

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** NY-600 - New York City CoC

**1A-2. Collaborative Applicant Name:** New York City Department of Homeless Services

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** New York City Department of Homeless Services

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	

In the chart below for the period from May 1, 2021 to April 30, 2022:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	No	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
10.	Law Enforcement	Yes	No	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	No	No	Yes
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	No	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	No	Yes
23.	State Domestic Violence Coalition	Yes	No	Yes
24.	State Sexual Assault Coalition	Yes	Yes	Yes
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1)The New York City Continuum of Care (NYC CoC) welcomes to participate all New York City based persons, organizations, and agencies dedicated to the mission of ending homelessness. We publicize our quarterly public meetings, subcommittees, Annual Evaluation, HMIS, coordinated entry updates and distribute a monthly newsletter on the website and through a 1200+ subscribers' listserv. Anyone can join by attending a public meeting, subscribing to the CoC listserv, and/or joining a CoC subcommittee if applicable/eligible. A link to register for the CoC listserv is located on the website homepage, shown at the bottom of all NYC CoC materials, and an invitation to join, and bring others, is announced at every CoC meeting. The CoC also utilizes the NYC Dept of Social Services (NYC DSS) and Dept. Homeless Services (DHS) social media accounts to encourage participation. Since 2021, DSS hired four new staff persons whose work includes actively communicating and engaging with providers and our coalition communities serving unhoused New Yorkers.

2)The CoC website is ADA compliant and to ensure effective communication w/ individuals with disabilities, it has the capacity of translating to 100+ languages. The website promotes navigation that uses assistive technology such as screen readers and screen magnifiers and promotes easy access to City programs/resources. Additionally, the community engagement team works closely to support CoC members with disabilities to access formal and informal communications and allow for adaptive ways to contribute to and attend meetings.

3)Starting in 2020, the CoC uses a video conference format as an outreach tool for large public meetings and smaller committee meetings to encourage providers who may not otherwise have the time or ability to attend in person meetings. The CoC engages, promotes, and includes member organizations' (many of which serve Black, Latino, LGBTQ+, and persons w/ disabilities) with member outreach and through features in our monthly newsletter. All committees, including the Persons with Lived Experience (PWLE) Committee and Youth Action Board (YAB) regularly conduct membership outreach that emphasizes equity and focuses on ensuring membership reflects the populations served by the CoC. PWLE and YAB members are strongly encouraged to invite current and former program participants to all open CoC meetings. This approach has been successful in reaching new community members interested in applying for HUD funds

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and	
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1) NYC CoC solicits and incorporates views from a diverse group of stakeholders engaged in ending homelessness. In all CoC committees, membership must include representation from at least one government, non-profit provider, an at-large member, a coalition representative and persons with lived experience to ensure balanced representation. Current At-large CoC membership includes financial/technical assistance organizations for supportive housing providers and affordable housing developers. Non-profits involved in the CoC are led by and serve LGBTQ+, persons with disabilities, and black, brown, and other people of color. The CoC uses a general email account the CoC community can use to share announcements with the CoC listserv (e.g., events, job postings, committee openings, and other announcements for the community) and for CoC members and external stakeholders to submit questions and/or concerns to NYC CoC leadership.

2) CoC Public Meeting agendas are designed to offer participants a range of useful CoC Program regulatory related information, and more general homeless services related activities happening in New York City. The CoC regularly monitors participation lists from these, and other CoC meetings looking for new or first-time meeting attendees. The NYC DSS Community Engagement team reaches out to these groups inviting them to present at public meetings to introduce themselves and/or their organization to the CoC. Also, a new feature of the NYC CoC monthly newsletter is an article series called “CoC Spotlight,” to highlight impactful initiatives, programs, CoC members, and more to better connect the community. CoC members submit the articles and photos and are regularly invited to pitch article ideas.

3) Based on feedback collected during committee meetings and other CoC sponsored events, the CoC addresses suggested improvements and new approaches synthesizing feedback and drafting proposals for the Steering Committee’s consideration. Additionally, during quarterly public CoC meetings (with an average of 180 attendees), the CoC solicits input from the community by using post meeting feedback surveys to improve future meeting engagement, content, and shared resources. Additionally in 2021 the CoC and YHDP planning committee held a series of convenings of Subject Matter Experts (SME’s) do inform development of action steps to address key YHDP goals, which further expanded the reach of feedback beyond typical CoC members.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
NOFO Section VII.B.1.a.(4)		
Describe in the field below how your CoC notified the public:		
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

**(limit 2,500 characters)**

1)The CoC widely distributed the 2022 New Project RFPs on DSS, HRA and DHS social media accounts, through the email listserv of 1200+ subscribers, and created a dedicated 2022 NOFO page on the CoC website where the RFP was posted with the submission timeline and useful resources. Four provider coalitions disseminated the RFPs, reaching 5000+ organizations across NYC, including many that had not previously applied for CoC funds. The RFPs stated “the CoC encourages applications from applicants not previously awarded CoC Program funds... the CoC provides technical assistance to ensure the process is accessible to all eligible organizations, including those who have not received CoC funds in the past.” Instructions, definitions of key terms, and eligibility criteria are incorporated into the RFP, and guidance is embedded throughout to make the process accessible to those unfamiliar with the CoC Program. DSS also held a bidder’s conference and office hours providing individualized technical assistance to any requesting organization, with a focus on first time applicants, as needed.

2)The CoC’s local competition uses a request for proposal (RFP) to solicit new project applications that will be funded using CoC reallocation and CoC Bonus funds. After the RFP release, bidders’ conference(s) are held for interested applicants where the local submission process (e.g., timeline, preferred file type, and how to use the dedicated CoC to submit the application) is described in detail. The RFP describes local, and HUD required threshold criteria as well as the scoring methodology, performance expectations, and new project rubric. Prospective applicants are also informed how, if selected by the NYC CoC, their application will be included in the CoC Collaborative Application.

3)In the FY22 Local New Project competition, a total of 14 projects were submitted for consideration. Of those, all projects were reviewed by CoC staff to confirm they met project threshold criteria. Eleven project applications met the standard and were shared with a new project committee for review and scoring using a standard set of metrics focused on program design and likely performance.

4)The RFP was posted on our WCAG 2.1 compliant website (which has the capacity to translate into 100+ languages and can utilize assistive technology like screen readers and magnifiers) and shared by email in electronic format.

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	



18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

**(limit 2,500 characters)**

1)New York City is a single Consolidated Plan jurisdiction and NYC Mayor’s Office of Operations is the Plan lead. NYC Dept. of Social Services/Homeless Services (DSS/DHS) is the NYC Emergency Solutions Grant (ESG) recipient; CoC Collaborative Applicant; and CoC HMIS lead. DSS/DHS staff also serve as CoC Steering Committee Co-chair, CoC Steering Committee members, and staff CoC Committees. This multifaceted role allows for DSS/DHS to navigate a large city bureaucracy while keeping the community involved in decision-making regarding funding allocations, program activities, performance standards and other activities. DSS/DHS gives annual presentations on the ESG program at CoC meetings to share updates and elicit community feedback. ESG staff also regularly attends COC committee meetings where ESG funding is, and can be, discussed. The same process described above was followed when allocating ESG-CV funds.

2)ESG-related funding and performance issues are discussed at CoC Chair meetings and with NYC CoC partners. The ESG program recipients are all HMIS participating projects. Therefore, the NYC CoC System Performance Measures and other performance reports are inclusive of the ESG program performance. Additionally, ESG funds a portion of the NYC Coordinated Entry system (CAPS), which is actively evaluated by the CoC CAPS committee and regularly reports to the CoC Steering Committee on performance.

3)As CoC HMIS lead, DSS/DHS has a specialized team led by the NYC CoC HMIS Director that conducts all data analysis and performance reporting for NYC CoC and ESG projects. For the required Consolidated Annual Performance and Evaluation Report (CAPER) and Annual Action Plan (AAP), DSS/DHS uses NY-600 HMIS data, uploaded into the SAGE reporting system, to assess ESG program outcomes. SAGE reports are shared with DSS agency leadership and ESG-funded program leadership to support overall agency performance management efforts, this includes Point-in-Time (PIT) count and Housing Inventory Count (HIC) data for the Consolidated Plan.

4)DSS/DHS consults with NYC Mayor’s Office of Operations and CoC members on ESG and Con Plan funding decisions to ensure prioritization of projects that incorporate best practices (e.g., low barrier/Housing First programs). DSS/DHS regularly meets with NYC Mayor’s Office of Operations, other CoC government partners, and CoC members with lived experience regularly to ensure CoC input and data are reflected in the larger Consolidated Plan.

