

Consolidated Plan

2017
One-Year Action Plan



Bill de Blasio
Mayor, City of New York

Marisa Lago
Director, Department of City Planning

NYCPLANNING
DEPARTMENT OF CITY PLANNING CITY OF NEW YORK



Effective as of October 20, 2017

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The City of New York

2017 CONSOLIDATED PLAN One-Year Action Plan

October 20, 2017

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Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of New York has based its 2017 Anticipated Resources projections for its four formula entitlement funded programs (CDBG, HOME, ESG, and HOPWA) on the FFY2017 entitlement grant amounts as announced by HUD based on funds appropriated by Congress.

For the 2017 Consolidated Plan Program Year, the City expects to receive approximately \$261,292,900 from the four HUD formula grant programs: \$150,294,862 for CDBG; \$53,258,298 for HOME; \$44,197,111 for HOPWA; and, \$13,542,650 for ESG.

With the passage of H.R. 3700 into law in July of 2016, which modernized the HOPWA formula from cumulative AIDS cases to living with HIV/AIDS, the NYC EMSA anticipated a decrease in the City's HOPWA 2017 grant award. However, the final FFY17 appropriation resulted in a 1% increase over the 2016 award, thereby offsetting what would have been a funding cut as per the new HOPWA formula guidelines.

Overall, the City's 2017 Consolidated Plan Program Year grant awards represent an approximate \$1.7 million decrease in entitlement grant funds received from the City's 2016 grant awards. The decrease in the total received amount is the result of decreases to the CDBG, HOME, and ESG formula entitlement grant programs' award amount, particularly the decrease in the amount for the CDBG program (a \$1.2 million reduction based on the program funds actually received in 2016) which offset the previously indicated increase (approximately \$419,000) in the amount received for New York City's 2017 HOPWA program.

With regards to the (one-year) expected resources as described in 2017 Action Plan (AP-) sections AP-15, Expected Resources, and AP-20, Annual Goals and Objectives, specific priorities for funds budgeted reflect the outcome of the City Charter mandated budget process that began with community board consultations in September 2016 and ended with adoption of the budget by the City Council in June 2017. These specific allocations reflect consensus on the need to achieve the City's annual goals. Funds in the Action Plan originally budgeted during City Fiscal Year (CFY) 2017 (which began on July 1, 2016) were subject to reallocation in the budget process for CFY18 (July 1, 2017). The funding allocations for the four HUD formula entitlement programs reflect grant awards actually received in 2017.

It should be noted the expected resources do not currently contain a potential subgrant of the federal Housing Trust Fund. New York State Homes and Community Renewal controls the State's allocation and will decide on any suballocations later in 2017. If the City receives a subgrant award, it will amend its Action Plan to include the HTF funds accordingly.

Anticipated Resources

Table AP-1 - Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	150,294,862	47,000,000	69,280,138	266,575,000	533,150,000	Expected Remainder Amount is calculated at \$Year3 x 2 years.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	53,258,298	736,360	0	53,994,658	106,516,596	The City cannot be certain what funding HUD will award in the next two years (2018-2019). Therefore, we estimate that in each of these years the City will receive funding equal to 2017. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is the Year 3 entitlement grant allocation times two (2).

HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	44,197,111	0	0	44,197,111	81,875,148	With the modernization of the HOPWA formula, the NYC EMSA anticipates a 5% loss of funding annually over the next five years. Since H.R 3700 includes a cap on losses to 5%, the NYC EMSA estimates that the "Expected Amount Available Remainder of ConPlan" is the Year 3 entitlement grant allocation minus a 5% cut, and a 5% cut every year thereafter for a total amount of \$81.8M assuming flat funding.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental	13,542,650	0	0	13,542,650	2,708,300	Expected Remainder Amount is calculated at \$Year3 x 2 years.

		assistance) Rental Assistance Services Transitional housing						
Competitive McKinney- Vento Homeless Assistance Act	public - federal	Permanent housing in facilities Supportive services Transitional housing Other	104,945,359	0	0	104,945,359	314,836,077	Annual allocation was determined from awarded Tier 1 and Tier 2 for FY2014 Competition grants and the 2014 Planning Grant. Expected Remainder Amount is calculated at \$Year2 x 3 years.
LIHTC	public - state	Acquisition Multifamily rental new construction Multifamily rental rehab	14,500,000	0	0	14,500,000	29,000,000	The Low Income Housing Tax Credit is a means by which the federal government provides funding, indirectly, for the construction and rehabilitation of low- income housing. Developers (and their investors) who build developments or rebuild buildings and rent to a specified percentage of low- income tenants, receive a credit against their federal

								<p>income taxes. By federal statute, eligible projects must target at minimum 20 percent of the units to households earning less than 50 percent of the median income or in New York City at least 25 percent of its units to households earning less than 60 percent of the median. There are two types of tax credits, 4% credits and the more valuable 9% credits. The 4% credits are available to projects that are financed through private activity bonds while the 9% credits are awarded through a competitive process. To obtain 9% credits developers must apply to the state housing agency in which their project is located, which decides which projects will receive the limited pool of tax credits allocated to their state. The State of New York delegates a portion of its</p>
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								<p>allocation authority to the New York City Department of Housing Preservation and Development. HPD received approximately \$14.5 million in 2018 credit authority to be allocated during the 2017 funding round. Since the State Division of Housing and Community Renewal can allocate credits to projects in New York City as well as throughout the rest of the State, additional projects may receive credits besides those allocated by HPD. HPD has an Allocation Plan that specifies the criteria used to select projects for allocation. Points are awarded to those projects based on the degree to which they satisfy criteria such as amount of subsidy required, sponsorship by non-profit organizations, and housing those with</p>
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								<p>very low income, and the homeless. Any developer can compete for tax credits available, and credits are awarded on a competitive basis, so it is impossible to know in advance which projects will receive credits in a given year. In practice, most low-income housing projects in New York City require not only tax credits but also additional public funds, such as low interest loans provided by the City. Among the programs likely to utilize the tax credit as a funding source in calendar year 2017 are the Supportive Housing Loan Program, Third Party Transfer, Multi-Family Participating Loan Program, HUD Multi-Family, Low Income Program and Participation Loan Program (PLP), Extremely Low and Low Income</p>
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								<p>Affordability Program (ELLA), Neighborhood Construction Program (NCP), and Senior Affordable Housing Rental Apartment Program (SARA). Typically, HPD's tax credit allocations help fund rehabilitation or construction of approximately 1,000 low-income units per year. For calendar year 2017 HPD anticipates these aforementioned programs will be applying to provide the same amount of units sought in 2016. New York City cannot be certain what funding New York State will award the City in the next two years (2018-2019). Therefore, we estimate that in each of these years the City will receive funding equal to 2017. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is the Year 3</p>
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								credit allocation times two (2).
Section 8	public - federal	Rental Assistance	412,015,729	0	0	412,015,729	824,031,458	Renewal funding for the Housing Choice Voucher program is \$412M for CY2017. HPD does not anticipate receiving any supplementary funding this year. The City cannot be certain what funding HUD will award in the next two years (2018-2019). Therefore, we estimate that in each of these years the City will receive funding equal to 2017. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is the Year 3 HCV allocation times two (2).
Other - Neighborhood Housing Services Revolving Loan	private	Homeowner rehab	193,000	0	0	193,000	386,000	Neighborhood Housing Services (NHS) is a nationwide nonprofit organization. The aim of the program is to support neighborhood revitalization through housing preservation. NHS of New York City and its divisional

								<p>offices provide below-market-rate interest financing to low- and moderate-income homeowners for the moderate rehabilitation of one- to four-family houses. A Revolving Loan Fund (RLF) has been established through prior years' CDBG allocations. The loan fund only consists of program income in the form of loan repayments and interest from notes receivable. The program is not receiving a new allocation in 2017. The balance of the revolving loan fund on 3/31/17 was \$159,718. Program income during 2017 is projected to be \$33,348. The revolving loan fund balance and program income (\$193,066 rounded to \$193,000) will be used to fund new loans and administrative costs during 2017. Through this program, NHS</p>
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								<p>operates a variety of loan programs, which are described below. The standards for these loans are approved by the Department of Housing Preservation and Development. A) Emergency Repair Loans: loans not exceeding \$10,000 that are needed to correct an immediate threat to the health and safety of the occupants of the subject building or to perform lead paint remediation anywhere in New York City. B) Revolving Loan Fund (RLF) Core Loans: loans made to borrowers citywide. In order to qualify for a loan the borrower's annual income must be at or below 80% of the Area Median Income, currently \$76,300 for a family of four. Homeowners may borrow up to \$30,000 per dwelling unit. NHS also leverages CDBG funds</p>
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								<p>with private funds in order to maximize the productivity of the RLF Core Loan Program.</p> <p>C) Home Improvement Program (HIP) Option Loans: Homeowners who have been turned down for a City-sponsored Home Improvement Loan due to their insufficient income or credit history are eligible to apply. Homeowners may borrow a maximum of \$30,000 at below-market rates. Additionally, the borrowers' annual income must be at or below 80% of the Area Median Income. The main office of NHS is located at 307 West 36th Street in Manhattan (phone: 212-519-2500). Neighborhood offices are located at the following locations: 1451 East Gun Hill Road, Bronx; 848 Concourse Village West, Bronx; 9701</p>
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								Avenue L, Brooklyn; 2806 Church Avenue, Brooklyn; and 60-20 Woodside Avenue, Queens.
Other - Community Development Block Grant- Disaster Recovery (CDBG-DR)	public - federal	Homeowner rehab Housing Public Improvements Public Services	4,213,876,000	0	0	4,213,876,000	0	This is the full value of New York City's CDBG-DR allocation. The City does not receive CDBG-DR funds annually.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HPD City Funds -- Calendar 2017

HPD Capital matching Federal Funds

HPD's total capital budget for calendar year 2017 from all funding sources (including HUD) is approximately \$1,192,128,000. Of that amount \$1,151,212,000 comes from the City. Of the City funds, \$205,025,000 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining \$946,187,000 of City funds are used in programs that do not receive Federal funds.

The City uses a portion of this \$205,025,000 figure to meet its 12.5% requirement to match HOME funds, in addition to using the appraised value of tax exemptions. The latest full year for which match data are available indicate that the City's match was \$ 62,260,940 as reported in the FY 2016 Match Report, published in the 2016 Consolidated Plan Annual Performance Report (APR). The City thus exceeded the 12.5% minimum. Estimates for next year's match amount and the portion constituting the cash value of Capital funds are not available at this time.

HPD Expense matching Federal Funds

HPD's total expense budget for calendar year 2017 from all funding sources (including HUD) is approximately \$1,248,426,254. Of that amount approximately \$187,958,707 comes from the City (tax levy, Inter-Fund Agreement (IFA), and Intra-City). Of the City funds, approximately \$71,559,038 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining approximate \$116,399,669 of City funds are used in programs that do not receive Federal funds.

HPD Capital without Federal Funds

In Calendar Year 2017, HPD expects to budget approximately \$946,187,000 in programs that receive no Federal funds.

HPD Expense without Federal Funds

In Calendar Year 2017 HPD expects to budget approximately \$116,399,669 in programs that receive no Federal funds.

HPD Capital and Expense

As the primary housing agency in the City of New York, HPD has used both City capital and tax levy funds to develop housing programs to address the needs of low-and moderate-income households. Although the funds received from the federal government are an essential element in the City's housing policy, HPD has created over 30 housing programs with no direct federal funds for the purposes of increasing housing production and maintaining the existing housing stock through the following activities: new construction, substantial and moderate rehabilitation, code enforcement, operating and maintenance costs, planning and administration, homeless prevention, infrastructure improvements, homeless assistance, rental assistance and other activities.

Non-federally funded HPD Programs

- Housing Rehabilitation Loan Program (HRP)
- Participation Loan Program (PLP)
- Green Housing Preservation Program
- Extremely Low and Low Income Affordability (ELLA)
- Mixed Income Program (Mix & Match)
- Middle Income Program (M2)
- Neighborhood Construction Program (NCP)
- Home Improvement Program (HIP)
- Housing Education Program (HEP)
- Inclusionary Housing Program
- New Infill Homeownership Opportunities (NIHOP)
- Senior Citizen Home Assistance Program (SCHAP)
- Urban Renewal Area Associated Costs
- Multifamily Homeownership Program
- Our Space Initiative
- Small Homes–Large Sites
- Small Homes–Scattered Sites
- Small Homes–NYCHA Program
- Year 15/Low-Income Housing Tax Credit Program (LIHTC)
- Mortgage Assistance Program

Emergency Solutions Grant Matching Funds

The City of New York provides a dollar for dollar match to the ESG award through City Tax Levy funds. In addition to the required matching funds, the City of New York provides additional City Tax Levy expense and capital funds that are used for family facilities and for overall agency administration. DHS also receives funding through Federal Temporary Assistance to Needy Families (TANF) and Homeless Assistance Funds from the State of New York, which are used for both single adult and family facilities and programs. A combination of all funding sources is dedicated to addressing the needs of homeless single adults and families and overall agency administration.

HOPWA Matching Funds

The City of New York invests in affordable and decent housing for low-income PLWHA. This commitment is evidenced by the fact that in 2016, for every HOPWA dollar spent, the City leveraged \$11.04 for a total of \$483,474,240. HOPWA dollars were combined with other federal resources, as well as State and City funding, to support HIV/AIDS housing and other services. HASA used City Tax Levy and matching State and federal dollars to fund case management and housing services as well as medical assistance, homecare, and homemaking services. HOPWA funds distributed to community-based organizations by DOHMH augmented City and State-funded services to persons with mental illness and HIV/AIDS. Almost all of the programs funded through DOHMH received in-kind and donations from the community based organizations providing their HOPWA-funded services.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Table AP-2 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Create Affordable Housing - New Construction	2015	2019	Affordable Housing		Housing - New Construction	HOME: \$27,595,192	Rental units constructed: 300 Household Housing Unit
2	Create New Homeownership Opportunities-Downpymnt	2015	2019	Affordable Housing		Housing - Homeownership assistance (Downpayment)	HOME: \$3,000,000	Direct Financial Assistance to Homebuyers: 200 Households Assisted
3	Emergency Shelter & Essential Services (ESG)	2015	2019	Homeless		Chronic Homelessness - ESG Emergency Shelter and Essential Services - ESG Veterans Homelessness - ESG	ESG: \$7,393,594	Homeless Person Overnight Shelter: 12100 Persons Assisted
4	Facilitate small business development and growth	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Eco Development	CDBG: \$290,000	Businesses assisted: 3054 Businesses Assisted
5	Homeless Outreach (ESG)	2015	2019	Homeless		Chronic Homelessness - ESG Homelessness -	ESG: \$781,950	Public service activities other than Low/Moderate

						Outreach (ESG-CDBG COMBINED) Veterans Homelessness - ESG		Income Housing Benefit: 600 Persons Assisted
6	Homeless Prevention (ESG)	2015	2019	Homeless		Homeless Prevention - ESG Veterans Homelessness - ESG	ESG: \$4,596,106	Homelessness Prevention: 5200 Persons Assisted
7	Improve literacy of low-skilled adults	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$1,561,000	Public service activities other than Low/Moderate Income Housing Benefit: 1680 Persons Assisted
8	Improve sanitary conditions throughout the City	2015	2019	Non-Housing Community Development Vacant Lots		Administration - CDBG Non-Housing Community Development / Planning Non-housing Community Development / Interim Assist	CDBG: \$10,208,000	Other: 1141 Other
9	Increase accessible hsg for people w/disabilities	2015	2019	Non-Homeless Special Needs		Administration - CDBG Housing - Privately-Owned	CDBG: \$196,000	Rental units rehabilitated: 4 Household Housing Unit Homeowner Housing Rehabilitated: 3 Household Housing Unit
10	Increase capacity of local arts organizations	2015	2019	Non-Housing Community Development		Administration - CDBG Non-housing Community	CDBG: \$293,000	Other: 4 Other

						Development / Capacity Bldg		
11	Independent living for the elderly and disabled	2015	2019	Public Housing Non-Homeless Special Needs		Administration - CDBG Public Housing	CDBG: \$675,000	Public service activities other than Low/Moderate Income Housing Benefit: 3167 Persons Assisted
12	Maintain habitability for elderly homeowners	2015	2019	Non-Homeless Special Needs		Administration - CDBG Housing - Privately-Owned	CDBG: \$362,000	Public service activities other than Low/Moderate Income Housing Benefit: 2150 Persons Assisted
13	Make the City more livable for ppl w/disabilities	2015	2019	Non-Homeless Special Needs		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$154,000	Public service activities other than Low/Moderate Income Housing Benefit: 262000 Persons Assisted
14	Perform housing market analysis	2015	2019			Administration - CDBG Housing - Planning	CDBG: \$11,125,000	
15	Preservation of historic buildings and areas	2015	2019	Non-Housing Community Development		Administration - CDBG Housing - Residential Historic Preservation Non-Housing Community Development / Planning Non-housing Community Development/Non-ResiHistPrsr	CDBG: \$687,000	Facade treatment/business building rehabilitation: 0 Business Homeowner Housing Rehabilitated: 3 Household Housing Unit

16	Preserve and improve occupied private housing	2015	2019	Private Housing	Code Enforcement Area: Mott Haven/ Hunts Point Bx Morrisania/ East Tremont Bx Highbridge/ South Concourse Bx University Heights/ Fordham Bx Kingsbridge Heights/ Mosholu Bx Riverdale/ Kingsbridge Bx Soundview/ Parkchester/ Throggs Neck/Co-op City Bx Pelham Parkway Bx Williamsbridge/ Baychester Bx Williamsburg/ Greenpoint/Bedford Stuyvesant Bk Bushwick Bk East New York/ Starrett City Bk Park Slope/ Carroll Gardens/ Sunset Park Bk North Crown Heights/ Prospect Heights Bk South Crown Heights Bk Borough Park Bk Flatbush/ Sheepshead Bay/Gravesend Bk Brownsville/ Ocean Hill Bk Lower East Side/ Chinatown Mn	Administration - CDBG Housing - Privately-Owned	CDBG: \$96,389,000	Rental units rehabilitated: 56175 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 675000 Household Housing Unit
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					Morningside/ Hamilton Heights Mn Central Harlem Mn East Harlem Mn Washington Heights/ Inwood Mn Jamaica Qn Rockaways Qn East Flatbush Bk			
17	Prevent Displacement and Reduce Cost Burdens-TBRA	2015	2019	Affordable Housing		Housing - HOME Tenant-Based Rental assistance	HOME: \$18,000,000	Tenant-based rental assistance / Rapid Rehousing: 1250 Households Assisted
18	Prevent long-term displacement and homelessness	2015	2019	Homeless		Administration - CDBG Homelessness - Emergency Shelter	CDBG: \$19,847,000	Public service activities other than Low/Moderate Income Housing Benefit: 964 Persons Assisted Homeless Person Overnight Shelter: 4379 Persons Assisted
19	Promote community development through planning	2015	2019	Affordable Housing Non-Housing Community Development		Administration - CDBG Non-Housing Community Development / Planning	CDBG: \$16,430,000	
20	Promote justice for victims of crime and abuse	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$3,246,000	Public service activities other than Low/Moderate Income Housing Benefit: 113250 Persons Assisted

21	Provide community green space through gardens	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$1,294,000	Public service activities other than Low/Moderate Income Housing Benefit: 21450 Persons Assisted
22	Provide day care services to low/mod households	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$2,963,000	Public service activities other than Low/Moderate Income Housing Benefit: 181 Persons Assisted
23	Provide enrichment activities to low/mod areas	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$5,606,000	Public service activities other than Low/Moderate Income Housing Benefit: 16800 Persons Assisted
24	Provide recreational activities for low/mod people	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$5,621,000	Public service activities other than Low/Moderate Income Housing Benefit: 16925193 Persons Assisted
25	Provide safe learning environment in City schools	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Pub. Facilities	CDBG: \$16,350,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 107780 Persons Assisted
26	Provide safe, accessible senior centers	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing	CDBG: \$1,920,000	Public Facility or Infrastructure Activities other than Low/Moderate

						Community Development/Pub. Facilities		Income Housing Benefit: 3500 Persons Assisted
27	Recover and rebuild after Hurricane Sandy	2015	2015	Affordable Housing Public Housing Homeless Non-Housing Community Development		Community Development Block Grant/Disaster Recovery	CDBG-DR: \$4,213,876,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 8200000 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 87 Households Assisted Rental units rehabilitated: 316 Household Housing Unit Homeowner Housing Rehabilitated: 2107 Household Housing Unit Jobs created/retained: 58 Jobs Businesses assisted: 228 Businesses Assisted
28	Reduce homelessness	2015	2019	Homeless		Administration - CDBG Homelessness - Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)	CDBG: \$4,805,000	Homeless Person Overnight Shelter: 9778 Persons Assisted
29	Reduce housing discrimination	2015	2019	Fair Housing		Administration - CDBG Housing - Fair Housing	CDBG: \$329,000	

30	Reduce hunger	2015	2019	Non-Housing Community Development		Non-Housing Community Development/Pub. Facilities Non-Housing Community Development/Public Services	CDBG: \$5,487,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 80384 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 250384 Persons Assisted
31	Reduction of blighted properties	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development / Clearance	CDBG: \$37,590,000	Buildings Demolished: 35 Buildings
32	Return foreclosed housing to private ownership	2015	2019	Affordable Housing		Administration - CDBG Housing - Affordable Housing	CDBG: \$18,582,000	Housing Code Enforcement/Foreclosed Property Care: 2658 Household Housing Unit
33	Revitalize commercial districts in low/mod areas	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Eco Development	CDBG: \$2,223,000	Businesses assisted: 11 Businesses Assisted Other: 45 Other
34	Revitalize the Bronx River and the adjacent area	2015	2019	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$206,000	Public service activities other than Low/Moderate Income Housing Benefit: 245000 Persons Assisted

100	Reduce homelessness among low-income PLWHA	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$44,197,111	Tenant-based rental assistance / Rapid Rehousing: 30 Households Assisted Housing for Homeless added: 250 Household Housing Unit Housing for People with HIV/AIDS added: 2339 Household Housing Unit Other: 175 Other
110	Increase housing stability among low-income PLWHA	2015	2019	Affordable Housing Non-Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$44,197,111	Tenant-based rental assistance / Rapid Rehousing: 30 Households Assisted Housing for People with HIV/AIDS added: 2339 Household Housing Unit HIV/AIDS Housing Operations: 250 Household Housing Unit Other: 175 Other
120	Promote access to care among low-income PLWHA	2015	2019	Affordable Housing Non-Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$44,197,111	Tenant-based rental assistance / Rapid Rehousing: 30 Households Assisted Housing for People with HIV/AIDS added: 2339 Household Housing Unit HIV/AIDS Housing Operations: 250 Household Housing Unit Other: 175 Other

Goal Descriptions

Table AP-3 – Goal Descriptions

1	Goal Name	Create Affordable Housing - New Construction
	Goal Description	Use HOME Program funds to increase supply of high-quality, affordable multi-family rental housing for income-eligible New Yorkers, particularly for those with special needs.
2	Goal Name	Create New Homeownership Opportunities-Downpymnt
	Goal Description	Use HOME Program funds to assist first-time homebuyers to afford down payment expense.
3	Goal Name	Emergency Shelter & Essential Services (ESG)
	Goal Description	Funds will be used to support the operations of adult and family shelters. In addition to supporting general shelter operations, funds will be used to provide services within the shelter like substance abuse counseling, employment services, advocacy, etc. There are specific services and housing placement options targeted to veterans, families with children, and chronically homeless individuals.
4	Goal Name	Facilitate small business development and growth
	Goal Description	Facilitate small business creation, development, and growth; provide technical assistance; and maximize entrepreneurial development services to vendors and other micro-enterprises.
5	Goal Name	Homeless Outreach (ESG)
	Goal Description	Funds will be used to invest in proven strategies to reduce the number of homeless individuals on the streets. Activities will include canvassing for clients, engaging clients, accessing or providing emergency and crisis intervention services, assessing clients, crisis intervention counseling, case management, providing access to any available entitlements, benefits, housing or other resources, direct provision of and/or referrals and linkages to health and/or mental health services, and transportation of clients. There will be a specific focus on homeless veterans and chronically homeless individuals.
6	Goal Name	Homeless Prevention (ESG)
	Goal Description	Funds will be used to prevent adult families and individuals at-risk of homelessness from entering shelter. Services will include family or tenant/landlord mediation, household budgeting, emergency rental assistance, and benefits advocacy.
7	Goal Name	Improve literacy of low-skilled adults
	Goal Description	Improve the employment and economic opportunities for low-skilled, low-income adult New Yorkers through the provision of literacy and basic educational services.
8	Goal Name	Improve sanitary conditions throughout the City
	Goal Description	Promote sanitary conditions throughout the City.

9	Goal Name	Increase accessible hsg for people w/disabilities
	Goal Description	Continue to fund the removal of architectural barriers in rental dwellings and owner-occupied residences, thereby helping people with disabilities to remain in their homes and to maintain their independence.
10	Goal Name	Increase capacity of local arts organizations
	Goal Description	Assist local arts organizations that serve low- and moderate-income areas targeted by the Mayor's Office by providing technical assistance to build cultural capacity of the area.
11	Goal Name	Independent living for the elderly and disabled
	Goal Description	Continue to promote long-term, community-based residential options with supportive services for the elderly and people with disabilities who need help with daily living activities, housekeeping, self-care, social services, and other assistance in order to continue to live independently in the community.
12	Goal Name	Maintain habitability for elderly homeowners
	Goal Description	Help the elderly maintain and retain their homes through the provision of home repairs.
13	Goal Name	Make the City more livable for ppl w/disabilities
	Goal Description	Provide outreach and technical assistance to people with disabilities, landlords, tenants, and advocates in the areas of housing and housing rights.
14	Goal Name	Perform housing market analysis
	Goal Description	Assist in housing preservation through comprehensive housing market analysis.
15	Goal Name	Preservation of historic buildings and areas
	Goal Description	Promote the preservation of historic residential and non-residential buildings.
16	Goal Name	Preserve and improve occupied private housing
	Goal Description	Preserve and improve the existing supply of occupied privately-owned housing.
17	Goal Name	Prevent Displacement and Reduce Cost Burdens-TBRA
	Goal Description	Use HOME Program funds to ensure affordability for the purpose of providing decent affordable housing.
18	Goal Name	Prevent long-term displacement and homelessness
	Goal Description	Provide emergency relocation services to tenants displaced as a result of unsafe building conditions.
19	Goal Name	Promote community development through planning

	Goal Description	Perform citywide comprehensive community development planning to help formulate long-term development and policy objectives for the City.
20	Goal Name	Promote justice for victims of crime and abuse
	Goal Description	Assist crime victims through counseling, document replacement, court services, shelter referrals, and other services.
21	Goal Name	Provide community green space through gardens
	Goal Description	Create, improve, and maintain neighborhood gardens.
22	Goal Name	Provide day care services to low/mod households
	Goal Description	Support housing and economic development efforts by providing day care services so low- and moderate-income parents and caregivers may secure employment.
23	Goal Name	Provide enrichment activities to low/mod areas
	Goal Description	Provide comprehensive community development services to residents in low- and moderate-income areas through academic enhancement, recreational, cultural, and substance abuse prevention programs.
24	Goal Name	Provide recreational activities for low/mod people
	Goal Description	Provide recreational opportunities to low- and moderate-income people by funding staff to coordinate and manage programs at park facilities and the creation/improvement of playgrounds.
25	Goal Name	Provide safe learning environment in City schools
	Goal Description	Provide a safe environment for NYC public school students through the prevention or removal of code violations.
26	Goal Name	Provide safe, accessible senior centers
	Goal Description	Improve the quality of life for senior citizens through the rehabilitation of senior centers.
27	Goal Name	Recover and rebuild after Hurricane Sandy
	Goal Description	
28	Goal Name	Reduce homelessness
	Goal Description	Support operations, improvement, and expansion of adult and family shelters, street outreach services, and drop-in centers at which homeless persons receive services to help them return to self-sufficiency as soon as possible.
29	Goal Name	Reduce housing discrimination
	Goal Description	Prevent discrimination in housing by providing fair housing counseling services, education, and assistance to effectuate compliance in the public and private housing markets.
30	Goal Name	Reduce hunger

	Goal Description	Address hunger and food insecurity by expanding access to free school- and pantry-based meals.
31	Goal Name	Reduction of blighted properties
	Goal Description	Improve neighborhood quality through the elimination or improvement of blighted properties.
32	Goal Name	Return foreclosed housing to private ownership
	Goal Description	Use CDBG funds to maintain and then City funds to rehabilitate and return the stock of City-owned buildings to a range of responsible private owners in order to improve living conditions in these buildings while maintaining affordability for very low-, low-, and moderate-income tenants.
33	Goal Name	Revitalize commercial districts in low/mod areas
	Goal Description	Revitalize commercial corridors in low- and moderate-income areas.
34	Goal Name	Revitalize the Bronx River and the adjacent area
	Goal Description	Oversee the revitalization of the Bronx River and educate the public to be environmentally-responsible in its use.
100	Goal Name	Reduce homelessness among low-income PLWHA
	Goal Description	The City will use HOPWA funds to reduce homelessness among low-income for persons living with HIV/AIDS (PLWHA) through the provision of supportive housing, rental assistance, permanent housing placement and housing information services.
110	Goal Name	Increase housing stability among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS (PLWHA) not only gain stable housing but that they maintain housing stability through the provision of support services and supportive housing.
120	Goal Name	Promote access to care among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS access and receive primary care to help improve health outcomes.

