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NEW YORK CITY WATER BOARD
NYC Water Board Rate Hearing -
Public Meeting 5/22/20

1 [START RECORDING]

2 MR. OMAR A. NAZEM: ...the end of FY21. This
3 means the debt service that we build into the -
4 -.

5 [Background noise]

6 MR. NAZEM: This means that total debt
7 service that we need to build into the rate
8 budget will increase too. However, we expect to
9 continue our program of prepaying indebtedness,
10 and market rates continue to be attractive. So
11 we think this is a manageable and even a
12 sensible balance sheet approach.

13 MR. ADAM FREED: And Omar, quick question.
14 This is Adam Freed. Quick question on, the
15 graph on the bottom shows an increase in the
16 outstanding debt. How does this relate to debt
17 service payments, and are we going to see
18 increasing payments in the next two to five
19 years as we increase the outstanding debt?

20 MR. NAZEM: Yeah, so all of, the debt
21 service is a simple calculation. It's the total
22 stock of outstanding debt multiplied by our
23 weighted average cost of, our weighted average
24 interest rate across all the different types of
25 debt we sell. If the total amount of debt is

1 increasing but our cost of debt remains the
2 same. Yes, we would see debt service change.
3 It would increase in proportion to the amount of
4 debt outstanding.

5 Now in practice, not all else is equal.
6 Market conditions will fluctuate; the cost of
7 debt will move around a little bit. We have the
8 ability to change the composition of our debt
9 too. We can move away from more expensive stuff
10 and substitute cheaper stuff. There's new ways
11 to issue securities that come out. But all else
12 equal yes, you would generally expect if the
13 stock of debt is increasing and we don't change
14 our financing approaches, the debt service we
15 built into the budget would increase by the 2.7%
16 and the 4.8%, in line with the total increase in
17 indebtedness.

18 MR. JOSEPH P. MURIN: I would add, this is
19 Joe Murin, we also do have a significant portion
20 in the budget each year that either goes toward
21 the defeasance of debt, which is the retiring of
22 older, more expensive debt at a higher interest
23 rate. That's saving interest on that one. We
24 also do have the ability to use cash-financed
25 debt as well, where you pay for, you do a

1 capital asset, but you pay for it using cash,
2 therefore saving on the debt service. So that's
3 another method that we have to monitor and
4 manage some level of how the debt portfolio is
5 growing.

6 MR. FREED: Yeah, this is Adam. I think you
7 guys have done, I've been very impressed over
8 the past few years, the debt refinancing as well
9 as the pay go program. But just make sure,
10 particularly as we see revenues decreasing,
11 being mindful and balancing the need to take
12 into account the economic climate for customers
13 now with the increases that may result in the
14 future, if debt service continues to go but
15 rates are kept low now. We've certainly seen
16 that in other systems around the country, and in
17 New York's history, that you end up then with
18 double-digit rate increases in future years
19 'cause you've been able to keep the rates low in
20 the past.

21 So just making sure we're really being
22 mindful in looking at what those impacts could
23 be, not just on the rates now in the system, but
24 always keeping that view four, five years out so
25 we can keep a level increases for rates if

1 they're needed rather than keeping them low and
2 then having huge shock to the system later on
3 for customers.

4 MR. NAZEM: We absolutely take that
5 guidance. I'll add we manage the capital plan
6 on a ten-year forecast. We try to level out
7 just how much capital spending we'll have, both
8 for financial reasons and just logistically what
9 we can actually complete in projects in a given
10 year. We manage the system off a published
11 five-year financial forecast, and we have behind
12 the scenes, it's a ten-year model we use for
13 that as well. So we're absolutely looking to
14 take sure decisions today don't spike rates or
15 cause an issue seven years down the road. We
16 expect to continue to take that long-term,
17 decade modeling approach. I think that's good
18 advice.

19 MR. MURIN: So this is Joe Murin again,
20 moving onto slide seven, which is a pie chart of
21 the system's ten-year capital investment plan,
22 and this is in totality that for the ten years
23 covering fiscal year 2020 through 2029, there's
24 the anticipation of having \$20.5 million in the
25 capital program. This was what the mayor issued

1 with his executive budget back in April. And
2 it was a very minor change from what was
3 previously issued in January, the January plan,
4 in light of the fact that the budget was colored
5 somewhat by the COVID-19. There was not a lot
6 of changes between the January plan to the April
7 plan.

8 And as you can see, it was pretty much the
9 same pie chart that - -, state of good repair
10 had a little over a third over 7.1 billion. The
11 mandate had a little over a quarter at 5.4
12 billion, sewer construction at 3.2 billion,
13 water main construction at 2.1, and Southeast
14 Queens at 1.6 in the balance, and dependability,
15 and other. The changes that did happen between
16 the January plan and the executive budget were
17 there were some additional funds brought forward
18 for non-city projects, which was being funded
19 with federal funds from Sandy resources for the
20 Rockaway wastewater resource recovery plan.

21 We also accelerated some funds from the out
22 years into the current years for \$250 million
23 repair and replacement of sewers and water
24 mains, \$56 million for smaller capital repairs,
25 which is our job water contracting program with

1 the Bureau of Wastewater Treatment, and \$40
2 million for the primary settling tanks in the
3 Bowery Bay wastewater resource recovery
4 facility. This ties into the slide that Omar
5 just went through, we're monitoring this very
6 closely. As everyone can imagine, with the
7 COVID situation, there has been a slowdown. We
8 were in, particularly in the construction
9 market, we as a utility, we're not as impacted
10 on that because we are considered an essential
11 service.

12 So we have for the most part been continuing
13 with our construction project operating under
14 the requirements of being, making sure that
15 employees are safe and socially distancing in
16 the workplace and on the construction sites. We
17 do have some degree of I think slowdown in terms
18 of the system, the way that the city is
19 operating, just by the nature of everybody being
20 teleworking. So it has been a delay in getting
21 contracts issue, which is maybe a side benefit
22 as well because we're not putting as much
23 capital work out as we might have thought. But
24 we're expecting that we will be able to catch up
25 with that in the next year to two years. But

1 we're monitoring it very closely to make sure
2 that we're, as to the member freeze point,
3 managing both the debt services as well as our
4 ability to make sure we're maintaining the
5 infrastructure of the system so that we can
6 continue with water delivery and wastewater
7 treatment.

8 Moving on, so capital is like 8, capital and
9 operations, maintenance update. So I sort of
10 just did cover the top part of that with the
11 previous slide, talking about the COVID impact
12 on the capital construction and where the
13 accelerated of the \$360 million of capital
14 funds, what compromised that. On the operations
15 and maintenance side, like all city agencies,
16 DEP is operating under a conservative - -.