<b>1C-3.</b>	<b>Ensuring Families are not Separated.</b>	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	
	NYC Right to Shelter (RTS) decrees & legal mandates ensure that reported gender is not used to separate or discriminate against families or individuals.	Yes

<b>1C-4.</b>	<b>CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.</b>	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

<b>1C-4a.</b>	<b>Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.</b>	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

**(limit 2,500 characters)**

Dept. of Homeless Services, the lead NYC CoC agency, partners in several ways with the NYC Department of Education (DOE) and early childhood services providers to ensure homeless students are connected to education services. This effort includes formal partnerships with the DOE’s Office of Community Schools (OCS), Students in Temporary Housing (STH) and early childhood providers. This work is informed by a close partnership between DOE and DHS, including an inter-agency data sharing MOU that provides shelter staff with daily school attendance for all public school students living in their shelter & high-level collaboration on innovative partnerships.

DOE’s OCS and STH teams supports more than 350 dedicated school & shelter-based personnel providing direct supports to students affected by homelessness. DOE STH staff are located directly in shelters, engaging families to ensure they are fully informed & supported in all aspects of their educational needs. This includes dedicated assistance on enrollment, no-cost school transportation options, access to school health and mental health services, direct donations of school supplies, warm winter clothing, personal hygiene kits, and other basic needs. The DOE also dedicated two intake personnel to the central family shelter intake center in the Bronx for all households seeking shelter, ensuring families are informed from the start about all available school-related supports & resources. DOE and DHS use a data tool for shelter staff in 25 shelter locations that leverages real time data on student attendance, academic performance, & credit accumulation; a rigorous implementation and impact evaluation is underway to inform further rollout efforts. The agencies have also collaborated on joint training efforts bringing together front-line staff to strengthen working partnerships and enhance supports for families.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
NOFO Section VII.B.1.d.		

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The CoC adopted written policies that summarize educational rights and services eligibility for educational services requiring all CoC projects at intake and as necessary to inform families with children and youth of their rights. The policy requires project staff assist eligible households receiving those services. The DOE also issued guidance for all schools to assist in assessing the needs of students affected by homelessness, with a focus on helping students disconnected from school to become re-engaged. DOE shelter-based personnel were provided with specific guidance to support remote engagement of families. Additionally, NYC DOE maintains a formal NYC Chancellor’s Regulation that memorializes its obligations under McKinney-Vento. The regulation clarifies key issues and obligations each school must meet, including families’ rights regarding school enrollment and student transportation. Each of the DOE’s approximately 1,600 public schools must identify a dedicated School Based Students in Temporary Housing (STH) Liaison. School personnel receive annual training in the fundamentals of school-based supports for students affected by homelessness and guidance on accessing additional resources to meet special needs. Inter-agency collaborative training with both shelter and school personnel ensures all frontline staff are well informed of key functions and resources available through partner agencies. DOE supports broad engagement with homeless families including outreach and referral to Universal Pre-K; summer enrichment programs & youth employment; middle school and high school selection fairs; etc. Each summer, DHS and DOE collaborate on efforts to relocate families to be close to the youngest child’s school of origin, mitigating educational disruption. In an initiative led by the Department of Information Technology and Telecommunications, the City has installed WiFi in its shelters for families with children.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	Yes
2.	Child Care and Development Fund	Yes	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	No
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.	Subsidized early education (CCDBG funded childcare)	Yes	Yes

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.	

**(limit 2,500 characters)**

1)The DV CoC Committee informs, and updates CoC-wide policies related to housing for domestic violence, dating violence, sexual assault, and stalking survivors. This committee’s activities include convening a DV pilot to inform the incorporation of survivor needs into the City’s coordinated entry system, creation of the Rapid Rehousing Workgroup, and creating a DV-specific prioritization tool. The Mayor’s Office to End Domestic and Gender-Based Violence (ENDGBV) and Human Resources Administration Domestic Violence Services (HRA DVS) assist City agencies and CBOs with the development and review of domestic violence (DV)-focused best practices, including policies and protocols. Over the past few years, the NYC CoC has greatly increased its collaborative work with City agencies involved in serving survivors of domestic and gender-based violence (DVGBV) survivors like HRA DVS and the ENDGBV, DVGBV service providers, and survivors.

2)The DV CoC Committee works to ensure housing and services provided in the CoC are trauma-informed and meet the unique needs of survivors by engaging a wide range of CBOs, including culturally specific organizations and persons with lived experience. The DV CoC Committee is co-chaired by ENDGBV, New Destiny Housing Corporation, and a survivor w/ lived homeless experience. Twenty organizations, including several culturally specific organizations, participate in the committee. The Rapid Rehousing (RRH) Workgroup includes 7 current RRH program providers and is co-chaired by New Destiny Housing and ENDGBV. The RRH Workgroup meets monthly to discuss best practices with a technical assistance consultant. ENDGBV convenes the Coordinated Entry Advisory Group to ensure survivor and provider feedback is meaningfully incorporated into grant implementation activities. Nearly half of the members have lived experience and are compensated for their participation, including a separate meeting w/ only persons with lived experience to ensure the group’s work is survivor informed. Technical assistance providers Safe Housing Alliance specialize in racially equitable, trauma-informed, and survivor-centered approaches, participate in the advisory group meetings, and conduct listening sessions with survivors. Feedback from the advisory group and listening sessions are incorporated into the implementation process, ensuring the changes made to CAPS and other coordinated entry-related processes are trauma-informed reflecting the unique needs of survivors.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below how your CoC coordinates to provide training for:		
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

1. NYC CoC DV Committee in partnership with ENDGBV and DVS help to identify staff training needs and establish and provide ongoing advanced staff trainings. Trainings cover trauma-informed care, the intersection of domestic violence and other forms of abuse, and best practices for serving survivors in shelter and housing. The trauma-informed care training provides an in-depth understanding of primary and secondary trauma and builds skills for using trauma-informed principles to engage clients. The semi-annual trainings are virtual and accessible, reaching 700+ staff per year. Service providers are trained on best practices for engaging survivors using trauma-informed, client-centered, and culturally sensitive approaches; risk assessment/safety planning; and skill building to support survivors' navigation of systems and resources (i.e., housing/shelter, family court, public benefits).

2. Coordinated entry staff and other staff at City agencies and CBOs using NYC's coordinated entry assessment, the CAPS (Coordinated Assessment and Placement System) Survey, receive the aforementioned semi-annual trainings on trauma-informed practices. In addition to their training efforts, ENDGBV and DVS partner with staff across multiple homeless system access points, survivors with lived experience in the homeless system, and technical assistance providers at Safe Housing Alliance to make the CAPS Survey and coordinated entry process more transparent, accessible and trauma informed. The ENDGBV and DVS Coordinated Entry staff host drop-in hours twice weekly to ensure service providers receive training on how to use the system, get immediate assistance for questions about coordinated entry/CAPS, and understand the consent form/who sees their information and when so that survivors can get the most accurate access to resources, they are potentially eligible for and know their rights when using the system. Beginning this Fall, a training on coordinated entry for domestic and gender-based violence (DVGBV) will also be added to the semi-annual training series for all service providers.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below:		
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

**(limit 2,500 characters)**

1)De-identified aggregate data is collected from various sources on persons experiencing domestic and gender based violence, including the NYC Domestic Violence Hotline operated by the Mayor’s Office of Criminal Justice (MOCJ), End Domestic and Gender Based Violence (ENDGBV) Family Justice Centers (FJC), DHS, HRA Domestic Violence Services (DVS). In 2021, the DV Hotline answered a total of 93,753 calls, including 6,970 unduplicated calls for DV emergency shelter. Additionally, ENDGBV’s FJCs maintain a confidential database that captures client service utilization and basic demographics to ensure clients are connected to the most appropriate services. Clients are explicitly asked to give permission to have their information stored in this confidential database. The database is frequently used by FJC staff to analyze service needs, including shelter, permanent housing, and other economic empowerment needs. ENDGBV analyzes aggregate DV offense data from NYPD to better understand which communities are most impacted by DV and works across agencies to create strategies for outreach and service provision within those communities. Staff from ENDGBV, HRA, and DHS work to ensure DV information remains de- identified.

2)The ENDGBV and HRA coordinated entry team use aggregate, de-identified data from the FJCs and NYPD to inform the prioritization protocols for coordinated entry. NYC-specific data illustrating which communities are most at risk for domestic and gender-based violence along with data on communities are most impacted by homelessness is used to refine the domestic violence vulnerability assessment and program-specific prioritization processes. ENDGBV and HRA have also used aggregate, de-identified CAPS survey data to inform a pilot program that is improving HRA DV shelter capacity to assist residents in applying for supportive housing. With more than 100 DV/GBV-specific sites now using CAPS, aggregate, de-identified CAPS data captures a larger, more accurate picture of survivors’ needs and will be used to improve future programming and coordinated entry strategies.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. the emergency transfer plan policies and procedures; and	
	2. the process for individuals and families to request an emergency transfer.	

**(limit 2,500 characters)**

1)The CoC adopted a VAWA-compliant Emergency Transfer (ET) plan requiring all NYC DV ES, TH & PH providers use consistent procedures prioritizing survivor safety. Survivors of DV, dating violence, sexual assault, stalking and/or trafficking who identify a threat of imminent violence if remaining in their current home can request an ET to a new unit. The protocols emphasize safety and access to victim-centered services for survivors.

