

In Re NYC - Taxi & Limousine Commission Public Meeting  
December 3, 2025

1 -----X

2 NEW YORK CITY

3 TAXI & LIMOUSINE COMMISSION

4 PUBLIC MEETING

5 -----X

6 33 Beaver Street

7 New York, New York

8 December 3, 2025

9 10:06 A.M.

10

11

12 H E L D B E F O R E:

13 DAVID DO - COMMISSIONER AND CHAIR

14 SHERRYL ELUTO - GENERAL COUNSEL

15

16

17

18 Vanessa Walker,

19 Shorthand Reporter

20

21

22

23

24 LH REPORTING SERVICES, INC.

Computer-Aided Transcription

(718) 526-7100

25

1 A P P E A R A N C E S:

2 BOARD OF COMMISSIONERS

3  
4 COMMISSIONER/CHAIR DAVID DO

5 GENERAL COUNSEL SHERRYL ELUTO

6  
7 COMMISSIONER PAUL BADER

8 COMMISSIONER THOMAS SORRENTINO

9 COMMISSIONER ELISA VELAZQUEZ

10 COMMISSIONER ANDREA BIERSTEIN

11 COMMISSIONER SARAH KAUFMAN

12

13

14

15 PRESENTER:

16 EVAN HINES  
17 Deputy Commissioner for Operations,  
People and Innovations

18 CINDI DAVIDSON

19 Assistant Commissioner,  
20 Program Planning & Management

21

22

23

24

25

1 CHAIR DO: Good morning. I'm  
2 calling this meeting to order at  
3 10:06 A.M. I'm David Do, Commission and  
4 Chair of the TLC and I am joined today  
5 by our Board of Commissioners:  
6 Commissioner Sorrentino, Commissioner  
7 Velazquez, Commissioner Bader,  
8 Commissioner Bierstein and Commissioner  
9 Kaufman.

10 It's been some time since we've had  
11 a Commissions hearing and it's wonderful  
12 to have all of our commissioners here  
13 with us today. I hope everyone out  
14 there had a safe and fulfilling  
15 Thanksgiving with your loved ones and  
16 with more good times ahead as we move  
17 further into the holiday season.

18 Just reflecting a bit: What a year  
19 it has been. We started out with  
20 congestion pricing going in to effect,  
21 keeping a close eye on how it might  
22 impact trips for our licensees. Well,  
23 so far those numbers keep continuing to  
24 improve with October taxi trips up 15  
25 percent compared to the same period last

1 year and high volume for-hire trips are  
2 up 6 percent.

3 We passed a record number of rules  
4 designed to increase and improve  
5 accessibility. From restructuring the  
6 Taxi Improvement Fund, to reducing wait  
7 times for wheelchair accessible  
8 vehicles, to the Accessible E-Hail, to  
9 launching a Accessible Taxi Loan  
10 Assistance program providing affordable,  
11 and low interest loans to individual  
12 drivers so that they can get a  
13 wheelchair accessible vehicle.

14 All that rulemaking saw us make  
15 history in June when our active fleet  
16 crossed the 50 percent accessibility  
17 line. We are now at 55 percent of  
18 active taxis being wheelchair  
19 accessible; a number that continues to  
20 rise.

21 We also saw the launch of Interior  
22 Advertising rules. Rules increasing  
23 Vision Zero education and compliance;  
24 rules designed to reduce insurance costs  
25 and of course our rule package back in

1           September that not only increased the  
2           minimum pay high-volume drivers, but  
3           also increased protections against  
4           unfair and unnecessary lockouts.

5           Those are just the highlights. As  
6           we closeout the year, I just want to  
7           thank my fellow commissioners for their  
8           partnership on these efforts. As well  
9           as our industry stakeholders and of  
10          course our teams here at the TLC.  
11          Without you all, we could've not had our  
12          successes in the past year.

13          Before we begin today's meeting and  
14          I want to hand it over to Sherryl, I  
15          have one more safety-related  
16          announcement for our riding public and  
17          our TLC licensees. We have recently  
18          seen reports of yellow and green cab  
19          passengers being asked to use a Square  
20          device in their trips. This is a  
21          reminder for our drivers that it is  
22          illegal to use these types of devices  
23          like Square or NFC devices readers for  
24          paying trips in New York City. Credit  
25          card payments must be made through the

1 RideShare app or the reader attached to  
2 the cab. If a driver is asking you to  
3 use a Square device, the meter is not  
4 running and that trip is off the books,  
5 which also means it is unlicensed and  
6 unsafe. We depend on the public to  
7 report issues like this by calling 311  
8 or reporting it through the 311 website,  
9 and following up with a phone call when  
10 it comes time to get more information  
11 about that complaint.

12 It's very difficult for us to hold  
13 bad actors accountable without the help  
14 of the public, and I want to thank all  
15 the folks out there who have been  
16 reporting this and cooperating with our  
17 prosecution team. This is how we can  
18 work together to keep our City's taxi  
19 fleet and for-hire services fleet safe  
20 and well regulated. I will now go to  
21 our general counsel, Sherryl Eluto, to  
22 take us through today's agenda.

23 MS. ELUTO: Good morning.  
24 Commissioners, the first item before you  
25 on the agenda is the minutes from

1           September 17th, the last commission  
2           meeting. I will now call a vote to  
3           adopt those minutes. All in favor in  
4           adopting the minutes, please raise your  
5           hand.

6                     (Hands raised.)

7           MS. ELUTO: Thank you. The vote is  
8           unanimous. I will now call on our  
9           director for Base and Business services  
10          Fabian Cancel to present the base  
11          license applications.

12          MR. CANCEL: Good morning  
13          Commissioners and attendees. My name is  
14          Fabian Cancel. I'm the director of Base  
15          and Business Licensing Unit. Eighteen  
16          bases have been presented for your  
17          review and we are awaiting your  
18          approval.

19          MS. ELUTO: Commissioners. You had  
20          a hand raised, I'm sorry.

21          COMMISSIONER BADER: So I'm assuming  
22          that we have not heard any negative  
23          replies from anybody in these  
24          communities relative to any of these  
25          applicants?

1 MR. CANCEL: Not that I'm aware of,  
2 sir, no.

3 CHAIR DO: Just to, I think really  
4 put a point on that is that we not only  
5 ask the local community board for their  
6 letter of support or opposition to any  
7 of these bases, but that's a key  
8 component of what we look at when  
9 determining if we approve or renew a  
10 base.

11 COMMISSIONER BADER: I'm curious,  
12 have we ever? How frequently do we ever  
13 hear a reply of any kind, be it positive  
14 or negative?

15 CHAIR DO: Oftentimes we get a  
16 letter of support from the community.  
17 In my time in the last three and a half  
18 years, I have not seen a letter of  
19 opposition. But I'll let Fabian maybe  
20 make a point on that.

21 COMMISSIONER BADER: That was my  
22 question. I know that I talked to  
23 people before and I understand we send  
24 it out to the council community board  
25 which is great. But. Which is why I



1           was just following up to say okay how  
2           frequently. Because unfortunately a lot  
3           of times these things go out and they  
4           just kind of get lost and there is no  
5           feedback on how these places operate.  
6           So that was why I wanted to follow up  
7           but.

8           MR. CANCEL: So to put a short  
9           answer to that: We rarely do get any  
10          rejection and/or a rejection from the  
11          community boards. However, if it does  
12          in fact, ever come through, we do  
13          investigate. We follow up, and we make  
14          certain that we are addressing the  
15          concerns that are being brought to our  
16          attention. Honestly, in the time that I  
17          have worked with the Base and Business  
18          team, it's very rare.

19          COMMISSIONER BADER: So I also  
20          noticed there are sometimes there are  
21          multiple entities that operate out of  
22          the same address. What is the. Explain  
23          that to me. What's the reason? Is  
24          there a reason for that? Do you know  
25          why does that occur? What's the status

1 on that?

2 CHAIR DO: So one of the things is  
3 is that oftentimes there are  
4 requirements for each of these bases,  
5 right. Via parking minimums and other  
6 things that we review. Now, some bases,  
7 right, will operate out of the same  
8 address because there are different  
9 entities within that that they're  
10 dispatching trips from. And that has  
11 been okay in the TLC side.

12 COMMISSIONER BADER: Okay. Thank  
13 you.

14 CHAIR DO: And I just want to  
15 finally add is that oftentimes I know  
16 that approving bases is just one of our  
17 functions, right. But there is a level  
18 of anxiety because all these bases are  
19 small businesses and they want to  
20 continue to operate as quickly as they  
21 can. And oftentimes there are some,  
22 these are livery bases, community car  
23 bases. And other bases like black car  
24 bases don't have the same scrutiny like  
25 these bases. So this is something that

1 we're looking at to work with the  
2 council to make sure that small  
3 businesses like the ones that we're  
4 approving have a faster timeline.

5 But even after we approve it today,  
6 there is a waiting period for the  
7 council to look at it and then approve  
8 before they can start operating their  
9 small business.

10 COMMISSIONER BADER: No, listen.  
11 I'm a hundred percent in favor of these.  
12 Personally, locally, this is who I use.  
13 And I find that the rates of the local  
14 community-based services are many times  
15 considerable cheaper than the riding app  
16 businesses. So I want to encourage this  
17 certainly at this point to make sure  
18 that, you know, there's some oversight  
19 and it's appropriate. Thank you.

20 CHAIR DO: Thank you.

21 MS. ELUTO: Commissioners, can we  
22 have a vote on adoption of the base  
23 license recommendations. All in favor  
24 of adopting, please say ay.

25 (Hands raised.)

1 MS. ELUTO: Unanimous. Thank you.  
2 Thank you.

3 CHAIR DO: Thank you, Fabian.

4 MS. ELUTO: Commissioners, we will  
5 have Evan Hines, our Deputy Commissioner  
6 for Operations, People and Innovations,  
7 and Cindi Davidson, our Assistant  
8 Commissioner for Program Planning and  
9 Management give a presentation on taxi  
10 accessibility updates.

11 MS. DAVIDSON: Thank you  
12 Commissioner Do and thank you  
13 commissioners for being here this  
14 morning. My name is Cindi Davidson and  
15 I serve as the assistant commissioner of  
16 Program Planning and Management. Can  
17 you hear me? Hello? All right. Let's  
18 start again.

19 Thank you Commissioner Do and thank  
20 you commissioners for being here this  
21 morning. My name is Cindi Davidson and  
22 I serve as the Assistant Commissioner of  
23 Program Planning and Management. I'm  
24 joined by Deputy Commissioner of  
25 Operations, People and Innovations, Evan

1 Hines. I will describe each slide in  
2 the presentation.

3 This slide includes the title of the  
4 presentation, Accessible Taxi Service  
5 Update and lists my name and Deputy  
6 Commissioner Hines as presenters.

7 It's been a little over a year since  
8 the Commission adopted rules requiring  
9 all new taxicab -- to be  
10 wheelchair-accessible until 50 percent  
11 of the authorized fleet is accessible,  
12 and we're happy to share we've made real  
13 progress. This morning I will present  
14 on the status of the accessible taxi  
15 fleet, provide an update on the new  
16 expanded Accessible Dispatch E-Hail  
17 program, and talk about where we are on  
18 the ATLAS pilot. I will then hand over  
19 the presentation to Evan who will  
20 discuss the Tax Improvement Fund and how  
21 we are moving forward.

22 This slide is entitled "accessible  
23 taxi" and it shows an icon of a yellow  
24 taxi, a WAV, and a blue box on the left  
25 and text on the right. New York City

1 has the most accessible fleet in the  
2 nation, and a large part due to the many  
3 individuals in this room and watching  
4 online. Back in 2013, there were a  
5 little over 200 accessible taxis on the  
6 road. An accessible dispatch was  
7 originally started to make it possible  
8 for customers to request a  
9 wheelchair-accessible taxi to pick them  
10 up at no extra cost. A few years later,  
11 accessible dispatch expanded service  
12 across over all five boroughs. There  
13 were few accessible options in the FHV  
14 sector. Fast forward and now there are  
15 over 13,000 accessible taxis FHV on the  
16 road that can arrive at your requested  
17 pickup location in ten minutes or less  
18 citywide.

19 And in October, customers made  
20 78,000 requests for a  
21 wheelchair-accessible taxi or FHV  
22 demonstrating great service across both  
23 sectors.

24 Now, let's delve into yellow taxis.  
25 There are over 6,000 had accessible

1 taxis on the road and the accessible  
2 fleet is averaging about 120 new  
3 accessible taxi hack ups each month due  
4 to the 100 percent hack-up rule and  
5 mandate. Looking at the overall fleet,  
6 this means that 67 percent of the active  
7 taxi fleet is now accessible compared to  
8 42 percent in October last year. This  
9 is a dramatic increase in just over  
10 12 months, and we have celebrated with  
11 many of you when we reached the  
12 50 percent mark back in June. And we  
13 are not done yet.

14 Ultimately, we need to ensure  
15 50 percent of the entire authorized  
16 Medallion taxi fleet is accessible and  
17 we will continue rolling out new  
18 accessible taxis until then. Earlier  
19 this year, we made changes to the  
20 accessible dispatch program to expand  
21 the way customers can request an  
22 accessible taxi similar to the FHV  
23 model. On average, we are seeing about  
24 5,000 requests per month for an  
25 accessible taxi across all accessible

1 dispatch and E-Hail providers. And I  
2 will go into more detail on the next  
3 slide.

4 This next slide titled accessible  
5 "dispatch E-Hail update" lists key info  
6 about the program and includes logos of  
7 all the services, accessible dispatch,  
8 Arro, Curb, Myle. At the bottom of the  
9 slide is a blue table showing trip  
10 requests for each company comparing  
11 October of this year to October of last  
12 year.

13 In March, the Commission adopted  
14 rules implementing accessible E-Hail as  
15 the new model for accessible dispatch.  
16 In just a few months later in July,  
17 E-Hail providers, Arro, Curb and Myle,  
18 launched their own call center and  
19 started collecting and reporting  
20 additional trip data metrics to allow  
21 TLC to monitor wait time and response  
22 rates. Accessible dispatch currently  
23 operated by MTM via a City contract will  
24 sunset service February 28th of next  
25 year.



1           Based on feedback from the  
2           disability community and guidance from  
3           commissioners, we ensured the original  
4           accessible dispatch program remained an  
5           option while the new Accessible E-Hail  
6           model got up and running.

7           As indicated in the table, MTM  
8           accessible dispatch received 6,700 trip  
9           requests in October last year. The  
10          number of requests for an accessible  
11          taxi dropped to 4,700 this past October;  
12          a 30 percent decrease compared to last  
13          year. Demand for accessible services is  
14          not disappearing and we see this play  
15          out in the FHV WAV side. Last October,  
16          there were 59,000 requests for an  
17          accessible FHV and that number increased  
18          to 73,000 in October of this year.  
19          Therefore, demand for accessible service  
20          in a taxi or FHV is increasing and  
21          moving accessible dispatch to an  
22          Accessible E-Hail model will help meet  
23          that demand.

24          Right now, the number of trips that  
25          were booked using Arro, Curb or Myle's

1 call center is small and that's what the  
2 table shows here. This is expected as  
3 many customers continue to use the  
4 MTM-operated program. However, we  
5 expect these numbers to grow as outreach  
6 and communications ramp up, informing  
7 customers about the new ways to get an  
8 accessible taxi.

9 TLC is also testing the service  
10 across all providers. Over the summer  
11 into the fall, we've requested an  
12 accessible taxi by calling the  
13 accessible dispatch line and booking a  
14 trip with each provider multiple times.  
15 As many of you may be able to relate, we  
16 found the service could be improved and  
17 will be working closely with E-Hail  
18 providers to ensure an accessible taxi  
19 continues to be easy to request and  
20 arrives quickly across all authorized  
21 companies.

