

#### The City of New York

Michael R. Bloomberg, Mayor

# Financial Plan Summary

Fiscal Years 2010 - 2014

Office of Management and Budget Mark Page, Director

January 28, 2010

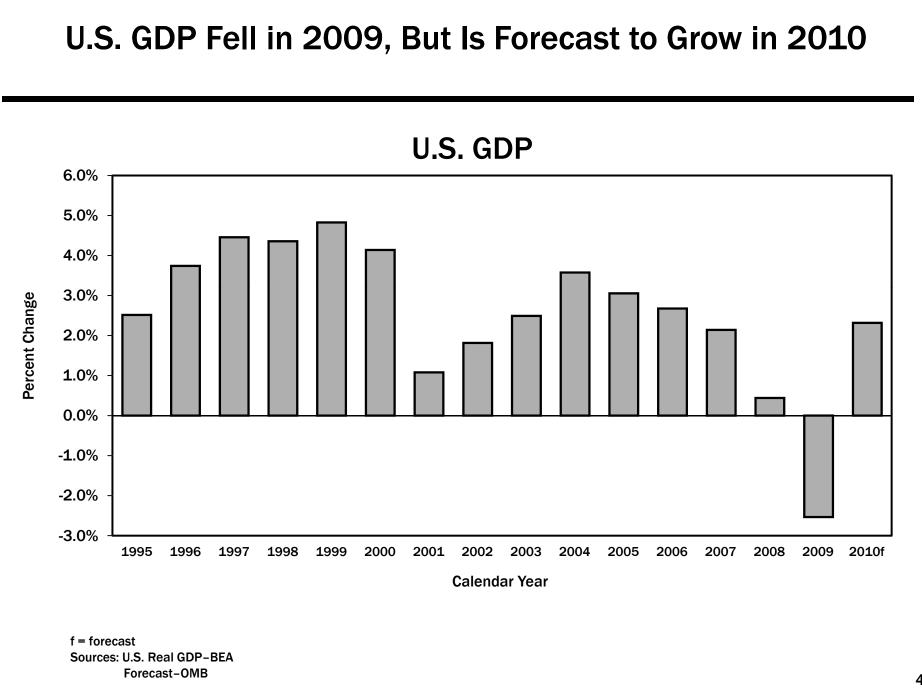
### **Financial Plan Summary**

Fiscal Years 2010 - 2014

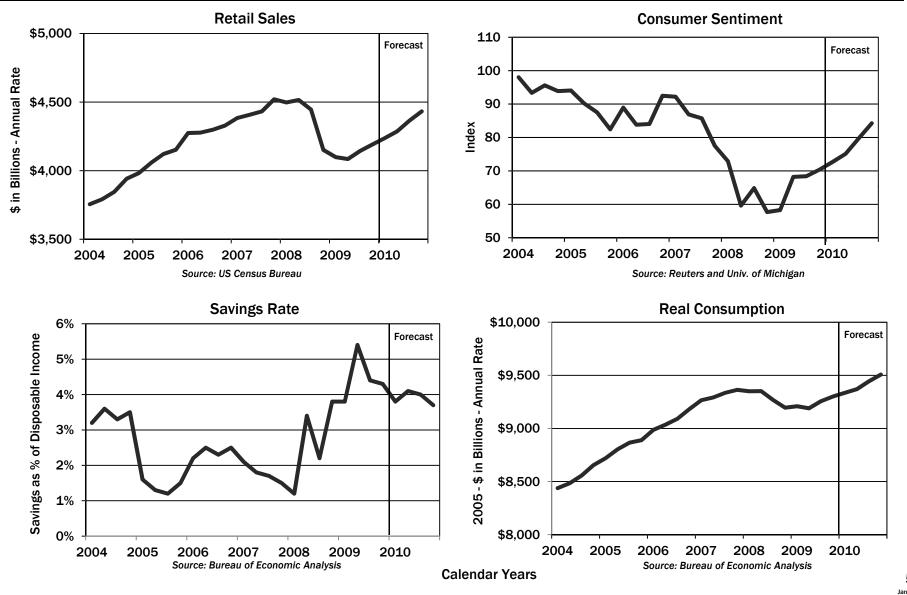
#### TABLE OF CONTENTS

I.	Economic Update	3
II.	NYC Is Taking Almost \$500 Million of Gap-Closing Actions This Year and \$1.1 Billion of Gap-Closing Actions Next Year to Maintain Budget Balance in FY 2010 and FY 2011	15
III.	The State Executive Budget if Adopted as Proposed Would Cut State Funding to NYC by \$1.3 Billion, Which Would Require Thousands of Layoffs and Dramatic Cuts in City Services	21
IV.	Department of Education Salaries	27
V.	Labor	31
VI.	Budget Update	35
VII.	Capital	43
VIII.	Tables	47

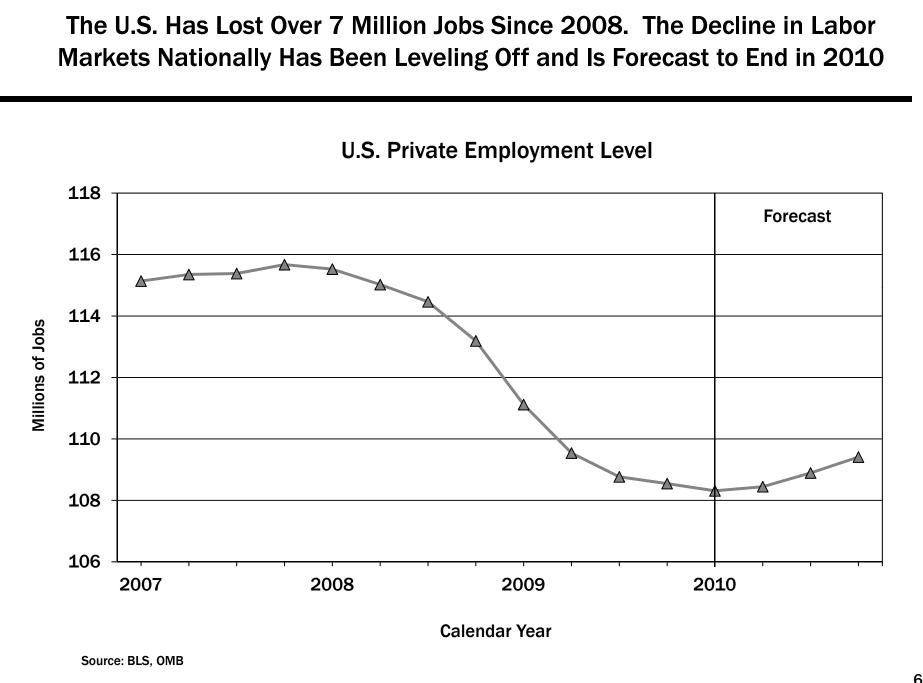
### I. Economic Update



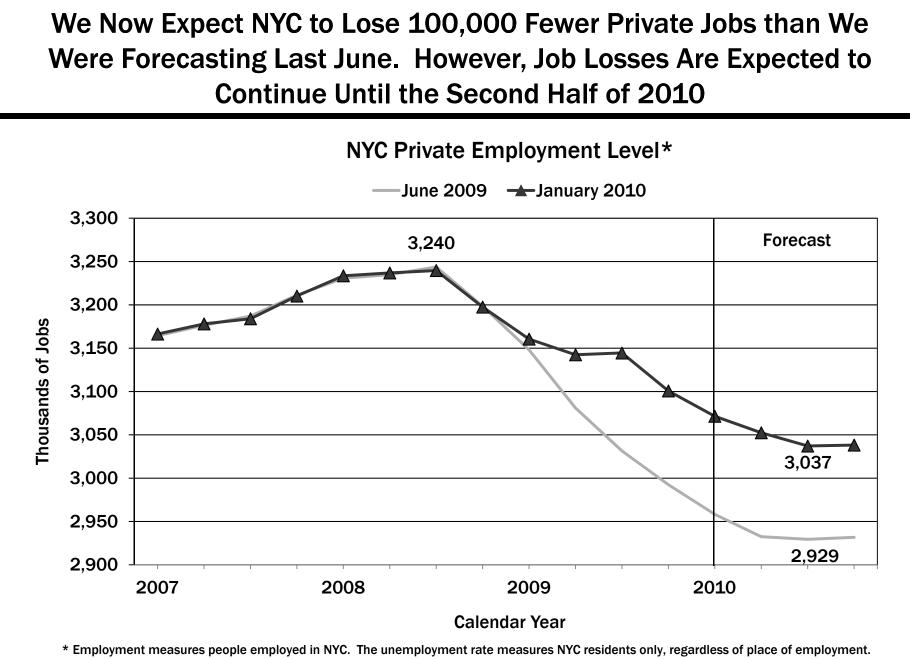
#### **Consumption Indicators Began to Improve in 2009**



