

**The City of New York
Executive Budget
Fiscal Year 2017**

**Bill de Blasio, Mayor
Office of Management and Budget
Dean Fuleihan, Director**

Citywide Savings Program

April 26, 2016

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I.

Summary

Citywide Savings Program
(City Funds - \$ in 000's)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Uniformed Forces:					
Police	\$ (7,257)	\$ (14,454)	\$ -	\$ -	\$ -
Fire	(4,735)	(4,000)	(2,092)	(2,092)	(2,092)
Sanitation	(51,815)	(10,776)	-	-	-
Health and Welfare:					
Administration for Children's Services	(107,942)	(47,563)	(41,699)	(41,699)	(41,699)
Social Services	(400,802)	(317,204)	(317,710)	(318,242)	(318,801)
Homeless Services	(11,625)	(62,229)	(71,675)	(82,086)	(93,032)
Department for the Aging	(5,000)	(50)	(181)	(181)	(181)
Youth and Community Development	(2,091)	(2,007)	(2,716)	(2,716)	(2,716)
Health and Mental Hygiene	(42,475)	(8,886)	(2,631)	(2,631)	(2,631)
Other Agencies:					
Housing Preservation and Development	(1,196)	(300)	-	-	-
Finance	(2,695)	(1,910)	(437)	(437)	(437)
Transportation	(19,993)	(26,618)	(19,266)	(22,105)	(23,293)
Parks and Recreation	(1,500)	(4,500)	-	-	-
Citywide Administrative Services	(9,262)	(6,813)	(3,313)	(3,313)	(3,313)
All Other Agencies	(47,337)	(46,167)	(25,669)	(22,836)	(18,257)
Education:					
Department of Education	(53,852)	(109,000)	(59,000)	(59,000)	(59,000)
City University	-	(3,000)	(3,000)	(3,000)	(3,000)
Other:					
Miscellaneous	(108,157)	(179,000)	(211,000)	(243,000)	(275,000)
Debt Service	(448,303)	(97,468)	(199,982)	(200,893)	(83,870)
Procurement Savings	-	(55,519)	(55,519)	(55,519)	(55,519)
Total Citywide Savings Program	\$ (1,326,037)	\$ (997,464)	\$ (1,015,890)	\$ (1,059,750)	\$ (982,841)

Citywide Savings Program
(City Funds - \$ in 000's)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
All Other Agencies					
Office of the Actuary	\$ (215)	\$ -	\$ -	\$ -	\$ -
Emergency Management	(700)	(300)	-	-	-
Law Department	(6,052)	(2,128)	(613)	(613)	(613)
City Planning	(986)	(375)	-	-	-
Investigation	(1,000)	-	-	-	-
Cultural Affairs	(300)	-	-	-	-
FISA	(5,275)	(1,575)	-	-	-
Payroll Administration	(762)	(837)	(587)	(587)	(587)
Equal Employment Practices	(56)	(15)	-	-	-
Civil Service Commission	(56)	(15)	-	-	-
Landmarks Preservation	(130)	-	-	-	-
Taxi & Limousine Commission	(2,423)	-	-	-	-
Probation	(929)	(47)	-	-	-
Small Business Services	(3,269)	(451)	(290)	(286)	(282)
Department of Buildings	(2,329)	-	-	-	-
Administrative Trials and Hearings	(1,555)	(1,082)	-	-	-
Environmental Protection	-	(25,113)	(19,079)	(18,250)	(15,675)
Business Integrity Commission	(76)	(100)	(100)	(100)	(100)
DOITT	(19,707)	(13,382)	(5,000)	(3,000)	(1,000)
DORIS	(70)	(100)	-	-	-
Department of Consumer Affairs	(1,447)	(647)	-	-	-
Total All Other Agencies	\$ (47,337)	\$ (46,167)	\$ (25,669)	\$ (22,836)	\$ (18,257)

II.

