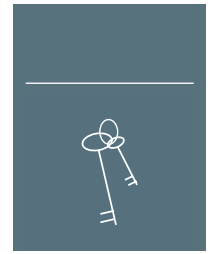


DEPARTMENT OF CORRECTION



WHAT WE DO

The Department of Correction (DOC) is dedicated to creating safe and humane jails that provide individuals in custody with a path to successfully re-enter their communities. Those in the Department's custody include individuals 18 years of age and older who are awaiting trial, those who have been convicted and sentenced to less than one year of incarceration, and persons held on State parole warrants. The Department operates eight jail facilities housing people in custody, all of which are located on Rikers Island. The Department also operates court holding facilities in each of the five boroughs and two hospital prison wards.

Guided by correctional best practices and in collaboration with criminal justice stakeholders, the Department continues to implement substantive reforms. With the goal of improving safety for staff and individuals in DOC custody, the Department is focused on improving staffing ratios, modernizing operations, improving data tracking and transparency, developing holistic approaches to behavior management, and enhancing programs and services for those in custody to reduce idleness and promote skills development.

FOCUS ON EQUITY

The Department is committed to maintaining jails that serve the public interest in a manner that fosters the public's trust. Fundamental to this commitment is the belief that the City's jails should be safe and humane, which is a guiding principle in all areas of operation, as well as in the reforms that the Department undertakes.

DOC staff are committed public servants focused on creating a culture of compassion, care, and accountability for each other and those entrusted to the Department's care. Everyone benefits when people in the Department's custody are given the tools they need to have less adverse contact with the justice system in the future. Although the Department does not determine who comes into custody or how long an individual stays in a jail facility, DOC works hard to ensure that individuals in custody are provided with resources that support a safer environment in the jails and successful reentry into the community.

DOC offers a range of programming and services to meet an individual's unique needs and challenges, such as anger management, parenting skills, workforce development and vocational training, social services, as well as access to education, medical and mental health treatment, and substance use services offered by partner agencies. Individuals in need of a higher level of support, such as the young adult population and those in restrictive housing settings, are offered enhanced, targeted programming designed to support meaningful behavioral change and more constructive responses to violent conflict. In addition, DOC continues to enhance its infrastructure by repairing outdated equipment and fixtures, investing in new technologies, and implementing innovative solutions to complex challenges. The Department maintains a public data dashboard related to jail operations, which is updated on a regular basis, with the goal of improving transparency by sharing information and outcomes with impacted communities and other external stakeholders.

OUR SERVICES AND GOALS

SERVICE 1 Provide a safe and secure environment for individuals in custody, staff and host communities.

- Goal 1a Ensure the security and safety of individuals in DOC custody.
- Goal 1b Ensure that use of force is authorized and appropriate.
- Goal 1c Provide individuals in custody with timely access to health services.
- Goal 1d Maximize bed capacity and address cell maintenance and repairs in a timely manner.
- Goal 1e Ensure timely transport of individuals in custody to courts throughout the City.

SERVICE 2 Prepare individuals in custody for return to their neighborhoods as civil and contributing members.

- Goal 2a Prepare as many individuals in custody as possible for successful release through participation in skills-building programs including educational opportunities, jobs training, behavioral interventions and mental health services.