5 JanFY11



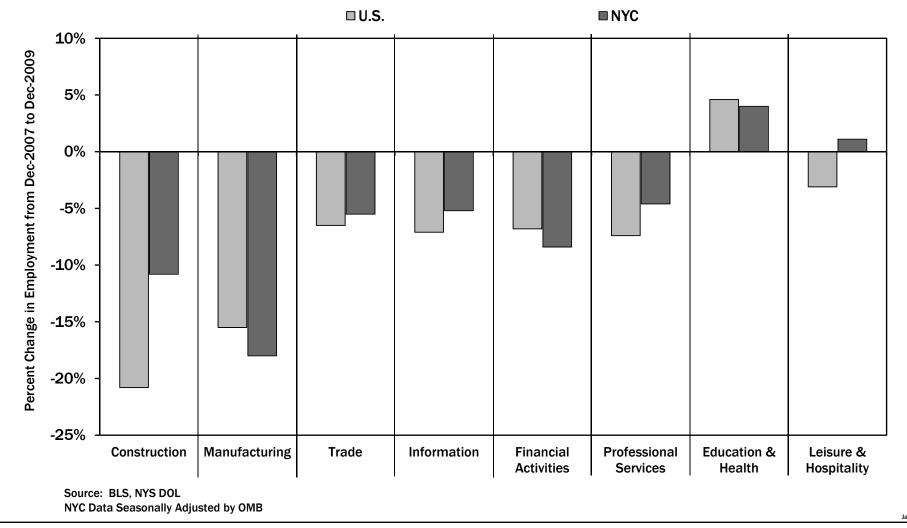




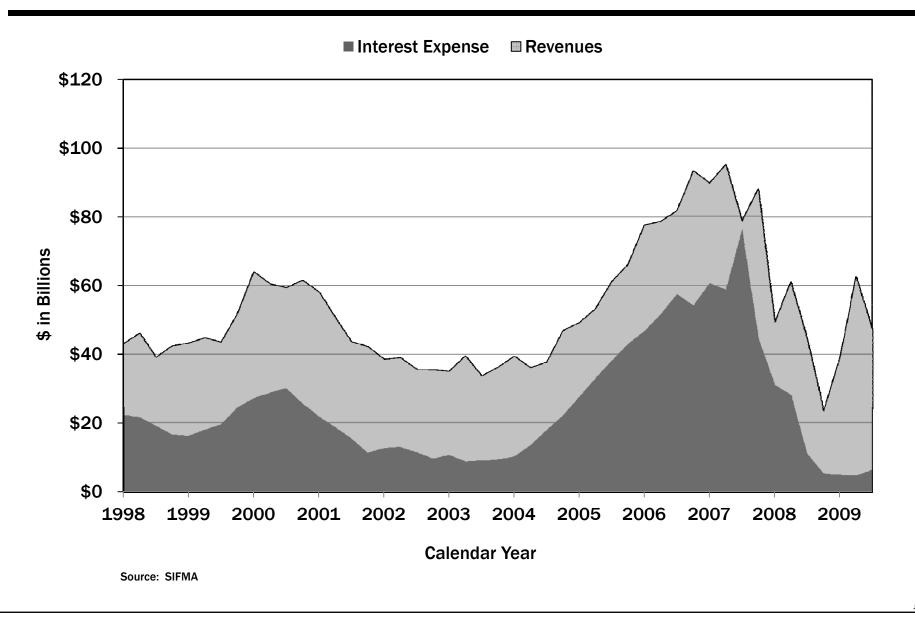
Source: NYS DOL, OMB

Since December 2007, New York City Has Outperformed the Nation Across Most Private Employment Sectors

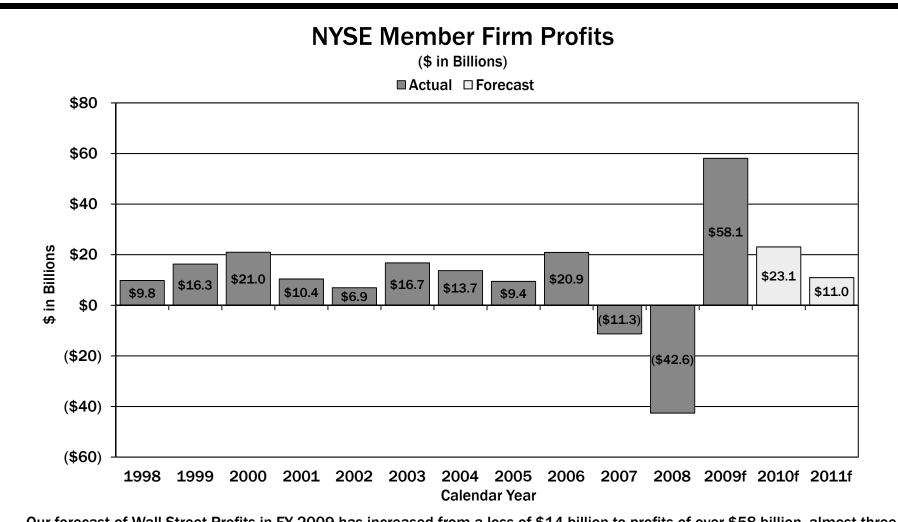




#### Wall Street Revenues Rose in 2009, While Interest Expenses Remain Low...

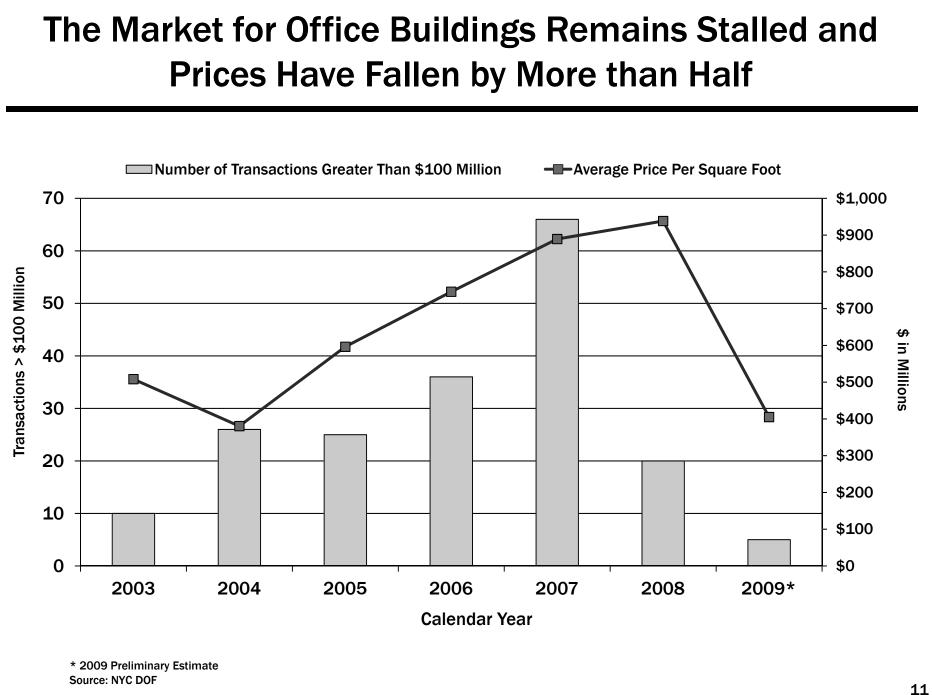


#### ...Resulting in Record Profits in 2009. Profits Are Expected to Remain Elevated in 2010, But Fall Back As Interest Rates Rise

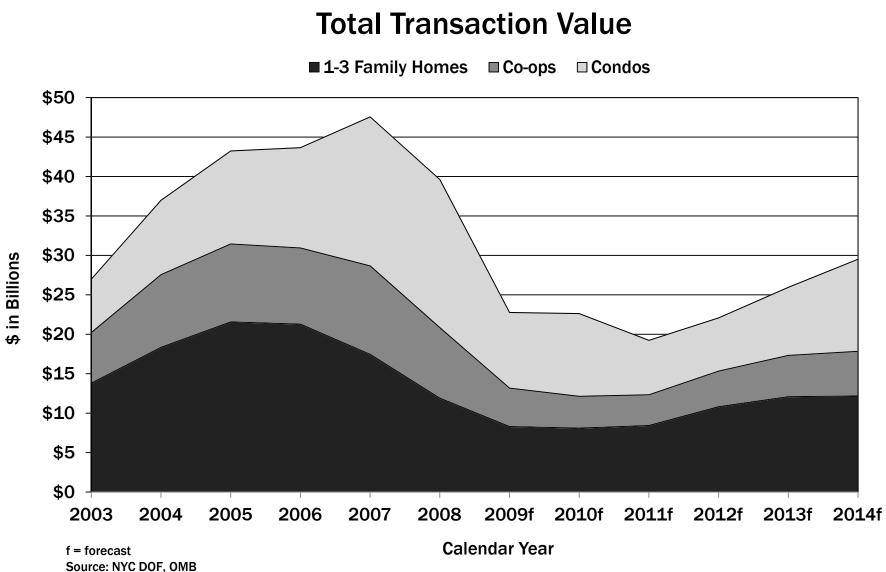


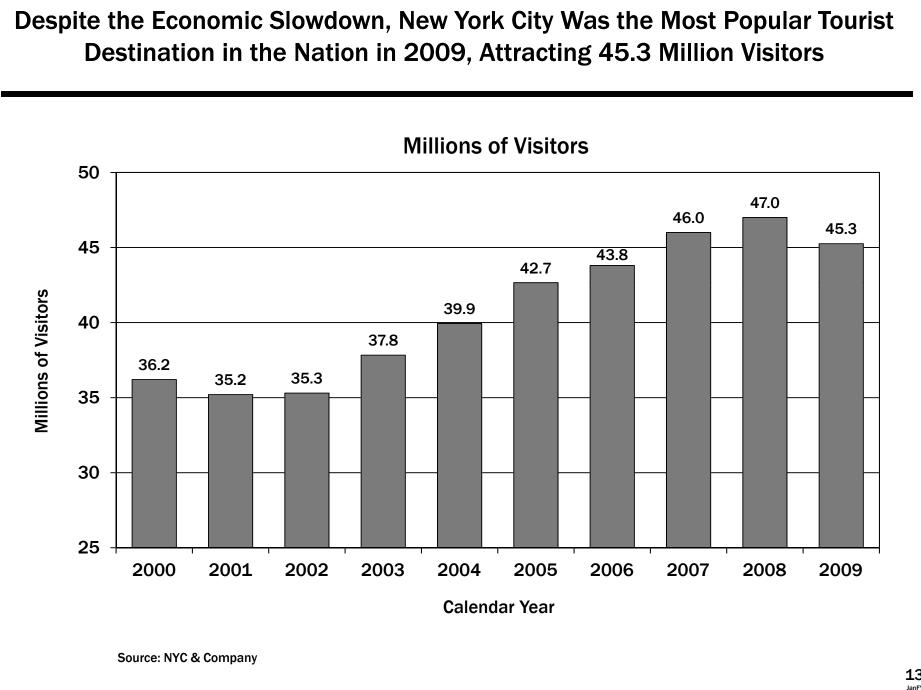
Our forecast of Wall Street Profits in FY 2009 has increased from a loss of \$14 billion to profits of over \$58 billion, almost three times larger than any prior year ever. 2009 Wall Street Profits through Q3 were \$49.7 billion.