22 The next slide is titled "ATLAS  
23 pilot update" and includes the summary  
24 of the program and key data points  
25 listed in three blue boxes at the bottom

1 of the slide. In the next slide, I want  
2 to highlight where we are on the ATLAS  
3 pilot.

4 But first, I want to thank you all  
5 for voting on this pivotal program to  
6 help small Medallion owners purchase an  
7 accessible taxi. ATLAS or the  
8 Accessible Loan Assistance service is a  
9 joint effort between the TLC, the New  
10 York Taxi Workers Alliance, the  
11 Disability Opportunity Fund, Empire  
12 State Development and Toyota. ATLAS is  
13 a public private partnership that offers  
14 a low-cost vehicle loan for purchasing  
15 an accessible taxi by offering the  
16 30,000 TIF grant upfront. This brings  
17 down the cost of an accessible taxi by  
18 ensuring lower monthly payments and low  
19 interest rates through financing with  
20 the Disability and Opportunity Fund.

21 So far, ATLAS has helped eight  
22 owners purchase an accessible Toyota  
23 Sienna and 68 more owners are in the  
24 pipeline. We expect 100 owners to  
25 participate in the pilot and see the

1 amount of grants disbursed to grow from  
2 180,000 and into the millions.

3 We've been working with NYTWA and  
4 the Disability Opportunity Fund to  
5 streamline the application process and  
6 have already identified some quick wins  
7 to make it faster. Based on their  
8 feedback, TLC will set up a new TIF  
9 enrollment process for ATLAS  
10 participants by the end of this year.  
11 In addition, we plan to replace the  
12 mail-in TIF enrollment process with an  
13 online application by Quarter 2 of 2026  
14 or next year. These changes will not  
15 only help ATLAS pilot participants, but  
16 the industry as a whole by making the  
17 TIF enrollment process easier and more  
18 transparent. These changes to the TIF  
19 enrollment process will support small  
20 businesses, small business Medallion  
21 owners and larger fleet operators.

22 Thank you and this concludes my  
23 section of the presentation. I will now  
24 pass it on to Deputy Commissioner Evan  
25 Hines who will review the recent changes

1 to the Tax Improvement Fund and the  
2 impact to the overall program.

3 CHAIR DO: Cindi, if you can stay, I  
4 think we have a couple of questions for  
5 your portion.

6 MS. DAVIDSON: Sure.

7 COMMISSIONER VELAZQUEZ: Hi. Cindi,  
8 thank you so much. Appreciate that.  
9 Can we go back to Slide 3. So you said  
10 that the City contract with MTM is  
11 expiring the 28th, February 28th of '26.

12 MS. DAVIDSON: Yes.

13 COMMISSIONER VELAZQUEZ: And you  
14 guys been doing outreach and  
15 communication. Can you talk a little  
16 bit about what that looks like, you  
17 know, how you guys are doing that.  
18 Because it's a very short amount of time  
19 in this and there's still booking a lot  
20 of requests.

21 MS. DAVIDSON: Yes. Really good  
22 question. Both MTM and the TLC will be  
23 doing outreach to drivers and both to  
24 customers. So the idea is we wanted to  
25 start out with kind of a lighter touch

1 in the beginning. And then come January  
2 really kind of ramp up our outreach. By  
3 MTM is going to help us out with that.  
4 We'll be sending out e-mails, text  
5 messages. We're looking at the frequent  
6 users of accessible dispatch, plan on  
7 calling them, we're reaching out to them  
8 directly and making sure they are aware  
9 of the changes that are coming. So  
10 those are kind of the area or the ways  
11 we want to be doing outreach in the  
12 future. We had to kind of balance  
13 informing everybody. So with also  
14 letting them know that they still had  
15 time to do it. And then as the due date  
16 or the sunset date comes along, ramping  
17 up our outreach accordingly.

18 We've also updated our website so  
19 all the information is all there, and  
20 we'll be making some changes to the IBR  
21 system and again working in concert with  
22 MTM to letting folks know that the  
23 programs are going to be ending and  
24 these other options will be available.

25 COMMISSIONER VELAZQUEZ: Thank you.

1           And just a follow-up question. You  
2           mentioned that you guys are putting the  
3           application process for ATLAS to an  
4           online, right? You're replacing the  
5           paper process. Are you gonna keep a  
6           paper option just in case people might  
7           need it?

8           MS. DAVIDSON: So this we're looking  
9           at the TIF enrollment process  
10          specifically. So that is of the ATLAS  
11          application, the first part of the  
12          process is Medallion owners would  
13          basically submit an online form to us  
14          saying that they are interested in the  
15          program. We then look at their  
16          ownership to ensure they only own one  
17          Medallion and no other principals are on  
18          that Medallion. Then we transfer to the  
19          TIF team and the enrollment process.

20          What is different with ATLAS  
21          compared to regular TIF program is that  
22          usually Medallion owners have six months  
23          after the hack-up date to enroll in TIF.  
24          With ATLAS, everything happens upfront.  
25          So today you print out a form, you fill

1 out your information, you mail it to a  
2 lockbox in Boston and Bank of America  
3 keys the information in and then our  
4 systems are updated. So what we're  
5 trying to do is basically kind of allow  
6 the ATLAS owners to e-mail their TIF  
7 enrollment form to the TLC and we will  
8 be keying that information in so we can  
9 expedite that process. And we think  
10 that we can handle that with the smaller  
11 population. And then ultimately, we'll  
12 be moving towards an online platform for  
13 all of the Medallion owners and TIF  
14 program.

15 CHAIR DO: I want to highlight that  
16 point more, more broadly. This is a  
17 significant change and we're making news  
18 here today with this. Is that the TIF  
19 enrollment process has been such a  
20 bureaucratic, you know, dive and that  
21 we're making big changes to this. By  
22 the second quarter of next year, you  
23 don't have to mail a paper application  
24 to somewhere in Massachusetts. Now  
25 you're going to be able to put it into a



1 form and submit it directly. Oftentimes  
2 that paper version is lost in the mail.  
3 We are then having to wait for Bank of  
4 America to transcribe it and then send  
5 it back to us. This is a more efficient  
6 way of doing this type of work and it  
7 will be make the TIF's team life a  
8 little bit better.

9 But in addition to that, for ATLAS  
10 participants, right, we've seen that  
11 something that should have, a loan  
12 online should've closed in 30 days, was  
13 taking 90 plus days. And so we worked  
14 with the New York City Taxi Workers  
15 Alliance, the Disability Opportunity  
16 Fund to analyze each step of the way.  
17 And what we found is that there are a  
18 lot of efficiencies that the TLC could  
19 do and we are implementing. First and  
20 foremost for ATLAS participants,  
21 immediately they are able to submit the  
22 application directly to Cindi and her  
23 team so that there could be a little bit  
24 more fast track within that process. So  
25 that we can go to the loan process and

1 cut it down to 30 days, hopefully. And  
2 make sure that we close another 92 loans  
3 sooner rather than later.

4 But these eight loans took a while.  
5 And I know that the community really  
6 wanted to get that money out so that we  
7 could then put more money into the  
8 program and get more drivers through it.  
9 And so I'm very excited and proud of the  
10 TIF team, of the accessible dispatch  
11 team, and of the programs team for their  
12 work in making sure we are overall more  
13 efficient. I don't know if Cindi, you  
14 have anything to add to that.

15 MS. DAVIDSON: No, I think you  
16 covered it. Thank you.

17 CHAIR DO: I just want to, one more  
18 point is that this is an \$8 million  
19 program. And I want to highlight a  
20 couple of thank yous, right. I know  
21 that you've already said thank you to  
22 New York Taxi Workers Alliance, the  
23 Disability Opportunity Fund and the  
24 Empire State Development and Toyota.  
25 But, you know, oftentimes, partnerships

1 with our sister agencies, our state  
2 agencies are hard to come by. But when  
3 I reached out to the Empire State  
4 Development corporation, they  
5 immediately put this into high gear and  
6 said yes, you know, we're going to find  
7 \$5 million to leverage your \$3 million  
8 of TIF funds so that we can get low  
9 interest loans out to drivers. And now  
10 we can see that at least 100 small  
11 businesses are going to be able to  
12 afford these vehicles so that they can  
13 get on the road faster. That is the  
14 picture of this program. Anything else  
15 to add? Commissioner Kaufman.

16 COMMISSIONER KAUFMAN: Thank you.  
17 It's great to see all of the fantastic  
18 work you and your team are doing. I was  
19 a little focused on Slide 2 talking  
20 about 1.8 million trips per month. I  
21 thought that was really interesting. I  
22 was wondering to, I know you have a  
23 great data analytics team here and I was  
24 wondering to what extent you're looking  
25 at how these trips that are, how these

1 trip requests or accessible trip  
2 requests are interacting or maybe not  
3 interacting with the several nearly  
4 stair-free or accessible subway stations  
5 that the MTA are bringing online.  
6 They're bringing about eight stations  
7 online per year now. And I'm wondering  
8 if there's a way to analyze how closely  
9 these trips align with or are no longer  
10 requested in newly accessible stations  
11 to see if there's any interaction.

12 And then also to help incentivize  
13 drivers of these wheelchair-accessible  
14 vehicles to be available near stations  
15 where elevators are down. Which  
16 obviously happens. Is there a way to do  
17 this? I'm seeing some knowing smiles.

18 MS. DAVIDSON: Go for it.

19 CHAIR DO: So I think this is a good  
20 point that we can take a look at. There  
21 are a lot of data projects that we want  
22 to do, and we have a fantastic team as  
23 you mentioned, Commissioner Kaufman.  
24 But Oftentimes we can't do everything,  
25 but this is one of those great ideas

1           that I want to leverage your knowledge  
2           and your expertise in the transportation  
3           realm and see how we can do that  
4           crossover. And so that is a very valid  
5           point and I'll take it back to the team  
6           so that we can examine it. Because, you  
7           know, these data points are not only  
8           important for the TLC industry, but the  
9           broader transportation ecosystem in New  
10          York and so that's a valid point. You  
11          have anything to add?

12                COMMISSIONER BADER: Are you aware  
13                because I don't, that's why I'm asking  
14                you. Whether or not if one goes on the  
15                MTA website, they will tell you where  
16                the elevators are working at these  
17                stations? Is that available on their  
18                website for people to use?

19                COMMISSIONER KAUFMAN: Yeah, there  
20                is a realtime data feed. There is a  
21                website and a real-time data feed that  
22                powers the back-end of apps. And so  
23                people know. But there is a delay in  
24                when the elevator is down and when the  
25                notification goes out.

1                   COMMISSIONER BADER: So it might not  
2                   be in today's world of technology that's  
3                   distance from my world. That there  
4                   might be a way for any WAV vehicle to  
5                   get, which is what you want to know, to  
6                   get an alert that the elevator is down,  
7                   you know, on XYZ stations, right.  
8                   That'd be awesome and it should not be  
9                   that hard even though I have no idea how  
10                  it would be done.

11                 COMMISSIONER KAUFMAN: It's  
12                 definitely.

13                 CHAIR DO: I mean, look, I think  
14                 Commissioner Kaufman knows this but  
15                 there is a data standard that is shared  
16                 from the MTA with a variety of different  
17                 types of apps. They leverage the data  
18                 from the MTA so that you can get to your  
19                 destination a little bit more  
20                 efficiently. So hopefully we can then  
21                 now leverage this data via elevator  
22                 outages or just not working for a  
23                 weekend because of track repair or  
24                 otherwise. And get people with  
25                 disabilities to where they need to go.

1 But I know that when I use any app to  
2 get on to the subway so that I can get  
3 to, let's say Queens for whatever I need  
4 to do, right, it tells me that maybe the  
5 7 is not working between Mets Field and  
6 Flushing and so I have to take the T321  
7 bus or another shuttle bus. So that  
8 tells me right in the end. So we should  
9 definitely leverage what works with that  
10 data and then make sure that the  
11 accessibility community can also  
12 leverage that. Any other questions,  
13 Commissioner?

14 COMMISSIONER BADER. No. Thank you.

15 COMMISSIONER KAUFMAN: Thank you,  
16 Cindi.

17 CHAIR DO: I have one more question  
18 actually. I just wanted to highlight a  
19 point on Slide 3. That is, I know you  
20 said this, right, but I want to take a  
21 deeper dive is that why has accessible  
22 dispatch trips in MTM decreased year  
23 over year from 6,700 to 4,700? And I  
24 know the answer, but I just want the  
25 community and the TLC industry to know

1           that answer, too.

2           MS. DAVIDSON: So I think. What I  
3           always like looking at, you know, when  
4           I, accessible dispatch used to be the  
5           only reliable service, right, that you  
6           could use. But it was still limited. I  
7           think at its peak it did 9,000 trips a  
8           month and that was in May of 2019.  
9           We've settled into 5,000 trips a month,  
10          but we are seeing those numbers go down.  
11          However, when we look at the FHV sector  
12          which didn't used to have service,  
13          right. The FHV WAV dispatchers which  
14          are Uber and Lyft, are providing access  
15          to wheelchair-accessible taxis citywide.  
16          Where 90 percent of trips you have a  
17          wait time of 10 minutes or less.

18          So I think what we're seeing is that  
19          customers are choosing what service they  
20          want to use, right. And that's playing  
21          out in the data. So do I know exactly  
22          when someone who uses accessibility  
23          dispatch is now going to the FHV side or  
24          Curb or Arro? No, I don't have that  
25          information. Like I don't know specific



1 steps there. But based on what I'm  
2 seeing in the data, I know it plays out  
3 and supports that overall, and I think  
4 the goal of the Taxi & Limousine  
5 Commission is to provide options and  
6 provide access across the City. That's  
7 what we've done and accomplished in  
8 these last ten years.

9 CHAIR DO: Again, just to put a  
10 finer point on that. Is that since 2021  
11 there have been 7,000 more  
12 wheelchair-accessible vehicles in New  
13 York City. And so today there is more  
14 choice than ever before. And I know,  
15 Gene who is in our audience today, she  
16 likes choice and she likes to use the  
17 app so that it can get her to her  
18 destination because she lives in  
19 Brooklyn, right. And sometimes that  
20 choice is not a yellow taxi but an Uber  
21 or Lyft that can get her a trip because  
22 of our roles 90 percent of the time  
23 within ten minutes or less. And I know  
24 that oftentimes there are still some  
25 service concerns and we have been

1 working with the taxis for all campaigns  
2 with Gene herself to improve service  
3 holistically across the entire city.

4 And so there is more choice in the  
5 system and so that's why you will see  
6 people voting with their wallets and  
7 whatever is the most of efficient use  
8 for their trip at that time. For the  
9 yellows, it might be better in Manhattan  
10 and for high-volume for-hire trips that  
11 has standards. It might be part of  
12 outer boroughs.

13 COMMISSIONER BADER: Do we have any  
14 idea how many for-hire vehicles are  
15 wheelchair accessible?

16 CHAIR DO: Yeah, so within, there's  
17 5,000 yellow taxis that are wheelchair  
18 accessible, a little over it at this  
19 point, and then about 7,000. And if I  
20 could have an opportunity to put in a  
21 plug for the TLC policy and data team is  
22 that a fact book that they are created a  
23 live version that is updated on a  
24 regular basis is available on our TLC  
25 website That shows the number of

1 accessible vehicles in the entire  
2 universe of TLC vehicles.

3 But more than that, it also shows a  
4 bunch of different types of vehicles,  
5 including black car vehicles, yellow  
6 taxis, commuter vans, et cetera. If the  
7 community has a chance, go on to the TLC  
8 website, Google TLC fact book so that  
9 you can learn more about the fleet.  
10 Within there, it also shows our success  
11 on the Green Rising initiative, which is  
12 by 2030 getting to 100 percent  
13 electrical or accessible by 2030. And  
14 then also many other data points  
15 including utilization rates and other  
16 things that you can find out about.

