.0
Grand Total	36,446.0	35,937.5	(508.5)

Note: RESIDENT HEADCOUNT FOR FISCAL YEAR END 2011 UTILIZES JUNE 18, 2011.

Corporate-wide FTE Variance by Category

Staffing Change June 2011 vs. June 2012	FTEs
Environmental/Hotel	(272.5)
Clerical	(144.5)
Aides/Ord	(141.5)
Nurses*	(57.5)
Physicians	(18.0)
Managers	71.5
Tech/Spec	53.0
Residents	1.0
Total	(508.5)
<i>*Nurses include LPNs RNs & Nurse Practitioners</i>	

FY 2012 Overtime Actual vs. Budget

Network/Facility	Actual OT thru June 2012	OT Budget thru June 2012	Variance
North Bronx			
Jacobi	16,067,633	14,500,000	1,567,633
NCB	5,910,626	5,500,000	410,626
Subtotal	\$21,978,259	20,000,000	\$1,978,259
Generations +			
Harlem	7,594,056	8,000,000	(405,944)
Lincoln	13,020,866	12,000,000	1,020,866
Morrisania	206,875	100,000	106,875
Renaissance	133,810	100,000	33,810
S.R. Belvis	60,388	85,000	(24,612)
Subtotal	\$21,015,995	\$20,285,000	\$730,995
South Manhattan			
Bellevue	14,707,735	15,000,000	(292,265)
Metropolitan	5,177,011	5,000,000	177,011
Coler	5,785,012	5,000,000	785,012
Goldwater	8,845,805	6,500,000	2,345,805
Gouverneur	210,973	250,000	(39,027)
Subtotal	\$34,726,536	\$31,750,000	\$2,976,536
North Brooklyn			
Woodhull	6,774,145	8,500,000	(1,725,855)
Cumberland	517,343	400,000	117,343
Subtotal	\$7,291,488	\$8,900,000	(\$1,608,512)
Central Brooklyn			
Kings County	18,929,314	17,500,000	1,429,314
McKinney	2,128,834	1,850,000	278,834
ENY	166,005	150,000	16,005
Subtotal	\$21,224,153	\$19,500,000	\$1,724,153
S Brooklyn / Staten Is.			
Coney Island	2,919,159	3,000,000	(80,841)
Seaview	799,544	700,000	99,544
Subtotal	\$3,718,703	\$3,700,000	\$18,703
Queens			
Elmhurst	10,680,914	11,000,000	(319,086)
Queens	6,368,641	7,000,000	(631,359)
Subtotal	\$17,049,555	\$18,000,000	(\$950,445)
Facilities Total	\$127,004,689	\$122,135,000	\$4,869,689
Central Office	625,851	700,000	(\$74,149)
Certified Home Health	\$134,356	\$100,000	\$34,356
Enterprise IT	\$688,933	\$1,046,000	357,067
Grand Total	\$128,453,829	\$123,981,000	\$4,472,829

Overtime by Major Category FY 2012 vs. 2011

FYTD JUNE 2011 vs. FYTD JUNE 2012

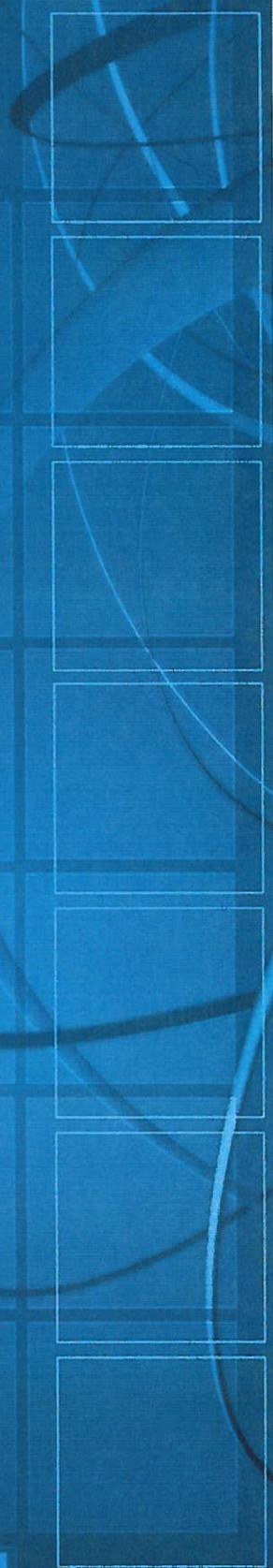
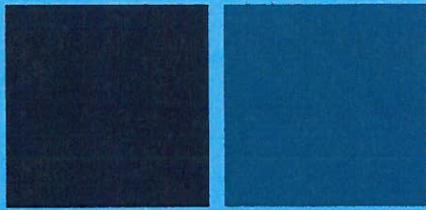
GROUP	FYTD JUNE 2011	FYTD JUNE 2012	Inc./(Dec.) \$	Inc./(Dec.) %
NURSING	39,255,194	38,863,831	(391,363)	-1.0%
PLANT MAINT	36,346,132	34,785,341	(1,560,791)	-4.3%
ALL OTHERS	<u>50,345,040</u>	<u>54,804,657</u>	<u>4,459,617</u>	<u>8.9%</u>
TOTAL	125,946,366	128,453,829	2,507,463	2.0%