HOW WE PERFORMED

- The average daily population increased nearly 13 percent from 6,478 in the first four months of Fiscal 2025 to 7,305 in the first four months of Fiscal 2026, continuing its year-over-year growth since Fiscal 2021. Similarly, there were over five percent more admissions over the same period, for a total of 8,584 individuals admitted in the first four months of Fiscal 2026.
- In the first four months of Fiscal 2026, the Department saw an 81 percent increase in the issuance of fight/assault infractions. This should not be conflated with an increase in actual fight/assault incidents. Beginning in Fiscal 2025, Department leadership intensified efforts to ensure that individuals in custody are appropriately infraacted for rule violations, including violent conduct. This renewed focus was intended to better manage behavior, ensure individuals are appropriately classified and housed, and pursue arrests when warranted.
- Violent incidents improved in the first four months of Fiscal 2026 compared to the same period in Fiscal 2025. Violent incidents among individuals in custody decreased by 14 percent to 94.9 incidents per month per 1,000 ADP, and serious injuries to individuals in custody from those incidents decreased by 16 percent to 11.9 injuries per month per 1,000 ADP. While assault on staff by individuals in custody remained relatively neutral at 12.2 incidents per month per 1,000 ADP, resulting serious staff injuries decreased by 68 percent to only three injuries in the first four month of Fiscal 2026 (0.10 injuries per month per 1,000 ADP). These decreases show meaningful improvements in safety for staff and people in custody, as well as overall jail management. This was largely driven by sustained efforts to strengthen correctional practices and implement targeted violence reduction strategies for higher-risk populations particularly prone to serious violence.
- The overall number of searches continued its year-over-year decline since Fiscal 2021, falling 13 percent between the first four months of Fiscal 2025 and the same period in Fiscal 2026. This decrease largely reflects a higher proportion of targeted Tactical Search Operations (TSOs), which, while more labor-intensive, are more strategic and yield more contraband than other types of searches. In addition, DOC established enhanced search procedures for incoming mail and packages being sent to people in custody. These search procedure changes may partially explain the sustained increase in weapon recovery as well, which are up 20 percent to 659 weapons recovered in the first four months of Fiscal 2026 as compared to the same period in Fiscal 2025.
- In the first four months of Fiscal 2025 compared to the same period in Fiscal 2026, overall use of force incidents marginally increased, in line with a modest increase in population. The rates of use of force incidents resulting in serious and minor injuries decreased by about 62 percent and 55 percent, respectively, though such incidents remain a relatively small subset of overall occurrences. The Department continues to prioritize training and supervision for uniformed staff to ensure that use of force aligns with DOC policy and correctional best practices. Each incident is closely reviewed to identify any misuse of force and to impose discipline appropriately. Efforts remain ongoing to minimize unnecessary use of force and the situations that may give rise to them.
- The Department works in close collaboration with NYC Health + Hospital's Correctional Health Services (CHS) to produce as many individuals as possible to the jail-based clinics operated by CHS on a given day, while considering any separation orders or other safety concerns as well as the size and capacity of the clinics. Total scheduled clinic encounters increased by 22 percent from the first four months of Fiscal 2025 to 272,442 in the first four months of Fiscal 2026, consistent with an increase in average daily population. Despite challenges maintaining staffing levels, the proportion of total scheduled clinic encounters produced increased slightly, by one percentage point across comparative reporting periods, to 77 percent. Average clinic wait time increased by 43 percent, from 14 minutes in the first four months of Fiscal 2025 to 20 minutes in the first four months of Fiscal 2026. As all jail-based clinics are run by CHS, the Department does not have insight into this increase.
- The percentage of jail capacity occupied by individuals in custody increased slightly from the first four months of Fiscal 2025 to 93 percent in the first four months of Fiscal 2026, the highest level recorded since Fiscal 2011. This increase is largely due to the Department consolidating operations by closing outdated facilities, new admissions outpacing discharges, and increased lengths of stay relative to what was observed prior to the COVID-19 pandemic. The Department continues to take proactive steps to manage the population safely and ensure each individual coming into custody is assigned a bed.

- The proportion of individuals participating in programs, services, and activities overall increased by two percentage points to 14.8 percent in the first four months of Fiscal 2026, as compared to the first four months of Fiscal 2025. During this same period, the Department saw a 17 percent increase in group facilitation sessions provided to individuals in custody. The Department continues to recruit and stabilize the staffing resources needed to ensure an increased delivery of group sessions and has opened several program houses to encourage increased participation in programs and services among interested populations. However, enrollments in workforce development programs decreased by 54 percent due to challenges releasing funds to certain providers who deliver these services.
- Average daily school attendance increased by 28 percent between the first four months of Fiscal 2025 and the same period in Fiscal 2026. The Department continues to operate school housing areas to encourage and incentivize engagement with school services and implemented a number of initiatives throughout Fiscal 2025 to make school services more accessible for interested individuals. Similarly, the total number of individuals in custody who participated in post-secondary education programs increased by 14 percent to 83 enrollments. This was due, in part, to one of the providers adding an additional class, making these services more accessible for interested individuals.