17 [Background noise]

18 MR. MURIN: With respect to the rest of
19 fiscal year '20 and '21, we have not in any way
20 diminished as we noted in the opening, the scope
21 of service we're providing. All of our
22 employees that are deployed in the field such as
23 our wastewater treatment plants, in the streets
24 to maintain sewers and water mains, and in the
25 Upstate reservoir operations, are reporting to

1 duty. And we have not had any disruption. We
2 have had, as we noted as well, a number of those
3 personnel that do work in the operations of
4 administrative support, engineering, scientific,
5 technical. 80% of those are teleworking now;
6 it's worked very effectively. As - - noted at
7 the beginning, we have a very robust IT staff
8 and capability that has been able to position us
9 very well, effectively manage teleworking both
10 for the short term, and we're expecting for the
11 long term as well. So we have not made any
12 significant changes to the operations and
13 maintenance budget at this time in light of the
14 COVID.

15 There have been some minor changes such as
16 some labor settlements, some adjustments - -
17 light and power based on anticipation that maybe
18 the oil prices that have been going down
19 significantly will be playing out in what we pay
20 for fuel and for gas. But overall, it's been
21 pretty much trying to keep a steady state. We
22 are monitoring it very closely though, given
23 that we do not, we want to be poised should we
24 need to move either up or down in terms of what
25 our flexibility is as we see how the revenue

1 picture develops.

2 Onto slide nine, this shows the rate
3 proposal that we are putting forth to the board
4 for consideration. We're proposing no change to
5 rates and to continue billing customers at the
6 current water and wastewater rate. There would
7 be no increase for customers in-city and no
8 increase for those systems north of the city
9 that draw upon the water system. And we would
10 continue the \$20 million for affordability and
11 bill credit programs that we have in operation.
12 I think this was a prudent decision on our part
13 to put forth to the board, given how much
14 uncertainty that both we as the system have as
15 well as what our rate payers are facing right
16 now, given the economic hardship that so many
17 are going through. We will be monitoring this
18 situation very closely, but we think it's
19 prudent as I said at this time to keep the rates
20 as they are so that we could, both we as well as
21 our rate payers can see how they're going to
22 manage over the next 6 to 12 months.

23 MR. ALFONSO L. CARNEY: Joe thank you, it's
24 Al. And I don't know how the board will decide
25 on the proposal. But it sounds to me from your

1 comments and Omar's as well as Adam's
2 questions to you with the possibility of, what
3 we want to do is to avoid double-digit rates in
4 the future. It sounds to me like sometime
5 during the year, maybe in the fall early, we
6 need to get together, need to have you all sit
7 with the board, call it a special meeting. And
8 describe to us our financial condition with
9 regard to revenue at that time so that we can
10 see what your projections were now and what your
11 projections are going forward and how revenues
12 are actually being affected by the two things
13 you just described, unemployment or reduced
14 employment and simply the virus itself. It
15 sounds like if the board were to approve this as
16 you currently proposed it, that we would need to
17 look more carefully than we have in the past at
18 what the numbers look like at an earlier time in
19 the fiscal year. I'm not suggesting that you
20 would agree with that. But I'm saying it for
21 the purpose of letting the board know that I'm
22 going to push pretty hard to have you all do
23 that with us in a board meeting, such that we
24 can hear it and then make some decisions about
25 whether we need to consider making changes

1 before we might normally make those changes
2 with regard to rates. I'm concerned about what
3 I just heard you all say. And I'd like to talk
4 about it Joe with you, and with Omar and anybody
5 else who wants to listen sometime in the next
6 week, just to see if you think that we should
7 and could do that.

8 MR. MURIN: No, I think that's a very good
9 suggestion, Mr. Chair. And we are definitely
10 open to that. I do want to make, understand
11 that we are presenting a balanced budget and one
12 that is sustainable we think given the
13 conditions as we know them right now. But as
14 you noted, there are a lot of uncertainties, and
15 we think it is just prudent for, to put forth
16 that and for us to consider that we are going to
17 have to rethink and maybe look at these again.
18 But for now, we think that with the zero, we
19 could sustain that as needed and move forward.
20 But it's definitely consideration of how does
21 that play itself out for the long term as well.

22 MR. FREED: Yeah, this is Adam. I echo the
23 chair's comments. And I'd also love to have a
24 conversation, just getting an understanding of
25 what the next five years look like and knowing

1 there's a lot uncertainty, are there are any
2 scenario planning of have we seen revenue growth
3 as normal, whether we see the declining trend
4 over a number of years. And then how that
5 impacts with the increase in debt service, just
6 continue to be concerned about increased debt
7 service payments and knowing that these are
8 investments we need to make. So not questioning
9 those, but just making sure we can avoid the
10 double-digit shock in the future that has
11 occurred both in the New York system and then
12 just the system throughout the county. So would
13 love just to see a five-year projection on
14 revenues and debt service payments so we can get
15 an understanding whether there's going to be a
16 larger disconnect in the future as we consider
17 this year's rate increase.

18 MR. CARNEY: But Adam, you would agree I
19 think that it's too soon to get that now.
20 There's no way to know now--

21 MR. FREED: [Interposing] Well certainly
22 we'll know...

23 MR. CARNEY: Or to determine the accuracy of
24 any projections we would make now. It sounds to
25 me like that's something that ought to happen

1 maybe mid-summer, maybe the end of the summary
2 as opposed to trying to get a projection now.

3 MR. FREED: There's certainly a projection
4 that can be done on debt service payments.

5 MR. CARNEY: True, true.

6 MR. FREED: So that would be, and then even
7 a scenario planning of a couple of different
8 types of here's what business as usual would
9 have been - - revenues, and here's what a kind
10 of moderate amount would be. That could be done
11 or even as a business as usual. But I just, I'd
12 love to get a better sense of what our debt
13 service payments are going to be, and then we
14 can have a sense of how that could or could not
15 impact rates in the future.

16 MR. CARNEY: I don't - - issue at all. I
17 think if staff is comfortable doing that, then
18 we should go forward with that. I just don't
19 want to have to do two or three reviews of
20 projections. You're right; the debt service can
21 be projected. We can know precisely what that,
22 or within, what that may be. But certainly we
23 can't talk about revenues now. They can't give
24 us any reliable projections on revenues. Do you
25 agree?

