The City of New York
Executive Budget
Fiscal Year 2016

Bill de Blasio, Mayor Office of Management and Budget Dean Fuleihan, Director

# Citywide Savings Program

# **Table of Contents**

#### I. Summary

Citywide Savings Program D-1

Agency Name	Page No.
dministration for Children's Services	5
Administrative Tax Appeals	26
City University	19
Civil Service Commission	32
Debt Service	23
Department for the Aging	10
Department of City Planning	28
Department of Citywide Administrative Services	16
Department of Consumer Affairs	39
Department of Design and Construction	36
Department of Education	17
Department of Emergency Management	25
Department of Environmental Protection	11_
Department of Finance	12
Department of Health and Mental Hygiene	9
Department of Homeless Services	7_
Department of Information Technology and Telecom.	37
Department of Parks and Recreation	15
Department of Sanitation	3_
Department of Small Business Services	34
Department of Social Services	6
Department of Transportation	13
Department of Youth and Community Development	8
Equal Employ Practices Comm	31
Financial Information Services Agency	29
Fire Department	2

Summary

# Citywide Savings Program (City Funds - \$ in 000's)

		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
UNIFORMED FORCES						
Police Department		(\$3,516)	\$-	\$-	\$-	\$-
Fire Department		(9,665)	(2,050)	(2,405)	(2,405)	(2,405)
Department of Sanitation		(37,839)	(31,057)	4,137	4,137	4,137
	Subtotal	(\$51,020)	(\$33,107)	\$1,732	\$1,732	\$1,732
HEALTH AND WELFARE						
Administration for Children's Services		(\$106,943)	(\$10,375)	(\$10,678)	(\$10,678)	(\$10,678)
Department of Social Services		(72,765)	(9,859)	(12,979)	(12,979)	(12,979)
Department of Homeless Services		-	(4,624)	(3,078)	(3,078)	(3,078)
Department of Youth and Community Development		-	(2,000)	(2,000)	(2,888)	(2,688)
Department of Health and Mental Hygiene		(200)	(44,181)	(16,289)	(28,239)	(8,239)
Department for the Aging	_	-	(3,600)	(3,600)	(3,600)	(3,600)
	Subtotal	(\$179,908)	(\$74,639)	(\$48,624)	(\$61,462)	(\$41,262)
OTHER MAYORAL						
Department of Environmental Protection		(\$265)	(\$4,807)	(\$4,807)	(\$4,807)	(\$4,807)
Department of Finance		-	(1,045)	(1,457)	(1,457)	(1,457)
Department of Transportation		(32,588)	(33,423)	(30,897)	(27,747)	(24,890)
Department of Parks and Recreation		(2,218)	(1,200)	(1,200)	(1,200)	(1,200)
Department of Citywide Administrative Services		(19,598)	(800)	(1,100)	(1,100)	(1,100)
All Other Agencies	_	(32,874)	(23,666)	(26,152)	(28,909)	(28,792)
	Subtotal	(\$87,543)	(\$64,941)	(\$65,613)	(\$65,220)	(\$62,246)
MAJOR ORGANIZATIONS						
Department of Education		\$-	(\$42,212)	(\$42,212)	(\$42,212)	(\$42,212)
City University	_	-	(3,795)	(3,795)	(3,795)	(3,795)
	Subtotal	\$0	(\$46,007)	(\$46,007)	(\$46,007)	(\$46,007)
OTHER						
Miscellaneous		(\$30,000)	(\$32,166)	(\$34,189)	(\$35,212)	(\$36,235)
Debt Service		(240,501)	(159,151)	(392,722)	(364,847)	(344,583)
Procurement Savings	_	-	(55,519)	(55,519)	(55,519)	(55,519)
	Subtotal	(\$270,501)	(\$246,836)	(\$482,430)	(\$455,578)	(\$436,337)
	Grand Total	(\$588,972)	(\$465,530)	(\$640,942)	(\$626,535)	(\$584,120)
	J. ana i otai	(\$000,012)	(ψ 100,000)	(\$0.10,0.12)	(\$020,000)	(\$001,120)