SERVICE 1 Provide a safe and secure environment for individuals in custody, staff and host communities.

Goal 1a Ensure the security and safety of individuals in DOC custody.

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
🔴 Admissions	21,691	23,035	24,210	*	*	8,135	8,584
🔴 Average daily population	5,873	6,206	6,823	*	*	6,478	7,305
Individuals in custody in Security Risk Group (% ADP)	14.2%	10.9%	9.3%	*	*	8.8%	8.8%
Fight/assault infractions	8,503	7,812	8,528	*	*	2,873	5,232
★ Violent incidents among individuals in custody (monthly rate per 1,000 ADP)	90.4	94.9	104.2	⬇️	⬇️	110.2	94.9
★ Serious injury to individuals in custody as a result of violent incidents among individuals in custody (monthly rate per 1,000 ADP)	15.4	12.1	13.5	⬇️	⬇️	14.2	11.9
★ Assault on staff by individual in custody (monthly rate per 1,000 ADP)	12.3	9.5	12.4	⬇️	⬇️	11.8	12.2
★ Serious injury to staff as a result of assault on staff by individual in custody (monthly rate per 1,000 ADP)	0.40	0.24	0.29	⬇️	⬇️	0.31	0.10
Jail-based arrests of individuals in custody	384	341	436	*	*	153	139
Searches	169,119	123,158	113,019	*	*	40,399	34,974
Weapons recovered	3,651	1,407	2,128	*	*	551	659
★ Escapes	1	2	0	⬇️	⬇️	0	0
★ Non-natural deaths of individuals in custody	8	4	4	⬇️	⬇️	1	1
Stabbings and slashings	387	370	288	*	*	89	94
★ Critical Indicator	🔴 Equity Indicator	"NA" Not Available		⬆️⬆️ Directional Target	* None		

Goal 1b Ensure that use of force is authorized and appropriate.

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
Incidents of use of force	7,000	7,064	7,044	*	*	2,293	2,355
★ Department use of force incidents with serious injury (rate per 1,000 ADP)	4.13	0.74	0.95	⬇️	⬇️	0.81	0.31
Department use of force incidents with minor injury (rate per 1,000 ADP)	8.73	3.37	3.37	*	*	2.51	1.13
Department use of force incidents with no injury (rate per 1,000 ADP)	86.64	90.50	81.87	*	*	85.15	79.22
Incidents and allegations of use of force	7,195	7,265	7,187	*	*	2,353	2,398
★ Critical Indicator	🔴 Equity Indicator	"NA" Not Available		⬆️⬆️ Directional Target	* None		

Goal 1c Provide individuals in custody with timely access to health services.

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
Individuals in custody eligible for specialized mental health discharge procedures (% ADP)	51%	54%	57%	*	*	56%	59%
Individuals in custody with a serious mental health diagnosis (% ADP)	18.9%	20.3%	20.7%	*	*	20.5%	22.0%
Average clinic waiting time (minutes)	14	10	18	*	*	14	20
Scheduled clinic encounters	NA	617,375	710,001	*	*	222,676	272,442
★ Scheduled clinic encounters produced (%)	NA	75%	77%	↑	↑	76%	77%
★ Critical Indicator 🌟 Equity Indicator "NA" Not Available ↑↓ Directional Target * None							

Goal 1d Maximize bed capacity and address cell maintenance and repairs in a timely manner.

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
Jail-cells unavailable due to short-term repair (%)	2.9%	1.4%	1.3%	1.0%	1.0%	1.5%	0.9%
★ Population as percent of capacity (%)	79%	87%	92%	96%	96%	90%	93%
★ Critical Indicator 🌟 Equity Indicator "NA" Not Available ↑↓ Directional Target * None							

Goal 1e Ensure timely transport of individuals in custody to courts throughout the City.

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
Scheduled on-site court appearances	94,606	90,849	88,074	*	*	29,606	29,887
★ Scheduled on-site court appearances produced (%)	91.5%	98.2%	98.6%	↑	↑	98.6%	98.7%
Scheduled teleconference court appearances	3,681	1,826	1,805	*	*	557	568
★ Scheduled teleconference court appearances produced (%)	88.9%	87.3%	88.9%	↑	↑	89.4%	89.0%
★ Critical Indicator 🌟 Equity Indicator "NA" Not Available ↑↓ Directional Target * None							

SERVICE 2 Prepare individuals in custody for return to their neighborhoods as civil and contributing members.