Projects

AP-35 Projects – 91.220(d)

Introduction

The Department of Homeless Services is the recipient of the City's Emergency Solutions Grant (ESG). These funds support efforts to serve homeless and at-risk of homelessness individuals and families.

The Department of Health and Mental Hygiene (DOHMH) administers the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The Department of Housing Preservation and Development (HPD) administers the City's HOME Investment Partnership (HOME) Grant. Proposed projects funds affordable housing new construction, affordable housing rehabilitation, first-time homebuyers homeownership assistance, and tenant-based rental assistance.

The Office of Management and Budget has oversight responsibility for the Community Development Block Grant program.

(For additional information about Hurricane Sandy, the City's response, and Disaster Recovery (DR) funded programs, please visit www.nyc.gov/cdbg to read the current CDBG-DR Action Plan.)

For 2017 the Proposed Action Plan's listing of projects has been re-ordered to correspond with their associated One-Year Goal(s) as found in section AP-20, Annual Goals and Objectives. It should be noted that the order of the One-Year Goals in AP-20 are automatically sorted alphabetically by HUD's eConPlanning software suite and therefore, should not be misinterpreted as the City's order of priority.

Projects

Table AP-4 - Project Information

#	Project Name
1	HPD Affordable Housing Development Program
2	HomeFirst Down Payment Assistance Program
3	HESG17 EMERGENCY SOLUTIONS GRANT PROGRAM
4	NYC Business Solutions
5	Adult Literacy Program
6	Neighborhood Vacant Lot Clean-Up Program
7	Project Open House
8	Community Arts Development Program
9	Elderly Safe-at-Home Program
10	Senior Resident Advisor Program
11	Elderly Minor Home Repair Program
12	Housing Information and Education
13	Landmarks Historic Preservation Grant Program

#	Project Name
14	Targeted Code Enforcement
15	Alternative Enforcement Program
16	7A Program
17	Emergency Repair Program
18	Litigation
19	HOME Tenant-Based Rental Assistance (TBRA)
20	HPD Emergency Shelters
21	Safe Horizon
22	GreenThumb
23	Day Care Center Services
24	Beacon School Program
25	Minipools
26	Prospect Park Administrator's Office
27	Van Cortlandt Park Administrator's Office
28	Pelham Bay Park Administrator's Office
29	Schoolyards To Playgrounds
30	Code Violation Removal in Schools
31	DFTA Senior Center Improvements Program
32	Homeless Outreach and Housing Placement Services
33	DHS Homeless Services
34	HPD Shelter Expansion Staff
35	DHS Shelter Renovations Project Support
36	DOE School Kitchen Renovations Program
37	Met Council Food Pantry
38	Demolition Program
39	NYCHA Facade Improvement Program
40	Maintenance and Operation of Tax-Foreclosed Housing
41	Avenue NYC
42	Bronx River Project
43	Landmarks Preservation Commission Planning
44	DCP Information Technology
45	DCP Comprehensive Planning
46	Scorecard Program
47	HPD Fair Housing Services Program
48	Housing Policy Analysis and Statistical Research
49	HPD Administration
50	Primary Prevention Program
51	Neighborhood Preservation Consultants
52	Rent Guidelines Board Support Staff
53	CDBG Administration
54	2017-2020 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH17F002 (DOHMH-DC)
55	2017-2020 AIDS Center of Queens County, Inc. NYH17F002 (ACQC)
56	2017-2020 Bailey House, Inc. NYH17F002 (BH)

#	Project Name
57	2017-2020 CAMBA, Inc. NYH17F002 (CAMBA)
58	2017-2020 Catholic Charities Neighborhood Services, Inc. NYH17F002 (CCNS)
59	2017-2020 Gay Men's Health Crisis NYH17F002 (GMHC)
60	2017-2020 Harlem United Community AIDS Center, Inc. NYH17F002 (HUCAC)
61	2017-2020 Hispanic AIDS Forum NYH17F002 (HAF)
62	2017-2020 Institute for Community Living, Inc. NYH17F002 (ICL)
63	2017-2020 Praxis Housing Initiatives, Inc. NYH17F002 (PRAXIS)
64	2017-2020 Project Hospitality, Inc. NYH17F002 (PH)
65	2017-2020 Promesa, Inc. NYH17F002 (PROMESA)
66	2017-2020 Services for the Underserved, Inc. NYH17F002 (SUS)
67	2017-2020 Unique People Services, Inc. NYH17F002 (UPS)
68	2017-2020 Volunteers of America Greater New York, Inc. NYH17F002 (VOA)
69	2017-2020 The Osborne Association, Inc. NYH17F002 (OA)
70	2017-2020 African Services Committee NYH17F002 (ASC)
71	2017-2020 HIV/AIDS Services Administration NYH17F002 (HASA)

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

Please see Module AP-55., Affordable Housing.

AP-38 Project Summary

Project Summary Information

Table AP-5 – Project Summary

1	Project Name	HPD Affordable Housing Development Program
	Goals Supported	Create Affordable Housing - New Construction
	Needs Addressed	Housing - New Construction
	Funding	HOME: \$27,595,192
	Description	HPD's Affordable Housing Development Program supports the City's priority for the creation of affordable multi-family rental housing for income-eligible New Yorkers. HPD funds the acquisition, new construction or rehabilitation of properties for the purpose of developing long-term affordable housing, including supportive housing for formerly homeless, seniors, and other vulnerable populations. The units are rented to extremely low income, very low income, low income and/or moderate and/or middle income households.
	Estimate the number and type of families that will benefit from the proposed activities	300 Extremely Low Income (0-30% MFI) Very Low Income (0 to 50% MFI) Low Income (51 to 80% MFI) and/or moderate and/or middle income households will benefit from this activity. Type of households that may be assisted include: Special Needs Populations; Homeless Individuals; the Elderly; and, All Other Renter Types, respectively.
	Location Description	Citywide
2	Project Name	HomeFirst Down Payment Assistance Program
	Goals Supported	Create New Homeownership Opportunities-Downpymnt
	Needs Addressed	Housing - Homeownership assistance (Downpayment)
	Funding	HOME: \$3,000,000
	Description	The HomeFirst Program offers down payment assistance to first-time homebuyers. Eligible homebuyers can qualify for a forgivable loan to use toward down payment and/or closing costs on a one- to four- family home, condominium, or cooperative purchased in one of the five boroughs of New York City. The amount of the forgivable loan will be up to \$25,000. Eligible borrowers must be first-time homebuyers with a maximum annual household income up to 80% of Area Median Income (AMI); purchase a one- to four-family home, condominium, or cooperative in one of the five boroughs of New York City; qualify for a mortgage loan from a participating lender; have their own savings to contribute toward down payment and closing costs; successfully complete a homebuyer education course with an HPD-approved counseling agency; and occupy the property as their primary residence for at least ten years.

	Estimate the number and type of families that will benefit from the proposed activities	This Program will assist 200 Very Low (0 to 50%MFI), and/or Low Income (51 to 80% MFI) first- time homebuyers.
	Location Description	Citywide
3	Project Name	HESG17 EMERGENCY SOLUTIONS GRANT PROGRAM
	Goals Supported	Homeless Prevention (ESG) Homeless Outreach (ESG) Emergency Shelter & Essential Services (ESG)
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED) Homeless Prevention - ESG Emergency Shelter and Essential Services - ESG Veterans Homelessness - ESG Chronic Homelessness - ESG
	Funding	ESG: \$13,542,650
	Description	DHS is the recipient for ESG funding. These funds are used to serve individuals and families who are homeless or at-risk of becoming homeless. These funds are used to provide the following services: Emergency Shelter & Essential Services, Street Outreach, and Homeless Prevention.
	Estimate the number and type of families that will benefit from the proposed activities	Homeless Persons Overnight shelter: 12,100 Assisted; Homelessness Prevention: 5,200 Assisted; Homeless Outreach: 600 Assisted.
	Location Description	ESG-funded Homeless Prevention, Emergency Shelter and Street Outreach services and activities are provided citywide.
	Planned Activities	Carry out homeless prevention services, conduct homeless outreach, provide shelter and essential services to homeless individuals and families.
4	Project Name	NYC Business Solutions
	Goals Supported	Facilitate small business development and growth
	Needs Addressed	Non-Housing Community Development/Eco Development
	Funding	CDBG: \$290,000
	Description	NYC Business Solutions provides free technical assistance to small business entrepreneurs in New York City. The program also provides Business Basics training courses.
	Target Date	6/30/2017

Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve a total of 3,054 businesses: an estimated 76 businesses will be served at the Vendor Market, 228 businesses will be served by Gov Nav (formerly NYC Business Acceleration), and 2,750 persons will attend Business Basics classes.
Location Description	<p>The Flatbush Caton Vendor Market is located at 814 Flatbush Avenue (corner of Caton Avenue), Brooklyn. New York City GovNav staff is located at 110 William Street, 2nd Floor, New York, NY 10038</p> <p>The seven Business Solutions Centers are located at the following addresses:</p> <ul style="list-style-type: none"> • 400 East Fordham Road, Bronx • 9 Bond Street, Brooklyn • 79 John Street, Manhattan • 361 West 125th Street, Manhattan • 560 West 181st Street, Manhattan • 168-25 Jamaica Avenue, Queens • Stuyvesant Place, Staten Island
Planned Activities	<p>NYC Business Solutions is a set of services offered by the NYC Department of Small Business Services (SBS) to help entrepreneurs and small businesses start, operate, and expand in New York City. Services include business courses; pro-bono legal assistance on select business matters; assistance finding financing; incentives and contracting opportunities; navigating government; and assistance finding and training qualified employees.</p> <p>As of 7/1/17, this program will be funded by City tax levy to reduce the administrative burden for SBS staff, which had to maintain timesheets documenting the time spent on CD-eligible activities and to unburden clients from having to disclose their household incomes.</p> <p>SBS staff develops a curriculum of business training courses for delivery at seven NYC Business Solutions Centers and provides direct business counseling through outreach conducted by the GovNav staff and NYC Business Solutions Center staff.</p> <p>Curriculum Development</p> <p>Free training in business planning, marketing, developing and understanding financial statements, and bookkeeping software is provided to micro-entrepreneurs and small business owners at the NYC Business Solutions Centers citywide, with the goal of equipping customers with the skills they need to effectively plan, manage, and expand their businesses. SBS staff supports the development of effective curricula to meet the business owners' needs, manages consultants who conduct classes, and works with Center staff to market</p>

		<p>and manage the classes. Classes are currently offered in English, Spanish, Russian, Haitian-Creole, Korean, Chinese, Bengali, and Arabic and are being developed in French and Urdu.</p> <p>Government Navigation (GovNav) GovNav is a free set of services that help business owners open or expand faster and easier, operate more smoothly, and recover from disasters. GovNav serves businesses citywide and provides a variety of services including client management, plan reviews, consultations with inspectors, and inspections from City agencies such as the Department of Buildings, the Department of Consumer Affairs, the Department of Health and Mental Hygiene, and the Department of Environmental Protection.</p> <p>The GovNav client management team was partially CD-funded. CD-funded staff provided one-on-one support and guidance to micro-enterprises and businesses that serve low- and moderate-income areas. Client Managers act as a general point of contact and assist business owners by evaluating the establishment's needs, advising on compliance, coordinating and sequencing required services, and helping with facility disruptions and utility issues.</p> <p>Vendor Markets The Markets Program facilitates the business needs of low- and moderate-income microenterprises by enabling their development and providing the support necessary to make them viable. The Program establishes markets in low/mod neighborhoods and provides regulated settings where former street vendors, small business startups, and other small scale entrepreneurs may conduct business for a nominal fee. In addition, the Markets Program partners with qualified local nonprofit organizations to manage the markets' daily operations and business services, which include one-on-one business assessments and counseling; business skills training; and technical assistance, specifically in the areas of bookkeeping, marketing, merchandising, licensing, and permitting. Operations at the markets are funded with the fees generated from the businesses while training, technical assistance services and program oversight costs are CD-funded. A CD-funded SBS staff-member oversaw the Markets Program and other CD-eligible economic development activities. This position was charged to the CD Administration program.</p>
5	Project Name	Adult Literacy Program
	Goals Supported	Improve literacy of low-skilled adults
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,561,000

	Description	CD funds are used to administer Adult Basic Education and English for Speakers of Other Languages classes for adults.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide literacy classes to 1,680 adults.
	Location Description	<ul style="list-style-type: none"> • BronxWorks - 60 East Tremont Avenue, Bronx • Kingsbridge Heights Community Center - 3101 Kingsbridge Terrace, Bronx • Mercy Center - 377 East 145th Street, Bronx • CAMBA - 1720 Church Avenue, Brooklyn • Catholic Charities Neighborhood Services - 191 Joralemon Street, Brooklyn • Council of Jewish Organizations of Flatbush - 1523 Avenue M, Brooklyn • Jewish Community Council of Greater Coney Island - 3001 West 37th Street, Brooklyn • Opportunities for a Better Tomorrow - 783 Fourth Avenue, Brooklyn • Shorefront YM-YWHA of Brighton-Manhattan Beach, Inc. - 3300 Coney Island Avenue, Brooklyn • St. Nicks Alliance Corporation - 2 Kingsland Avenue, Brooklyn • Agudath Israel - 42 Broadway, Manhattan • The Door: A Center of Alternatives - 555 Broome Street, Manhattan • Henry Street Settlement - 265 Henry Street, Manhattan • Inwood Community Services - 651 Academy Street, Manhattan • Northern Manhattan Improvement Corporation - 76 Wadsworth Avenue, Manhattan • Fortune Society - 29-76 Northern Boulevard, Queens • Queens Community House - 74-09 37th Avenue, Queens • YWCA of Queens - 4207 Parsons Boulevard, Queens
	Planned Activities	CD funds are used to pay for contracts with adult literacy providers administered by the Department of Youth and Community Development (DYCD). The funded programs offer instruction in literacy, numeracy, and English as a Second Language to participants who lack sufficient mastery of basic educational skills or are unable to speak, read, and/or write the English language well enough to participate in education or training programs conducted in English. The fundamental goal of the Adult Literacy Program is to help New Yorkers attain the reading, writing, and communication skills they want and need to gain employment and/or pursue further education.
6	Project Name	Neighborhood Vacant Lot Clean-Up Program
	Goals Supported	Improve sanitary conditions throughout the City

Needs Addressed	Non-housing Community Development/Interim Assist
Funding	CDBG: \$9,798,000
Description	Vacant lots littered with garbage, debris, and bulk refuse are cleaned. CD funds pay for lot cleaning staff, security, equipment storage, and equipment mechanics.
Target Date	6/30/2017
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will clean 1,077 vacant lots and 64 diversions (1,141 units of service) that pose threats to the public's health and safety.
Location Description	Vacant lots in CD-eligible areas citywide.
Planned Activities	<p>The Department of Sanitation (DSNY) cleans vacant lots and the surrounding premises of abandoned buildings that are littered with garbage, debris, and bulk refuse to meet the City's Health and Administrative Code standards.</p> <p>Please note that this program is no longer CD-funded as of 7/1/2017. Due to improving cleanliness conditions and the declining number of vacant lots in the City, City tax levy funds will now fully support the program to allow its staff to also work on other activities that may not be CD-eligible.</p> <p>Prior to 7/1/17, CD funds paid for services that are performed in CD-eligible areas. Monthly cleaning schedules are keyed to Community Boards and based on the following priorities: health emergencies, preparatory cleaning for other CD-funded lot-related programs, and Community Board requests. The Lot Inspection Unit investigates all requests for lot cleaning services, including 311 requests. Lot Inspectors prepare work orders, eliminate duplicate requests, and refer non-lot-related conditions to the proper agency for corrective action when appropriate.</p> <p>The Lot Cleaning Division cleans vacant lots and services other dump-out conditions, known as "diversions," which occur on streets, sidewalks, and uncut/unpaved streets, etc. These occurrences were identified as being in CD-eligible or -ineligible areas and recorded accordingly. Additionally, the Division cleans perimeters of properties that have abandoned structures, such as foreclosed properties. Privately-owned properties are billed accordingly.</p> <p>The program also conducts tire removal operations. In addition to removing a blighting influence, tire removal assists in the effort to battle the West Nile Virus as mosquitoes often breed in water that collects in</p>

		<p>discarded tires. Tires and metal are recycled to private vendors with a stipulation that they are to be reincorporated as a substitute for goods made from virgin materials.</p> <p>The operational procedure of the recovery of top soil is in compliance with the Department of Environmental Conservation's regulations, which monitors soil being transferred from one property to another. CD funds also provided private security for the Neighborhood Vacant Lot Clean-Up Program's operations, mechanics to repair the program's equipment, and waste disposal costs for debris removal from CD-eligible areas.</p> <p>Revenue is generated from payments by private lot owners for the cost of lot cleaning services and from interest (fees charged for late payments). This revenue is cost-allocated based on the percentage of the lots located in CD-eligible areas.</p>
7	Project Name	Project Open House
	Goals Supported	Increase accessible hsg for people w/disabilities
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$196,000
	Description	Project Open House (POH) uses contractors to remove architectural barriers in rental units and owner-occupied homes.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will complete projects in three owner-occupied units and four renter-occupied units, for a total of seven units.
	Location Description	CD-funded staff located at 100 Gold Street in Manhattan oversees eligible projects citywide.
	Planned Activities	<p>The Mayor's Office for People with Disabilities operates Project Open House, in which CD funds are used to remove architectural barriers from the homes of New York City residents who have disabilities. The extent of the work depends on the physical condition of the applicant and their particular needs. Projects include grab bar installations, main entry components (ramp, chair lift, and door), and kitchen and bathroom modifications. Project Open House affords program recipients greater independence through greater accessibility of their living environment.</p> <p>The following criteria are used to determine grant recipients:</p> <ul style="list-style-type: none"> • Applicant must have a permanent disability; • Must be a legal resident of New York City;

		<ul style="list-style-type: none"> • Income eligibility under Section 8 income limits; and • Need for increased independence. <p>For more information about the program, please visit: www.nyc.gov/html/mopd/html/poh/poh.shtml.</p>
8	Project Name	Community Arts Development Program
	Goals Supported	Increase capacity of local arts organizations
	Needs Addressed	Non-housing Community Development/Capacity Bldg Non-Housing Community Development/Planning
	Funding	CDBG: \$293,000
	Description	CADP uses consultants to provide technical assistance to small cultural organizations.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will complete capacity building projects with four low- and moderate-income areas.
	Location Description	Staff located at 31 Chambers Street, Manhattan work with groups that serve low/mod populations and areas
	Planned Activities	<p>The NYC Department of Cultural Affairs' (DCLA) initiative, Building Community Capacity (BCC), takes a collaborative and comprehensive approach to building cultural capacity in targeted low- and moderate-income neighborhoods. The program brings together local stakeholders for visioning and goal setting, intensive training sessions, workshops, coaching, public programs, and other activities designed to enhance the role that arts and culture play in developing a healthy, thriving community.</p> <p>Through the multi-year program, DCLA seeks to strengthen the cultural ecosystem in NYC communities that have been targeted by this Mayoral administration for cross-agency support, while also integrating cultural assets and activities into overall community development. BCC was designed to ensure that current community development efforts include the voices and active participation of New York's cultural community in a way that strengthens the neighborhood's capacities beyond the length of the City's formal interventions, allowing for positive social change that can be sustained over the long-term.</p> <p>DCLA is now poised to comprehensively assess BCC, and by learning from its successes, challenges, and opportunities, develop a strategic framework for future iterations. Essential to these efforts will be ensuring that BCC aligns its work even more closely with the above findings. To achieve this undertaking, DCLA will procure technical assistance providers to work with staff in creating a framework that encompasses the following components:</p> <ul style="list-style-type: none"> • Organizational: determine mission and goals;

		<ul style="list-style-type: none"> • Programmatic: develop activities and assistance needed to achieve specific outcomes consistent with identified goals, and that are related to target participants; • Operational: develop best practices for community engagement as well as a practical handbook for community participants complete with timeline, resources, and programmatic templates. <p>Additionally, technical assistance will include training for DCLA staff regarding community engagement and program delivery.</p> <p>Concurrently, DCLA staff will oversee year one for the next round of participants, creating the application and guidelines, conducting outreach, and conducting a competitive application process. Using City tax levy funds, selected community-based organizations will create a cultural ecosystem community profile that will form the basis of their community's next two years of work.</p> <p>Also, DCLA staff will provide oversight for the remaining six months of the current cohort's grant period (through 12/31/17), including meetings, workshops, and coaching.</p> <p>DCLA's Capacity Building unit's four staff will provide oversight, project administration, and technical assistance of BCC. CD and City tax levy funding each support two staff. For further information regarding CADP, please contact Perian Carson at pcarson@culture.nyc.gov.</p>
9	Project Name	Elderly Safe-at-Home Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$225,000
	Description	The program uses trained paraprofessionals to educate elderly tenants and tenants with disabilities on anti-crime tactics.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve 1,978 individuals.
	Location Description	These services are provided to residents in the following four developments in the South Bronx: <ul style="list-style-type: none"> • NYCHA Butler Houses: 1402 Webster Avenue, Bronx • NYCHA Courtlandt Avenue Senior Center: 372 East 152 Street, Bronx

		<ul style="list-style-type: none"> • NYCHA Morris Houses: 3663 Third Avenue, Bronx • NYCHA Jackson Houses: 799 Courtland Avenue, Bronx
	Planned Activities	This program provides comprehensive crime prevention services, crisis intervention, and general crime victim assistance to combat crime perpetrated against elderly and non-elderly persons with disabilities that live in NYCHA developments in the South Bronx. The goal of the program is to provide maximum services geared to enhance the general quality of life of these residents; improve their safety and security; and enhance their health and well-being in order to enable them to live independently in their homes. The program offers workshops on entitlements, health maintenance, and nutrition, and disseminates information on crime prevention, safety and security, and court proceedings through the periodic distribution of pamphlets and through regularly scheduled meetings at program sites. Residents in need of crime victim assistance are identified and referred to a host of community-based and City agencies for a continuum of social services. Monitoring of the health, safety, and well-being of residents is also ongoing.
10	Project Name	Senior Resident Advisor Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$450,000
	Description	The Advisors provide around-the-clock intervention in crisis situations for elderly tenants and tenants with disabilities.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve 1,189 individuals.
	Location Description	<p>Following are the CD-funded NYCHA developments in which the Senior Resident Advisor Program operates:</p> <p>Bronx</p> <ul style="list-style-type: none"> • Boston Road Plaza, 2440 Boston Road • Bronx River Addition, 1350 Manor Avenue • Randall-Balcom, 2705 Schley Avenue <p>Brooklyn</p> <ul style="list-style-type: none"> • Palmetto Gardens, 85 Palmetto Street <p>Manhattan</p> <ul style="list-style-type: none"> • LaGuardia Addition, 282 Cherry Street • Meltzer Towers, 94 East First Street

	Planned Activities	<p>This program provides supportive services, crisis intervention, assistance in maintaining independent daily living, and case coordination to elderly residents (ages 62 and over) and non-elderly disabled residents in six NYCHA developments. The program also provides assistance with accessing public entitlements, advocates with services providers, and monitors the health and well-being of the residents through home visits and telephone check-ups. The ultimate goal of the program is to provide increased services to elderly residents who are aging-in-place and non-elderly disabled residents to help them maintain independent living within the six CD-funded NYCHA developments, and prevent premature placement in nursing homes or other forms of institutionalization.</p> <p>The program also recruits and trains a cadre of resident volunteers, organized into a floor captain/buddy system, to maintain daily contact with residents in their respective developments, check on their well-being, and report back to program staff. The floor captains are the eyes and ears of the program and are often the first to detect that something is wrong or identify an incident requiring immediate attention. The additional services provided through the floor captain/buddy system have been effective in helping to prevent isolation amongst seniors through increased networking and socialization.</p>
11	Project Name	Elderly Minor Home Repair Program
	Goals Supported	Maintain habitability for elderly homeowners
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$362,000
	Description	The New York Foundation for Senior Citizens, Inc. provides free home repair services for elderly homeowners meeting the HUD Section 8 low- and moderate-income criteria.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will perform repairs in the homes of 2,150 seniors.
	Location Description	Citywide
	Planned Activities	Abandonment of privately-owned homes by senior citizens is a serious concern. Such abandonment has a negative impact on individual citizens, neighborhoods, and the cost of local government services. The causes of senior citizen housing abandonment include the homeowner's lack of money to pay for needed repairs and maintenance, their physical inability to handle the maintenance needs of their property, and the lack of information on available resources and services for home maintenance. As the demographic profile of New York continues to age, and as senior homeowners themselves experience declining health, this social problem will require increasing attention and action. As homes fall into ill-repair, often leading to abandonment,

		<p>there are substantial public costs as the City deals with increasingly deteriorated neighborhoods and increased social service costs for displaced individuals. A cost effective approach is to provide senior citizens with the means to maintain their homes, thereby preserving neighborhoods.</p> <p>This program, administered by the New York Foundation for Senior Citizens, attempts to address many of the conditions that lead to home abandonment. Some of the services that are included are minor home repairs and outreach and coordination with other agencies handling senior citizen problems. The program is available on a citywide basis to persons 60 or older who are at or below the Section 8 income limits. Household income is defined as: benefits of Social Security, Supplemental Security Income (SSI), pension, employment, rental income, declared interest/dividend income, and contributions from family on a regular basis. Clients must submit photocopies of income and homeownership records (tax bill or mortgage bill). Condo and co-op clients must have their board's permission for work to be done.</p> <p>The Elderly Minor Home Repair Program is publicized with the assistance of the Department for the Aging, senior citizens centers, elected officials, and through the use of local newspapers. In addition, flyers are posted in libraries, post offices, and barbershops/beauty salons. Presentations are also given at senior centers, clubs, retiree groups, etc. For more information on the program, please call (212) 962-7655 or visit www.nyfsc.org/services/repair.html#safety.</p>
12	Project Name	Housing Information and Education
	Goals Supported	Make the City more livable for ppl w/disabilities
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$154,000
	Description	Housing Information and Education provides outreach to people with disabilities, landlords, tenants, and advocates in the areas of housing and housing rights.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide 262,000 units of service to individuals with disabilities.
	Location Description	NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>This program, administered by the Mayor's Office for People with Disabilities, seeks to increase awareness and opportunities for people with disabilities to obtain or retain accessible, affordable housing. It provides:</p> <ul style="list-style-type: none"> • Constituents with information on disability-specific resources and helps them navigate to find the assistance and resources they need;