# Citywide Savings Program (City Funds - \$ in 000's)

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
ALL OTHER AGENCIES					
Mayoralty	(\$1,085)	(\$322)	(\$322)	(\$322)	(\$322)
Department of Emergency Management	(50)	(50)	(50)	(50)	(50)
Administrative Tax Appeals	(5)	(5)	(5)	(5)	(5)
Law Department	(1,311)	-	-	-	-
Department of City Planning	-	(158)	(315)	(428)	(428)
Financial Information Services Agency	(6,191)	(3,691)	(1,191)	(1,191)	(1,191)
Office of Payroll Administration	(10,678)	(10,678)	(10,678)	(10,678)	(10,678)
Equal Employ Practices Comm	(7)	(22)	(2)	(12)	(12)
Civil Service Commission	-	(1)	(2)	(3)	(5)
NYC Taxi and Limousine Comm	-	(50)	(106)	(108)	(111)
Department of Small Business Services	(3,409)	(1,290)	(1,080)	(1,070)	(1,060)
Office of Administrative Trials & Hearings	-	(259)	(259)	(259)	(259)
Department of Design and Construction	-	(158)	(158)	(158)	(158)
Department of Information Technology and Telecommunication	(9,888)	(6,782)	(11,784)	(14,425)	(14,313)
Department of Consumer Affairs	(250)	(200)	(200)	(200)	(200)
Subtotal - All Other Agencies	(\$32,874)	(\$23,666)	(\$26,152)	(\$28,909)	(\$28,792)

П.

Citywide Savings Program

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Police Department							
Paid Detail Program  The New York City Police Department will collect additional revenue from the reimbursement of administrative costs associated with the assignment of police officers to private duty work.		(216)					
Athletic Event Reimbursement The New York City Police Department will be reimbursed for overtime expenditures at special events.		(3,300)					
Subtotal:		(3,516)					

	City Personnel Plan as of 6/30/16		(City	Funds in 00	0's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Fire Department						
Technology In-Sourcing  Additional IT personnel to in-source tasks currently performed by temporary employees. This will result in a combination of contractual savings and the avoidance of future, unfunded costs.	6 C	-	96	96	96	96
Facilities - Insourcing Nederman Exhaust Maintenance  The Department will hire 3 sheet metal workers to in-source Nederman system repairs, along with associated OTPS. The Nederman system is installed in fire facilities to capture vehicle exhaust.	3 C	-	82	(273)	(273)	(273)
5% Discretionary Uniform Overtime  The Department will reduce uniform discretionary overtime by 5%.		-	(2,228)	(2,228)	(2,228)	(2,228)
WTC Health HIPAA Compliance  Adjustment to reverse amount previously allocated to the Department to cover unbilled expenses for the WTC Health Program; the Department is able to bill for these charges retroactively.		(6,000)				
Fire Inspection Revenue  Based on an increase in Fire Prevention inspection activity, the Fire Department will generate additional revenue above its current plan.		(2,630)				
Additional Revenue from 2% Tax on Fire Insurance Premiums  The Fire Department has collected additional revenue from the 2% tax on fire insurance premiums assessed on out-of-state fire insurers that issue policies in New York City.		(1,035)				
Subtotal:	9 C	(9,665)	(2,050)	(2,405)	(2,405)	(2,405)

	City Personnel Plan as of 6/30/16		(City I	Funds in 000	)'s)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Sanitation						
Reduction in Vehicle Location Device Service Charges  Savings from switching to automatic vehicle location (AVL) devices, which have lower service charges than GPS cell phones that are being phased out.		-	(48)	(48)	(48)	(48)
<u>CFC Removal Program Headcount Adjustment</u> The Department will align budgeted headcount for the Chlorofluorocarbon (CFC) removal program with its actual operational need. This initiative is not a service reduction.	(14) U	-	(950)	(950)	(950)	(950)
Reduce Purchase of Periodicals  The Bureau of Public Informaton will reduce its purchase of periodicals.		-	(5)	(5)	(5)	(5)
Brooklyn Interim Export Relay Savings  The Department requires fewer positions to export waste from Brooklyn to closer transfer stations with which it now contracts.		(1,024)				
Information Technology Insourcing  Existing technology consultant contracts for the development and support of critical systems will be converted to full-time City positions. Savings are expected in the capital budget and through the avoidance of future unfunded capital and expense costs.	46 C	-	5,140	5,140	5,140	5,140
Landfill Closure Grant The Department has received payment from the New York State Department of Environmental Conservation (DEC) to close out a prior grant award.		(815)				
Waste Export Surplus The Department is realizing savings in waste export costs due to delays in the commencement of long-term export contracts, including those associated with the Marine Transfer Stations (MTSs).		(21,000)	(24,000)			
Personal Services Surplus  The Department is projected to have a surplus in FY 2015 in uniformed salaries and civilian salaries.		(15,000)				

	City Personnel Plan as of 6/30/16		(City I	Funds in 000	0's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Sanitation						
Delay in MTS Operation  Based on the current anticipated schedule for operation of the new marine transfer stations, the Department requires fewer positions in FY 2016 than previously budgeted.	(147) U (43) C	-	(11,194)			
Subtotal:	(161) U 3 C	(37,839)	(31,057)	4,137	4,137	4,137