Goal 2a Prepare as many individuals in custody as possible for successful release through participation in skills-building programs including educational opportunities, jobs training, behavioral interventions and mental health services.

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
★ Individuals in custody participating in programs, services, and activities (%)	18.2%	14.8%	15.1%	10.0%	10.0%	12.7%	14.8%
Group facilitation sessions provided to individuals in custody	42,299	40,422	50,242	*	*	14,769	17,252
One-on-one sessions provided to individuals in custody	32,961	19,733	20,275	*	*	7,172	7,314
Enrollments in workforce development programs	4,275	4,045	4,167	*	*	229	105
Average daily attendance in school programs	67	82	76	*	*	47	60
Individuals in custody participating in post-secondary education programs	39	450	291	*	*	73	83
★ Critical Indicator 🌟 Equity Indicator "NA" Not Available ↑↓ Directional Target * None							

AGENCY-WIDE MANAGEMENT

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
Payout (\$000)	\$48,676	\$279,846	\$234,849	*	*	\$9,062	\$44,694
Workplace injuries reported	1,822	1,494	1,294	*	*	496	490
Accidents involving individuals in custody	252	225	266	*	*	119	62
★ Critical Indicator ● Equity Indicator “NA” Not Available ⇅ Directional Target * None							

AGENCY CUSTOMER SERVICE

Performance Indicators	Actual			Target		4-Month Actual	
	FY23	FY24	FY25	FY26	FY27	FY25	FY26
Customer Experience							
Letters responded to within 14 days (%)	100.0%	100.0%	97.7%	*	*	93.1%	100.0%
E-mails responded to within 14 days (%)	78.0%	72.1%	62.2%	*	*	81.0%	70.8%
★ Critical Indicator ● Equity Indicator “NA” Not Available ⇅ Directional Target * None							

AGENCY RESOURCES

Resource Indicators	Actual			Sept. 2025 MMR Plan	Updated Plan	Plan	4-Month Actual	
	FY23	FY24	FY25	FY26	FY26¹	FY27¹	FY25	FY26
Expenditures (\$000,000)²	\$1,357.4	\$1,277.6	\$1,356.2	\$1,212.6	\$1,400.5	\$1,263.7	\$437.8	\$420.9
Revenues (\$000,000)	\$11.7	\$11.3	\$13.0	\$11.8	\$11.8	\$11.8	\$4.3	\$4.6
Personnel (uniformed)	6,299	5,954	5,777	7,060	7,060	7,060	5,876	5,619
Personnel (civilian)	1,552	1,537	1,581	1,832	1,833	1,828	1,552	1,590
Overtime paid (\$000,000)	\$294.6	\$281.8	\$341.1	\$160.8	\$373.1	\$165.7	\$89.9	\$104.4
Capital commitments (\$000,000)	\$774.8	\$982.5	\$2,528.5	\$2,755.5	\$2,338.9	\$4,097.2	\$1,390.4	\$21.0
¹February 2026 Financial Plan. ²Expenditures include all funds “NA” - Not Available								

SPENDING AND BUDGET INFORMATION

Where possible, the relationship between an agency’s goals and its expenditures and planned resources, by budgetary unit of appropriation (UA), is shown in the ‘Applicable MMR Goals’ column. Each relationship is not necessarily exhaustive or exclusive. Any one goal may be connected to multiple UAs, and any UA may be connected to multiple goals.