Citywide Savings Program

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Police Department						
January Plan						
<u>Victim Advocate Contract</u> Savings due to contractual delays.		(2,308)	--	--	--	--
<u>Civilianization - Crime Analysts</u> Savings tied to civilianization as a result of using the Statistician Level III title.		(170)	(526)	--	--	--
<u>Civilianization - Auto Service Workers</u> Savings tied to civilianization as a result of using the Automotive Service Worker title.		(297)	(639)	--	--	--
<u>PS Accruals</u> PS accruals as a result of hiring delays.		(872)	--	--	--	--
<u>Police Cadets Savings</u> Savings due to a hiring delay in the first half of FY16.		(3,396)	--	--	--	--
Executive Budget						
<u>PS Accruals</u> Savings as a result of delayed civilian hiring. Additional efficiencies will be achieved through permanent reassignment of uniformed personnel from administrative positions, which will result in cost avoidance.		--	(7,743)	--	--	--
<u>Contract Re-estimate</u> Contract re-estimate.		--	(1,656)	--	--	--
<u>OTPS Savings</u> OTPS savings as a result of delayed purchases.		(215)	(290)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Police Department						
<u>Athletic Event Reimbursement</u> The Department will be reimbursed for traffic control expenditures.		--	(3,600)	--	--	--
Subtotal:		(7,258)	(14,454)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Fire Department						
Executive Budget						
<u>Additional Revenue from 2% Tax on Fire Insurance Premiums</u> Based on current activity, the Department will realize additional revenue from the 2% tax on fire insurance premiums assessed on foreign and alien insurers.		(4,735)	(2,092)	(2,092)	(2,092)	(2,092)
<u>Revenue Maximization</u> Revenue maximization initiatives are being evaluated and are anticipated to result in an increase in the amount of revenue received by FDNY.		--	(1,908)	--	--	--
Subtotal:		(4,735)	(4,000)	(2,092)	(2,092)	(2,092)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Sanitation						
January Plan						
<u>Waste Export Surplus</u> Sanitation anticipates waste export savings.		(9,994)	--	--	--	--
<u>MTS Operations Delay</u> Due to the current construction timeline not all Marine Transfer Stations will be staffed in FY 2017.	(92) U (32) C	--	(6,776)	--	--	--
<u>Fresh Kills Landfill Closure</u> Sanitation projects a surplus in Fresh Kills Landfill Closure funding due to a delayed permit renewals and modifications which resulted in changes to the storm water discharge system.		(29,821)	--	--	--	--
Executive Budget						
<u>Waste Export Surplus</u> Adjustment to reflect additional waste export savings.		(3,000)	--	--	--	--
<u>PS Surplus</u> Adjustment to reflect anticipated PS surplus.		(9,000)	(2,875)	--	--	--
<u>Operational and Administrative Savings</u> The Department will realize operational and administrative savings through increased efficiency.		--	(1,125)	--	--	--
Subtotal:	(92) U (32) C	(51,815)	(10,776)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Administration for Children's Services						
January Plan						
<u>Improved Cost Allocation</u> Increased State revenues resulting from improvements in cost allocation rates over time.		(21,000)	(30,000)	(30,000)	(30,000)	(30,000)
<u>Child Care Vouchers</u> Improvements to data matching will help ensure that children enrolled in multiple programs are issued a voucher that appropriately meets their level of need.		--	(1,300)	(1,300)	(1,300)	(1,300)
<u>Fringe Benefits Reimbursement</u> Federally negotiated fringe reimbursement rate will result in additional revenues.		(66,942)	--	--	--	--
Executive Budget						
<u>Juvenile Detention Consolidation</u> Savings from consolidating locations and eliminating underutilized capacity.	(29)	--	(1,265)	(2,310)	(2,310)	(2,310)
<u>Foster Care Re-estimate</u> Savings from an anticipated reduction in the foster care census by 6 percent from 10,692 in June 2015 to 10,060 by June 2016. Savings will be reinvested to fund enhanced child welfare supports.		--	(4,183)	(4,183)	(4,183)	(4,183)
<u>Agencywide Vacancy Reduction</u> Savings from the reduction of agency wide vacancies.	(250)	--	(3,907)	(3,907)	(3,907)	(3,907)
<u>Personal Services Underspensing</u> Personal services surplus needs analysis projects underspensing against the budget.		(20,000)	(6,908)	--	--	--
Subtotal:	(279)	(107,942)	(47,563)	(41,700)	(41,700)	(41,700)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Social Services						
January Plan						
<u>One-Time Revenue</u> Prior year revenue without an associated receivable.		(23,575)	--	--	--	--
<u>Fringe Benefits Reimbursement</u> Federally negotiated fringe reimbursement rate will result in additional revenues.		(70,338)	--	--	--	--
<u>Administrative Efficiencies</u> Savings from efficiencies in temporary services and consultant contracts.		(400)	(2,000)	(2,000)	(2,000)	(2,000)
<u>Improved Cash Assistance Reimbursement</u> Increased federal reimbursement for cash assistance costs as a result of improved data matching.		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
<u>End the Epidemic</u> Funding to expand HIV/AIDS services, rental assistance, and nutrition and transportation benefits to decrease HIV/AIDS prevalence and increase economic security.	(194)	--	(7,319)	(7,825)	(8,357)	(8,916)
Executive Budget						
<u>IT Consultant Insourcing</u> Savings from converting 55 contracted staff to full time headcount.	55	--	(294)	(294)	(294)	(294)
<u>Medicaid Re-estimate</u> Re-estimate of the Medicaid budget due to reimbursement changes associated with the Affordable Care Act (ACA).		(305,289)	(305,289)	(305,289)	(305,289)	(305,289)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Social Services						
<u>Child Support Enforcement Redesign</u> Savings from redesign and improved processes in the Office of Child Support Enforcement.	(72)	--	(1,102)	(1,102)	(1,102)	(1,102)
Subtotal:	(211)	(400,802)	(317,204)	(317,710)	(318,242)	(318,801)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Homeless Services						
January Plan						
<u>End the Epidemic Shelter Savings</u> Shelter savings anticipated from expansion of HIV/AIDS services to individuals who are homeless or at risk of homelessness.		--	(20,295)	(22,051)	(24,352)	(26,748)
<u>Supportive Housing Shelter Savings</u> Shelter savings anticipated from the placement of 15,000 individuals in newly created supportive housing units.		--	(3,710)	(11,400)	(19,510)	(28,060)
Executive Budget						
<u>Homeless Services Restructuring</u> Savings from shared management functions and elimination of duplicative programming between DHS and HRA.	(187)	(11,625)	(38,224)	(38,224)	(38,224)	(38,224)
Subtotal:	(187)	(11,625)	(62,229)	(71,675)	(82,086)	(93,032)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Youth and Community Development						
January Plan						
<u>Space Consolidation</u> Savings from a consolidation of administrative office space.		--	(600)	(1,000)	(1,000)	(1,000)
<u>Administrative Efficiencies</u> Savings from a reduction in phone and IT maintenance costs.		(991)	(1,021)	(1,021)	(1,021)	(1,021)
<u>Current Year Underspending</u> Agencywide surplus needs analysis projects underspending against the budget in the current year.		(1,100)	--	--	--	--
Executive Budget						
<u>Staff Efficiencies</u> Savings from the implementation of new IT systems which will facilitate procurement, finance, and program management.	(5)	--	(386)	(695)	(695)	(695)
Subtotal:	(5)	(2,091)	(2,007)	(2,716)	(2,716)	(2,716)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Health and Mental Hygiene						
January Plan						
<u>Revenue Savings</u>		(38,975)	--	--	--	--
One-time prior year revenue for administrative expenses under the Early Periodic Screening, Diagnosis, and Treatment (EPSDT) Program, the child health component of Medicaid.						