1 MR. MURIN: This is Joe Murin, and I
2 agree, Mr. Chair. I think it's a reasonable
3 request, and I think we'll be willing and able
4 to accommodate it to member Freed's request,
5 that is. But I think as you noted, that it is
6 something that I think we're probably going to
7 have to at least get past the summer and into
8 the fall, because you're really not going to,
9 there are so many different variables at play
10 right now, between the economy, the revenue,
11 what the usage is going to be like, also what
12 our very budget situation is as a system as well
13 as the city as well. And that also has to do
14 with what we're going to be seeing within, while
15 we don't receive an inordinate amount of federal
16 and/or state support, there are areas that they
17 make decisions that could impact us. And there
18 are also, which could be the benefit as well.
19 There is a lot of talk going on right now about
20 a stimulus package, which we had happen down in,
21 back in 2009. And we benefitted greatly from
22 when President Obama put forth the American
23 Reinvestment and Recovery Act. Whether
24 President Trump will be putting forth something
25 similar like that, there's a lot of talk going

1 on. So I think probably late summer, maybe
2 mid-fall, we may have a better idea, and I think
3 we could come back to the board and talk about
4 where we think we're going to be. And I think
5 we'll work closely with the chair and the
6 members to see that we can make sure that you've
7 got the knowledge and the resources to be able
8 to guide you in terms of decisions we're going
9 to have to be making.

10 [Crosstalk]

11 MR. CARNEY: I agree with Adam with regard
12 to the debt service projections. I think that's
13 doable. That number may change marginally, but
14 it's depending on refunding. But I don't think
15 that that's going to be a tough projection. I
16 think the tougher projection is going to be
17 whether or not we can service the debt
18 adequately with the revenues that we have. And
19 we're not going to know that, assuming that your
20 proposal passes, we wouldn't know that until
21 well into the summer at least. And Adam, you
22 may disagree with that, and if you want them to
23 pull together the projections before that, then
24 nobody here would stand in the way of that. But
25 it's a project, and it might not be reliable a

1 month after it's completed.

2 MR. MURIN: And I would also, I agree Mr.
3 Chair, and I would also add that it's important
4 to remember that while we're going through this,
5 on the other side of the house, the Water
6 Finance Authority is responsible for the debt
7 service side. And they are in the process right
8 now, we're going to be going out into the market
9 for refinancing or an offering in the next few
10 weeks. So we have to be very cognizant of what
11 we're saying and what we're providing, that are
12 we creating a disclosure responsibility? So I
13 would turn to, I will be talking to Olga
14 Chernat, the executive director there. And
15 we'll probably have to coordinate what we can be
16 able to give to the board in the context of what
17 she would be having to issue with the offering
18 statement, the official statement.

19 MR. FREED: This is Adam just with one
20 follow-up question. In the event that revenues
21 continue to decline, there's economic hardship
22 for the system between now and the next
23 scheduled and normal cadence of our rate
24 proposals, are there opportunities for the board
25 to come back and say we need to have an interim

1 increase or decrease, whatever the case may
2 be? Or is it only set on the one year, kind of
3 May, June cadence?

4 MR. CARNEY: Adam, that was my point. If we
5 were to call a board meeting and do the
6 comparisons, literally look at the strategic
7 planning and how close to our plans we came,
8 both in the positive and maybe in the negative,
9 it might be necessary to consider a rate
10 resetting without having any sense now whether
11 that might be necessary. And it would assume
12 the approval of the proposal. It's just that's
13 being made now, assuming we pass it might it be
14 necessary to do something mid-term. And I would
15 argue that for the system, the answer to that
16 ought to be yes. But I don't know that answer.
17 I'm telling you that we ought to be able to
18 figure that out. One would hate to do it, but
19 it might be necessary at least to consider it,
20 so yes.

21 MR. NAZEM: This is, the board has fiduciary
22 and statutory responsibilities to raise the
23 revenue it needs to run and maintain the system
24 to a high standard. And there is no prohibition
25 on what part of the calendar you can take action

1 to fulfill those duties. So I would just add
2 that as a comment.

3 MR. FREED: Perfect, thank you on that.

4 MR. CARNEY: Thank you, Omar.

5 MR. FREED: That answers both of our
6 questions.

7 MS. ARLENE M. SHAW: This is Arlene Shaw.
8 Just a quick question. Do we have a sense as to
9 where the rating agencies are coming out in
10 terms of rating debt and sort of what they're,
11 if there's any change in methodology vis-à-vis
12 that debt, given COVID.

13 MR. NAZEM: We've had a few conversations
14 with the rating agency. So the general tenor
15 the agencies are taking toward the industry,
16 toward the publicly-owned water utility industry
17 is stable outlook. Most utilities are in the
18 same boat we are. They're seeing usage decline,
19 higher on the residential side, lower on the
20 commercial side, lower overall. There's a
21 recognition that these are typically - - source-
22 type businesses. Water is obviously an
23 essential input commodity for most activities as
24 well as your ongoing existence. And utilities
25 have the scope to change billing practices as

1 they need to, to make their financials work.
2 So the overall outlook on the industry has been
3 a stable outlook. There are - - within that,
4 but again, the industry-wide outlook is a stable
5 outlook.

6 MS. OLGA CHERNAT: And this is Olga Chernat,
7 executive director of the New York City Water
8 Authority. I just would like to add that as Joe
9 and Omar discussed earlier, the authority is
10 preparing to be in the market with the refunding
11 and the new money transaction in early June.
12 And we already received Moody's confirmation of
13 their AA1 rating for the system's bonds in
14 advance of this transaction. We're still
15 working with S&P and Fitch and - - to hear from
16 them shortly.

17 MR. CARNEY: Olga, that's good news. The--

18 MS. SHAW: [Interposing] And just a quick
19 question on that. Sorry, Al.

20 MR. CARNEY: I'm sorry; I cut somebody off.
21 Please.

22 MS. SHAW: This is Arlene, just a question
23 on that, just a follow-up. In terms of the
24 underlying rating, is there a requirement for
25 them to rereated on an annual basis? 'Cause as

1 we think about the question, and just to sort
2 of run through my thought here, as we think
3 about sort of whether or not we need to come
4 back and raise ratings, just thinking about sort
5 of are you getting annually rerated on the
6 existing debt, the worst thing in the world for
7 us would be that we freeze revenue and then that
8 leads to some sort of ratings downgrade. So
9 that's sort of where I'm thinking about it, as
10 being someone who issues bonds myself, and have
11 been talking to the rating agency. I just know
12 that liquidity and income is something that
13 they're all supremely focused on. So just
14 wondering what's the rerating schedule kind of
15 generally on that bonds that we have existing,
16 as well as the new one that we're planning to
17 issue?