f = forecast Source: SIFMA, OMB



### The Value of Residential Transactions in New York City Will Only Regain Their 2003 Total by 2014





II. NYC Is Taking Almost \$500 Million of Gap-Closing Actions This Year and \$1.1 Billion of Gap-Closing Actions Next Year to Maintain Budget Balance in FY 2010 and FY 2011

#### NYC Is Taking Almost \$500 Million of Gap-Closing Actions This Year and \$1.1 Billion of Gap-Closing Actions Next Year to Maintain Budget Balance in FY 2010 and FY 2011

				ases the Gap				
		iscal Yea			Fiscal Year 2011			
		y Funds - \$				-	\$ in Million	
	Expense F	Revenue	Total	Percentage	Expense	Revenue	Total	Percentage
Uniformed Forces								
Police	(\$26)	(\$1)	(\$27)	, ,	(\$128)	\$	(\$128)	(2.5%)
Fire	(3)		(3)	(0.2%)	(18)	(2)	(20)	(1.1%)
Correction	(21)		(21)	(1.8%)	(52)		(52)	(4.2%)
Sanitation	(29)		(29)	(2.0%)	(63)		(63)	(4.0%)
lealth and Welfare								
Administration for Children's Services	(31)		(31)	(4.0%)	(52)		(52)	(6.8%)
Social Services	(29)		(29)	(4.2%)	(56)		(56)	(8.0%)
Homeless Services	(9)		(9)	(2.6%)	(22)		(22)	(6.6%)
Youth & Community Development	(9)		(9)	(3.9%)	(14)		(14)	(8.0%)
Health & Mental Hygiene	(18)		(18)	(3.7%)	(34)		(34)	(7.6%)
Other Mayoral								
Housing Preservation & Development	(1)	(1)	(2)	(3.1%)	(1)	(3)	(4)	(5.9%)
Finance	1	(10)	(9)	(3.6%)	(6)	(16)	(22)	(8.4%)
Transportation	(20)	(2)	(22)	(4.0%)	(27)	(16)	(43)	(8.0%)
Parks & Recreation	(7)		(7)	(2.1%)	(34)		(34)	(10.0%)
Libraries	(13)		(13)	(4.0%)	(22)		(22)	(8.0%)
Department of Cultural Affairs	(6)		(6)	(4.0%)	(11)		(11)	(8.0%)
Citywide Administrative Services	(7)	(11)	(18)		(7)	(11)	(18)	(7.0%)
All Other Agencies	(58)	(48)	(106)	(5.7%)	(91)	(34)	(125)	(7.5%)
Major Organizations		. ,	. ,					
Education	(113)		(113)	(1.5%)	(317)		(317)	(4.0%)
CUNY	(9)		(9)	(4.0%)	(15)		(15)	(8.0%)
ННС		(3)	(3)			(8)	(8)	(9.6%)
Other			. ,					
Procurement Savings					(56)		(56)	
Total Agency Programs	(\$408)	(\$76)	(\$484)	(2.1%)*	(\$1,026)	(\$90)	(\$1,116)	(4.7%)*
		. ,	. ,			. ,		. ,
Reduction in Agency Controllable Expenses and Fringe I	benefils							

# Examples of New Agency Programs to Eliminate the Gap as of January 2010

	Increase t (Decrease City Funds - \$	the Gap)	
January 20	010 Agency Programs	FY 2010	FY 2011
Libraries:	Reduce Subsides to Library Systems	(\$12.9)	(\$22.1)
Parks:	Close 4 Pools and Shorten Outdoor Pool Season by 2 Weeks		(\$1.4)
Police:	Uniform Attrition of 892 Officers		(\$55.4)
Police:	Reduction in Overtime Spending via Improved OT Management Strategies	(\$25.0)	(\$50.0)
Fire:	Eliminate Staffing of 4 Additional Engine Companies		(\$5.6)
Fire:	Eliminate 5 <sup>th</sup> Firefighter on 60 Engine Companies		(\$7.9)
Transportation:	Increase Commercial Parking Rates from \$2 to \$2.50 Per Hour in Midtown Manhattan		(\$4.1)
Finance:	Hire 29 Additional Tax Auditors to Increase Audit Revenue	(\$6.2)	(\$13.1)
Children's Services:	Eliminate 32 Units in Protective Services Increasing Caseload Average to 10.6 from 9.5		(\$5.9)
Social Services:	Reduce by 248 Direct City Case Management Staff at HIV/AIDS Services Administration		(\$4.2)
Homeless:	Close a 24 Hour Drop-In Center in Manhattan	(\$1.0)	(\$2.4)
Health:	Eliminate Nurse Coverage for Elementary Schools with Less than 300 Students.		(\$3.1)
Correction:	Reduction of 291 Uniformed Positions through Increased Staffing Efficiencies	(\$8.1)	(\$26.9)
Juvenile Justice:	Reduce Utilization of Detention Capacity		(\$5.0)

#### January 2010 Plan Headcount Reductions

				<u>FY 2010</u>			<u>FY 2011</u>	
			Layoffs	Attrition	Total	Layoffs	Attrition	Total
AYORAL AGENCIES:								
Uniform Forces								
Police	- Uniform						(1,292)	(1,292)
	- Civilian						400	400
Fire	- Uniform						(400)	(400)
	- Civilian			(7)	(7)		(9)	(9)
Sanitation	- Uniform						(248)	(248)
	- Civilian						(54)	(54)
Correction	- Uniform			(286)	(286)		(477)	(477)
	- Civilian			39	39		114	114
		Subtotal		(254)	(254)		(1,966)	(1,966)
Health and Welfare	:							
Social Service	es			(41)	(41)		(299)	(299)
Admin. For Ch	nildren Services						(250)	(250)
Homeless Ser	rvices			(14)	(14)		(57)	(57)
Health and M	ental Hygiene			(15)	(15)	(141)	(33)	(174)
		Subtotal		(70)	(70)	(141)	(639)	(780)
Other Agencies:								
Housing Pres	ervation and Development		(4)		(4)	(4)	(8)	(12)
Environmenta	I Protection			(5)	(5)		(5)	(5)
Finance			(33)	58	25	(65)	58	(7)
Transportatio	n			(48)	(48)		(76)	(76)
Parks				(11)	(11)		(377)	(377)
Citywide Adm	inistrative Services			(16)	(16)		(16)	(16)
All Other			(58)	(108)	(166)	(139)	(288)	(427)
		Subtotal	(95)	(130)	(225)	(208)	(712)	(920)
Department of Educ	cation:		. ,			. ,	. ,	. ,
Pedagogical								
Civilian								
		Subtotal						
LIBRARIES AND CULTUR	ALS:							
Libraries			(165)	(90)	(255)	(299)	(135)	(434)
Cultural Instit	utions		(87)		(87)	(186)		(186)
		Subtotal	(252)	(90)	(342)	(485)	(135)	(620)
Total			(347)	(544)	(891)	(834)	(3,452)	(4,286)

#### Tax Fairness Proposals Revenue Estimates

	\$ in Millions				
Tax Base Broadeners	FY 2011	FY 2012	FY 2013	FY 2014	
Include Aviation Fuel in the Sales Tax Base	\$169	\$183	\$191	\$206	
State Proposed Mortgage Recording Tax on Co-ops (City Impact)	50	58	71	78	
Total	\$219	\$241	\$262	\$284	

III. The State Executive Budget if Adopted as Proposed Would Cut State Funding to NYC by \$1.3 Billion, Which Would Require Thousands of Layoffs and Dramatic Cuts in City Services

## The State Executive Budget Would Cut State Funding to the NYC Budget by Almost \$1.3 Billion in FY 2010 and FY 2011

\$ in Millions	
	<u>FY 2010 – FY 2011</u>
Elimination of Revenue Sharing	\$656
State Cuts to Social Service Programs	89
State Cuts to Criminal Justice Programs	10
State Cuts to Health Programs	7
State Cuts to Transportation	5
Other State Cuts	24
Subtotal	\$791
State Cut to Education	\$493
ΤΟΤΑL	<b>\$1.28 Billion</b>

A State Cut of \$791 Million (Excluding Education) Would Require an Additional City-Funds Reduction of 3.6% in Uniform Agencies and 7.2% in All Other City Agencies. This Is in Addition to the Reductions Already Included in Agency Budgets for FY 2011