		<ul style="list-style-type: none"> • Information and referrals relating to housing discrimination, fair housing laws, and barrier removal programs; • Technical and legal guidance relating to the design and construction of accessible and affordable housing; • New York City Building Code compliance, modifications, updates, interpretations, and recommendations for architects, engineers, designers, developers, landlords, co-op boards, condominium associations, small neighborhood businesses, housing real estate brokers, etc.; • The identification of additional accessible and affordable options through a partnership with the Department of Housing Preservation and Development; • Housing referrals to disability advocates and service organizations that operate housing locator programs and maintain a list of accessible and affordable housing; and • Outreach to architects, builders, and community groups. <p>For information on the Housing Information and Education program please visit the following site: http://www.nyc.gov/html/mopd/html/home/home.shtml.</p>
13	Project Name	Landmarks Historic Preservation Grant Program
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Housing - Residential Historic Preservation Non-housing Community Development/Non-ResiHistPrsr
	Funding	CDBG: \$114,000
	Description	The program consists of two components: a facade restoration grant for homeowners and a grant for nonprofit organizations.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will complete historic preservation projects at three residential properties and zero non-residential properties.
	Location Description	Eligible historic sites citywide
	Planned Activities	<p>The Historic Preservation Grant Program provides financial assistance to rehabilitate, preserve, and restore publicly-, privately-, or nonprofit-owned historic properties and sites that are designated individual New York City landmarks, within designated New York City historic districts, or listed on or eligible for listing on the National Register of Historic Places. To qualify for an interior restoration grant, the building's interior must be designated.</p> <p>Eligible properties cannot have unpaid real estate taxes, water/sewer charges, or un-rescinded notices of violation issued by the Landmarks Preservation Commission (LPC) or the Department of Buildings.</p>

		<p>Homeowners Grants This component provides grants to homeowners who reside in their buildings, or whose buildings are occupied by low- to moderate-income individuals. The grants are intended to assist homeowners in repairing and restoring the facades of their buildings. Homeowners are eligible to receive historic preservation grants if they meet one of the following criteria:</p> <ul style="list-style-type: none"> • Their income, or the incomes of at least 51 percent of their tenants, does not exceed Section 8 low- or moderate-income limits; or • The condition of the facade of their home is detrimental to the public's health and safety. Such conditions address HUD eligibility criteria for activities that aid in the prevention or elimination of slums and blight on a spot basis. Homeowners' incomes under this category may not exceed the Area Median Income. In addition, depending on the level of their income, homeowners must contribute between 10 and 50 percent of the total project cost towards their project. This contribution may be from owner equity, loan proceeds, or other grants. <p>Nonprofit Grants This component provides historic preservation grants to nonprofit organizations organized under Section 501(c)(3) of the Internal Revenue Code.</p> <p>Subject to certain restrictions set forth in the CD regulations, nonprofit organizations that own their designated buildings are eligible to receive historic preservation grants if they meet one of the following criteria:</p> <ul style="list-style-type: none"> • They serve a low- and moderate-income area or clientele that is deemed to be CD-eligible; or • Their buildings require work to eliminate specific conditions detrimental to public health and safety. Organizations that do not serve low- and moderate-income areas or persons must contribute at least 50 percent of the value of the LPC grant towards the cost of their project. <p>Both homeowner and nonprofit applicants are identified through general LPC outreach and publications, direct mailings, and through staff presentations to block and neighborhood associations.</p>
14	Project Name	Targeted Code Enforcement
	Target Area	Code Enf. Mott Haven/Hunts Point Bx Code Enf. Morrisania/East Tremont Bx Code Enf. Highbridge/South Concourse Bx Code Enf. University Heights/Fordham Bx Code Enf. Kingsbridge Heights/Mosholu Bx

	Code Enf. Riverdale/Kingsbridge Bx Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx Code Enf. Pelham Parkway Bx Code Enf. Williamsbridge/Baychester Bx Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk Code Enf. Bushwick Bk Code Enf. East New York/Starrett City Bk Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk Code Enf. North Crown Heights/Prospect Heights Bk Code Enf. South Crown Heights Bk Code Enf. Borough Park Bk Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk Code Enf. Brownsville/Ocean Hill Bk Code Enf. Lower East Side/Chinatown Mn Code Enf. Morningside/Hamilton Heights Mn Code Enf. Central Harlem Mn Code Enf. East Harlem Mn Code Enf. Washington Heights/Inwood Mn Code Enf. Jamaica Qn Code Enf. Rockaways Qn Code Enf. East Flatbush Bk
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$34,350,000
Description	CD funds pay for Housing Inspectors and personnel who perform Code-related activities.
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will issue Housing Code violations affecting an estimated 375,000 units of rental housing.
Location Description	Target areas are deteriorating or deteriorated residential neighborhoods with at least 51 percent of the population at or below 80 percent of the Area Median Income.
Planned Activities	CD funds are used by HPD for code enforcement initiatives in deteriorated and deteriorating neighborhoods where 51 percent of the population is at, or below, 80 percent of the Area Median Income. HPD has

	<p>designated areas in the City as deteriorated or deteriorating, each of which exhibits at least one of the following characteristics of deterioration:</p> <ul style="list-style-type: none"> • 15 percent or more occupied rental units in dilapidated multiple dwellings; or • 15 percent or more occupied rental units in multiple dwellings with three or more building defects; or • 15 percent or more occupied rental units in multiple dwellings with three or more maintenance deficiencies. <p>In most cases, the areas line up exactly with specific sub-borough areas, as defined by the U.S. Census Bureau for purposes of the New York City Housing and Vacancy Survey.</p> <p>Tenants call 311 or use 311ONLINE to lodge their complaints regarding conditions that violate the New York City Housing Maintenance Code or the New York State Multiple Dwelling Law. The 311 operators work for the Department of Information Technology and Telecommunications and are CD-funded under the Targeted Code Enforcement program for the time they spend on CD-eligible housing complaint calls from these areas.</p> <p>CD funds are used by HPD for housing inspectors, clerical staff, and personnel who perform code-related activities in CD-eligible areas for the Division of Code Enforcement. Additionally, CD funds are used to enforce compliance with the Property Registration process, which requires owners of all multiple dwellings and one- and two-family dwellings where the owner does not live on the premises to register their property annually with the City. Registration is a pivotal step in the code enforcement and emergency repair process. Without the registration requirement, HPD would be unable to contact owners or managing agents regarding complaints, Notices of Violation, or emergency repairs.</p> <p>With the exception of the Lead-Based Paint Hazard Inspection Unit, the Proactive Enforcement Bureau, and those working under the Alternative Enforcement Program, all Division of Code Enforcement units are approximately 75 percent CD-funded. This percentage is based on a HUD-approved cost allocation plan for the time that inspectors spend on housing complaints in CD-eligible areas.</p> <p>CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions for which the Division of Code Enforcement has cited class "C" violations, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system(s) replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in</p>
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		<p>Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the Multiple Dwelling Law and the Housing Maintenance Code.</p> <p>Revenue is generated when owners of multiple-unit dwellings pay fees related to registering their buildings with HPD as well as for inspection fees generated against properties that receive reoccurring violations as defined by local law. This revenue is cost-allocated between CD and tax levy to reflect those owners whose properties are within the CD targeted areas and those outside.</p>
15	Project Name	Alternative Enforcement Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$8,841,000
	Description	The Alternative Enforcement Program (AEP) is intended to alleviate the serious physical deterioration of the most distressed buildings in NYC by forcing owners to make effective repairs.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will complete projects affecting 175 units of rental housing.
	Location Description	Designated distressed residential buildings citywide.
	Planned Activities	<p>The Alternative Enforcement Program (AEP) is intended to address the serious physical deterioration of the most distressed buildings in New York City. AEP can order the property owner to repair or replace building systems as well as to address violations. If the owner fails to comply, AEP can address building systems and violations using CD funds. AEP staff is also supported by CD funds.</p> <p>Using criteria set forth in the City's Administrative Code, 250 multiple dwellings are designated annually for participation in AEP. The multiple dwellings selected are high consumers of HPD's enforcement services, which include the Division of Code Enforcement, the Emergency Repair Program (ERP), and the Housing Litigation Division (HLD). An owner will be notified by HPD that his or her multiple dwelling has been chosen for participation in AEP.</p> <p>An owner will have four months to do the following:</p> <ul style="list-style-type: none"> • Correct 100 percent of violations directly related to providing heat and hot water; • Correct 100 percent of class "C" hazardous mold violations; • Correct 80 percent of class "B" hazardous mold violations;

		<ul style="list-style-type: none"> • Correct 80 percent of all vermin violations; • Correct 80 percent of all other class "B" hazardous and class "C" immediately hazardous violations; • Pay all outstanding HPD emergency repair charges and liens or enter into an agreement with the Department of Finance to pay such charges; and • Submit a current and valid property registration statement. <p>If the owner fails to meet all of the requirements for discharge within the first four months, HPD will perform a building-wide inspection and issue an Order to Correct, identifying the building systems that need to be replaced in order to address the underlying conditions (to minimize recurrence of those conditions). Once an Order is issued, fees will be charged to the property for being in the program and as a result of specific inspections. HPD will prepare a scope of work that will address the conditions cited in the Order. Should an owner fail to comply with the Order, HPD may perform the work. CD revenue is generated when owners pay for the cost of the work done by the City as well as for program inspection fees.</p>
16	Project Name	7A Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$1,455,000
	Description	CD funds are used for systems repair and replacement through 7A assistance packages. The aim is to improve conditions in 7A buildings.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will complete projects affecting zero units of rental housing.
	Location Description	7A buildings citywide
	Planned Activities	Article 7-A of the Real Property Actions and Proceedings Law authorizes the Housing Court to appoint Administrators to operate privately-owned buildings that delinquent owners have abandoned, and where dangerous conditions exist that affect tenants' health and safety. 7A buildings generally enter the program after years of neglect and deferred maintenance. 7A buildings are usually located in blighted areas, are under-occupied, and occupants tend to have low incomes. Once a building is selected for the 7A Program, loans for system replacement and repair may be provided using both CD and City Capital funds. CD funds also pay for staff within the 7A Program and the 7A Financial Assistance Unit.

		<p>The 7A Administrator is authorized to make repairs necessary to stabilize the building and address hazardous conditions, correct violations, provide utilities and maintenance services, improve rent collections, and obtain loans from HPD. The 7A Program functions to stabilize and preserve these housing units, and provide affordable housing that is habitable for the tenants.</p> <p>The 7A Unit responds to intake referrals by visiting and evaluating the buildings to determine if its conditions meet Article 7-A criteria. If a building is recommended for intake, the unit conducts assessments and refers buildings to HPD's Housing Litigation Division to commence a 7A Proceeding. 7A staff meets with tenants, coordinates building repair plans, monitors compliance with court stipulations, and works with Administrators to remove code violations once an Administrator is appointed. In addition, the staff conducts emergency inspections as needed, and refers Administrators to obtain legal assistance funds to aid them in bringing court proceedings against tenants for non-payment of rent. Finally, the staff reviews applications from organizations seeking court appointment as 7A Administrators, conducts extensive research on owners seeking discharge of 7A buildings, ensures that 7A buildings are registered annually, and prepares preliminary documents for the 7A Regulatory Agreement.</p> <p>7A Financial Assistance (7AFA) loans are available for 7A Administrators for substantial repairs when collected rents cannot support the cost of the work. 7AFA loans are exclusive to 7A Administrators who are authorized to borrow funds from HPD. The staff underwrites the loan and prepares loan packages. When work is complete, staff supplies loan balances to facilitate the discharge of the buildings to the owners, or places a lien on the property for loan and emergency repair charges. CD funds may also support emergency repairs if the rent role is not sufficient.</p>
17	Project Name	Emergency Repair Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$43,797,000
	Description	The Emergency Repair Program (ERP) works to correct immediately hazardous "C" violations. The goal is to secure voluntary corrective actions by landlords, eliminating the need for direct City involvement.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will perform emergency repairs affecting 56,000 housing units, which includes an estimated 1,000 lead-based paint reduction projects.
	Location Description	Citywide

<p>Planned Activities</p>	<p>The Emergency Repair Program (ERP) corrects immediately hazardous emergency conditions for which Code Inspectors issue class "C" violations, or for which another City agency cites an emergency condition. ERP consists of the following units:</p> <p>The Emergency Services Bureau (ESB) immediately contact owners or managing agents of buildings where HPD has issued "C" violations requiring emergency repair(s). Staff advises the owner of the condition, the time to certify correction, and the consequences of not correcting and certifying violations. Staff also contacts tenants to determine if the owner complied. When HPD cannot certify that the work was done, the violation is forwarded to EREH.</p> <p>Emergency Repair Environmental Hazard (EREH): Intake Unit staff receives emergency repair referrals from ESB. Field inspectors visit buildings to prepare work scopes, monitor work in progress, and sign off on completion for repairs (e.g., lead-based paint, boiler repairs, collapsing ceilings, cascading leaks, raw sewage cleanout, pipe repair). Repair crews perform small lead-based paint repairs. The Vendor Tracking Unit monitors the progress of jobs awarded to outside vendors. Staff ensures that contractors start and complete work according to contract dates, arranges for technical staff to inspect contractors' work in progress and upon completion, tracks service charge requests, attempts to resolve access issues, and obtains vendor affidavits for both refused access and no access situations.</p> <p>EREH receives lead-based paint hazard violations that have not been corrected and certified by the property owner. City law defines a lead-based paint hazard violation as the existence of lead-based paint in any multiple-unit dwelling where a child aged six or under resides if such paint is peeling or is on a deteriorated subsurface. Within 10 days after the certification of a lead violation is due, EREH re-inspects open violations. If a landlord fails to address the violations, EREH uses either in-house staff or contractors for remediation and dust clearance testing. By law, HPD must remediate conditions not addressed by the owner within 45 days of a re-inspection. EREH also addresses lead hazards in City-owned residential properties, processes referrals received from the DOHMH Lead Poisoning Prevention Program, conducts asbestos surveys, laboratory analysis, and project monitoring, develops specifications and cost estimates for asbestos and lead abatement activities, and monitors contractor performance and compliance.</p> <p>EREH also uses CD funds to seal vacant and accessible privately-owned, residential buildings that threaten public safety in low- and moderate-income areas. (HPD uses City Tax Levy funds for buildings that are not in CD-eligible areas. Sealing activities in in rem buildings are CD-funded under the Maintenance and Operation of Tax-Foreclosed Housing program.) Accessible openings are sealed with stucco, plywood, and/or concrete</p>
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		<p>blocks to prevent illegal entry and occupancy, eliminate fire hazards, and preserve the buildings' physical structures.</p> <p>EREH's Utilities and Fuel Unit responds to violations issued for a lack of electricity, gas, or fuel. The unit works with utility companies to restore services to buildings where the owner has failed to provide them and arranges delivery of fuel oil or necessary repairs.</p> <p>The Research and Reconciliation Unit reviews owner contestations of the charges associated with ERP, Alternative Enforcement Program, or demolition work to ensure that all requirements and procedures were followed.</p>
18	Project Name	Litigation
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$7,088,000
	Description	CD funds assist in paying for the Housing Litigation Division, a unit within HPD that conducts litigation in Housing Court.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will litigate Housing Code-related cases affecting an estimated 300,000 units of rental housing.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>The Housing Litigation Division (HLD), within the Office of Enforcement and Neighborhood Services, initiates actions in Housing Court against owners of private buildings to enforce compliance with the New York State Multiple Dwelling Law's Housing Quality Standards and the NYC Housing Maintenance Code (the Housing Code). HLD attorneys also represent HPD when tenants initiate actions against private owners seeking the correction of conditions, to which HPD is automatically named as a party. The goal is to compel owners to comply through enforceable Orders to Correct, Civil Penalties (fines), and/or Contempt Sanctions. Attorneys and support staff assigned to HLD are approximately 75 percent CD-funded.</p> <p>HLD handles a variety of cases including, but not limited to: 1) Heat and hot water cases, when owners do not provide such services to tenants; 2) Comprehensive cases seeking the correction of all violations in a building. Such cases are typically initiated against owners that have a substantial number of Housing Code violations, failed to provide building services, or failed to register a property with HPD, as required by law; 3) Falsely</p>

		<p>certified violations; 4) Access warrants for buildings where owners have denied access to HPD's contractors or staff to correct immediately hazardous conditions; and 5) Lead-based paint false certification and access warrant cases. The staff assigned to this activity is 100 percent CD-funded.</p> <p>Certification of No Harassment Unit: By law, owners of Single-Room Occupancy (SRO) multiple-unit dwellings must obtain a Certification of No Harassment from HPD before applying for a permit to demolish or reconfigure the building. This process is intended to ensure that owners do not start a proposed demolition or construction project by harassing tenants into leaving. HLD investigates whether harassment occurred during the statutory review period. If there is reasonable cause to believe that harassment occurred, HLD presents its case at an Office of Administrative Trials and Hearings hearing. A finding of harassment prevents the owner from obtaining a demolition or alteration permit for three years.</p> <p>Judgment Enforcement Unit: HLD collects judgments from owners and tracks Order to Correct compliance for settlement purposes. Enforcement typically entails locating, restraining, and/or seizing assets of responsible entities. Judgments are returned to the CD program as CD revenue.</p> <p>Administration: Other support staff oversees and coordinates a number of administrative functions including data operations, management services, office management, bill processing, and supervision of all administrative units. These activities are CD-eligible administrative expenses and are paid for under the HPD Administration program.</p>
19	Project Name	HOME Tenant-Based Rental Assistance (TBRA)
	Goals Supported	Prevent Displacement and Reduce Cost Burdens-TBRA
	Needs Addressed	Housing - HOME Tenant-Based Rental assistance
	Funding	HOME: \$18,000,000
	Description	<p>The New York City Department of Housing Preservation and Development (HPD) intends to utilize HOME TBRA funds to address a variety of needs as follows:</p> <p><u>NYC HRA TBRA for Homeless Assistance</u> Transfer HOME Program funds to the New York City Human Resources Administration (HRA) for a Tenant-Based Rental Assistance Program. HRA plans to offer rental assistance to eligible families, based on funding availability, and subject to close supervision by HPD as the HOME Program administrator. HRA plans to serve only those households who meet all four of the following qualifications:</p>

		<ol style="list-style-type: none"> 1. Two or more individuals or a pregnant person who currently resides in a NYC Department of Homeless Services (DHS) or HRA shelter designated for Families with Children, or for Adult Families (which consist of households with more than one adult and no minor children) or the household consists of or includes at least one chronically street homeless individual. 2. Household income does not exceed 60% of Area Median Income. 3. At least one household member receives federal supplemental security income or social security benefits. 4. Has resided in shelter for more than 120 days, or such other period that HRA may designate. The program is designed to last for two years with an ongoing opportunity to extend an additional two years as long as funding is available. Under the program, families pay the highest of the following amounts: 30% of the family's monthly-adjusted income; 10% of the family's monthly gross income; public assistance shelter allowance (that portion of the New York State public assistance grant that is specifically designated to meet the family's actual housing costs); or the minimum rent established by HPD for HOME Tenant-Based Rental Assistance, which is \$50. <p><u>HPD TBRA Rental Assistance Program</u> Deploy funds to offer Tenant Based Rental Assistance to families earning less than 80%AMI that are currently provided rental assistance under another program but whose assistance will face termination based on federal appropriation levels in future years. May also be used to assist in the facilitation of Violence Against Women Act (VAWA) emergency transfer requests via the HOME program.</p>
	Estimate the number and type of families that will benefit from the proposed activities	1,250 Very-Low and/or Low-Income (0 to 80% MFI) households will benefit from this activity. Type of households that may be assisted include: Renter Elderly; Renter Large Related; Renter Small Related; Homeless Individual; Homeless Family without Children; Homeless Family with Children; Special Needs Populations; Homeless Youth; HOME Participants who are survivors of domestic violence, and all other Renter Household Types, respectively.
	Location Description	Citywide
20	Project Name	HPD Emergency Shelters
	Goals Supported	Prevent long-term displacement and homelessness
	Needs Addressed	Homelessness - Emergency Shelter
	Funding	CDBG: \$19,847,000
	Description	The Department of Housing Preservation and Development (HPD) provides emergency relocation services to tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, the Fire Department, Department of Health, or HPD.

Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide emergency shelter to 4,379 individuals, including children. Additionally, the Homeless Placement Services Unit estimates that it will serve 964 individuals.
Location Description	Citywide
Planned Activities	<p>HPD's Division of Property Management and Client Services (PMCS) operates Emergency Housing Services (EHS), which provides temporary emergency shelter and relocation services to residential tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, Fire Department, Department of Health, or HPD.</p> <p>PMCS contracts with the American Red Cross (ARC) on emergency response and sheltering services for displaced households. ARC assesses clients' needs, provides initial shelter services through contracted hotels, and attempts to relocate households back to their units of origin or with friends and relatives. Households that are not relocated by ARC are referred to HPD or the Department of Homeless Services. HPD pays for hotel costs for eligible households.</p> <p>EHS's Central Intake assesses ARC-referred households for eligibility and assigns shelter placements based on unit and household size, matching school affiliation, other community support systems, and special needs. Households with children are placed in one of three Family Living Centers located in the Bronx, Brooklyn, and Manhattan. Households with no children are placed in privately-owned hotels in the Bronx, Brooklyn, Manhattan, and Queens.</p> <p>EHS staffers provide storage services through a contracted vendor to clients who have furniture and other items that are not needed while in a shelter. Clients must remove their stored items upon shelter exit.</p> <p>Family Living Centers (FLC): Each FLC is staffed by social service contractors that provide case management services including benefits advocacy; employment and/or vocational assistance and support; counseling and referrals for other needed services; documentation gathering; and family support activities.</p> <p>Hotels: Households residing in participating hotels are serviced by EHS Case Managers who provide case management services including housing search/placement, applying for subsidized housing programs/rent subsidies, benefits advocacy, employment and/or vocational assistance and support, counseling and referrals for other needed services, documentation gathering, and family support activities.</p>

		<p>Homeless Placement Services (HPS): HPS is responsible for facilitating the placement of shelter clients into homeless set-aside units and providing ongoing oversight of projects with set-asides to ensure compliance with the homeless restriction. These units are a combination of newly-constructed and rehabilitated apartments in housing projects that have been subsidized by HPD and/or Housing Development Corporation financing. Homeless and displaced households who are income-eligible may apply for these units. HPS makes referrals of clients from DHS, HPD, and HRA shelters to developers with vacant set-aside units and coordinates the screening and lease-up process. HPS is within HPD's Division of Policy & Operations.</p> <p>Special Enforcement Unit (SEU): SEU, staffed by housing inspectors, Community Associates, and real property managers, provides code enforcement support to EHS to decrease clients' length of stay by restoring households to their original apartments quickly. SEU monitors landlords' performance in correcting the hazardous conditions that caused the vacate order. SEU files vacate orders with the County Clerks' Offices to notify owners of possible relocation liens. SEU also makes referrals to the Housing Litigation Division to commence litigation against owners who fail to comply with vacate/repair orders. The housing inspectors and support staff are CD-funded.</p>
21	Project Name	Safe Horizon
	Goals Supported	Promote justice for victims of crime and abuse
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$3,246,000
	Description	Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide 113,250 units of service to crime victims.
	Location Description	<p>Bronx Criminal Court</p> <ul style="list-style-type: none"> • Reception Center, 215 East 161st Street, 3rd Floor <p>Brooklyn Criminal Court</p> <ul style="list-style-type: none"> • Children's Center, 120 Schermerhorn Street, 8th Floor • Reception Center, 120 Schermerhorn Street, 6th Floor <p>Bronx Family Court</p> <ul style="list-style-type: none"> • Reception Center, 900 Sheridan Avenue, (Room 1-40) • Children's Center, 900 Sheridan Avenue, (Room 1-41)

		<p>Brooklyn Family Court</p> <ul style="list-style-type: none"> • Reception Center, 330 Jay Street, 12th Floor • Children's Center, 330 Jay Street, 1st Floor <p>Hotlines</p> <ul style="list-style-type: none"> • Domestic Violence Hotline, (800) 621-HOPE (4673) • Crime Victims Hotline, (866) 689-HELP (4357)
	Planned Activities	<p>Safe Horizon is a nonprofit organization that provides a continuum of services to New York City crime victims, witnesses, and their families in order to reduce the psychological, physical, and financial hardships associated with victimization. The mission of Safe Horizon is to provide support, prevent violence, and promote justice for victims of crime and abuse, their families, and communities.</p> <p>Safe Horizon offers CD-funded support and concrete services through its 24-hour Crime Victims Hotline and Domestic Violence Hotline and its Criminal and Family Courts in Brooklyn and in the Bronx. Services include: safety assessment and risk management; crisis intervention; advocacy; information and referral; individual and group counseling; document replacement; emergency lock replacement; assistance in applying for Compensation for uninsured medical care, lost income, and funeral expenses; assistance with obtaining an order of protection; restitution; and services for intimidated victims and witnesses; reception centers; and day care for children at court. CD-funded services are targeted to low- and moderate-income persons. Safe Horizon also provides non-CD-funded services such as the Sexual Assault Hotline, borough-based community programs in all five boroughs, services in police precincts, NYC Family Justice Centers, supervised visitation, legal services, licensed mental health treatment, shelters, and overnight shelter for homeless youth.</p> <p>Safe Horizon's headquarters is located at 2 Lafayette Street in Manhattan. The NYC Mayor's Office of Criminal Justice provides administrative oversight for the program.</p>
22	Project Name	GreenThumb
	Goals Supported	Provide community green space through gardens
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,294,000
	Description	Garden materials, technical assistance, and general support services are provided to community groups for the creation of community vegetable and flower gardens in vacant lots.
	Estimate the number and type of families	For 2017, the program anticipates that there will be 21,450 individuals served at GreenThumb gardens.

that will benefit from the proposed activities	
Location Description	Gardens located in CD-eligible areas citywide
Planned Activities	<p>Established in 1978, GreenThumb remains the nation's largest urban gardening program, assisting 600 neighborhood groups in the creation and maintenance of community gardens aimed at increasing civic participation and encouraging neighborhood revitalization. GreenThumb was initiated in response to the City's severe financial crisis during the 1970s, which resulted in a serious loss of population and housing in neighborhoods throughout the five boroughs. A tremendous amount of public and private land was left vacant, adding an unattractive and unsafe element to these devastated communities. GreenThumb's assistance helped neighborhood volunteers transform derelict land into active and attractive community resources.</p> <p>Administered by the Department of Parks and Recreation, GreenThumb provides technical support/assistance and manages the license agreements for all community gardens located on City property. Gardens located in CD-eligible areas are also provided materials and tools. A majority of the gardens are under the jurisdiction of the Department of Parks and Recreation while the rest are on Department of Housing Preservation and Development and Department of Education land.</p> <p>GreenThumb organizes three large annual events starting with the annual Spring GrowTogether conference showcasing over 70 garden workshops that attract approximately 1,600 City gardeners, greening partners, youth, and the general public. In June, GreenThumb celebrates "GreenThumb Garden Month" with community gardens planning and hosting free community events in gardens throughout New York City. In the fall, GreenThumb hosts the Harvest Fair where gardeners show off their summer bounty and compete for blue ribbons in 30 vegetable, flower, and herb categories. The Harvest Fair also involves the Garden Recognition Awards, presenting awards in 10 different categories to garden group serving local communities across NYC. GreenThumb links the distribution of all materials to educational workshops that are developed in partnership with gardeners and other greening organizations. All workshops are designed to enhance gardeners' horticultural, construction, and community development expertise, thus increasing the sustainability of their gardens and communities. In 2018 GreenThumb expects to offer approximately 150 educational workshops and events that will serve approximately 6,500 participants. GreenThumb promotes these numerous events, workshops, and workdays held in community gardens. As part of its programming, GreenThumb maintains an informational website, www.GreenThumbnyc.org.</p>

		<p>The majority of GreenThumb gardens are located in community districts that request and receive Federal financial support for a combination of affordable housing, business development, and open space projects. As a result, active garden sites create a stable force in the community and serve as anchors for area redevelopment initiatives.</p> <p>GreenThumb gardeners, who often live or work near the gardens, share many interests such as public safety, environmental quality, housing, and educational opportunities in their communities. GreenThumb gardens are managed by community and block associations that are interested in improving their neighborhood through a complement of open space, affordable housing, and economic development opportunities.</p>
23	Project Name	Day Care Center Services
	Goals Supported	Provide day care services to low/mod households
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$2,963,000
	Description	Children are provided child development, educational, and social services in day care centers operated under contract with the City.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that there will be 181 persons assisted.
	Location Description	<p>Betances Early Childhood Education Center (operated by Sheltering Arms NY)</p> <ul style="list-style-type: none"> • 528 East 146th Street, Bronx <p>New Life Child Development Center</p> <ul style="list-style-type: none"> • 1307 Greene Avenue, Brooklyn • 408 Grove Street, Brooklyn • 295 Woodbine Street, Brooklyn <p>Rena Day Care Center</p> <ul style="list-style-type: none"> • 639 Edgecombe Avenue, Manhattan
	Planned Activities	The Administration for Children's Services' (ACS) Division of Early Care and Education administers one of the largest publicly-funded early care and education systems in the country, serving almost 100,000 children in different types of service settings. The services are provided through the <i>EarlyLearn NYC</i> contractor system and through issuance of vouchers to eligible families to purchase child care from providers in the City. The most recent data for programs operated under contract with the City estimates 30,300 enrollees.