18 MS. CHERNAT: So we on average are in the
19 market around eight to ten times a year. And we
20 request ratings for every time we issue bonds.
21 So with this frequency, we're basically in price
22 with the ratings agencies pretty much
23 continuously. Basically two weeks of the state
24 of emergency was declared to COVID-19. We
25 reached out to the rating agencies to touch base

1 to let them know what's going on, that the
2 system is operating as expected. And we have
3 very close communications with them basically
4 throughout the year. But ratings are formally
5 requested every time we have a bond transaction
6 in the market.

7 MS. SHAW: Thank you, that was helpful.

8 MR. CARNEY: That was helpful, thank you
9 very much. You answered my question too.

10 MR. JEFF LYNCH: So this is Jeff Lynch
11 [phonetic] again. I'm sorry; go ahead. This is
12 Jeff Lynch again. I'm on line ten on the
13 typical DEP bills, which will remain the same at
14 the current level based on our proposal. I'll
15 just quickly run through and not go through all
16 the details since they are the same from FY20 to
17 FY21. The average single family charge will
18 remain the same, at about \$967 on average for
19 70,000 gal. per year. The average multi-family
20 metered charge for FY21 will be able \$718. The
21 Multi-Family Conservation Program will be about
22 \$1,052 on average. And the minimum charge
23 properties will be about \$463. And these again
24 are the same rates as they were--

25 [Background noise]

1 MR. NAZEM: This is Omar again. We're
2 onto slide 11. This is an overview of what
3 we're doing on the affordability front. - - on
4 some comments from Arlene and some things the
5 rating agencies have touched on as well.
6 Affordability, particularly the lower end of the
7 income distribution is a big area of concern,
8 both for policy and for the rating agencies.
9 With that in mind as well as the overall
10 emphasis, the administration on affordability,
11 we are maintaining the package of bill credits
12 and affordability measures we had in the budget
13 last year as well and for FY20. It's a \$20
14 million allocation spread across three different
15 programs. There's a \$6 million program for
16 small property owners tied to people who have a
17 property tax discount because they're a senior
18 citizen, because they have a certain income
19 threshold, or because they have a disability
20 status. That's a bill credit of \$116 per
21 recipient, and it covers about 52,000 small
22 property owners across all five boroughs.

23 The second program is a rental
24 affordability-type of program. It targets
25 owner-operators of larger, so these are tax

1 class two, so four-unit, not multi-family
2 properties, subject to a rental affordability
3 agreement with either HPD or HDC, where there's
4 at least 15 years left on the agreement. It can
5 be a new 15-year, 31 halfway done. There's got
6 to be 15 left, however it happens. It's \$250
7 per credit per unit. You can get more than one
8 credit per property. We have a methodology,
9 allocating those out to make sure everyone can
10 participate. But you can get more than one
11 credit per property is the point. You've got to
12 have water efficiency, conservation measures in
13 place. You got to be metered to qualify. And
14 we're going to preserve the thing we introduced
15 last year as well. Since the program is
16 typically oversubscribed, in terms of allocating
17 which buildings get the credits first, we give
18 them to the most affordable properties first,
19 where affordability is defined as what's the
20 average rent for the property, divided by the
21 area needing income in the zip code where the
22 property is located. So that's no change from
23 last year. It is a change from the early days
24 of the program where it was first come, first
25 serve. But the same methodology, the same size,

1 the same ranking formula will be used in FY20.

2 The last program is budgeted at \$4 million,
3 and that's not a cap. We can do as much as - -
4 what we're thinking will happen. This is where
5 you have a property. It can be any type of
6 property. There's no property type
7 qualification. The property has a leak. The
8 leak is substantial. It's 2X or more what you
9 were using same time last year. If you fix the
10 leak as evidenced by the usage went down, we'll
11 credit you back half of the dollar cost of that
12 leak. So you had a \$200 bill normally. You had
13 1,000 this year because of the leak. The
14 difference is 800. We'll give you 400 back as a
15 bill credit. So across the three programs, 20
16 million, all program terms and dollar amounts
17 again consistent what we did last year FY20.

18 MR. LYNCH: This is Jeff Lynch again. I'm
19 on slide 12. New York City rates remain below
20 other major cities in the country. I'm not
21 going to go through every line here, but you can
22 see the trend from, over the last five years
23 from 2016 to 2020, where the New York City
24 average as of last year was down, it was 17.6%
25 below the 30 largest cities. This year, again

1 we don't have a rate increase. So that'll at
2 least stay at that percent, or that number will
3 go up depending on what other cities do. We
4 don't have all those numbers analyzed yet. But
5 when we do, we will update this.

6 MR. CARNEY: Jeff, thank you. You all
7 eliminated a slide that I very much look forward
8 to, and that's the slide that literally compares
9 the New York, or maybe it's further on, compares
10 the New York City, based on New York City usage,
11 what people are paying in New York versus what
12 other folk in large cities are paying.

13 MR. NAZEM: Yeah, we don't have in this
14 presentation, but we have, we actually have that
15 slide, and we have the data. So we can fix it
16 on the website and circulate it to the members
17 as well. We have that. We just don't have it
18 in this presentation.

19 MR. CARNEY: Thank you, thank you.

20 MS. REBECCA PRYOR: Rebecca Pryor.

21 MR. CARNEY: And I'd appreciate it seeing
22 it.

23 AUTOMATED VOICE: Is now exiting.

24 MR. NAZEM: So this is back to Omar. This
25 is slide 13. We circulate it to members, and

1 it'll be on the website to a mark - - of the
2 rate schedule, just comparing what's different
3 to, from this year to last year. The answer is
4 basically nothing. It's all the same rates and
5 charges. It's a very light markup. But we did
6 want to draw attention to one change that will
7 be in there. We have a billing plan called the
8 Multi-Family Conservation Plan, which is a flat
9 rate plan. It's a little over 1,000 bucks per
10 apartment unit for properties in the plan. You
11 got to be in this, to be in this program, you
12 have to have water efficiency meters, water
13 efficiency fixtures installed in at least two-
14 thirds of the units. You got to be metered, a
15 couple of other smaller criteria. And most
16 people, most properties on this billing plan
17 conform to that standard. We have a small
18 subclass of properties that were on old, ancient
19 frontage-type flat rate billing plans who we
20 migrated as a group onto this billing program
21 several years ago. And we gave them a grace
22 period to prove there compliancy was, which many
23 of them have done. Not all have. To try and
24 address that dwindling pool of properties on the
25 rate plan who hadn't yet demonstrated

1 compliance, we introduced a 10% surcharge
2 concept that would be...