Nurse Registry FY 2012 vs. FY 2011

Network/Facility	Nurse Registry thru June 2011	Nurse Registry thru June 2012	Variance
North Bronx			
Jacobi	\$6,761,284	\$7,941,600	1,180,316
NCB	\$439,493	\$1,556,244	1,116,751
Subtotal	\$7,200,777	\$9,497,844	\$2,297,067
Generations +			
Harlem	\$9,030,247	\$9,681,568	651,321
Lincoln	\$15,524,140	\$17,535,597	2,011,457
Morrisania	\$205,862	\$171,373	(34,489)
Renaissance	\$31,611	\$9,882	(21,729)
S.R. Belvis	\$11,020	\$60,855	49,835
Subtotal	\$24,802,880	\$27,459,275	\$2,656,395
South Manhattan			
Bellevue	\$10,554,895	\$12,178,154	1,623,259
Metropolitan	\$4,011,707	\$4,634,437	622,730
Coler	\$141,194	\$190,499	49,305
Goldwater	\$712,755	\$1,041,127	328,372
Gouverneur	\$653,764	\$381,068	(272,696)
Subtotal	\$16,074,315	\$18,425,285	\$2,350,970
North Brooklyn			
Woodhull	\$6,108,007	\$3,510,591	(2,597,416)
Cumberland	\$0	\$0	-
Subtotal	\$6,108,007	\$3,510,591	(\$2,597,416)
Central Brooklyn			
Kings County	\$4,639,427	\$7,342,078	2,702,651
McKinney	\$1,267,162	\$2,290,045	1,022,883
ENY	\$48,901	\$63,656	14,755
Subtotal	\$5,955,490	\$9,695,779	\$3,740,289
S Brooklyn / Staten Is.			
Coney Island	\$0	\$285	(285.0)
Seaview	\$0	\$0	-
Subtotal	\$0	\$285	\$285
Queens			
Elmhurst	\$2,779,342	\$3,927,446	1,148,104
Queens	\$10,215,789	\$10,477,520	261,731
Subtotal	\$12,995,131	\$14,404,966	\$1,409,835
Facilities Total	\$73,136,600	\$82,994,025	\$9,857,425
Certified Home Health	\$3,554,589	\$4,062,034	\$507,445
Grand Total	\$76,691,189	\$87,056,059	\$10,364,870

Allowances FY 2012 vs. FY 2011

Network/Facility	Allowances thru June 2011	Allowances thru June 2012	Variance
North Bronx			
Jacobi	\$830,300	\$702,329	(127,971)
NCB	\$339,108	\$263,570	(75,538)
Subtotal	\$1,169,408	\$965,899	(\$203,509)
Generations +			
Harlem	\$4,772,804	\$3,940,924	(831,880)
Lincoln	\$7,913,791	\$7,826,236	(87,555)
Morrisania	\$332,422	\$276,485	(55,937)
Renaissance	\$314,412	\$207,076	(107,336)
S.R. Belvis	\$219,934	\$218,199	(1,735)
Subtotal	\$13,553,363	\$12,468,920	(\$1,084,443)
South Manhattan			
Bellevue	\$5,490,288	\$5,405,379	(84,909)
Metropolitan	\$4,744,717	\$4,711,454	(33,263)
Coler	\$1,775,052	\$2,059,128	284,076
Goldwater	\$2,422,290	\$2,700,555	278,265
Gouverneur	\$3,785,389	\$4,149,717	364,328
Subtotal	\$18,217,736	\$19,026,233	\$808,497
North Brooklyn			
Woodhull	\$3,589,875	\$2,958,553	(631,322)
Cumberland	\$216,308	\$182,855	(33,453)
Subtotal	\$3,806,183	\$3,141,408	(\$664,775)
Central Brooklyn			
Kings County	\$13,075,905	\$13,210,360	134,455
McKinney	\$1,385,827	\$1,251,567	(134,260)
ENY	\$204,412	\$215,684	11,272
Subtotal	\$14,666,144	\$14,677,611	\$11,467
S Brooklyn / Staten Is.			
Coney Island	\$8,631,586	\$8,575,001	(56,585)
Seaview	\$5,671,176	\$6,162,820	491,644
Subtotal	\$14,302,762	\$14,737,821	\$435,059
Queens			
Elmhurst	\$1,322,137	\$1,394,691	72,554
Queens	\$2,482,376	\$3,230,687	748,311
Subtotal	\$3,804,513	\$4,625,378	\$820,865
Facilities Total	\$69,520,109	\$69,643,270	\$123,161
Central Office	\$715,410	\$751,107	\$35,697
Certified Home Health	\$1,918,826	\$1,791,108	(\$127,718)
Enterprise IT	\$0	\$281,040	\$281,040
Grand Total	\$72,154,345	\$72,466,525	\$312,180



INFORMATION ITEM

#2

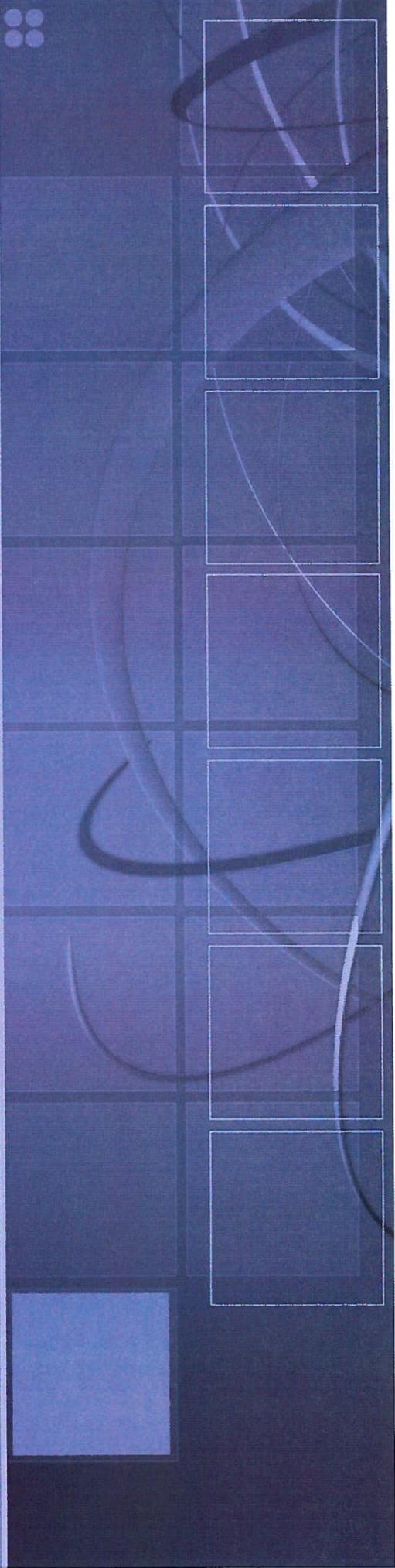
MEDICAID ELIGIBILITY
REPORT

New York City Health and Hospitals Corporation
 Monthly Medicaid Inpatient Processing Report
 FY'2012-2011