		Increase the Gap / (Decrease the Gap) City Funds - \$ In Millions
Examples of State	Budget Cut PEGs	FY 2011
Police:	Layoff 3,150 Police Officers, reducing operational strength to 1985 levels. This \$182 million reduction is also equal to the total cost of the NYPD Transit Bureau	(\$182.3)
Fire:	Eliminate staffing for 42 engine companies, resulting in 1,050 uniform firefighter layoffs	(\$63.9)
Sanitation:	In districts outside of Hi-Rise Residential Areas, refuse collection will be reduced by one pick-up per week	(\$8.6)
Sanitation:	Recycling pick-up will be reduced from weekly to every other week	(\$15.6)
Sanitation:	Street cleaning and street litter basket collection will be eliminated	(\$32.2)
Parks:	Eliminate 484 positions, or 19% of total headcount. This reduction is also equal to the total cost of a pools, beach lifeguards and recreation centers Citywide	ll (\$24.4)
Correction:	Eliminate 978 Correction Officer positions – this would require a daily census reduction of 15.5% (or 2,063 inmates) – A 38% reduction in Court Processing time by 60 days (from 157 to 97) would reduc the daily census by this amount. This would require a major initiative in the State managed judiciary system.	ce (\$44.1)
Children's Services:	Preventive slots will be reduced by approximately 30% or 2,584 slots	(\$9.2)
Children's Services:	Reduce day care vouchers for low-income households by more than 25% or 6,000 vouchers	(\$35.6)
Social Services:	Eliminate funding to 500 soup kitchens and food pantries Citywide	(\$10.2)
Aging:	Close 15 less utilized senior centers	(\$3.5)
Health:	Reduce school nurse coverage to 1 nurse per 500 students	(\$5.5)
		<b>23</b> JanFY11

#### State Cuts to Education Aid to NYC of Almost \$500 Million Will Result in Many Fewer Teachers and Other Reductions

- ✤ A \$493 million reduction in available funding for NYC DOE would result in over 8,500 fewer teachers.
- ✤ This would clearly require teacher layoffs and larger classes.

In Addition to the Cuts to the NYC Budget, the State Executive Budget Also Treats NYC Taxpayers Unfairly by Targeting a STAR Personal Income Tax (PIT) Increase Directly at Us

- NYC is already short changed in STAR Aid, receiving 26% of the statewide total benefit for 40% of the statewide Education burden. NYC represents 26% of the statewide total STAR Aid, but the State Executive Budget cut in STAR Aid targets 80% of the reduction to NYC.
- The reduction in STAR Aid in NYC will require City taxpayers to pay hundreds of millions of dollars more in City income tax and City property tax.

### **IV. Department of Education Salaries**

Although the Economic Climate Is Challenging, the City Faces Serious Budget Constraints, and the State Has Proposed Cuts to Education Funding in NYC, We Still Have a Plan to Increase Salaries at DOE

- In this budget, we have included funding for a 2% increase on the first \$70,000 of salary for teachers, principals, and managers, this year and next. (The managers at DOE have already received this increase)
- This will generate \$160 million in savings in FY 2010 and \$357 million in savings in FY 2011, growing to over \$500 million by FY 2013.

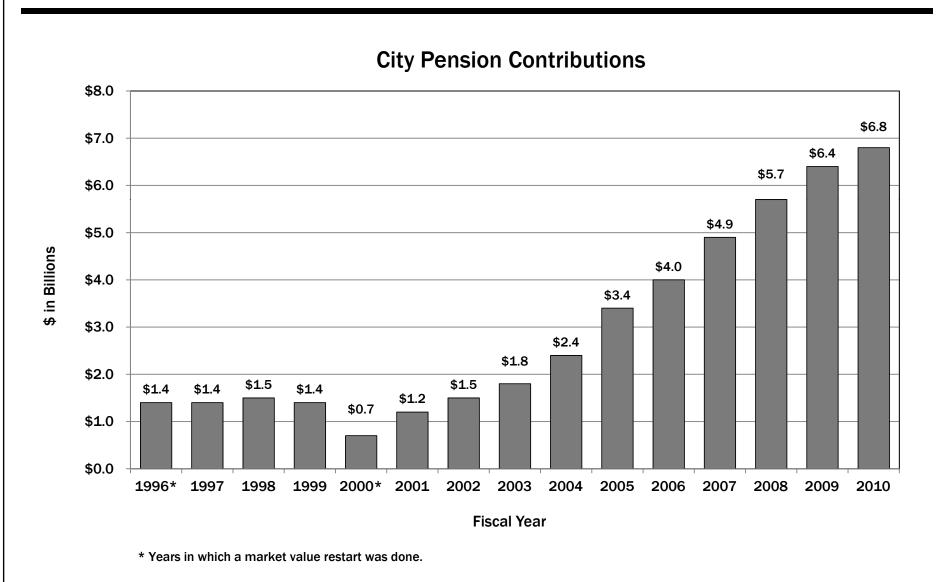
These Savings Will Be Used to Mitigate the Proposed Budget Cuts at DOE in FY 2010 and FY 2011, Ending Reductions in Teacher Funding Otherwise Necessary to Close the City's Budget Deficit

	\$ in M	illions
	FY 2010	FY 2011
Savings From Capped 2% DOE Labor Settlement	\$160	\$357
These Savings Will Be Used as Follows:		
Reduce NYC DOE Program to Eliminate the Gap (PEG)	(\$113)	(\$317)
State Mandated Carter Case Adjudications	(\$47)	\$
Federal Mandated Special Education Expenses	\$	(\$40)
	\$	\$

The NYC DOE Program to Eliminate the Gap (PEG) would have resulted in 2,500 fewer teachers. The savings from the capped 2% DOE labor settlement allows us to rescind this reduction.

### V. Labor

#### New York City Contributions to the Pension Systems Have Risen by 357% Since 1996 from \$1.4 Billion to \$6.8 Billion



			,		lave In 3.6%. I this Pe	Pensic	on Cos	ts Hav		U		
						\$ in Milli	ons					
Fiscal Year 2002				Fiscal Year 2010				FY 2002-FY 2010 Increase / (Decrease)				
	<u>Salary &amp;</u> <u>Wages</u>	<u>Fringe</u> <u>Benefits</u>	Pensions	<u>Total</u> PS Costs	<u>Salary &amp;</u> <u>Wages</u>	<u>Fringe</u> <u>Benefits</u>	Pensions	<u>Total</u> PS Costs	<u>Salary &amp;</u> <u>Wages</u>	<u>Fringe</u> <u>Benefits</u>	Pensions	<u>Total</u> PS Costs
Total	\$17,055	\$4,209	\$1,492	\$22,756	\$22,310	\$7,307	\$6,760	\$36,377	\$5,255 30.8%	\$3,098 73.6%	\$5,268 353.1%	\$13,621 59.9%

**Salaries and wages are determined through collective bargaining between the City and its unions.** 

- The level of fringe benefits (mostly health insurance) is set by the NYC Administrative Code, but has also been the subject of bargaining between the City and its unions.
- Pension benefits are determined by State law and protected for current employees by the State Constitution. However, changes in contributions can also be caused by other factors including investment performance and headcount changes.
- Costs have grown substantially even as headcount has dropped by 7,540 (2.4%) from 311,804 to 304,264 full time and full time equivalents between FY 2002 and FY 2010.

Notes: Expenses exclude the impact of prepayments.

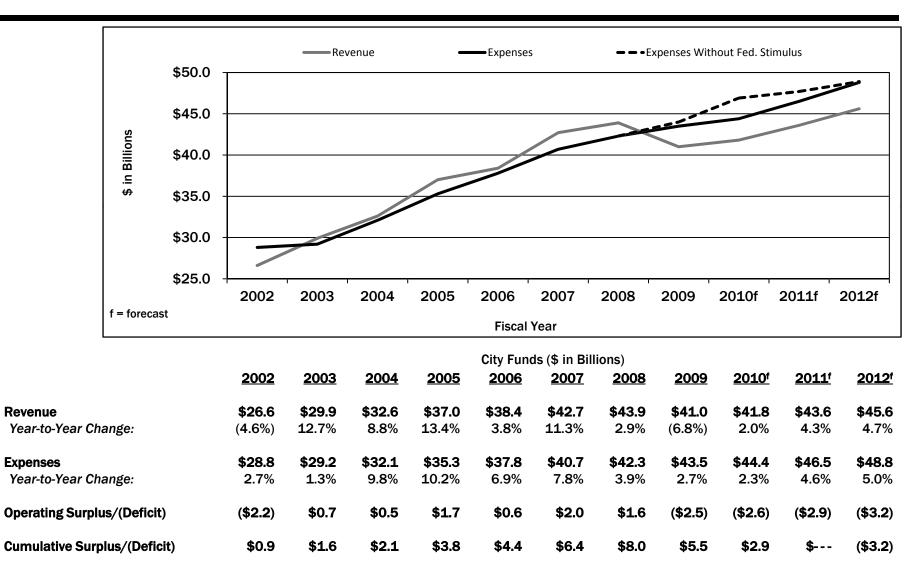
We Have Not Included Funding for the Next Round of Wage Increases in This Plan. The Next Round of Collective Bargaining Will Be Funded by Productivity, Savings in Health Insurance, and Savings in Pension Costs

	\$ in Millions						
Sources of Funding for the Next Round of Collective Bargaining:	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014		
Productivity	TBD	TBD	TBD	TBD	TBD		
Savings from Health Insurance Contributions		(\$357)	(\$386)	(\$418)	(\$451)		
Savings from Tier 5 Pension Proposal		(\$200)	(\$200)	(\$200)	(\$200)		

The next round of collective bargaining was previously funded at 1.25% per year for 2 years. But due to the City's budget constraints these funds have been removed from the financial plan. The savings from this reduction grow to almost \$1 billion annually by FY 2014.

### **VI. Budget Update**

#### Revenue and Expenses January 2010 Plan



Note: Excludes the impact of prepayments and debt defeasances. FY 2009 and prior years' revenue and expenses adjusted to include TFA.