<u>PS Accruals</u>		(3,500)	(1,500)	--	--	--
Savings as a result of hiring delays and attrition.						
Executive Budget						
<u>PS Accruals</u>		--	(5,000)	--	--	--
Savings as a result of hiring delays and attrition.						
<u>Administrative Efficiency</u>		--	(1,312)	(1,312)	(1,312)	(1,312)
Agency-wide administrative OTPS reductions, including supplies, travel and meeting expenses.						
<u>Overtime Reduction</u>		--	(620)	(620)	(620)	(620)
20% reduction to agency's overtime budget.						
<u>Maintenance Contract Efficiencies</u>		--	(245)	(490)	(490)	(490)
Savings from reduction in HVAC and boiler maintenance contracts.						
<u>IT Contract Efficiencies</u>		--	(210)	(210)	(210)	(210)
Savings from reduction in usage of IT consultants.						
Subtotal:		(42,475)	(8,887)	(2,632)	(2,632)	(2,632)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department for the Aging						
January Plan						
<u>One Time Revenue</u> Prior year revenue adjustment.		(5,000)	--	--	--	--
Executive Budget						
<u>Revenue Maximization</u> Savings from leveraging Medicaid administrative funding for Case Management services.		--	(50)	(50)	(50)	(50)
<u>Managed Long Term Care Partnerships</u> Savings and expanded programming from developing linkages between MLTC plans and senior services programs that help improve long term health outcomes for clients.		--	--	(131)	(131)	(131)
Subtotal:		(5,000)	(50)	(181)	(181)	(181)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Cultural Affairs						
Executive Budget						
<u>Agency Attrition Savings</u> Agency savings tied to a projected year-end PS surplus.		(300)	--	--	--	--
Subtotal:		(300)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Housing Preservation and Development						
Executive Budget						
<u>HPD PS Savings</u> The Department of Housing Preservation and Development will realize savings.		(596)	(300)	--	--	--
<u>Sale of Software License</u> The Department of Housing Preservation and Development will realize additional revenue from the sale of licensing for its NYC Housing Connect affordable housing software.		(600)	--	--	--	--
Subtotal:		(1,196)	(300)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Environmental Protection						
Executive Budget						
<u>Right to Know Revenue</u> Due to an electronic filing system, revenues associated with SARA/Right to Know filing fees are projected to increase. The new filing system will allow DEP to better track compliance and decrease backlogs.		--	(500)	(500)	(500)	(500)
<u>Third Party Collection Contract Reduction</u> Revised amount of funding to reflect actual need for the Third Party Collection contract, used for single family homeowners who are delinquent on their water and sewer bills. At this time, with various payments plans in place, this contract will be used less.		--	(395)	(395)	(395)	(395)
<u>Other Than Personal Services Reduction</u> Agency efficiencies in procurement and technological improvements have created across the board savings. This reduction will not impact Agency operations or service delivery.		--	(18,473)	(16,639)	(15,810)	(13,235)
<u>Grant funding from participating in the DCAS Demand Response Program (DRP)</u> Grant funding from participating in the DCAS Demand Response Program (DRP) where DEP shifts energy usage to non-peak periods.		--	(4,200)	--	--	--
<u>Reduction to Fuel Oil</u> Cost savings due to replacing diesel oil with natural gas at two wastewater treatment plants (Rockaway and Port Richmond).		--	(1,545)	(1,545)	(1,545)	(1,545)
Subtotal:		--	(25,113)	(19,079)	(18,250)	(15,675)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Finance						
January Plan						
<u>Banking Legislation Funding Takedown</u> The agency will return funds no longer needed given an August 2015 ruling that the Responsible Banking act cannot be implemented by NYC.	(2)	(314)	(490)	(240)	(240)	(240)
<u>PS Accrual</u> The Department of Finance has reviewed its forecast for Personnel spending and will be able to reduce its PS budget.		(1,000)	(1,000)	--	--	--
<u>Reduced Security Service Expenses</u> The Department will reduce costs on security services due to the addition of a magnetometer at one of its facilities.		(93)	(186)	(186)	(186)	(186)
<u>Maintenance Expense Reductions</u> Savings in desktop computer maintenance expenses as a result of purchasing 551 new PCs.		(25)	(55)	--	--	--
<u>Land Record Reader/Scanner Maintenance</u> The purchase of new equipment will allow the agency to cancel maintenance contracts.		(35)	(35)	--	--	--
<u>Software Expense Reduction</u> The agency has identified several cost saving opportunities in ongoing software expenses.		(95)	(11)	(11)	(11)	(11)
<u>Reforecast Adjudication Expenses</u> Contract costs are lower than previously anticipated.		(5)	(5)	--	--	--