	City Personnel Plan as of 6/30/16		(City	Funds in 00	0's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Administration for Children's Services						
Children's Center In-Sourcing ACS will convert 51 contracted staff to full-time headcount.		(274)	(1,096)	(1,096)	(1,096)	(1,096)
IT Consultant In-Sourcing ACS will convert 20 contracted staff to full-time headcount.		-	(1,090)	(1,393)	(1,393)	(1,393)
Adoption Subsidy Re-estimate  Re-estimate of subsidies paid to families that adopt foster care youth.		(8,189)	(8,189)	(8,189)	(8,189)	(8,189)
Fringe Benefits Reimbursement Federally negotiated fringe reimbursement rate will result in additional revenues.		(81,526)				
Current Year Underspending  Agencywide surplus needs analysis projects underspending against the budget in the current year.		(8,666)				
Low Income Child Care Vouchers  The agency's efforts at calling in wait listed children has resulted in fewer enrollments than anticipated in the current year.		(8,288)				
Subtotal:		(106,943)	(10,375)	(10,678)	(10,678)	(10,678)

	City Personnel Plan as of 6/30/16		(City	Funds in 00	00's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Social Services						
Master Contractor for HASA Emergency Housing  HRA will consolidate HASA emergency housing oversight under a single contractor to eliminate the need for HRA staff to manage payments to multiple providers.	(5)	-	(249)	(249)	(249)	(249)
Staffing Realignment Reduces unnecessary administrative processes and functions, and redirects funding to bolster call center, homeless prevention and other staffing to improve client services.	(252)	(442)	(9,610)	(12,730)	(12,730)	(12,730)
Fringe Benefits Reimbursement Federally negotiated fringe reimbursement rate will result in additional revenues.		(72,323)				
Subtotal:	(257)	(72,765)	(9,859)	(12,979)	(12,979)	(12,979)

	City Personnel Plan as of 6/30/16		(City	Funds in 000	0's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Homeless Services						
IT Consultant In-Sourcing Converts 2 contracted staff to full-time headcount.	2	-	(413)	(413)	(413)	(413)
Job Corps Savings from eliminating duplicative contract.		-	(324)	(324)	(324)	(324)
Reduce Food Waste Improved monitoring and planning will reduce food costs.		-	(750)	(750)	(750)	(750)
Reduce Conditional Stays for Families  Additional staff will streamline the family shelter application process.		-	(1,546)			
Administrative Savings Savings from consolidating administrative functions.	(22)	-	(1,591)	(1,591)	(1,591)	(1,591)
Subtotal:	(20)	-	(4,624)	(3,078)	(3,078)	(3,078)

	City Personnel Plan as of 6/30/16		(City	Funds in 00	0's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Youth and Community Development						
IT Maintenance Replacing legacy enrollment and case management systems with current technology will result in lower maintenance costs.		-			(888)	(688)
Lease Savings Savings from consolidating staff in City-owned space.		-	(2,000)	(2,000)	(2,000)	(2,000)
Subtotal:			(2,000)	(2,000)	(2,888)	(2,688)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Health and Mental Hygiene						
OCME Savings on Trades Overtime Savings on Trades Overtime resulting from mortuary efficiency.		-		(137)	(137)	(137)
OCME Facilities: Rent & Maintenance Savings Savings on rent and maintenance of facilities resulting from mortuary efficiency.		-		(639)	(639)	(639)
Contractual Savings Savings from contracting in for IT services and reduction of temporary work staff.		-	(6,521)	(6,521)	(6,521)	(6,521)
Program Efficiencies Savings from reduction in vacancies across multiple bureaus, as well as general OTPS spending for supplies and training.	(6)	-	(942)	(942)	(942)	(942)
Sale of the OCME Headquarters Building With the consolidation to a new location, OCME will sell its current headquarters building.		-			(20,000)	
Health Clinic Expansion Re-estimate  Re-estimate of the health clinic expansion initiative as a result of HHC participation.		(200)	250	(8,050)		
Early Intervention Reimbursement  With the State assuming fiscal responsibility of the Early Intervention Program, the Department of Health and Mental Hygiene will terminate the EI Program's contract and bank account. Funds remaining in the account not disbursed to providers will be returned to the Department.		-	(28,000)			
Prior Year Revenue Prior year revenue to be realized above the budget.		-	(8,968)			
Subtotal:	(6)	(200)	(44,181)	(16,289)	(28,239)	(8,239)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department for the Aging						
Miscellaneous Contracts Reduces funding for small programs that are hard to procure.		-	(3,100)	(3,100)	(3,100)	(3,100)
Voice Over Internet Protocol  DFTA will reduce landline telecommunications cost by converting telephone services to VoIP.		-	(500)	(500)	(500)	(500)
Subtotal:			(3,600)	(3,600)	(3,600)	(3,600)