17 COMMISSIONER BADER: Thank you.

18 CHAIR DO: And one final just point  
19 going back to Commissioner Velazquez's  
20 point on number 3 is that when we voted  
21 earlier this year on changing accessible  
22 dispatch in the TIF, part of it was that  
23 we were going to end the MTM contract in  
24 the summer, right. And then with your  
25 work and with the community's work,

1 we've put a longer runway so that we had  
2 more time. And I thank you for that  
3 because we've learned a lot and we know  
4 that we need to continue to work on  
5 accessible dispatch 2.0 to make it work  
6 for our disability community. So we  
7 have a lot of work to do over the next  
8 three months and we will continue to  
9 make sure that our advocates that are  
10 users and the community knows that this  
11 is transitioning. So thank you for that  
12 work.

13 COMMISSIONER VELAZQUEZ: Thank you.

14 COMMISSIONER BADER: Good work.

15 Thank you.

16 MS. DAVIDSON: Thank you.

17 MR. HINES: Good morning. I'm Evan  
18 Hines Deputy Commissioner for  
19 Operations, People and Innovation. This  
20 first slide, it's is a slide titled "TIF  
21 Changes Recap" with several bulleted  
22 sections with phrases. First, just to  
23 remind everyone the former program model  
24 would not be sustainable based on the  
25 court order of 100 percent WAV hack ups.

1 We would have seen large increases and  
2 funding needs across every grant  
3 category. Hack-ups, ongoing operational  
4 payments and driver payments. When I  
5 came here in January, I explained that  
6 our forecasts show driver payments  
7 ballooning from \$11 million to  
8 \$26 million annually. That's 72 percent  
9 of forecasted TIF revenue for that  
10 period. Operational payments would've  
11 skyrocketed from \$15 million to  
12 \$27 million. We needed to come up with  
13 a fully self-funded program that still  
14 incentivized owners and the TLC to get  
15 WAVs on the street and keep them on the  
16 street. So maintaining a substantial  
17 hack-up grant was necessary.

18 The new sustainable program, it  
19 increased payment for hack-ups to  
20 \$20,000. We were able to do that  
21 because of the next bullet there. We  
22 reduced and capped quarterly operational  
23 payments to \$625 a quarter from \$1,000 a  
24 quarter. That funded the increase to  
25 \$20,000 itself so that was going from

1 just one column to another. And we had  
2 to eliminate the \$1 driver payment for  
3 all WAV trips and we added a \$10 bonus  
4 payment for completed trips that were  
5 requested through a call center, the  
6 E-Hails or MTM. The savings there  
7 allowed us to actually meet the demand  
8 of the increased WAVs and the increased  
9 \$20,000 hack ups.

10 Thanks to all of you for approving  
11 these changes in the spring. I'm happy  
12 to report that the changes have met its  
13 objectives. So the impact to the fund.  
14 When I last spoke here, we were facing a  
15 multimillion dollar deficit that was  
16 forecasted for the end of this year.  
17 And we are now going into 2026 with a  
18 solvent with a surplus which will ensure  
19 the appropriate cash flow to continue  
20 making these large payments. Which I  
21 will get into in one second.

22 This slide, the title is "TIF  
23 Program Updates" and there are two  
24 tables underneath it. One is  
25 highlighting TIF activity. So in 2024,

1 TIF completed 580 enrollments. This  
2 year, we've already completed 1,678  
3 enrollments. That's a 189 percent  
4 increase in the number of people  
5 enrolling into the program. And we're  
6 seeing the same type of increase in  
7 actual hack-up payments. In 2024 for  
8 the year, there were 476 hack-up  
9 payments made. And this year through  
10 November 30th is 1,378. Coincidentally,  
11 that's 189 percent increase as well.

12 And the disbursements, so TIF  
13 disbursements through November year to  
14 date. Owner disbursements which would  
15 cover hack-ups and the quarterly  
16 operational payments. In 2024, we paid  
17 out \$21.2 million. This year through  
18 November, we've paid already \$39.5  
19 million. That's an 86 percent increase  
20 going to owners who are responsible for  
21 the additional costs to actually get a  
22 WAV into service. It's been really  
23 helpful to them.

24 Disbursements to drivers, of course,  
25 since we were cutting back on that

1 program to fund the other program, part  
2 of the program. Last year while we paid  
3 out by the end of November 8.3 million  
4 in driver payments. This year through  
5 the end of November, it's 4 million. So  
6 a 51 decrease in payments made to  
7 drivers.

8 The increase in the disbursements is  
9 due to the, besides the volume, it's  
10 obviously we're giving \$20,000 upfront.  
11 So from the 14,000. But it is due to  
12 the huge increase; almost triple the  
13 amount of vehicles that are being hacked  
14 up. So more people are getting more  
15 funds. Any questions?

16 COMMISSIONER BADER: Can I ask.

17 COMMISSIONER VELAZQUEZ: I'm sorry.  
18 And the decrease for the drivers that  
19 would be because we're not doing the  
20 dollar, to clarify?

21 MR. HINES: Right, we're not doing  
22 the dollar. Which is for every trip no  
23 matter who they picked up. So we're  
24 doing a \$10 trip bonus per trip  
25 completed that comes through a call



1 center because that's actively somebody  
2 who is calling to ask for a WAV. So  
3 we're hoping that someone who actually  
4 needs that WAV. Not just 'I took a WAV  
5 here this morning,' you know, 'I didn't  
6 need it.' But people in the past would  
7 be getting a bonus for that.

8 COMMISSIONER VELAZQUEZ: Got it.  
9 Thank you.

10 MR. HINES: You're welcome.

11 COMMISSIONER BADER: I just have a  
12 question on your math to understand.  
13 When you have the change of 189 percent,  
14 why do you use that number rather than  
15 289 percent? I'm just kind of curious  
16 as to why.

17 MR. HINES: It's the, the increase  
18 is 189.

19 COMMISSIONER BADER: I mean it's  
20 more than two and a half times. It went  
21 up two and a half times so I'm just  
22 curious.

23 MR. HINES: We could (crosstalk) --

24 COMMISSIONER BADER: I'm just  
25 curious (crosstalk) -- I'm an old

1           fashioned numbers guy.

2           MR. HINES: I did my math. The  
3           current volume compared to the previous  
4           period and then subtract one to give you  
5           the change and that comes out to 189.

6           COMMISSIONER BADER: It's a little  
7           more impressive if it's greater because  
8           it's been a tremendous increase because  
9           --

10          MR. HINES: I'll take the 289.  
11          Thank you. I'll update it.

12          COMMISSIONER BADER: It just looks  
13          better for us, for everybody.

14          MR. HINES: It looks great either  
15          way, but I'm happy to change that.

16          COMMISSIONER BADER: I'm just  
17          curious as if there's a reasoning behind  
18          it.

19          CHAIR DO: In any case, right,  
20          either 189 percent or 289 percent.

21          COMMISSIONER BADER: Tremendous.

22          CHAIR DO: It is because of this  
23          Commission's work last September where  
24          we said hey, we need to meet that  
25          50 percent mark.

1 COMMISSIONER BADER: Right.

2 CHAIR DO: It's been 10 years, it's  
3 been over a decade. We made a promise  
4 and we need to commit to that promise.  
5 And I know that there's some frustration  
6 from the industry, but what we did was  
7 the right thing.

8 COMMISSIONER BADER: Definitely.

9 CHAIR DO: To improve accessible  
10 service across all five boroughs. So  
11 whatever that number is, we know we did  
12 something amazing.

13 MR. HINES: Right, and I hope all of  
14 you. I know we had several meetings to  
15 go over, several briefings, to go over  
16 what the program would look like, what  
17 the changes would mean. And that  
18 you're, thanks for the confidence to  
19 actually approve it. And hopefully the  
20 numbers speaks for itself. That you're  
21 glad with the decision that was made.

22 COMMISSIONER BIERSTEIN: I just had  
23 a question speaking on the slide that's  
24 up there now. I see that the  
25 disbursements compared to last year have

1           gone up by about \$18 million to the  
2           owners and the disbursements to the  
3           drivers have gone down by about 4  
4           million. So the overall disbursements,  
5           I guess, are up \$16 million. I guess my  
6           question is I know you said earlier that  
7           the program is solvent and the problems  
8           of it being in the red were solved. And  
9           I'm curious since the disbursements  
10          overall have gone up by 16 million,  
11          where did the extra money come from?

12               MR. HINES: So the, well, with more  
13          vehicles on the street, more WAVs, we're  
14          getting those additional surcharges as  
15          well. So revenue is higher than it had  
16          been. So going from, I think it was, we  
17          also have 1,000 vehicles came out of  
18          storage since the beginning of the year.  
19          So every one of those vehicles that go  
20          on the road has the dollar per trip that  
21          we get; whether it's a WAV or not. So  
22          the more taxis that are on the street,  
23          the more revenue coming in. Revenue was  
24          like probably 36 or 38 million last year  
25          and it's in the 40s million range now.

1 COMMISSIONER BIERSTEIN: Thank you.

2 COMMISSIONER KAUFMAN: This is  
3 somewhat tangential to your presentation  
4 which is great to see. In the past I  
5 had asked about this. I was wondering  
6 if there were any progress on speaking  
7 with vehicle manufacturers about an  
8 electric WAV vehicle. I was wondering  
9 if there's been any progress.

10 CHAIR DO: Can I have Cindi come  
11 back up to talk a little bit about your  
12 time with Braun Ability, the  
13 manufacturers and what you're  
14 anticipating in the future.

15 MS. DAVIDSON: Yes. So Rubin  
16 Varghese and I, assistant commissioner  
17 of Safety and Emissions, we actually out  
18 to the BraunAbility headquarters. We  
19 visited their R&D center and  
20 manufacturing plant about two weeks ago  
21 to hear about what they were doing. And  
22 an electric WAV is definitely something  
23 that they are looking into and  
24 considering. It was really interesting  
25 to hear when we met with them. They

1           have a direct relationship with the  
2           OEMs, with Toyota and some of the other  
3           companies. And get started working with  
4           them very early on before we even see  
5           one of these vehicles on the road. In  
6           order to start designing the  
7           engineering, what goes into making this  
8           a safe accessible vehicle, taking all  
9           the systems out and putting them all  
10          back in.

11                 And so we are going to be continuing  
12          those conversations with BraunAbility.  
13          And, you know, we'd love to be able to  
14          visit some of the other converters as  
15          well to kind of see what is on their  
16          horizon. The conversations have been,  
17          most recent conversations have been with  
18          Braun. But we definitely want to have  
19          those conversations with the other  
20          converters as well. As to what a future  
21          of an electric WAV looks like, but I  
22          think it is on the horizon.

23                         COMMISSIONER KAUFMAN: Thank you.

24                         CHAIR DO: Any other questions,  
25          Commissioners? Any other comments,

1 Evan?

2 MR. HINES: No.

3 MS. ELUTO: No. So Commissioner Do,  
4 back to you.

5 CHAIR DO: Thank you so much,  
6 Sherryl. And thank you to all the TLC  
7 staff and of course the OPI and the  
8 Programs team for really thinking about  
9 how we can further our accessibility  
10 initiatives. And we have had a  
11 successful run. I just want to  
12 reiterate a number that I mentioned  
13 before. But there are over 7,000 more  
14 accessible vehicles than when we started  
15 in 2022. So that has been a huge  
16 number. But I want also want to  
17 congratulate this commission on several  
18 of your work, right, via green rides.  
19 Now 1 in 5 trips in New York City are  
20 either electric or  
21 wheelchair-accessible. That's a huge,  
22 huge, huge, successful thing that we all  
23 collectively did. But what that  
24 translates into is saving 65,000 metric  
25 tons of CO2. Congratulations.

1                   On the MRP plus program, we have  
2                   implemented a program, Cindi's team  
3                   implemented a program that's reduced  
4                   \$470 million in debt for over 2,000  
5                   Medallion owners.

6                   COMMISSIONER BADER:   Wow.

7                   CHAIR DO:   And that is a successful  
8                   story that I continue to tell.   But I  
9                   think one other number that I haven't  
10                  shared with the TLC community or even  
11                  all of you is that the increases in  
12                  driver pay over the last three and a  
13                  half years have put \$1.2 billion dollars  
14                  more into the pockets of drivers.   Just  
15                  congratulations to all of you.   Let's  
16                  give you all a round of applause.   So  
17                  with that good news, I'll close this  
18                  meeting at 10:55 A.M.   Thank you.

19                  (Time noted:   10:55 A.M.)  
20  
21  
22  
23  
24  
25



C E R T I F I C A T E

STATE OF NEW YORK )

ss:

COUNTY OF KINGS )

I, VANESSA WALKER, a shorthand reporter within and for the State of New York, do hereby certify that the within is a true and accurate transcript of the statement taken on 12/03/2025.

I further certify that I am not related to any of the parties to this action by blood or by marriage, and that I am in no way interested in the outcome of this matter.

IN WITNESS WHEREOF, I have hereunto set my hand this 3rd day of December, 2025.

Vanessa Walker  
Vanessa Walker

<b>\$1</b> 38:2	<b>ability</b> 45:12	<b>add</b> 10:15 26:14 27:15 29:11 (4)
<b>\$10</b> 38:3 40:24	<b>able</b> 18:15 24:25 25:21 27:11 37:20 46:13 (6)	<b>added</b> 38:3
<b>\$1000</b> 37:23	<b>about</b> 6:11 13:17 15:2,23 16:6 18:7 21:16 27:20 28:6 34:19 35:9,16 44:1,3 45:5,7,11,20,21 47:8 (20)	<b>addition</b> 20:11 25:9
<b>\$11</b> 37:7		<b>additional</b> 16:20 39:21 44:14
<b>\$12</b> 48:13		<b>address</b> 9:22 10:8
<b>\$15</b> 37:11	<b>access</b> 32:14 33:6	<b>addressing</b> 9:14
<b>\$16</b> 44:5	<b>accessibility</b> 4:5,16 12:10 31:11 32:22 47:9 (6)	<b>adopt</b> 7:3
<b>\$18</b> 44:1		<b>adopted</b> 13:8 16:13
<b>\$20000</b> 37:20,25 38:9 40:10 (4)	<b>accessible</b> 4:7,8,9,13,19 13:4,11,14,16,22 14:1,5,6,11,13,15,25 15:1,3,7,16,18,20,22,25,25 16:4,7,14,15,22 17:4,5,8,10,13,17,19,21,22 18:8,12,13,18 19:7,8,15,17,22 22:6 26:10 28:1,4,10 31:21 32:4 34:15,18 35:1,13,21 36:5 43:9 46:8 47:14 (65)	<b>adopting</b> 7:4 11:24
<b>\$212</b> 39:17		<b>adoption</b> 11:22
<b>\$26</b> 37:8		<b>advertising</b> 4:22
<b>\$27</b> 37:12		<b>advocates</b> 36:9
<b>\$3</b> 27:7	<b>accomplished</b> 33:7	<b>afford</b> 27:12
<b>\$395</b> 39:18	<b>accordingly</b> 22:17	<b>affordable</b> 4:10
<b>\$470</b> 48:4	<b>accountable</b> 6:13	<b>after</b> 11:5 23:23
<b>\$5</b> 27:7	<b>accurate</b> 49:10	<b>again</b> 12:18 22:21 33:9
<b>\$625</b> 37:23	<b>across</b> 14:12,22 15:25 18:10,20 33:6 34:3 37:2 43:10 (9)	<b>against</b> 5:3
<b>\$8</b> 26:18	<b>action</b> 49:13	<b>agencies</b> 27:1,2
<b>&amp; 3</b> 2:19 33:4	<b>active</b> 4:15,18 15:6	<b>agenda</b> 6:22,25
<b>'26</b> 21:11	<b>actively</b> 41:1	<b>ago</b> 45:20
<b>'i</b> 41:4,5	<b>activity</b> 38:25	<b>ahead</b> 3:16
<b>17th</b> 7:1	<b>actors</b> 6:13	<b>alert</b> 30:6
<b>28th</b> 16:24 21:11,11	<b>actual</b> 39:7	<b>align</b> 28:9
<b>30th</b> 39:10	<b>actually</b> 31:18 38:7 39:21 41:3 43:19 45:17 (6)	<b>alliance</b> 19:10 25:15 26:22
<b>3rd</b> 49:17		<b>allow</b> 16:20 24:5
<b>40s</b> 44:25		<b>allowed</b> 38:7