<u>OTPS Reduction</u> The Department's Legal Division will reduce its OTPS budget.		(1)	(1)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Finance						
<u>Reforecast Printing Expenses</u> The agency has determined, based on current spending levels, that the cost to send out property tax notices quarterly to NYC homeowners and FairTax notices to NYC businesses will be lower than originally forecasted in FY 2016 and FY 2017.		(127)	(127)	--	--	--
Executive Budget						
<u>Personal Service Savings</u> Finance has identified personal service accrual savings.		(1,000)	--	--	--	--
Subtotal:	(2)	(2,695)	(1,910)	(437)	(437)	(437)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Transportation						
January Plan						
<u>Vehicles Rent to Own</u> Replace 13 pieces of equipment, 23 pickup trucks and 10 arterial tractors which are currently rented, with purchased vehicles and equipment.	4	202	(1,107)	(1,107)	(1,107)	(1,107)
<u>Red Paint for Select Bus Service Routes</u> Savings from switching to red asphalt from red paint for in-development Select Bus Service routes.		--	(2,500)	(2,500)	(2,500)	(2,500)
<u>Convert Harper St. Asphalt Plant</u> Convert Harper Street asphalt plant from diesel fuel to electricity.		(100)	(100)	(100)	(100)	(100)
<u>HIQA Technology Advancements - Electronic Notice Of Violations</u> Savings by issuing electronic Notice of Violations (NOVs) at lower cost than the previous paper-based system.		(54)	(59)	(65)	(71)	(71)
<u>Data Storage Platform Savings</u> Yearly maintenance savings from new data storage platform contract.		(624)	(624)	(624)	(624)	--
<u>Funding Switch: Long Line Pavement Markings</u> Federal funds will offset part of the long line pavement marking contract for limited access highways.		--	(1,000)	--	--	--
<u>STOA FUNDING SWITCH</u> Discretionary Statewide Mass Transportation Operating Assistance (STOA) funding for eligible ferry operations.	(45)	(2,540)	(2,540)	(2,540)	(2,540)	(2,540)
Executive Budget						
<u>Grant Funding for Traffic Management Center</u> A grant from the Federal Highway Administration will provide funding for the Traffic Management Center.		(2,700)	(2,000)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Transportation						
<p><u>Savings from Conversion to LED Streetlights in Queens</u> Replacement of 80,915 lights with LEDs will result in energy and maintenance savings due to the long lasting and efficient nature of LEDs.</p>		(282)	(2,012)	(3,205)	(3,218)	(3,218)
<p><u>Safety Projects Funding</u> Federal funds awarded for pedestrian safety projects.</p>		(400)	(1,300)	(450)	--	--
<p><u>Bridge Flag Repair CHIPs Funding</u> The New York State Consolidated Local Street and Highway Improvement Program (CHIPs) will provide funding for 23 positions performing bridge repairs.</p>	(23)	--	(1,912)	--	--	--
<p><u>Transition from Renting Vehicles and Equipment to City Ownership</u> The Department of Transportation will purchase 155 capially eligible vehicles and 20 expense vehicles which will result in cost savings after year one of the initiative, with additional positions necessary to perform maintenance on the new City owned items.</p>	5	--	1,122	(222)	(818)	(968)
<p><u>Efficiencies in Asphalt Hauling</u> The Department of Transportation will switch to vehicles with greater capacity to haul asphalt which will result in productivity improvements.</p>		--	--	37	75	75
<p><u>Highway Inspection Increased Productivity</u> The Highway Inspection and Quality Assurance Unit has increased productivity through the use of electronic handheld devices. Seven positions can be reduced through attrition and the Unit will generate additional summons revenue. Summonses should decline with compliance.</p>	(7)	(11,000)	(8,204)	(221)	(275)	(298)
<p><u>Streetlight Maintenance Contract Savings</u> Reduction of streetlight maintenance costs due to the conversion to LEDs and and installation of sensors which switch on the lights once specific levels of darkness are reached.</p>		--	(1,120)	(1,120)	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Transportation						
<u>Savings from Conversion to LED Streetlights in Manhattan, Staten Island, and the Bronx</u> Replacement of 86,110 lights with LEDs will result in energy and maintenance savings due to the long lasting and efficient nature of LEDs.		--	(307)	(2,827)	(5,204)	(5,409)
<u>Reduction of Vacant Positions</u> Reduction in vacancies of eight positions in various departments, which will have no programmatic or safety impacts.	(8)	(526)	(526)	(526)	(526)	(526)
<u>Re-estimate of Revocable Consents, Electrical Transformer and Rental Revenue</u> The Department will generate additional revenue from revocable consents, electrical transformers, and a one-time rental payment for bike share storage.		(1,971)	(2,429)	(3,795)	(5,196)	(6,631)