#### FY 2010 - City Funds Changes Between June 2009 Plan and January 2010 Plan

(City Funds - \$ in Millions)

			FY 2010			
		June 2009 Plan <sup>(3)</sup>	Jan 2010 Plan	Change Between June 2009 Plan and Jan 2010 Plan	Percent Change Between June 2009 Plan and Jan 2010	
Revenue		\$39,939	\$41,792	\$1,853	4.6%	Our Current Plan forecasts City Funds Revenue to be
	Change from 2009 Actual:	· · · · ·	\$827			\$41,792 in FY 2010, an increase of \$1.853 billion (4.6%) since the June 2009 Plan
	% Change from 2009 Actual:	(2.5%)	2.0%			
Expenses (1)		+ • · · · = •	+	(± .= .)	(2.10)	
Controllable Agency Expenses	Obanda from 2000 Actual	\$21,170	\$20,716	(\$454)	(2.1%)	<ul> <li>Our Current Plan forecasts City Funds Controllable</li> <li>Adapty Expansion to be \$20,716 in EV 2010, a decrease</li> </ul>
	Change from 2009 Actual: % Change from 2009 Actual:		\$513 2.5%			Agency Expenses to be \$20,716 in FY 2010, a decrease of \$454 million (-2.1%) since the June 2009 Plan
	% change nom 2009 Actual.	4.0%	2.5%			
Debt Service		\$5,126	\$5,002	(\$124)	(2.4%)	Our Current Plan forecasts City Funds Debt Service to be
	Change from 2009 Actual:		\$387	(+== )	(=:::/0)	\$5,002 in FY 2010, a decrease of \$124 million
	% Change from 2009 Actual:		8.4%			(-2.4%) since the June 2009 Plan
Non-Controllable Expenses		\$19,182	\$18,730	(\$452)	(2.4%)	<ul> <li>Our Current Plan forecasts City Funds Non-Controllable Expenses to be \$18,730 in FY2010, a decrease of \$452</li> </ul>
	Change from 2009 Actual:		\$91			million (-2.4%) since the June 2009 Plan
	% Change from 2009 Actual:	2.9%	0.5%			
Total Expenses		\$45,478	\$44,448	(\$1,030)	(2.3%)	Our Current Plan forecasts City Funds Total Expenditures
Iotal Expenses	Change from 2009 Actual:		\$991	(\$1,030)	(2.370)	to be \$44,448 in FY 2010, a decrease of \$1.030 billion
	% Change from 2009 Actual:		2.3%			(-2.3%) since the June 2009 Plan
	-	-				
Operating Surplus/(Deficit)		(\$5,539)	(\$2,656)	\$2,883	(52.0%)	Our Current Plan forecasts a roll of \$2.883 billion out of FY 2010 into FY 2011 to help balance the FY 2011
Current Year Roll (Cost)		¢	(\$2.883)	(\$2.002)		budget
Prior Year Roll – Benefit		+ \$2,813	(\$2,883) \$2,813	(\$2,883) 		
Net Impact of Prior Debt Defeasances <sup>(2)</sup>		\$2,813 \$2,726		\$		
		Ψ <b>L</b> , 1 <b>L</b> 0	¢_,0	÷		
Gap to be Closed		\$	\$	\$		
Agency Program						
Revenue Increases			\$76			
Controllable Agency Expense Decreases			(\$374)			
Non-Controllable Expense Decreases			(\$34)			
Agency Program			\$484			

 ${}^{(\mbox{\scriptsize 1})}\mbox{Excludes the impact of prepayments and debt defeasances.}$ 

<sup>(2)</sup> Includes FY 2007 and FY 2008 debt defeasances which reduced debt service by \$690 million and \$2.036 billion, respectively, in FY 2010.

<sup>(3)</sup> Restated to include TFA PIT retention and TFA debt service.

#### FY 2011 - City Funds Changes Between June 2009 Plan and January 2010 Plan

(City Funds - \$ in Millions)

		-	FY 2011			
		June 2009 Plan <sup>(2)</sup>	Jan 2010 Plan	Change Between June 2009 Plan and Jan 2010 Plan	Percent Change Between June 2009 Plan and Jan 2010	
Revenue		\$42,509	\$43,589	\$1,080	2.5%	Our Current Plan forecasts City Funds Revenue to be
	Change – 2010 to 2011:	\$2,570	\$1,797			\$43,589 in FY 2011, an increase of \$1.080 billion (2.5%) since the June 2009 Plan
	% Change – 2010 - 2011:	6.4%	4.3%			(2.5%) since the June 2009 Flam
Expenses <sup>(1)</sup>						
Controllable Agency Expenses		\$21,658	\$20,341	(\$1,317)	(6.1%)	Our Current Plan forecasts City Funds Controllable
	Change – 2010 to 2011:	\$488	(\$375)			Agency Expenses to be \$20,341 in FY 2011, a decrease
	% Change – 2010 - 2011:	2.3%	(1.8%)			of \$1.317 billion (-6.1%) since the June 2009 Plan
Debt Service		\$5,638	\$5,352	(\$286)	(5.1%)	Our Current Plan forecasts City Funds Debt Service to be
	Change – 2010 to 2011:	\$512	\$350			\$5,352 in FY 2011, a decrease of \$286 million
	% Change – 2010 - 2011:	10.0%	7.0%			(-5.1%) since the June 2009 Plan
Non-Controllable Expenses		\$20,138	\$20,779	\$641	3.2%	<ul> <li>Our Current Plan forecasts City Funds Non-Controllable</li> </ul>
· · · · · · · · · · · · · · · · · · ·	Change – 2010 to 2011:	\$956	\$2,049			Expenses to be \$20,779 in FY2011, an increase of \$641 million (3.2%) since the June 2009 Plan
	% Change – 2010 - 2011:	5.0%	10.9%			
Total Expenses		\$47,434	\$46,472	(\$962)	(2.0%)	Our Current Plan forecasts City Funds Total Expenditures
• • • • •	Change – 2010 to 2011:	\$1,956	\$2,024		<u>_</u>	to be \$46,472 in FY 2011, a decrease of \$962 million (-2.0%) since the June 2009 Plan
	% Change – 2010 - 2011:	4.3%	4.6%			(-2.0%) since the june 2009 Flan
Operating Surplus/(Deficit)		(\$4,925)	(\$2,883)	\$2,042	(41.5%)	
Current Year Roll (Cost)		\$	\$	\$		
Prior Year Roll – Benefit		\$	\$2,883	\$2,883		
Net Impact of Prior Debt Defeasances		\$	\$	\$		
Gap to be Closed		(\$4,925)	\$	\$4,925		
Agency Program						
Revenue Increases			\$90			
Controllable Agency Expense Decreases			(\$934)			
Non-Controllable Expense Decreases			(\$92)			
Agency Program			\$1,116			

 ${}^{(\mbox{\scriptsize 1})}\mbox{Excludes the impact of prepayments and debt defeasances.}$ 

 $\ensuremath{^{(2)}}$  Restated to include TFA PIT retention and TFA debt service.

### **Changes Since the June 2009 Plan**

#### **City Funds - \$ in Millions**

CHANGES SINCE JUNE 2009 PLAN	FY 2010	FY 2011	FY 2012	FY 2013
Revenue - Increase / (Decrease)				
Tax Revenue Forecast	\$1,667	\$727	\$637	\$542
Tax Fairness Program		219	241	262
Non-Tax Revenue	110	44	78	78
Agency Program	76	90	83	84
Total Revenue Changes	\$1,853	\$1,080	\$1,039	\$966
Controllable Expenses - Increase / (Decrease)				
Productivity Labor Settlement*	(\$35)	(\$190)	(\$448)	(\$660)
Other Controllable Expenses	(45)	(193)	(214)	(216)
Agency Program	(374)	(934)	(912)	(860)
Total Controllable Expense Changes	(\$454)	(\$1,317)	(\$1,574)	( <b>\$1,73</b> 6)
Debt Service - Increase / (Decrease)	(\$124)	(\$286)	(\$12)	\$3
Non-Controllable Expenses - Increase / (Decrease)				
Employee and Retiree Health Insurance	\$	\$357	\$386	\$418
Tier 5 Pension Proposal		200	200	200
Prior Payables	(500)			
General Reserve	(100)			
Pension	60	34	186	141
Other Non-Controllable Changes	122	142	179	219
Agency Program	(34)	(92)	(160)	(247)
Total Non-Controllable Expense Changes	(\$452)	\$641	\$791	\$731
Total Expense Changes	(\$1,030)	(\$962)	(\$795)	(\$1,002)
Net Changes to Operating Surplus / (Deficit)	\$2,883	\$2,042	\$1,834	\$1,968
FY 2010 Prepayment of FY 2011 Expenses	(\$2,883)	\$2,883	\$	\$
Net Changes Since June 2009 Plan	\$	\$4,925	\$1,834	\$1,968

\* Eliminate 1.25% for next two years of bargaining to be funded by productivity, savings in health insurance and savings in pensions costs.