		<p>All <i>EarlyLearn NYC</i> programs contracted with ACS's Division of Early Care and Education are designed to ensure that quality services are provided to children. Individualized and group educational instruction, group play, trips, and special projects are a few of the activities offered. A parent advisory committee is an integral part of the program. Programs offer family engagement activities and community participation is encouraged by the program staff and parents.</p> <p>Through <i>EarlyLearn NYC</i> and vouchers, the goal is to provide a safe learning environment for the delivery of group and family day care services that are designed to address the developmental, social, educational, and nutritional needs of children from ages two months to 12 years old.</p>
24	Project Name	Beacon School Program
	Goals Supported	Provide enrichment activities to low/mod areas
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$5,606,000
	Description	The Beacon School Program provides comprehensive services to youth and community residents. Each school has an advisory council comprised of community residents and officials to ensure community ownership and support.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve 16,800 individuals.
	Location Description	<p>CD-funded Beacon Schools are located at the following addresses: The following schools will be served until September 1, 2017:</p> <ul style="list-style-type: none"> • I.S. 117 - 1865 Morris Avenue, Bronx • I.S. 217- 345 Brook Avenue, Bronx • J.H.S. 50 - 183 South 3rd Street, Brooklyn • J.H.S. 218 - 370 Fountain Avenue, Brooklyn • P.S./I.S. 323 - 210 Chester Street, Brooklyn • I.S. 271 - 1137 Herkimer Street, Brooklyn • J.H.S. 291 - 231 Palmetto Street, Brooklyn • M.S. 562 - 125 Covert Street, Brooklyn • John Ericsson Middle School 126 - 424 Leonard Street, Brooklyn • Dr. Susan S. McKinney Secondary School of the Arts - 101 Park Avenue, Brooklyn • M.S. 224 - 410 East 100th Street, Manhattan

		<ul style="list-style-type: none"> • M.S. 328 - 401 West 164th Street, Manhattan • P.S. 43 - 160 Beach 29th Street, Queens • I.S. 10 - 45-11 31st Avenue, Queens <p>The following schools will be served after September 1, 2017:</p> <ul style="list-style-type: none"> • I.S. 117 - 1865 Morris Avenue, Bronx • I.S. 217 - (School of Performing Arts) 977 Fox Street, Bronx • P.S./I.S 224 - 345 Brook Avenue, Bronx • P.S 11 - 1257 Ogden Avenue, Bronx • I.S. 219 - 3630 Third Avenue, Bronx • I.S. 271 - 1137 Herkimer Street, Brooklyn • J.H.S. 291 - 231 Palmetto Street, Brooklyn • M.S. 562 - 125 Covert Street, Brooklyn • M.S. 328 - 401 West 164th Street, Manhattan • I.S. 49- 101 Warren Street, Staten Island
	Planned Activities	The Beacon School Program provides comprehensive services to youth and community residents. Located in public schools across New York City, each Beacon transforms its host school into a resource for the whole community by offering an integrated range of programming tailored to local needs. Services are provided along major core service areas that include: Academic Enhancement, Life Skills, Career Awareness/School-to-Work Transition, Civic Engagement/Community Building, Recreation/Health and Fitness, and Culture/Art. The core areas are delivered through three distinct activity structures: drop-in activities where participants engage in recreational opportunities and self-directed study; planned activities where participants explore new interests and develop skills; and community events where the community has an opportunity to engage in various happenings such as community beautification and health fairs. Typical program activities include homework help, tutoring, literacy programming, arts and crafts courses, and leadership development opportunities such as the Youth Council. Beacons operate services for youth and community residents year round. All Beacons are required to operate a minimum of 42 hours a week over six days, in the afternoons and evenings, on weekends, school holidays, and during school recess. During the summer, Beacons operate for a minimum of 50 hours per week, Monday through Friday. All Beacons have an Advisory Council consisting of community residents, principals, local police officers, and program participants to foster and enhance communication among all stakeholders and improve community resources.
25	Project Name	Minipools
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services

Funding	CDBG: \$568,000
Description	CD funds pay for seasonal lifeguards, recreation, and support staff at Minipools that are located in or near New York City Housing Authority developments.
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve 62,084 children.
Location Description	<p>Bronx</p> <ul style="list-style-type: none"> • Site: Edenwald Houses Pool, Schieffelin Avenue & East 229th Street Adjacent NYCHA Sites: Edenwald Houses • Site: Playground 174, East 174th Street and Bronx River Avenue Adjacent NYCHA Sites: Bronx River Houses <p>Brooklyn</p> <ul style="list-style-type: none"> • Site: Fox Playground, Flatlands Avenue and Ralph Avenue Adjacent NYCHA Sites: Glenwood Houses • Site: Glenwood Playground, Farragut Road and Ralph Avenue Adjacent NYCHA Sites: Glenwood Houses • Site: Albert J. Parham Playground, DeKalb Avenue and Clermont Avenue Adjacent NYCHA Sites: Raymond Ingersoll Houses, Walt Whitman Houses <p>Manhattan</p> <ul style="list-style-type: none"> • Site: Abraham Lincoln Playground, East 135th Street and Fifth Avenue Adjacent NYCHA Sites: Abraham Lincoln Houses, Jackie Robinson Houses • Site: Frederick Douglass Playground, West 102nd Street and Amsterdam Avenue Adjacent NYCHA Sites: Frederick Douglass Houses • Site: Tompkins Square, East 10th Street and Avenue A Adjacent NYCHA Sites: Jacob Riis Houses, Lower East Side Houses, Lillian Wald Houses, Samuel Gompers Houses, Baruch Houses <p>Staten Island</p> <ul style="list-style-type: none"> • Site: General Douglas MacArthur Park, Jefferson Street and Dongan Hills Avenue Adjacent NYCHA Sites: Berry Houses • Site: Old Town Playground, Kramer Street and Parkinson Avenue Adjacent NYCHA Sites: South Beach Houses • Site: Stapleton Playground, Tompkins Avenue, Hill Street, and Broad Street Adjacent NYCHA Sites: Stapleton Houses

	Planned Activities	The New York City Department of Parks and Recreation’s Minipools program offers safe swimming opportunities for children ages 6 to 11, as well as for toddlers accompanied by an adult. CD funds are used to pay for seasonal lifeguards, Parks Enforcement security personnel, and the staff that operate the filtration systems to maintain water quality and perform custodial services. The 11 CD-funded Minipools operate during the summer months and are located near New York City Housing Authority developments.
26	Project Name	Prospect Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,011,000
	Description	CD funds pay for the staffing costs and related expenses associated with the administration of Brooklyn's Prospect Park, which includes the Audubon Center and Lefferts Historic House. The Audubon Center is a state-of-the-art facility dedicated to wildlife preservation and natural education. The Lefferts House offers free public programs that focus on the everyday life of the Dutch settlers that inhabited Brooklyn in the 1700s.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that 8,863,109 individuals will visit the park (based on a user survey).
	Location Description	Prospect Park, Brooklyn
	Planned Activities	<p>The Prospect Park Administrator's Office provides the following services for the park, which serves the borough of Brooklyn:</p> <ul style="list-style-type: none"> • Coordination of conservation and recreation activities; • Coordination of educational programs; • Coordination and implementation of volunteer programs; • Coordination and implementation of special projects and events; • Administrative and liaison functions with the nonprofit Prospect Park Alliance; • Public relations and community outreach; • Coordination of capital planning and investments; and • Funds may also be used to purchase equipment when available. • Delivery of services to ensure park security and upgrading. <p>The Prospect Park Audubon Center in the Boathouse has developed a curriculum of urban environmental education programs open to academic groups and the general public. The Center combines exhibits, nature</p>

		<p>trails, and citizen science projects to meet the varying instructional levels required for educators, students, and the public. The Center's initiative, "Pop-up Audubon," brings educational programs out to the public at various locations in the park. The Lefferts Historic House interprets everyday life in the farming village of Flatbush as Dutch, African, and Native American children experienced it in the early Nineteenth Century. Volunteer recruitment and coordination of Volunteer programs provides thousands of volunteer hours essential to the function and vitality of the Park. The Prospect Park Tennis Center's Junior Development program serves the diverse population within Brooklyn communities, including many underserved youth that participate on a scholarship basis.</p> <p>A Federally-funded user study of Prospect Park indicated the majority of park visitors come from CD-eligible Brooklyn census tracts. In 2017, CD funds will also be used to update the user study. For more information about Prospect Park, please visit the following websites: www.nycgovparks.org/parks/prospectpark or www.prospectpark.org.</p>
27	Project Name	Van Cortlandt Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$522,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Van Cortlandt Park.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that 2,600,000 individuals will visit Van Cortlandt Park.
	Location Description	Van Cortlandt Park, Bronx
	Planned Activities	The Van Cortlandt Park Administrator's Office represents the third largest park in New York City and predominantly serves low- and moderate-income residents of the Bronx. CD-funded staffing includes the Park Administrator, the Special Events Coordinator, and an Office Manager. Along with two Park Managers, they oversee four offices: one at Ranaqua to coordinate with the Borough Administration; one at Van Cortlandt Garage for the forest restoration and turf & trails crews; another at the park's headquarters building for the maintenance and operations staff; and at the Van Cortlandt Golf House for teen and volunteer programs. Staff at these offices oversees all programming, maintenance, and operations of the park in addition to capital projects and community outreach.

		<p>The CD-funded Special Events Coordinator oversees permitting for hundreds of events from family barbecues to the New York Philharmonic Concert that come to the park. The park offers free public programming including Barefoot Dancing Series in the spring and summer, monthly volunteer forest work days, and weekly Bird Walks conducted from April to November. Newly added programs include the Hike & Draw series, Painting from Nature series, and a rowing program.</p> <p>The Department of Parks and Recreation's <i>Van Cortlandt Park Natural Areas Management Plan</i> and the <i>Van Cortlandt Park Master Plan 2034</i> include horticultural and natural area plans. These documents currently guide work on the park's physical aspects.</p> <p>CD-funded staff coordinates the programs and concerns of a Community Council made up of representatives from the many diverse park user groups. The Council meets twice a year to grapple with park issues and recommend solutions in concert with the master plan ideas. Van Cortlandt Park Conservancy, Friends of Van Cortlandt Park, Van Cortlandt Track Club, Friends of Canine Court, National Society of Colonial Dames in the State of New York, Friends of the Old Croton Aqueduct Trail, Woodlawn Taxpayers Association, Bronx Community Board 8, NYC Audubon, Bike NY, Transportation Alternatives, and many sports and athletic leagues are all represented. The Administrator's Office produces seasonal calendars promoting programs of all these groups for the general public as well as maintains the official website for the park, www.vcpark.org. A Federally-funded user study of Van Cortlandt Park indicated the majority of visitors to the park come from CD-eligible Bronx census tracts. In CFY '18, CD funds will also be used to update the user study. Van Cortlandt Park is adjacent to the Kingsbridge, Norwood, and Woodlawn communities and is easily accessible by public transportation.</p> <p>For more information about Van Cortlandt Park, please visit the following websites: www.vcpark.org or www.nycgovparks.org/parks/VanCortlandtPark.</p>
28	Project Name	Pelham Bay Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services Administration - CDBG
	Funding	CDBG: \$520,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Pelham Bay Park.
	Estimate the number and type of families	For 2017, the program anticipates that 5,400,000 people will visit Pelham Bay Park.

	that will benefit from the proposed activities	
	Location Description	Pelham Bay Park, Bronx
	Planned Activities	<p>The Pelham Bay Park Administrator's Office provides services for the largest park in the Bronx, serving low- and moderate-income borough residents. CD-funded staff includes the Pelham Bay Park Administrator, Natural Areas Manager, Wildlife Manager, and Special Events Coordinator. The Administrator's Office offers the following services:</p> <ul style="list-style-type: none"> • Coordination of conservation and recreation activities; • Coordination and implementation of special projects and events; • Coordination of natural area restoration and horticultural improvements; • Coordination of public programs; • Coordination and implementation of volunteer programs; • Administrative and liaison functions with the park's primary community group, the Friends of Pelham Bay Park, and other community and user groups; • Public relations and community outreach; • Coordination of capital planning; and • Delivery of services to ensure park safety and security. <p>Equipment may also be purchased when funds are available.</p> <p>A Federally-funded user study of Pelham Bay Park indicated the majority of visitors to the Park come from CD-eligible Bronx census tracts. Pelham Bay Park is adjacent to the neighborhoods of Co-op City, Pelham Bay, Baychester, and City Island, and is easily accessible by public transportation. In 2017, CD funds will also be used to update the user study.</p>
29	Project Name	Schoolyards To Playgrounds
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$3,000,000
	Description	The Schoolyards To Playgrounds initiative identifies schoolyards in neighborhoods most in need of parks and playgrounds, and opens them year round for public use. CD funds will be used for physical improvement necessary to open one to two sites.

	Estimate the number and type of families that will benefit from the proposed activities	Because the projects are still in the design phase, the program expects that it will not complete any sites in 2017. Over the life of the program, it is expected that two schoolyards will be converted to playgrounds.
	Location Description	I.S. 228 - 228 Avenue S, Brooklyn P.S. 361 - 3109 Newkirk Avenue, Brooklyn
	Planned Activities	<p>As stated in the Mayor's sustainability plan, One New York: The Plan for a Strong and Just City, accessible open spaces, such as parks and playgrounds, promote interaction with neighbors, provide active and passive recreation opportunities, reduce stress, lower asthma rates, improve focus and mood, and improve childhood academic performance. Public spaces are one of the foundations of vibrant neighborhoods, produce tangible benefits, and are essential to civic engagement and community revitalization. In light of this, one of the goals of One New York is to increase the percentage of New Yorkers who live within walking distance to a park to 85 percent by 2030.</p> <p>When analyzing the types of City spaces that could be used to achieve this goal, the City realized that the boroughs contain hundreds of acres of open space in the form of schoolyards, which are often used only a few hours a day and locked after school hours. The Schoolyards to Playgrounds initiative identifies schoolyards in neighborhoods most in need of parks and playgrounds, and opens them year-round for public use, after school and on weekends. The playgrounds will be accessible from 8:00 a.m. until dusk. The initiative is a collaboration between the Department of Parks and Recreation, the Department of Education, and the School Construction Authority.</p> <p>CD funds are allocated for physical improvement necessary to open one to two sites for public use. Renovations typically include new tracks, fields, asphalt, turf, fencing, play equipment, defined play areas, greenery, trees, landscaping, and gardens. Additionally, designs may include green infrastructure elements such as rain gardens, permeable surfaces, turf fields, and tree pits that capture at least an inch of water during each rainfall.</p> <p>The City expects to use CD funds at I.S. 228 (228 Avenue S) and P.S. 361 (3109 Newkirk Avenue), both in Brooklyn. These sites are both located in a low- and moderate-income area and serve a high percentage of students from low- and moderate-income households.</p>
30	Project Name	Code Violation Removal in Schools
	Goals Supported	Provide safe learning environment in City schools

	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$16,350,000
	Description	CD funds are used by the Department of Education to prevent or remove code violations in New York City schools.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will prevent or remove code violations in schools that serve an estimated 107,780 children.
	Location Description	Citywide
	Planned Activities	<p>CD funds are used by the Department of Education to prevent or remove code violations in New York City schools. The activities may include the installation, repair, or replacement of emergency lighting, elevator guards, corridor doors, door closers, bathrooms, fire-rated doors and hardware, panic hardware, fire alarm systems, fire suppression systems, fire extinguishers, sprinklers/standpipes, radiator shields, potable water systems, sewage systems, kitchen ventilation/exhaust systems, and heating/cooling/refrigeration systems, environmental health inspections, flame-proofing curtains, building elevator and sidewalk elevator upgrades, and the repair of bleachers, retaining walls, interior masonry, falling plaster, damaged flooring, ceilings, electrical fixtures, water closets, mandated signage, and wiring. To avoid archaeological concerns, playground resurfacing may be performed provided there is no increase in the playground area and no excavation is proposed.</p> <p>Additionally, beginning in Calendar Year 2017, DOE will use CD funds to test for and address elevated lead levels in school drinking water. In September of 2016, the City and State agreed to new lead testing protocols in City schools. Using contractors and custodial staff, DOE will test all 1,726 schools located in approximately 1,400 buildings and remediate any fixtures that test positive for lead.</p>
31	Project Name	DFTA Senior Center Improvements Program
	Goals Supported	Provide safe, accessible senior centers
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$1,920,000
	Description	CD funds are used for the renovation of the physical plant and the rectification of code violations in senior centers.
	Estimate the number and type of families	For 2017, the program anticipates that it will complete projects at two facilities serving an estimated 3,500 seniors.

that will benefit from the proposed activities	
Location Description	<p>The following is a list of possible sites where work may take place in 2017.</p> <p>Bronx</p> <ul style="list-style-type: none"> • BronxWorks Heights Neighborhood Senior Center, 200 West Tremont Avenue • Bronxworks Morris, 80 East 181st Street • Northeast Bronx, 2968 Bruckner Boulevard • SEBCO Mt. Carmel, 2405 Southern Boulevard <p>Brooklyn</p> <ul style="list-style-type: none"> • Albany Senior Center, 196 Albany Avenue • BCA Neighborhood Senior Center, 545 60th Street • CCNS Pete McGuinness Senior Center, 715 Leonard Street • Fort Greene Hazel Brooks, 951 Ocean Avenue • Midwood Senior Center, To Be Determined • Senior League of Flatbush, 870 Ocean Parkway <p>Manhattan</p> <ul style="list-style-type: none"> • BRC, 30 Delancey Street • Carter Burden Neighborhood Senior Center, 351 East 74th Street • CPC Project Open Door, 168 Grand Street • Find Woodstock Senior Center, 160 West 61st Street • Sirovich Senior Center, 331 East 12th Street • Washington Heights Senior Center, 650 West 187th Street <p>Queens</p> <ul style="list-style-type: none"> • CCNS Bayside Senior Center, 221-15 Horace Harding Expressway • Elmhurst Jackson Heights, To Be Determined • Korean American Senior Center of Flushing, 203-05 32nd Avenue <p>Staten Island</p> <ul style="list-style-type: none"> • CYO Senior Guild Lunch, 120 Anderson Avenue • Mt. Loretto Friendship Club Center, 6581 Hylan Boulevard • S.I. Community Services Friendship Club, 11 Sampson Avenue
Planned Activities	<p>CD funds are used for the acquisition, renovation, and the rectification of code violations in senior centers. Activities may include relocation; plumbing upgrades; the installation of lighting and emergency lighting systems, security systems, air conditioning/heating/ventilation systems, kitchen fire extinguishing</p>

		systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement; ceiling and roof rehabilitation; kitchen upgrades; bathroom renovations; rewiring; floor replacement; accessibility for persons with disabilities; and security and elevator improvements. Approximately 20 percent of the total allocation will be used for consultant services.
32	Project Name	Homeless Outreach and Housing Placement Services
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$553,000
	Description	Outreach services are provided to homeless individuals throughout Staten Island.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide shelter and services to 3,500 homeless individuals.
	Location Description	25 Central Avenue, Staten Island, New York 10301
	Planned Activities	Through a contract with the New York City Department of Homeless Services, in collaboration with the New York City Department of Health and Mental Hygiene, Project Hospitality provides homeless outreach and housing placement services to homeless, mentally ill persons who also may have substance use/dependence problems and occupy the Staten Island Ferry Terminal or other locations throughout Staten Island. The primary goal of the Homeless Outreach and Housing Placement Services program is to provide an array of services to mentally ill homeless and dually diagnosed clients. Many clients are often faced with a multitude of issues. Project Hospitality's trained staff provides support 24 hours/7 days a week to connect homeless individuals with appropriate and needed services. Outreach teams canvas the Staten Island Ferry and other known locations throughout Staten Island that homeless individuals often frequent. Currently, daily efforts with local officials and the Outreach team engage more than 20 individuals at the Ferry terminal. Individuals are provided and offered services such as transport, showers, food, and shelter. In addition, Outreach Teams also respond to the 311 Homestat initiatives. Project Hospitality works in collaboration with the NYC Department of Transportation at the Staten Island Ferry Terminal, the 120th Police Precinct, its annex office inside the terminal, and local hospitals and clinics. This program focuses on providing housing, accompanied by wrap-around treatment and support services. The program is designed to respond effectively to the psychiatric and substance abuse issues that impact a person's ability to secure treatment and housing services.

		<p>Homeless Outreach and Housing Placement workers approach, engage, and try to work intensively with homeless people to move them out of the Staten Island Ferry Terminal or off the streets. Outreach workers engage and counsel such persons, perform assessments, and refer homeless persons to a variety of services to address their most immediate needs. They organize such emergency services as medical detoxification, psychiatric evaluation, stabilization, bed care, and emergency health care.</p> <p>The goal of this model is to reduce the number of homeless persons who live in places not meant for human habitation, in and around the Staten Island Ferry Terminal and throughout the borough of Staten Island, and to expeditiously place them in safe havens, transitional settings, or permanent housing, as appropriate to their needs, with the long-term goal of permanent housing for all homeless persons on Staten Island. In order to advance this goal, in the past year Project Hospitality has increased program operations to a 24 hours/day, seven days/week, 365 days/year model.</p>
33	Project Name	DHS Homeless Services
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$3,545,000
	Description	The Department of Homeless Services provides shelter and services to homeless families and single adults. CD funds help pay for security services at the 30th Street Men's Shelter in Manhattan.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide shelter to 6,278 homeless individuals at the 30th Street Men's Shelter.
	Location Description	30th Street Men's Shelter - 400-30 East 30th Street, Manhattan
	Planned Activities	The 30th Street Men's Shelter is a multi-functional building with a total of 850 shelter beds located at 400-30 East 30th Street, Manhattan. This site acts as the Department of Homeless Services' main point of entry for all single adult men as well as adult families and, as such, acts as DHS's primary location for Intake and Diversion efforts. Intake and Diversion for single adult men is focused on a strengths-based assessment of each client and their available resources, and provides valuable services including, but not limited to, family mediation, emergency one-shot deal applications, referral for short- and long-term rehabilitation, and financial assistance for family reunification. On a daily basis, 145 beds are made available for Intake and Diversion efforts.

		<p>In addition, the 30th Street Men's Shelter also serves as two different programmatic shelters. The 30th Street Assessment program shelters 230 men on a nightly basis, and serves as one of four assessment shelters for men in the shelter system. Social services are tailored to a 21-day assessment of clients and recommendation for program type. The 30th Street General Shelter has capacity for 475 clients, and offers case management and employment-related assistance with long-term placement as the goal of social services.</p> <p>As shelters, both programs provide three meals a day, clean linens and toiletry essentials, a lock/locker to secure valuables, a safe and respectful environment, and case management services. Case management services are built around each individual's unique set of strengths and aid the client as they move from emergency shelter to permanent independent living. Case management services include entitlement enrollment, employment assistance, financial management, substance abuse/mental illness support, medical management, and permanent housing assistance. CD funds pays for a portion of the contract with a private security firm at the 30th Street Men's Shelter in an effort to provide a safe environment for the residents.</p>
34	Project Name	HPD Shelter Expansion Staff
	Goals Supported	Reduce homelessness
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$305,000
	Description	CDBG funds will pay for the shelter expansion staff that will oversee construction of homeless shelters, while non-CDBG funds will be used for the actual construction.
	Estimate the number and type of families that will benefit from the proposed activities	Since CD funds are only used to pay for personnel that oversee shelter renovations, the City does not quantify accomplishments for this program.
	Location Description	NYC Department of Housing Preservation and Development (HPD) - 100 Gold Street, New York, NY, 10038
	Planned Activities	<p>To assist in implementing the Mayor's Homelessness Plan, Turning the Tide on Homelessness in New York City, CD funds will partially support a new initiative that seeks to preserve high quality shelters and create permanent housing for homeless households.</p> <p>In conjunction with the Department of Homeless Services (DHS), HPD will work to address the needs of the current shelter system through increased capacity and efficiency, better property management, and expanded permanent placement options for the increasing homeless population. The goal is to renovate</p>

		<p>existing DHS shelters with unmet capital needs, add beds to shelters to make them more efficient—thus reducing the need for new shelters—and refinance existing City- or nonprofit-owned shelters through HPD’s loan programs to ensure long-term financial and physical well-being.</p> <p>The program will apply HPD’s institutional knowledge and resources in housing development to assist the shelter system using a real estate toolkit and asset management approach, which will provide a variety of options depending on the shelter needs, including:</p> <ul style="list-style-type: none"> • Renovating the site to improve quality; • Increasing bed count through more efficient use of space; • Incorporating adjacent City-owned parcels; • Converting shelter beds to permanent housing; and • Increasing inspections, issuing violations when warranted, and providing oversight to shelter operators. <p>Recognizing that different shelters require different outcomes, the program will determine if the building has unmet capital needs, can be renovated to create more beds within the existing site, can incorporate a supportive housing component, has unused development potential, and can sustain operations in the long term. After HPD assesses potential site needs, the City will undertake a full financial analysis and determine whether to rezone the property. The creation of project reserves, new tools to finance renovation, and incentives to efficiently manage current shelters—along with creating permanent housing on existing shelter sites—will help mitigate the increase in the City’s homeless population.</p> <p>This program is focused on the rehabilitation and reconstruction of existing homeless shelters owned by either the City or nonprofit partners. CDBG funds will pay for the shelter expansion staff that will oversee construction, while non-CDBG funds will be used for construction. An attorney will also be funded through the HPD Administration program.</p>
35	Project Name	DHS Shelter Renovations Project Support
	Goals Supported	Reduce homelessness
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$402,000
	Description	CDBG funds will be used for DHS staff that oversees the rehabilitation of City- and nonprofit-owned homeless shelters. The actual rehabilitation will be paid for with non-CDBG funds.
	Estimate the number and type of families	Since CD funds are only used to pay the salaries of the staff that oversee shelter renovations, the City does not quantify accomplishments for this program.

	that will benefit from the proposed activities	
	Location Description	NYC Department of Homeless Services - 33 Beaver Street, New York NY, 10004
	Planned Activities	The Department of Homeless Services uses City capital funds to rehabilitate City- and nonprofit-owned homeless shelters. Rehabilitation may include but is not limited to: roof upgrade or replacement, window replacement, fire safety work, various structural improvements, heating and ventilation upgrade, elevator reconstruction, and lighting improvements. CD funds will be used for DHS staff that oversees the rehabilitation contracts.
36	Project Name	DOE School Kitchen Renovations Program
	Goals Supported	Reduce hunger
	Needs Addressed	Non-Housing Community Development/Public Services Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$5,112,000
	Description	CD funds will be used to upgrade school kitchens and purchase equipment necessary to expand the Breakfast in the Classroom initiative.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide upgrades and purchase equipment for 114 schools that serve an estimated 80,384 children.
	Location Description	Elementary and Intermediate public schools citywide
	Planned Activities	<p>Currently, every NYC Department of Education (DOE) school makes free breakfast available to every student. However, breakfast participation is relatively low compared with the need: about 24 percent of students eat breakfast in school every morning while approximately 75 percent of students qualify for "free" or "reduced-price" meals, meaning that they are from low-income homes. These students often live in neighborhoods labeled "food deserts," with little access to healthy food.</p> <p>Most schools serve breakfast in school cafeterias before the start of the school day. Some schools instead serve "Breakfast in the Classroom" during the beginning of the school day as an effective tool to increase participation.</p> <p>How Breakfast in the Classroom Works:</p> <ul style="list-style-type: none"> • Meals are prepared, packaged individually, and stored in a refrigerator prior to service.