Subtotal:	(74)	(19,995)	(26,618)	(19,265)	(22,104)	(23,293)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Parks and Recreation						
January Plan						
<u>Hudson River Park Trust Insurance Payment</u> The payment for insurance at city owned sites in Hudson River Park is lower than originally budgeted.		(500)	(500)	--	--	--
Executive Budget						
<u>Operational and Administrative Savings</u> The Department will develop operational and administrative savings through the realization of management and other efficiencies.		--	(4,000)	--	--	--
<u>PS Surplus Takedown</u> Adjustment taking down projected surplus.		(1,000)	--	--	--	--
Subtotal:		(1,500)	(4,500)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Citywide Administrative Services						
January Plan						
<p><u>Lease Audit Savings</u> Audits conducted by the Department of Citywide Administrative Services have identified lease overpayments issued by City agencies.</p>		(2,000)	--	--	--	--
<p><u>Bio-diesel Fuel Credit Rebate</u> A Calendar Year 2014 Bio-diesel fuel credit is to be used to offset FY 2016 WEX Gas Card expenses.</p>		(1,394)	--	--	--	--
<p><u>Energy Savings: Retro-Commissioning Projects</u> The Department of Citywide Administrative Services has identified energy savings associated with the completion of retro-commissioning projects at various facilities.</p>		(1,725)	(1,725)	(1,725)	(1,725)	(1,725)
<p><u>Energy Savings: Solar Panels</u> The Department of Citywide Administrative Services has identified energy savings associated with the installation of solar panels at various facilities.</p>		(1,217)	(1,217)	(1,217)	(1,217)	(1,217)
Executive Budget						
<p><u>Lease Audit Savings</u> Audits conducted by the Department of Citywide Administrative Services have identified lease overpayments issued by City agencies.</p>		--	(1,000)	--	--	--
<p><u>Personal Services Accruals</u> The Department of Citywide Administrative Services has identified personal services accrual savings.</p>		(2,000)	--	--	--	--
<p><u>Personal Services Savings</u> The Department of Citywide Administrative Services will identify personal services savings.</p>		--	(2,500)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Citywide Administrative Services						
<u>Lease Negotiators</u> The agency will hire three lease negotiators to meet the City's space and real estate needs. It is anticipated that this will result in lease savings across various agencies.	3	--	300	300	300	300
<u>2 Washington Lease Savings</u> The Department of Citywide Administrative Services has terminated a lease at 2 Washington Street.		(926)	(926)	(926)	(926)	(926)
<u>Staffing for Energy Management</u> In order to achieve the goals of One City: Built to Last, the agency will hire three Energy Engineers to provide scope review for retro-commissioning projects. This will result in more energy efficient buildings and reduced energy costs across various agencies.	3	--	255	255	255	255
<u>Various Staff to Generate Agency and Citywide Savings (Net Zero Budget Impact)</u> Savings through: energy billing credits; emergency action plan review insourcing; solar program managers; IT insourcing.	10	--	--	--	--	--
<u>Convert Per-Diem staff to Full-Time Positions</u> The agency will convert 45 positions from per diem status to Full-Time titles. The affected positions have been employed in a 35-hour workweek, and it is appropriate to convert to permanent titles.	45	--	--	--	--	--
Subtotal:	61	(9,262)	(6,813)	(3,313)	(3,313)	(3,313)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Education						
January Plan						
<u>Non-efficiency Savings</u> Recognition of additional grant revenue, MTA prepayment.		(50,052)	(45,000)	--	--	--
<u>Efficiency Savings</u> Reduction to administrative budgets.		--	(5,000)	--	--	--
Executive Budget						
<u>Savings</u> Re-estimates of E-rate and Intel settlement.		(3,800)	(38,000)	(38,000)	(38,000)	(38,000)
<u>OTPS Savings</u> Efficiency savings in OTPS.		--	(6,100)	(6,100)	(6,100)	(6,100)
<u>Savings on Agency Vacancies</u> Eliminates central administration vacancies.	(13) P (84) C	--	(8,400)	(8,400)	(8,400)	(8,400)
<u>Central Per Session Savings</u> Reduces per session for centrally managed programs.		--	(6,500)	(6,500)	(6,500)	(6,500)
Subtotal:	(13) P (84) C	(53,852)	(109,000)	(59,000)	(59,000)	(59,000)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
City University						
January Plan						
<u>Efficiency Savings</u>		--	(3,000)	(3,000)	(3,000)	(3,000)
Electrical, Division of Parole CEO Program, Diamond Pad Method, Riding Equipment, Space Utilization, Redistribution of Responsibilities, In-House Staffing, Chilled water system upgrades and Philanthropy.						