2) NYC’s two largest PHAs, New York City Housing Authority (NYCHA) and the Department of Housing Preservation and Development (HPD) both have ET processes in place. NYCHA uses VAWA compliant process for survivors to request an ET or to bifurcate their lease if the person causing harm shares the lease or is the sole lease holder. HPD has worked closely with ENDGBV over the years to develop a process for survivors to request VAWA accommodation when the harming party and the survivor are on the same voucher. The survivor is referred to the FJC for safety planning and risk assessment and works with HPD to receive their own housing choice voucher (HCV). As reflected by the demand for EHV’s in NYC, voucher-based rental assistance is the most commonly used subsidy by domestic and gender-based violence survivors in the city. The majority of survivors living in community live in privately owned buildings, and EHV quickly became the sought-after resource for survivors who needed to flee DV without moving into shelter. EHV’s were widely advertised, including a City webpage dedicated to the EHV program and contact information for agencies and survivors interested in accessing the vouchers for survivors in community fleeing DV. ENDGBV convenes providers weekly and sends regular updates on protocols, including those around safety and portability of the vouchers.

**&nbsp;nbsp;**

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC’s geographic area.

**(limit 2,500 characters)**

Survivors of domestic violence, dating violence, sexual assault, or stalking can access NYC housing options through the CAPS survey. The survey determines potential eligibility for city, state, and federal housing programs, and provides next steps and contact information to pursue those options. The coordinated entry team adds new housing programs and services to CAPS as they become available, so that whenever someone completes a survey, they get a complete list of all potential resources. There are 44 agencies and over 100 domestic and gender-based violence sites for survivors to access CAPS, and 3,000 more sites throughout the city. Within CAPS, detailed information on housing resources can be accessed and printed Information about CAPS, how to gain access to CAPS, as well as information on various housing programs can be found on the CoC website. ENDGBV will also be adding a housing resources page to NYC Hope web portal which will provide links for all housing program descriptions, direct survivors to the FJC to use CAPS to access their housing resources and provide instructions and contact information to providers interested in registering as a new site in CAPS.



1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

1 and 2. As a part of the SSO CE DV Bonus grant, a measure to prioritize survivor safety was added to CAPS to facilitate the access to comprehensive services offered by the Mayor’s Office to End Domestic & Gender-based Violence (ENDGBV), HRA DVS, and other nonprofit service providers. They may also access the Safe Horizon Hotline, 311, or NYC Hope, the web-based portal for NYC based DV services. Survivors and victims, regardless of where they access CAPS, are given detailed contact information and instructions to access these resources upon completion of the survey. The hotline is staffed 24/7, seven days/week to ensure all persons fleeing or attempting to flee DV or sexual assault has immediate access to crisis response services. The CoC DV Committee works closely with victim service providers (VSP) to establish referral processes that respect client choice and ensure protocols are trauma-informed and victim-centered. ENDGBV operates NYC Family Justice Centers - confidential, client-centered, safe settings that provide access to services e.g., counseling, legal, case management. VSP uses CAPS to ensure clients are informed of available resources, and that clients can choose based on self-identified needs like housing, shelter, and economic empowerment services.

3. CAPS protocols protect survivor confidentiality with transparency regarding how and when a client’s information is stored and shared and only asks for necessary information to determine housing eligibility. Survivors sign a detailed, time-limited consent form describing how their info will be used and can request to withdraw their consent at any time. DV planning grant for Coordinated Entry is prioritizing changes to CAPS that protect confidentiality and ensuring HUD funded providers use compliant databases. Convening ongoing forums with survivors, working with Safe Housing Alliance, and engaging with a researcher around coordinated entry and VAWA compliance, helps ensure that incorporating DVGBV survivors into the current coordinated entry system protects survivor safety and confidentiality.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes

3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes
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1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance. NOFO Section VII.B.1.f.	
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Describe in the field below:

1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1)NYC Department of Homeless Services (DHS) and the NYC CoC maintains up to date policies and procedures addressing discrimination based on federally protected classes including LGBTQ+ persons. On an as needed basis, policies are reviewed and updated to address feedback from stakeholders and needed changes to how providers work with, and deliver services, to their program participants. Additionally, DHS and NYC CoC funded providers are contractually obligated to incorporate DHS policies into new hire onboarding, including the procedure for Equal Access and anti-discrimination training for staff. Refresher trainings are offered as needed and the NYC COC hosts annual refresher trainings for CoC funded providers.

2)DHS and NYC COC have anti-discrimination polices which are provided to all service providers. When policies are updated, providers are notified, updated policies are shared with them, and training is offered as needed to ensure compliance with the new policies. DHS and NYC COC expect all polices to be adopted and implemented by all contracted providers.

3)Providers receive annual contract monitoring visits by DHS and CoC Providers are evaluated annually on this and other service delivery metrics.

4)Through annual contract monitoring and project evaluations, the CoC and DHS identify providers who may fail in meeting the set standards. When DHS finds noncompliance, an intervention and corrective action appropriate for the issue is developed.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. NOFO Section VII.B.1.g.	
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You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
NYC Housing Preservation and Development	49%	Yes-Both	Yes
NYC Housing Authority	48%	Yes-Both	No

1C-7a. Written Policies on Homeless Admission Preferences with PHAs.	
NOFO Section VII.B.1.g.	

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC’s geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

- 1)The two largest public housing agencies in the nation are the NYC Department of Housing Preservation and Development (HPD) and NYC Housing Authority (NYCHA). HPD oversees a Housing Choice Voucher (HCV) program, has a Moving On strategy, and has no public housing. HPD has adopted homeless admission preferences. HPD has 46 CoC-funded subrecipient projects that are required to abide by not only HUD requirements, but also the established HPD homeless preferences as well. HPD is a voting member, former Co-Chair of the CoC Steering Committee, and Co-Chair of the Performance & Quality Improvement Sub- Committee of the CoC. NYCHA oversees public housing and housing choice vouchers in New York City and has adopted homeless admission preferences.
- 2) NYC CoC has relationships with both local PHAs.

1C-7b. Moving On Strategy with Affordable Housing Providers.	
Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

1. Multifamily assisted housing owners	Yes
2. PHA	Yes
3. Low Income Housing Tax Credit (LIHTC) developments	Yes
4. Local low-income housing programs	Yes
Other (limit 150 characters)	

5.		
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1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section VII.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section VII.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		<b>Program Funding Source</b>
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section VII.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program. Not Scored—For Information Only	
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Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.
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PHA
The New York City...
The New York City...
New York State Ho...

## 1C-7e.1. List of PHAs with MOUs

Name of PHA: The New York City Department of Housing Preservation and Development

## 1C-7e.1. List of PHAs with MOUs

Name of PHA: The New York City Housing Authority

## 1C-7e.1. List of PHAs with MOUs

Name of PHA: New York State Homes and Community Renewal

## 1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	174
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	174
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1)In 2014, the NYC CoC Steering Committee voted to require all existing and new renewal projects to comply with Housing First (HF) principles and admit clients without preconditions or prerequisite service participation. The CoC monitors projects throughout the year by reviewing HUD APRs, spot-checking project data using a custom-built HMIS Tool for the NYC Data warehouse, and annually conducting project performance evaluations looking at HF and rapid placement/stabilization practices. For newly awarded projects, the NYC CoC works with providers to establish policies and procedures that ensure the HF approach is followed. Providers are required to use a client-centered approach, incorporating support services that meet client needs, and moves at a pace comfortable to the client.

2)NYC CoC looks at HMIS performance metrics to determine if a project is following the HF model. Metrics include the project’s utilization rate and if the project is serving literally homeless persons. The local priorities survey, a component of the annual project evaluation, is updated regularly to address the successful implementation of HUD requirements not captured in the HMIS data. In addition to the annual evaluation metrics, DSS conducted an evaluation of the NYC coordinated entry process for client matching into an array of permanent and supportive housing programs to shorten and streamline the process. The internal system evaluations identified several avenues for improvement including easing the process for client document collection and record sharing: consolidating requirements across NYC-specific programs where possible; and revision of restrictive placement requirements that serve as barriers when matching potential tenants with available units.

3)NYC Housing Preservation and Development (HPD), in coordination with NYC CoC, annually review project policies, intake and eligibility forms, and leases, to ensure participants are not terminated or rejected for failure to participate in voluntary services. Projects found to have policies/procedures not in alignment w/ the HF philosophy are required to update their policies and admit participants without imposing barriers as a condition of funding. To confirm projects are prioritizing rapid placement, projects with vacant units are required to outline the reason for the vacancies to ensure participants are not screened out. Mid-year refresher trainings are conducted to ensure subrecipients are using a HF approach.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
	1. your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
	2. whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;	
	3. how often your CoC conducts street outreach; and	
	4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)



1) NYC Department of Homeless Services (DHS) street outreach providers work in multi-disciplinary teams to seek out individuals living in public spaces with the goal of quickly linking them to services and bringing them indoors. The Outreach (OR) teams focus on chronically street homeless and other vulnerable persons living outside to ensure they are safe from risk of injury or death. Following a “housing first” philosophy, OR teams use a harm- reduction approach, building relationships w/ historically service-resistant individuals. Street homeless individuals are connected to low-barrier stabilization beds, low-barrier drop-in centers year-round shelter and transitional beds as well as showers, food, laundry, transportation, social services, medical appointments, etc. OR teams provide an array of services to assist move-ins to ES, TH, or PH, addressing mental health, substance abuse, and other issues.