<b>almost</b> 40:12	24:23 25:22 (6)	<b>attached</b> 6:1
<b>along</b> 22:16	<b>applications</b> 7:11	<b>attendees</b> 7:13
<b>already</b> 20:6 26:21 39:2,18 (4)	<b>appreciate</b> 21:8	<b>attention</b> 9:16
<b>also</b> 4:21 5:3 6:5 9:19 18:9 22:13,18 28:12 31:11 35:3,10,14 44:17 47:16 (14)	<b>appropriate</b> 11:19 38:19	<b>audience</b> 33:15
<b>always</b> 32:3	<b>approval</b> 7:18	<b>authorized</b> 13:11 15:15 18:20
<b>am</b> 9 3:3,4 48:18,19 49:12,14 (7)	<b>approve</b> 8:9 11:5,7 43:19 (4)	<b>available</b> 22:24 28:14 29:17 34:24 (4)
<b>amazing</b> 43:12	<b>approving</b> 10:16 11:4 38:10	<b>average</b> 15:23
<b>america</b> 24:2 25:4	<b>apps</b> 29:22 30:17	<b>averaging</b> 15:2
<b>amount</b> 20:1 21:18 40:13	<b>are</b> 4:1,17 5:5 7:17 9:14,15,20,20 10:3,8,18,21,22 11:14 13:17,21 14:14,25 15:13,23 19:2,23 21:17 22:8,9,10,23 23:2,5,14,17 24:4 25:3,17,19,21 26:12 27:2,11,18,25 28:2,5,9,15,21 29:7,12,16 32:10,14,14,19 33:24 34:14,17,22 36:9 38:17,23 39:20 40:13,14 44:5,22 45:23 46:11 47:13,19 (69)	<b>awaiting</b> 7:17
<b>analytics</b> 27:23	<b>area</b> 22:10	<b>aware</b> 8:1 22:8 29:12
<b>analyze</b> 25:16 28:8	<b>arrive</b> 14:16	<b>awesome</b> 30:8
<b>andor</b> 9:10	<b>arrives</b> 18:20	<b>ay</b> 11:24
<b>andrea</b> 2:10	<b>arro</b> 16:8,17 17:25 32:24 (4)	<b>b</b> 12
<b>announcement</b> 5:16	<b>ask</b> 8:5 40:16 41:2	<b>back</b> 4:25 14:4 15:12 21:9 25:5 29:5 35:19 39:25 45:11 46:10 47:4 (11)
<b>annually</b> 37:8	<b>asked</b> 5:19 45:5	<b>backend</b> 29:22
<b>another</b> 26:2 31:7 38:1	<b>asking</b> 6:2 29:13	<b>bad</b> 6:13
<b>answer</b> 9:9 31:24 32:1	<b>assistance</b> 4:10 19:8	<b>bader</b> 2:7 3:7 7:21 8:11,21 9:19 10:12 11:10 29:12 30:1 31:14 34:13 35:17 36:14 40:16 41:11,19,24 42:6,12,16,21 43:1,8 48:6 (25)
<b>anticipating</b> 45:14	<b>assistant</b> 2:19 12:7,15,22 45:16 (5)	<b>balance</b> 22:12
<b>anxiety</b> 10:18	<b>assuming</b> 7:21	<b>ballooning</b> 37:7
<b>anybody</b> 7:23	<b>atlas</b> 13:18 18:22 19:2,7,12,21 20:9,15 23:3,10,20,24 24:6 25:9,20 (15)	<b>bank</b> 24:2 25:3
<b>anything</b> 26:14 27:14 29:11		<b>base</b> 7:9,10,14 8:10 9:17 11:22 (6)
<b>app</b> 6:1 11:15 31:1 33:17 (4)		<b>based</b> 17:1 20:7 33:1 36:24 (4)
<b>applause</b> 48:16		
<b>applicants</b> 7:25		
<b>application</b> 20:5,13 23:3,11		

<p><b>bases</b> 7:16 8:7 10:4,6,16,18,22,23,23,24,25 (11)</p> <p><b>basically</b> 23:13 24:5</p> <p><b>basis</b> 34:24</p> <p><b>beaver</b> 6</p> <p><b>because</b> 9:2 10:8,18 21:18 29:6,13 30:23 33:18,21 36:3 37:21 40:19 41:1 42:7,8,22 (16)</p> <p><b>before</b> 5:13 6:24 8:23 11:8 33:14 46:4 47:13 (7)</p> <p><b>begin</b> 5:13</p> <p><b>beginning</b> 22:1 44:18</p> <p><b>behind</b> 42:17</p> <p><b>being</b> 4:18 5:19 9:15 12:13,20 40:13 44:8 (7)</p> <p><b>besides</b> 40:9</p> <p><b>better</b> 25:8 34:9 42:13</p> <p><b>between</b> 19:9 31:5</p> <p><b>bierstein</b> 2:10 3:8 43:22 45:1 (4)</p> <p><b>big</b> 24:21</p> <p><b>billion</b> 48:13</p> <p><b>bit</b> 3:18 21:16 25:8,23 30:19 45:11 (6)</p> <p><b>black</b> 10:23 35:5</p> <p><b>blood</b> 49:13</p> <p><b>blue</b> 13:24 16:9 18:25</p> <p><b>board</b> 2:2 3:5 8:5,24 (4)</p> <p><b>boards</b> 9:11</p>	<p><b>bonus</b> 38:3 40:24 41:7</p> <p><b>book</b> 34:22 35:8</p> <p><b>booked</b> 17:25</p> <p><b>booking</b> 18:13 21:19</p> <p><b>books</b> 6:4</p> <p><b>boroughs</b> 14:12 34:12 43:10</p> <p><b>boston</b> 24:2</p> <p><b>both</b> 14:22 21:22,23</p> <p><b>bottom</b> 16:8 18:25</p> <p><b>box</b> 13:24</p> <p><b>boxes</b> 18:25</p> <p><b>braun</b> 45:12 46:18</p> <p><b>braunability</b> 45:18 46:12</p> <p><b>briefings</b> 43:15</p> <p><b>bringing</b> 28:5,6</p> <p><b>brings</b> 19:16</p> <p><b>broader</b> 29:9</p> <p><b>broadly</b> 24:16</p> <p><b>brooklyn</b> 33:19</p> <p><b>brought</b> 9:15</p> <p><b>bullet</b> 37:21</p> <p><b>bulleted</b> 36:21</p> <p><b>bunch</b> 35:4</p> <p><b>bureaucratic</b> 24:20</p> <p><b>bus</b> 31:7,7</p> <p><b>business</b> 7:9,15 9:17 11:9 20:20 (5)</p>	<p><b>businesses</b> 10:19 11:3,16 20:20 27:11 (5)</p> <p><b>c</b> 2:1 49:1,1</p> <p><b>cab</b> 5:18 6:2</p> <p><b>call</b> 6:9 7:2,8 16:18 18:1 38:5 40:25 (7)</p> <p><b>calling</b> 3:2 6:7 18:12 22:7 41:2 (5)</p> <p><b>came</b> 37:5 44:17</p> <p><b>campaigns</b> 34:1</p> <p><b>can</b> 4:12 6:17 10:21 11:8,21 12:16 14:16 15:21 21:3,9,15 24:8,10 25:25 27:8,10,12 28:20 29:3,6 30:18,20 31:2,11 33:17,21 35:9,16 40:16 45:10 47:9 (31)</p> <p><b>can't</b> 28:24</p> <p><b>cancel</b> 7:10,12,14 8:1 9:8 (5)</p> <p><b>capped</b> 37:22</p> <p><b>car</b> 10:22,23 35:5</p> <p><b>card</b> 5:25</p> <p><b>case</b> 23:6 42:19</p> <p><b>cash</b> 38:19</p> <p><b>category</b> 37:3</p> <p><b>celebrated</b> 15:10</p> <p><b>center</b> 16:18 18:1 38:5 41:1 45:19 (5)</p> <p><b>certain</b> 9:14</p> <p><b>certainly</b> 11:17</p> <p><b>certify</b> 49:10,12</p> <p><b>cetera</b> 35:6</p>
--	---	---

<p><b>chair</b> 13 3:1,4 8:3,15 10:2,14 11:20 12:3 21:3 24:15 26:17 28:19 30:13 31:17 33:9 34:16 35:18 42:19,22 43:2,9 45:10 46:24 47:5 48:7 (26)</p> <p><b>chance</b> 35:7</p> <p><b>change</b> 24:17 41:13 42:5,15 (4)</p> <p><b>changes</b> 15:19 20:14,18,25 22:9,20 24:21 36:21 38:11,12 43:17 (11)</p> <p><b>changing</b> 35:21</p> <p><b>cheaper</b> 11:15</p> <p><b>choice</b> 33:14,16,20 34:4 (4)</p> <p><b>choosing</b> 32:19</p> <p><b>cindi</b> 2:18 12:7,14,21 21:3,7 25:22 26:13 31:16 45:10 (10)</p> <p><b>cindi's</b> 48:2</p> <p><b>city</b> 2 5:24 13:25 16:23 21:10 25:14 33:6,13 34:3 47:19 (10)</p> <p><b>city's</b> 6:18</p> <p><b>citywide</b> 14:18 32:15</p> <p><b>clarify</b> 40:20</p> <p><b>close</b> 3:21 26:2 48:17</p> <p><b>closed</b> 25:12</p> <p><b>closely</b> 18:17 28:8</p> <p><b>closeout</b> 5:6</p> <p><b>co2</b> 47:25</p> <p><b>coincidentally</b> 39:10</p> <p><b>collecting</b> 16:19</p> <p><b>collectively</b> 47:23</p>	<p><b>column</b> 38:1</p> <p><b>come</b> 9:12 22:1 27:2 37:12 44:11 45:10 (6)</p> <p><b>comes</b> 6:10 22:16 40:25 42:5 (4)</p> <p><b>coming</b> 22:9 44:23</p> <p><b>comments</b> 46:25</p> <p><b>commission</b> 3 3:3 7:1 13:8 16:13 33:5 47:17 (7)</p> <p><b>commission's</b> 42:23</p> <p><b>commissioner</b> 13 2:7,8,9,10,11,16,19 3:6,6,7,8,8 7:21 8:11,21 9:19 10:12 11:10 12:5,8,12,15,19,22,24 13:6 20:24 21:7,13 22:25 27:15,16 28:23 29:12,19 30:1,11,14 31:13,14,15 34:13 35:17,19 36:13,14,18 40:16,17 41:8,11,19,24 42:6,12,16,21 43:1,8,22 45:1,2,16 46:23 47:3 48:6 (67)</p> <p><b>commissionerchair</b> 2:4</p> <p><b>commissioners</b> 2:2 3:5,12 5:7 6:24 7:13,19 11:21 12:4,13,20 17:3 46:25 (13)</p> <p><b>commissions</b> 3:11</p> <p><b>commit</b> 43:4</p> <p><b>communication</b> 21:15</p> <p><b>communications</b> 18:6</p> <p><b>communities</b> 7:24</p> <p><b>community</b> 8:5,16,24 9:11 10:22 17:2 26:5 31:11,25 35:7 36:6,10 48:10 (13)</p> <p><b>community's</b> 35:25</p> <p><b>communitybased</b> 11:14</p>	<p><b>commuter</b> 35:6</p> <p><b>companies</b> 18:21 46:3</p> <p><b>company</b> 16:10</p> <p><b>compared</b> 3:25 15:7 17:12 23:21 42:3 43:25 (6)</p> <p><b>comparing</b> 16:10</p> <p><b>complaint</b> 6:11</p> <p><b>completed</b> 38:4 39:1,2 40:25 (4)</p> <p><b>compliance</b> 4:23</p> <p><b>component</b> 8:8</p> <p><b>computeraided</b> 24</p> <p><b>concerns</b> 9:15 33:25</p> <p><b>concert</b> 22:21</p> <p><b>concludes</b> 20:22</p> <p><b>confidence</b> 43:18</p> <p><b>congestion</b> 3:20</p> <p><b>congratulate</b> 47:17</p> <p><b>congratulations</b> 47:25 48:15</p> <p><b>considerable</b> 11:15</p> <p><b>considering</b> 45:24</p> <p><b>continue</b> 10:20 15:17 18:3 36:4,8 38:19 48:8 (7)</p> <p><b>continues</b> 4:19 18:19</p> <p><b>continuing</b> 3:23 46:11</p> <p><b>contract</b> 16:23 21:10 35:23</p> <p><b>conversations</b> 46:12,16,17,19 (4)</p> <p><b>converters</b> 46:14,20</p>
--	---	--

<p><b>cooperating</b> 6:16</p> <p><b>corporation</b> 27:4</p> <p><b>cost</b> 14:10 19:17</p> <p><b>costs</b> 4:24 39:21</p> <p><b>could</b> 18:16 25:18,23 26:7 32:6 34:20 41:23 (7)</p> <p><b>could've</b> 5:11</p> <p><b>council</b> 8:24 11:2,7</p> <p><b>counsel</b> 14 2:5 6:21</p> <p><b>county</b> 49:6</p> <p><b>couple</b> 21:4 26:20</p> <p><b>course</b> 4:25 5:10 39:24 47:7 (4)</p> <p><b>court</b> 36:25</p> <p><b>cover</b> 39:15</p> <p><b>covered</b> 26:16</p> <p><b>created</b> 34:22</p> <p><b>credit</b> 5:24</p> <p><b>crossed</b> 4:16</p> <p><b>crossover</b> 29:4</p> <p><b>crosstalk</b> 41:23,25</p> <p><b>curb</b> 16:8,17 17:25 32:24 (4)</p> <p><b>curious</b> 8:11 41:15,22,25 42:17 44:9 (6)</p> <p><b>current</b> 42:3</p> <p><b>currently</b> 16:22</p> <p><b>customers</b> 14:8,19 15:21 18:3,7 21:24 32:19 (7)</p> <p><b>cut</b> 26:1</p>	<p><b>cutting</b> 39:25</p> <p><b>d</b> 12</p> <p><b>data</b> 16:20 18:24 27:23 28:21 29:7,20,21 30:15,17,21 31:10 32:21 33:2 34:21 35:14 (15)</p> <p><b>date</b> 22:15,16 23:23 39:14 (4)</p> <p><b>david</b> 13 2:4 3:3</p> <p><b>davidson</b> 2:18 12:7,11,14,21 21:6,12,21 23:8 26:15 28:18 32:2 36:16 45:15 (14)</p> <p><b>day</b> 49:17</p> <p><b>days</b> 25:12,13 26:1</p> <p><b>debt</b> 48:4</p> <p><b>decade</b> 43:3</p> <p><b>december</b> 8 49:17</p> <p><b>decision</b> 43:21</p> <p><b>decrease</b> 17:12 40:6,18</p> <p><b>decreased</b> 31:22</p> <p><b>deeper</b> 31:21</p> <p><b>deficit</b> 38:15</p> <p><b>definitely</b> 30:12 31:9 43:8 45:22 46:18 (5)</p> <p><b>delay</b> 29:23</p> <p><b>delve</b> 14:24</p> <p><b>demand</b> 17:13,19,23 38:7 (4)</p> <p><b>demonstrating</b> 14:22</p> <p><b>depend</b> 6:6</p> <p><b>deputy</b> 2:16 12:5,24 13:5 20:24 36:18 (6)</p> <p><b>describe</b> 13:1</p>	<p><b>designed</b> 4:4,24</p> <p><b>designing</b> 46:6</p> <p><b>destination</b> 30:19 33:18</p> <p><b>detail</b> 16:2</p> <p><b>determining</b> 8:9</p> <p><b>development</b> 19:12 26:24 27:4</p> <p><b>device</b> 5:20 6:3</p> <p><b>devices</b> 5:22,23</p> <p><b>didn't</b> 32:12 41:5</p> <p><b>different</b> 10:8 23:20 30:16 35:4 (4)</p> <p><b>difficult</b> 6:12</p> <p><b>direct</b> 46:1</p> <p><b>directly</b> 22:8 25:1,22</p> <p><b>director</b> 7:9,14</p> <p><b>disabilities</b> 30:25</p> <p><b>disability</b> 17:2 19:11,20 20:4 25:15 26:23 36:6 (7)</p> <p><b>disappearing</b> 17:14</p> <p><b>disbursed</b> 20:1</p> <p><b>disbursements</b> 39:12,13,14,24 40:8 43:25 44:2,4,9 (9)</p> <p><b>discuss</b> 13:20</p> <p><b>dispatch</b> 13:16 14:6,11 15:20 16:1,5,7,15,22 17:4,8,21 18:13 22:6 26:10 31:22 32:4,23 35:22 36:5 (20)</p> <p><b>dispatchers</b> 32:13</p> <p><b>dispatching</b> 10:10</p>
---	---	--