Subtotal:		--	(3,000)	(3,000)	(3,000)	(3,000)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Miscellaneous						
January Plan						
<u>FICA Re-estimate</u> FICA expense adjusted based on YTD actual spending.		(20,000)	(25,000)	(30,000)	(35,000)	(40,000)
<u>SWB Re-estimate</u> SWB expense adjusted based on YTD actual spending.		(20,000)	(30,000)	(35,000)	(40,000)	(45,000)
Executive Budget						
<u>FICA Re-estimate</u> FICA expense adjusted based on YTD actual spending		(15,000)	(30,000)	(30,000)	(30,000)	(30,000)
<u>SWB Re-estimate</u> SWB expense adjusted based on YTD actual spending		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
<u>Workers Comp Other Re-estimate</u> Workers Comp Other expense adjusted based on YTD actual spending		(5,000)	(7,000)	(9,000)	(11,000)	(13,000)
<u>Mental Health Re-estimate</u> Mental Health expense adjusted based on YTD actual spending		(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
<u>J&C Re-estimate</u> J&C baseline realignment		(23,000)	(56,000)	(60,000)	(64,000)	(84,000)
<u>Law Dept Verticalization Expansion Savings</u> J&C savings from the expansion of Law Dept verticalization approach		--	--	(16,000)	(32,000)	(32,000)
<u>Law Dept Prior Verticalization Savings</u> J&C savings resulted from Law Dept verticalization approach		(7,000)	(14,000)	(14,000)	(14,000)	(14,000)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Miscellaneous						
<u>NYCHA Savings</u> Tax levy savings are being achieved through underspending on programmatic initiatives.		(1,157)	--	--	--	--
Subtotal:		(108,157)	(179,000)	(211,000)	(243,000)	(275,000)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Debt Service						
January Plan						
<u>GO Variable Rate Interest</u> GO Variable Rate Interest		(226,666)	--	--	--	--
<u>GO Variable Rate Support Fees</u> GO Variable Rate Support Fees		(20,000)	--	--	--	--
<u>Lease Debt - ECF</u> Lease Debt - Education Construction Fund		(16,422)	--	--	--	--
<u>Lease Debt - DASNY Courts</u> Lease Debt - DASNY Courts		(40,980)	--	--	--	--
<u>TFA Retention</u> TFA Retention		(94,614)	(5,878)	(12,514)	(14,403)	(12,768)
<u>GO Int Earnings on Proceeds</u> GO Interest Earnings on Proceeds		--	450	--	(50)	(75)
<u>GO Issuance</u> Reflects the changes of the GO issuance pattern		--	(2,601)	(10,404)	(12,837)	(11,536)
Executive Budget						
<u>GO Refunding Savings</u> GO Refunding Savings		(902)	(36,782)	(36,764)	(36,758)	(36,782)
<u>TFA Retention</u> TFA Retention		(82,861)	12,593	25,432	26,199	49,803
<u>DASNY - PCDC</u> DASNY - PCDC		(48)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Debt Service						
<u>NYSE-IDA</u> NYSE-IDA		(1,619)	--	--	--	--
<u>HYIC-Interest Support Payments</u> HYIC-Interest Support Payments		--	--	(58,061)	(63,003)	--
<u>HYIC-Tax Equivalency Payments</u> HYIC-Tax Equivalency Payments		(653)	--	--	--	--
<u>Swap Payments</u> Swap Payments		(17,974)	--	--	--	--
<u>Swap Receipts</u> Swap Receipts		51,857	--	--	--	--
<u>GO Issuance</u> GO Issuance		--	(66,750)	(107,020)	(99,041)	(71,412)
<u>GO Interest Earnings</u> GO interest earnings on bond proceeds		2,578	1,500	(650)	(1,000)	(1,100)
Subtotal:		(448,304)	(97,468)	(199,981)	(200,893)	(83,870)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Procurement Savings						
January Plan						
<u>Procurement Savings</u> Agencies will procure goods and services with greater efficiency through improved management and will result in a reduction to the City's OTPS costs by \$55.5 million each year beginning in 2017.		--	(55,519)	(55,519)	(55,519)	(55,519)
Subtotal:		--	(55,519)	(55,519)	(55,519)	(55,519)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Office of the Actuary						
January Plan						
<u>Delay Hire of Vacant Positions</u> The hiring of vacant positions will be delayed until FY 2017.		(215)	--	--	--	--
Subtotal:		(215)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Emergency Management						
January Plan						
<u>Disabilities, Access, and Functional Needs Survey Savings</u>		(500)	--	--	--	--
NYC Emergency Management is undertaking mandated work as a result of a lawsuit by the disabled community. Costs have come in lower than anticipated, and the agency believes it can save \$500K of City funding in FY 2016 without impacting the response to the lawsuit.						
Executive Budget						
<u>Signage Efficiency Savings</u>		(200)	(300)	--	--	--
The agency will comply with shelter supply labeling requirements in a more cost effective manner than originally anticipated.						