		<ul style="list-style-type: none"> • On the day of service, meals are placed in insulated transporter bags pre-labeled with classroom numbers, along with a garbage liner. • DOE staff delivers meals to classrooms and teachers supervise meal distribution, or students pick up individually packaged meals in designated areas and carry to the classroom to eat. • At the end of the meal service, leftovers and trash are placed into transporter bags and left by the classroom door for collection by DOE staff. <p>DOE will use CD funds to partially fund the expansion of Breakfast in the Classroom to more than 500 schools with 300,000 students over three years. This will especially benefit children from low- to moderate-income families.</p> <p>CD funds will be used to purchase refrigerators and freezers necessary to store the food and for facility improvements in order to accommodate the new equipment. The facility improvements will involve the installation of electrical outlets, panel boxes, facility changes to allow for space for refrigeration, and, in very limited cases, bringing additional power into the building.</p>
37	Project Name	Met Council Food Pantry
	Goals Supported	Reduce hunger
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$375,000
	Description	The Metropolitan Council on Jewish Poverty (Met Council) operates a food distribution program targeting low- and moderate-income residents in New York City. Funds pay for staff, food, and operational costs.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide food assistance to 170,000 people
	Location Description	Metropolitan Council on Jewish Poverty – 5361 Preston Court, Brooklyn, NY 11234
	Planned Activities	The Metropolitan Council on Jewish Poverty operates a food pantry that distributes more than 4.6 million pounds of food to over 56,500 households (approximately 168,000 people) each year. The pantry provides food vouchers, weekend meals, and bulk food to tens of thousands of needy households via its Kosher Food Network - a citywide network of kosher pantries run by Jewish Community Centers (JCCs) and community groups. They also maintain a partnership with the Food Bank of New York City and City Harvest in which donated kosher food is distributed to Jewish communities using neighborhood volunteers. This program is recognized as a national model.

		<p>Program Aspects</p> <ul style="list-style-type: none"> • Bulk Food Distribution - Met Council's food distribution begins with the pick-up of food items from a wide range of sources including: Federal and City programs, purchased food, and manufacturer and distributor donations. Met Council's trucks transport the food to its central warehouse in Brooklyn. Items are unloaded and packed into family-sized meals packages by more than 40 volunteers weekly. These packages are then reloaded into the trucks and distributed among network Kosher Food Pantries. Met Council focuses on reaching low-income individuals with specific dietary needs; therefore, targeted pantries are in economically poor neighborhoods with high concentrations of Jewish families. • Met Council partners with local agencies who are the primary link to the clients and provide the initial assessments of the client need, sign them up as food program recipients, and, as appropriate, offer needed social services (e.g., entitlement assistance, crisis intervention) or provide referrals. Local agencies have food available to clients at all times, but for consistency they schedule large bulk distributions on a bi-weekly or monthly basis. While the vast majority of clients pick up food from local sites, a small number of homebound elderly clients receive packages delivered to their homes. Volunteers distribute and deliver the food. <p>Funding from the Community Development Block Grant subsidizes costs of operating Met Council's Food Programs, including salaries and fringe benefits for the Chief Operating Officer, Food Program Director, Operations Manager, Warehouse Manager, Driver, and Bookkeeper. Additional costs include rent for the food warehouse, operating food delivery trucks, bulk food, and vouchers or meals.</p>
38	Project Name	Demolition Program
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Non-Housing Community Development/Clearance
	Funding	CDBG: \$7,882,000
	Description	HPD demolishes structurally hazardous buildings that are issued a Declaration of Emergency by the Department of Buildings. CD funds pay for the demolition work performed by outside contractors.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that there will be 35 CD-funded demolitions.
	Location Description	Citywide

	Planned Activities	<p>The Demolition Unit within HPD's Division of Maintenance has the authority to contract out for emergency demolitions when an owner fails to do so pursuant to a Department of Buildings (DOB) declaration of emergency, as established by the New York City Administrative Code. The Code further requires the treatment of any structure that may become "dangerous or unsafe, structurally or as a fire hazard, or dangerous or detrimental to human life, health, or morals." Pursuant to DOB guidelines, this would include deteriorated residential and commercial structures determined to be unsafe and/or debilitated in any area, including Urban Renewal Areas. DOB issues Unsafe Building violations for buildings or properties that are dangerous or unsafe throughout the City. If the owner does not correct the unsafe condition, DOB may initiate an Unsafe Building proceeding in Supreme Court. The court may issue a precept, which provides a determination of the remedy required to abate the unsafe condition and directs the City to correct the condition unless an owner does so in a timely manner. Depending on the situation, the remedy may consist of sealing the property, making repairs such that the condition of concern is addressed, or demolishing the structure.</p> <p>The Demolition Unit is responsible for surveying the site, providing a scope of work and cost estimate, and overseeing and approving all demolition, cleaning, and grading of land. CD funds are expended for all full and partial demolition of privately-owned residential and commercial properties, and some City-owned properties. When DOB directs HPD to perform necessary work in accordance with an emergency declaration or precept, HPD engages a contractor to take the appropriate action to correct the condition. Correcting the condition may include demolition (which would be CD-funded), shoring/bracing (which would be funded by tax levy dollars), or sealing for commercial properties (which would be funded by tax levy dollars). In accordance with the City's Administrative Code, owners are billed for the City's expenses for demolition work. CD revenue is generated when private owners pay for demolitions performed by the City.</p>
39	Project Name	NYCHA Facade Improvement Program
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Public Housing Administration - CDBG
	Funding	CDBG: \$29,708,000
	Description	CDBG funds will be used to renovate the facades of NYCHA residential buildings.
	Estimate the number and type of families that will benefit from the proposed activities	Due to environmental review and procurement requirements, it is expected that CD-funded work will not occur until 2018. In 2017, the program will renovate zero facades benefitting zero housing units.

	Location Description	NYCHA Developments Citywide
	Planned Activities	<p>NYC Local Law 11, also known as the Façade Inspection Safety Program, requires that all exterior walls and appurtenances of buildings with six or more stories be inspected periodically by a licensed professional. In order to become compliant with Local Law 11, NYCHA will perform construction which includes, where applicable:</p> <ul style="list-style-type: none"> • Repair and replacement of brickwork, bulkhead, water towers, compactor stack; • Cracked, bulged and spalled brickwork on façade of buildings; • Vertical and horizontal expansion joints; • Repair of parapet walls and component parts, such as flashing on roof; • Chain link fence replacement at roof level; • Roof railing; • Broken or missing window lintels and sills; • Steel shelf angles over window openings; • Mortar joints; • Concrete coping stones, stucco, and terra-cotta; and • Caulking around the windows. <p>Construction will also include asbestos abatement at ground level, waterproofing, and installation of sidewalk sheds and chain link fences. Additionally, various necessary building upkeep work will be done, such as cleaning fire damaged bricks, cleaning and painting lintels, stabilizing bulged masonry panels, pinning of existing brickwork, and relocating and protecting CCTV cameras and equipment.</p> <p>The scope of work for emergency shed installations includes construction of the sidewalk shed, lighting, temporary construction fencing, adequate directive signage, and protective covers for CCTV cameras and equipment. Sheds will be installed during the procurement process and remain in place during construction and sidewalk sheds will be replaced during construction by the vendor who performs repairs.</p>
40	Project Name	Maintenance and Operation of Tax-Foreclosed Housing
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$18,582,000
	Description	This program helps to maintain City-owned, tax-foreclosed residential buildings until the City can achieve its goal of selling the buildings to the tenants, nonprofits, or private entrepreneurs and returning the buildings to the tax rolls.

Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will assist 2,658 units of tax-foreclosed rental housing.
Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. These programs are designed to benefit the low- and moderate-income people who occupy these buildings.
Planned Activities	<p>The Maintenance and Operation of Tax-Foreclosed Housing program conducts the following activities in City-owned tax-foreclosed housing:</p> <ul style="list-style-type: none"> • HPD conducts necessary repairs, either through in-house staff or private contractors, including plumbing and electrical work, seal-ups, boilers, roofs, and renovating common areas. CD funds pay for fuel and utilities. • CD-funded staff oversees maintenance and repair efforts, including: <ul style="list-style-type: none"> - Responding to emergency complaints regarding heat and other essential services; - Processing work order requests; - Performing field inspections, holding technical interviews with potential contractors, and processing contractor pre-qualification applications and re-certifications; - Inspecting, monitoring, and surveying repairs for City-owned properties; - Managing the process of bidding, awarding, and processing of publicly competitive sealed bids above \$90,000; and - Supervising fiscal support operations and processing invoices for inspection and payment. • CD funds pay for the rent at HPD offices that support this effort. • Under a competitively bid contract, superintendents are employed to provide janitorial services. <p>Tenant Interim Lease (TIL): Through TIL, City-owned buildings become independent housing cooperatives under a Housing Development Fund Corporation structure where tenants become homeowners. Training contracts enable HPD to work with tenants and Tenant Associations (TAs) in becoming owners. The TAs are responsible for all building maintenance issues and rely on rent collection to support operating expenses. For properties that do not generate sufficient revenues, HPD will cover repairs and fuel and utility expenses. The TIL staff, which is CD-funded, ensure compliance with program parameters and TA by-laws and provide guidance.</p> <p>Sale of City-Owned Buildings: City-owned buildings managed by HPD are transitioned into ownership by tenants, nonprofit organizations, or private entrepreneurs, through the programs of the Division of Property</p>

		<p>Disposition and Finance (PDF). CD funds continue to maintain these buildings until the City can achieve its goal of selling the buildings and returning them to the tax rolls. The primary avenues by which City-owned buildings are returned to private ownership are TIL, the Affordable Neighborhood Cooperative Program, and the Multifamily Preservation Loan Program. The staff that oversees these programs is not CD-funded.</p> <p>Third Party Transfer for Non-City-Owned Foreclosed Property: In 1996, the City altered the process by which it forecloses on tax delinquent residential properties. Through Local Law 37, rather than the City taking title, the City may petition the Court to convey the property to a qualified third party. HPD selects responsible new for-profit and nonprofit owners. Until the properties can be transferred to a permanent owner, the Neighborhood Restore Housing Development Fund Corporation assumes interim ownership and provides technical assistance to and oversees management by the prospective owners. The prospective owners manage the properties and secure rehabilitation financing prior to the final transfer. Rehabilitation financing may include City Capital, Federal HOME funds, private debt, and/or Low Income Housing Tax Credits. During the interim ownership period, HPD provides seed loans to Neighborhood Restore to fund property management costs. CD funds may be used for emergency repairs/building stabilization, utilities, legal and title fees, and environmental/property surveys. Further, a subset of the TPT building portfolio receives regular CD-funded fuel deliveries.</p>
41	Project Name	Avenue NYC
	Goals Supported	Revitalize commercial districts in low/mod areas
	Needs Addressed	Non-Housing Community Development/Eco Development
	Funding	CDBG: \$2,223,000
	Description	Avenue NYC promotes the economic viability of neighborhood retail areas by providing general technical assistance and marketing and promotion programs to small businesses.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide façade design services to 11 businesses. Additionally, 45 organizations will complete capacity building projects.
	Location Description	<p>Bronx - Allerton, Baychester, Fordham, Highbridge/University Heights, Hunts Point, Kingsbridge, Marble Hill, Morris Heights, Morris Park, Mott Haven, Norwood, Parkchester, Pelham Parkway, South Bronx, Wakefield/Williamsbridge/Baychester, West Farms, and Woodlawn.</p> <p>Brooklyn - Bedford Stuyvesant, Bensonhurst, Brighton Beach, Brownsville, Bushwick, Clinton Hill, Coney Island, Crown Heights, Cypress Hills, Downtown Brooklyn, East Flatbush, East New York, East Williamsburg,</p>

		<p>Flatbush, Fort Greene, Greenpoint, Midwood, Northside Williamsburg, Prospect Heights, Prospect-Lefferts Gardens, South Brooklyn/Red Hook/Gowanus, South Williamsburg, Sunset Park, and Wallabout.</p> <p>Manhattan - Central Harlem, Chinatown, East Harlem, East Village, Hamilton Heights, Lower East Side, Two Bridges, Washington Heights/Inwood, and West Harlem.</p> <p>Queens - Astoria-Ditmars, Central Astoria, Corona, Downtown Flushing, Downtown Jamaica, Jackson Heights/Elmhurst, Jamaica East, Jamaica South, North Corona, Queensbridge/Ravenswood, Richmond Hill/Ozone Park, Ridgewood, Rockaway Peninsula, Sunnyside, and Woodside.</p> <p>Staten Island - New Brighton, Port Richmond, and Stapleton/St. George/Tompkinsville.</p>
	<p>Planned Activities</p>	<p>Avenue NYC promotes the economic viability of neighborhood business districts. This program is intended not only to help local businesses directly engage local residents but to also preserve neighborhoods more broadly. The target areas selected experience varying degrees of stagnation, deterioration, or disinvestment, and the incomes of the areas' populations are primarily low to moderate. Projects usually have a local community sponsor, frequently a Community-Based Development Organization (CBDO), that represents the needs of local merchants, property owners, and local residents. The sponsor contracts with SBS to carry out the neighborhood revitalization strategy and set the foundation for the area's long-term prosperity. The program's goals are to attract, retain, and expand businesses and business opportunities throughout New York's neighborhoods; provide quality goods and services to local residents serviced by the targeted business districts; and foster collaboration among businesses in a neighborhood. SBS staff works with the local sponsor to plan, develop, and administer comprehensive revitalization. The following eligible activities represent some of the basic program elements:</p> <ul style="list-style-type: none"> • Placemaking focuses on creating or enhancing a sense of place that captures or reinforces the unique character of the commercial corridor. The program entails developing a new, or solidifying a current, placemaking strategy that identifies and leverages unique attributes of the target commercial district to attract local resident customers. These efforts aim to increase consumer spending in the district. • Business Attraction efforts work to attract new businesses and investment into the targeted district so that the commercial corridor may better serve the needs of local residents. • Facade Improvement covers costs related only to program design, administration, and marketing of facade improvement activities. Sponsors will be required to use the services of a design consultant and produce model storefronts with a combination of open grid security gates, retractable or faux-retractable awnings, high quality storefront signs, and an exterior finish (paint or other material).

		<ul style="list-style-type: none"> • Merchant Organizing selects sponsors to lead the planning and outreach for the creation of a new merchants association or the revitalization of an existing organization that can address business needs in the commercial corridor. Sponsors are expected to develop a plan for organizing merchants and accomplish concrete organizing milestones within the contract year. • Capacity Building Initiatives build the capacity of nonprofit economic development corporations, Business Improvement Districts, CBDOs, and merchants associations. Initiatives are specific to the technical and strategic needs of each individual organization, draw on the strengths and distinctiveness of each commercial district, and are expected to produce a measurable improvement in the commercial life of the community and functioning of the organization receiving capacity building services. <p>SBS will continue its nonprofit management technical assistance programs by expanding the capacity building course offerings in Calendar Year 2017. Trainings will be offered to help organizations strengthen their boards, increase their programs' effectiveness, market their programs to constituents, and identify and secure alternative sources of funding in order to increase their stability. SBS will also provide local organizations with project management strategies to assist in the creation and implementation of commercial revitalization programs in their respective neighborhoods.</p>
42	Project Name	Bronx River Project
	Goals Supported	Revitalize the Bronx River and the adjacent area
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$206,000
	Description	The Bronx River Project works to improve and protect the Bronx River, create a continuous greenway along its banks, and provide opportunities to enjoy and care for the river.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve 245,000 individuals.
	Location Description	The NYC length of the Bronx River
	Planned Activities	The Bronx River Project works to restore the river and create a continuous greenway along its length. The program has several funding sources including City tax levy, private grants and gifts, State grants, and other Federal grants. CD funds are used to purchase education and outreach materials, office supplies, field equipment, and restoration supplies; and for the support of program consultants and ecological restoration personnel. The CD funding fully covers the Bronx River Conservation Manager position and two Crew Leader

	<p>positions. The Department of Parks and Recreation (DPR) coordinates closely with the Bronx River Alliance to implement programs along the river as follows:</p> <p>Education: The Bronx River Education Program provides hands-on outdoor learning opportunities for thousands of students and educators in communities along the Bronx River. The program has three components: Bronx River Classroom, the Bronx River Stewards Volunteer Monitoring Program, and the <i>Wade into the Bronx River</i> series, which includes free lectures, walks, and workshops on educational topics related to the river. In addition, the Recreation Program guides thousands of Bronx residents each year on educational paddling adventures on the river.</p> <p>Outreach Program: Every year, the Bronx River Outreach Program draws thousands of people to the river through public events, including the Amazing Bronx River Flotilla, International Coastal Clean-up Day, and dozens of other activities including volunteer-led walks, clean-ups, restoration projects, movies nights, and performing arts programs along the river.</p> <p>Ecology Program: The Ecological Restoration and Management Program works to protect, restore, and manage the Bronx River through field work and policy leadership. Guided by an Ecology Team (comprised of scientists, community residents, and agency representatives), the Ecology Program tackles the most pressing ecological issues that affect the river corridor. The Bronx River Conservation Crew has a full-time presence on the river, implementing, monitoring, and maintaining the river and upland restoration efforts. To date, the Crew and volunteers have planted more than 100,000 trees, shrubs, and plants and removed over 650 tons of garbage; supported oyster and fish reintroduction projects; and performed year-round blockage and litter removal to keep the river clean and accessible to tens of thousands of paddlers.</p> <p>Greenway Program: The Greenway Program develops open spaces, restores existing parks, and integrates them into a series of continuous parks and trails along the river: the Bronx River Greenway. When complete, the greenway will form a 23-mile ribbon of parkland along the river from the Kensico Reservoir to the East River, opening up a healthy corridor for walking, biking, and running in communities that desperately need access to open spaces. The Alliance is uniquely structured to create common ground between government agencies and community-based organizations to develop the greenway.</p> <p>For the past several years, DPR has been consolidating the parkland along the entire New York City length of the river into a single Bronx River District (District 14). The district will expand southward as new, contiguous parks come into being. A single Bronx River District will foster more effective river- and greenway-wide</p>
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		programming, implementation of river-length ecological projects, and maintenance activities to uphold the environmental standards of the greenway's parks and pathways.
43	Project Name	Landmarks Preservation Commission Planning
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$573,000
	Description	LPC Planning conducts activities such as environmental reviews and architectural, archaeological, and historical analyses.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	1 Centre Street, New York, NY 10007
	Planned Activities	<p>The LPC Planning program has three components: Research, Environmental Review, and Archaeology. For Calendar Year 2017, the program will continue its CD-eligible activities as outlined below:</p> <p>The program's Research activities include surveying the City's buildings to identify those that may merit landmarks designation; conducting extensive research about properties that are under consideration for landmark or historic district status; and preparing detailed reports about each proposed district or individual site to provide a basis for determining whether to designate them as historic districts or individual landmarks. Surveys serve as planning tools to establish priorities and set goals for designating the next generation of landmarks and historic districts.</p> <p>The Archaeology unit's primary responsibilities are to assess the potential archaeological impact of proposed projects subject to City, State, or Federal environmental review and to oversee any ensuing archaeology that may be needed. The unit also regulates projects that impact some landmarked archaeological resources such as within historic districts, parks, and burial grounds. The unit consists of three members; each plays a different role in the process. The Urban Archaeologist conducts the initial screenings. If a project has the potential to impact significant archaeological resources, an archaeological documentary study completed by a consultant is recommended. The Director of Archaeology then determines the subsequent archaeology to be completed by consultants, which may include a scope of work for archaeological testing, the archaeological testing, and archaeological mitigation. Mitigation may include full archaeological excavation, project redesign, and public outreach such as an exhibit. The Director also reviews relevant applications for work on designated properties submitted to the agency and issues permits. Finally, the Director maintains the City's</p>

		<p>archaeological repository, which is open to scholars and museum professionals upon request. The unit also includes a part-time Advisor to the Chair, who offers technical guidance as needed.</p> <p>The Environmental Review unit assists Federal, State, and City agencies whose projects are subject to the environmental review process by assessing the potential impacts of certain projects on the City's historic and archaeological resources. As part of the review process, the department issues comments in response to Federal, State, and City regulatory requirements and combines findings from the Research and Archaeology components into its final comments. Findings of potential impacts uncovered during the review process, if any, are also disclosed in the comments. If the proposed project significantly impacts these properties or sites, the department works with the lead agency and the appropriate Federal or State agencies to mitigate or reduce the impact as much as possible. As such, the department also negotiates Memoranda of Agreement under Section 106 of the National Historic Preservation Act and Letters of Resolution under Section 14.09 of the New York State Preservation Act, and oversees any mitigation measures under those agreements. The department also maintains and supports the ERGIS Historic Maps application, which consists of an interactive Geographic Information System with each project site review geo-referenced along with access to the LPC ERGIS digital historic map collection. ERGIS Historic Maps now supports over 2,300 geo-referenced maps that are used for project reviews and to assist other lead or interested agencies.</p>
44	Project Name	DCP Information Technology
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$3,248,000
	Description	Planning functions involve geographic data collection and processing for land use, housing, economic, and demographic studies.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	NYC Department of City Planning - 120 Broadway, New York, NY 10271
	Planned Activities	<p>CD funds pay for support staff, contractual and professional services, supplies, materials, equipment, and software and hardware maintenance (including subscription services) within the various sections of the Department of City Planning's (DCP) Information Technology Division (ITD).</p> <ul style="list-style-type: none"> • Geographic Systems Section (GSS): GSS is responsible for developing and maintaining specialized geographic data processing capabilities that support the planning activities of DCP and other City agencies, including

		<p>Federally-funded programs such as CDBG. GSS produces the Geosupport System, which processes New York City geographic locations, such as addresses and street intersections, standardizes and validates locations, and relates these to various political and administrative districts such as community districts, census tracts, and school districts.</p> <ul style="list-style-type: none"> • Database and Application Development (DAD) Section: DAD collects, processes, and provides land use, housing, economic, and demographic data that are used for developing neighborhood and community development plans, major citywide studies, and tax revenues and economic studies. DAD is also responsible for developing and maintaining on-line database systems that provide easy access to data including, but not limited to, Interim Management Pre-Application Certification Tracking (imPACT), which tracks land use projects in the pre-certification review process; Land Use and CEQR Application Tracking System (LUCATS), which tracks applications for land use changes through New York City's Charter-mandated review processes, including the Uniform Land Use Review Process (ULURP) and the City Environmental Quality Review (CEQR); and Primary Land Use Tax Lot Output (PLUTO), which contains extensive land use, zoning, and geographic data that are used with micro-computer database and mapping software. Data updates are completed twice a year. • ITD/Web Team: The Web Team is responsible for designing, building, and maintaining DCP's website for the dissemination of departmental data and information to the general public. • GIS Team: The GIS Team maintains the data and application infrastructure used by DCP's planning and other professional staff for desktop geographic inquiry and analysis. Customized applications and interfaces are developed by the team to enhance the access to, and use of, the various geographic resources both within the agency and for the public. The GIS Team and the Web Team produce a wide range of GIS and related data products under the BYTES of the BIG APPLE heading for free distribution to other government entities and the general public. • PC and Network Services (PCNS): PCNS provides services related to all agency computer hardware and software, and is responsible for managing the local and wide area networks at all DCP office locations. • Director's Office: The Director's Office coordinates the work of the different ITD sections, prepares budget requests for OMB, tracks expenditures against budget allocations, and ensures that audits are completed. This Office is also responsible for maintaining the digital master Zoning Resolution text and coordinates the timely updating of the paper document with staff in the Zoning Division and the Graphics Division.
45	Project Name	DCP Comprehensive Planning
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$13,182,000

Description	Staff performs comprehensive planning functions citywide: zoning actions; housing, economic development, and census data analysis; open space and waterfront revitalization plans; urban design; etc.
Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
Location Description	<p>NYC Department of City Planning - 120 Broadway, New York, NY 10271</p> <ul style="list-style-type: none"> • Bronx Borough Office - 1775 Grand Concourse Bronx, NY 10453 • Brooklyn Borough Office - 16 Court Street, Brooklyn, NY 11241 • Queens Borough Office - 120-55 Queens Boulevard, Kew Gardens, NY 11424 • Staten Island Borough Office - 130 Stuyvesant Place, Staten Island, NY 10301
Planned Activities	<p>CD funds pay for Department of City Planning (DCP) staff that perform comprehensive planning functions within the following divisions:</p> <ul style="list-style-type: none"> • Strategic Planning: Oversees DCP's functional planning activities and coordinates land use policy. Staff formulate long-term development and policy objectives for the City. Activities include preparation of key planning documents, directing citywide studies, and working with the City Planning Commission on planning and development issues. • Borough Offices: Develops local zoning and land use policy, and prepares comprehensive neighborhood plans. The five offices maintain links to the City's varied communities by providing technical assistance to the boroughs' community boards, civic organizations, and elected officials regarding zoning and land use. The offices review development actions to ensure conformance with local area needs and plans. • Capital Planning: Works with NYC agencies to gather data around City facilities to create planning data sets that can be used for community planning activities. The division provides analyses to agency partners in the creation of the City's 10-Year Capital Strategy. The division assists the borough offices in neighborhood planning activities and serves as staff to the City's Neighborhood Development Fund. • Housing, Economic, and Infrastructure Planning (HEIP): Develops citywide plans and policies addressing housing, economic, and infrastructure issues. It conducts economic, employment, and housing analyses and studies. HEIP analyzes land use proposals, assists in initiating zoning text and map amendments, and coordinates preparation of the Consolidated Plan and Annual Report on Social Indicators. HEIP's Population Section conducts demographic studies; advises on demographic, immigration, and census policy issues; distributes census data, analyses, and maps on DCP's website; and is the City's liaison to the U.S. Census Bureau. • Planning Coordination Division: Responsible for activities that support the management of DCP's work program and execution of City Charter-mandated responsibilities such as management of the agency's land

		<p>use project pipeline; review of community-based 197-a plans; preparing the Mayor's Management Report, Citywide Statement of Needs, and Statements of Community District Needs; conducting interagency coordination and community outreach; and providing analysis and technical assistance.</p> <ul style="list-style-type: none"> • Waterfront and Open Space Unit: Prepares comprehensive and local area plans, advises on citywide waterfront and open space policy issues, and reviews proposed actions on the City's waterfront for consistency with the Waterfront Revitalization Program. • Zoning: Responsible for maintaining the Zoning Resolution, laws that govern land use in the City. The Division conducts planning studies to update the Resolution to address the City's needs. Studies range in scope from developing a site to those that deal comprehensively with large sectors of the development community, or with areas of the City where special purposes are identified, such as flood zones. The Division also provides general zoning information to the public and other agencies. • Urban Design: Staff provide assistance on projects affecting infrastructure design, master planning, overall massing and architectural expression, streetscape, landscape, and sustainable design. The department assists in developing City planning policy to support urban design, reviews large-scale projects for modification and approval, and designs urban projects in-house. The department also conducts urban design studies ranging in scope from site-specific projects to comprehensive neighborhood plans and citywide initiatives.
46	Project Name	Scorecard Program
	Goals Supported	Improve sanitary conditions throughout the City
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$410,000
	Description	Scorecard produces street and sidewalk cleanliness ratings so the Department of Sanitation can develop policy; plan changes to its cleaning and enforcement programs; and evaluate its methods.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	Citywide
	Planned Activities	Through the Scorecard Program, service inspectors employed by the Mayor's Office produce monthly street and sidewalk cleanliness ratings for every city neighborhood. A visual rating scale is used to determine the percent of acceptably clean streets and sidewalks. Results are published on the Mayor's Office website and provided to the Department of Sanitation (DSNY). Additionally, monthly reports are developed for most of the City's Business Improvement Districts (BIDs), which are administered by the Department of Small Business