	City Personnel Plan as of 6/30/16		(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Department of Environmental Protection							
Digester Gas Recapture & Reuse  The Department has been working with the New York Power Authority to optimize the digester gas systems at various wastewater treatment plants.  Anaerobic digester gas, a byproduct of the sludge digestion process, contains methane gas which will be reused as a source of fuel.		-	(4,542)	(4,542)	(4,542)	(4,542)	
Additional SARA Right-to-Know Fees  The Department of Environmental Protection will collect additional revenue due to an online registration and payment system for hazardous material storage under the Superfund Amendment and Reauthorization Act Right-to-Know program.		(265)	(265)	(265)	(265)	(265)	
Subtotal:		(265)	(4,807)	(4,807)	(4,807)	(4,807)	

	City Personnel Plan as of 6/30/16		(City			
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Finance						
PTS/BTS System Modernization Savings As the Property Tax System (PTS) and Business Tax System (BTS) projects are implemented, DOF will realize salary savings through future attrition.		-	(413)	(825)	(825)	(825)
Property Division Subscription Reduction  The Department of Finance proposes financial savings by reducing the annual cost of a Property division subscription by 50% as the business need for this information has changed.		-	(32)	(32)	(32)	(32)
STARS Contract Pricing Re-Negotiation  The Department of Finance proposes financial plan savings by reducing the contractual budget for out-of-state DMV registrant and vehicle information services.		-	(600)	(600)	(600)	(600)
Subtotal:			(1,045)	(1,457)	(1,457)	(1,457)

	City Personnel Plan as of 6/30/16 (Cit					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Transportation						
Staten Island Ferry Contracting Efficiencies  Contracting efficiencies for the Staten Island Ferry, largely from renegotiated security contracts.		-	(1,000)	(1,000)	(1,000)	(1,000)
OTPS Savings Data Analysis and Administrative Efficiency		-	(1,197)	(1,197)	(1,197)	(1,202)
Voice-Over-IP (VoIP) Conversion  Convert Verizon landline service to VoIP for 34-02 Queens Blvd and 28-11 Queens Plaza North locations and Remote Sites.		(26)	(260)	(260)	(260)	(260)
Citywide LED Conversion  Replace cobra head and teardrop luminaires with LED luminaires citywide.		(1,607)	(4,180)	(6,126)	(6,553)	(6,553)
Lease Savings Savings from terminated lease.		-	(67)	(67)	(67)	(67)
Increase RAP 10% at Hamilton Plant  DOT's Roadway Repair & Maintenance unit is proposing to increase the usage of Recycled Asphalt Product (RAP) from 40% to 50% to generate expense savings.		(123)	(246)	(246)	(246)	(246)
Reorganize Traffic Operations and Traffic Planning & Management  Staffing  Operational efficiencies will be achieved through reorganization of the Traffic Operations and Transportation Planning & Management Staffing.	(6)	-	(790)	(790)	(790)	(790)
Signal Maintenance Contract Savings Staten Island Re-bid  Additional savings from the re-bid of the Staten Island signal contract.		(992)				
Queensboro Hall Garage Savings Garage closing will allow for savings of required payment for garage management.		-	(533)	(533)	(533)	(533)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Department of Transportation							
Revised Speed Camera Revenue  The Department of Transportation will realize additional fine revenue due to the deployment of additional speed cameras.		(9,444)	(16,519)	(13,215)	(10,572)	(8,458)	
Revised Bus Lane Camera Revenue  The Department of Transportation will realize additional fine revenue due to the deployment of additional bus lane cameras.		(11,708)	(5,840)	(4,672)	(3,738)	(2,990)	
Assessment of Liquidated Damages Against CEMUSA Liquidated damages were assessed against CEMUSA due to the delay of bus stop shelter installations and the failure to comply with contractual maintenance requirements.		(1,688)					
Revised Red Light Camera Revenue  The Department of Transportation will realize additional fine revenue due to the upgrade of current red light cameras.		(7,000)					
Federal Funding Switch for Bridge Data Collection  Bridge inspector positions that can be federally grant funded.	(34)	-	(1,826)	(1,826)	(1,826)	(1,826)	
State Funding Switch for Speed Humps To replace City funds with State dedicated funds for speed hump crews.	(12)	-	(965)	(965)	(965)	(965)	
Subtotal:	(52)	(32,588)	(33,423)	(30,897)	(27,747)	(24,890)	