Fiscal Year To Date As of JUNE 2012						
FACILITY	Medicaid Applications Submitted	Medicaid Eligible Decisions*	Ineligible Decisions	Add'l Info Requested	PCAP Applications Submitted	Perinatal Care Assistance Program (PCAP) Eligible
BELLEVUE	5,408	4,309	653	479	701	626
CONEY ISLAND	2,717	2,427	137	139	777	730
ELMHURST	4,901	4,782	117	69	2,759	2,729
HARLEM	1,546	1,389	58	99	536	499
JACOBI	3,214	2,795	399	112	1,005	988
KINGS	4,758	4,368	163	135	1,864	1,795
LINCOLN	2,990	2,824	89	155	1,362	1,300
METROPOLITAN	2,156	1,897	118	93	986	990
NCB	1,384	1,282	66	81	1,010	1,011
QUEENS	2,652	2,459	120	119	1,076	1,102
WOODHULL	2,503	2,212	110	103	1,189	1,155
TOTAL	34,229	30,744	2,030	1,584	13,265	12,925

Fiscal Year To Date As of JUNE 2011						
FACILITY	Medicaid Applications Submitted	Medicaid Eligible Decisions*	Ineligible Decisions	Add'l Info Requested	PCAP Applications Submitted	Perinatal Care Assistance Program (PCAP) Eligible
BELLEVUE	5,759	5,038	428	410	936	837
CONEY ISLAND	2,766	2,340	169	240	815	800
ELMHURST	4,955	4,626	117	97	3,019	2,957
HARLEM	1,637	1,418	92	174	603	583
JACOBI	3,027	2,606	217	192	1,327	1,291
KINGS	4,516	4,054	269	291	2,146	2,026
LINCOLN	3,326	3,108	63	132	1,289	1,287
METROPOLITAN	2,447	2,080	211	167	987	963
NCB	1,355	1,215	74	64	993	1,008
QUEENS	2,943	2,515	122	244	1,431	1,327
WOODHULL	2,555	2,328	98	121	1,160	1,145
TOTAL	35,286	31,328	1,860	2,132	14,706	14,224

* The number of eligible decisions does not directly relate to the number of applications submitted.

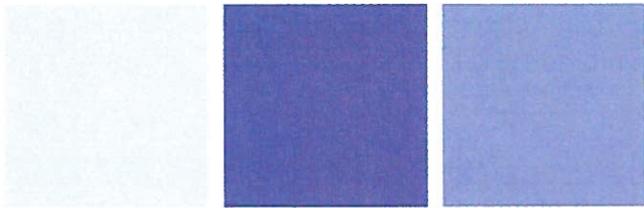


INFORMATION ITEM

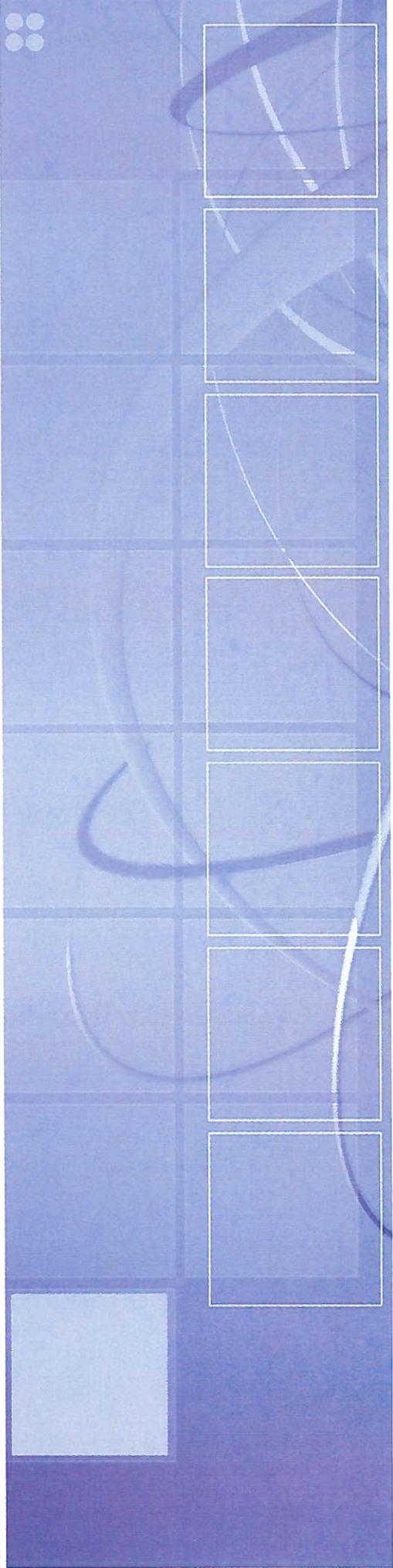
#3

PAYOR MIX REPORTS

INPATIENT/ADULT/
PEDIATRICS



INPATIENT PAYOR MIX REPORT



NEW YORK CITY HEALTH AND HOSPITALS CORPORATION
INPATIENT DISCHARGES PAYOR MIX
REPORT : JULY 2011 - JUNE 2012

FACILITY	MEDICARE	MEDICAID	MEDICARE MANAGED CARE	MEDICAID MANAGED CARE	COMMERCIAL MANAGED CARE	COMMERCIAL	OTHER	SELPAY	HHC OPTIONS	TOTAL	% OF DSCH INSURED TO TOTAL
BELLEVUE	3,372	9,061	2,090	7,885	1,106	1,937	2,710	2,459	695	31,315	92.15%
CONEY ISLAND	4,699	4,265	1,497	4,992	506	1,031	64	521	438	18,013	97.11%
ELMHURST	3,345	6,727	2,218	10,327	1,025	1,458	699	731	998	27,528	97.34%
HARLEM	1,485	3,810	1,151	4,104	284	749	160	406	250	12,399	96.73%
JACOBI	3,045	5,204	1,753	7,777	919	1,791	324	796	353	21,962	96.38%
KINGS COUNTY	2,807	9,126	2,317	8,547	1,186	1,911	64	798	658	27,414	97.09%
LINCOLN	2,343	5,634	2,772	10,100	544	1,250	368	278	548	23,837	98.83%
METROPOLITAN	1,455	4,929	1,334	5,393	376	457	148	374	254	14,720	97.46%
NORTH CENTRAL BRONX	969	2,280	539	4,035	295	335	135	234	156	8,978	97.39%
QUEENS	1,920	4,321	1,351	4,927	468	690	132	503	445	14,757	96.59%
WOODHULL	1,615	5,029	1,252	6,278	293	629	177	324	584	16,181	98.00%
CORPORATE TOTAL	27,055	60,386	18,274	74,365	7,002	12,238	4,981	7,424	5,379	217,104	96.58%