2) OR providers cover 100% of the CoC geographic area across the five boroughs, including the streets (surface area) and the New York City subway system.

3)OR teams conduct outreach 365 days/year, 24 hours/day. OR teams also conduct intensive canvassing in areas where street homeless individuals are known to gather.

4)OR teams meet with individuals either on the street or in OR offices to complete crisis intervention assessments and clinical evaluations, and to determine any risk of harming self or others. Teams work to secure documents and benefits, such as public assistance, SSI/SSD, Medicaid, VA benefits, and other. OR teams use an ongoing intensive case management model to engage and discuss housing and work to rapidly move individuals into transitional housing and/or PSH. Teams complete housing applications and support individuals throughout the housing process, including initial assessments, interview preparation, apartment/room visits and other housing related activities for all eligible persons regardless of race, color, national origin, religion, sex, gender identify, sexual orientation, age, familial status, or disability.

<b>1D-4.</b>	<b>Strategies to Prevent Criminalization of Homelessness.</b>	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	Yes
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	718	750

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	No
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	
	Overview of cash benefits	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1)Through regular public meetings, listserv announcements, and the CoC website, the CoC ensures organizations know what public benefits are available and how to apply for them, including SSI, TANF/Safety Net Assistance, SNAP and Medicaid. NYC Human Resources Administration (HRA) additionally shares info about mainstream benefits to providers via correspondence, communications and AccessHRA, a web-based public benefits screening and enrollment portal. Both the CoC and NYC HRA websites can be viewed in 12 languages and are compliant with Web Content Accessibility Guidelines 2.1

2)CoC collaborates with NYC DSS/HRA/DHS to connect homeless clients to Medicaid. All CoC providers assist participants in applying for public benefits and services. Providers have partnerships with dedicated homeless healthcare providers to ensure access to health care tailored to their unique medical and mental health needs. Many CoC providers offer on-site clinicians and health care services, connect participants to primary care providers for preventative care to reduce the use of emergency services, to reduce unnecessary Medicaid spending. On-site programming promotes healthy, affordable eating habits, which encourage improved utilization of SNAP benefits and overall health. HRA and DHS also offer a wide array of services and/or direct referrals to medical, mental health, case management and/or substance use services for individuals in need.

3)In 2021, the SOAR Workgroup was incorporated into the Income Access Committee to make implementation of the model in NYC a more central and supported goal of the NYC CoC. The NYC CoC Income Access Committee, composed of a diverse group of CoC stakeholders, now leads the strategic implementation of SOAR in NYC and encourages CoC organizations to train case managers (CM) on the SOAR approach. The CoC Newsletter announces upcoming SOAR training cohorts, Review Sessions, and National SOAR Webinars. Additionally, the Annual Evaluation includes a scored question asking if CoC Program Staff used the SOAR model to assist clients in applying for SSI/SSDI benefits. The SOAR approach, in combination with the Social Securities' Sequential Evaluation, is also utilized by HRA's Wellness, Employment, Comprehensive Assessment and Rehabilitation (WeCARE) to assist clients with medical and/or mental health barriers to employment access SSI/SSDI for a better quality of life.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

NYC DHS opened several non-congregate sites since 2020 to allow emergency shelter clients to safely isolate and quarantine in an effort to slow the spread of COVID-19. Starting with one small site in March 2020, DHS was able to provide sufficient capacity to meet the varying demand including during the most intense pandemic waves, such as during the Omicron peak. In addition to standard shelter services, medical services and COVID testing and treatment are provided. DHS continues to operate isolation and quarantine sites for current emergency shelter clients. DHS opened and continues to operate single and double room facilities for clients at high risk for COVID-19 and others who need a non-congregate setting for medical, mental health or safety reasons.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:

1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and
2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

1)The NYC CoC partners with the NYC Department of Health and Mental Hygiene (DOHMH), Department of Social Services (DSS), Department of Homeless Services (DHS), Human Resources Administration (HRA), and the Department for Youth and Community Development (DYCD) to develop policies and procedures ensuring robust surveillance, investigation, response and prevention of infectious diseases among individuals currently or previously experiencing homelessness in emergency shelter, transitional housing, and permanent housing including permanent supportive housing. Through its routine work across Division of Disease Control, Mental Hygiene, Community Outreach and Engagement, Emergency Preparedness, Healthcare System Support and Housing programs--as well as its robust, multidisciplinary emergency response structure--DOHMH coordinates infectious disease prevention efforts with the following activities in close partnership with city, state and federal agencies, local social service organizations, healthcare providers and other stakeholders.

2)DOHMH worked with all supportive housing congregate and scattered site programs to rapidly and systematically detect infectious disease cases, notify agency partners and affected individuals and coordinate related response activities, conduct case and contact investigations and related monitoring and linkage to care activities, conduct whole genome sequencing and related analysis, recommend and implement interventions to prevent and interrupt transmission, coordinate testing, vaccination and treatment as indicated, develop and coordinate access to resources to support disease prevention and response (e.g. PPE, isolation), identify and address barriers to care, develop, consult on and disseminate guidance documents and related resources, provide technical guidance and consultation to providers, sites and individuals, provide educational materials and resources for the public, healthcare providers and community partners, conduct routine and ad hoc data analysis to monitor trends and identify high- risk populations, build capacity across communities to support outbreak preparedness, prevention and response, ensure and promote equity across all program activities, provided on-site testing and vaccination at SH programs.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1)The NYC Department of Health and Mental Hygiene (DOHMH) is an active member of the CoC and provides specific information and outreach to all health and behavioral health agencies within New York City. DOHMH partners with NYC Health and Hospitals (NYC H+H), NYS Department of Health and NYS Office of Mental Health to consistently provide up to date guidance on public health directives and infection control. DOHMH holds contracts with more than 5000 behavioral health programs throughout NYC, through on-going provider webinars, active participation by the Supportive Housing Network of New York, development and dissemination of guidance document and direct technical assistance to supportive housing programs all NYC supportive housing providers are provided with consistent and updated information on infection control procedures, including those for Monkey Pox. All supportive housing programs had access to onsite vaccination and testing for Covid 19. DOHMH, through its Congregate Setting Research and Investigative unit, also provided direct assistance in preventing and managing disease outbreaks at residential settings, which include site specific technical assistance and support.

2)Coordinating and providing personal protective equipment (PPE) to all congregate sites.

3)Working with all supportive housing programs, DOHMH created and implemented the Vaccine Champion toolkit. This toolkit was focused upon building confidence in vaccines in both staff and residents in supportive housing. And provided tools for programs to develop champions within their communities to support public health practices.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	

Describe in the field below how your CoC’s coordinated entry system:

1.	covers 100 percent of your CoC’s geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

**(limit 2,500 characters)**

1)NYC’s Coord Assessment & Placement System (CAPS) covers CoC NY-600 entire geographic area. CAPS includes over 1,000 agencies, 4,000 programs and 7,000 active users in all 5 boroughs plus Long Island and Westchester County including mainstream providers and homeless services providers.

2)The Coordinated Assessment Survey is a standardized assessment tool available to all users of CAPS. It a series of basic demographic questions to determine potential eligibility for various types of supportive housing and city, state, and federal rental subsidies. CAPS uses administrative data from multiple City and State systems in both the survey and the supportive housing application. The survey and application are a combination of verified administrative data, client self-report information, provider assessment and supporting documentation.

3)Every month CAPS releases updates, enhancements, and new functionality to meet the needs of the users. Through one-on-one feedback, focus groups, the standing Continuous Systems Improvement Committee and additional evaluation, CAPS gathers feedback regularly and updates the system accordingly. CAPS Policies and Procedures are updated via Committee at least once every two years, and more regularly as needed.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

1)CAPS is accessible online to over 7,000 users. Access points provide affirmative marketing regardless of race, color, national origin, religion, sex, gender identity, sexual orientation, age, familial status, disability. Special efforts to ensure access include outreach in multiple languages and targeted marketing to those least likely to apply (e.g., people with disabilities, young people, seniors, LGBTQ people, racial/ethnic minorities, people not engaged in services and those with limited English proficiency-LEP). All participating organizations take reasonable steps to provide CAPS materials, with consent forms, in multiple languages to meet LEP applicant needs. Translation and sign language interpretation services are accessed by calling 311 or contacting the NYC Office of Constituent Services.