	City Personnel Plan as of 6/30/16		(City	Funds in 00	0's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Parks and Recreation						
Mobile Crew Efficiencies  Parks has increased utilization of mobile crews through more efficient mobilization and institution of better routes. These efficiencies save 1/2 hour per each crew member, the equivalent of adding 63 more staff to the field each day.		(211)	(1,265)	(1,265)	(1,265)	(1,265)
Retain and Reinvest Mobile Crew Efficiencies  Parks has increased utilization of mobile crews through more efficient mobilization and institution of better routes. Savings will be reinvested to provide improved service.		211	1,265	1,265	1,265	1,265
Additional Concession Revenue  The Department of Parks and Recreation will realize additional concession revenue in FY 2015 from existing contracts. In FY 2016 and the out-years, DPR will generate increased revenue from the new Cadman Plaza parking lot concession.		(2,218)	(1,200)	(1,200)	(1,200)	(1,200)
Subtotal:		(2,218)	(1,200)	(1,200)	(1,200)	(1,200)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Citywide Administrative Services						
Contractual Guard Savings  DCAS is reducing contractual security guard expenses through a renegotiated Citywide contract.		-	(300)	(300)	(300)	(300)
Attrition Program  DCAS will achieve savings by not backfilling positions for which the work can be absorbed by existing resources.	(10)	-	(300)	(600)	(600)	(600)
Overtime Savings Overtime savings will be achieved by adjusting work schedules.		(200)	(200)	(200)	(200)	(200)
Additional Exam Fees and Salvage Sales  The Department of Citywide Administrative Services has generated additional revenue from Civil Service Exam Fees, Metal Sales, and Heavy Equipment Sales.		(7,754)				
Additional Commercial Rents The Department of Citywide Administrative Services will generate additional revenue from Grand Hyatt Hotel, Long Term, and Urban Development Corporation Commercial Rents.		(11,644)				
Subtotal:	(10)	(19,598)	(800)	(1,100)	(1,100)	(1,100)

	City Personnel Plan as of 6/30/16					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Education						
Affinity Efficiencies  Efficiencies from reorganizing existing partnership organziations into affinity groups.		-	(10,000)	(10,000)	(10,000)	(10,000)
Administrative Efficiencies  Reductions in travel, temp. services and professional development.		-	(13,222)	(13,222)	(13,222)	(13,222)
Administrative Efficiencies  Efficiences in C4E audit procedures.		-	(175)	(175)	(175)	(175)
Administrative Efficiencies  Efficiencies in existing requirements contracts and in-housing work-streams.		-	(460)	(460)	(460)	(460)
Administrative Efficiencies Contract savings.		-	(3,060)	(3,060)	(3,060)	(3,060)
Administrative Efficiencies  Efficiencies identified in the projected need for FY 2016.		-	(5,081)	(5,081)	(5,081)	(5,081)
Administrative Efficiencies  Reduction in the NYCLA Contract cost, efficiencies in supplies & materials and reduced consultant hourly rates.		-	(1,599)	(1,599)	(1,599)	(1,599)
Administrative Efficiencies  Per Diem/ Per Session efficiencies.		-	(1,276)	(1,276)	(1,276)	(1,276)
Administrative Efficiencies Reduced printing costs.		-	(366)	(366)	(366)	(366)
Administrative Efficiencies  Reduction in PD for central staff.		-	(443)	(443)	(443)	(443)
Administrative Efficiencies  Efficiencies in new salary structures for existing vacancies.		-	(1,336)	(1,336)	(1,336)	(1,336)

	City Personnel Plan as of 6/30/16		(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Department of Education							
Administrative Efficiencies  Reductions in supplies & materials.		-	(568)	(568)	(568)	(568)	
Administrative Efficiencies  Revenue from the Peer Intervention Program will be used to offset these TL needs with no impact to the program.		-	(516)	(516)	(516)	(516)	
Administrative Efficiencies In-housing consultants/temps.		-	(1,533)	(1,533)	(1,533)	(1,533)	
Administrative Efficiencies General OTPS Savings.		-	(2,577)	(2,577)	(2,577)	(2,577)	
Subtotal:			(42,212)	(42,212)	(42,212)	(42,212)	