<p><b>distance</b> 30:3</p> <p><b>dive</b> 24:20 31:21</p> <p><b>does</b> 9:11,25</p> <p><b>doing</b> 21:14,17,23 22:11 25:6 27:18 40:19,21,24 45:21 (10)</p> <p><b>dollar</b> 38:15 40:20,22 44:20 (4)</p> <p><b>dollars</b> 48:13</p> <p><b>done</b> 15:13 30:10 33:7</p> <p><b>down</b> 19:17 26:1 28:15 29:24 30:6 32:10 44:3 (7)</p> <p><b>dramatic</b> 15:9</p> <p><b>driver</b> 6:2 37:4,6 38:2 40:4 48:12 (6)</p> <p><b>drivers</b> 4:12 5:2,21 21:23 26:8 27:9 28:13 39:24 40:7,18 44:3 48:14 (12)</p> <p><b>dropped</b> 17:11</p> <p><b>due</b> 14:2 15:3 22:15 40:9,11 (5)</p> <p><b>e</b> 12,12,12 2:1,1 49:1,1 (7)</p> <p><b>each</b> 10:4 13:1 15:3 16:10 18:14 25:16 (6)</p> <p><b>earlier</b> 15:18 35:21 44:6</p> <p><b>early</b> 46:4</p> <p><b>easier</b> 20:17</p> <p><b>easy</b> 18:19</p> <p><b>ecosystem</b> 29:9</p> <p><b>education</b> 4:23</p> <p><b>effect</b> 3:20</p> <p><b>efficiencies</b> 25:18</p>	<p><b>efficient</b> 25:5 26:13 34:7</p> <p><b>efficiently</b> 30:20</p> <p><b>effort</b> 19:9</p> <p><b>efforts</b> 5:8</p> <p><b>ehail</b> 4:8 13:16 16:1,5,14,17 17:5,22 18:17 (9)</p> <p><b>ehails</b> 38:6</p> <p><b>eight</b> 19:21 26:4 28:6</p> <p><b>eighteen</b> 7:15</p> <p><b>either</b> 42:14,20 47:20</p> <p><b>electric</b> 45:8,22 46:21 47:20 (4)</p> <p><b>electrical</b> 35:13</p> <p><b>elevator</b> 29:24 30:6,21</p> <p><b>elevators</b> 28:15 29:16</p> <p><b>eliminate</b> 38:2</p> <p><b>elisa</b> 2:9</p> <p><b>else</b> 27:14</p> <p><b>eluto</b> 14 2:5 6:21,23 7:7,19 11:21 12:1,4 47:3 (10)</p> <p><b>email</b> 24:6</p> <p><b>emails</b> 22:4</p> <p><b>emissions</b> 45:17</p> <p><b>empire</b> 19:11 26:24 27:3</p> <p><b>encourage</b> 11:16</p> <p><b>end</b> 20:10 31:8 35:23 38:16 40:3,5 (6)</p> <p><b>ending</b> 22:23</p> <p><b>engineering</b> 46:7</p>	<p><b>enroll</b> 23:23</p> <p><b>enrolling</b> 39:5</p> <p><b>enrollment</b> 20:9,12,17,19 23:9,19 24:7,19 (8)</p> <p><b>enrollments</b> 39:1,3</p> <p><b>ensure</b> 15:14 18:18 23:16 38:18 (4)</p> <p><b>ensured</b> 17:3</p> <p><b>ensuring</b> 19:18</p> <p><b>entire</b> 15:15 34:3 35:1</p> <p><b>entities</b> 9:21 10:9</p> <p><b>entitled</b> 13:22</p> <p><b>et</b> 35:6</p> <p><b>evan</b> 2:16 12:5,25 13:19 20:24 36:17 47:1 (7)</p> <p><b>even</b> 11:5 30:9 46:4 48:10 (4)</p> <p><b>ever</b> 8:12,12 9:12 33:14 (4)</p> <p><b>every</b> 37:2 40:22 44:19</p> <p><b>everybody</b> 22:13 42:13</p> <p><b>everyone</b> 3:13 36:23</p> <p><b>everything</b> 23:24 28:24</p> <p><b>exactly</b> 32:21</p> <p><b>examine</b> 29:6</p> <p><b>excited</b> 26:9</p> <p><b>expand</b> 15:20</p> <p><b>expanded</b> 13:16 14:11</p> <p><b>expect</b> 18:5 19:24</p> <p><b>expected</b> 18:2</p>
--	---	--

<b>expedite</b> 24:9	<b>fill</b> 23:25	<b>frequently</b> 8:12 9:2
<b>expertise</b> 29:2	<b>final</b> 35:18	<b>frustration</b> 43:5
<b>expiring</b> 21:11	<b>finally</b> 10:15	<b>fulfilling</b> 3:14
<b>explain</b> 9:22	<b>financing</b> 19:19	<b>fully</b> 37:13
<b>explained</b> 37:5	<b>find</b> 11:13 27:6 35:16	<b>functions</b> 10:17
<b>extent</b> 27:24	<b>finer</b> 33:10	<b>fund</b> 4:6 13:20 19:11,20 20:4 21:1 25:16 26:23 38:13 40:1 (10)
<b>extra</b> 14:10 44:11	<b>first</b> 6:24 19:4 23:11 25:19 36:20,22 (6)	<b>funded</b> 37:24
<b>eye</b> 3:21	<b>five</b> 14:12 43:10	<b>funding</b> 37:2
<b>f</b> 12 49:1	<b>fleet</b> 4:15 6:19,19 13:11,15 14:1 15:2,5,7,16 20:21 35:9 (12)	<b>funds</b> 27:8 40:15
<b>fabian</b> 7:10,14 8:19 12:3 (4)	<b>flow</b> 38:19	<b>further</b> 3:17 47:9 49:12
<b>facing</b> 38:14	<b>flushing</b> 31:6	<b>future</b> 22:12 45:14 46:20
<b>fact</b> 9:12 34:22 35:8	<b>focused</b> 27:19	<b>gear</b> 27:5
<b>fall</b> 18:11	<b>folks</b> 6:15 22:22	<b>gene</b> 33:15 34:2
<b>fantastic</b> 27:17 28:22	<b>follow</b> 9:6,13	<b>general</b> 14 2:5 6:21
<b>far</b> 3:23 19:21	<b>following</b> 6:9 9:1	<b>get</b> 4:12 6:10 8:15 9:4,9 18:7 26:6,8 27:8,13 30:5,6,18,24 31:2,2 33:17,21 37:14 38:21 39:21 44:21 46:3 (23)
<b>fashioned</b> 42:1	<b>followup</b> 23:1	<b>getting</b> 35:12 40:14 41:7 44:14 (4)
<b>fast</b> 14:14 25:24	<b>forecasted</b> 37:9 38:16	<b>give</b> 12:9 42:4 48:16
<b>faster</b> 11:4 20:7 27:13	<b>forecasts</b> 37:6	<b>giving</b> 40:10
<b>favor</b> 7:3 11:11,23	<b>foremost</b> 25:20	<b>glad</b> 43:21
<b>february</b> 16:24 21:11	<b>forhire</b> 4:1 6:19 34:10,14 (4)	<b>go</b> 6:20 9:3 16:2 21:9 25:25 28:18 30:25 32:10 35:7 43:15,15 44:19 (12)
<b>feed</b> 29:20,21	<b>form</b> 23:13,25 24:7 25:1 (4)	<b>goal</b> 33:4
<b>feedback</b> 9:5 17:1 20:8	<b>former</b> 36:23	<b>goes</b> 29:14,25 46:7
<b>fellow</b> 5:7	<b>forward</b> 13:21 14:14	<b>going</b> 3:20 22:3,23 24:25
<b>few</b> 14:10,13 16:16	<b>found</b> 18:16 25:17	
<b>fhv</b> 14:13,15,21 15:22 17:15,17,20 32:11,13,23 (10)	<b>frequent</b> 22:5	
<b>field</b> 31:5		



<p>27:6,11 32:23 35:19,23 37:25 38:17 39:20 44:16 46:11 (14)</p> <p><b>gone</b> 44:1,3,10</p> <p><b>gonna</b> 23:5</p> <p><b>good</b> 3:1,16 6:23 7:12 21:21 28:19 36:14,17 48:17 (9)</p> <p><b>google</b> 35:8</p> <p><b>got</b> 17:6 41:8</p> <p><b>grant</b> 19:16 37:2,17</p> <p><b>grants</b> 20:1</p> <p><b>great</b> 8:25 14:22 27:17,23 28:25 42:14 45:4 (7)</p> <p><b>greater</b> 42:7</p> <p><b>green</b> 5:18 35:11 47:18</p> <p><b>grow</b> 18:5 20:1</p> <p><b>guess</b> 44:5,5</p> <p><b>guidance</b> 17:2</p> <p><b>guy</b> 42:1</p> <p><b>guys</b> 21:14,17 23:2</p> <p><b>h</b> 12</p> <p><b>hack</b> 15:3 36:25 38:9</p> <p><b>hacked</b> 40:13</p> <p><b>hackup</b> 15:4 23:23 37:17 39:7,8 (5)</p> <p><b>hackups</b> 37:3,19 39:15</p> <p><b>half</b> 8:17 41:20,21 48:13 (4)</p> <p><b>hand</b> 5:14 7:5,20 13:18 49:17 (5)</p> <p><b>handle</b> 24:10</p>	<p><b>hands</b> 7:6 11:25</p> <p><b>happens</b> 23:24 28:16</p> <p><b>happy</b> 13:12 38:11 42:15</p> <p><b>hard</b> 27:2 30:9</p> <p><b>has</b> 3:19 10:10 14:1 19:21 24:19 31:21 34:11 35:7 44:20 47:15 (10)</p> <p><b>haven't</b> 48:9</p> <p><b>having</b> 25:3</p> <p><b>headquarters</b> 45:18</p> <p><b>hear</b> 8:13 12:17 45:21,25 (4)</p> <p><b>heard</b> 7:22</p> <p><b>hearing</b> 3:11</p> <p><b>hello</b> 12:17</p> <p><b>help</b> 6:13 17:22 19:6 20:15 22:3 28:12 (6)</p> <p><b>helped</b> 19:21</p> <p><b>helpful</b> 39:23</p> <p><b>her</b> 25:22 33:17,17,21 (4)</p> <p><b>here</b> 3:12 5:10 12:13,20 18:2 24:18 27:23 37:5 38:14 41:5 (10)</p> <p><b>hereby</b> 49:9</p> <p><b>hereunto</b> 49:16</p> <p><b>herself</b> 34:2</p> <p><b>hey</b> 42:24</p> <p><b>hi</b> 21:7</p> <p><b>high</b> 4:1 27:5</p> <p><b>higher</b> 44:15</p>	<p><b>highlight</b> 19:2 24:15 26:19 31:18 (4)</p> <p><b>highlighting</b> 38:25</p> <p><b>highlights</b> 5:5</p> <p><b>highvolume</b> 5:2 34:10</p> <p><b>hines</b> 2:16 12:5 13:1,6 20:25 36:17,18 40:21 41:10,17,23 42:2,10,14 43:13 44:12 47:2 (17)</p> <p><b>history</b> 4:15</p> <p><b>hold</b> 6:12</p> <p><b>holiday</b> 3:17</p> <p><b>holistically</b> 34:3</p> <p><b>honestly</b> 9:16</p> <p><b>hope</b> 3:13 43:13</p> <p><b>hopefully</b> 26:1 30:20 43:19</p> <p><b>hoping</b> 41:3</p> <p><b>horizon</b> 46:16,22</p> <p><b>how</b> 3:21 6:17 8:12 9:1,5 13:20 21:17 27:25,25 28:8 29:3 30:9 34:14 47:9 (14)</p> <p><b>however</b> 9:11 18:4 32:11</p> <p><b>huge</b> 40:12 47:15,21,22,22 (5)</p> <p><b>hundred</b> 11:11</p> <p><b>i'll</b> 8:19 29:5 42:10,11 48:17 (5)</p> <p><b>i'm</b> 3:1,3 7:14,20,21 8:1,11 11:11 12:23 26:9 28:7,17 29:13 33:1 36:17 38:11 40:17 41:15,21,24,25 42:15,16 44:9 (24)</p> <p><b>ibr</b> 22:20</p>
---	---	---