2)Households are assessed using a Standardized Vulnerability Assessment (SVA) and the neediest are prioritized based on criteria established in CAPS (e.g., living situation, Medicaid service utilization, system contacts and functional impairments). For PSH, CAPS list eligible households in accordance w/CPD 16- 11 using SVA score and length of homelessness. Single Adult shelters must complete surveys within two days of entry. Results used by housing specialists for exit strategies, ensuring PH options reflect client preference and the best/quickest resolution of homelessness. Monitoring and evaluation are done regularly by HRA with the CoC Continuous Systems Improvement (CSI) committee. Evaluation data informs CSI improvements to survey access sites, application submission, referrals, and placement.

3)Strategies to ensure the most vulnerable are prioritized for vacancies include multiple CAPS access points, the SVA, a detailed housing inventory, Coordinated Entry Team individual case review efforts, and regular monitoring of administrative data.

4)By using existing administrative data from City and State systems, pre-population of existing data in associated applications, and electronic referrals, CAPS reduces the burden on CAPS users. In addition, income and identity documents are available to users after completing a CAPS survey.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/01/2022

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:



1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

**(limit 2,500 characters)**

1)NYC tracks racial disparities in the experience of homelessness monthly, analyzing DHS administrative data from CARES on those served in our three DHS shelter systems—Single Adults, Adult Families, and Families with Children—by race and ethnicity. On an annual basis, we compare these findings to the distribution of the full NYC population and of the NYC population in poverty based on American Community Survey data. We additionally conduct in-depth ad hoc assessments (using multiple datasets) to gain new insights and inform routine program tracking. In 2021, we analyzed CARES data on length of stay and shelter exits by race and ethnicity; based on our findings, monthly race/ethnic indicators in these areas are being implemented in 2022.

2)Analysis of first quarter 2022 DHS data show continued substantial disparities by race and ethnicity in the experience of homelessness in NYC. In particular, more than half of all New Yorkers served in DHS homeless shelters are Black, as compared to just fewer than a quarter of the full NYC population. Even after controlling for poverty, Black New Yorkers experience far higher rates of homelessness than individuals of other races and ethnicities. Hispanic New Yorkers also experience disproportionate rates of homelessness compared to Whites and Asians. NYC's 2021 in-depth analysis of the experiences of individuals served in DHS shelter revealed modest differences in length of stay and housing placement patterns. Among all individuals in adult-only (AO) households served in DHS shelter over the course of a year (2019), White individuals averaged 335 days in shelter across a 5-year study period, less than the average among Black (396 days), Hispanic (382 days), and Asian (394) individuals. Among families w/ children, rates were more similar by race/ethnicity, with the lowest average among Hispanics (457 days) and the highest among Whites (489 days). Overall shelter exit rates differed little by race/ethnicity, but somewhat greater differences were found in exit type—again, particularly in AO households, where the rate of subsidized housing placements (as a proportion of unduplicated exits) was highest among Blacks (22%), followed by Hispanics (18%) and Asians (17%), and lowest among Whites (14%). This is consistent with the length of stay findings, in that subsidized placement efforts generally target individuals with substantial time in shelter; subsidized placements also have the lowest return to shelter rates.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes

4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

We are committed to promoting equity throughout the City’s homeless services system. The historic and systemic factors driving higher rates of homelessness among Black and Hispanic New Yorkers are largely outside of Department of Homeless Services (DHS) control but highlight the critical importance of high quality homeless services that meet the needs of people of color. In Single Adult shelter, our 2021 findings indicating longer length of stay (and higher rates of subsidized placement) for people of color reinforce the importance of efforts to expand subsidized housing opportunities for individuals in shelter. NYC invests heavily in a range of efforts to facilitate housing placement, particularly to subsidized units. In the past year, this has included increasing the rental subsidy limits in the City-funded rental assistance program and implementing the HUD Emergency Housing Voucher program in collaboration with NYC PHAs and CoC partners. NYC continues to increase the number of supportive housing units through the NYC 15/15 initiative, and to improve the supportive housing process. The latter includes improvements to NYC’s Coordinated Assessment and Placement System and collaboration with HUD- funded technical assistance to produce high quality supportive housing navigation materials for clients and providers (available on the NYC CoC website). Other relevant NYC efforts include improving services and supports for individuals in shelter and unsheltered (e.g., more low-barrier shelter beds; extended shelter curfew time systemwide; pilots in shelter and street outreach to improve health, mental health, education, and employment outcomes), legal efforts to fight source of income discrimination in housing, and a Right to Counsel for those facing eviction. Broadly, the DSS Office of Equity and Inclusion partners with agency leadership to identify data-informed strategies to address disparities across all policies, practices, and services. The NYC CoC Steering Committee (SC) is dedicated to proactively and authentically implementing diversity, equity, and inclusion (DEI) practices throughout all aspects of the CoC, including SC membership and representation among CoC- funded agencies and their leadership structures. NYC CoC providers promote and hire DEI-specific staff roles, contract DEI-specific consultants, assess agency practices with participant feedback, develop DEI strategic plans, and promote safe spaces.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

NYC’s monthly metrics track racial disparities in the experience of sheltered homelessness; shelter length of stay and housing placement metrics by race/ethnicity are under development in 2022. Each metric is tracked separately for the three DHS shelter systems—Single Adults, Adult Families, and Families with Children—and is based on DHS CARES data. As noted above, on an annual basis these metrics are compared to the racial/ethnic distribution of the full NYC population and of the NYC population in poverty based on American Community Survey data to identify disparities. Additionally, race/ethnicity metrics are used in evaluations of new homeless policies and pilots, examining any disparities in how these efforts are experienced across race/ethnic groups. Finally, on an at-least annual basis, we conduct in-depth ad hoc assessments of different aspects of homelessness prevention and services in NYC that are designed to provide insight into racial/ethnic disparities (among other insights). Our analyses draw on multiple datasets and are often complemented with qualitative insights through interviews and other primary data collection. We discuss findings from our 2021 ad hoc analysis in Q1D-10a above. Our next in-depth analysis (to be completed in 2022) focuses on shelter spell patterns in the DHS Single Adults system and shelter-streets dynamics, drawing on two DHS administrative datasets (CARES and StreetSmart). Other recent research studies and evaluations include a 2022 analysis of changes in the composition of family shelter entrants in the early months of the COVID-19 pandemic (CARES data; no notable differences by race/ethnicity); a 2021 evaluation of the first 5 years of the NYC 15/15 permanent supportive housing initiative (CAPS and CARES data; among eligibles, no notable differences in placement and retention rates by race/ethnicity); a 2020 analysis of rental assistance renewal trajectories among individuals and families with city-funded subsidies (Housing Application, Renewal Application, CARES, and Welfare Management System data; no statistically significant differences in renewal rates by race/ethnicity); and a 2020 evaluation of the quality of legal assistance assessed through a procedural justice lens (primary data collected through telephone interviews were used to assess multiple dimensions of quality and calculate an overall index of 1-4; average index differed little by race/ethnicity: 3.32 for Black, 3.36 for Hispanic, 3.45 for White).

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

NYC CoC utilizes a multi-faceted approach to new member outreach leveraging social media, the networks of current CoC members with lived experience, and other COC member organizations to recruit for all CoC committees. This multi-pronged approach has served the COC well as evidenced by the large number of CoC members with lived experience participating in all committees and at all levels of leadership. For example, in the Domestic Violence and Income Access Committees, actively recruit persons with lived experience to serve on the committee and also sit as co-chairs. Committee members with lived experience are compensated for their participation. In 2021, the Steering Committee appointed the first ever Co Chair with lived experience. And it is written into the governance charter that when assembling committees at least one member must have lived experience.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	55	4
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	39	4
3.	Participate on CoC committees, subcommittees, or workgroups.	51	4
4.	Included in the decisionmaking processes related to addressing homelessness.	34	4
5.	Included in the development or revision of your CoC's local competition rating factors.	20	4

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

**(limit 2,500 characters)**

NYC CoC supports the NYC Youth Action Board (YAB) with CoC Planning Grant funds provided to the Coalition of Homeless Youth (CHY) for a wide range of professional development and employment opportunities, including their active participation on the Youth Homeless Demonstration Project (YHDP), the CoC Youth Committee and their own dedicated group for youth with lived experience. Supported by Planning Grant funds, CHY operates a peer navigation program that provides employment opportunities to young adults with lived experience of homelessness. YAB leaders played a central role in all aspects of NYC's YHDP planning process between fall '21 and spring '22 and are positioned to sustain their contribution through the upcoming implementation phase. Thanks largely to the advocacy of the YAB and CHY, Opportunity Starts with a Home: New York City's Plan to Prevent and End Youth Homelessness ([www1.nyc.gov/assets/nycccoc/downloads/pdf/NYC-Community-Plan-DIGITAL.pdf](http://www1.nyc.gov/assets/nycccoc/downloads/pdf/NYC-Community-Plan-DIGITAL.pdf)) includes a commitment of city funding to create peer navigator positions in all eight city-funded drop-in centers for youth and young adults. This commitment ensures the creation of new job opportunities for young people with lived experience and is indicative of a growing appreciation in the RHY community for the importance of lived experience at the program staff level.