		<p>Services. The program was initiated by the Mayor's Office of Operations in 1978. CD funds pay for seven full-time staff members, including six service inspectors.</p> <p>The two main purposes of the Scorecard Program are to help DSNY: 1) develop and evaluate policies related to its cleaning and enforcement programs; and 2) assess the performance of its field managers. In addition, community boards and other members of the public use the data to learn about cleanliness conditions in their neighborhoods and participate with DSNY in developing operational and enforcement changes (including Alternate Side Parking regulations, street/sidewalk inspections, vacant lot cleaning, and the placement and emptying of street corner litter baskets). Changes requested by the community are often implemented by DSNY on a pilot basis with the stated criterion for continuation being no negative Scorecard impact.</p> <p>Currently, 67 of the City's 72 BIDs, including some local development corporations and industrial parks, receive monthly Scorecard ratings. These organizations use the data to evaluate the effectiveness of their self-funded cleaning efforts and to work with merchants and other commercial interests to improve local cleaning practices, generally. The City Comptroller's Office has used Scorecard data in conjunction with audits of the BIDs' use of City funds for district cleaning. Baseline ratings have also been developed, on a pilot basis, for organizations that are considering applying for BID status, or that are implementing self-funded cleaning programs for commercial areas lacking a BID designation.</p> <p>Scorecard ratings have been associated with substantial long-term gains in city cleanliness levels, overall and in specific neighborhoods. Today, approximately 93 percent of city streets are rated acceptably clean. This is a dramatic improvement compared to the less-than-70 percent ratings issued in the early days of the program. The citywide trend can be seen on the Mayor's Office of Operations website (http://www1.nyc.gov/site/operations/performance/scorecard-street-sidewalk-cleanliness-ratings.page).</p> <p>Scorecard has long been a model for other U.S. localities that consider using the "trained observer" approach to performance measurement for sanitation or other services. Information on Scorecard is included in the U.S. Conference of Mayors' Best Practices handbook and in material circulated by the Urban Institute in Washington, D.C., on performance measurement techniques for local government.</p>												
47	<table border="1"> <tr> <td data-bbox="268 1263 571 1295">Project Name</td> <td data-bbox="571 1263 577 1295"></td> </tr> <tr> <td data-bbox="268 1300 571 1333">Goals Supported</td> <td data-bbox="571 1300 577 1333"></td> </tr> <tr> <td data-bbox="268 1338 571 1370">Needs Addressed</td> <td data-bbox="571 1338 577 1370"></td> </tr> <tr> <td data-bbox="268 1375 571 1401">Funding</td> <td data-bbox="571 1375 577 1401"></td> </tr> </table>	Project Name		Goals Supported		Needs Addressed		Funding		<table border="1"> <tr> <td data-bbox="583 1263 1892 1295">HPD Fair Housing Services Program</td> </tr> <tr> <td data-bbox="583 1300 1892 1333">Reduce housing discrimination</td> </tr> <tr> <td data-bbox="583 1338 1892 1370">Housing - Fair Housing</td> </tr> <tr> <td data-bbox="583 1375 1892 1401">CDBG: \$329,000</td> </tr> </table>	HPD Fair Housing Services Program	Reduce housing discrimination	Housing - Fair Housing	CDBG: \$329,000
Project Name														
Goals Supported														
Needs Addressed														
Funding														
HPD Fair Housing Services Program														
Reduce housing discrimination														
Housing - Fair Housing														
CDBG: \$329,000														

Description	The Department of Housing Preservation and Development provides fair housing counseling and educational services through an agreement with the City's Commission on Human Rights.
Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
Location Description	Citywide
Planned Activities	<p>HPD's Fair Housing Services Program is the result of an interagency Memorandum of Understanding (MOU) between the New York City Department of Housing Preservation and Development and the New York City Commission on Human Rights (CCHR). This agreement enables HPD to utilize CCHR's dedicated and knowledgeable staff. CCHR is mandated to enforce the most comprehensive local human rights law in the country. The City's Human Rights Law, like the Federal Fair Housing Act, prohibits housing discrimination based on a person's race, color, religion, sex, disability, national origin, familial status, sexual orientation, age, alienage and citizenship status, marital status, partnership status, lawful occupation, gender, or lawful source of income. The City's law also prohibits bias-related harassment. Because the City's Human Rights Law is inclusive of the Federal Fair Housing Act, the MOU is compliant with HPD's Federally-mandated obligation to promote fair housing.</p> <p>The MOU has created a Fair Housing Services Program focused on raising the awareness of building owners and project sponsors of their duty to comply with the Federal Fair Housing Act and the NYC Human Rights Law. CCHR staff present a review of fair housing obligations during HPD's weekly Pre-Award Conferences, wherein recipients of HPD funding are also informed of equal opportunity, business utilization, and workforce participation provisions found in HPD contracts.</p> <p>CCHR participates in community forums ("Owners Night" and "Tenant Nights") sponsored by HPD, in partnership with local political and community leaders, to inform the public of housing opportunities and regulations and to answer questions related to fair housing.</p> <p>HPD and CCHR conduct quarterly "Fair Housing in Practice" workshops for representatives of building owners and sponsors. The workshops promote understanding of how to avoid discriminatory practices and policies; provide an overview of tenant/buyer rights; and include a presentation on HPD affirmative marketing guidelines.</p>

		<p>HPD and CCHR have created a City website that promotes awareness of fair housing practices and enforcement. Fair Housing NYC is a visually appealing website that provides the public with a broad range of fair housing-related content and referral services. The site includes summaries of relevant laws, examples of discriminatory practices and policies, and links to CCHR and HPD resources. The summaries can be downloaded and printed in the most widely used languages in New York City: English, Spanish, Korean, Haitian Creole, Russian, and Mandarin. The site can be accessed at: http://www.nyc.gov/html/fhny/html/home/home.shtml.</p> <p>The Fair Housing Services Program reaffirms HPD's and CCHR's commitment to implement the goals and objectives of Federal and City mandates to promote housing choices free of discriminatory barriers.</p>
48	Project Name	Housing Policy Analysis and Statistical Research
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$4,881,000
	Description	The Division of Housing Policy Analysis and Statistical Research plans, designs, and implements all projects necessary to conduct the legally-mandated NYC Housing and Vacancy Survey (HVS).
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Planning and is not required to project accomplishments.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>The Housing Policy Analysis and Statistical Research Unit (HPASR) plans and conducts major housing-related research requiring advanced concepts and methods and large-scale data collection, processing, and analyses, primarily for the legally-required New York City Housing and Vacancy Survey (HVS). The HVS is needed to establish the official citywide vacancy rate, which is required for the City Council's determination of a housing emergency, as the necessary condition for continuing rent control and rent stabilization.</p> <p>A citywide representative survey, the HVS provides comprehensive, detailed data on the City's population, households, housing stock, vacancies, housing structural and maintenance conditions, and other characteristics such as household incomes and employment, rents, and neighborhood conditions. There is no other data source like the HVS; it is a critical resource utilized by a number of City agencies, City Hall, and the City Council. HPD regularly works with City entities to maximize the utility of the HVS. HPD works with the Department of Health and Mental Hygiene (DOHMH) to add questions into each wave to inform priority</p>

		<p>projects and initiatives. The New York City Center for Economic Opportunity, Department of Finance, New York City Housing Authority, and the Department of City Planning all rely on the HVS for information on the City's housing stock and population. Data from the HVS has been used multiple times in making the City's case for or against changes to federal policy. In addition, academic researchers incorporate HVS data into their work. Nonprofit organizations and advocacy groups also depend on important information from the HVS. The Rent Guidelines Board use HVS data in their various reports and decision making.</p> <p>The HVS is the longest running housing survey in the country, having been conducted by the U.S. Census Bureau since 1965. HPASR secures the contract with U.S. Census Bureau and coordinates with the U.S. Census Bureau in planning, designing, and implementing the HVS, which occurs triennially. The City of New York is the only non-federal sponsor of a census product, putting it in a unique position for collaboration.</p> <p>HPASR provides reliable data needed for sound planning, policy analysis, research, and program development. The unit prepares and submits to the City Council the Report of Initial Findings of the HVS, which presents an analysis of key data on the rental vacancy rate, housing inventory, housing conditions, and other housing market situations. The unit also provides customized HVS data to other divisions of HPD and other City agencies to support planning, program development, defense of the Housing Maintenance Code, legal and legislative analyses, and public information to prepare Federal grant applications, including the Consolidated Plan, and to respond to reporting requirements. The unit provides HPD's Section 8 program with HVS data for preparation of its five-year plan. The unit is HPD's liaison to the Rent Guidelines Board, securing and administering an annual support contract. CD funds pay for the staff that conducts these activities.</p> <p>While the HVS is accessible to the public online at no charge, CD program income is generated from the sale of the comprehensive report when it is purchased in hard copy.</p>
49	Project Name	HPD Administration
	Goals Supported	<ul style="list-style-type: none"> Prevent long-term displacement and homelessness Reduce housing discrimination Perform housing market analysis Return foreclosed housing to private ownership Preserve and improve occupied private housing Reduce homelessness Reduction of blighted properties

Needs Addressed	Housing - Affordable Housing Housing - Privately-Owned Housing - Planning Housing - Fair Housing Homelessness - Emergency Shelter Non-Housing Community Development/Clearance
Funding	CDBG: \$5,758,000
Description	Staff performs administrative functions for several of HPD's CD-funded programs.
Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
Planned Activities	<p>Staff in the following units performs administrative functions for several of HPD's CD-funded programs:</p> <p>Invoice Review: Units within the Division of Accounts Payable are responsible for receiving, reviewing, and approving all contractor invoices submitted for payment related to the Division of Maintenance, which includes repair work for both City- and privately-owned properties. In addition, the Division reviews invoices and processes vouchers for work done by the Neighborhood Preservation Consultants, utility and fuel payments for in rem properties, advertising, supplies, and construction and related contracts.</p> <p>Fiscal ERP Accounting: Program revenue from the Emergency Repair Program (ERP) is generated through the collection of owner payments for billed invoices issued by the Fiscal ERP Accounting Unit. When the bill is not satisfied, a lien is placed on the property. The tax lien is removed when the landlord or purchaser makes full payment.</p> <p>Bureau of Maintenance Procurement: The Division of Maintenance's Bureau of Maintenance Procurement, through a pre-qualified vendor list and requirements contract, bids out and awards repair work to private contractors for both privately-owned (under the Emergency Repair Program) and in rem buildings.</p> <p>Timekeeping and Payroll: The Timekeeping Unit tracks and inputs timekeeping data for HPD employees, including review, verification, adjustments, and input of employee time. The unit also tracks and monitors leave balances and issues, processes resignations and terminations, and responds to employee inquiries. The</p>

		<p>Payroll Unit processes payroll changes for employees, including direct deposit changes, refunds or changes of union deductions, processing of assignment differentials and jury duty payments, research and resolution of discrepancy inquiries, processing of monetary settlements for grievances, and processing of requests for changes in Federal, State, and City withholdings. The CD-funded Timekeeping and Payroll Unit staff is assigned to work units comprised of employees who perform only CD program functions, such as the Division of Property Management and Division of Maintenance.</p> <p>Technology and Strategic Development: Staff within the Division of Technology and Strategic Development (TSD) oversees the maintenance and operation of systems that support CD-eligible programs within the Office of Enforcement and Neighborhood Services (ENS). This function includes enhancing systems that track CD-eligible programs such as ERP and AEP. In addition, TSD staff maintains the HPDINFO system that tracks violations, open market orders, and other building-specific data. This system also helps in determining how much work is being done in CD-eligible census tracts. The TSD staff works closely with the ENS office on the maintenance of the Routesmart GIS component and interfacing with the AEP and ERP modules.</p> <p>HOME Program Project Support: CD funds support positions for CD-eligible activities funded under the City's HOME Investment Partnership Program (HOME). HOME funds may be used to develop and support rental housing and homeownership affordability through rehabilitation, conversion, acquisition of real property, and new construction. CD also pays for the staff that is responsible for HOME and Low-Income Housing Tax Credit monitoring and compliance activities and oversight of the HOME-funded down payment assistance program.</p> <p>Shelter Expansion Staff: CD funds will be used for an attorney that oversees work related to HPD and the Department of Homeless Services' effort to rehabilitate and expand homeless shelters.</p>
50	Project Name	Primary Prevention Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$278,000
	Description	CD funds will be used to pay for staff to administer low-level, interim lead-abatement work.
	Estimate the number and type of families that will benefit from the proposed activities	Since CD funds are only used to pay the salaries of the staff that administers the Primary Prevention Program, the City does not quantify accomplishments for this program.

	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>The Primary Prevention Program (PPP), funded by the Federal Lead Hazard Reduction Demonstration Grant Program, reduces lead hazards and other housing-related health risks in units occupied by low-income and at-risk households. In conjunction with the Department of Health and Mental Hygiene, the Department of Housing Preservation and Development's (HPD) PPP targets areas with high incidence rates of childhood lead poisoning by implementing a combination of partial abatement and interim treatment to prevent lead poisoning and address health risks. Residential buildings in the Bronx, Brooklyn, and Queens are eligible for PPP enrollment under the current Federal grant cycle. Within these boroughs the Program is targeting specific neighborhoods with higher levels of child lead poisoning. Buildings with units occupied by pregnant women, or where a child under the age of six lives or visits on a regular basis, are highly desirable. Vacant units with lead hazards are also eligible.</p> <p>To be eligible, buildings must be built prior to 1960 and meet HUD's Section 8 income limits:</p> <ul style="list-style-type: none"> • In multiple dwellings, at least 50 percent of the dwelling units in the building must be occupied by households earning less than, or equal to, 50 percent of the Area Median Income; • The remaining 50 percent of the dwelling units in the rental building must be occupied by households earning less than, or equal to, 80 percent of the Area Median Income (except in buildings with 5 or more units; up to 20 percent of units may be occupied by households earning over the 80 percent Area Median Income); and • Owner-occupied homes are also eligible if the household earns less than 80 percent of Area Median Income. <p>The scope of work for PPP's lead hazard control measures includes a mixture of paint stabilization and abatement of housing unit components that test positively for lead. The Federal Lead Hazard Reduction Demonstration Grant Program also includes Healthy Homes Supplemental funding, which can be used to address additional health risks (such as mold growth, vermin infestation, conditions that pose the risk of falls or other injuries, fire and electrical hazards, etc.).</p> <p>CD funds pay for the staff that oversees the program.</p>
51	Project Name	Neighborhood Preservation Consultants
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$580,000

	Description	The Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.
	Estimate the number and type of families that will benefit from the proposed activities	Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.
	Location Description	The Neighborhood Preservation Consultants operate in the following areas: <ul style="list-style-type: none"> • Community Districts #1, 3, 4, 5, 6, 7, 9, and 12 in the Bronx; • Community Districts #1, 3, 4, 5, 7, 8, 9, 13, 14, 16, and 17 in Brooklyn; • Community Districts #3, 9, 10, 11, and 12 in Manhattan; • Community Districts #3 and 14 in Queens; and • Parts of Community District #1 in Staten Island.
	Planned Activities	The Neighborhood Preservation Consultants program aims to increase the involvement of local nonprofits in planning and preserving the City's affordable housing stock, particularly by assisting HPD in implementing its Neighborhood Preservation strategy. Through the program, HPD contracts with community-based organizations to perform a wide range of housing and neighborhood preservation functions including working with owners and tenants to maintain or restore buildings to a structurally and fiscally sound condition. The role of the consultants is to work with landlords and tenants, so that owners can maintain their properties and tenants can be protected from being displaced from the neighborhood.
52	Project Name	Rent Guidelines Board Support Staff
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$486,000
	Description	The Rent Guidelines Board Support Staff engages in year-round research efforts to establish rent adjustments to units subject to the Rent Stabilization Law in NYC.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Planning and is not required to project accomplishments.
	Location Description	Rent Guidelines Board - 1 Centre Street, Suite 2210, New York, NY 10007
	Planned Activities	The Rent Guidelines Board (RGB) is mandated to establish rent adjustments for more than one million units subject to the Rent Stabilization Law in New York City. The Board holds an annual series of public meetings

		<p>and hearings to consider research from staff and testimony from owners, tenants, advocacy groups, and industry experts.</p> <p>RGB staff is responsible for providing administrative and analytic support to the Board and prepares research regarding the economic condition of rent stabilized and other residential real estate industry areas including operating and maintenance costs, the cost of financing, the housing supply, and cost of living indices. RGB staff engages in research efforts, publishes its reports for use by the public, other governmental agencies, and private organizations, and provides information to the public on housing questions considered by the Board. While these reports are accessible for free online, CD program income is generated from the sale of CD-funded reports that are purchased in hard copy. CD funds pay for the RGB staff and associated program administration costs.</p>
53	Project Name	CDBG Administration
	Goals Supported	<p>Independent living for the elderly and disabled</p> <p>Increase accessible hsg for people w/disabilities</p> <p>Make the City more livable for ppl w/disabilities</p> <p>Prevent long-term displacement and homelessness</p> <p>Reduce housing discrimination</p> <p>Perform housing market analysis</p> <p>Return foreclosed housing to private ownership</p> <p>Preserve and improve occupied private housing</p> <p>Provide enrichment activities to low/mod areas</p> <p>Provide safe, accessible senior centers</p> <p>Promote justice for victims of crime and abuse</p> <p>Reduce homelessness</p> <p>Provide recreational activities for low/mod people</p> <p>Provide community green space through gardens</p> <p>Promote community development through planning</p> <p>Provide day care services to low/mod households</p> <p>Maintain habitability for elderly homeowners</p> <p>Increase capacity of local arts organizations</p> <p>Preservation of historic buildings and areas</p> <p>Revitalize the Bronx River and the adjacent area</p> <p>Provide safe learning environment in City schools</p> <p>Improve sanitary conditions throughout the City</p>

	<p>Reduction of blighted properties Improve literacy of low-skilled adults Facilitate small business development and growth Revitalize commercial districts in low/mod areas Reduce hunger</p>
Needs Addressed	Administration - CDBG
Funding	CDBG: \$2,136,000
Description	CD-funded staff provides administrative support services for planning, management, and citizen participation necessary to formulate, implement, and evaluate NYC's CDBG Program.
Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as an administrative activity and thus is not required to provide accomplishment projections.
Location Description	<ul style="list-style-type: none"> • NYC Office of Management and Budget - 255 Greenwich Street, New York, NY 10007 • NYC Department of City Planning - 120 Broadway, New York, NY 10271 • NYC Landmarks Preservation Commission - 1 Centre Street, New York, NY 10007 • NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038 • NYC Department of Small Business Services - 110 William Street, 2nd Floor, New York, NY 10038
Planned Activities	<p>This function provides administrative and support services for planning, management, and citizen participation necessary to formulate, implement, and evaluate the City's Community Development Program. These activities include:</p> <ul style="list-style-type: none"> • Preparation and implementation of the Citizen Participation Plan, including technical assistance to Community Boards and other interested groups and citizens; • Development of Community Development plans and policies; • Preparation of the City's Consolidated Plan; • Preparation of the Consolidated Plan Annual Performance Report; • Preparation of Environmental Reviews; • Monitoring of the expenditures for CD-funded programs; • Delineation of population groups served by CD programs; • Liaison function with HUD and other Federal departments; and • Certification and maintenance of the necessary records that demonstrate that Federal requirements for environmental review, relocation, equal opportunity, and citizen participation are met.

		In order to meet this mandate, as well as to plan effectively the City's future Community Development effort, a portion of the block grant is used to fund planning and management activities within the Office of Management and Budget, the Department of City Planning, the Landmarks Preservation Commission, the Mayor's Office for People with Disabilities, and the Department of Small Business Services.
54	Project Name	2017-2020 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH17F002 (DOHMH-DC)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Funding	HOPWA: \$1,325,913
	Description	Administration funds for the provision of housing related services to low income persons living with HIV/AIDS in NYC, Westchester, Rockland and Orange Counties, as well as Monmouth, Middlesex, and Ocean Counties in New Jersey. The administrative component of the HOPWA grant supports the staff of the Division of Disease Control that coordinates, monitors, evaluates, and reports to HUD on the use of HOPWA funds in the NYC EMSA.
	Estimate the number and type of families that will benefit from the proposed activities	<p>The City of New York Department of Health and Mental Hygiene Division of Disease Control administers the HOPWA program for the New York City (NYC) Eligible Metropolitan Statistical Area (EMSA). The administrative component of the HOPWA grant supports the staff of the Division of Disease Control that coordinates, monitors, evaluates, and reports to HUD on the use of HOPWA funds in the NYC EMSA.</p> <p>The Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA programming proposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions, which include the Counties of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and Yonkers in New York and the counties of Ocean, Monmouth and Middlesex in New Jersey.</p> <p>The Division of Disease Control programs will include service to the following special needs populations: Adults with mental illness; Adults with substance abuse disorders; Adolescents/young adults; Individuals age 55 and over; Families with children; Recently released from jail/institution; and Homeless/chronically homeless.</p>
	Location Description	New York City, New York; Westchester, Rockland and Orange County, New York; and Monmouth, Middlesex and Ocean County, New Jersey.

	Planned Activities	<p>HOPWA Services Delivered HOPWA services that will be provided under the supervision and administration of the Division of Disease Control in Grant Year 2017 include the following:</p> <p>Supportive Housing The adult supportive housing programs identify, secure, and provide appropriate, permanent housing for the following target HIV/AIDS populations: homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; young adults age 18-26; persons age 55 and over; individuals recently released from jail/institution; and homeless/chronically homeless. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.</p> <p>Housing Placement Assistance The housing placement assistance programs provide housing information services to persons living with HIV/AIDS (PLWHA). These programs assist PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.</p> <p>Tenant-Based Rental Assistance Tenant-based rental assistance (TBRA) programs will support individuals living with HIV/AIDS and their families to secure and maintain appropriate housing by providing rental subsidy assistance. As part of the service provision, programs will screen and assist clients secure and maintain stable, permanent housing and ensure all apartments meet HUD's Housing Quality Standards.</p>
55	Project Name	2017-2020 AIDS Center of Queens County, Inc. NYH17F002 (ACQC)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,800,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 100 low-income individuals and families will receive supportive housing services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:

		ACQC's adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; and single adults recently released from jail/institution. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
56	Project Name	2017-2020 Bailey House, Inc. NYH17F002 (BH)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income young adults between the ages of 18-26 will receive supportive housing services.
	Location Description	New York City, NY
	Planned Activities	Supportive Housing: The Bailey House supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless young adults between the ages of 18-26. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
57	Project Name	2017-2020 CAMBA, Inc. NYH17F002 (CAMBA)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,975,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 100 low-income individuals and families will receive supportive housing services and 35 individuals and their families will receive housing placement assistance and housing information services.

	Location Description	New York City, NY
	Planned Activities	<p>Supportive Housing: CAMBA's supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; and single adults recently released from jail/institution. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.</p> <p>Housing Placement Assistance: The housing placement assistance program provides permanent housing placements to low-income persons living with HIV/AIDS (PLWHA) and their families. This program assists PLWHA locate and secure permanent housing. Additional services elements include housing-related advocacy, short-term case management services, and providing security deposit payments to cover rental start-up costs.</p> <p>Housing Information Services: Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.</p>
58	Project Name	2017-2020 Catholic Charities Neighborhood Services, Inc. NYH17F002 (CCNS)
	Goals Supported	<p>Reduce homelessness among low-income PLWHA</p> <p>Increase housing stability among low-income PLWHA</p> <p>Promote access to care among low-income PLWHA</p>
	Needs Addressed	<p>Housing - Affordable Housing for PLWHA (HOPWA)</p> <p>Housing Support Services for PLWHA (HOPWA)</p>
	Funding	HOPWA: \$928,500
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 52 low-income individuals will receive supportive housing services.
	Location Description	New York City, NY
	Planned Activities	Supportive Housing:

		CCNS' supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless single adults diagnosed with a substance abuse disorder, and single adults and/or families who are ineligible for HASA financial assistance. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
59	Project Name	2017-2020 Gay Men's Health Crisis NYH17F002 (GMHC)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$447,500
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income individuals and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: Gay Men's Health Crisis' supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
60	Project Name	2017-2020 Harlem United Community AIDS Center, Inc. NYH17F002 (HUCAC)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$2,550,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 150 low-income individuals and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.

	Planned Activities	Supportive Housing: Harlem United's supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families, single adults diagnosed with mental illness, and families at risk of homelessness with a child or children under the age of 18. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
61	Project Name	2017-2020 Hispanic AIDS Forum NYH17F002 (HAF)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$425,198
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 30 low-income individuals living with HIV/AIDS and their families will receive long-term tenant-based rental assistance.
	Location Description	New York City, NY.
	Planned Activities	Hispanic AIDS Forum's Rental Assistance contract distributes long-term rental subsidies to homeless or at risk of being homeless individuals and families to prevent eviction and homelessness.
62	Project Name	2017-2020 Institute for Community Living, Inc. NYH17F002 (ICL)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single homeless adults and their families will receive supportive housing services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:

		ICL's adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
63	Project Name	2017-2020 Praxis Housing Initiatives, Inc. NYH17F002 (PRAXIS)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single homeless adults and their families will receive supportive housing services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: Praxis' adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
64	Project Name	2017-2020 Project Hospitality, Inc. NYH17F002 (PH)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$900,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 low-income individuals and families will receive supportive housing services.
	Location Description	New York City, NY.

