#### NEW YORK CITY HOUSING AUTHORITY

#### THREE-THOUSAND ONE HUNDRED AND EIGHTH MEETING

#### Minutes of Board Meeting

Wednesday, November 23, 2016

The meeting was held at the office of the Authority, 250 Broadway, New York City. A Quorum being present, the Chair called the meeting to order.

Present: Shola Olatoye, Chair

Beatrice Byrd, Member
Derrick D. Cephas, Member
Zaire Z. Dinzey-Flores, Member
Victor A. Gonzalez, Member
Willie Mae Lewis, Member
Nnenna Lynch, Member

Michael P. Kelly, General Manager Vilma Huertas, Corporate Secretary

## NEW YORK CITY HOUSING AUTHORITY Office of the Corporate Secretary

#### Minutes Regular Meeting Wednesday, November 23, 2016

I. <u>Authority Minutes</u>

Adoption of Minutes of Regular Meeting, Wednesday, October 26, 2016

#### **APPROVED**

- II. Chair's Report
- III. General Manager's Report
- IV. <u>Authority Calendar</u>

Calendar of Regular Meeting, Wednesday, November 23, 2016

1 Rejection of All Bids for a Contract for Window Head Repairs

Location:

Armstrong II

Administering Department:

Capital Projects Division -

Construction

Funding Source:

N/A

Amount:

N/A

Projected Section 3 Hires:

N/A

Rejection of all bids is recommended in the best interest of the Authority.

#### **APPROVED**

2 Award of a Contract for Replacement of Interior Stairs

Location:

Robinson

Administering Department:

Capital Projects Division -

Construction

Funding Source:

Capital - Federal \$1,961,000.00

Amount:

Projected Section 3 Hires:

Authorization is requested to award this contract to the lowest responsive and responsible bidder, Triple H Construction Inc.

#### **APPROVED**

3 Authorization of a Change Order to Contract No. RF1400003 Awarded to Structural Preservation Systems, LLC

Location:

La Guardia & La Guardia Addition

Administering Department:

Capital Projects Division -

Funding Source:

Special Projects

Amount:

Capital - Bond

\$674,706.31

Projected Section 3 Hires: N/A

Authorization is requested to approve a change order to this contract awarded to Structural Preservation Systems, LLC ("SPS") for exterior restoration and roof replacement, authorized by Board Resolution 14-5/21-10, to increase the amount, in order to compensate SPS for an aggressive work schedule, additional work, increased field and project costs, and labor and materials escalation costs.

4 Authorization to Enter into a Long-Term Ground Lease for a Parcel of Land with Zoning Floor Area for Mixed-Income Housing Development

Location:

Fulton

Administering Department:

Development

Funding Source:

N/A

Amount:

N/A

Projected Section 3 Hires:

N/A

Authorization is requested to enter into a ninety-nine (99) years ground lease with 18th Street Fulton Equities LLC, a single purpose entity of Artimus Construction, Inc., for a parcel of land located at Fulton Houses, Manhattan, Block 716, Lot 17 comprised of approximately 11,040 square feet for a mixed-income housing development comprised of one hundred and fifty-nine (159) family housing units and one (1) superintendent's unit with a total of approximately 130,000 square feet of zoning floor area, upon receipt of Section 18 Application approval from the US Department of Housing and Urban Development and construction financing commitment from the NYC Housing Development Corporation and NYC Department of Housing Preservation and Development.

#### APPROVED

5 Award of a Requirement Contract for Inspection and Testing of Fire Standpipe and Sprinkler Systems

Location:

Various (Brooklyn East)

Administering Department:

Operations Support Services -

Funding Source:

Technical Services

Amount:

Operating - Federal

\$1,288,493.42

Projected Section 3 Hires:

Authorization is requested to award this requirement contract to the lowest responsive and responsible bidder, Richards Plumbing and Heating Co., Inc., for the not-to-exceed amount. The first lowest bidder was deemed non-responsive for failure to submit the required bid bonds. This requirement contract also provides for a one (1) one-year renewal option to be exercised at the Authority's sole discretion.