Outside of YHDP, YAB members are involved in ongoing conversations with the new mayoral administration regarding the Adams administration's NYC Housing & Homelessness Plan. YAB members also participated in a youth-specific roundtable with the Commissioners from NYC Dept. of Youth and Community Development, NYC DSS, and leadership from City Hall. All these activities allow youth and young adults with lived experience to leverage their own expertise for professional advancement while positively impacting the systems that serve homeless youth in NYC.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section VII.B.1.r.		
Describe in the field below how your CoC:		
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and	
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness	

(limit 2,500 characters)

1) CoC funded projects are evaluated annually on when and how they collect feedback on program operations. This is done through the CoC’s Local Priority survey asking a series of questions to measure the level of engagement with their project participants by asking a) if the agency has a person with lived experience on their Board of Directors or another Policy-Making Body/Consumer Advisory Board/Committee, b) if the agency conducts persons with lived experience Satisfaction Surveys, or c) if the agency has a Grievance Policy for participants. The intent behind these questions is to gauge where and how feedback is collected, received, and eventually incorporated into the day-to-day practice of CoC funded projects and generally by their organizations.

2) In 2021, the YAB requested the opportunity to work with the NYC COC Co chairs on a formal partnership agreement. The purpose behind the agreement was to establish clear lines of communication and provide a forum for YAB members to raise concerns about how they are, and may be in the future, represented within the CoC. In an effort to draft a document that all parties could agree to, the CoC engaged a technical assistance provider who held separate meetings with all parties then facilitated a joint discussion and lead the drafting of the formal partnership agreement. At a citywide level, the new Adam’s administration convened several round tables that included participation from many NYC CoC member with lived experience for community feedback on NYC Housing & Homelessness Plan.  
([www1.nyc.gov/assets/home/downloads/pdf/office-of-the-mayor/2022/Housing-Blueprint.pdf](http://www1.nyc.gov/assets/home/downloads/pdf/office-of-the-mayor/2022/Housing-Blueprint.pdf))

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC’s geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1) CoC board members, including several coalitions and persons with lived experience, participated in roundtables hosted by City Hall to craft the new mayoral administration’s housing plan which includes sections on streamlining housing production and easing administrative burdens (e.g., zoning, and regulatory issues). Additionally, Homeless Services United (HSU), a NYC CoC Board member, has testified at Community Board hearings in favor of projects requiring zoning variances. One notable example is New Providence House, an innovative model that requires a variance to maximize unit count on a site currently occupied by a shelter. The redevelopment plan uses vertical space adding several floors of permanent and supportive housing on top of a shelter and integrates a health clinic for permanent housing tenants, shelter residents, and community use. In early 2022, HSU hosted briefing sessions for the community and City Council targeting newly elected officials and their staff. HSU followed up by meetings with members in the General Welfare and Housing Committees. This effort educated local elected officials on the issue of homelessness and encouraged their support of housing projects in their communities, which directly relates to the local land use and zoning approval process.

2) CoC coalition member organizations regularly meet with parties from New York State such as Deputy Secretaries for Health & Human Services and Housing and senior officials from the Office of Mental Health, Housing & Community Renewal, Office of Temporary & Disability Assistance, Office of Addiction Services & Support and Department of Corrections & Community Supervision. Topics of discussion include developing housing opportunities for persons with serious mental illness, improved discharge planning and housing options for people exiting prison, maximizing homeless set asides for HCR Section 8 and more. HSU efforts draw attention to institutional barriers created by competing program requirements around chronicity and other eligibility issues that make serving certain populations hard. CoC coalitions also advocate for innovations to the financing mechanisms allowing for lowering constraints and the administrative burdens that tax credits and other programs have. Finally, many CoC Coalition members are members of United for Housing – a coalition of housing advocates, developers and service providers lobbying for more housing production in NYC.



# 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC’s local competition.	07/28/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	No
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	<p><b>Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.</b></p> <p>NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.</p>	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	105
2.	How many renewal projects did your CoC submit?	164
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	<p><b>Addressing Severe Barriers in the Local Project Review and Ranking Process.</b></p> <p>NOFO Section VII.B.2.d.</p>	
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- Describe in the field below:
1. how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
  2. how your CoC analyzed data regarding how long it takes to house people in permanent housing;
  3. how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
  4. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

**(limit 2,500 characters)**

1)NYC CoC requires all CoC funded projects to participate in our NYC Data warehouse where client level data, including permanent housing metrics, are capture and stored for HUD reporting purposes. On a regular basis, data from the system is reviewed for accuracy and timeliness.

2)Using the aforementioned data stored in the NYC Data Warehouse, the CoC is able to determine which CoC funded projects are slow to move people from transitional housing into permanent housing options.

3)The CoC ranked and selected new PSH projects based on applicant experience with, and capacity to serve, vulnerable and hard to place groups. All projects are required to use a low-barrier, Housing First approach and to not screen out people based on abuse/victimization, substance use, criminal justice histories, or zero or very low income. New RRH projects were scored based on their ability to quickly house and provide services to eligible households. Since all projects included in the application are targeted to serve vulnerable populations with intensive service needs, scores were not adjusted to advantage any one project over other projects.

4)New PSH project applications were scored based on their plan to provide adequate supportive services to engage and meet the needs of the most vulnerable people in the CoC using a Housing First approach. PSH projects not targeting vulnerable populations with intensive service needs were not approved for funding by the CoC and not included in the NOFO. Only PSH projects dedicating 100% of beds to people experiencing chronic homelessness and Joint TH/RRH and RRH projects using a low-barrier Housing First approach were included in this funding application. New CoC Projects with lower performance outcomes on their first annual evaluations were not penalized because they assist “hard to serve” populations.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process. NOFO Section VII.B.2.e.	
Describe in the field below:		
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1)In advance of every HUD CoC funding competition, the NYC CoC considers updates to the project review and ranking tools based on recommendations by a group of diverse COC evaluation subcommittee members, including persons with lived experience and persons of color.

2)Feedback from this diverse group of members representing stakeholders from across the CoC influences the New Project RFP content and local competition process in every cycle. Standard practice for the CoC is for RFP updates to be vetted by CoC staff, CoC committee members and the CoC voting membership. Our annual evaluation occurs at the same time each year in January. After the evaluation process is complete, the Performance Management Committee and the Evaluation Committees review the scoring tool to make improvements and address emerging local priorities. This year a person with lived experience from the youth RRH committee along with a CoC program manager designed and presented alternative metrics for youth in RRH. These new metrics were adopted by the group and will be programmed into HMIS for the next evaluation in January 2023. The evaluation scores are a large component in scoring projects for the annual CoC competition.

3)Both the project reviewers and the Independent Review Team (IRT) members conducting the selection and ranking process include persons with lived experience and persons of color.

4)During the review of New Project applications, reviewers were asked to consider and discuss how the project addressed working with persons from different races and ethnicities, particularly those overrepresented in the local homeless population.

<b>1E-4.</b>	<b>Reallocation—Reviewing Performance of Existing Projects.</b>	
	NOFO Section VII.B.2.f.	

Describe in the field below:

1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

**(limit 2,500 characters)**

1)The CoC uses spending information gathered from SAGE and/or HUD, and HMIS performance data to identify habitually low performing projects. Prior to the NOFO, previously developed reallocation criteria were discussed by CoC leadership and updated as needed. After identifying low performing projects using annual renewal demand (ARD) and the annual evaluation scores, the CoC Steering Committee reviewed the updated reallocation criteria and voted to adopt a recommendation for the Independent Review Committee (IRT) that any project with an annual evaluation score below 70 in the last four years would be organized to the bottom of the project list. The decision-making process also included steps for notification to CoC members of the option to voluntarily reallocate either full or partial project funds, and as needed, the involuntary reallocation for poor performance. The NYC CoC Performance Quality and Improvement (PQI) committee provides recommendations to the IRT on enrolled projects, highlighting which projects continue to perform poorly despite a corrective action plan and ongoing technical assistance from the committee. Additionally, NYC HPD, the largest CoC grantee, annually reviews project (under)spending and voluntarily reallocates funds as appropriate. The CoC asks all providers who wished to voluntarily reallocate project funds to submit a letter to the CoC Chairs indicating their decision in advance of the first renewal application review deadline.

2)The CoC identified projects for funding reallocation through this process during our local competition year.

3)In the 2022 local competition year, 8 projects reduced their grant amount, and 4 projects reallocated their total grant back to the CoC.