3 [Background noise]

4 MR. NAZEM: That would be added onto their
5 bill. And that charge was going to be assessed
6 in FY20. We made the decision not to assess in
7 FY20. Or we're proposing to the board rather,
8 we made a decision - - the rate schedule. We're
9 proposing to the board not to assess in FY20 and
10 not to assess in FY21 either. We just don't
11 think now is the right time to be issuing a
12 sizeable surcharge that would be felt
13 considerably by some of these properties,
14 particularly in light if you look at what types
15 of properties are in that pool, it's a heavily
16 affordable property, affordable rental-type of
17 profile. You have a lot of HDFC properties,
18 other affordable housing, rental-type formats,
19 as well as a lot of owner-occupied co-ops with
20 balance sheets that would struggle to adjust to
21 a large surcharge shock like that. So we're
22 suggesting editing the rate schedule to no
23 penalty in FY20 and no penalty in FY21, not the
24 right time with all that's going on. And then
25 to revisit how we structure this in a future

1 rate year.

2 Moving onto slide 14 as well, this one's me,
3 what we've got here is we have an outlook for
4 the FY21 budget. And we have a preliminary
5 forecast of FY21. I emphasize both of these are
6 an estimate or preliminary. Things will change
7 for FY20 as the year closes. We may have to
8 make some modifications to FY21 in light of
9 changes that we're seeing day by day out there.
10 The main message I have on this budget for
11 proposed FY21 is it is a smaller budget. We're
12 estimating FY20, it will be a nearly 12%
13 reduction in total revenue and expenditures. We
14 are not bridging that gap by shortchanging DEP
15 fundamental water and sewer operations. Those
16 will be about in line in FY21 with what we did
17 in FY20. We are making the adjustment more on
18 the balance sheet side than the operating side,
19 in particular though adjustments to our target
20 year-end cash reserve that we use as a
21 prepayment - - the following year's debt as well
22 as certain debt service savings compared to what
23 we'd modeled previously. We're also releasing a
24 small amount of cash from escrow. With some
25 good - -, we can use that to offset part of the

1 change as well. And we're also modeling no
2 recurrence of the rental payment. We're taking
3 the administration's guidance that the FY20
4 rental payment was a one-time event that will
5 not occur in FY21. So altogether, we are
6 looking at a nearly 12% reduction to the budget.
7 And it does not come off the back of core water
8 and sewer operations or system integrity. It's
9 more balance sheet side adjustments that bridge
10 the gap. Are there questions on this one?

11 MR. FREED: Yeah, this is Adam Freed. Just
12 flagging the rental payment and the one-time
13 reinstatement, I was really disappointed to see
14 that occur. I think there's been a lot of focus
15 on that in the past couple of years about and
16 was thrilled to see that be forgiven. I would
17 love to see that, if there's a permanent way of
18 ending that rental payment so it doesn't loom as
19 risk recurring for customers, that it can be
20 coming back in, and making sure that we're not
21 balancing other fiscal issues on the backs of
22 rate payers with that. I think the
23 affordability programs continue to be a hallmark
24 of the administration and a tremendous benefit
25 we're providing to rate payers. I just want to

1 make sure that that trend continues and that
2 we don't see the rental payment reinstated in
3 future years and coming in and out as we face
4 economic uncertainty in other realms of the city
5 budget.

6 MR. NAZEM: Yeah Adam, amen.

7 MR. CARNEY: Yes, thank you Adam. We hear
8 you on that.

9 MR. MURIN: Okay, so this is back to Joe
10 Murin. Just to recap, the rate proposal for
11 July 1st is basically no change. So continue
12 billing customers at the FY20 water and
13 wastewater rates. So no increase to in-city,
14 water for the north city. And a continuation of
15 the \$20 million for affordability bill credit
16 program. I'll just take the last two slides as
17 well, which is so the Water Board public
18 hearings, the Water Board will hold one New York
19 City public hearing on Monday, June 15th. So
20 that will be opportunity for any of those on the
21 call who wish to give their opinion or statement
22 to the board on the rate proposal, they can come
23 forth at that time. The hearing will be
24 conducted - - conference call, and a transcript
25 of the hearing will be available on the Water

1 Board website afterwards. Comments are in the
2 package that is on the website. You can email,
3 as Omar said, that's NYPDWaterBoard@DEP.NYC.
4 You can fax (718)595-3595, could mail 59-17
5 Junction Blvd., eighth floor, Flushing, New
6 York, 11373. So the schedules for the hearings
7 are in city public hearing by conference call on
8 June 15th at 2:00 p.m. And then the next Water
9 Board meeting to have the board consider and
10 then vote on the proposal for fiscal year will
11 be via conference call on June 19th at 8:30 a.m.
12 That concludes the presentation portion of this
13 meeting. I turn it back to Chairman Carney and
14 to, there's any closing on that part, on this
15 part of the..

16 MR. CARNEY: Thank you very much, Joe. Of
17 course the members recognize and understand that
18 we need to take no action on this. There will
19 be a public hearing as Joe has pointed out on
20 the 15th of June, where we hope there will be
21 public testimony. In that circumstance, one
22 never knows. And based on whatever testimony we
23 hear plus the views of the members themselves on
24 the proposal we've just heard, on the 19th of
25 June we're going by conference call, we're going

1 to meet and make a decision on the rate
2 proposal. Hope everybody can be there. Are
3 there any other questions for Joe or Jeff, or
4 Omar? Hearing none, we'll move to the next
5 agenda item. It's a resolution, which if
6 approved by the Water Board, would complete the
7 appointment of Grant Thornton as the auditors
8 for the...

9 [Background noise]

10 MR. CARNEY: For the Water Finance
11 Authority, as well as for the Water Board, just
12 for your information, the information of the
13 members, and for any guests on the phone. The
14 auditors are approved by the respective boards
15 of the two groups, the Water Finance Authority
16 and the Water Board. Prior to that, there is a
17 meeting of a joint audit committee of the Water
18 Board and the Water Finance Authority. That
19 meeting was held several days ago, at which the
20 proposed auditors, Grant Thornton, new auditors,
21 made a presentation. It was, in my view it was
22 a good presentation. Good to meet those folk.
23 Bob Valducci [phonetic] led that meeting, Bob.
24 And knew as much as the joint committee needed
25 to know about the process of getting to

1 recommending Grant Thornton. The agreement is
2 a four-year agreement. Grant Thornton audits
3 the city's financial statements, interestingly
4 enough. As a part of the city, it makes sense
5 then that we would be audited by the same folks.
6 The system's financial statements will be
7 audited by the audit firm. There is a maximum
8 proposed rate of \$732,000. Bob, I don't
9 remember how that compares with last year's
10 rates. It's been my experience that when you
11 hire a new auditor, because the learning curve
12 is so steep for the first year, that very often
13 their rate is higher than the rate of the
14 departing firm. But I don't remember our prior
15 auditors' rate last year.