Award of a Requirement Contract for Inspection and Testing of Fire Standpipe and Sprinkler Systems

Location:

Various (Brooklyn South & Brooklyn

West

Administering Department:

Operations Support Services -

Technical Services

Funding Source:

Operating – Federal

Amount:

\$1,238,233.30

Projected Section 3 Hires:

1

Authorization is requested to award this requirement contract to the lowest responsive and responsible bidder, Richards Plumbing and Heating Co., Inc., for the not-to-exceed amount. The first lowest bidder was deemed non-responsive for failure to submit the required bid bonds. This requirement contract also provides for a one (1) one-year renewal option to be exercised at the Authority's sole discretion.

#### **APPROVED**

7 Award of a Requirement Contract for Inspection and Testing of Fire Standpipe and Sprinkler Systems

Location:

Various (Bronx South)

Administering Department:

Operations Support Services -

Funding Source:

Technical Services

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Operating – Federal

Amount:

\$1,077,886.56

Projected Section 3 Hires:

1

Authorization is requested to award this requirement contract to the lowest responsive and responsible bidder, Richards Plumbing and Heating Co., Inc., for the not-to-exceed amount. The first lowest bidder was deemed non-responsive for failure to submit the required bid bonds. This requirement contract also provides for a one (1) one-year renewal option to be exercised at the Authority's sole discretion.

8 Ratification of a Change Order to Requirement Contract No. 1329047 Awarded to Airtek Environmental Corp.

Location:

Various (Citywide)

Administering Department:

Operations - Technical Services

Funding Source:

Operating - Federal

Amount:

\$430,000.00

Projected Section 3 Hires:

N/A

Authorization is requested to approve the ratification of a change order to a requirement contract awarded to Airtek Environmental Corp. for industrial hygiene and employee health and safety services, which did not require initial Board approval for an initial two-year term with one (1) one-year renewal option, to increase the not-to-exceed amount, in order to fund the continued provision of services during the remainder of the initial two-year term, which commenced on March 5, 2015 and is continuing through March 4, 2017.

#### **APPROVED**

9 Authorization to Enter into an Agreement with AvidXchange, Inc.

Location:

Various (Citywide)

Administering Department:

Finance - Energy Finance

Funding Source:

Operating - Federal

Amount:

\$1,888,295.20

Projected Section 3 Hires:

3

Authorization is requested to enter into an agreement with AvidXchange, Inc. for a web-based Utility Management Information System and related services, commencing on February 1, 2017 and continuing through January 31, 2022, or commencing on such other date as may be determined by the General Manager or the Executive Vice-President for Finance and continuing for five (5) years thereafter.

**APPROVED** 

10 Authorization to Enter into an Agreement with immixTechnology, Inc.

Location:

Non-Development

Administering Department:

IT Infrastructure - IT Business

Solutions Technology

Operating & Capital - Federal &

Section 8

Amount:

Funding Source:

\$2,646,260.34

Projected Section 3 Hires:

N/A

Authorization is requested to enter into an agreement with immixTechnology, Inc. for Kronos Private Cloud Migration Services, commencing on January 1, 2017 and continuing through December 31, 2021, or commencing on such other date as may be determined by the General Manager or the Executive Vice-President and Chief Information Officer and continuing for five (5) years thereafter, which includes two (2) one-year renewal options to be exercised at the Authority's sole discretion, for the not-to-exceed amount, pursuant to the terms and conditions of the US General Services Administration Contract Number GS-35F-0265X.

#### APPROVED

11 Authorization to Enter into an Agreement with Dell Marketing L.P.

Location:

Various (Citywide)

Administering Department:

IT Infrastructure

Funding Source:

Operating & Capital - Federal &

Section 8

Amount:

\$5,651,250.00

Projected Section 3 Hires:

N/A

Authorization is requested to enter into an agreement with Dell Marketing L.P. for the purchase, implementation, maintenance and support services for 6,500 Dell Desktops with five (5) years of warranty, commencing on January 1, 2017 and continuing through December 31, 2021, or commencing on such other date as may be determined by the General Manager or the Executive Vice-President and Chief Information Officer and continuing for five (5) years thereafter, for the not-to-exceed amount, pursuant to the terms and conditions of the NYS Office of General Services Contract Number PM20820.

Board Member Lewis moved that the Members be authorized to meet in Executive Session today to discuss the Civil Investigative Demand.