Subtotal:		(700)	(300)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Law Department						
January Plan						
<u>PS Accruals.</u> Savings will be realized from PS accruals.		(3,000)	--	--	--	--
Executive Budget						
<u>Sale of Streets</u> In FY 2017, the Law Department will collect additional revenue from the sales of three streets.		--	(1,500)	--	--	--
<u>Collection Agency Claims</u> The Department will realize additional revenue from small claims and judgements that are referred to collection agencies. Revenue is offset by commissions paid to the collection agencies.		(1,302)	(628)	(613)	(613)	(613)
<u>Personal Service Accruals</u> The Law Department has identified personal service accrual savings.		(1,750)	--	--	--	--
Subtotal:		(6,052)	(2,128)	(613)	(613)	(613)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of City Planning						
January Plan						
<u>DCP Efficiency Savings</u> The Department of City Planning will realize savings due to hiring in a cost-effective manner, and re-structuring contracts.		(600)	(375)	--	--	--
Executive Budget						
<u>DCP Savings - PS Surplus</u> The Department of City Planning will achieve savings in FY16.		(386)	--	--	--	--
Subtotal:		(986)	(375)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Investigation						
Executive Budget						
<u>PS Accruals</u> PS accruals.		(1,000)	--	--	--	--
Subtotal:		(1,000)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Financial Information Services Agency						
January Plan						
<p><u>Alternative Data Center Forecast Reduction</u> As a result of a redesign of FISA's Alternative Data Center strategy, FISA's original OTPS expense budget projections have been reduced.</p>		(3,000)	--	--	--	--
<p><u>Reduced Maintenance Costs</u> Due to the replacement of some of FISA's Hardware Inventory and the purchase of new equipment, FISA will be able to relinquish some FMS maintenance costs for the current year.</p>		(400)	--	--	--	--
<p><u>Hardware Maintenance Reduction</u> Due to the replacement of some of FISA's Hardware inventory and the purchase of new equipment, FISA will be able to relinquish some CityTime maintenance costs for the current year.</p>		(400)	--	--	--	--
<p><u>Personal Services Accruals</u> FISA will takedown PS accruals that are not forecasted to be used in FY 2016.</p>		(500)	--	--	--	--
Executive Budget						
<p><u>FISA Maintenance Savings</u> Due to the replacement of some of FISA's hardware inventory and the purchase of new equipment, FISA will be able to takedown some FY17 maintenance costs.</p>		--	(1,575)	--	--	--
<p><u>Personal Service Accruals</u> FISA has identified personal service accrual savings.</p>		(975)	--	--	--	--
Subtotal:		(5,275)	(1,575)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Office of Payroll Administration						
January Plan						
<u>Consultant/Computer Services Savings</u> OTPS savings from reductions to consultant/computer services.		(587)	(587)	(587)	(587)	(587)
Executive Budget						
<u>Personal Service Savings</u> OPA has identified personal service accrual savings.		(100)	(138)	--	--	--
<u>Other Than Personal Services Savings</u> Through planning and leveraging internal resources, OPA has been able to achieve savings in various other than personal services accounts.		(45)	(82)	--	--	--
<u>Telecom Savings - Intra-city</u> Through planning and leveraging internal resources, OPA can reduce their telecom budget with the Department of Information Telecommunications and Technology.		(30)	(30)	--	--	--
Subtotal:		(762)	(837)	(587)	(587)	(587)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Equal Employ Practices Comm						
January Plan						
<u>Hiring Accruals</u> The Equal Employment Practices Commission has identified personal service (PS) accrual savings.		(46)	--	--	--	--
Executive Budget						
<u>Personal Services Accruals</u> The Equal Employment Practices Commission has identified personal services accrual savings.		(10)	(15)	--	--	--
Subtotal:		(56)	(15)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Civil Service Commission						
January Plan						
<u>Accrual Savings</u> The Civil Service Commission has identified savings from accruals due to vacant positions.		(46)	--	--	--	--
Executive Budget						
<u>Personal Services Accruals</u> The Civil Service Commission has identified personal services accrual savings.		(10)	(15)	--	--	--
Subtotal:		(56)	(15)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Landmarks Preservation Comm.						