	Planned Activities	Supportive Housing: Project Hospitality's adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; and single adults recently released from jail/institution. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
65	Project Name	2017-2020 Promesa, Inc. NYH17F002 (PROMESA)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$445,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: Promesa's adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
66	Project Name	2017-2020 Services for the Underserved, Inc. NYH17F002 (SUS)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type of families	Approximately 25 low-income single adults living with HIV/AIDS age 55 and older will receive supportive housing and supportive services.

	that will benefit from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: Services for the Underserved's adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults living with HIV/AIDS age 55 or older. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
67	Project Name	2017-2020 Unique People Services, Inc. NYH17F002 (UPS)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single adults and/or families who are ineligible for HASA financial assistance will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: Unique People Services' adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families who are ineligible for HASA financial assistance. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
68	Project Name	2017-2020 Volunteers of America Greater New York, Inc. NYH17F002 (VOA)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: VOA's adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
69	Project Name	2017-2020 The Osborne Association, Inc. NYH17F002 (OA)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$350,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 70 individuals and their families will receive housing placement assistance and housing information services.
	Location Description	New York City, NY
	Planned Activities	Housing Placement Assistance: The housing placement assistance program provides permanent housing placements to low-income persons living with HIV/AIDS (PLWHA) and their families. This program assists PLWHA locate and secure permanent housing. Additional services elements include housing-related advocacy, short-term case management services, and providing security deposit payments to cover rental start-up costs. Housing Information Services: Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality

		Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
70	Project Name	2017-2020 African Services Committee NYH17F002 (ASC)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$350,000
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 70 individuals and their families will receive housing placement assistance and housing information services.
	Location Description	New York City, NY.
	Planned Activities	Housing Placement Assistance: The housing placement assistance program provides permanent housing placements to low-income persons living with HIV/AIDS (PLWHA) and their families. This program assists PLWHA locate and secure permanent housing. Additional services elements include housing-related advocacy, short-term case management services, and providing security deposit payments to cover rental start-up costs. Housing Information Services: Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
71	Project Name	2017-2020 HIV/AIDS Services Administration NYH17F002 (HASA)
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$30,000,000

Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS and their families in NYC.
Estimate the number and type of families that will benefit from the proposed activities	HOPWA 2017 funds will support approximately 1,937 units of permanent supportive housing to individuals and families living with HIV/AIDS and supportive services to an estimated 33,000 households.
Location Description	New York City, NY
Planned Activities	<p>The Human Resources Administration: HIV/AIDS Services Administration (HASA) will serve as the administrative sub-recipient of the HOPWA award for all HASA supportive housing vendors in New York City, NY.</p> <p>During Grant Year 2017, of the \$30,000,000 HOPWA grant funds awarded to HASA, \$29,000,000 is allocated to HASA supportive housing contracts, while the remaining \$1,000,000 is allocated to HASA case management and support services.</p> <p>Case Management and Support Services: In Grant Year 2017, HASA anticipates supporting over 33,000 individuals and families with case management services. HASA’s caseload will include almost 29,000 single cases, 3,500 family cases, and over 10,000 family members (i.e., non-medically eligible members of cases). As of January 2017, over 26,000 HIV-positive individuals were receiving direct housing services through HASA.</p> <p>A total of \$1,000,000 in HOPWA funds will support HASA case management and support service personnel.</p> <p>Eligible activities include: Housing information services including, but not limited to, counseling, information and referral to assist an eligible person to locate, acquire, finance and maintain housing; Supportive services including, but not limited to, assessment, permanent housing placement, and assistance in gaining access to local, State and Federal government benefits and services.</p> <p>Supportive Housing Contracts: Permanent supportive housing remains a significant and necessary component of the continuum of housing opportunities for New Yorkers living with HIV/AIDS. This funding will support contracts administered by HASA for permanent congregate facilities and permanent scattered-site supportive housing programs.</p>

		<p>Eligible activities include: Operating costs for housing including facility-based rental assistance, maintenance, security, operation, insurance, utilities, furnishings, equipment, supplies and other incidental costs; Supportive services including, but not limited to, assessment, permanent housing placement, and assistance in gaining access to local, State and Federal government benefits and services.</p>
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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CD funds have been targeted to these areas for Code Enforcement activities because they are distressed neighborhoods where at least 15 percent or more of the occupied units in multiple dwelling buildings have 3 or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income.

Geographic Distribution

Table AP-6 - Geographic Distribution

Target Area	Percentage of Funds
Code Enf. Mott Haven/Hunts Point Bx	
Code Enf. Morrisania/East Tremont Bx	
Code Enf. Highbridge/South Concourse Bx	
Code Enf. University Heights/Fordham Bx	
Code Enf. Kingsbridge Heights/Mosholu Bx	
Code Enf. Riverdale/Kingsbridge Bx	
Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx	
Code Enf. Pelham Parkway Bx	
Code Enf. Williamsbridge/Baychester Bx	
Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk	
Code Enf. Bushwick Bk	
Code Enf. East New York/Starrett City Bk	
Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk	
Code Enf. North Crown Heights/Prospect Heights Bk	
Code Enf. South Crown Heights Bk	
Code Enf. Borough Park Bk	
Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk	
Code Enf. Brownsville/Ocean Hill Bk	
Code Enf. Lower East Side/Chinatown Mn	
Code Enf. Morningside/Hamilton Heights Mn	
Code Enf. Central Harlem Mn	
Code Enf. East Harlem Mn	
Code Enf. Washington Heights/Inwood Mn	
Code Enf. Jamaica Qn	
Code Enf. Rockaways Qn	
Code Enf. East Flatbush Bk	

Rationale for the priorities for allocating investments geographically

The CD regulations restrict Code Enforcement activities to "deteriorating or deteriorated areas when such enforcement together with public or private improvements, rehabilitation, or services to be provided may be expected to arrest the decline of the area." Accordingly, CD-funded Code Enforcement efforts are conducted in areas where at least 15 percent of the occupied units in multiple-dwelling buildings have three or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income. CD funds pay for the time 311 operators spend on emergency housing complaints from tenants in multiple-dwelling buildings within the target areas; the time spent by Code Inspectors on these complaints; and support staff. CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the New York State Multiple Dwelling Law and the New York City Housing Maintenance Code.

AP-55 Affordable Housing – 91.220(g)

Introduction

For the 2017 Consolidated Plan Program Year (Calendar 2017), the City of New York is required to provide a summary of its one-year goals for the number of homeless, non-homeless, and special-needs households to be provided affordable housing using the four grant programs (HOME; CDBG; HOPWA; and, ESG).

The City of New York is also required to estimate one-year goals for the number of households to be provided affordable housing through any of the City’s HUD-funded activities that 1) provide rental assistance; 2) produce new units; 3) rehabilitate existing units; or 4) acquire existing units.

For the purpose of this section, the term “affordable housing” shall be as defined in the HOME program regulations at 24 CFR 92.252 for rental housing, and 24 CFR 92.254 for homeownership, respectively.

Table AP-7 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported	
Homeless	1,250
Non-Homeless	200
Special-Needs	300
Total	1,750

Table AP-8 - One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	1,250
The Production of New Units	300
Rehab of Existing Units	0
Acquisition of Existing Units	200
Total	1,750

Discussion

During the upcoming 2017 Consolidated Plan Action Plan Program Year HPD will allocate HOME funds across three initiatives: new construction of affordable housing units, tenant-based rental assistance and providing homeownership opportunity through our HomeFirst Down Payment Assistance program.

AP-60 Public Housing – 91.220(h)

Introduction

The New York City Housing Authority (“NYCHA”) provides affordable housing to over 403,000 low- and moderate-income residents in 328 housing developments with nearly 178,000 apartments in the five boroughs of New York City. Through federal rent subsidies (Section 8 Housing Choice Voucher (“HCV”) Program), the Authority assists nearly 85,000 families in locating and renting housing in privately owned buildings throughout the five boroughs of New York City. In addition, NYCHA provides social services for its residents through 15 senior centers and a variety of programs designed to promote independence and well-being.

Actions planned during the next year to address the needs to public housing

NYCHA’s Development Pipeline

Since 2003, NYCHA has collaborated with the New York City Department of Housing Preservation and Development (“HPD”) to construct new affordable housing on NYCHA properties. As of the second quarter of 2017 the collaboration, along with NYCHA’s own disposition efforts, have produced 3,894 units; 3,104 units are currently under construction or rehabilitation, and an additional 5,002 are in pre-development.

Activities for 2017 include conveyance of the following NYCHA properties:

- Sites at Mill Brook Houses (Bronx), Ingersoll Houses (Brooklyn), Van Dyke Houses (Brooklyn), and Astoria Houses (Queens) for construction of 100% affordable housing;
- One site at Ocean Bay Apartments (Queens) for construction of neighborhood retail space;
- Up to 17 single-family FHA Homes (Brooklyn and Queens) to their current NYCHA public housing residents under the Section 5(h) homeownership plan; and
- 40 single-family vacant FHA Homes (Brooklyn and Queens) to non-profit developers for the purposes of rehabilitation and affordable resale.

Additionally, in May 2017, NYCHA released a Request for Proposals (“RFP”) for the purchase, rehabilitation, and affordable resale of 29 single- and multi-family (up to 4 units) vacant FHA Homes (Brooklyn and Queens).

NextGen’s 100% Affordable Housing Program harnesses NYCHA’s real estate assets to benefit residents and surrounding communities while increasing the supply of affordable housing for all New Yorkers.

- In July 2015, NYCHA and HPD released a Request for Proposals (“RFP”) for developers to build 100% affordable housing on three properties: Ingersoll and Van Dyke Houses in Brooklyn and Mill Brook Houses in the Bronx. NYCHA and HPD selected developers in spring 2016 to build approximately 145 senior units at Ingersoll, 187 family units at Van Dyke Houses, and 155 senior units at Mill Brook Houses. Construction is projected to begin at all sites by the end of 2017.
- In June 2016, NYCHA and HPD released a Request for Proposals (“RFP”) for developers to build 100% affordable housing on two development sites at Betances V and Betances VI in the Bronx. NYCHA and HPD selected developers in spring 2017 to build approximately 149 senior units at Betances V and 101 family units at Betances VI.

- In June 2017, NYCHA and HPD released a Request for Proposals (“RFP”) for developers to build 100% affordable housing on four development sites at Morrisania Air Rights and Twin Parks West in the Bronx, Sumner Houses in Brooklyn, and Harborview Terrace in Manhattan. Developer selection is anticipated by the end of 2017.

NextGen Neighborhoods Program is an initiative to generate revenue to reinvest back into developments and across NYCHA by leveraging a 50-50 split of market-rate and affordable housing units built on underutilized NYCHA land.

- In September 2015, NYCHA launched community and resident engagement at two sites—Wyckoff Gardens in Brooklyn and Holmes Towers in Manhattan. NYCHA released a Request for Proposals (“RFP”) for these developments at the end of June 2016. A developer was selected at Holmes Towers in May 2017 to build approximately 172 affordable units and 172 market rate units. Developer selection for Wyckoff Gardens is anticipated in the fall of 2017.
- In May 2017, NYCHA began community and resident engagement at La Guardia Houses in Manhattan. NYCHA anticipates releasing a Request for Proposals (“RFP”) by the end of 2017.

NextGen PACT Program is New York City’s implementation of the U.S. Department of Housing and Urban Development’s Rental Assistance Demonstration (RAD). RAD allows NYCHA to generate revenue to reinvest back into developments by converting subsidy to the Project-Based Section 8 program. Residents remain in their apartments with tenancy protections in line with those provided to public housing residents, while NYCHA raises new sources of funding to repair the buildings and modernize apartments. Through its participation in PACT, NYCHA will be able to safeguard long-term housing affordability, improve residents’ apartments, and stabilize developments by placing them on solid financial footing.

- In December 2016, NYCHA converted 1,395 units in 24 buildings at Ocean Bay (Bayside) in Queens. The project received \$325 million for extensive capital improvements. Construction began in January 2017 and will conclude in 2019.
- In January 2017, HUD approved NYCHA to convert an additional 1,700 units across 17 scattered site developments in the Bronx and Brooklyn. In May 2017, NYCHA released a Request for Proposals (“RFP”) for financing, capital rehabilitation, property management, and social service delivery to facilitate the conversion of these scattered site developments from the public housing program to a voucher program under Section 8. Developer selection is anticipated by the end of 2017.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

NYCHA has an active 5(h) Project HOME Homeownership Plan with the U.S. Department of Housing and Urban Development. This program allows NYCHA to offer qualified residents of its single-family FHA Homes the opportunity to purchase the home that they currently rent. In accordance with the plan, prior to conveyance, NYCHA repairs the homes to ensure that they meet NYC Building Code standards. Residents with incomes sufficient to pay real estate taxes, assessments, utilities, and maintenance on the homes receive homeownership and financial counseling to prepare them to assume responsibility for owning their homes. Prospective buyers were offered contracts of sale in 2014, closings commenced in the summer of 2015. Of the 48 homes in the plan, 17 remain to be sold.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The New York City Housing Authority is currently not designated as troubled.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

As described in the 2015 Strategic Plan chapter SP-60, Homeless Strategy, NYC has implemented many successful strategies to prevent homelessness, encourage individuals living on the street to moving to housing, and provide services to those living in emergency shelter with the goal of successful permanent housing placements. During the next year, the City will continue and expand many of these efforts including rental assistance programs, other innovative permanent housing models and additional supportive housing development. The City will continue rehousing initiatives focused on special populations, including veterans and chronically homeless.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In December 2015, the City initiated HOME-STAT (Homeless Outreach & Mobile Engagement Street Action Teams), a new multiagency initiative to combat persistent street homelessness by identifying and engaging unsheltered individuals. HOME STAT expands and enhances DHS' outreach efforts to include case management for all street homeless clients (not just those who are chronically street homeless) and allows outreach teams to penetrate such system as hospitals and libraries where clients may spend time away from the streets. Additional canvassers were being hired to cover the most densely populated areas of the city and report any homeless activity to outreach teams for follow-up, with the aim of helping to ensure that all street homeless clients are reached and engaged. As part of this work, a public dashboard was developed to increase the transparency of data and progress toward reducing street homelessness.

Through these expanded and ongoing initiatives, the City of New York deploys outreach teams 24 hours per day, seven days a week, Citywide, to engage street homeless individuals and to encourage them to move from the street into housing. Outreach activities focus on the placement of clients into permanent housing and long-term transitional housing settings, including:

1. Canvassing for clients
2. Engaging clients
3. Accessing or providing emergency and crisis intervention services
4. Assessing clients
5. Crisis intervention counseling
6. Case management
7. Providing access to available entitlements, benefits, housing and other resources
8. Direct provision of and/or referrals and linkages to health and/or mental health services
9. Transportation of clients to transitional or permanent housing settings

Each borough has a dedicated contract provider (Manhattan Outreach Consortium led by Goddard Riverside in Manhattan; Common Ground in Brooklyn and Queens; BronxWorks in the Bronx; and

Project Hospitality on Staten Island). An additional provider, BRC Outreach, works exclusively with individuals experiencing subway homelessness.

Addressing the emergency shelter and transitional housing needs of homeless persons

NYC Department of Homeless Services (DHS) provides safe and appropriate emergency shelter when remaining in housing is not an option. New York City Mayor de Blasio announced in March 2016 a comprehensive plan to reform the delivery of homeless services in New York City. The plan includes enhancement and expansion of homeless prevention, and street outreach through HOME-STAT, a new support services program focused on community linkages; and improvements in shelter safety and operations. With the Human Resources Administration (HRA) and other agencies, DHS will continue to administer targeted rental assistance programs tailored to eligible families and individuals in shelter; enhance services for children and adults in shelters and improve health and safety conditions.

NYC DHS and social services agencies partners provide emergency and transitional shelter for families with children under 21, adult families over 21 and single individuals in a network of general and specialized residential facilities. DHS provides individuals and families with shelter and services with an overall goal of housing stability. Twenty-six (26) DHS shelter programs receive ESG funding for operations and services. These shelter programs serve a wide range of discrete subpopulations and include: substance and mental health services, services for survivors of domestic violence and their children, transitional housing for youth or persons with medical needs, interim housing for street homeless awaiting permanent supportive housing placements, employment services, housing placement assistance, and other programs. In 2017, the City expects to assist 12,100 individuals through ESG funded emergency shelter services.

DHS continues to provide Safe Haven and Stabilization beds which are low-threshold, low-demand service models specifically for chronically street homeless individuals. Safe Haven beds provide an immediate housing alternative with private or semi-private rooms and flexible program requirements. The Street Outreach teams are the sole referral source and can place clients directly from the street with few administrative barriers. In addition, the model allows for more intensive work with each client by offering a higher case manager to client ratio.

Drop-In Center and Respite beds are also available to street homeless individuals. These programs provide a variety of services including but not limited to meals, counseling, medical/psychiatric services, showers, laundry facilities, clothing, referrals for employment, benefits assistance, etc. Through these outreach programs, the City expects to place 600 individuals over the next year in temporary or permanent housing.

Through the Office of Ombudsman, DHS provides independent and impartial information and education on homeless services, conflict resolution and mediation, and timely client focused case management in response to constituent issues and concerns. Staff are available to meet with constituents in person, by phone or email in order to provide assistance and advocate on their behalf to resolve issues. The Office works collaboratively with other DHS departments as well as external agencies and representatives.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to

permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City provides case management services and comprehensive housing placement strategies to transition families and individuals into stable housing as quickly as possible. DHS encourages effective placements from shelter through contracts that incentivize stable permanent housing, avoids individuals returning to shelter, and placements of chronically homeless and special populations.

The City will continue to implement and refine new strategies to increase stable permanent placements. These efforts include the creation of new rental assistance programs for homeless families and individuals that began in 2014; expanding new supportive housing development; and development of new models in 2015 and 2016, including master leasing contracts. These programs help working families/individuals, survivors of domestic violence, elderly individuals/families, persons with disabilities, and households with histories of repeated shelter stays move into permanent housing. DHS also provides aftercare services designed to help stabilize clients, including assisting with linkages to community-based resources and assistance with benefits and landlord/tenant issues.

In 2016, the City and CCoC will also continue their efforts to increase permanent housing for chronically homeless individuals, and continue efforts to quickly place veterans into permanent housing and connect them to the necessary services and benefits.

ESG funding is also used to support diversion, placement, and prevention service programs. NYC supports several different Rapid Rehousing initiatives through housing relocation and stabilization services with alternate funding sources. NYC is developing plans as a part of its federal strategy to use these funds to support tenant-based rapid re-housing services in future grant years.

The New York City (NYC) Department of Homeless Services (DHS) and the New York City Coalition on the Continuum of Care (CCoC) use the Homeless Management Information System (HMIS) for federal reporting purposes to ensure NYC is compliant with requirements and standards put forth by the Department of Housing and Urban Development (HUD). Specifically, HMIS is used for regular reporting including the Annual Homeless Assessment Report, Consolidated Annual Performance and Evaluation Report, Housing Inventory Chart-Housing Inventory Count, and the Notice of Funding Availability. DHS and federally funded CCoC programs also use HMIS to ensure data quality, completeness, accuracy, and consistency with the goal of improving program performance. Data collected and uploaded into HMIS (by DHS' CARES system for Emergency Shelter, and by Providers for Transitional Housing and Permanent Housing) is used to run statistical reports for up-to-date information on a host of metrics used to assess program performance and track a variety of demographics. HMIS will also be used to monitor system and individual level performance for the CCoC and function in coordination with ESG funded programs. HMIS will support regular monitoring to ensure NYC's progress in meeting the goals outlined in Opening Doors, HUD's federal strategy to prevent and end homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly

funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The New York City community-based prevention program called HomeBase, has doubled in size since 2013 and enrolled over 25,000 at-risk and homeless families and individuals in FY 16 through our contracted providers. HomeBase takes an individualized, strengths-based approach to crafting services to support families and individuals and help them remain in their own homes. More than 90 percent of households who receive prevention services remain in their communities and avoid shelter entry in the 12 months following HomeBase services. In 2017, NYC will expand HomeBase services and provide intentional aftercare funding to support services to families and individuals previously in shelter to ensure stability in the community after exiting shelter placement. DHS and HRA will expand collaborations with the Department of Education and the Mayor's Office of Public Engagement to continue collaborative projects including 'Days of Action' and outreach events at schools and in the community to ensure that children remain stably housed.

ESG funds for prevention services are allocated to eleven HomeBase providers with 23 community based sites; with plans to increase the number of locations in 2017. Some of the services provided through these programs are: family or tenant/landlord mediation, household budgeting, emergency rental assistance and other short-term financial assistance, job training/placement, entitlements and legal advocacy, and housing location. Programs target low and extremely low-income individual and families in an effort to facilitate housing stability. A household that is at-risk of losing their present housing may be eligible if it can be documented that the loss of housing is imminent, that there are no appropriate other housing options, and that they have no other financial resources and support networks to maintain current housing or obtain other housing.

Beyond ESG eligibility, individuals seeking prevention services are evaluated based on a screening tool that was designed following a rigorous evaluation of homeless prevention programs. Services are only provided to those found most at risk of entering shelter. In 2017, the city expects to serve over 25,000 households through a mixture of funding sources, and will use ESG funds to provide HomeBase prevention services to over 5,200 individuals.

In addition, New York City will continue to implement and enhance coordinated policies and procedures to prevent homelessness for individuals who are being discharged from publicly funded institutions and systems of care. This initiative involves multiple City and State agencies, along with community-based programs. To increase accountability for preventing and alleviating homelessness across multiple City agencies, the City created an Interagency Homelessness Accountability Council reporting directly to the Deputy Mayor for Health and Human Services in 2016.

AP-70 HOPWA Goals– 91.220 (I)(3)

Table AP-9 -One-Year HOPWA Program Household Housing Assistance Goals

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0
Tenant-based rental assistance	30
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	2,589
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	2,619

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Housing New York, Mayor de Blasio's ten-year housing plan, establishes the objective of achieving a more equitable city, in which all New Yorkers have a safe and affordable place to live, in neighborhoods that provide opportunities to succeed.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In 2016 the City enacted two major reforms to its zoning resolution that will increase the production of permanently affordable housing. The City is now aggressively working to implement and maximize the authorities provided by these changes.

In addition, certain existing regulations impede the development of affordable housing. Amending regulations to remove these impediments would encourage the construction of new housing.

The Department of City Planning (DCP) endeavors to implement new agency rules to provide greater predictability and transparency to the pre-certification review of land use and environmental review applications. The new rules formalize the pre-filing submission and meeting participation requirements of the BluePrint review process, establish timeframes for action, and provide a clear, predictable roadmap for applicants and DCP as a project moves from conception to filing. The City Environmental Quality Review (CEQR) is the process by which the City conducts environmental quality reviews of discretionary actions, including land use and other approvals, in compliance with city and state law. Over the years, the CEQR process has become increasingly complex, and the delays and costs associated with environmental reviews have become burdensome to both public and private applicants seeking approvals to build affordable housing or take other actions. In an effort to make the CEQR process more efficient DCP has released Fast Track, an expedited review process for certain, qualifying applications (Type II) that do not require detailed environmental review. The goal of this process is to give Applicants more certainty over the timeline of their applications by streamlining DCP's review and increasing the role of the Applicant in the process. See: <http://www1.nyc.gov/site/planning/applicants/applicant-portal/fast-track.page>.

People with disabilities still have difficulty securing affordable and accessible housing. The City has increased oversight of accessibility standards in its regulated affordable housing stock and will extend oversight to the private market. The City is increasing targeted marketing of affordable housing developed to people with disabilities, and requiring disability verification in the resident selection process to ensure that accessible units serve the people who need them.

Through educational events and informational materials, the Mayor's Office for People with Disabilities (MOPD), HPD, and other City agencies have also stepped up efforts to build awareness of affordable housing and subsidies for people with disabilities. The City continues work to make the Housing Connect Lottery System more efficient and accessible and to broaden marketing efforts for City financed

buildings to ensure all eligible individuals with disabilities who are not already stably housed participate in housing lotteries.

The City will continue its efforts to expand the production of supportive housing, a critical ingredient in helping households in need of additional services succeed in stable environments.

And to ensure that community voices and priorities are part of any City rezoning or planning towards the development of much needed affordable housing, City agencies work in partnership with local elected officials, community-based organizations and residents to identify opportunities to revitalize and shape growth in neighborhoods throughout the five boroughs.

Near-Term Actions

- HPD will engage a full-time Disability Services Facilitator/504 Coordinator who will lead agency efforts to ensure greater access to HPD's programs and services for people with disabilities. The Disability Services Facilitator will serve as the primary liaison to the Mayor's Office for People with Disabilities and disability advocacy groups to focus on ensuring that HPD publications, processes, and events are accessible to New Yorkers with a range of disabilities.
- In 2017, HPD will begin awarding designations for the New Infill Homeownership Opportunities Program (NIHOP) and Neighborhood Construction Program (NCP) designed to create 100 percent affordable housing on vacant city-owned land. Winning development teams will work with the City to construct both rental and homeownership opportunities affordable to New York City's workforce population ranging from low to middle income households.
- HPD, DHS and the City's Human Resources Administration (HRA) continue an interagency process to develop a model for financing innovative permanent housing for homeless individuals and families using dollars that would otherwise be spent on higher cost homeless shelters.
- The City, through HPD's Mix & Match Mixed Income Program and the New York City Housing Development Corporation's (HDC) Mixed-Middle Income (M2) Program, will continue to finance multi-family rental housing affordable to low, moderate, and middle income families.

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs

As indicated in the City's Consolidated Plan Strategic Plan, the City recognizes the need for more Permanent Supportive Housing (PSH). In order to meet the need for PSH, the City of New York and the NYC Continuum of Care (CoC) will take steps to expand the supportive housing available. In May 2014, Mayor de Blasio released the City's ten year housing plan, "Housing New York, A Five-Borough Ten-Year Plan." One of the many points within this Plan was the need to expand supportive housing.

The elderly represent the fastest growing segment of New York City's population and are another important focus of the Mayor's Housing Plan. In addition to HOME dollars that support new construction efforts, the city has committed additional local resources to expand the development of safe, affordable housing and services for our aging populations and will continue this work in 2017. Last year's implementation of the City's Zoning for Quality and Affordability (ZQA) amendment will continue to complement these efforts and increase the supply of much needed affordable housing for our Seniors.

The full Plan report can be viewed at:

http://www.nyc.gov/html/housing/assets/downloads/pdf/housing_plan.pdf.

Actions planned to foster and maintain affordable housing

The housing related activities within the Consolidated Plan support the broader housing strategy articulated in the Mayor's Housing New York: A Five-Borough, Ten Year Plan, found at the hyperlink indicated above. At the close of New York City's 2016 Fiscal Year, the Housing Plan had financed more than 50,000 affordable apartments and homes for New Yorkers. In 2017, the various New York City agencies which administer the City's federally-funded Consolidated Plan housing and supportive housing programs will continue to work toward the Mayor's Housing Plan objectives and goals.

During the 2017 funding grant year, we will utilize approximately \$1,151,212,000 in local capital funds, along with our HOME allocation and tax credit and bond authority to support new construction efforts including permanent supportive housing, senior housing, multifamily rental housing serving a wide variety of income levels, 1-4 family rental buildings, and down payment assistance for qualified low-income homebuyers. In addition to new construction, the preservation of existing affordable units is a key priority of the Mayor's Housing Plan. The City's preservation strategies include enforcement of the Housing Maintenance Code, outreach to owners about how to proactively address maintenance and financial challenges, and providing local financing and tax exemptions to rehabilitate properties in return for a regulatory agreement that guarantees long-term affordability.

NYCHA promotes equitable service delivery in providing low- and moderate-income New Yorkers with safe, affordable housing and access to social and community services, increasing their opportunities for success. As part of the Mayor's Housing New York and NextGeneration NYCHA Plans, during calendar year 2016, NYCHA housed over 2,400 residents from NYC homeless shelters; 1,816 families were placed in public housing units, and 600 received Section 8 vouchers.

Beginning in 2016, NYCHA is setting aside an additional 750 public housing units for homeless families every year for the next five years. Combined with NYCHA's previous commitment to place 750 homeless families in public housing and 500 families through voucher programs, this will result in 2,000 homeless family placements annually.

In July 2015, NYCHA and HPD released a Request for Proposal (RFP) for developers to build 100% affordable housing on three properties: Ingersoll and Van Dyke Houses in Brooklyn and Mill Brook in the Bronx. These projects harness NYCHA's real estate assets to benefit residents and the surrounding communities while increasing the supply of affordable housing for all New Yorkers. NYCHA and HPD selected developers in spring 2016.

NYCHA's NextGen Neighborhoods program is an initiative to generate revenue to reinvest in development sites and across NYCHA by leveraging a 50-50 split of market-rate and affordable housing units built on underutilized NYCHA land. In September 2015, NYCHA launched community and resident engagement at two sites—Wyckoff Gardens in Brooklyn and Holmes Towers in Manhattan. Stakeholder engagement is ongoing and NYCHA released the RFP for these developments at the end of June 2016. At Holmes Towers, developer selection was completed in Spring 2017, Section 18 Applications will be submitted in 2018 and construction is anticipated to begin late 2018. Developer Selection at Wyckoff Gardens is anticipated for Summer 2017 and construction is anticipated to begin in 2018 or 2019.

Actions planned to reduce lead-based paint hazards

For full a discussion on New York City's lead-based paint abatement activities please refer to The 2015 Consolidated Plan Strategic Plan (SP86-) module SP-65., Lead based Paint Hazards. The module outlines the policies and procedures for the elimination and treatment of lead-based paint hazards for the respective City agencies (HPD, NYCHA and DHS).

HPD follows protocols for Federal, State and City regulations concerning lead -based paint hazards and executes HUD directives regarding such matters. Additionally, HPD's Primary Prevention Program (PPP) offers grants to owners of private residential buildings constructed prior to 1960 for the reduction of lead-based paint (LBP) hazards, as well as healthy homes interventions for eligible projects. The program seeks to target neighborhoods where there are concentrations of children whose blood lead levels have tested high. Designed to serve low-income home owners and renters, the program leverages CDBG monies as well as federally funded grants via HPD's Lead Hazard Control and Healthy Homes initiatives to ensure residents in the city's older housing stock can live safely and eligible owners have access to much needed funds for necessary improvements.