4)The CoC did reallocate low performing projects in this competition.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/15/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/15/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/28/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC’s website or partner’s website.	09/28/2022
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/28/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD’s comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

**(limit 2,500 characters)**

1)Our CoC Project Monitoring Staff regularly review submitted data and works one on one with providers to ensure they maintain databases that are compliant with all HUD requirements and include all elements required in HUD’s HMIS Data Standards. The CoC Domestic Violence Committee and Domestic Violence Rapid Re-Housing Workgroups also work to support providers on issues around privacy, data collection and meeting HMIS data standards for reporting purposes. We will be tailoring the appendices in our policies and procedures in 2023 so that DV providers can attest to following a specific checklist of HMIS requirements for data collection, privacy, security, and reporting. Finally, besides the APR requirement for CoC-funded DV projects, the HMIS Lead and CoC ask DV providers to submit their performance outcomes as part of the annual CoC evaluation.

2)We have confirmed that all Victim Service Providers (VSPs) funded by HUD are using HMIS compatible databases. We are currently working with our Steering Committee to reach out to four DV projects that are HUD funded but not designated as VSPs to enter data into HMIS.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	62,992	2,929	54,144	90.15%
2. Safe Haven (SH) beds	40	0	0	0.00%
3. Transitional Housing (TH) beds	2,928	326	621	23.87%
4. Rapid Re-Housing (RRH) beds	910	175	735	100.00%
5. Permanent Supportive Housing	35,570	764	13,603	39.08%
6. Other Permanent Housing (OPH)	650	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

**(limit 2,500 characters)**



1)The HMIS Lead will target outreach to five specific agencies with the largest bed inventories that are not participating in HMIS. These agencies include HRA, ICL, Community Access, Urban Resource Institute, and Bronx VA Medical Center Safe Haven. The inclusion of these agencies' projects would increase our participation rates to at least 85% for TH, SH, and PSH. All OPH in our inventory are the new Emergency Housing Voucher (EHV) projects, which participate in Coordinated Entry but not in our HMIS (other than for HIC/PIT purposes). As EHV is a new HUD HCV program, we will continue to work with our local PHAs to determine if these units can be included in the HMIS going forward.

2)To accomplish these steps, the NYC Department of Social Services published an RFP in 2021 for an enhanced HMIS data environment to be in place by the end of 2023. The new environment will allow for smart upload technology, making it easier for new projects to participate. Enhanced reporting capabilities will also incentivize participation both for providers and for funders considering making HMIS participation a requirement. The HMIS lead will work with the Steering Committee to use the rollout of the new data environment as an opportunity to encourage these agencies to participate.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2B-1.</b>	<b>PIT Count Date.</b>	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/25/2022
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<b>2B-2.</b>	<b>PIT Count Data–HDX Submission Date.</b>	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/28/2022
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<b>2B-3.</b>	<b>PIT Count–Effectively Counting Youth.</b>	
	NOFO Section VII.B.4.b.	

Describe in the field below how during the planning process for the 2022 PIT count your CoC:

1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

1)For the past several years the NYC Department of Youth & Community Development (DYCD) has led a youth-specific service-based survey to augment NYC’s unsheltered count. During the pandemic DYCD modified its approach, conducting a mix of virtual and in-person surveys of youth accessing youth services in the four days following the official date of the Homeless Outreach Population Estimate (HOPE), NYC’s unsheltered PIT. Results of this effort are included in what NYC reports to HUD each year. DYCD engaged 23 youth programs (drop-in centers, shelters, and street outreach) in this effort to both host and contribute surveyors and pass out palm cards with survey information. They were also invited to stakeholder meetings to plan for the effort.

2)As part of this effort DYCD funded drop-in centers to hire youth with lived experience to be surveyors. In addition, youth with lived experience were involved in the planning efforts to define the survey content and methods for the count. Post-count feedback collected by DYCD from stakeholders, including youth with lived experience, revealed that youth conducting surveys were very effective at getting responses. In addition, stakeholders, and particularly youth, recommended that the count should have Spanish language surveys/speakers, more social media marketing, and more incentives for youth to participate such as gift cards, food, MetroCards, or warm clothing.

3)A broad group of youth homelessness stakeholders were involved in selecting the location of surveyors for the service-based count. Locations included both DYCD funded and non-DYCD funded service and shelter sites.

<b>2B-4.</b>	<b>PIT Count–Methodology Change–CoC Merger Bonus Points.</b>	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

1)No changes were made to our sheltered PIT methodology in 2022.

2)NYC’s Homeless Outreach Population Estimate (HOPE) has been conducted annually, without exception, since 2005. As in 2021, HOPE 2022 maintained NYC’s standard sampling methodology, while implementing the following pandemic-based methodological changes: Surveying over four days instead of one, Remote deployment and training using app/dashboard, Canvassing by outreach providers and DSS volunteers (rather than community volunteers), Only people deemed likely to be street homeless were observed/surveyed, No Shadow Count (prior years’ data used in our final estimation), Earlier start time (10pm) to give providers more time – however, with subways no longer closed overnight, the 2022 survey was able to continue until 4am (2021 ended at 1am).

3)Comparisons to 2021 should be interpreted with caution. During HOPE 2021 the MTA had closed subways from 1am to 5am due to the pandemic. This substantially impacted patterns in unsheltered homelessness. More generally, very few people were out at night due to the pandemic. Also, in the year leading up to HOPE 2021, the City opened more than 1,300 specialized beds for unsheltered individuals and relocated thousands of DHS Single Adult shelter system clients from congregate shelters to commercial hotels to reduce the risk of COVID-19—associated with a substantial increase in the Single Adults shelter census between HOPE 2020 and 2021. HOPE 2022 results are more like pre-pandemic patterns, suggesting that differences seen in HOPE 2021 were not driven by the methodological changes that were largely repeated in 2022.

4)Not Applicable

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2C-1.</b>	<b>Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.</b>	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

**(limit 2,500 characters)**

1)New York City has worked with researchers to empirically identify risk factors that are predictive of shelter entry and thus develop a Risk Assessment Questionnaire (RAQ) used by the City’s homelessness prevention program, Homebase. This peer-reviewed research (including Shinn et al 2013, Am. Journal of Public Health, Efficient Targeting of Homelessness Prevention Services for Families) followed 11,000 families and 10,000 individuals who applied for services over six years. This research confirmed that while a history of homelessness is the most predictive risk factor for future homelessness, NYC’s homelessness prevention programs can most effectively target services to families who have never been homeless by providing a full range of prevention services to those with risk factors including experiencing frequent moves, severe family or landlord discord, involvement with child protective services, and eviction. A NYC Department of Social Services 2021 evaluation of the RAQ for families with children (Mullen et al 2021, Housing Policy Debate, Periodic Evaluations of Risk Assessments: Identifying Families for Homeless Prevention Services) found that the RAQ remains predictive and suggested improvements based on regression results and program leadership input; revisions are underway. The CoC further targets prevention efforts based on analysis of data from city agencies and data on neighborhood and building characteristics to estimate households who are at high risk of first-time homelessness and which buildings/communities that are likely to house those at risk.

2)To reduce first-time homelessness, NYC provides \$58 million/year for Homebase prevention programs administered in partnership with not-for-profit agencies across the five boroughs to provide financial assistance (including links to public benefits), financial counseling, mediation, and assistance with relocation and employment; provides funds in excess of \$160 million annually for legal services for tenants facing eviction and harassment, including legal representation under New York City’s groundbreaking first-in-the-nation Right-to-Counsel; provides rental arrears grants and rental supplements to support housing stability; and has established legally required protocols for discharge planning to prevent discharges from jails and hospitals into homelessness.

3)HRA Chief Homelessness Prevention Officer Bruce Jordan oversees the strategy.

2C-2.	Length of Time Homeless—CoC’s Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
	1. describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1)To reduce length of time homeless, NYC Dept. of Homeless Services (DHS) requires all emergency shelters to identify housing options using the CoC Coordinated Entry CAPS Survey for every household and develop service plans within 48 hours of entry. In addition, NYC has made an enormous investment in local rental assistance and permanent housing programs to facilitate transitions out of homelessness. This includes the City-funded rental assistance program CityFHEPS, the City-funded PSH initiative NYC 15/15, and the prioritization of homeless families for public housing. The CoC adopted CPD Notice 16-11 in 2015 to ensure prioritization for PSH based on length of homelessness. 100% of CoC-funded PSH beds are dedicated to Chronically Homeless individuals. NYC requires CoC funded projects follow a Housing First approach to ensure access to PH quickly without barriers. The CoC finalized Coordinated Assessment and Placement System (CAPS) procedures to include a three - level standardized vulnerability assessment that prioritizes based on length of time homeless and vulnerability.

2)NYC DHS closely monitors length of stay for clients in the city shelter system (the majority of ES beds in NYC), with a particular focus on clients with the longest stays (defined as staying in shelter more than 2 years in the last 4 years). In addition, DSS and the HRA Coordinated Entry team maintain a By-Name-List of individuals who are chronically homeless (and therefore have long homelessness histories) are tracked regularly and prioritized for housing.