#### **APPROVED**

Vilma Huertas

Corporate Secretary



# NYCHA Board Calendar Meeting

**Chair's Report** 

November 23, 2016





### **Overview**

- NextGen Goals
- Updates
  - ➤ Re(build), expand and preserve public and affordable housing
    - ❖ New 100% Affordable Sites
  - > Small Area Fair Market Rent
  - ➤ Engage residents and connect them to best-in-class social services
    - ❖ NYCHA's 1<sup>st</sup> Annual Youth Summit
- ☐ Public Housing Outlook
  - > Looking forward to the next administration
    - ❖ NYCHA's Emerging Strategic Focus Areas





## **NextGeneration NYCHA Strategies**

#### Fund

- 1) Secure relief from PILOT
- 2) Improve collection of resident rent and fees
- 3) Lease ground floor spaces
- 4) Reduce central office costs

#### **Operate**

- 5) Transform to digital organization
- 6) Localize property management
- 7) Pursue comprehensive sustainability agenda
- 8) Increase safety and security

### (Re)Build

- 9) Refine capital planning strategy
- 10) Provide land to support creation of affordable housing units
- 11) Use HUD programs to preserve units
- 12) Adopt design excellence practices

#### **Engage Residents**

- 13) Transform from direct service provision to a partnership model
- 14) Leverage philanthropic dollars through a 501(c)(3)
- 15) Connect residents to quality employment





## (Re)Build, Expand, and Preserve



New 100% Affordable Apartments			
Harborview Terrace, Midtown West, Manhattan	<b>Sumner Houses,</b> Bed-Stuy, Brooklyn		
Morrisania Air Rights, Morrisania, Bronx	Twin Parks West, Fordham Heights, Bronx		

#### Fast Facts on NYCHA's 100% Affordable Housing Program

		 ACT

- → <u>Will not</u> displace or raise rents of residents
- → Resident input at visioning workshops will be incorporated into the RFEI

#### **REVENUE**

→Affordable units do not generate sizable revenue compared to market-rate units (NextGen Neighborhoods or 50/50)

#### **OWNERSHIP**

- → NYCHA <u>maintains ownership</u> of the land ensuring long-term affordability
- →NYCHA will continue to manage & operate existing buildings while the selected development team will build and operate the new affordable building

#### **TIMELINE**

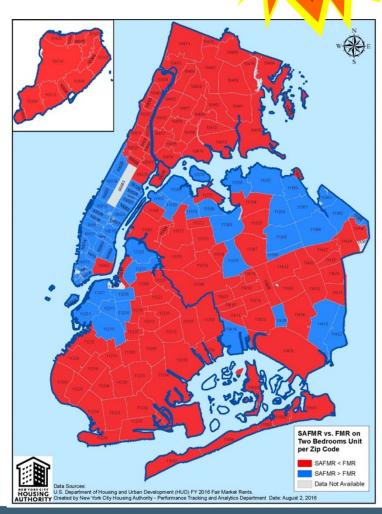
- → Resident education & engagement end of 2016 into 2017
- → Seek developer responses & selection by end of 2017
- → Construction –could start before 2019
- → Completion –as early as 2020





## **Small Area Fair Market Rent**

- Issue: FMRs don't reflect
   differences in rent within metro
   areas
- ☐ HUD's proposed rule: set FMR by zip code
- □ Policy would have had a number of unintended negative consequences in low-vacancy, high rent cities like New York City
- ☐ 55,605 households in New York
  City could have had to pay more
  in rent under the proposal







## NextGen Brooklyn Accomplishments: NYCHA's 1<sup>st</sup> Annual Youth Summit

140+ youth ages 14 to 21
participated in full day workshop
focused on determining
neighborhood priorities and
moving them to action









## **Public Housing Outlook**

Looking forward to the next administration, what can we expect?

Areas of Concern	Possible Implications
Elimination/Merger of HUD	☐ Reduction of NYCHA's budget
Cuts to HUD Budget	<ul><li>Elimination of public housing capital and operating funding</li><li>Reduction in voucher funding</li></ul>
Demolition	☐ Required demolition of aging or high capital needs public housing
Privatization	☐ Incentives or requirements to privatize public housing
Regressive Requirements	☐ Work requirements, tenancy time limits and narrow eligibility requirements such as income or documentation





## **NYCHA's Emerging Strategic Focus Areas**

- ☐ Agency/Leadership
- ☐ Private Sector Transition Discipline
- Deregulation
- Local Control