	(City Funds in 000's)						
Description	Plan as of 6/30/16 Increase/(Decrease)	2015	2016	2017	2018	2019	
City University							
BMCC - IDF Closet Cleanup. Materials & Equipment Intermediate Distribution Frame (IDF) closets at Chambers Street location were running with no capacity to grow. BMC has opted to redo all cabling at \$4K per closet instead of building new closet at \$100K without construction cost. The total savings is roughly \$96K per closet.		-	(500)	(500)	(500)	(500)	
BMCC - REDUCTION IN ELECTICITY -ENERGY SAVING  Reducing electrical usage by turning off escalators and cooling on holidays and when college is closed. Savings from reducing equipment wear and tear.		-	(115)	(115)	(115)	(115)	
LABOR EFFICIENCY - FACILITIES AND INFRASTRUTURE FOR BRONX  CC  BCC facilities workcrew efficiencies		-	(300)	(300)	(300)	(300)	
LABOR EFFICIENCY - EXPANDING ACCESS - HOSTOS CC HOS has a planned reduction plan of Overtime for Custodial Staff.		-	(157)	(157)	(157)	(157)	
LABOR EFFICIENCY - PERSONEAL SERVICE PLANING - KINGSBOROUGH CC KCC projects annual savings from leaving certain vacant positions open and redistributing responsibilities to existing staff.		-	(245)	(245)	(245)	(245)	
LABOR EFFICIENCY - SPACE UTILIZATION - QUEENSBOROUGH CC Reallocate and improve space utilization based on analytics		-	(290)	(290)	(290)	(290)	
ENERGY SAVINGS - RETROFIT OF CHILLED WATER SYSTEM AND REHABILITATING AIR HANDLING UNITS - LAGUARDIA CC  By converting its chilled water distribution system from a constant flow to a variable flow, the college wil save energy and increased efficiency of the system. The college will be able to reduce energy demand by 186,000 kilowatts equivalent to \$30,000 annually.		-	(188)	(188)	(188)	(188)	

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
City University							
ENERGY SAVINGS - ALL COMMUNITY COLLEGES- HLP  DECENTRALIZATION  Campus-wide savings		-	(2,000)	(2,000)	(2,000)	(2,000)	
Subtotal:			(3,795)	(3,795)	(3,795)	(3,795)	

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Mayoralty							
OLR savings OLR savings through the elimination of costs associated with health care registration performed by OLR for City employees, charging Management Benefits Fund for Pre-Tax Benefits work, and the Xerox Printsmart initiative.		(40)	(60)	(60)	(60)	(60)	
Accruals Savings  A higher than anticipated vacancy rate has resulted in \$1.0M in savings for Fiscal 2015.		(1,000)					
OMB HC Funding Switch Efficiency OMB will switch five positions from City to federal funding.	(5)	(45)	(262)	(262)	(262)	(262)	
Subtotal:	(5)	(1,085)	(322)	(322)	(322)	(322)	

	(City Funds in 000's)						
Description	Plan as of 6/30/16 Increase/(Decrease)	2015	2016	2017	2018	2019	
Miscellaneous							
FICA Re-estimate FICA expense adjusted based on YTD actual spending		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	
SWB Re-estimate SWB expense adjusted based on YTD actual spending		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	
UIB Re-estimate UIB expense adjusted based on YTD actual spending		(5,000)	(5,000)	(6,000)	(6,000)	(6,000)	
Workers Comp Other Re-estimate Workers Compensation Other expense adjusted based on YTD actual spending		(5,000)	(6,000)	(7,000)	(8,000)	(9,000)	
Federal Funding Switch for Bridge Data Collection  Bridge inspector positions that can be federally granted.		-	(748)	(748)	(748)	(748)	
State Funding Switch for Speed Humps  To replace City funds with State dedicated funds for speed hump crews.		-	(418)	(441)	(464)	(487)	
Subtotal:		(30,000)	(32,166)	(34,189)	(35,212)	(36,235)	

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Debt Service							
GO Refundings & Reofferings Reflects refunding savings and reofferings		(7,787)	(24,955)	(24,345)	(24,363)	(24,361)	
Actual GO New Money Debt Service  Actual GO New Money Debt Service		-	2,331	8,969	8,903	8,806	
Projected GO Debt Service Savings resulting from shifting bonds from projected issuance to actual issuance that has occurred since the Feb Plan.		-	(29,295)	(70,982)	(90,053)	(96,798)	
GO VRDB Interest Baseline Savings generated from reducing variable rate interest rates from the assumed rate to actual rates.		(153,141)	(6,190)	(6,190)	(6,190)	(6,190)	
Swap Payments Swap Payments		(28,276)					
Swap Receipts Swap Receipts		31,323					
Hudson Yards ISP Hudson Yards Interest Support Payments		-	(13,495)	(97,767)	(31,755)		
TFA Retention TFA Retention		(84,590)	(88,047)	(141,457)	(189,514)	(223,165)	
Receivable Adjustment Receivable Adjustment		-		(60,000)	(30,000)		
Interest Earnings on Bond Proceeds (GO) Interest Earnings on Bond Proceeds (GO)		1,970	500	(950)	(1,875)	(2,875)	
Subtotal:		(240,501)	(159,151)	(392,722)	(364,847)	(344,583)	