<p><b>icon</b> 13:23</p> <p><b>idea</b> 21:24 30:9 34:14</p> <p><b>ideas</b> 28:25</p> <p><b>identified</b> 20:6</p> <p><b>illegal</b> 5:22</p> <p><b>immediately</b> 25:21 27:5</p> <p><b>impact</b> 3:22 21:2 38:13</p> <p><b>implemented</b> 48:2,3</p> <p><b>implementing</b> 16:14 25:19</p> <p><b>important</b> 29:8</p> <p><b>impressive</b> 42:7</p> <p><b>improve</b> 3:24 4:4 34:2 43:9 (4)</p> <p><b>improved</b> 18:16</p> <p><b>improvement</b> 4:6 13:20 21:1</p> <p><b>inc</b> 23</p> <p><b>incentivize</b> 28:12</p> <p><b>incentivized</b> 37:14</p> <p><b>includes</b> 13:3 16:6 18:23</p> <p><b>including</b> 35:5,15</p> <p><b>increase</b> 4:4 15:9 37:24 39:4,6,11,19 40:8,12 41:17 42:8 (11)</p> <p><b>increased</b> 5:1,3 17:17 37:19 38:8,8 (6)</p> <p><b>increases</b> 37:1 48:11</p> <p><b>increasing</b> 4:22 17:20</p> <p><b>indicated</b> 17:7</p> <p><b>individual</b> 4:11</p>	<p><b>individuals</b> 14:3</p> <p><b>industry</b> 5:9 20:16 29:8 31:25 43:6 (5)</p> <p><b>info</b> 16:5</p> <p><b>information</b> 6:10 22:19 24:1,3,8 32:25 (6)</p> <p><b>informing</b> 18:6 22:13</p> <p><b>initiative</b> 35:11</p> <p><b>initiatives</b> 47:10</p> <p><b>innovation</b> 36:19</p> <p><b>innovations</b> 2:17 12:6,25</p> <p><b>insurance</b> 4:24</p> <p><b>interacting</b> 28:2,3</p> <p><b>interaction</b> 28:11</p> <p><b>interest</b> 4:11 19:19 27:9</p> <p><b>interested</b> 23:14 49:14</p> <p><b>interesting</b> 27:21 45:24</p> <p><b>interior</b> 4:21</p> <p><b>into</b> 3:17 14:24 16:2 18:11 20:2 24:25 26:7 27:5 32:9 38:17,21 39:5,22 45:23 46:7 47:24 48:14 (17)</p> <p><b>investigate</b> 9:13</p> <p><b>is</b> 5:20,21 6:2,3,4,5,17,25 7:7,13 8:4,25,25 9:4,22,23 10:2,3,15,16,17,25 11:6,12 12:14,21 13:11,22 15:2,7,9,16 16:9 17:13,20 18:1,2,9,22 19:8,12 21:10,24 22:3,19 23:10,12,20,21 24:5,16,18 25:2,5,17 26:18,18 27:13 28:16,19,25 29:4,17,20,20,23,24 30:5,6,15,15 31:5,19,21 32:18,23 33:5,10,13,15,20</p>	<p>34:4,7,21,23,24 35:11,20 36:11,20 38:22,24 39:10 40:8,11,22 41:2,18 42:22 43:11 44:6,7,15 45:2,4,22 46:15,22 47:24 48:7,11 49:10 (112)</p> <p><b>issues</b> 6:7</p> <p><b>it'</b> 41:6</p> <p><b>item</b> 6:24</p> <p><b>its</b> 32:7 38:12</p> <p><b>itself</b> 37:25 43:20</p> <p><b>january</b> 22:1 37:5</p> <p><b>joined</b> 3:4 12:24</p> <p><b>joint</b> 19:9</p> <p><b>july</b> 16:16</p> <p><b>june</b> 4:15 15:12</p> <p><b>just</b> 3:18 5:5,6 8:3 9:1,4 10:14,16 15:9 16:16 23:1,6 26:17 30:22 31:18,24 33:9 35:18 36:22 38:1 41:4,11,15,21,24 42:12,16 43:22 47:11 48:14 (30)</p> <p><b>kaufman</b> 2:11 3:9 27:15,16 28:23 29:19 30:11,14 31:15 45:2 46:23 (11)</p> <p><b>keep</b> 3:23 6:18 23:5 37:15 (4)</p> <p><b>keeping</b> 3:21</p> <p><b>key</b> 8:7 16:5 18:24</p> <p><b>keying</b> 24:8</p> <p><b>keys</b> 24:3</p> <p><b>kind</b> 8:13 9:4 21:25 22:2,10,12 24:5 41:15 46:15 (9)</p> <p><b>kings</b> 49:6</p>
--	---	---

<p><b>know</b> 8:22 9:24 10:15 11:18 21:17 22:14,22 24:20 26:5,13,20,25 27:6,22 29:7,23 30:5,7 31:1,19,24,25 32:3,21,25 33:2,14,23 36:3 41:5 43:5,11,14 44:6 46:13 (35)</p> <p><b>knowing</b> 28:17</p> <p><b>knowledge</b> 29:1</p> <p><b>knows</b> 30:14 36:10</p> <p><b>l</b> 12</p> <p><b>large</b> 14:2 37:1 38:20</p> <p><b>larger</b> 20:21</p> <p><b>last</b> 3:25 7:1 8:17 15:8 16:11 17:9,12,15 33:8 38:14 40:2 42:23 43:25 44:24 48:12 (15)</p> <p><b>later</b> 14:10 16:16 26:3</p> <p><b>launch</b> 4:21</p> <p><b>launched</b> 16:18</p> <p><b>launching</b> 4:9</p> <p><b>learn</b> 35:9</p> <p><b>learned</b> 36:3</p> <p><b>least</b> 27:10</p> <p><b>left</b> 13:24</p> <p><b>less</b> 14:17 32:17 33:23</p> <p><b>let</b> 8:19</p> <p><b>let's</b> 12:17 14:24 31:3 48:15 (4)</p> <p><b>letter</b> 8:6,16,18</p> <p><b>letting</b> 22:14,22</p> <p><b>level</b> 10:17</p>	<p><b>leverage</b> 27:7 29:1 30:17,21 31:9,12 (6)</p> <p><b>lh</b> 23</p> <p><b>license</b> 7:11 11:23</p> <p><b>licensees</b> 3:22 5:17</p> <p><b>licensing</b> 7:15</p> <p><b>life</b> 25:7</p> <p><b>lighter</b> 21:25</p> <p><b>like</b> 5:23 6:7 10:23,24 11:3 21:16 32:3,25 43:16 44:24 46:21 (11)</p> <p><b>likes</b> 33:16,16</p> <p><b>limited</b> 32:6</p> <p><b>limousine</b> 3 33:4</p> <p><b>line</b> 4:17 18:13</p> <p><b>listed</b> 18:25</p> <p><b>listen</b> 11:10</p> <p><b>lists</b> 13:5 16:5</p> <p><b>little</b> 13:7 14:5 21:15 25:8,23 27:19 30:19 34:18 42:6 45:11 (10)</p> <p><b>live</b> 34:23</p> <p><b>livery</b> 10:22</p> <p><b>lives</b> 33:18</p> <p><b>loan</b> 4:9 19:8,14 25:11,25 (5)</p> <p><b>loans</b> 4:11 26:2,4 27:9 (4)</p> <p><b>local</b> 8:5 11:13</p> <p><b>locally</b> 11:12</p> <p><b>location</b> 14:17</p>	<p><b>lockbox</b> 24:2</p> <p><b>lockouts</b> 5:4</p> <p><b>logos</b> 16:6</p> <p><b>longer</b> 28:9 36:1</p> <p><b>look</b> 8:8 11:7 23:15 28:20 30:13 32:11 43:16 (7)</p> <p><b>looking</b> 11:1 15:5 22:5 23:8 27:24 32:3 45:23 (7)</p> <p><b>looks</b> 21:16 42:12,14 46:21 (4)</p> <p><b>lost</b> 9:4 25:2</p> <p><b>lot</b> 9:2 21:19 25:18 28:21 36:3,7 (6)</p> <p><b>love</b> 46:13</p> <p><b>loved</b> 3:15</p> <p><b>low</b> 4:11 19:18 27:8</p> <p><b>lowcost</b> 19:14</p> <p><b>lower</b> 19:18</p> <p><b>lyft</b> 32:14 33:21</p> <p><b>made</b> 5:25 13:12 14:19 15:19 39:9 40:6 43:3,21 (8)</p> <p><b>mail</b> 24:1,23 25:2</p> <p><b>mailin</b> 20:12</p> <p><b>maintaining</b> 37:16</p> <p><b>make</b> 4:14 8:20 9:13 11:2,17 14:7 20:7 25:7 26:2 31:10 36:5,9 (12)</p> <p><b>making</b> 20:16 22:8,20 24:17,21 26:12 38:20 46:7 (8)</p> <p><b>management</b> 2:19 12:9,16,23 (4)</p>
--	--	--

<b>mandate</b> 15:5	<b>metrics</b> 16:20	<b>mrp</b> 48:1
<b>manhattan</b> 34:9	<b>mets</b> 31:5	<b>ms</b> 6:23 7:7,19 11:21 12:1,4,11 21:6,12,21 23:8 26:15 28:18 32:2 36:16 45:15 47:3 (17)
<b>manufacturers</b> 45:7,13	<b>might</b> 3:21 23:6 30:1,4 34:9,11 (6)	<b>mta</b> 28:5 29:15 30:16,18 (4)
<b>manufacturing</b> 45:20	<b>million</b> 26:18 27:7,7,20 37:7,8,11,12 39:17,19 40:3,5 44:1,4,5,10,24,25 48:4 (19)	<b>mtm</b> 16:23 17:7 21:10,22 22:3,22 31:22 35:23 38:6 (9)
<b>many</b> 11:14 14:2 15:11 18:3,15 34:14 35:14 (7)	<b>millions</b> 20:2	<b>mtmoperated</b> 18:4
<b>march</b> 16:13	<b>minimum</b> 5:2	<b>much</b> 21:8 47:5
<b>mark</b> 15:12 42:25	<b>minimums</b> 10:5	<b>multimillion</b> 38:15
<b>marriage</b> 49:14	<b>minutes</b> 6:25 7:3,4 14:17 32:17 33:23 (6)	<b>multiple</b> 9:21 18:14
<b>massachusetts</b> 24:24	<b>model</b> 15:23 16:15 17:6,22 36:23 (5)	<b>must</b> 5:25
<b>math</b> 41:12 42:2	<b>money</b> 26:6,7 44:11	<b>my</b> 5:7 7:13 8:17,21 12:14,21 13:5 20:22 30:3 42:2 44:5 49:17 (12)
<b>matter</b> 40:23 49:15	<b>monitor</b> 16:21	<b>myle</b> 16:8,17
<b>may</b> 18:15 32:8	<b>month</b> 15:3,24 27:20 32:8,9 (5)	<b>myle's</b> 17:25
<b>maybe</b> 8:19 28:2 31:4	<b>monthly</b> 19:18	<b>n</b> 2:1
<b>me</b> 9:23 12:17 31:4,8 (4)	<b>months</b> 15:10 16:16 23:22 36:8 (4)	<b>name</b> 7:13 12:14,21 13:5 (4)
<b>mean</b> 30:13 41:19 43:17	<b>more</b> 3:16 5:15 6:10 16:2 19:23 20:17 24:16,16 25:5,24 26:7,8,12,17 30:19 31:17 33:11,13 34:4 35:3,9 36:2 40:14,14 41:20 42:7 44:12,13,22,23 47:13 48:14 (32)	<b>nation</b> 14:2
<b>means</b> 6:5 15:6	<b>morning</b> 3:1 6:23 7:12 12:14,21 13:13 36:17 (7)	<b>near</b> 28:14
<b>medallion</b> 15:16 19:6 20:20 23:12,17,18,22 24:13 48:5 (9)	<b>morning'</b> 41:5	<b>nearly</b> 28:3
<b>meet</b> 17:22 38:7 42:24	<b>most</b> 14:1 34:7 46:17	<b>necessary</b> 37:17
<b>meeting</b> 4 3:2 5:13 7:2 48:18 (5)	<b>move</b> 3:16	<b>need</b> 15:14 23:7 30:25 31:3 36:4 41:6 42:24 43:4 (8)
<b>meetings</b> 43:14	<b>moving</b> 13:21 17:21 24:12	<b>needed</b> 37:12
<b>mentioned</b> 23:2 28:23 47:12		<b>needs</b> 37:2 41:4
<b>messages</b> 22:5		<b>negative</b> 7:22 8:14
<b>met</b> 38:12 45:25		<b>new</b> 2,7,7 5:24 13:9,15,25 15:2,17 16:15 17:5 18:7 19:9
<b>meter</b> 6:3		
<b>metric</b> 47:24		

<p>20:8 25:14 26:22 29:9 33:12 37:18 47:19 49:4,9 (22)</p> <p><b>newly</b> 28:10</p> <p><b>news</b> 24:17 48:17</p> <p><b>next</b> 16:2,4,24 18:22 19:1 20:14 24:22 36:7 37:21 (9)</p> <p><b>nfc</b> 5:23</p> <p><b>no</b> 8:2 9:4 11:10 14:10 23:17 26:15 28:9 30:9 31:14 32:24 40:22 47:2,3 49:14 (14)</p> <p><b>noted</b> 48:19</p> <p><b>noticed</b> 9:20</p> <p><b>notification</b> 29:25</p> <p><b>november</b> 39:10,13,18 40:3,5 (5)</p> <p><b>now</b> 4:17 6:20 7:2,8 10:6 14:14,24 15:7 17:24 20:23 24:24 27:9 28:7 30:21 32:23 38:17 43:24 44:25 47:19 (19)</p> <p><b>number</b> 4:3,19 17:10,17,24 34:25 35:20 39:4 41:14 43:11 47:12,16 48:9 (13)</p> <p><b>numbers</b> 3:23 18:5 32:10 42:1 43:20 (5)</p> <p><b>nytw</b> 20:3</p> <p><b>o</b> 12</p> <p><b>objectives</b> 38:13</p> <p><b>obviously</b> 28:16 40:10</p> <p><b>occur</b> 9:25</p> <p><b>october</b> 3:24 14:19 15:8 16:11,11 17:9,11,15,18 (9)</p> <p><b>oems</b> 46:2</p> <p><b>off</b> 6:4</p>	<p><b>offering</b> 19:15</p> <p><b>offers</b> 19:13</p> <p><b>oftentimes</b> 8:15 10:3,15,21 25:1 26:25 28:24 33:24 (8)</p> <p><b>old</b> 41:25</p> <p><b>one</b> 5:15 10:2,16 23:16 26:17 28:25 29:14 31:17 35:18 38:1,21,24 42:4 44:19 46:5 48:9 (16)</p> <p><b>ones</b> 3:15 11:3</p> <p><b>ongoing</b> 37:3</p> <p><b>online</b> 14:4 20:13 23:4,13 24:12 25:12 28:5,7 (8)</p> <p><b>only</b> 5:1 8:4 20:15 23:16 29:7 32:5 (6)</p> <p><b>operate</b> 9:5,21 10:7,20 (4)</p> <p><b>operated</b> 16:23</p> <p><b>operating</b> 11:8</p> <p><b>operational</b> 37:3,10,22 39:16 (4)</p> <p><b>operations</b> 2:16 12:6,25 36:19 (4)</p> <p><b>operators</b> 20:21</p> <p><b>opi</b> 47:7</p> <p><b>opportunity</b> 19:11,20 20:4 25:15 26:23 34:20 (6)</p> <p><b>opposition</b> 8:6,19</p> <p><b>option</b> 17:5 23:6</p> <p><b>options</b> 14:13 22:24 33:5</p> <p><b>order</b> 3:2 36:25 46:6</p> <p><b>original</b> 17:3</p>	<p><b>originally</b> 14:7</p> <p><b>other</b> 10:5,23 22:24 23:17 31:12 35:14,15 40:1 46:2,14,19,24,25 48:9 (14)</p> <p><b>otherwise</b> 30:24</p> <p><b>our</b> 3:5,12,22 4:15,25 5:9,10,11,16,17,21 6:16,18,21 7:8 9:15 10:16 12:5,7 22:2,17,18 24:3 27:1,1 33:15,22 34:24 35:10 36:6,9 37:6 47:9 (33)</p> <p><b>out</b> 3:13,19 6:15 8:24 9:3,21 10:7 15:17 17:15 21:25 22:3,4,7 23:25 24:1 26:6 27:3,9 29:25 32:21 33:2 35:16 39:17 40:3 42:5 44:17 45:17 46:9 (28)</p> <p><b>outages</b> 30:22</p> <p><b>outcome</b> 49:15</p> <p><b>outer</b> 34:12</p> <p><b>outreach</b> 18:5 21:14,23 22:2,11,17 (6)</p> <p><b>over</b> 5:14 13:7,18 14:5,12,15,25 15:9 18:10 31:23 34:18 36:7 43:3,15,15 47:13 48:4,12 (18)</p> <p><b>overall</b> 15:5 21:2 26:12 33:3 44:4,10 (6)</p> <p><b>oversight</b> 11:18</p> <p><b>own</b> 16:18 23:16</p> <p><b>owner</b> 39:14</p> <p><b>owners</b> 19:6,22,23,24 20:21 23:12,22 24:6,13 37:14 39:20 44:2 48:5 (13)</p> <p><b>ownership</b> 23:16</p> <p><b>p</b> 2:1,1</p>
---	---	---