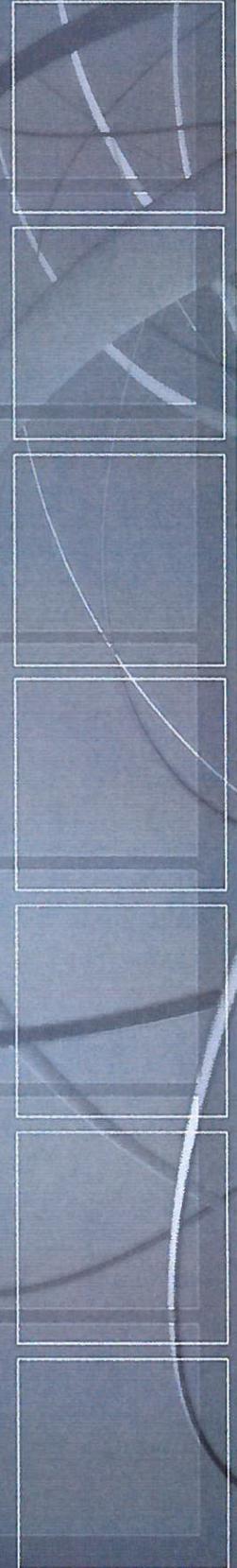
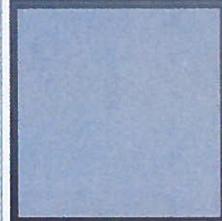
REPORT : JULY 2010 - JUNE 2011

FACILITY	MEDICARE	MEDICAID	MEDICARE MANAGED CARE	MEDICAID MANAGED CARE	COMMERCIAL MANAGED CARE	COMMERCIAL	OTHER	SELPAY	HHC OPTIONS	TOTAL	% OF DSCH INSURED TO TOTAL
BELLEVUE	3,508	10,141	1,957	7,089	1,016	1,903	2,897	1,806	847	31,164	94.20%
CONEY ISLAND	5,186	4,547	1,550	4,967	511	1,082	31	660	426	18,960	96.52%
ELMHURST	3,520	6,998	2,145	10,786	888	1,639	742	721	839	28,278	97.45%
HARLEM	1,529	4,418	1,211	3,793	271	837	120	507	235	12,921	96.08%
JACOBI	2,988	5,809	1,819	7,515	948	1,735	263	688	352	22,117	96.89%
KINGS COUNTY	2,516	9,192	1,949	7,425	1,193	1,757	71	885	743	25,731	96.56%
LINCOLN	2,709	6,995	2,904	10,213	522	1,236	336	452	471	25,838	98.25%
METROPOLITAN	1,385	5,319	1,358	4,956	348	404	91	379	274	14,514	97.39%
NORTH CENTRAL BRONX	999	2,495	571	3,861	242	353	92	236	119	8,968	97.37%
QUEENS	2,207	5,414	1,400	5,342	585	758	97	542	1,089	17,434	96.89%
WOODHULL	1,792	5,748	1,332	6,303	389	563	154	780	596	17,657	95.58%
CORPORATE TOTAL	28,339	67,076	18,196	72,250	6,913	12,267	4,894	7,656	5,991	223,582	96.58%

Medicare includes : Medicare HMO
Medicaid Managed Care includes : FHP
Commercial Managed Care includes : CHP
Commercial includes : No-Fault, Worker's Comp, Blue Cross
Others includes : Federal, State, City agencies, Uniformed Services and Prisoners



ADULT PAYOR MIX REPORT



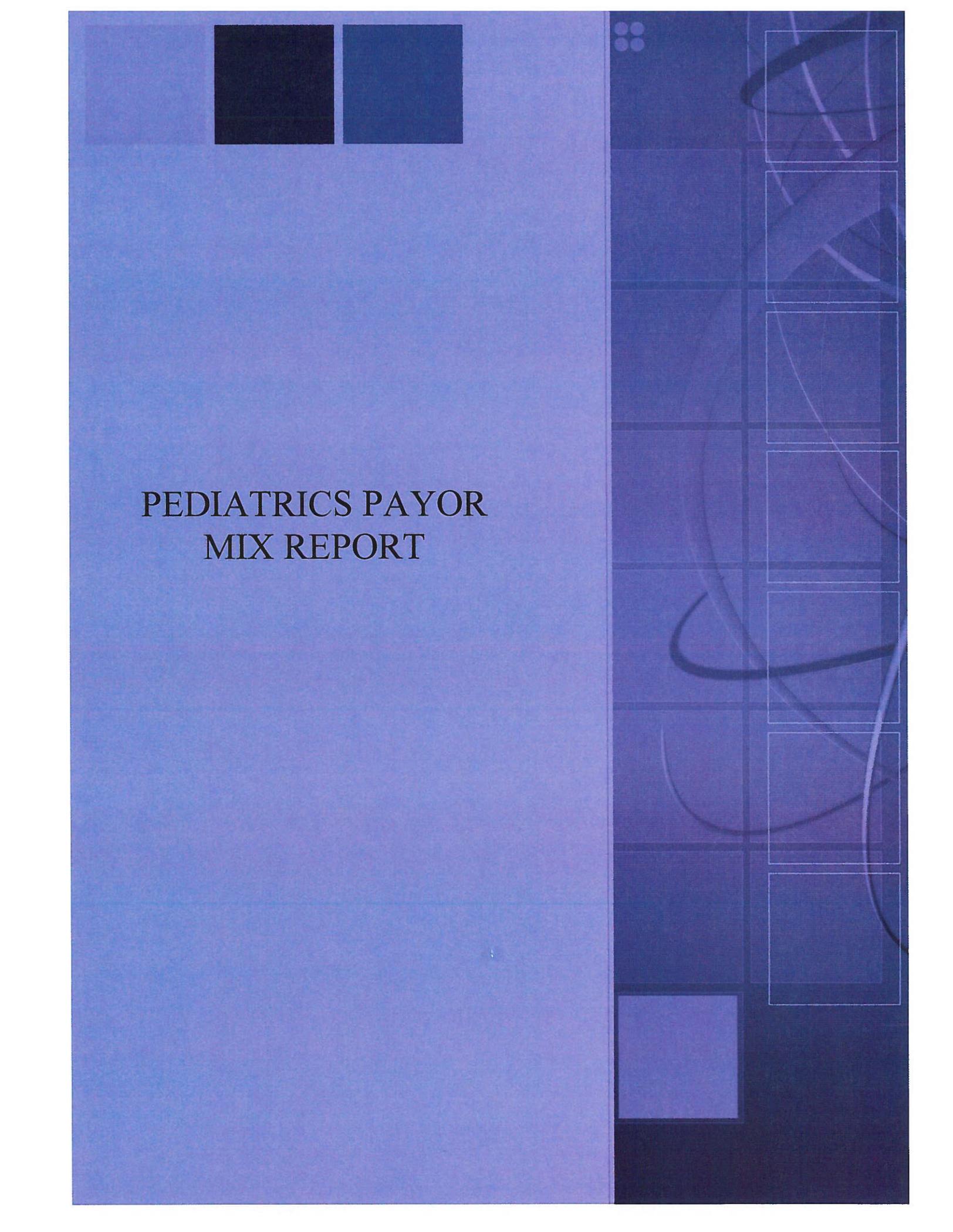
NEW YORK CITY HEALTH AND HOSPITALS CORPORATION
 OUTPATIENT ADULTS PATIENTS/VISITS PAYOR MIX
 (EXCLUDING EMERGENCY ROOM PATIENTS)
 REPORT : JULY 2011- JUNE 2012