16 MR. BOB VALDUCCI: Sure, so this is Bob
17 Valducci. I did take a look at it. The rate
18 for the upcoming fiscal year is about \$4,000
19 more than last year. And the rates going across
20 the term of the contract, it increases, and that
21 is normal even if we were to have retained an
22 existing firm.

23 MR. CARNEY: Thank you.

24 MR. VALDUCCI: So we find that the rate's
25 very comparable and competitive.

1 MR. CARNEY: And not at all material.

2 MR. VALDUCCI: Yes.

3 [Crosstalk]

4 MR. CARNEY: Right.

5 MR. VALDUCCI: Yeah, that's probably the
6 competitive part. As the companies become
7 competitive, the rates become competitive as
8 they bid.

9 MR. CARNEY: So there is always the
10 possibility that we'll pay more, but that's
11 because we may have need of their expertise to
12 do special projects. The AICPA prohibits an
13 audit firm from auditing the system, the
14 financial statements. It prohibits projects
15 that relate to the audit work that they perform
16 for the firm. So any special projects will be
17 away from the audit of the financial statements
18 in some other part of the either Water Board or
19 the Water Finance Authority. And with that, Bob
20 Valducci is on the phone. Adam, Jon, and I are
21 all three on the phone. Are there any questions
22 from the other members? Hearing none, I guess I
23 can't just ask for a motion to approve, yes I
24 can. So may I have a motion to approve the
25 selection of this auditor?

1 MR. FREED: Adam Freed, so moved.

2 MR. CARNEY: Thank you, is--

3 MR. JONATHAN GOLDIN: [Interposing] Jon
4 Goldin, second.

5 MR. CARNEY: Jon, Adam, thank you both. I'm
6 going to do the voice vote. Dr. Carolina, how
7 do you vote?

8 DR. DEMETRIUS CAROLINA: Yes.

9 MR. CARNEY: Okay. Evelyn Fernandez-
10 Ketcham?

11 MS. EVELYN FERNANDEZ-KETCHAM: Yes.

12 MR. CARNEY: Adam?

13 MR. FREED: Yeah.

14 MR. CARNEY: Jon Goldin?

15 MR. GOLDIN: Yes.

16 MR. CARNEY: JUKAY HSU?

17 MR. JUKAY HSU: Yes.

18 MR. CARNEY: Thank you, Jukay. Arlene?

19 MR. JASON VOLKER: Jason Volker [phonetic].

20 MS. SHAW: Yes.

21 MR. CARNEY: Thank you, Arlene.

22 AUTOMATED VOICE: Is now exiting.

23 MR. CARNEY: And I vote yes. That means
24 that the motion approved and seconded has been,
25 motion made and seconded has been approved

1 unanimously. And we go onto the next item.
2 The next item is the presentation by DEP on a
3 proposed grant of easements. I think there are
4 four, to property owners in Olive, New York.
5 And we've got Matt Schwab from DEP's Bureau of
6 Water Supply and Lisa, is it Sofia or Sofio?

7 MS. LISA SOFIO: Sofio, thanks.

8 MR. CARNEY: Okay, thank you very much, from
9 DEP's legal department. You have the floor.

10 MR. MATTHEW SCHWAB: Thank you, Mr. Chairman
11 and everyone else on the call. My name is
12 Matthew Schwab. I'm a real property manager
13 with the Bureau of Water Supply based out of
14 Kingston, New York. And I just want to give a
15 brief overview of the project that this
16 resolution is related to. And then Lisa can
17 give some details about the easements and the
18 rationale behind the request. So the project
19 that we're, we need these easements to be
20 granted is known as CAT-252. And it's a capital
21 project involving reconstruction and repair and
22 maintenance of some of the infrastructure that
23 was put in place when the Ashokan Reservoir was
24 built over 100 years ago. Just this real quick
25 review, and for the members of the board,

1 there's some location maps in your packet.
2 The Ashokan Reservoir was built between 1905 and
3 1915. Those are rough dates. It was the first
4 reservoir constructed west of the Hudson River.
5 The reservoir is located in three towns in
6 Ulster County, the towns of Olive, Hurley, and
7 Marbletown. It's obviously a major disruption
8 to build a reservoir of that size. And so as
9 part of construction of the reservoir, there
10 were road networks in the valley that became
11 inundated when the Esopus Creek was dammed, and
12 the city was required as part of the
13 authorization for the reservoir, to build
14 certain infrastructure to replace and create a
15 new road network around the new body of water.
16 And included in that were a significant bridge
17 over the Esopus Creek. You go to the second map
18 in the packet, at the northwestern extreme of
19 the reservoir. The Esopus Creek flows from
20 north to south, and the hamlet of Boiceville is
21 just to the north of the reservoir. And so the
22 city constructed a bridge over the Esopus Creek
23 for vehicular use. That bridge is over 100
24 years old. And the city of New York also built
25 Route 28, what is now known as Route 28A, which

1 is a small state highway that goes all the way
2 along the southern border of the reservoir from
3 one end of the reservoir to the other. CAT-252
4 involves upgrades, very necessary upgrades to
5 that old infrastructure. We're reconstructing,
6 we're relocating the Esopus Creek bridge so that
7 it's just downstream to the south of the
8 existing bridge. That'll allow the existing
9 bridge to be used during construction. That new
10 bridge will improve the floodwater capacity to
11 flow underneath the bridge. There's been a lot
12 of flooding problems in Boiceville. And
13 basically replacing that 100-year-old bridge. I
14 think you've probably, many of you probably
15 heard about the Ashokan Rail Trail, which the
16 city partnered with Ulster County on, which has
17 been a big success. It opened up this year, and
18 CAT-252 will enable the city to improve the
19 parking at the northern terminus of that rail
20 trail. And then there will be a recreational
21 lane for walking and pedestrian, bicycle use
22 over the new bridge so that people using the
23 rail trail can get into the hamlet of
24 Boiceville.