	City Personnel Plan as of 6/30/16		(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019		
Procurement Savings								
Procurement Savings  Agencies will procure goods and services with greater efficiency through improved management and will result in a reduction to the City's OTPS costs by \$55.5 million each year beginning in 2016.		-	(55,519)	(55,519)	(55,519)	(55,519)		
Subtotal:			(55,519)	(55,519)	(55,519)	(55,519)		

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Emergency Management						
Printing Efficiency and Savings  OEM has moved to a new agency-wide printing solution, which has proven to be less expensive.		(50)	(50)	(50)	(50)	(50)
Subtotal:		(50)	(50)	(50)	(50)	(50)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Administrative Tax Appeals							
Efficiency Savings The Office of Administrative Tax Appeals will generate postage savings through programmatic streamlining.		(5)	(5)	(5)	(5)	(5)	
Subtotal:		(5)	(5)	(5)	(5)	(5)	

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Law Department						
Administrative OTPS Savings  Administrative OTPS savings, including savings generated from underspending legal resources allocated for outside consultant costs for certain property appraisal matters.		(1,311)				-
Subtotal:		(1,311)				

	City Personnel Plan as of 6/30/16	(City Funds in 000's)						
Description	Increase/(Decrease)	2015	2016	2017	2018	2019		
Department of City Planning								
Office Relocation Savings #2  The Department of City Planning will achieve recurring savings by reducing heat, light, power and telecommunication services through its relocation to new office space.		-	(10)	(87)	(87)	(87)		
Office Relocation Savings  The Department of City Planning will achieve recurring savings by reducing security, copying, and printing services through its relocation to new office space.		-	(148)	(163)	(163)	(163)		
Paperless Filing The Department of City Planning will achieve attrition savings for staff no longer needed for fee/application processing and postage.		-		(65)	(178)	(178)		
Subtotal:		-	(158)	(315)	(428)	(428)		

	City Personnel Plan as of 6/30/16		(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019		
Financial Information Services Agency								
Budget Reduction  A redesign of FISA's Alternate Data Center strategy has produced a lower cost projection for the project.		(5,000)	(2,500)					
Consultant Reduction Greater use of City staff has resulted in reductions in CityTime consultant costs.		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)		
Position Reduction FISA has combined their Timekeeping Systems and HR/Payroll groups, allowing them to eliminate one vacant Deputy Executive Director position.	(1)	(191)	(191)	(191)	(191)	(191)		
Subtotal:	(1)	(6,191)	(3,691)	(1,191)	(1,191)	(1,191)		

	City Personnel Plan as of 6/30/16		(City	)0's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019		
Office of Payroll Administration								
Reduction Through Attrition  Through utilization of existing in-house resources, OPA plans to relinquish two vacancies.	(2)	(202)	(202)	(202)	(202)	(202)		
Citytime Headcount Reduction  OPA plans to eliminate 18 full time authorized headcount associated with CityTime.	(18)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)		
Salary Reduction  Downgraded Executive Agency Counsel position to an Agency Attorney.		(76)	(76)	(76)	(76)	(76)		
CityTime OTPS Cost Savings  Reduction in CityTime other than personal services budget.		(9,000)	(9,000)	(9,000)	(9,000)	(9,000)		
Subtotal:	(20)	(10,678)	(10,678)	(10,678)	(10,678)	(10,678)		

	City Personnel Plan as of 6/30/16	(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019	
Equal Employ Practices Comm							
Administrative Savings The Commission will realize savings from lower agency postage and printing expenses.		(7)	(22)	(2)	(12)	(12)	
Subtotal:		(7)	(22)	(2)	(12)	(12)	