## **City Revenue**

#### January 2010 Plan

		\$	in Millions		
	FY 2008	FY 2009	FY 2010 <sup>f</sup>	FY 2011 <sup>f</sup>	FY 2012 <sup>f</sup>
Property Tax	\$13,062	\$14,338	\$16,035	\$16,917	\$17,536
Year-to-Year	104	1,276	1,697	882	619
Change:	0.8%	9.8%	11.8%	5.5%	3.7%
Economically Sensitive Taxes	\$25,703	\$21,673	\$20,953	\$22,099	\$23,477
Year-to-Year	134	(4,030)	(720)	1,146	1,378
Change:	0.5%	(15.7%)	(3.3%)	5.5%	6.2%
Subtotal – Tax Revenue	\$38,765	\$36,011	\$36,988	\$39,016	\$41,013
Year-to-Year	238	(2,754)	977	2,028	1,997
Change:	0.6%	(7.1%)	2.7%	5.5%	5.1%
Non-Tax Revenue	\$5,172	\$4,954	\$4,804	\$4,573	\$4,631
Year-to-Year	997	(218)	(150)	(231)	58
Change:	23.9%	(4.2%)	(3.0%)	(4.8%)	1.3%
Total Revenue	\$43,937	\$40,965	\$41,792	\$43,589	\$45,644
Year-to-Year	1,235	(2,972)	827	1,797	2,055
Change:	2.9%	(6.8%)	2.0%	4.3%	4.7%

The growth in property tax revenue began to slow in FY 2011 because of the phase-in of lower property values. Total Revenue remains below FY 2008 levels until FY 2012.

f = forecast Restated to include TFA PIT Retention.

### **Controllable Agency Expenses**<sup>(1)</sup>

#### January 2010 Plan

**City Funds - \$ in Millions** 

	FY 2008 <sup>(2)</sup>	FY 2009	FY 2010 <sup>f</sup>	FY 2011 <sup>f</sup>	FY 2012 <sup>f</sup>
Uniformed Forces					
Police Department	\$3,735	\$4,057	\$4,172	\$4,046	\$4,103
Fire Department	1,323	1,364	1,446	1,420	1,407
Department of Correction	927	975	983	951	967
Sanitation Department	1.206	1.222	1.254	1.327	1.356
Subtotal: Uniformed Forces	\$7,191	\$7,618	\$7,855	\$7,744	\$7,833
Year- To-Year:	400	427 5.9%	237	(111)	89
Change:	5.9%	5.9%	3.1%	(111) (1.4%)	1.1%
Health and Welfare					
Social Services	\$437	\$469	\$521	\$497	\$496
Children's Services	830	818	697	664	680
Homeless Services	360	350	340	329	326
Health and Mental Hygiene	570	656	638	610	618
HHC Subsidy	128	94	87	87	113
Subtotal: Health and Welfare	\$2,325	\$2,387	\$2,283	\$2,187	\$2,233
Year- To-Year:	(109) (4.5%)	62	(104)	(96) (4.2%)	46
Change:	(4.5%)	2.7%	(4.4%)	(4.2%)	2.1%
Other Mayoral	*	<b>*- -</b>	*=0	*=0	*
Housing Preservation & Development	\$75	\$74	\$76	\$58	\$58
Environmental Protection	850	908	968	908	908
Finance	210	219	226	217	216
Transportation	422	457	447	425	425
Parks and Recreation	277	279	264	239	245
Citywide Administrative Services	196	217	232	235	233
All Other Mayoral	2,100	1,953	1,944	1,786	2,043
Subtotal: Other Mayoral	\$4,130	\$4,107	\$4,157	\$3,868	\$4,128
Year -To-Year:	550	(23)	50	(289)	260
Change:	15.4%	(0.6%)	1.2%	(7.0%)	6.7%
Education	<b>\$1010</b>	AE 4 E 4		<b>*- - - - - - - - - -</b>	<b>*5</b> 005
Department of Education (see below)	\$4,918	\$5,154	\$5,415	\$5,635	\$5,605
CUNY	445	481	524	489	476
Subtotal: Education	\$5,3 <u>63</u>	\$5,635	\$5,939	\$6,124	\$6,081
Year -To-Year: Change:	87 1.6%	272 5.1%	304 5.4%	185 3.1%	(43) (0.7%)
Elected Officials	1.0%	J.1/0	J.+/0	J.1/0	(0.7%)
Mayoralty	\$64	\$66	\$69	\$70	\$70
All Other Elected	398	390	413	348	348
		<u>\$456</u>	.=•		
Subtotal: Elected Officials	\$462	-	\$482	\$418	\$418
Year- To-Year:	21 4.8%	(6) (1.3%)	26 5.7%	(64) (13.3%)	0.0%
Change:	4.0%	(1.3%)	<b>3</b> . 1 70	(13.3%)	0.0%
Total Controllable Agency Spending	\$19,471	\$20,203	\$20,716	\$20,341	\$20,693
Year -To-Year:	949		513		352
Change:	5.1%	732 3.8%	2.5%	(375) (1.8%)	352 1.7%
Dept of Education (including State and Federal funds)	\$14,311	\$15,090	\$15,396	\$15,619	\$15,365
	911	779	306	223	(254)
	6.8%	5.4%	2.0%	1.4%	(1.6%)

**41** JanFY11

#### Non-Controllable Expenses January 2010 Plan

			City F	unds - \$ in Mill	ions		
		FY 2002	FY 2008 <sup>(1)</sup>	FY 2009	FY 2010 <sup>f</sup>	FY 2011 <sup>f</sup>	FY 2012 <sup>f</sup>
Non-Controllable Agency Expenses							
Pensions		\$1,334	\$5,571	\$6,217	\$6,595	\$7,087	\$7,512
	Year-to-Year		\$4,237	\$646	\$378	\$492	\$425
	Change:		317.6%	11.6%	6.1%	7.5%	6.0%
Fringe Benefits		\$3,791	\$5,504	\$5,768	\$5,638	\$6,091	\$6,516
	Year-to-Year		\$1,713	\$264	(\$130)	\$453	\$425
	Change:		45.2%	4.8%	(2.3%)	8.0%	7.0%
Retiree Health Benefits Trust		\$	\$	\$	(\$82)	(\$395)	(\$672)
Employee-Related Costs		\$5,125	\$11,075	\$11,985	\$12,151	\$12,783	<b>\$13,356</b>
	Year-to-Year		\$5,950	\$910	\$166	\$632	\$573
	Change:		116.1%	8.2%	1.4%	5.2%	4.5%
Medicaid		\$3,536	\$5,621	\$5,161	\$4,797	\$5,509	\$5,977
Includes Federal Matching Percent for Medicaid	Year-to-Year		\$2,085	(\$460)	(\$364)	\$712	\$468
	Change:		59.0%	(8.2%)	(7.1%)	14.8%	8.5%
Re-estimate of Prior Year Expenses		(\$413)	(\$399)	(\$453)	(\$500)	\$	\$
	Year-to-Year		\$14	(\$54)	(\$47)	\$500	\$
	Change:		3.4%	(13.5%)	(10.4%)	100.0%	0.0%
General Reserve		\$	\$	\$	\$200	\$300	\$300
	Year-to-Year		\$	\$	\$200	\$100	\$
	Change:		0.0%	0.0%	0.0%	50.0%	0.0%
All Other <sup>(2)</sup>		\$1,616	\$1,868	\$1,946	\$2,082	\$2,187	\$2,374
	Year-to-Year		\$252	\$78	\$136	\$105	\$187
	Change:		15.6%	4.2%	7.0%	5.0%	8.6%
Total Non-Controllable Expenses		\$9,864	\$18,165	\$18,639	\$18,730	\$20,779	\$22,007
	Year-to-Year		\$8,301	\$474	\$91	\$2,049	\$1,228
	Change:		84.2%	2.6%	0.5%	10.9%	5.9%

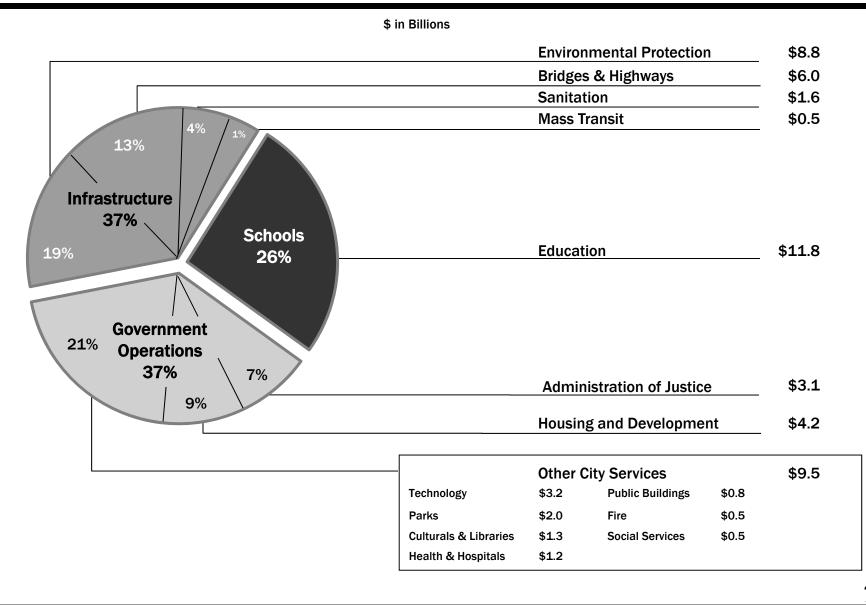
City Funds - \$ in Millions

(1) Change is FY 2002-2008

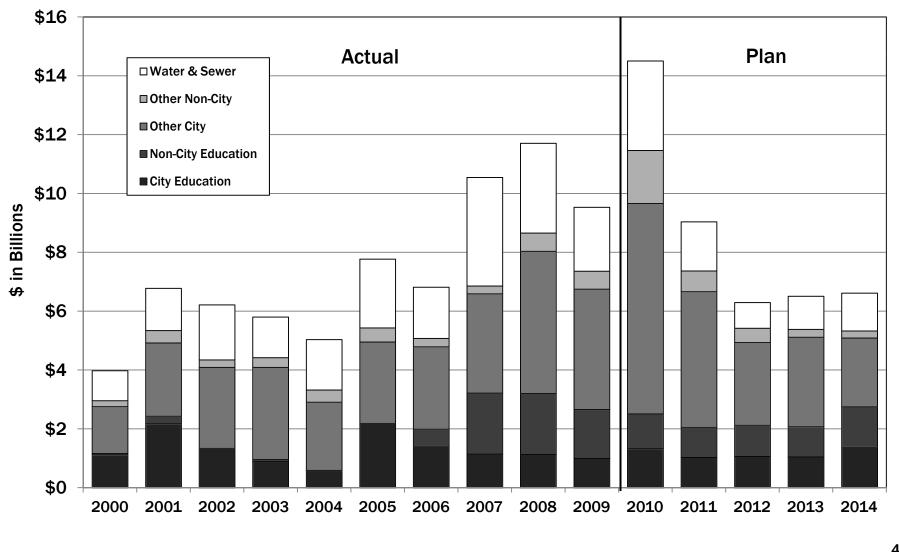
<sup>(2)</sup> Includes Public Assistance, Judgments & Claims, Indigent Defense Service, Contractual, Criminal Justice and Water & Sewer for City Facilities. Note: Excludes the impact of prepayments