25 And then the third component, which is the

1 one relevant to this action, is that we're
2 realigning Route 28A, and we're removing a long-
3 term concern of a dangerous sharp turn in the
4 road. And that's the area where the driveways
5 need to be extended. So if you go to the two
6 map at the end of the list on this packet, there
7 are three, the road is going to be relocated to
8 the south and east from its existing alignment,
9 which is going to remove that sharp turn. And
10 in doing so, there are three driveways that need
11 to be extended to meet up with the new road. So
12 the road is going to move further, it's on city
13 property already. And the new road will be
14 somewhat to the east, south and east, as I
15 mentioned, necessitating extensions of the
16 driveway between 60 and 135 ft. Since these new
17 driveway extensions will be on city land,
18 there's a need for a written agreement between
19 the city and the property owners to govern their
20 use of city land. The general outline of the
21 proposal is that the city will build these
22 driveway extensions as part of CAT-252. They'll
23 be for the use of those private owners who will
24 then be responsible for maintenance of the
25 driveway. They will have to plow the road, the

1 driveway. And they will have to do any
2 resurfacing that they want to do. So that is in
3 a nutshell the reason why these easements, or
4 permission to grant these easements is being
5 sought, and maybe Lisa can just give a little
6 detail about the nature of the easements and
7 process to do so.

8 MS. SOFIO: Sure. Hi, this is Lisa Sofio,
9 DEP Bureau of Legal Affairs. I'm happy to
10 answer any other questions. But just briefly,
11 the authority to grant these easements comes
12 from Title 4, Section 106-9 of the
13 Administrative Code. And in addition to in
14 setting forth the maintenance obligations of the
15 property owners that the driveways will serve--

16 [Background noise]

17 MS. SOFIO: We are also getting
18 indemnification from them. And we have - -
19 approval from the law department for the form of
20 easement that we've drafted.

21 MR. GOLDIN: Mr. Chairman, this is Jon
22 Goldin. May I ask a question or two?

23 MR. CARNEY: Absolutely.

24 MR. GOLDIN: Thank you. So a couple of
25 questions that I have resulting from this. The

1 first is just so I understand it, we are, we
2 would be moving the road because of the bend in
3 the road. Is that the only reason that it's
4 being relocated?

5 MR. SCHWAB: It has to be relocated somewhat
6 because the bridge is going to move. So as you
7 cross Esopus Creek, the new bridge is going to
8 be 50 to 100 ft. south of the old road. So the
9 original part of the old road where it met the
10 old bridge will have to move. There also are
11 going to be a lot of improvements, and one thing
12 I didn't mention is parking for the rail trail
13 will be improved because it's very popular. And
14 so the parking area on city land is really
15 insufficient. So they're going to be connecting
16 to that new parking area.

17 But this road, it happens that this safety
18 concern, which like I said is longstanding, is
19 only a couple hundred yards further down Route
20 28A. So the project incorporated fixing this,
21 essentially an outdated road design is being
22 fixed for safety reasons. So the entire road
23 segment needs to be relocated, both for the
24 bridge and to fix the safety concern.

25 MR. GOLDIN: But just so I'm clear, and this

1 is John Goldin again, the map that we're
2 looking at that shows the beginning of the old
3 road and the newly constructed road as being
4 virtually adjacent to one another. So I'm
5 assuming that the new bridge would be able to be
6 connectable to the old road, at least as shown
7 in this diagram. Is that right?

8 MR. SCHWAB: Yes, but the, I guess what
9 you're pointing out is that the alignment veers
10 away from the old road. If you look at Exhibit
11 A3, which is closer to the bridge, you'll see
12 that the old road is somewhat, it's very close,
13 but it's above the, and therefore to the west of
14 the new location. So that new road is going to
15 continue down to meet up with the bridge. I'm
16 sorry I don't have a map of the entire road
17 realignment.

18 MR. GOLDIN: So the other question I had
19 also I understand that under the original
20 circumstances of the creation of the reservoir
21 over 100 years ago, the city had the obligation
22 to create a road. Why is it the city's
23 obligation now to create a new road with a
24 preferable design in this area?

25 MS. SOFIO: So this is Lisa Sofio. The

1 obligation was to construct the roads. And
2 it's also to forever repair and maintain the
3 roads.

4 MR. GOLDIN: Just to be clear, so it's not
5 to create any new roads. It would be just to
6 maintain and repair the existing road.

7 MS. SOFIO: Right.

8 MR. SCHWAB: Correct.

9 MR. GOLDIN: Sorry, the last question I just
10 wanted to ask is on the, well actually sorry,
11 two more questions. One is, is it customary
12 when a new road is built, that the polity that's
13 building the road construct a driveway to meet
14 that road for the private landowners?

15 MS. SOFIO: So in the state highway law, it
16 provides for state, for state highways and
17 county roads, specifically provides for just
18 this. And where the change to the road results
19 in a situation like this, these, it gets a
20 little tricky because while these are state
21 highways, they're owned by the city. And we
22 felt it was prudent in consultation with the law
23 department to act if the state and county would
24 because we are - - sort of anomalous situation
25 where there's a city owning a state highway

1 outside of our borders.

2 MR. GOLDIN: Thank you, and then the last
3 question I had is, is it required that an
4 easement be provided as opposed to a license,
5 that gives us, the city and the system more
6 flexibility as time progresses rather than
7 creating a perpetual right that - - the land?

8 MS. SOFIO: It is not a requirement that
9 there be an easement as opposed to a license.
10 We felt from a liability perspective that the
11 easement actually, although we're giving them a
12 right, it actually helps us, because then
13 they're not a guest. And they have the
14 responsibility to maintain, and we have the
15 indemnification. And we think, the easement
16 runs with the land. If it was a license, we'd
17 have to worry about changes in ownership and
18 negotiate with any new owner.

19 MR. GOLDIN: So I guess what all of my
20 questions are really centering around, is what
21 is the system getting out of this, number one.
22 Or number two, what obligation is the system
23 fulfilling by doing all of this? Putting aside
24 for the moment the obligation to maintain the
25 old road, and I understand we have that

1 obligation. But what's the consideration - -?

2 MS. SOFIO: So the consideration for
3 granting the easements is the indemnification
4 and maintenance obligations. And they're
5 getting, I hear what you're saying, that this is
6 really to benefit them. But we are moving the
7 road away from their driveway. And as a result
8 of that, that's what's causing the need to
9 extend the driveway and therefore if we're going
10 to do that, we think it's prudent to give them
11 an easement for the liability reasons I
12 mentioned.

13 MR. GOLDIN: And I realize the question of
14 the road is not what you're before us today
15 about. And I hear you on the easements for the
16 driveway. What about the whole point of moving,
17 of creating an entirely new road?

18 MR. MURIN: Jon if I may, this Joe Murin,
19 interject on that one. Be mindful that we as
20 DEP have numerous projects that are either
21 ongoing or will be ongoing, particularly around
22 the Ashokan. The Ashokan is in a very, very bad
23 need of a lot of repair. We're going to be
24 planning to do over probably close to \$1 billion
25 worth of work around the entirety of the Ashokan

1 Reservoir over the next ten years and going
2 beyond the existing capital plan. During that
3 time, there is numerous obligations and
4 coordination that we have to do between us, New
5 York State, and with the relevant towns and
6 counties up there. And also at the same time,
7 we're also responsible with our obligations
8 under the - -.