# NYCHA Board Calendar Meeting

**General Manager's Report** 

November 23, 2016





## **Agenda**

- ☐ NYCHA Key Performance Indicator (KPI) Report
- ☐ Leased Housing: SEMAP High Performer





## **Key Performance Indicator (KPI) Report**

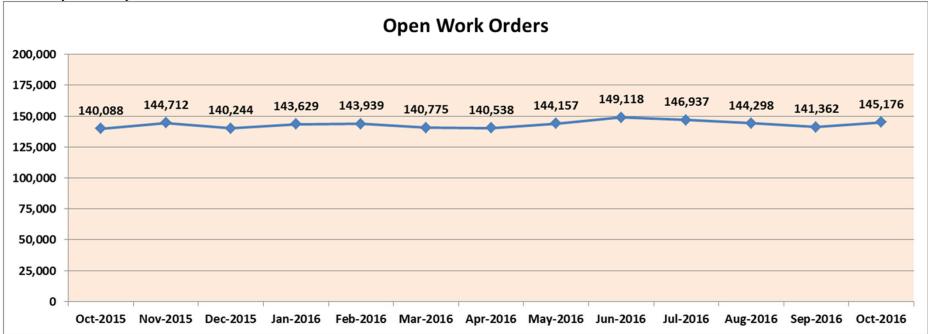
- ☐ The Key Performance Indicator (KPI) report tracks NYCHA's performance in three main areas:
  - Work Orders (Emergencies, Maintenance and Skilled Trades)
  - Vacancies (Apartment Turnaround Time)
  - Customer Satisfaction (Residents satisfied with repairs)





## **Work Orders Overview**

- As of the end of October, there were 145,176 open work orders which was higher than the previous month (141,362).
- In the past 12 months, we created 2.8 million work orders or 232,396 per month; 53,337 per week; 7,620 per day.
- NYCHA closed 2.5 million work orders or 205,266 per month; 47,110 per week; 6,730 per day.

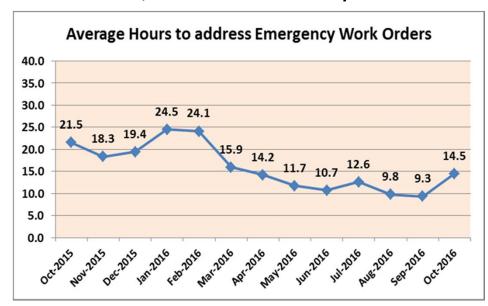


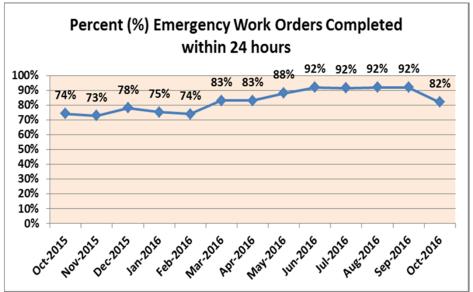




## **Emergency Work Orders**

- Emergency work orders are high priority items such as heat and hot water, gas, elevator outages, etc. NYCHA has a target of 24 hours to respond to these conditions.
- ☐ In October 2016, the average time to resolve emergencies was 14.5 hours, lower than last year and within the 24 hour target.



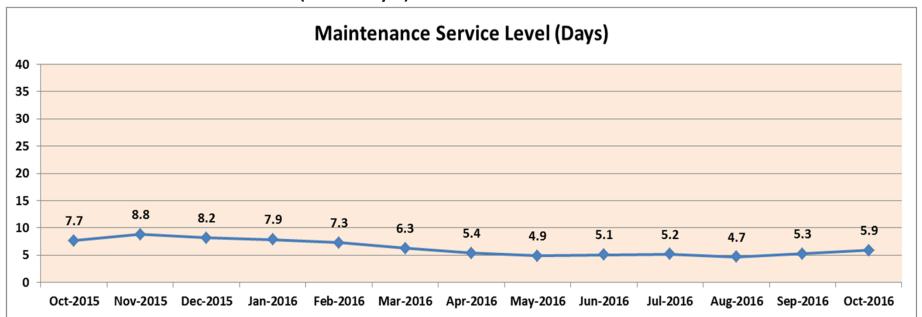






## **Maintenance Work Orders**

- ☐ The Maintenance Service Level measures the Authority's performance in addressing simple repairs. We have set a target of 7 days.
- In October 2016, the service level was 5.9 days, showing a slight increase from the previous month (5.3 days) but a reduction of 24% from October 2015 (7.7 days).