Executive Budget						
<u>Savings Initiative</u> Adjustment to reflect lower than anticipated PS and OTPS spending.		(130)	--	--	--	--
Subtotal:		(130)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
NYC Taxi and Limousine Comm						
Executive Budget						
<u>TLC PS Surplus</u> Due to a higher than anticipated vacancy rate in FY2016, TLC will realize PS savings.		(2,423)	--	--	--	--
Subtotal:		(2,423)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Probation						
January Plan						
<u>Delay Hiring of Management Positions</u> Half year salaries for management positions that have yet to be hired.		(152)	--	--	--	--
<u>Regional Youth Justice Team /JJAC PS Funding Shift</u> Reimburse portion of Associate Commissioner salary from NYS for work on OCFS Regional Youth Justice Team.		(15)	(15)	--	--	--
<u>Grant PS Funding Shift</u> Shift a portion of Research Scientist salary costs to the National Institute of Justice grant to evaluate risk responsive and neighborhood-oriented probation models.		(31)	(32)	--	--	--
Executive Budget						
<u>PS Accruals</u> PS accruals.		(731)	--	--	--	--
Subtotal:		(929)	(47)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Small Business Services						
January Plan						
<p><u>BDD Legacy Business Support</u> The Department of Small Business Services will realize savings due to changes to the Business Development Divisions's (BDD) Legacy Business Support implementation timeline.</p>		(160)	--	--	--	--
<p><u>Small Business First PS</u> The Department of Small Business Services will realize savings due to changes to Small Business First's program implementation timeline.</p>		(100)	--	--	--	--
<p><u>NDD Neighborhood Initiative</u> The Department of Small Business Services will realize savings due to changes to the Neighborhood Development Division's (NDD) Neighborhood Initiative's program implementation timeline.</p>		(1,000)	--	--	--	--
<p><u>WDD Cool Roofs Support Center</u> The Department of Small Business Services will realize savings due to changes to the Workforce Development Division's (WDD) Cool Roofs Support Center's program implementation timeline.</p>		(350)	--	--	--	--
<p><u>OER Efficiency Savings</u> The Office of Environmental Remediation achieved savings in its Voluntary Cleanup Program.</p>		(156)	(156)	--	--	--
<p><u>TGI Efficiency Savings</u> The Trust for Governors Island achieved savings by implementing more efficient staffing.</p>		(147)	(295)	(290)	(286)	(282)
Executive Budget						
<p><u>DEFO OTPS Savings</u> The Department of Small Business Services will achieve savings in FY16.</p>		(700)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Small Business Services						
<u>PS Savings</u> The Department of Small Business Services will achieve savings in FY16.		(500)	--	--	--	--
<u>OER - Savings OTPS surplus</u> The Office of Environmental Remediation will achieve savings in FY16.		(156)	--	--	--	--
Subtotal:		(3,269)	(451)	(290)	(286)	(282)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Buildings						
Executive Budget						
<u>DOB Savings</u> The Department of Buildings will achieve savings in FY16.		(2,329)	--	--	--	--
Subtotal:		(2,329)	--	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Office of Administrative Trials & Hearings						
January Plan						
<u>Lease Savings</u> The Office of Administrative Trials and Hearings will incur savings due to delays in moving into the 4th floor of the Falchi Building in Long Island City.		(482)	(482)	--	--	--
<u>Personal Services Savings</u> Personal service accruals.		(697)	--	--	--	--
Executive Budget						
<u>Lease Savings</u> The Office of Administrative Trials and Hearings will incur savings due to delays in moving into the 4th floor of the Falchi Building in Long Island City.		--	(482)	--	--	--
<u>Personal Services Accruals</u> The Office of Administrative Trials and Hearings has identified personal services accrual savings.		(375)	(118)	--	--	--
Subtotal:		(1,554)	(1,082)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Business Integrity Commission						
Executive Budget						
<u>Additional Revenue from Trade Waste License and Registration Applications</u> The Commission will generate additional revenue from new trade waste license and registration applications.		(76)	(100)	(100)	(100)	(100)
Subtotal:		(76)	(100)	(100)	(100)	(100)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Information Technology and Telecommunication						
January Plan						
<u>Application Development Management PS Accruals Savings</u> Application Development Management PS accrual savings.		(7,265)	(3,265)	--	--	--
<u>Infrastructure Management PS Accruals and OTPS Savings</u> Infrastructure Management PS accruals and OTPS reductions.		(2,000)	(2,065)	--	--	--
<u>311 PS Accrual Savings</u> 311 accrual savings.		(846)	(851)	--	--	--
Executive Budget						
<u>Desktop Support Line</u> A technical adjustment to add a headcount for a desktop support position with the Public Administrator of New York County.	1	--	--	--	--	--
<u>Cable Franchise Revenue Increase</u> Based on increased cable subscriptions, the Department will generate additional cable television revenue. A tapering off is expected in the out years due to wider trends away from cable subscribership.		(7,200)	(7,200)	(5,000)	(3,000)	(1,000)
<u>MOME Savings - Incentive Fund</u> The Mayor's Office of Media and Entertainment will achieve savings in FY16.		(2,396)	--	--	--	--
Subtotal:	1	(19,707)	(13,381)	(5,000)	(3,000)	(1,000)

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Records and Information Services						
Executive Budget						
<u>Personal Services Accruals</u> The Department of Records and Information Services has identified personal services accrual savings.		(70)	--	--	--	--
<u>Records Management Initiative</u> The Department of Records and Information Services will implement uniform records management practices to modernize record policies and reduce the costs of records storage, Citywide.		--	(100)	--	--	--
Subtotal:		(70)	(100)	--	--	--

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 6/30/17 Increase/(Decrease)	(City Funds in 000's)				
		2016	2017	2018	2019	2020
Department of Consumer Affairs						
January Plan						
<u>Savings Initiative</u> Agency surplus due to PS accruals and delay in IT purchases.		(1,097)	(97)	--	--	--
Executive Budget						
<u>Contract Savings</u> Savings as a result of enhanced contract management.		--	(550)	--	--	--
<u>PS Accruals</u> PS accruals.		(350)	--	--	--	--
Subtotal:		(1,447)	(647)	--	--	--