<p><b>package</b> 4:25</p> <p><b>paid</b> 39:16,18 40:2</p> <p><b>paper</b> 23:5,6 24:23 25:2 (4)</p> <p><b>parking</b> 10:5</p> <p><b>part</b> 14:2 23:11 34:11 35:22 40:1 (5)</p> <p><b>participants</b> 20:10,15 25:10,20 (4)</p> <p><b>participate</b> 19:25</p> <p><b>parties</b> 49:13</p> <p><b>partnership</b> 5:8 19:13</p> <p><b>partnerships</b> 26:25</p> <p><b>pass</b> 20:24</p> <p><b>passed</b> 4:3</p> <p><b>passengers</b> 5:19</p> <p><b>past</b> 5:12 17:11 41:6 45:4 (4)</p> <p><b>paul</b> 2:7</p> <p><b>pay</b> 5:2 48:12</p> <p><b>paying</b> 5:24</p> <p><b>payment</b> 37:19 38:2,4</p> <p><b>payments</b> 5:25 19:18 37:4,4,6,10,23 38:20 39:7,9,16 40:4,6 (13)</p> <p><b>peak</b> 32:7</p> <p><b>people</b> 2:17 8:23 12:6,25 23:6 29:18,23 30:24 34:6 36:19 39:4 40:14 41:6 (13)</p> <p><b>per</b> 15:24 27:20 28:7 40:24 44:20 (5)</p> <p><b>percent</b> 3:25 4:2,16,17 11:11 13:10 15:4,6,8,12,15 17:12</p>	<p>32:16 33:22 35:12 36:25 37:8 39:3,11,19 41:13,15 42:20,20,25 (25)</p> <p><b>period</b> 3:25 11:6 37:10 42:4 (4)</p> <p><b>personally</b> 11:12</p> <p><b>phone</b> 6:9</p> <p><b>phrases</b> 36:22</p> <p><b>pick</b> 14:9</p> <p><b>picked</b> 40:23</p> <p><b>pickup</b> 14:17</p> <p><b>picture</b> 27:14</p> <p><b>pilot</b> 13:18 18:23 19:3,25 20:15 (5)</p> <p><b>pipeline</b> 19:24</p> <p><b>pivotal</b> 19:5</p> <p><b>places</b> 9:5</p> <p><b>plan</b> 20:11 22:6</p> <p><b>planning</b> 2:19 12:8,16,23 (4)</p> <p><b>plant</b> 45:20</p> <p><b>platform</b> 24:12</p> <p><b>play</b> 17:14</p> <p><b>playing</b> 32:20</p> <p><b>plays</b> 33:2</p> <p><b>please</b> 7:4 11:24</p> <p><b>plug</b> 34:21</p> <p><b>plus</b> 25:13 48:1</p> <p><b>pockets</b> 48:14</p> <p><b>point</b> 8:4,20 11:17 24:16</p>	<p>26:18 28:20 29:5,10 31:19 33:10 34:19 35:18,20 (13)</p> <p><b>points</b> 18:24 29:7 35:14</p> <p><b>policy</b> 34:21</p> <p><b>population</b> 24:11</p> <p><b>portion</b> 21:5</p> <p><b>positive</b> 8:13</p> <p><b>possible</b> 14:7</p> <p><b>powers</b> 29:22</p> <p><b>present</b> 7:10 13:13</p> <p><b>presentation</b> 12:9 13:2,4,19 20:23 45:3 (6)</p> <p><b>presented</b> 7:16</p> <p><b>presenter</b> 2:15</p> <p><b>presenters</b> 13:6</p> <p><b>previous</b> 42:3</p> <p><b>pricing</b> 3:20</p> <p><b>principals</b> 23:17</p> <p><b>print</b> 23:25</p> <p><b>private</b> 19:13</p> <p><b>probably</b> 44:24</p> <p><b>problems</b> 44:7</p> <p><b>process</b> 20:5,9,12,17,19 23:3,5,9,12,19 24:9,19 25:24,25 (14)</p> <p><b>program</b> 2:19 4:10 12:8,16,23 13:17 15:20 16:6 17:4 18:4,24 19:5 21:2 23:15,21 24:14 26:8,19 27:14 36:23 37:13,18 38:23 39:5 40:1,1,2 43:16 44:7 48:1,2,3 (32)</p>
--	---	--

<b>programs</b> 22:23 26:11 47:8	<b>r&amp;d</b> 45:19	<b>red</b> 44:8
<b>progress</b> 13:13 45:6,9	<b>raise</b> 7:4	<b>reduce</b> 4:24
<b>projects</b> 28:21	<b>raised</b> 7:6,20 11:25	<b>reduced</b> 37:22 48:3
<b>promise</b> 43:3,4	<b>ramp</b> 18:6 22:2	<b>reducing</b> 4:6
<b>prosecution</b> 6:17	<b>ramping</b> 22:16	<b>reflecting</b> 3:18
<b>protections</b> 5:3	<b>range</b> 44:25	<b>regular</b> 23:21 34:24
<b>proud</b> 26:9	<b>rare</b> 9:18	<b>regulated</b> 6:20
<b>provide</b> 13:15 33:5,6	<b>rarely</b> 9:9	<b>reiterate</b> 47:12
<b>provider</b> 18:14	<b>rates</b> 11:13 16:22 19:19 35:15 (4)	<b>rejection</b> 9:10,10
<b>providers</b> 16:1,17 18:10,18 (4)	<b>rather</b> 26:3 41:14	<b>relate</b> 18:15
<b>providing</b> 4:10 32:14	<b>reached</b> 15:11 27:3	<b>related</b> 49:12
<b>public</b> 4 5:16 6:6,14 19:13 (5)	<b>reaching</b> 22:7	<b>relationship</b> 46:1
<b>purchase</b> 19:6,22	<b>reader</b> 6:1	<b>relative</b> 7:24
<b>purchasing</b> 19:14	<b>readers</b> 5:23	<b>reliable</b> 32:5
<b>put</b> 8:4 9:8 24:25 26:7 27:5 33:9 34:20 36:1 48:13 (9)	<b>real</b> 13:12	<b>remained</b> 17:4
<b>putting</b> 23:2 46:9	<b>really</b> 8:3 21:21 22:2 26:5 27:21 39:22 45:24 47:8 (8)	<b>remind</b> 36:23
<b>quarter</b> 20:13 24:22 37:23,24 (4)	<b>realm</b> 29:3	<b>reminder</b> 5:21
<b>quarterly</b> 37:22 39:15	<b>realtime</b> 29:20,21	<b>renew</b> 8:9
<b>queens</b> 31:3	<b>reason</b> 9:23,24	<b>repair</b> 30:23
<b>question</b> 8:22 21:22 23:1 31:17 41:12 43:23 44:6 (7)	<b>reasoning</b> 42:17	<b>replace</b> 20:11
<b>questions</b> 21:4 31:12 40:15 46:24 (4)	<b>recap</b> 36:21	<b>replacing</b> 23:4
<b>quick</b> 20:6	<b>received</b> 17:8	<b>replies</b> 7:23
<b>quickly</b> 10:20 18:20	<b>recent</b> 20:25 46:17	<b>reply</b> 8:13
<b>r</b> 12 2:1 49:1	<b>recently</b> 5:17	<b>report</b> 6:7 38:12
	<b>recommendations</b> 11:23	<b>reporter</b> 19 49:8
	<b>record</b> 4:3	<b>reporting</b> 23 6:8,16 16:19 (4)
		<b>reports</b> 5:18

<b>request</b> 14:8 15:21 18:19	<b>rulemaking</b> 4:14	46:4,15 (11)
<b>requested</b> 14:16 18:11 28:10 38:5 (4)	<b>rules</b> 4:3,22,22,24 13:8 16:14 (6)	<b>seeing</b> 15:23 28:17 32:10,18 33:2 39:6 (6)
<b>requests</b> 14:20 15:24 16:10 17:9,10,16 21:20 28:1,2 (9)	<b>run</b> 47:11	<b>seen</b> 5:18 8:18 25:10 37:1 (4)
<b>requirements</b> 10:4	<b>running</b> 6:4 17:6	<b>selffunded</b> 37:13
<b>requiring</b> 13:8	<b>runway</b> 36:1	<b>send</b> 8:23 25:4
<b>response</b> 16:21	<b>s</b> 2:1	<b>sending</b> 22:4
<b>responsible</b> 39:20	<b>safe</b> 3:14 6:19 46:8	<b>september</b> 5:1 7:1 42:23
<b>restructuring</b> 4:5	<b>safety</b> 45:17	<b>serve</b> 12:15,22
<b>revenue</b> 37:9 44:15,23,23 (4)	<b>safetyrelated</b> 5:15	<b>service</b> 13:4 14:11,22 16:24 17:19 18:9,16 19:8 32:5,12,19 33:25 34:2 39:22 43:10 (15)
<b>review</b> 7:17 10:6 20:25	<b>said</b> 21:9 26:21 27:6 31:20 42:24 44:6 (6)	<b>services</b> 23 6:19 7:9 11:14 16:7 17:13 (6)
<b>rides</b> 47:18	<b>same</b> 3:25 9:22 10:7,24 39:6 (5)	<b>set</b> 20:8 49:16
<b>rideshare</b> 6:1	<b>sarah</b> 2:11	<b>settled</b> 32:9
<b>riding</b> 5:16 11:15	<b>saving</b> 47:24	<b>several</b> 28:3 36:21 43:14,15 47:17 (5)
<b>right</b> 10:5,7,17 12:17 13:25 17:24 23:4 25:10 26:20 30:7 31:4,8,20 32:5,13,20 33:19 35:24 40:21 42:19 43:1,7,13 47:18 (24)	<b>savings</b> 38:6	<b>share</b> 13:12
<b>rise</b> 4:20	<b>saw</b> 4:14,21	<b>shared</b> 30:15 48:10
<b>rising</b> 35:11	<b>say</b> 9:1 11:24 31:3	<b>she</b> 33:15,16,18
<b>road</b> 14:6,16 15:1 27:13 44:20 46:5 (6)	<b>saying</b> 23:14	<b>sherryl</b> 14 2:5 5:14 6:21 47:6 (5)
<b>roles</b> 33:22	<b>scrutiny</b> 10:24	<b>short</b> 9:8 21:18
<b>rolling</b> 15:17	<b>season</b> 3:17	<b>shorthand</b> 19 49:8
<b>room</b> 14:3	<b>second</b> 24:22 38:21	<b>should</b> 25:11 30:8 31:8
<b>round</b> 48:16	<b>section</b> 20:23	<b>should've</b> 25:12
<b>rubin</b> 45:15	<b>sections</b> 36:22	<b>show</b> 37:6
<b>rule</b> 4:25 15:4	<b>sector</b> 14:14 32:11	<b>showing</b> 16:9
	<b>sectors</b> 14:23	<b>shows</b> 13:23 18:2 34:25
	<b>see</b> 17:14 19:25 27:10,17 28:11 29:3 34:5 43:24 45:4	



<p>35:3,10 (5)</p> <p><b>shuttle</b> 31:7</p> <p><b>side</b> 10:11 17:15 32:23</p> <p><b>sienna</b> 19:23</p> <p><b>signature</b> 49:20</p> <p><b>significant</b> 24:17</p> <p><b>similar</b> 15:22</p> <p><b>since</b> 3:10 13:7 33:10 39:25 44:9,18 (6)</p> <p><b>sir</b> 8:2</p> <p><b>sister</b> 27:1</p> <p><b>six</b> 23:22</p> <p><b>skyrocketed</b> 37:11</p> <p><b>slide</b> 13:1,3,22 16:3,4,9 18:22 19:1,1 21:9 27:19 31:19 36:20,20 38:22 43:23 (16)</p> <p><b>small</b> 10:19 11:2,9 18:1 19:6 20:19,20 27:10 (8)</p> <p><b>smaller</b> 24:10</p> <p><b>smiles</b> 28:17</p> <p><b>so</b> 3:23 4:12 7:21 9:6,8,19 10:2,25 11:16 19:21 21:8,9,24 22:9,13,18 23:8,10,25 24:4,8 25:13,23,24 26:6,9 27:8,12 28:19 29:4,6,10,22 30:1,18,20 31:2,6,7,8 32:2,18,21 33:13,17 34:4,5,16 35:8 36:1,6,11 37:16,25 38:13,25 39:12 40:5,11,14,23 41:2,21 43:10 44:4,12,15,16,19,21 45:15 46:11 47:3,5,15 48:16 (76)</p> <p><b>solved</b> 44:8</p> <p><b>solvent</b> 38:18 44:7</p> <p><b>some</b> 3:10 10:6,21 11:18 20:6</p>	<p>22:20 28:17 33:24 43:5 46:2,14 (11)</p> <p><b>somebody</b> 41:1</p> <p><b>someone</b> 32:22 41:3</p> <p><b>something</b> 10:25 25:11 43:12 45:22 (4)</p> <p><b>sometimes</b> 9:20 33:19</p> <p><b>somewhat</b> 45:3</p> <p><b>somewhere</b> 24:24</p> <p><b>sooner</b> 26:3</p> <p><b>sorrentino</b> 2:8 3:6</p> <p><b>sorry</b> 7:20 40:17</p> <p><b>speaking</b> 43:23 45:6</p> <p><b>speaks</b> 43:20</p> <p><b>specific</b> 32:25</p> <p><b>specifically</b> 23:10</p> <p><b>spoke</b> 38:14</p> <p><b>spring</b> 38:11</p> <p><b>square</b> 5:19,23 6:3</p> <p><b>ss</b> 49:5</p> <p><b>staff</b> 47:7</p> <p><b>stairfree</b> 28:4</p> <p><b>stakeholders</b> 5:9</p> <p><b>standard</b> 30:15</p> <p><b>standards</b> 34:11</p> <p><b>start</b> 11:8 12:18 21:25 46:6 (4)</p> <p><b>started</b> 3:19 14:7 16:19 46:3 47:14 (5)</p>	<p><b>state</b> 19:12 26:24 27:1,3 49:4,9 (6)</p> <p><b>statement</b> 49:11</p> <p><b>stations</b> 28:4,6,10,14 29:17 30:7 (6)</p> <p><b>status</b> 9:25 13:14</p> <p><b>stay</b> 21:3</p> <p><b>step</b> 25:16</p> <p><b>steps</b> 33:1</p> <p><b>still</b> 21:19 22:14 32:6 33:24 37:13 (5)</p> <p><b>storage</b> 44:18</p> <p><b>story</b> 48:8</p> <p><b>streamline</b> 20:5</p> <p><b>street</b> 6 37:15,16 44:13,22 (5)</p> <p><b>submit</b> 23:13 25:1,21</p> <p><b>substantial</b> 37:16</p> <p><b>subtract</b> 42:4</p> <p><b>subway</b> 28:4 31:2</p> <p><b>success</b> 35:10</p> <p><b>successes</b> 5:12</p> <p><b>successful</b> 47:11,22 48:7</p> <p><b>such</b> 24:19</p> <p><b>summary</b> 18:23</p> <p><b>summer</b> 18:10 35:24</p> <p><b>sunset</b> 16:24 22:16</p> <p><b>support</b> 8:6,16 20:19</p> <p><b>supports</b> 33:3</p>
---	--	---