Unit of Appropriation	Expenditures FY25¹ (\$000,000)	February 2026 Financial Plan FY26² (\$000,000)	Applicable MMR Goals³
Personal Services - Total	\$1,178.9	\$1,201.0	
001 - Administration	\$91.6	\$106.6	All
002 - Operations	\$169.7	\$403.3	All
005 - Jail Operations	\$847.6	\$626.3	All
006 - Health and Programs	\$25.9	\$20.6	All
009 - Transportation	\$44.1	\$29.9	All
011 - Training⁴	NA	\$14.3	All
Other Than Personal Services - Total	\$177.3	\$199.6	
003 - Operations	\$89.2	\$105.5	All
004 - Administration	\$14.5	\$15.3	All
007 - Jail Operations	\$48.4	\$46.4	All
008 - Health and Programs	\$20.4	\$25.7	All
010 - Transportation	\$4.8	\$6.7	All
Agency Total	\$1,356.2	\$1,400.5	
¹Comprehensive Annual Financial Report (CAFR) for the Fiscal Year ended June 30, 2025. ²Includes all funds. ³Refer to agency goals listed at front of chapter. ⁴This UA originated in Fiscal 2026. “NA” Not Available			

NOTEWORTHY CHANGES, ADDITIONS OR DELETIONS

- A number of previously published figures were updated as part of this publication after a review of historical data:
 - The four-month actual Fiscal 2025 figure for ‘Violent incidents among individuals in custody (monthly rate per 1,000 ADP)’ in Goal 1a was updated from 99.9 to 110.2.
 - The four-month actual Fiscal 2025 figure for ‘Serious injury to individuals in custody as a result of violent incidents among individuals in custody (monthly rate per 1,000 ADP)’ in Goal 1a was updated from 14.5 to 14.2.
 - The four-month actual Fiscal 2025 figure for ‘Assault on staff by individual in custody (monthly rate per 1,000 ADP)’ in Goal 1a was updated from 10.1 to 11.8.
 - The four-month actual Fiscal 2025 figure for ‘Searches’ in Goal 1a was updated from 42,868 to 40,399.
 - The four-month actual Fiscal 2025 figure for ‘Weapons recovered’ in Goal 1a was updated from 631 to 551.
 - The four-month actual Fiscal 2025 figure for ‘Escapes’ in Goal 1a was updated from 1 to 0.
 - The four-month actual Fiscal 2025 figure for ‘Non-natural deaths of individuals in custody’ in Goal 1a was updated from 0 to 1.
 - The four-month actual Fiscal 2025 figure for ‘Department use of force incidents with minor injury (rate per 1,000 ADP)’ in Goal 1b was updated from 2.47 to 2.51.
 - The four-month actual Fiscal 2025 figure for ‘Department use of force incidents with no injury (rate per 1,000 ADP)’ in Goal 1b was updated from 85.18 to 85.15.
 - The four-month actual Fiscal 2025 figure for ‘Scheduled teleconference court appearances’ in Goal 1e was updated from 515 to 557.
 - The four-month actual Fiscal 2025 figure for ‘Scheduled teleconference court appearances produced (%)’ in Goal 1e was updated from 89.7 percent to 89.4 percent.
 - The four-month actual Fiscal 2025 figure for ‘Individuals in custody participating in programs, services, and activities (%)’ in Goal 2a was updated from 12.6 percent to 12.7 percent.
 - The four-month actual Fiscal 2025 figure for ‘Group facilitation sessions provided to individuals in custody’ in Goal 2a was updated from 14,757 to 14,769.
 - The four-month actual Fiscal 2025 figure for ‘One-on-one sessions provided to individuals in custody’ in Goal 2a was updated from 7,218 to 7,172.
 - The four-month actual Fiscal 2025 figure for ‘Enrollments in workforce development programs’ in Goal 2a was updated from 233 to 229.
 - The Fiscal 2025 figure for ‘Payout (\$000)’ in the Agency-wide Management section was updated from \$76,374 to \$234,849. Preliminary data for this indicator was sourced from the Law Department for publication in the Fiscal 2025 Mayor’s Management Report, while this revised value was provided by the Office of Management and Budget.
 - The four-month actual Fiscal 2025 figure for ‘Workplace injuries reported’ in ‘Agency-wide Management’ was updated from 436 to 496.

ADDITIONAL RESOURCES

For additional information go to:

- The DOC Data Dashboard:
www.nyc.gov/site/doc/about/doc-data-dashboard.page
- The Social Indicators and Equity Report, EquityNYC:
<http://equity.nyc.gov/>

For more information on the agency, please visit: www.nyc.gov/doc.