The Department of Homeless Services' Office of Construction and Technical Services (OCTS) continues to compile a comprehensive 'Lead Paint Hazard Checklist' for all of their owned/operated/contracted facilities where such hazards once identified, are slated for remedial action by licensed and certified contractors.

In an effort to prevent lead exposures to the housing population and workforce, NYCHA is strengthening its implementation of a combined framework for lead hazard evaluation and control. NYCHA has evaluated lead-based paint through Risk Assessments. A Risk Assessment is an on-site investigation that determines the existence, nature, severity, and location of lead-based paint hazards. NYCHA additionally conducted inspections, which are surface-by-surface investigations to determine the presence of lead-

based paint. As a result of the initial Risk Assessment and inspections, NYCHA developed an approach for evaluating the Developments where lead-based paint was identified and for controlling for lead-based paint hazards.

NYCHA's approach to addressing lead-based paint hazards includes Visual Assessments and Reevaluations. A Visual Assessment is completed to look for deteriorated paint, visible dust or debris, or failure of any previously installed lead-based paint hazard reduction measure. A Reevaluation is an on-site investigation combining a Visual Assessment with collection of environmental samples to determine if a previously implemented lead-based paint hazard control measure is still effective and if the dwelling remains lead-safe. NYCHA is currently working to revise and strengthen both these activities.

If lead-based paint hazards are identified by Visual Assessment or Reevaluation, NYCHA reduces the hazards through either interim controls or abatement. Interim controls temporarily reduce exposures to lead by correcting lead-based paint hazards and stabilizing lead-based paint through activities such as repainting, specialized cleaning and implementing procedures to reduce lead hazards that may be caused by operation and maintenance activities. Abatement is the elimination of lead-based paint hazards using strategies such as paint removal, enclosure or component replacement.

In addition, NYCHA has a program for abating lead-based paint in dwelling units at turnover. In performing abatement at turnover NYCHA is able to provide incoming residents a unit free of lead-based paint.

Actions planned to reduce the number of poverty-level families

Harness affordable housing investments to generate quality jobs

The Mayor's Ten-Year Housing Plan of constructing and preserving 200,000 units of housing is projected to create 194,000 construction jobs and nearly 7,100 permanent jobs. The City will work with communities and local stakeholders to ensure that these are quality jobs, targeted toward local hiring and integrated with the City's broader workforce development initiatives. Specifically, the Office of Workforce Development will:

- Create a designated workforce development Senior Contractor Manager who will ensure that developers implement hiring practices and work in partnership with City agencies to connect individuals with job opportunities.
- Partner with local intermediaries who conduct outreach to and screening of local jobseekers
- Develop a City-wide hiring database through the launch of a centralized on-line job application system that improves screening at local access points and enables follow up for other construction jobs outside of local areas.
- Expand promising construction workforce programs and integrate them into the affordable housing construction investments.

The City's investment in affordable housing is tied to greater Minority and Women Owned Business Enterprises (M/WBE) participation in housing development. Expanding opportunities for these organizations not only reflects our values, it also expands the pool of developers that can build affordable housing in New York City and strengthens the housing industry. The City has implemented a program to expand M/WBEs' access to capital, build their capacity, and provide opportunities to compete for a targeted pipeline of development projects. In 2014, the State enacted legislation which enables the City to designate a specific pipeline of development projects to be competitively solicited to

pre-qualified M/WBEs. The M/WBE RFQ (Request for Qualifications) was released by HPD in 2016 to generate the pre-qualified roster of M/WBEs that were able to compete for those development projects. During 2017, HPD will make awards to the winners and work will commence on the selected projects, bringing hundreds of units of affordable housing online. The City has also allocated funding to HPD and SBS to expand SBS's Compete to Win Program to provide capacity building to M/WBE affordable housing developers. In addition, EDC's Blueprint to Success and SBS's Compete to Win have provided M/WBE contractors with technical assistance, business curriculum education and networking opportunities. EDC and SBS will endeavor to scale these successful programs in support of the Plan. EDC will also seek to have greater participation by M/WBEs on its real estate projects by requiring developers to include M/WBE participation through appropriate M/WBE construction goals. EDC, SBS and HPD will coordinate all M/WBE efforts.

Mayor's Office for Economic Opportunity (NYC Opportunity) helps the City apply evidence and innovation to reduce poverty and increase equity. NYC Opportunity's work includes analyzing existing anti-poverty approaches, developing new interventions, facilitating the sharing of data across City agencies, and rigorously assessing the impact of key initiatives. NYC Opportunity currently has approximately 35 innovative programs in partnership with 16 City agencies and over 100 nonprofit organizations to reach more than 600,000 individuals. NYC Opportunity program areas include: asset development, employment, criminal justice, education, and health. NYC Opportunity also produces research and analysis of poverty and social conditions, including its influential annual Poverty Measure, which provides a more accurate and comprehensive picture of poverty in New York City than the federal rate.

Wage and Job Growth Initiatives

In June 2017, Mayor de Blasio released New York Works, a series of 25 initiatives to spur 100,000 jobs with good wages over the coming decade. To combat economic inequality, grow the middle class and adapt to ever-changing technology, the City will invest in industries with high wages and job potential, focusing on jobs that pay at least \$50,000 per year or offer a clear path to that salary level. Investments will be targeted heavily in technology, particularly cybersecurity; life sciences and health care; industrial and manufacturing; and the creative and cultural sectors. The ten-year plan will support those sectors with physical space to expand, tax incentives to promote growth, business development investments for early-stage companies, and workforce training to connect New Yorkers to good jobs. These strategies will be supported by City actions to spur millions of square feet of new commercial office space. You can read the full plan at <https://newyorkworks.cityofnewyork.us/>.

Establish Career Pathways as the framework for the City's workforce system.

The Mayor's Office of Workforce Development continues its work of shifting the workforce system from a rapid-attachment model to a population-specific menu of services that emphasize education, employment skills, and advancement and wage-growth potential. In April of 2017 the Human Resources Administration's three new client services models—Career Advance, Career Compass, and Youth Pathways—were launched, and those programs will provide education, training opportunities, and wraparound supports for low-income New Yorkers. The Department of Small Business Services has set a wage floor higher than minimum wage for employers receiving recruiting services from the Workforce1 Career Center. The Young Adult Literacy Bridge pilot continues at the Department of Youth and Community Development (DYCD), and DYCD's Adult Literacy Service contracts continue to provide English language and basic education programming for New Yorkers with limited educational attainment. DYCD's field-building document (working title: Essential Elements of Quality Adult Education

Programs) will be available to practitioners early in FY18. This document—developed in partnership with the Mayor’s Office of Workforce Development—will outline the components and costs of strong adult literacy programs, which form the foundation of a solid career pathway for youth and adults with barriers to employment.

10 Point Industrial Plan

The Industrial Plan, an initiative incorporated in the Mayor’s New York Works, maintains three major goals as essential to a vibrant and growing industrial economy:

- A. Protecting and Strengthening Core Industrial Areas;
- B. Investing in the Long-Term Development of Industrial and Manufacturing Businesses; and
- C. Prepare New Yorkers for Industrial & Manufacturing jobs of the Future.

As part of *Investing in the Long-Term Development of Industrial and Manufacturing Businesses*, the Department of City Planning, in May 2017, introduced a proposal for a special permit that would require evaluation of new self-storage facilities on a case-by-case basis. The special permit would apply in designated areas that largely correspond to the City’s Industrial Business Zones, with the goal of optimizing and preserving sites with potential for job-intensive industrial uses.

The proposal is up for review by affected community boards and the five borough presidents ending on July 30, 2017. Subsequently, it is expected to go before the City Planning Commission for a hearing and vote, followed by City Council review later this year. For more information, see www1.nyc.gov/site/planning/plans/city-wide.page.

New York City Housing Authority

NYCHA’s Office of Resident Economic Empowerment & Sustainability (REES) measurably supports residents’ increased income and assets through programs, policies and collaborations.

NYCHA’s outcome-driven resident economic opportunity platform, the Zone Model, is focused on: service coordination, strategic partnerships, leveraging localized external resources and services, and NYCHA resources to support residents increase their income and assets.

In addition to local service partnerships, REES has developed ample citywide partnerships. Through recruitment sessions held on-site at various NYCHA developments throughout the city, NYCHA residents of all communities have access to services offered by REES partners. Residents also regularly access citywide Zone Partner opportunities through REES information sessions that occur twice weekly through REES’ Central Office. Additionally, NYCHA staff can refer residents to economic opportunity service providers through the use of a web-based referral system which to date has generated over 8,000 referrals. In the fall 2015, NYCHA rolled out Opportunity Connect, an online platform used by residents to refer themselves to financial counseling services. To date, there have been over 100 electronic referrals. By October 2016, e-referrals will also be available in the areas of adult education, job training and workforce development.

REES continues to move forward with full implementation of the Zone Model across all of New York City. REES is also building on the success of Food Business Pathways, a public-private partnership which has graduated over 100 residents from an 8-week food business entrepreneurship course, by launching a second track called Childcare Business Pathways. Childcare Business Pathways will provide NYCHA residents with the business education and technical assistance needed in order to start their own home-based childcare business. REES has also focused on strengthening NYCHA resident access to adult

education and college preparation services, partnering with the City University of New York (CUNY) on their successful Accelerated Study in Associate Programs (ASAP), Seek and College Discovery programs. Lastly, NYCHA was a proud recipient of the 2016 Family Self Sufficiency grant which provides funding for an additional staff line, allowing REES to grow its FSS program to 3 staff members in 2017.

Actions planned to develop institutional structure

The City of New York has a sophisticated and comprehensive infrastructure in place to meet the various needs of persons who are homeless or at-risk of becoming homeless. While the service delivery system within New York City is robust, recognizing the need for more permanent supportive housing the City is taking action to address this need.

In April 2016, Mayor de Blasio announced a thorough plan to ensure the efficient and effective delivery of homeless services by integrating the management structure of both HRA and DHS. Reporting into a single Commissioner of Social Services (DSS), the two agencies coordinate to prevent and alleviate homelessness for families with children as well as individuals and households without children. HRA is primarily responsible for homelessness prevention and rehousing services, including the administration of rental assistance to move homeless families and adults into permanent housing. DHS is responsible for shelter operations and services to street homeless individuals.

To advance accountability for preventing and alleviating homelessness across multiple City agencies, the City will create an Interagency Homelessness Accountability Council reporting to the Deputy Mayor for Health and Human Services.

New York City Housing Authority

The NYCHA Board is comprised of seven members appointed by the mayor, including three resident members. The mayor designates one of the board members as the Chair. The Chair is the Chief Executive Officer of NYCHA and has general purview over the business and affairs of NYCHA. The members elect from amongst themselves one member to serve as Vice-Chair. In the event of a vacancy in the office of Chair, or during the Chair's inability to act, the Vice-Chair presides at meetings for NYCHA. The duties of the Board Members include: voting on contracts, resolutions, policies, motions, rules and regulations at no fewer than ten regularly scheduled meetings per year.

NYCHA's General Manager/Chief Operation Officer and Executive Vice-Presidents are responsible for the day to day operations. A majority of the departments within NYCHA are clustered into one of eight groups, each headed by an Executive Vice President reporting to the Chair or General Manager: Operations, Capital Projects, Administration, Finance, Audit, Community Programs and Development, Leased Housing, Information Technology, Legal Affairs and External Affairs. Several other departments comprising the Executive Group report directly to either the Chair or General Manager.

- The Executive Group consists of nine departments reporting to the Chair, including External Affairs and Legal Affairs.
- The Operations Group consists of seventeen departments, each runs a primary service operation, helping to provide decent, safe and sanitary shelter to New York's low- and moderate-income community.

- The Capital Projects Group consists of ten departments. The operational areas covered include but are not limited to Contract Administration, Design and Disaster Recovery.
- The Administration Group consists of nine departments that provide support services such as Human Resources and Performance Measurement.
- The Finance Group consists of six departments, including but not limited to the Budget and Accounting Operational areas.
- The Community Programs and Development Group consists of seven departments that implement and administer various programs and services for NYCHA residents.
- The Leased Housing Group administers the NYCHA Housing Choice Voucher Program, and consists of five departments.
- The Information Technology group consists of the following: Enterprise Technology Portfolio Management, and Process and Information Management departments.
- The Inspector General's Office reports to the New York City Department of Investigation.

Actions planned to enhance coordination between public and private housing and social service agencies

COMMUNITY OPERATIONS/PUBLIC PRIVATE PARTNERSHIPS

The City of New York has a coordinated approach to reducing the number of household who become homeless and will continue to utilize the NYC Coalition on the Continuum of Care to address these needs.

HPD Housing Ambassadors Program

During 2017, HPD will continue to work with an expanded network of non-profit organizations in order to further refine its **Housing Ambassadors Program**. The program supports applicants in diverse communities across the city in applying for affordable housing. And based on the initial findings of a City Community Development-funded study, the city will release a new guide, *Ready Set Apply!*, designed by the Center for Urban Pedagogy (CUP), to further assist city residents with the application process.

NYCHA, in partnership with public and private agencies, provides the following programs:

New York City Connected Communities (NYCCC)

The New York City Department of Information Technology & Telecommunications (DoITT) has received funding from the New York City Office of Management and Budget (OMB) to support broadband use and adoption among all City residents, particularly among low-income residents, whose adoption rates lag citywide, under the New York City Connected Communities Program. As a partner in NYC Connected Communities, NYCHA will bring broadband internet technology to Community Centers (the Center) in 12 public housing developments throughout the five boroughs.

Other programs Include:

- **Fatherhood Initiative:** The NYCHA Fatherhood Initiative has blossomed into a HUD nationwide event modeled after the successful launch of the Fatherhood Initiative organized in 2010. There are a series of events and workshops that are held with the aim of bringing fathers and their children together to celebrate and emphasize the importance of fatherhood and family, while simultaneously connecting fathers to local programs and services that help build the quality of life for NYCHA residents.

- **NYCHA Youth Chorus:** The Chorus engages residents ages 9 to 21 in vocal training and public singing performances and provides its members with a positive environment to learn music and grow as performers.
- **Global Partners Junior:** The Global Partners Junior Program is a collaboration between the Office of the Mayor and NYCHA that connects students in New York City with students around the world as a way to foster global understanding through internet-based exchanges.
- **New York City Early Literacy Learning (NYCELL):** The NYCELL Program seeks to strengthen language and pre-reading skills of children between the ages of 1-4, so that they enter school ready to learn and to succeed.
- **Sylvia Center:** In partnership with the Sylvia Center, NYCHA community centers host cooking programs for children, teens, and families to promote healthy eating habits and introduce young people to food service and culinary arts as potential career paths

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	86.55%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of New York uses many, if not most, of the approved subsidy forms cited in the regulations and listed below:

- Interest bearing loans or advances;
- Non-interest bearing loans or advances;
- Deferred payment loans;

- Grants;
- Interest subsidies;
- Equity investments;
- Tenant-Based Rental Assistance; and
- Down Payment Assistance.

It does not use any forms of investment that are not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

1. HOME Recapture Provisions

Currently, the City is only utilizing HOME funds in one homeownership program, the HomeFirst Down Payment Assistance Program. The HomeFirst Down Payment Assistance Program provides a forgivable loan of up to \$25,000 for eligible homebuyers' use toward the down payment or closing costs on a 1-4 family home, condominium, or a cooperative unit within New York City. The public subsidy is made in the form of a zero interest forgivable loan requiring the homeowner to reside in their home as their primary residence for a minimum of 10 years. The down payment assistance loan is secured by a UCC-1 lien for the purchase of a cooperative unit and by a mortgage for the purchase of a 1-4 family home or a condominium. Additionally, each purchaser executes a note, and HOME written agreement at closing.

This program adheres to HUD's recapture requirements in the following manner:

- a. Failure to comply with owner occupancy restrictions:
If during the 10-year compliance period, the homeowner ceases to comply with the owner occupancy restrictions set forth in the note, mortgage and HOME Written Agreement, or otherwise defaults under the note or mortgage, the City will recapture the entire amount of the loan.
- b. Transfer of the home during the 10-year compliance period:
 1. If, prior to the 6th anniversary of the purchase, the homeowner transfers the home, the City will recapture the entire amount of the loan.
 2. If, on or subsequent to the 6th anniversary of the purchase until the end of the compliance period, the homeowner transfers the home, the City will recapture the lesser of (1) the net proceeds of such a transfer and (2) the loan amount, which amount shall have been reduced by one-fifth (1/5) on the 6th anniversary of the purchase and on each subsequent anniversary thereof. The net proceeds of a transfer are defined as the difference between the consideration received for the home and certain allowable closing fees.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The HOME Written Agreement used in HPD's Home First Down Payment Assistance Program prescribes a minimum affordability period of 10 years, the standard required by HUD under 24 CFR 92.254(a)(4) for per unit investments at \$25,000. This is also the maximum loan amount HPD offers eligible homeowners via this initiative. HPD employs only the recapture option for the Home First program, as described in question 2 above. HPD does not intend to utilize the resale option for any of its HOME-funded homeownership programs.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HPD does not intend to use HOME funds to refinance existing debt secured by multifamily housing for rehabilitation purposes.

Other HOME Requirements

HPD Affordable Housing Development Program

Solicitation and Funding of Developer Proposals/Applications

HPD typically selects development teams for development on City-owned properties through an open and competitive Request for Proposals or Request for Expressions of Interest process. The RFP/RFEI is advertised broadly and application materials are posted on the agency's website at <http://www1.nyc.gov/site/hpd/developers/rfp-rfq-rfo.page>. A Submission Conference is held shortly thereafter to address questions in person, and applicants have several months to submit proposals. A jury of HPD and HDC staff with expertise in planning, housing finance, and design review the proposals. The selection process consists of two stages: 1) a review of threshold requirements and 2) a review of competitive requirements. Submissions that meet all threshold requirements are comprehensively evaluated, and rated according to competitive selection criteria set forth in the RFP. HPD may request additional information, interviews, presentations, or site visits. In certain circumstances, HPD may elect to enter into direct negotiations with a developer. For example, where there is no City-owned property involved in the project or where an adjacent property owner proposes a development that will render more affordable housing units than can be achieved solely on a City-owned site.

Once selected, projects may be considered for HOME funding where they meet HOME program requirements and align with HPD's priorities for affordable housing development.

Program Preferences

HPD's Affordable Housing Development Program uses HOME funds in the creation of affordable multi-family rental housing for income-eligible New Yorkers. HPD deploys HOME funds in a number of initiatives that provide long-term affordable housing, including supportive housing for formerly homeless, seniors, and other vulnerable populations. Units in these affordable housing projects are filled either through referrals from New York City social service agencies such as in supportive housing and senior housing projects or are marketed through the HPD's lottery system online via [NYC Housing Connect](#). In some of the projects, applicable law requires that a portion of the units be set aside for persons with mobility disabilities and a hearing or vision disability. In addition, HPD may require that some of the affordable units in a project include a preference for municipal employees, New York City residents, and community board residents pursuant to HPD's [Marketing Handbook guidelines](#).

HomeFirst Down Payment Assistance Program

HPD allocates a portion of its HOME funds to provide first-time down payment assistance for the purchase of one to four family homes to qualified applicants. Purchase price limits are set according to HUD's published HOME program affordable homeownership limits. Accordingly, HPD is not required to determine the purchase price using the 95 percent of the median area purchase price calculation and

set forth the information as prescribed by 24 CFR 92.254(a)(2)(iii). Prospective homebuyers must be income-eligible and successfully complete pre-purchase counseling from an HPD-approved Homebuyer Education Counseling Agency in order to qualify for the HomeFirst Program. Neighborhood Housing Services of New York City (NHS NYC) serves as the loan administrator for HPD's HomeFirst Program.

Applicants are placed with a housing counselor who determines their eligibility for the HomeFirst Program. The counselor provides the applicant with written program guidelines, including income requirements, purchase price limits, eligible house requirements, a list of participating lenders and educates them on the mortgage process. The counselor also assesses client's purchasing ability based on income, savings and other sources of funds and estimates amount of the HomeFirst loan based on the home purchase price. Once the applicant executes a purchase contract, obtains a mortgage commitment from an approved lender and meets all other program criteria, the counselor submits a HomeFirst Application for the down payment assistance loan directly to NHS NYC.

HPD provides the program application exclusively to NHS NYC and all of the homebuyer counseling agencies participating in the HomeFirst Down Payment Assistance Program. Only counseling agencies are authorized to submit a HomeFirst application to NHS NYC for the down payment assistance loan. Applicants are not able to access a HomeFirst application independently. They are required to undergo counseling and have the application submitted by a certified counselor, on their behalf. Interested applicants can access eligibility requirements and full program details at <http://www1.nyc.gov/site/hpd/owners/homeowner-downpayment-assistance.page>.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See attached document for ESG written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The coordinated entry system uses multiple sites covering 100% of New York City. Given the size of NYC and needs of diverse population, various government and non-profit partners run sites. Existing mainstream systems (e.g., behavioral health, health care, child welfare, corrections, senior services) conduct outreach to identify, engage, and refer homeless households to coordinated assessment site. Outreach teams operate 24/7 citywide to engage unsheltered person and connect them to assessment services. DHS operates 5 centralized emergency shelter intake centers & 23 prevention sites. A sites use standardized assessment to identify need and utilize data systems to track resources and direct household to services that meet their needs. The CoC with collaboration from multiple government agencies, providers and coalition groups is designing an even more comprehensive coordinated assessment system to ensure resources are allocated efficiently & prioritized for those who have been homeless the longest/have the most severe service needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Sub-recipients are selected through a competitive RFP process. Proposals are rated on the following factors: experience and qualifications, organizational capacity, and program approach. The description of the parameters and policies used for the allocation of sub-awards to not-for-profits is summarized in bulleted points as follows:

Experience:

- The subrecipient would have at least three years of demonstrated experience in the last six years working with and providing homelessness prevention and related services to at-risk households (relevant references are will be required).
- The subrecipient would have knowledge and experience at least three years in the last six years working with the targeted population, providing the proposed program services and operating under a performance based contract.

Organizational Capacity:

- The subrecipient would be fiscally sound and capable of managing the proposed programs.
- The subrecipient would have the capacity to integrate the proposed program into its overall operations.
- The subrecipient internal monitoring system would be effectively used to identify program, personnel, and fiscal issues and provide corrective action procedures.

Program Approach:

- The subrecipient would provide outreach to at-risk individuals and families and conduct a screening to ensure that those who are most likely to enter or re-enter shelter are served.
- The subrecipient would provide casework services to identify and address the factors that may cause and episode of homelessness.
- The subrecipient would provide a thorough assessment and the development of a case plan to address immediate client need(s).

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

NYC meets the homeless participation requirement through its consultation with the NYC CCoC. Consumers are present at the Steering Committee meetings where ESG funding goals and priorities are discussed. Consumers are also involved in the Data Management Committee where the ESG performance is reviewed through the CAPER. The following is from the NYC CCoC bylaws Article VIII, subsections A & B:

- A. *The Consumer Committee is a permanent standing committee of the NYC CCoC Steering Committee (see attached bylaws).*
 1. *The Consumer Committee will have two co-chairs, selected by a vote of the Consumer Committee. One co-chair must be a voting member.*
 2. *The Consumer Committee shall, each year, determine with the Steering Committee co-chairs, a defined project of issue and strategic importance to the Steering Committee.*
 3. *The purpose of the Consumer Committee will be to communicate the decisions and policy priorities of the NYC CCoC to consumers of homeless services in New York City, and to serve*

as a conduit to the Steering Committee for the concerns of consumers of NYC CCoC services, and any noticeable service gaps noted by consumers of homeless services in New York City. These responsibilities might be fulfilled in the context of calls for comments to the Steering Committee, or in response to specific action items such as the annual evaluation tool, the PQI cycle, or other similar initiatives.

- B. *In addition to the Consumer Committee, the Steering Committee will have six (6) standing committees. The following governing principles will apply to these standing committees:*
- 1. All committees will have two co-chairs. At least one of the co-chairs must be a voting member of the NYC CCoC.*
 - 2. All committee must include one consumer, one coalition member, one at-large member, one government member, and one provider. These members are not required to be voting members of the Steering Committee.*

To find the full bylaws (updated as of 7/18/14), please follow this link:

http://www.nychomeless.com/downloads/pdf/cmt_Steering/NYC_CCoC_Approved_BY-LAWS_rev7-18-2014.pdf.

5. Describe performance standards for evaluating ESG.

DHS utilizes its experience from its successful implementation of HPRP to evaluate the new ESG activities. DHS shared this framework with the Continuum of Care Steering Committee and will review periodically with the NYC CCoC Data Management Committee. DHS will utilize its HMIS to monitor performance through the following indicators:

- Number of individuals/households served
- Exit destinations (temporary and permanent) of individuals/households served
- % of clients served who avoid shelter entry
- Length of time served by ESG program

Housing Opportunities for Persons with AIDS (HOPWA) Reference 91.220(l)(3)

Identify the method for selecting project sponsors and describe the one-year goals for HOPWA-funded projects.

Procurement

All contracts procured by the New York City Department of Health and Mental Hygiene (DOHMH) are governed by the New York City Procurement Policy Board (PPB). The PPB is authorized to promulgate rules governing the procurement of goods, services, and construction by the City of New York under Chapter 13 of the Charter of the City of New York. The underlying purposes of the PPB rules are to:

- Simplify, clarify, and modernize the law governing procurement by the City of New York
- Permit the continued development of procurement policies and practices
- Make as consistent as possible the uniform application of these policies throughout New York City agencies
- Provide for increased public confidence in New York City's public procurement procedures

- Ensure the fair and equitable treatment of all persons who deal with the procurement system of the City of New York
- Provide for increased efficiency, economy, and flexibility in City procurement activities and to maximize to the fullest extent the purchasing power of the City
- Foster effective broad-based competition from all segments of the vendor community, including small businesses, and minority- and women-owned and operated enterprises
- Safeguard the integrity of the procurement system and protect against corruption, waste, fraud, and abuse
- Ensure appropriate public access to contracting information
- Foster equal employment opportunities in the policies and practices of contractors and subcontractors wishing to do business with the City

DOHMH adheres to PPB rules and processes HOPWA contracts internally through its Agency’s Chief Contracting Officer (ACCO). In addition, the ACCO submits all DOHMH contracts, including HOPWA contracts, through various City oversight agencies, including the City Law Department, Mayor’s Office of Contract Services (MOCS), and the City of New York Comptroller’s Office. These agencies ensure that contracts are compliant with City, State, and Federal laws and guidelines pertaining to procurement.

As the designated grantee for the New York City EMSA, the New York City DOHMH's Division of Disease Control will administer, coordinate and execute the HUD HOPWA formula grant. The EMSA is comprised of the five boroughs of the City of New York together with Westchester, Orange, and Rockland Counties in the Lower Hudson Valley and Middlesex, Monmouth and Ocean Counties in New Jersey. The Division of Disease Control works with these six counties and eligible localities therein to plan and evaluate their use of HOPWA funds and to ensure the consistency of their efforts with those in the rest of the EMSA.

For the 2017 Grant Year, the HOPWA grant intends to serve a total of 2,794 households with permanent supportive housing, tenant based-rental assistance, and permanent housing placements. For a detailed list of goals, please refer to the table below.

Proposed Housing Goals for 2017 Annual Action Plan (AP 90) for the HOPWA NYC EMSA	
	Proposed Households Served
Facility Based Housing	
DOHMH-DC	652
HASA	1,937
Tenant-Based Rental Assistance	
DOHMH-DC	30
Permanent Housing Placements	
DOHMH-DC	175
Grant Year 2017 Total Proposed Households Served	2,794

Housing Trust Fund (HTF)
Reference 24 CFR 91.220(l)(5)

1. Distribution of Funds

The City of New York does not expect to receive a 2017 HTF sub-grant from New York State. Therefore, these requirements do not currently apply.