FACILITY	MEDICAID		MEDICARE		MCAID MANAGED CARE		MCARE MANAGED CARE		COMMERCIAL		OTHER		HHC OPTIONS		SELF-PAY		TOTAL		% OF PTS INSURED TO TOTAL	% OF VISITS INSURED TO TOTAL
	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS		
BELLEVUE	3,654	31,905	5,167	50,601	17,295	144,101	3,644	36,399	8,870	45,727	2,789	11,670	24,922	113,273	5,718	22,046	72,059	455,722	92%	95%
CONY ISLAND	2,069	15,829	3,747	37,655	8,403	81,983	1,184	13,293	3,789	17,139	283	1,798	11,469	58,085	4,860	19,482	35,804	245,264	86%	92%
ELMHURST	3,347	33,060	4,271	43,077	18,521	158,994	2,308	24,041	9,803	56,053	1,096	4,704	25,973	111,084	2,909	12,544	68,228	443,557	96%	97%
HARLEM	3,132	18,123	2,076	21,679	12,611	82,393	2,310	22,478	3,720	17,008	229	1,207	8,082	31,706	4,912	11,641	37,072	206,235	87%	94%
JACOBI	3,404	19,960	4,756	40,219	19,281	127,462	2,153	18,373	7,709	40,916	1,256	5,041	10,302	30,840	5,554	11,773	54,415	294,584	90%	96%
KINGS COUNTY	5,476	57,929	5,240	47,405	22,348	220,391	3,119	28,624	10,222	46,893	460	2,255	31,367	132,909	5,401	18,453	83,633	554,859	94%	97%
LINCOLN	4,630	29,003	3,887	33,811	22,170	145,742	4,804	45,861	9,222	53,608	891	3,902	14,305	46,661	8,135	19,056	68,044	377,644	88%	95%
METROPOLITAN	2,680	20,853	3,765	47,731	12,927	129,465	1,591	18,929	3,808	22,336	135	737	9,126	55,403	3,136	15,002	37,168	310,456	92%	95%
NCB	1,810	10,122	1,454	12,772	11,285	77,813	997	9,015	2,757	14,382	68	292	5,157	18,993	1,393	3,761	24,921	147,150	94%	97%
QUEENS	2,646	21,611	3,589	37,331	14,314	112,321	1,981	22,466	3,851	19,666	586	1,273	11,957	65,313	5,230	21,745	44,154	301,726	88%	93%
WOODHULL	3,216	24,483	3,153	28,908	17,438	131,272	3,246	36,066	4,052	18,499	5,108	14,522	19,951	86,788	3,630	10,493	59,794	351,031	94%	97%
SUBTOTAL	36,064	282,878	41,105	401,189	176,593	1,411,937	27,337	275,545	67,803	352,227	12,901	47,401	172,611	751,055	50,878	165,996	585,292	3,688,228	91%	95%
D&TC																				
BELVIS	324	1,439	363	2,146	3,788	22,673	554	3,728	517	2,246	6	21	2,088	8,415	794	2,447	8,434	43,115	91%	94%
CUMBERLAND	547	5,365	538	5,113	3,305	27,089	438	4,312	1,718	9,138	2,904	6,595	4,261	17,080	493	1,266	14,204	75,958	97%	98%
EAST NEW YORK	539	2,102	774	5,260	4,703	27,083	657	4,131	663	2,567	4	11	3,394	12,061	623	1,291	11,357	54,506	95%	98%
GOUVERNEUR	1,196	11,293	2,900	34,733	9,655	88,419	1,909	30,311	2,355	14,965	245	2,657	13,682	66,573	2,004	8,713	33,946	257,664	94%	97%
MORRISANIA	405	1,526	595	3,016	5,597	25,626	716	3,847	1,194	4,838	1	1	3,348	10,889	440	1,170	12,296	50,913	96%	98%
RENAISSANCE	442	1,392	771	3,493	4,105	16,385	684	3,474	751	2,676	5	23	4,020	12,333	2,251	4,694	13,029	44,470	83%	89%
SUBTOTAL	3,453	23,117	5,941	53,761	31,153	207,275	4,958	49,803	7,198	36,430	3,165	9,308	30,793	127,351	6,605	19,581	93,266	526,626	93%	96%
TOTAL	39,517	305,995	47,046	454,950	207,746	1,619,212	32,295	325,348	75,001	388,657	16,066	56,709	203,404	878,406	57,483	185,577	678,558	4,214,854	92%	96%