<p><b>surcharges</b> 44:14</p> <p><b>sure</b> 11:2,17 21:6 22:8 26:2,12 31:10 36:9 (8)</p> <p><b>surplus</b> 38:18</p> <p><b>sustainable</b> 36:24 37:18</p> <p><b>system</b> 22:21 34:5</p> <p><b>systems</b> 24:4 46:9</p> <p><b>t</b> 49:1,1</p> <p><b>t321</b> 31:6</p> <p><b>table</b> 16:9 17:7 18:2</p> <p><b>tables</b> 38:24</p> <p><b>take</b> 6:22 28:20 29:5 31:6,20 42:10 (6)</p> <p><b>taken</b> 49:11</p> <p><b>taking</b> 25:13 46:8</p> <p><b>talk</b> 13:17 21:15 45:11</p> <p><b>talked</b> 8:22</p> <p><b>talking</b> 27:19</p> <p><b>tangential</b> 45:3</p> <p><b>tax</b> 13:20 21:1</p> <p><b>taxi</b> 3 3:24 4:6,9 6:18 12:9 13:4,14,23,24 14:9,21 15:3,7,16,22,25 17:11,20 18:8,12,18 19:7,10,15,17 25:14 26:22 33:4,20 (30)</p> <p><b>taxicab</b> 13:9</p> <p><b>taxis</b> 4:18 14:5,15,24 15:1,18 32:15 34:1,17 35:6 44:22 (11)</p> <p><b>team</b> 6:17 9:18 23:19 25:7,23 26:10,11,11 27:18,23 28:22 29:5 34:21 47:8 48:2 (15)</p>	<p><b>teams</b> 5:10</p> <p><b>technology</b> 30:2</p> <p><b>tell</b> 29:15 48:8</p> <p><b>tells</b> 31:4,8</p> <p><b>ten</b> 14:17 33:8,23</p> <p><b>testing</b> 18:9</p> <p><b>text</b> 13:25 22:4</p> <p><b>than</b> 11:15 26:3 33:14 35:3 41:14,20 44:15 47:14 (8)</p> <p><b>thank</b> 5:7 6:14 7:7 10:12 11:19,20 12:1,2,3,11,12,19,19 19:4 20:22 21:8 22:25 26:16,20,21 27:16 31:14,15 35:17 36:2,11,13,15,16 41:9 42:11 45:1 46:23 47:5,6 48:18 (36)</p> <p><b>thanks</b> 38:10 43:18</p> <p><b>thanksgiving</b> 3:15</p> <p><b>that'd</b> 30:8</p> <p><b>their</b> 5:7,20 8:5 11:8 16:18 20:7 23:15 24:6 26:11 29:17 34:6,8 45:19 46:15 (14)</p> <p><b>them</b> 14:9 22:7,7,14 37:15 39:23 45:25 46:4,9 (9)</p> <p><b>there's</b> 11:18 21:19 28:8,11 34:16 42:17 43:5 45:9 (8)</p> <p><b>therefore</b> 17:19</p> <p><b>these</b> 5:8,22 7:23,24 8:7 9:3,5 10:4,18,22,25 11:11 18:5 20:14,18 22:24 26:4 27:12,25,25 28:9,13 29:7,16 33:8 38:11,20 46:5 (28)</p> <p><b>they're</b> 10:9 28:6</p> <p><b>thing</b> 43:7 47:22</p>	<p><b>things</b> 9:3 10:2,6 35:16 (4)</p> <p><b>think</b> 8:3 21:4 24:9 26:15 28:19 30:13 32:2,7,18 33:3 44:16 46:22 48:9 (13)</p> <p><b>thinking</b> 47:8</p> <p><b>thomas</b> 2:8</p> <p><b>those</b> 3:23 5:5 7:3 22:10 28:25 32:10 44:14,19 46:12,19 (10)</p> <p><b>though</b> 30:9</p> <p><b>thought</b> 27:21</p> <p><b>three</b> 8:17 18:25 36:8 48:12 (4)</p> <p><b>through</b> 5:25 6:8,22 9:12 19:19 26:8 38:5 39:9,13,17 40:4,25 (12)</p> <p><b>tif</b> 19:16 20:8,12,17,18 23:9,19,21,23 24:6,13,18 26:10 27:8 35:22 36:20 37:9 38:22,25 39:1,12 (21)</p> <p><b>tif's</b> 25:7</p> <p><b>time</b> 3:10 6:10 8:17 9:16 16:21 21:18 22:15 32:17 33:22 34:8 36:2 45:12 48:19 (13)</p> <p><b>timeline</b> 11:4</p> <p><b>times</b> 3:16 4:7 9:3 11:14 18:14 41:20,21 (7)</p> <p><b>title</b> 13:3 38:22</p> <p><b>titled</b> 16:4 18:22 36:20</p> <p><b>tlc</b> 3:4 5:10,17 10:11 16:21 18:9 19:9 20:8 21:22 24:7 25:18 29:8 31:25 34:21,24 35:2,7,8 37:14 47:6 48:10 (21)</p> <p><b>today</b> 3:4,13 11:5 23:25 24:18 33:13,15 (7)</p>
--	--	---

<b>today's</b> 5:13 6:22 30:2	<b>type</b> 25:6 39:6	<b>used</b> 32:4,12
<b>together</b> 6:18	<b>types</b> 5:22 30:17 35:4	<b>users</b> 22:6 36:10
<b>tons</b> 47:25	<b>uber</b> 32:14 33:20	<b>uses</b> 32:22
<b>too</b> 32:1	<b>ultimately</b> 15:14 24:11	<b>using</b> 17:25
<b>took</b> 26:4 41:4	<b>unanimous</b> 7:8 12:1	<b>usually</b> 23:22
<b>touch</b> 21:25	<b>underneath</b> 38:24	<b>utilization</b> 35:15
<b>towards</b> 24:12	<b>understand</b> 8:23 41:12	<b>valid</b> 29:4,10
<b>toyota</b> 19:12,22 26:24 46:2 (4)	<b>unfair</b> 5:4	<b>vanessa</b> 18 49:8
<b>track</b> 25:24 30:23	<b>unfortunately</b> 9:2	<b>vans</b> 35:6
<b>transcribe</b> 25:4	<b>unit</b> 7:15	<b>varghese</b> 45:16
<b>transcript</b> 49:11	<b>universe</b> 35:2	<b>variety</b> 30:16
<b>transcription</b> 24	<b>unlicensed</b> 6:5	<b>vehicle</b> 4:13 19:14 30:4 45:7,8 46:8 (6)
<b>transfer</b> 23:18	<b>unnecessary</b> 5:4	<b>vehicles</b> 4:8 27:12 28:14 33:12 34:14 35:1,2,4,5 40:13 44:13,17,19 46:5 47:14 (15)
<b>transitioning</b> 36:11	<b>unsafe</b> 6:6	<b>velazquez</b> 2:9 3:7 21:7,13 22:25 36:13 40:17 41:8 (8)
<b>translates</b> 47:24	<b>until</b> 13:10 15:18	<b>velazquez's</b> 35:19
<b>transparent</b> 20:18	<b>up</b> 3:24 4:2 6:9 9:1,6,13 14:10 17:6 18:6 20:8 22:2,17 37:12 40:14,23 41:21 43:24 44:1,5,10 45:11 (21)	<b>version</b> 25:2 34:23
<b>transportation</b> 29:2,9	<b>update</b> 13:5,15 16:5 18:23 42:11 (5)	<b>very</b> 6:12 9:18 21:18 26:9 29:4 46:4 (6)
<b>tremendous</b> 42:8,21	<b>updated</b> 22:18 24:4 34:23	<b>via</b> 10:5 16:23 30:21 47:18 (4)
<b>trip</b> 6:4 16:9,20 17:8 18:14 28:1,1 33:21 34:8 40:22,24,24 44:20 (13)	<b>updates</b> 12:10 38:23	<b>vision</b> 4:23
<b>triple</b> 40:12	<b>upfront</b> 19:16 23:24 40:10	<b>visit</b> 46:14
<b>trips</b> 3:22,24 4:1 5:20,24 10:10 17:24 27:20,25 28:9 31:22 32:7,9,16 34:10 38:3,4 47:19 (18)	<b>ups</b> 15:3 36:25 38:9	<b>visited</b> 45:19
<b>true</b> 49:10	<b>us</b> 3:13 4:14 6:12,22 22:3 23:13 25:5 38:7 42:13 (9)	<b>volume</b> 4:1 40:9 42:3
<b>trying</b> 24:5	<b>use</b> 5:19,22 6:3 11:12 18:3 29:18 31:1 32:6,20 33:16 34:7 41:14 (12)	<b>vote</b> 7:2,7 11:22
<b>two</b> 38:23 41:20,21 45:20 (4)		<b>voted</b> 35:20

<p><b>voting</b> 19:5 34:6</p> <p><b>wait</b> 4:6 16:21 25:3 32:17 (4)</p> <p><b>waiting</b> 11:6</p> <p><b>walker</b> 18 49:8</p> <p><b>wallets</b> 34:6</p> <p><b>want</b> 5:6,14 6:14 10:14,19 11:16 19:1,4 22:11 24:15 26:17,19 28:21 29:1 30:5 31:20,24 32:20 46:18 47:11,16,16 (22)</p> <p><b>wanted</b> 9:6 21:24 26:6 31:18 (4)</p> <p><b>watching</b> 14:3</p> <p><b>wav</b> 13:24 17:15 30:4 32:13 36:25 38:3 39:22 41:2,4,4 44:21 45:8,22 46:21 (14)</p> <p><b>ways</b> 37:15 38:8 44:13</p> <p><b>way</b> 15:21 25:6,16 28:8,16 30:4 42:15 49:14 (8)</p> <p><b>ways</b> 18:7 22:10</p> <p><b>we'd</b> 46:13</p> <p><b>we'll</b> 22:4,20 24:11</p> <p><b>we're</b> 11:1,3 13:12 22:5,7 23:8 24:4,17,21 27:6 32:18 39:5 40:10,19,21,23 41:3 44:13 (18)</p> <p><b>we've</b> 3:10 13:12 18:11 20:3 22:18 25:10 32:9 33:7 36:1,3 39:2,18 (12)</p> <p><b>website</b> 6:8 22:18 29:15,18,21 34:25 35:8 (7)</p> <p><b>weekend</b> 30:23</p> <p><b>weeks</b> 45:20</p> <p><b>welcome</b> 41:10</p>	<p><b>well</b> 3:22 5:8 6:20 39:11 44:12,15 46:15,20 (8)</p> <p><b>went</b> 41:20</p> <p><b>what</b> 3:18 8:8 9:22 18:1 21:16 23:20 24:4 25:17 27:24 30:5 31:9 32:2,18,19 33:1,7 43:6,16,16 45:13,21 46:7,15,20 47:23 (25)</p> <p><b>what's</b> 9:23,25</p> <p><b>whatever</b> 31:3 34:7 43:11</p> <p><b>wheelchair</b> 4:7,13,18 34:15,17 (5)</p> <p><b>wheelchairaccessible</b> 13:10 14:9,21 28:13 32:15 33:12 47:21 (7)</p> <p><b>when</b> 4:15 6:9 8:8 15:11 27:2 29:24,24 31:1 32:3,11,22 35:20 37:4 38:14 41:13 45:25 47:14 (17)</p> <p><b>where</b> 13:17 19:2 28:15 29:15 30:25 32:16 42:23 44:11 (8)</p> <p><b>whereof</b> 49:16</p> <p><b>whether</b> 29:14 44:21</p> <p><b>which</b> 6:5 8:25,25 28:15 30:5 32:12,13 35:11 38:18,20 39:14 40:22 45:4 (13)</p> <p><b>while</b> 17:5 26:4 40:2</p> <p><b>who</b> 6:15 11:12 13:19 20:25 32:22 33:15 39:20 40:23 41:2,3 (10)</p> <p><b>whole</b> 20:16</p> <p><b>why</b> 8:25 9:6,25 29:13 31:21 34:5 41:14,16 (8)</p> <p><b>will</b> 6:20 7:2,8 10:7 12:4 13:1,13,18,19 15:17 16:2,23 17:22 18:17 20:8,14,19,23,25 21:22 22:24 24:7 25:7 29:15</p>	<p>34:5 36:8 38:18,21 (28)</p> <p><b>wins</b> 20:6</p> <p><b>within</b> 10:9 25:24 33:23 34:16 35:10 49:9,10 (7)</p> <p><b>without</b> 5:11 6:13</p> <p><b>witness</b> 49:16</p> <p><b>wonderful</b> 3:11</p> <p><b>wondering</b> 27:22,24 28:7 45:5,8 (5)</p> <p><b>work</b> 6:18 11:1 25:6 26:12 27:18 35:25,25 36:4,5,7,12,14 42:23 47:18 (14)</p> <p><b>worked</b> 9:17 25:13</p> <p><b>workers</b> 19:10 25:14 26:22</p> <p><b>working</b> 18:17 20:3 22:21 29:16 30:22 31:5 34:1 46:3 (8)</p> <p><b>works</b> 31:9</p> <p><b>world</b> 30:2,3</p> <p><b>would</b> 23:12 30:10 36:24 37:1 39:14 40:19 41:6 43:16,17 (9)</p> <p><b>would've</b> 37:10</p> <p><b>wow</b> 48:6</p> <p><b>x</b> 1,5</p> <p><b>xyz</b> 30:7</p> <p><b>yeah</b> 29:19 34:16</p> <p><b>year</b> 3:18 4:1 5:6,12 13:7 15:8,19 16:11,12,25 17:9,13,18 20:10,14 24:22 28:7 31:22,23 35:21 38:16 39:2,8,9,13,17 40:2,4 43:25 44:18,24 (31)</p> <p><b>years</b> 8:18 14:10 33:8 43:2 48:13 (5)</p>
---	--	---

<p><b>yellow</b> 5:18 13:23 14:24 33:20 34:17 35:5 (6)</p> <p><b>yellow</b>s 34:9</p> <p><b>yes</b> 21:12,21 27:6 45:15 (4)</p> <p><b>yet</b> 15:13</p> <p><b>york</b> 2,7,7 5:24 13:25 19:10 25:14 26:22 29:10 33:13 47:19 49:4,9 (13)</p> <p><b>you're</b> 23:4 24:25 27:24 41:10 43:18,20 45:13 (7)</p> <p><b>you've</b> 26:21</p> <p><b>your</b> 3:15 7:4,16,17 14:16 21:5 24:1 27:7,18 29:1,2 30:18 35:24 41:12 45:3,11 47:18 (17)</p> <p><b>yous</b> 26:20</p> <p><b>zero</b> 4:23</p> <p><b>289</b> 41:15 42:10,20</p> <p><b>311</b> 6:7,8</p> <p><b>476</b> 39:8</p> <p><b>580</b> 39:1</p> <p><b>1000</b> 44:17</p> <p><b>1006</b> 9 3:3</p> <p><b>1055</b> 48:18,19</p> <p><b>1378</b> 39:10</p> <p><b>1678</b> 39:2</p> <p><b>2000</b> 48:4</p> <p><b>2013</b> 14:4</p> <p><b>2019</b> 32:8</p> <p><b>2021</b> 33:10</p> <p><b>2022</b> 47:15</p>	<p><b>2024</b> 38:25 39:7,16</p> <p><b>2025</b> 8 49:17</p> <p><b>2026</b> 20:13 38:17</p> <p><b>2030</b> 35:12,13</p> <p><b>4700</b> 17:11 31:23</p> <p><b>5000</b> 15:24 32:9 34:17</p> <p><b>6000</b> 14:25</p> <p><b>6700</b> 17:8 31:23</p> <p><b>7000</b> 33:11 34:19 47:13</p> <p><b>9000</b> 32:7</p> <p><b>13000</b> 14:15</p> <p><b>14000</b> 40:11</p> <p><b>30000</b> 19:16</p> <p><b>59000</b> 17:16</p> <p><b>65000</b> 47:24</p> <p><b>73000</b> 17:18</p> <p><b>78000</b> 14:20</p> <p><b>180000</b> 20:2</p> <p><b>5267100</b> 718</p> <p><b>12032025</b> 49:11</p>	
--	--	--