## **VII. Capital**

### Our Capital Commitments FY 2010 – FY 2014 Total \$45.5 Billion



## **Capital Commitments - All Funds**



### Highlights of the Capital Plan 2010-2014

Highlights	\$ In Millions
✤ Educational Facilities	\$11,257
Emergency Communications Systems & Facilities	\$1,293
<ul> <li>Street Resurfacing (3,700 Lane Miles)</li> </ul>	\$689
Newtown Creek Waste Water Treatment Plant	\$646
PlaNYC 2030 Energy Efficiency Projects	\$433
Schoharie Reservoir/Gilboa Dam	\$419
<ul> <li>Willets Point Redevelopment</li> </ul>	\$350
North Shore Marine Transfer Station	\$191
PlaNYC 2030 Replacement of Fuel Burners in Public Schools	\$187
Harlem Hospital Major Modernization	\$171
New Staten Island Supreme Court	\$153

### **VIII. Tables**

#### Fiscal Year 2010 Budget

\$ in Millions

	Pe	ersonal Se	ervice Cost	ts		Other Th	an Pers	onal Servi	ce Costs				
						PA, MA &					Gross Total	Net Total	
AGENCY	Salaries &	Fringe		PS	Agency	Other	Legal	Judgment	Debt	OTPS	(Includes	(Excludes	City Fund
	Wages	Benefits	Pension	Subtotal	OTPS	Mandates	Services	& Claims	Service	Subtotal	Intra-City)	Intra-City)	Total
UNIFORM AGENCIES													
Police Department	\$4.176	\$1.516	\$2.142	\$7,834	\$451		\$41	\$134	\$98	\$724	\$8,558	\$8,330	\$7,929
	\$4,178 1.519	\$1,510 538	<del>ع</del> 2,142 942	\$7,834 2,999	5451 214		\$41 6	\$134 24	<del>ه ور</del> 96	<del>724</del> 340	\$8,558 3,339	\$8,330 3,328	\$7,928 2,976
Fire Department	, -	538 343		,			-					,	· ·
Department of Correction	866	• • •	275	1,484	130		8	23	202	363	1,847	1,847	1,789
Department of Sanitation	744	326	211	1,281	511		8	34	272	825	2,106	2,102	2,048
Subtotal	\$7,305	\$2,723	\$3,570	\$13,598	\$1,306		\$63	\$215	\$668	\$2,252	\$15,850	\$15,607	\$14,742
HEALTH AND WELFARE	<b>*•••</b>	<b>*</b> 44 <b>-</b>	<b></b>	<b>A- A</b> -	<b>*0 0 0 0</b>		**	**		<b>*</b> 0.00 <b>-</b>	<b>**</b>	<b>*************</b>	<b>AC</b> 1 4
Administration for Children's Services	\$378	\$117	\$49	\$544	\$2,362		\$3	\$2		\$2,367	\$2,911	\$2,892	\$811
Department of Social Services	725	286	104	1,115	959	6,530	5	3	78	7,575	8,690	8,682	6,181
Department of Homeless Services	119	41	15	175	795		1	1		797	972	826	378
Department of Health & Mental Hygiene	426	118	48	592	1,280	1	2	3	41	1,327	1,919	1,910	817
Health and Hospitals Corporation <sup>(1)</sup>		21		21	195		6	190	183	574	595	496	269
Subtotal	\$1,648	\$583	\$216	\$2,447	\$5,591	\$6,531	\$17	\$199	\$302	\$12,640	\$15,087	\$14,806	\$8,456
EDUCATION													
Department of Education	\$9,916	\$3,062	\$2,576	\$15,554	\$5,620		\$19	\$46	\$1,243	\$6,928	\$22,482	\$22,280	\$11,158
City University	423	96	51	570	275			1	41	317	887	845	619
Subtotal	\$10,339	\$3,158	\$2,627	\$16,124	\$5,895		\$19	\$47	\$1,284	\$7,245	\$23,369	\$23,125	\$11,777
OTHER AGENCIES	\$2,282	\$731	\$293	\$3,306	\$4,724		\$87	\$200	\$2,231	\$7,242	\$10,548	\$9,516	\$7,277
ELECTED OFFICIALS	\$465	\$112	\$54	\$631	\$93		\$5	\$2		\$100	\$731	\$727	\$656
MISCELLANEOUS BUDGET	\$271			\$271		\$1,634 <sup>(2)</sup>			\$453	\$2,087	\$2,358	\$2,358	\$1,964
DEBT SERVICE COSTS (Unallocated)									\$179	\$179	\$179	\$179	\$158
REESTIMATE OF PRIOR YEARS' EXPENSES					(\$500)					(\$500)	(\$500)	(\$500)	(\$500
TOTAL <sup>(3)</sup>	\$22,310	\$7,307	\$6,760	\$36,377	\$17,109	\$8,165	\$191	\$663	\$5,117	\$31,245	\$67,622	\$65,818	\$44,530
City Funds	\$12,245	\$5,638	\$6,595	\$24,478	\$7,802	\$6,595	\$180	\$473	\$5,002	\$20,052	\$44,530		
·	•	•	••	· •		• •			•	•			
r											1		
Less: Retiree Health Benefits Trust (RHBT)		\$82		\$82							\$82	\$82	\$82
Less: Prepayments		\$225		\$225	\$349	\$294			\$1,788	\$2,431	\$2,656	\$2,656	\$2,656
-	\$22.310	\$7,000											

<sup>(1)</sup>Only reflects funding appropriated in the City's Budget.

<sup>(2)</sup> Includes subsides to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

<sup>(3)</sup> Excludes the impact of prepayments and debt defeasances.

#### Fiscal Year 2011 Budget

#### \$ in Millions

											]		
	Pe	ersonal Se	ervice Cos	ts		Other Th	an Perse	onal Servi	ce Costs				
						PA. MA &					Gross Total	Net Total	
AGENCY	Salaries &	Fringe		PS	Agency	Other	Legal	Judgment	Debt	OTPS	(Includes	(Excludes	City Fund
	Wages	Benefits	Pension	Subtotal	OTPS	Mandates	Services	& Claims	Service	Subtotal	Intra-City)	Intra-City)	Total
UNIFORM AGENCIES													
Police Department	\$4,035	\$1.591	\$2,319	\$7,945	\$269		\$39	\$151	\$106	\$565	\$8,510	\$8,280	\$8,099
Fire Department	1.454	560	983	2,997	122		6		103	258		3,248	
Department of Correction	836	361	302	1.499	144		8		217	395	- /	1.894	,
Department of Sanitation	759	347	232	1,338	563		7	38	292	900	/	2.237	2,186
Subtotal	\$7.084	\$2,859	\$3.836	\$13,779	\$1.098		\$60	\$242	\$718	\$2,118	,	\$15.659	
HEALTH AND WELFARE				. ,							. ,		- ,
Administration for Children's Services	\$361	\$118	\$56	\$535	\$2,207		\$3	\$2		\$2,212	\$2,747	\$2,740	\$787
Department of Social Services	714	302	115	1,131	887	7,206	5	3	84	8,185	9,316	9,313	6,926
Department of Homeless Services	118	41	17	176	580		1	1		582	758	755	376
Department of Health & Mental Hygiene	403	118	55	576	1,205		2	3	44	1,254	1,830	1,827	800
Health and Hospitals Corporation (1)		23		23	175		6	190	192	563	586	506	276
Subtotal	\$1,596	\$602	\$243	\$2,441	\$5,054	\$7,206	\$17	\$199	\$320	\$12,796	\$15,237	\$15,141	\$9,165
EDUCATION													
Department of Education	\$9,740	\$3,241	\$2,734	\$15,715	\$6,011		\$18	\$46	\$1,295	\$7,370	\$23,085	\$22,885	\$11,785
City University	421	87	55	563	220			1	46	267	830	817	593
Subtotal	\$10,161	\$3,328	\$2,789	\$16,278	\$6,231		\$18	\$47	\$1,341	\$7,637	\$23,915	\$23,702	\$12,378
OTHER AGENCIES	\$2,123	\$721	\$338	\$3,182	\$3.934		\$77	\$227	\$2,436	\$6,674	\$9,856	\$8,861	\$7,209
ELECTED OFFICIALS	\$393	\$112	\$62	\$567	\$85		\$4	\$2		\$91	\$658	\$655	\$600
MISCELLANEOUS BUDGET	\$338			\$338		\$1,841	(2)		\$487	\$2,328	\$2,666	\$2,666	\$2,196
DEBT SERVICE COSTS (Unallocated)									\$234	\$234	\$234	\$234	\$190
REESTIMATE OF PRIOR YEARS' EXPENSES													
TOTAL <sup>(3)</sup>	\$21.695	\$7.622	\$7,268	\$36,585	\$16.402	\$9.047	\$176		\$5.536	\$31,878	\$68.463	\$66.918	\$46,867
City Funds		\$6.091	\$7.087	\$25,100	\$8.257	\$7.464	\$167	\$527	\$5.352	\$21.767		<del>\$00,010</del>	<del>\$10,001</del>
	<i><b>~==</b>,<b>~==</b></i>	<i><b>4</b>0,002</i>	<i><b></b></i>	<i><b>4</b></i> <b>10,100</b>	<i></i>	<i><b>↓</b>,,.<b>↓</b>,</i>	<b>4-0</b> .	ţ.	<i><b>40,00</b></i>	<b>+==</b> ,	+,		
Less: Retiree Health Benefits Trust (RHBT)		\$395		\$395							\$395	\$395	\$395
Less: Prepayments									\$2,883	\$2,883	\$2,883	\$2,883	\$2,883
Total After Prepayments and RHBT	\$21,695	\$7,227	\$7,268	\$36,190	16,402	\$9,047	\$176	\$717	\$2,653	\$28,995	\$65,185	\$63,640	\$43,589