REPORT : JULY 2010- JUNE 2011

FACILITY	MEDICAID		MEDICARE		MCAID MANAGED CARE		MCARE MANAGED CARE		COMMERCIAL		OTHER		HHC OPTIONS		SELF-PAY		TOTAL		% OF PTS INSURED TO TOTAL	% OF VISITS INSURED TO TOTAL
	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS		
BELLEVUE	4,987	49,961	5,486	54,509	16,760	139,704	2,892	28,876	9,117	49,344	1,984	7,296	27,011	114,055	3,773	16,415	72,010	460,160	95%	96%
CONY ISLAND	2,310	20,446	3,797	38,481	8,196	76,861	1,201	14,082	3,975	17,924	305	1,629	10,681	53,719	5,392	20,249	35,857	243,391	85%	92%
ELMHURST	4,374	50,706	4,520	47,409	18,494	154,251	2,018	21,797	10,576	60,133	1,046	3,851	24,289	103,546	2,792	12,644	68,109	454,337	96%	97%
HARLEM	4,041	24,395	2,248	23,728	12,392	82,937	2,237	21,965	3,675	17,417	244	1,409	8,909	33,001	5,805	13,985	39,551	218,837	85%	94%
JACOBI	4,299	25,853	4,646	37,289	18,866	128,920	2,198	18,632	7,016	36,732	948	3,516	8,363	27,484	5,776	14,205	52,112	292,631	89%	95%
KINGS COUNTY	6,303	79,127	5,463	51,891	21,034	209,625	2,500	23,648	9,795	44,641	368	2,106	31,090	133,007	5,285	25,546	81,838	569,591	94%	96%
LINCOLN	6,124	43,249	4,070	36,910	21,088	145,231	4,474	44,282	8,144	45,646	848	4,109	13,969	46,084	7,802	20,180	66,519	385,691	88%	95%
METROPOLITAN	3,594	30,877	3,969	49,269	12,743	124,670	1,531	16,989	3,782	21,988	124	848	8,887	55,114	3,097	10,928	37,727	310,683	92%	96%
NCB	2,144	12,770	1,342	12,247	11,394	79,776	1,021	9,565	2,337	11,204	49	219	4,820	17,979	1,731	4,837	24,838	148,597	93%	97%
QUEENS	3,430	28,959	3,744	36,817	13,888	106,902	1,810	19,499	3,879	18,825	598	1,496	11,091	57,389	5,367	21,484	43,807	291,371	88%	93%
WOODHULL	4,505	33,982	3,307	30,517	17,030	128,849	2,804	31,791	3,797	17,535	10,103	23,915	19,337	81,700	4,678	14,551	65,561	362,840	93%	96%
SUBTOTAL	46,111	400,325	42,592	419,067	171,885	1,377,726	24,686	251,126	66,093	341,389	16,617	50,394	168,447	723,078	51,498	175,024	587,929	3,738,129	91%	95%
D&TC																				
BELVIS	417	1,999	388	2,422	3,735	23,646	496	3,768	461	2,008	5	18	2,004	8,626	859	2,415	8,365	44,902	90%	95%
CUMBERLAND	712	8,942	528	4,714	3,082	25,838	413	4,858	1,920	11,124	6,711	13,524	3,882	15,718	898	2,358	18,146	87,076	95%	97%
EAST NEW YORK	844	3,529	868	6,067	4,856	26,239	537	2,948	718	3,001	4	8	3,603	12,271	737	1,457	12,167	55,520	94%	97%
GOUVERNEUR	2,008	18,220	3,309	41,717	10,434	97,491	1,649	24,424	2,527	15,378	31	104	15,782	79,227	2,781	12,046	38,521	288,607	93%	96%
MORRISANIA	527	1,834	533	2,078	5,628	23,684	737	3,300	1,105	4,197	0	0	3,554	11,213	279	797	12,363	47,103	98%	98%
RENAISSANCE	683	2,246	823	4,024	4,220	17,443	734	4,235	727	2,546	4	12	4,530	13,109	2,669	5,041	14,390	48,656	81%	90%
SUBTOTAL	5,191	36,770	6,449	61,022	31,955	214,341	4,566	43,533	7,458	38,254	6,755	13,666	33,355	140,164	8,223	24,114	103,952	571,864	92%	96%
TOTAL	51,302	437,095	49,041	480,089	203,840	1,592,067	29,252	294,659	73,551	379,643	23,372	64,060	201,802	863,242	59,721	199,138	691,881	4,309,993	91%	95%

Commercial includes : Commercial HMO
 Other includes : No Fault/Worker Comp, Federal, State, City agencies and Uniformed Services
 HHC Options : Fee scale A-C, P,Y,Z and 1-6



PEDIATRICS PAYOR
MIX REPORT

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION
 OUTPATIENT PEDIATRIC PATIENTS/VISITS PAYOR MIX
 (EXCLUDING EMERGENCY ROOM PATIENTS)
 REPORT : JULY 2011 - JUNE 2012

FACILITY	CHP		MEDICAID		MCAID MANAGED CARE		COMMERCIAL		OTHER		HHC OPTIONS		SELF-PAY		TOTAL		% OF PTS INSURED TO TOTAL	% OF VISITS INSURED TO TOTAL
	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS		
BELLEVUE	930	4,157	1,079	6,974	12,927	64,366	1,107	4,867	76	158	1,139	3,384	1,041	3,037	18,299	86,943	94%	97%
CONEY ISLAND	556	2,017	676	2,190	6,620	30,584	790	2,679	11	33	602	1,222	861	2,718	10,116	41,443	91%	93%
ELMHURST	2,176	7,979	850	2,911	19,516	79,024	989	3,632	94	299	1,656	3,944	707	1,704	25,988	99,493	97%	98%
HARLEM	1,794	6,197	1,119	4,087	16,670	59,993	2,498	7,304	109	463	719	1,077	1,067	1,768	23,976	80,889	96%	98%
JACOBI	1,709	5,824	1,762	6,065	14,381	52,666	2,459	8,173	64	236	2,836	6,026	910	1,705	24,121	80,695	96%	98%
KINGS COUNTY	1,098	4,187	1,281	3,868	14,743	54,629	1,716	6,663	244	705	595	1,036	1,220	2,069	20,897	73,157	94%	97%
LINCOLN	822	3,048	696	2,504	10,698	44,146	625	2,117	4	20	274	631	324	660	13,443	53,126	98%	99%
METROPOLITAN	822	3,048	696	2,504	10,698	44,146	625	2,117	4	20	274	631	324	660	13,443	53,126	98%	99%
NCB	1,003	3,322	503	1,233	10,091	35,133	857	2,609	3	6	328	593	352	606	13,137	43,502	97%	99%
QUEENS	1,519	4,860	878	2,898	11,113	39,785	1,428	5,013	5	18	921	2,956	720	1,598	16,584	57,128	96%	97%
WOODHULL	1,057	3,826	980	4,743	13,320	52,160	1,001	3,686	115	281	1,778	4,639	419	937	18,670	70,272	98%	99%
SUBTOTAL	13,486	48,465	10,520	39,977	140,777	556,632	14,095	48,860	729	2,239	11,122	26,139	7,945	17,462	198,674	739,774	96%	98%
D&TC																		
BELVIS	362	1,212	252	713	5,023	19,970	276	782	5	20	181	352	311	731	6,410	23,780	95%	97%
CUMBERLAND	557	1,585	475	1,045	6,169	19,331	599	1,423	53	88	849	1,582	189	504	8,891	25,558	98%	98%
EAST NEW YORK	658	2,018	530	1,654	6,595	24,125	680	2,288	4	7	1,256	2,661	174	432	9,897	33,185	98%	99%
GOUVERNEUR	578	2,291	295	1,217	6,021	27,459	580	2,189	0	0	302	736	287	817	8,063	34,709	96%	98%
MORRISANIA	401	1,416	382	1,347	6,960	27,625	354	1,159	0	0	909	2,057	256	637	9,262	34,241	97%	98%
RENAISSANCE	466	1,370	454	1,122	5,217	15,503	909	2,308	6	18	1,187	2,066	368	599	8,607	22,986	96%	97%
SUBTOTAL	3,022	9,892	2,388	7,098	35,985	134,013	3,398	10,149	68	133	4,684	9,454	1,585	3,720	51,130	174,459	97%	98%
TOTAL	16,508	58,357	12,908	47,075	176,762	690,645	17,493	59,009	797	2,372	15,806	35,593	9,530	21,182	249,804	914,233	96%	98%