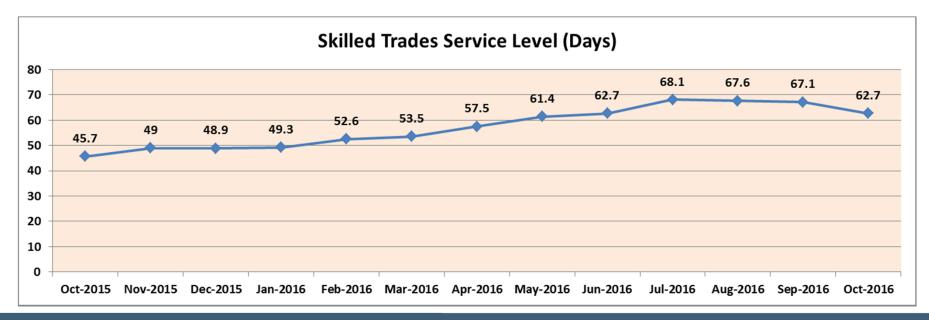






## **Skilled Trades Work Orders**

- ☐ The Skilled Trades Service Level measures the Authority's performance in addressing more complex repairs such as carpentry, painting and plastering.
- ☐ The service level in October was 62.7 days, posting a significant decrease compared to September but was higher than October 2015.

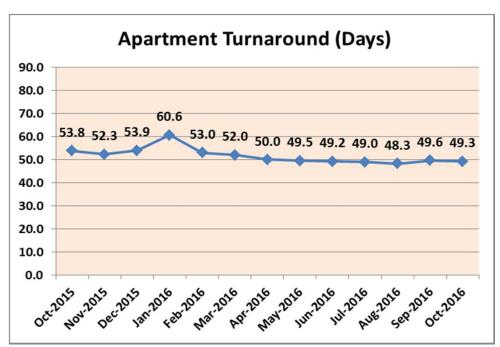


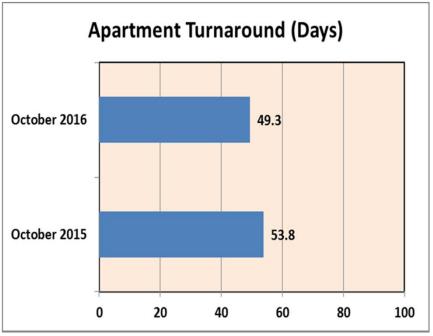




## **Apartment Turnaround Time**

- ☐ The Apartment Turnaround measures the average days to re-occupy a NYCHA apartment after it has been vacated. The target is 30 days.
- ☐ The year to date turnaround for October 2016 was 49.3 days, a reduction of 8% compared to 53.8 days last October.









## **Customer Satisfaction**

The Customer Satisfaction measures the percentage of residents satisfied with the overall experience with their repair. This information is obtained from the results of the monthly robocalls conducted by the CCC for closed work orders.

☐ In October 2016, 80.6% residents reported being satisfied with their repair.









## Leased Housing: SEMAP High Performer





## **NYCHA's Housing Choice Voucher Program**

- □ Largest Housing Choice Voucher program in the country
- ☐ In 2015, NYCHA's HCV program:
  - ➤ Provided housing assistance to **87,000 households**
  - ➤ Housed 209,000 people
  - > Paid \$997,529,314 to private owners
  - Completed 55,681+ Housing Quality Standard inspections
  - > Approved **35,217 increases in rent** to owners
  - > Recertified 79,000 households on the program
- ☐ NYCHA earned SEMAP high performer status for 2015





## **SEMAP High Performer Status**

- ☐ HUD Section Eight Management Assessment Program
- Annual "report card" for Section 8 program



- NYCHA's first High Performer designation since 2004
- Highest designation certified by HUD to PHAs
- Exceeds HUD's standards for program management





Board Member Lewis moved that the Members be authorized to meet in Executive Session today to discuss the Civil Investigative Demand.

#### THREE-THOUSAND ONE HUNDRED AND EIGHTH MEETING

Wednesday, November 23, 2016

#### **ADJOURNMENT**

On Motion, without objection, the meeting was duly adjourned at 11:11 A.M.

Vilma Huertas

Corporate Secretary