 ${}^{(\mbox{\scriptsize 1})}\mbox{Only}$  reflects funding appropriated in the City's Budget.

<sup>(2)</sup> Includes subsides to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

<sup>(3)</sup> Excludes the impact of prepayments and debt defeasances.

#### Changes Between FY 2010 and FY 2011 Budgets

\$ in Millions

	P	ersonal S	ervice Cos	sts		Other Th	nan Perso	nal Servic	e Costs				
AGENCY	Salarles & Wages	Fringe Benefits	Pension	PS Subtotal	Agency OTPS	PA, MA & Other Mandates	Legal Services	Judgment & Claims	Debt Service	OTPS Subtotal	Gross Total (Includes Intra-City)	Net Total (Excludes Intra-City)	City Fund Total
UNIFORM AGENCIES													
Police Department	(\$141)	\$75	\$177	\$111	(\$182)		(\$2)	\$17	\$8	(\$159)	(\$48)	(\$50)	\$170
Fire Department	(65)	22	41	(2)	(92)			3	7	(82)	(84)	(80)	47
Department of Correction	(30)	18	27	15	14			3	15	32	47	47	32
Department of Sanitation	15	21	21	57	52		(1)	4	20	75	132	135	138
Subtotal	(\$221)	\$136	\$266	\$181	(\$208)		(\$3)	\$27	\$50	(\$134)	\$47	\$52	\$387
HEALTH AND WELFARE													
Administration for Children's Services	(\$17)	\$1	\$7	(\$9)	(\$155)					(\$155)	(\$164)	(\$152)	(\$24)
Department of Social Services	(11)	16	11	16	(72)	676			6	610	626	631	745
Department of Homeless Services	(1)		2	1	(215)					(215)	(214)	(71)	(2)
Department of Health & Mental Hygiene	(23)		7	(16)	(75)	(1)			3	(73)	(89)	(83)	(17)
Health and Hospitals Corporation (1)		2		2	(20)				9	(11)	(9)	10	7
Subtotal	(\$52)	\$19	\$27	(\$6)	(\$537)	\$675			\$18	\$156	\$150	\$335	\$709
EDUCATION													
Department of Education	(\$176)	\$179	\$158	\$161	\$391		(\$1)		\$52	\$442	\$603	\$605	\$627
City University	(2)	(9)	4	(7)	(55)				5	(50)	(57)	(28)	(\$26)
Subtotal	(\$178)	\$170	\$162	\$154	\$336		(\$1)		\$57	\$392	\$546	\$577	\$601
OTHER AGENCIES	(\$159)	(\$10)	\$45	(\$124)	(\$790)		(\$10)	\$27	\$205	(\$568)	(\$692)	(\$655)	(\$68)
ELECTED OFFICIALS	(\$72)		\$8	(\$64)	(\$8)		(\$1)			(\$9)	(\$73)	(\$72)	(\$56)
MISCELLANEOUS BUDGET	\$67			\$67		\$207 <sup>(2)</sup>			\$34	\$241	\$308	\$308	\$232
DEBT SERVICE COSTS (Unallocated)									\$55	\$55	\$55	\$55	\$32
REESTIMATE OF PRIOR YEARS' EXPENSES					\$500					\$500	\$500	\$500	\$500
TOTAL <sup>(3)</sup>	(\$615)	\$315	\$508	\$208	(\$707)	\$882	(\$15)	\$54	\$419	\$633	\$841	\$1,100	\$2,337
City Funds	(\$323)	\$453	\$492	\$622	\$455	\$869	(\$13)	\$54	\$350	\$1,715	\$2,337		
Less: Retiree Health Benefits Trust (RHBT)		\$313		\$313							\$313	\$313	\$313
Less: Prepayments		(\$225)		(\$225)	(\$349)	(\$294)			\$1,095	\$452	\$227	\$227	\$227
Total After Prepayments and RHBT	(\$615)	\$227	\$508	\$120	(\$358)	\$1,176	(\$15)	\$54	(\$676)	\$181	\$301	\$560	\$1,797

 $^{(1)}$  Only reflects funding appropriated in the City's Budget.

<sup>(2)</sup> Includes subsides to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

<sup>(3)</sup> Excludes the impact of prepayments and debt defeasances.

#### Five-Year Financial Plan Revenues and Expenditures

(All Funds - \$ in Millions)

Revenues	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
Taxes					
General Property Tax	\$16,035	\$16,917	\$17,536	\$17,746	\$17,882
Other Taxes	20,063	21,268	22,625	24,008	25,258
Tax Audit Revenue	890	612	611	610	610
Tax Fairness Program		219	241	262	284
Subtotal: Taxes	\$36,988	\$39,016	\$41,013	\$42,626	\$44,034
Miscellaneous Revenues	6,283	5,793	5,853	5,897	5,918
Unrestricted Intergovernmental Aid	340	340	340	340	340
Less: Intra-City Revenue	(1,804)	(1,545)	(1,547)	(1,552)	(1,552)
Disallowances Against Categorical Grants	(15)	(15)	(15)	(15)	(15)
Subtotal: City Funds	\$41,792	\$43,589	\$45,644	\$47,296	\$48,725
Other Categorical Grants	1,372	1,200	1,155	1,152	1,151
Inter-Fund Revenues	497	471	450	450	450
Total City, Capital IFA & Oth. Cat. Funds	\$43,661	\$45,260	\$47,249	\$48,898	\$50,326
Federal Categorical Grants	7,943	6,614	5,720	5,680	5,679
State Categorical Grants	11,476	11,766	12,407	13,057	13,195
Total Revenues	\$63,080	\$63,640	\$65,376	\$67,635	\$69,200
Expenditures					
Personal Service					
Salaries and Wages	\$22,310	\$21,695	\$21,353	\$21,993	\$22,168
Pensions	6,760	7,268	7,694	7,841	7,949
Fringe Benefits <sup>1</sup>	7,307	7,622	7,921	8,214	8,715
Retiree Health Benefits Trust	(82)	(395)	(672)		
Subtotal: Personal Service	\$36,295	\$36,190	\$36,296	\$38,048	\$38,832
Other Than Personal Service					
Medical Assistance	\$4,951	\$5,644	\$6,113	\$6,293	\$6,478
Public Assistance	1,580	1,563	1,603	1,591	1,591
All Other 1	19,397	18,835	19,485	20,041	20,585
Subtotal: Other Than Personal Service	\$25,928	\$26,042	\$27,201	\$27,925	\$28,654
General Obligation, Lease and TFA Debt Service 1.2.3	\$5,117	\$5,536	\$6,286	\$6,579	\$6,815
General Obligation and TFA Debt Defeasances (Net) <sup>3</sup>	(2,726)				
FY 2009 Budget Stabilization & Discretionary Transfers <sup>1</sup>	(2,813)				
FY 2010 Budget Stabilization <sup>2</sup>	2,883	(2,883)			
General Reserve	200	300	300	300	300
Subtotal	\$64,884	\$65,185	\$70,083	\$72,852	\$74,601
Less: Intra-City Expenses	(1,804)	(1,545)	(1,547)	(1,552)	(1,552)
Total Expenditures	\$63,080	\$63,640	\$68,536	\$71,300	\$73,049
Gap To Be Closed	\$	\$	(\$3,160)	(\$3,665)	(\$3,849)

(1) Fiscal Year 2009 Budget Stabilization and Discretionary Transfers total \$2.813 billion, including Budget Stabilization of \$1.286 billion, lease debt service of \$110 million, Retiree Health Benefits of \$225 million, subsidies of \$643 million, net equity contribution in bond refunding of \$3 million and TFA grant of \$546 million.

(2) Fiscal Year 2010 Budget Stabilization of \$2.883 billion.

(3) FY 2007 GO debt defeasance of \$536 million reduced debt service by \$27 million, \$279 million and \$277 million in FY 2008 through FY 2010, respectively. FY 2008 GO debt defeasance of \$1.986 billion reduced debt service by \$2.036 billion in FY 2010. FY 2007 TFA debt defeasance of \$718 million reduced debt service by \$33 million, \$362 million and \$312 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2008 through FY 2010, respectively. FY 2007 JSDC debt defeasance of \$65 million reduced debt service by \$34 million and \$31 million in FY 2009 and FY 2010.