REPORT : JULY 2010 - JUNE 2011

FACILITY	CHP		MEDICAID		MCAID MANAGED CARE		COMMERCIAL		OTHER		HHC OPTIONS		SELF-PAY		TOTAL		% OF PTS INSURED TO TOTAL	% OF VISITS INSURED TO TOTAL
	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS	PATIENTS	VISITS		
BELLEVUE	1,107	5,011	1,329	8,649	12,866	63,351	1,115	4,372	81	247	1,224	3,211	951	2,422	18,673	87,263	95%	97%
CONEY ISLAND	658	2,571	844	2,939	6,792	32,243	808	2,589	12	38	730	1,418	956	2,789	10,800	44,587	91%	94%
ELMHURST	2,741	9,278	1,223	4,504	20,296	81,746	912	3,286	85	272	2,130	4,843	889	2,160	28,276	106,089	97%	98%
HARLEM	679	2,220	1,108	4,170	8,264	29,332	975	3,237	29	96	521	1,009	741	1,270	12,317	41,334	94%	97%
JACOBI	2,400	8,009	1,618	5,887	16,142	61,075	2,343	7,035	88	373	316	658	996	1,901	23,903	84,938	96%	98%
KINGS COUNTY	2,036	7,138	2,075	7,830	13,749	52,796	2,382	8,247	64	258	3,270	6,887	1,072	2,783	24,648	85,939	96%	97%
LINCOLN	1,138	4,089	1,710	6,376	14,312	57,196	1,120	3,502	298	771	759	1,453	1,299	2,684	20,636	76,071	94%	96%
METROPOLITAN	986	3,465	858	3,241	11,001	46,008	654	2,189	4	27	326	820	395	1,081	14,224	56,831	97%	98%
NCB	1,331	3,772	723	2,035	10,094	34,938	739	2,100	5	12	328	612	476	837	13,696	44,306	97%	98%
QUEENS	1,778	5,999	1,138	3,571	11,293	41,274	1,514	5,261	9	43	939	2,943	894	2,020	17,565	60,711	95%	97%
WOODHULL	1,175	4,100	1,343	5,744	13,450	52,025	978	3,178	190	420	1,864	4,736	498	1,204	19,498	71,407	97%	98%
SUBTOTAL	16,029	55,252	13,969	54,946	138,259	551,984	13,540	44,996	865	2,557	12,407	28,590	9,167	21,151	204,236	759,476	96%	97%
D&TC																		
BELVIS	449	1,528	317	1,018	5,027	21,208	283	912	1	1	104	241	335	732	6,516	25,640	95%	97%
CUMBERLAND	663	1,979	615	1,860	6,290	21,612	598	1,858	131	188	960	1,948	248	613	9,505	30,058	97%	98%
EAST NEW YORK	830	2,747	720	2,352	6,571	24,131	736	2,531	4	6	1,256	2,658	212	493	10,329	34,918	98%	99%
GOUVERNEUR	737	3,115	439	2,267	6,321	31,636	620	2,494	4	4	322	777	433	1,384	8,876	41,677	95%	97%
MORRISANIA	400	1,326	523	1,576	7,044	26,609	358	1,010	0	0	1,081	2,562	272	649	9,678	33,732	97%	98%
RENAISSANCE	643	2,083	641	1,830	5,662	18,407	873	2,420	16	61	1,414	2,761	477	877	9,726	28,439	95%	97%
SUBTOTAL	3,722	12,778	3,255	10,903	36,915	143,603	3,468	11,225	156	260	5,137	10,947	1,977	4,748	54,630	194,464	96%	98%
TOTAL	19,751	68,030	17,224	65,849	175,174	695,587	17,008	56,221	1,021	2,817	17,544	39,537	11,144	25,899	258,866	953,940	96%	97%

Commercial includes : Commercial HMO
 Other includes : No Fault/Worker Comp, Federal, State, City agencies and Uniformed Services
 HHC options : Fee scale D - F, X, P and 1-6