	City Personnel Plan as of 6/30/16		(City F	unds in 000	's)	
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Civil Service Commission						
Electronic Appeals Processing  The Commission is in the process of reforming its paper-based records and appeals case process to allow submission of all documents in an electronic form. The revised process will increase efficiency and reduce space needed for filing.		-	(1)	(2)	(3)	(5)
Subtotal:			(1)	(2)	(3)	(5)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
NYC Taxi and Limousine Comm						
Elimination of Plastic Vehicle License Cards  Efficiencies from replacing plastic inspection cards with sticker decals. Cost savings from OTPS associated with printing and mailing plastic cards.		-		(56)	(58)	(61)
TLC - DCAS Security Guard Contract Savings  TLC security guard contract savings from a DCAS citywide contract negotiation.		-	(50)	(50)	(50)	(50)
Subtotal:			(50)	(106)	(108)	(111)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Small Business Services						
EDC Efficiency Savings Instead of City tax levy, EDC will cover the cost of the following projects with EDC operating funds: East 125th Street property management, Willets Point Relocation Assistance, Willoughby Square property management, Neighborhood Based Integrated Planning and Graffiti NYC.		(3,138)	(838)	(638)	(638)	(638)
FY16 Attrition Savings The Department of Small Business Services will achieve savings through attrition.	(2)	(14)	(100)	(100)	(100)	(100)
TGI Water Supply Infrastructure Upgrade  The Trust for Governors Island will achieve efficiency savings by upgrading the water supply infrastructure.		(257)	(352)	(342)	(332)	(322)
Subtotal:	(2)	(3,409)	(1,290)	(1,080)	(1,070)	(1,060)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Office of Administrative Trials & Hearings						
Armed Security Guards Elimination  Savings will be achieved through the elimination of armed security guards at location deemed to have appropriate level of security without armed guard services.		-	(259)	(259)	(259)	(259)
Subtotal:			(259)	(259)	(259)	(259)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Design and Construction						
Site Survey Excavation Savings  The Site Survey Excavation program budget will be aligned with projected expenditures.		-	(158)	(158)	(158)	(158)
Subtotal:			(158)	(158)	(158)	(158)

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Information Technology and Telecommunication	n					
311 - IVR Expansion  New Interactive Voice Response technology to create and/or enhance self-service solutions for customer access to 311. This would increase equitable service delivery while reducing dependence on the higher cost phone channel.	(13)	-	(108)	(473)	(489)	(489)
Insource NYCWiN Site Licenses & Spectrum Administration Insource the administration of Spectrum and all NYCWiN site licenses.	7	-		(1,707)	(1,707)	(1,707)
Technology Efficiencies  Re-evaluation of Citywide data retention, backup, and system monitoring policies.		-	(825)	(825)	(825)	(825)
Mainframe Software Replace outmoded technology with less expensive, up-to-date options.		-	(200)	(200)	(200)	(200)
<u>Decommission Internet Content Filtering Solution</u> Decommissioning internet content filtering solution that has reached the end of its useful life.		-	(144)	(144)	(144)	(144)
Power5 maintenance Sunsetting maintenance of hardware at the end of its useful life		-	(700)	(700)	(700)	(700)
Reduce consultants The Mayor's Office of Media entertainment will reduce its outside consultants by converting them to staff using vacant lines.		(150)	(150)	(150)	(150)	(150)
Cable Revenue  Based on historical and current revenue collections, the Department of Information Technology & Telecommunications will receive additional revenue due to growth in subscriptions.		(7,000)				

	City Personnel Plan as of 6/30/16		(City Funds in 000's)					
Description	Increase/(Decrease)	2015	2016	2017	2018	2019		
Department of Information Technology and Telecommunication								
Mobile Franchise The Department of Information Technology and Telecommunications will realize additional revenue from Mobile Telecom franchises.		(1,500)	(1,500)	(1,500)	(1,500)	(1,500)		
Public Pay Telephone to WiFi Franchise  A new WiFi Public Communications Structures franchise will replace the current pay telephones. The City will no longer collect pay telephone revenue baselined at \$18 million but a minimum guaranteed payment of \$20 million with annual escalations.		-	(2,480)	(5,310)	(7,810)	(7,810)		
Additional .NYC revenue  The City has entered into an agreement with Neustar to become the registry operator for the top level domain name ".NYC." The City will receive 40% of gross revenue or an annual guaranteed minimum amount.		(1,238)	(675)	(775)	(900)	(788)		
Subtotal:	(6)	(9,888)	(6,782)	(11,784)	(14,425)	(14,313)		

	City Personnel Plan as of 6/30/16	(City Funds in 000's)				
Description	Increase/(Decrease)	2015	2016	2017	2018	2019
Department of Consumer Affairs						
Overtime Policy Change  Reduction of overtime budget due to DCA policy change requiring compensatory time for non-mandatory overtime.		(250)	(200)	(200)	(200)	(200)
Subtotal:		(250)	(200)	(200)	(200)	(200)