9 [Background noise]

10 MR. MURIN: So there are any number of
11 arrangements, I guess I should say, that we make
12 with the, when we're doing work up there. And
13 this is more explicit I think because as Lisa
14 has pointed out, we do have an obligation as the
15 owners of that road. But there is also the
16 obligation we have as a good neighbor and
17 working cooperatively with our upstate partners
18 to make sure that we're doing everything to
19 maintain the integrity of not just the
20 reservoir, but all the system that
21 circumnavigates around the reservoir, meaning
22 the roads and the access and everything to that,
23 and as you probably know from the many programs
24 such as the septic program, the farm easement
25 program, all under the filtration avoidance

1 determination. So there is other
2 consideration that we do take into account when
3 we do enter into these types of agreements. So
4 this particular road, I don't know how much Matt
5 wants to be able to talk to that as well, but
6 this has been a very troublesome area within
7 that area for any number of years. So it's a
8 long - - developing this whole restructuring of
9 28A that we've been working on for a number of
10 years. So this is just a component piece of
11 making sure that we can proceed with that. So I
12 hope that addresses some of your concerns about
13 where, what is the consideration that we as DEP
14 and the system are getting for this work.

15 MR. CARNEY: Joe, thank you, unless Jon has
16 a further question.

17 MR. GOLDIN: No, I don't. Thank you, Mr.
18 Chairman.

19 MR. CARNEY: I actually have one. I didn't
20 read the resolution. Normally I would do that,
21 but it was late, and there wasn't an opportunity
22 to do it. And Ms. Sofio, the question is really
23 for you. We are going to approve one resolution
24 which will approve several easements and permit
25 the contracts obligating the grantee to maintain

1 the driveway part that the city is going to
2 provide. Or are we doing four resolutions or
3 whatever the number is, which would do that for
4 each of the landowners?

5 MS. SOFIO: So as we've prepared it, it's
6 one resolution that approves a farm easement.
7 And it's just one instrument that you would be
8 approving. And we have a contract with them.
9 But that's not a property disposition. And as
10 we got the law department to approve it as a
11 standard class, just one document, so that's how
12 we've structured the resolution.

13 MR. CARNEY: Okay, that's fine. I just
14 wasn't quite sure what the mechanism for the
15 transfer was going to be. Are there other
16 questions? Hearing none, may I have a motion
17 please to approve the resolution?

18 MR. FREED: This is Adam Freed, so moved.

19 [Crosstalk]

20 MR. CARNEY: Say again?

21 MR. FREED: This is Adam Freed. I motion to
22 vote.

23 MR. CARNEY: Thank you, Adam. Is there a
24 second?

25 DR. CAROLINA: Second, Demetrius.

1 MR. CARNEY: Demetrius, thank you very
2 much. So we have a motion on the table on which
3 we can vote. I'm going to call for a voice vote
4 from each of you. And just ask you to, I'll
5 identify you as I've done in the recent past.
6 Just let me know whether you approve or
7 disapprove. Dr. Carolina?

8 DR. CAROLINA: Approved.

9 MR. CARNEY: Thank you. Evelyn Fernandez-
10 Ketcham?

11 MS. FERNANDEZ-KETCHAM: Approved.

12 MR. CARNEY: Mr. Freed?

13 MR. FREED: Approved.

14 MR. CARNEY: Thank you. Of course, you
15 seconded the motion. Jon Goldin? Jon Goldin?

16 MR. GOLDIN: Sorry, I was on mute.
17 Approved.

18 MR. CARNEY: Thank you. Jukay?

19 MR. HSU: Approved.

20 MR. CARNEY: Thank you, Arlene?

21 MS. SHAW: Approved.

22 MR. CARNEY: So the motion properly moved
23 and seconded has been voted unanimously.

24 MR. ALBERT M. RODRIGUEZ: And excuse me Mr.
25 Chairman, how do you vote on this issue?

1 MR. CARNEY: I approve it.

2 MR. RODRIGUEZ: Very good.

3 MR. CARNEY: Thank you, sorry. Thank you,
4 Al. I can't see if there's any other business,
5 is there other business to come before this
6 board?

7 MR. NAZEM: No, there is not.

8 MR. CARNEY: Thank you. Then is there any
9 objection then to concluding the meeting?
10 Hearing none, we're going to adjourn the meeting
11 and assume that the vote was unanimous. What do
12 you think, Al?

13 MR. RODRIGUEZ: Are there any objections to
14 closing the meeting from any of the board
15 members?

16 MR. FREED: No objections, and thank you to
17 all the Water Board or DEP staff for staffing
18 this.

19 MR. GOLDIN: I think it's fine to adjourn
20 the meeting, Mr. Chairman.

21 MR. CARNEY: Thank you. Let me say a couple
22 of things before you all take off. This is off
23 the record - -.

24 MR. FREED: Adam Freed..

25 AUTOMATED VOICE: Is now exiting.

1 MR. CARNEY: As I said earlier, organizing
2 this meeting, it must have been a tremendous
3 hurdle to get over. It's been handled without a
4 glitch. I want to thank everybody who had
5 anything to do with that. We've just begun the
6 weekend that is often considered the beginning
7 of summer. It's not technically, but I get it.
8 And as we all shelter in and try to distance
9 safely and all the other things, please be aware
10 that it's a holiday weekend. Try your best to
11 enjoy it, but please, please, please, everybody
12 on this call, be careful.

13 MR. GOLDIN: Thank you, Mr. Chair.

14 MR. CARNEY: You all take care.

15 MR. SCHWAB: Thank you.

16 MS. FERNANDEZ-KETCHAM: Thank you, thanks
17 everyone.

18 MR. CARNEY: Have a good holiday.

19 [Crosstalk]

20 MR. MURIN: Wonderful weekend, everyone.

21 MR. GOLDIN: Thank you, thanks everyone.

22 AUTOMATED VOICE: Multiple people are now
23 exiting. Multiple people are now exiting.
24 Multiple people are now exiting.

25 [END RECORDING]

C E R T I F I C A T E

1
2 The prior proceedings were transcribed from
3 audio files and have been transcribed to the
4 best of my ability. I further certify that I am
5 not connected by blood, marriage or employment
6 with any of the parties herein nor interested
7 directly or indirectly in the matter
8 transcribed.

9
10 Signature *Rene Edelman*

11 Date May 24, 2020

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