***NEW YORK CITY HEALTH & HOSPITALS
CORPORATION***

FISCAL YEAR 2012

MONTHLY UTILIZATION TRENDS

JUNE 2012

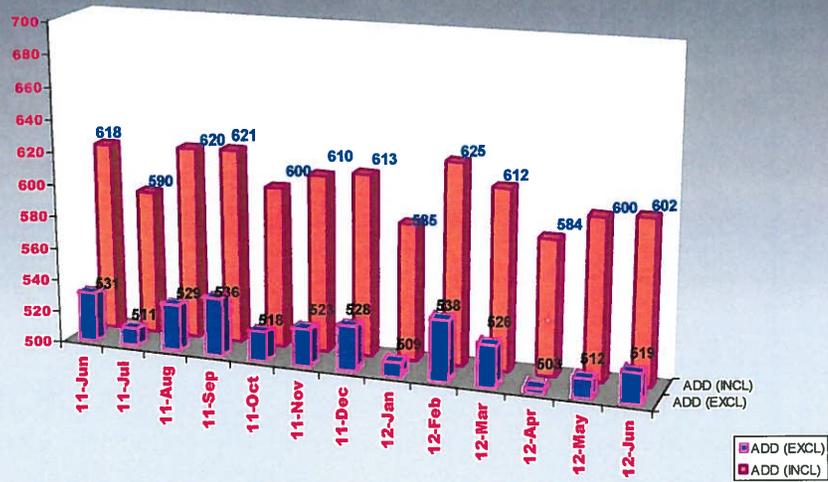
CORPORATE AVERAGE LENGTH OF STAY JUNE 2012 TO JUNE 2011



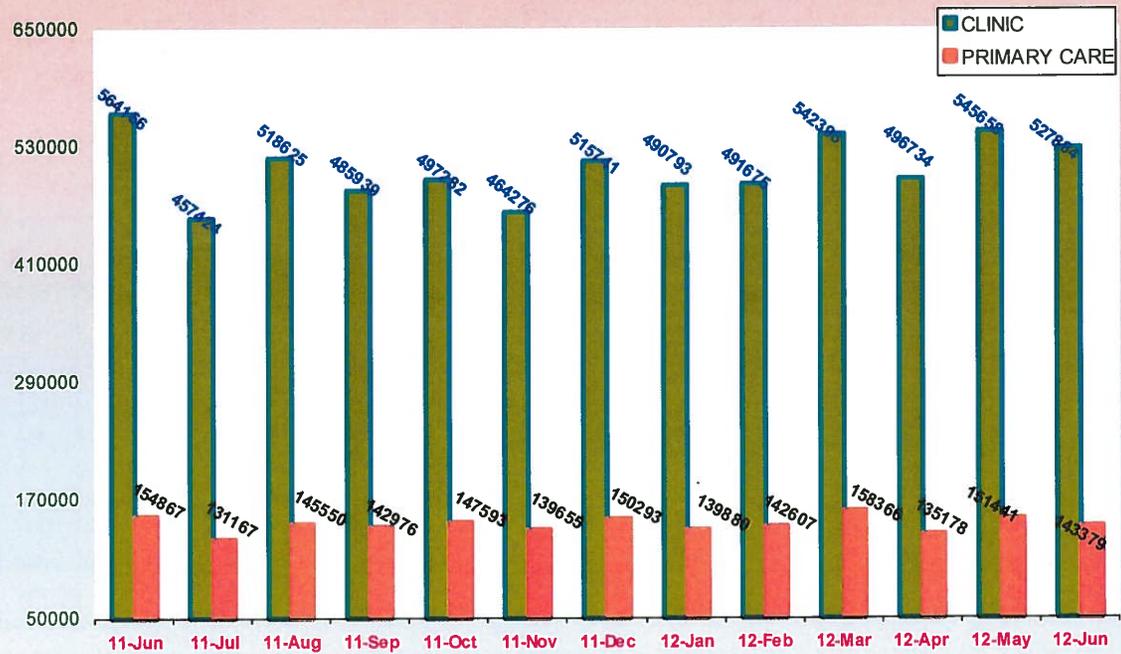
CORPORATE AVERAGE DAILY CENSUS JUNE 2012 TO JUNE 2011



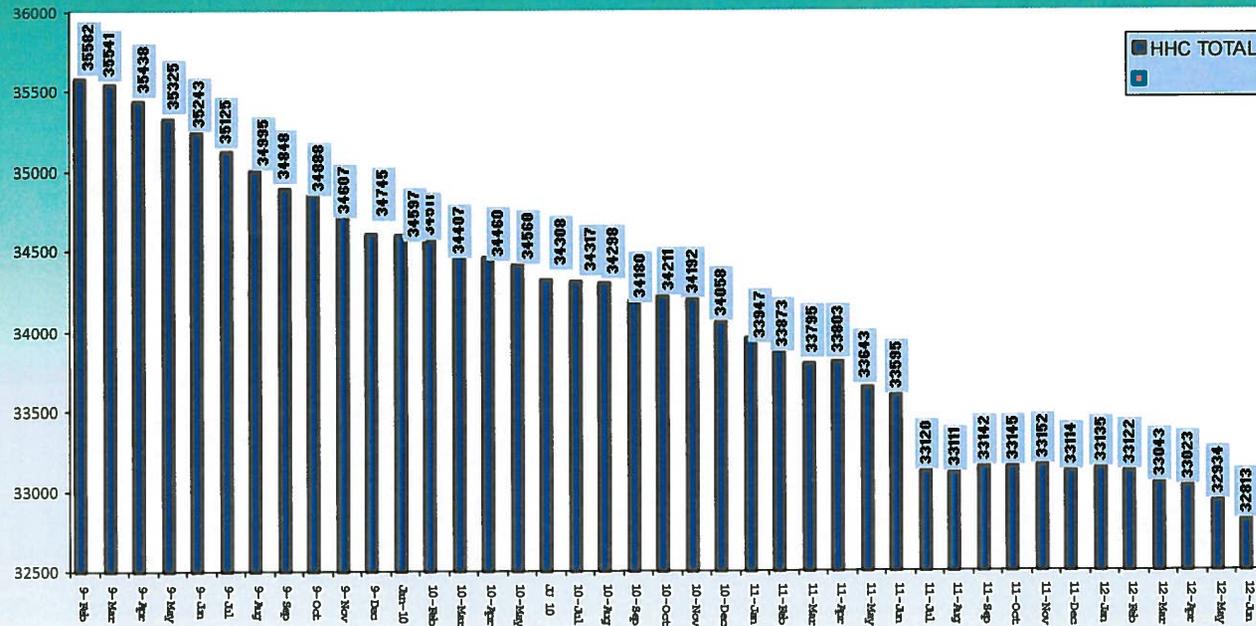
CORPORATE AVERAGE DAILY DISCHARGES JUNE 2012 TO JUNE 2011



CORPORATE CLINIC & PRIMARY CARE VISITS JUNE 2012 TO JUNE 2011



CORPORATE HEADCOUNT: TOTAL (EXCLUDING CENTRAL OFFICE, HOME HEALTH & ENTERPRISE IT) FEBRUARY 2009 JUNE 2012 (INCLUDING RESIDENTS)



FTEs AS OF JUNE 16, 2012