3)NYC DSS Commissioner Gary P. Jenkins oversees the strategy.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC’s Strategy NOFO Section VII.B.5.d.	
In the field below:		
1.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1)NYC invests heavily in a range of efforts to facilitate housing placement, particularly to subsidized units. In the past year, this has included increasing the rental subsidy limits in the City-funded rental assistance program (CityFHEPS) and implementing the HUD Emergency Housing Voucher program in collaboration with NYC PHAs and CoC partners. In addition, DSS has launched a landlord management system to streamline landlord payments and documentation requirements and incentivize more landlords to participate in City-funded programs. NYC continues to increase the number of supportive housing units through the NYC 15/15 initiative, and to improve the supportive housing process. The latter includes improvements to NYC’s Coordinated Assessment and Placement System (CAPS) and collaboration with HUD-funded technical assistance to produce high quality supportive housing navigation materials for clients and providers (available on NYC CoC website).

2)NYC’s permanent housing retention/placement rate is 99%. All households who leave shelter into PH are eligible for community-based aftercare services through the nationally recognized Homebase program and landlords can also call Homebase for assistance. For highly vulnerable populations, the CoC provides Critical Time Intervention and evidence-based practices promote retention (for instance, HPD uses a Housing Retention and Stabilization Service model for formerly homeless households in homeless set aside units). Finally, the CoC participates in the Moving On initiative to move individuals from PSH to more independent permanent settings.

3)NYC DSS Commissioner Gary P. Jenkins oversees the strategy.

2C-4.	Returns to Homelessness—CoC’s Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	In the field below:	
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)



1)NYC worked with outside researchers and experts in the field to determine which risk factors predict shelter entry, including reentry. The studies confirmed that factors such as having a history of shelter use or recently applying to shelter were the most predictive, along with frequent moves, family or landlord discord, eviction, and institutional discharge. All households applying for prevention services are screened using the risk assessments informed by this research. Additionally, the economic fallout from both the Covid-19 pandemic and the end of the local eviction moratorium have created an unprecedented demand for rent arrears in housing court. NYC identifies client who may return to shelter who are at risk of eviction in housing court. NYC HRA’s Rental Assistance Unit (RAU) assists tenants in verifying for housing court the status of their applications for emergency rental assistance and ongoing rental assistance. In certain instances, such as tenants at imminent threat of eviction, RAU may be able to assist tenants with initiating applications and providing presumptive determinations of eligibility for emergency rental assistance and ongoing rental assistance, in support of tenant’s Order to Show Cause application to the Court.

2)NYC strategies to reduce returns to shelter include Homebase Prevention services, including aftercare services (including financial assistance and landlord mediation) for households who transition from shelter to PH, on-site public benefits access at prevention programs through co-located HRA staff in the non-profit neighborhood offices, and data analysis to improve prevention targeting. Given the unprecedented demand for rent arrears in NYC, an increasingly important strategy is the large City investment in rental assistance and anti-eviction legal services to keep rent- burdened people housed and proactive prevention outreach to renters with housing issues. Emergency financial assistance and other services that address financial instability are crucial homelessness prevention tools that can help keep people housed.

3) NYC DSS Commissioner Gary P. Jenkins oversees the strategy.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section VII.B.5.f.	

In the field below:	
1.	describe your CoC’s strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

**(limit 2,500 characters)**

1)All HRA employment programs include training, education, job readiness and job search supports as an integral part of their services to prepare clients for higher wage jobs. Additionally, programs offer post-placement training to support ongoing career and wage growth. Performance data w/ contracted providers includes information on median and average wages. NYC CoC provides support to TH/PH projects working to increase client income via HRA and the Income Access and Performance and Quality Improvement Committees. DSS data management tech assistance includes review of data quality assurance methods, guidance on how to track changes in income, and monitoring of annual assessments w/in required timeframes.

2)NYC strategies to improve employability, job-readiness and earnings potential among homeless clients include contracts w/workforce providers to serve Cash Assistance (CA) shelter clients and some non-CA clients receiving a city funded housing subsidy. These contracted community orgs, some w/ a proven record of serving the homeless, provide clients w/ a comprehensive, individualized employability assessment and development of a personalized employment plan and job placement/retention services. The partnered orgs also connect clients to subsidized jobs programs targeting shelter clients w/ the NYC Dept of Sanitation and other municipal agencies as well as education, internship, and other opportunities to prepare clients for employment and increase cash income. Employers are frequently on-site recruiting for existing job opportunities. HRA assists w/ organizing large-scale recruitment events w/ a streamlined hiring process for clients and employers alike. The CoC strategy to increase employment income includes holding CoC-funded PSH, TH, and RRH projects accountable by including the percent of clients who increased or gained employment income as a key metric on the annual CoC Evaluation.

3)NYC HRA First Deputy Commissioner Ryan Murray oversees the strategy.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1)The NYC CoC Income Access Committee focuses on strategic implementation of SOAR in NYC and encourages CoC organizations to train case managers (CM) on the SOAR approach. SOAR is a national program designed to increase access to the disability income benefit programs administered by the Social Security Administration (SSA) for eligible adults who are experiencing or are at-risk of homelessness and have a mental illness, medical impairment, and/or a co-occurring substance use disorder. Since its inception, the use of SOAR has resulted in a 65% approval rate for SSI/SSDI, which is almost twice the national approval rate. Certified case managers apply for SSI/SSD on behalf of homeless or formerly homeless persons increasing their non-cash income. From July 2021 to June 2022, twenty-five (25) applications were filed by SOAR Certified CM, of those 17 were approved in an average timeframe of 134 days. These first-time application rates are consistent with the national SOAR rates. New York City also filed 10 determination reconsiderations of those six were approved taking an average of 153 days. HRA Customized Assistance Services also assists HRA Cash Assistance clients with obtaining SSI. Services include first time application submission and application appeals. The CoC Newsletter announces SOAR training cohorts, posts to the CoC website, and shares resources on how to apply for public benefits options including SSI, Cash Assistance, and Medicaid. HRA also shares current info about mainstream means-tested benefits to homeless services providers via correspondence, communications and Access HRA, a web-based public benefits screening, and enrollment portal. The SOAR approach, in combination with the Social Securities' Sequential Evaluation, is utilized by HRA's Wellness, Employment, Comprehensive Assessment and Rehabilitation (WeCARE) division to assist clients with medical and/or mental health barriers to employment access to SSI/SSDI for a better quality of life.

2)NYC HRA, in partnership with the CoC Income Access Committee, is responsible for overseeing the strategy.

### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Housing Resources.</b>	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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<b>3A-2.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.</b>	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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<b>3A-3.</b>	<b>Leveraging Housing/Healthcare Resources–List of Projects.</b>	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Crossroads - Urba...	PH-PSH	169	Both
Victory Commons -VOA	PH-PSH	168	Housing

### 3A-3. List of Projects.

1. What is the name of the new project? Crossroads - Urban Pathways

2. Enter the Unique Entity Identifier (UEI): N6EVXYJKCKB1

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 169

5. Select the type of leverage: Both

### 3A-3. List of Projects.

1. What is the name of the new project? Victory Commons -VOA

2. Enter the Unique Entity Identifier (UEI): KMCTKJ8UPY41

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 168

5. Select the type of leverage: Housing

### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3B-1.</b>	<b>Rehabilitation/New Construction Costs–New Projects.</b>	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	Yes
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<b>3B-2.</b>	<b>Rehabilitation/New Construction Costs–New Projects.</b>	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

**(limit 2,500 characters)**

If funded by HUD the VOA-GNY Andrews Avenue South Senior Residence will comply with Section 3 of the Housing and Urban Development Act of 1968 and related regulations as specified in 24 CFR Part 75. Specifically, VOA-GNY will implement procedures to ensure that Section 3 businesses are notified of new contracting opportunities; incorporate the Section 3 clause into all covered solicitations and contracts; notify potential contractors for contracts with a value of greater than \$100,00 of their responsibilities under Section 3 and 24 CFR Part 75; assist and actively cooperate with the department in making contractors and subcontractors comply; refrain from entering into contracts with contractors that are in violation of Section 3 regulations; document actions taken to comply with Section 3; and submit required annual summary report in a timely and complete fashion.

Note that VOA-GNY does not anticipate that HUD funding for this project will result in new employment opportunities directly for VOA-GNY as part of the construction phase and thus have not included Section 3 requirements related to training and recruitment for VOA-GNY positions.

VOA-GNY has extensive experience managing construction and other government contracts with requirements to comply with regulations intended to promote equity and economic development for marginalized communities. For the Andrews Avenue Project, we have already developed our plan to comply with various regulations pertaining to the use of Minority-, Women- and Service-Disabled Veteran Owned Business.

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

Not Applicable



## 4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.e.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section II.B.11.(e)(1)(c)	

1.	Enter the number of survivors that need housing or services:	8,000
2.	Enter the number of survivors your CoC is currently serving:	3,200
3.	Unmet Need:	4,800

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

**(limit 2,500 characters)**

1)Our CoC calculated the number of DV survivors needing housing or services by adding the number of DV survivor households expected to be sheltered 90+ days over the course of a year in either DHS emergency shelters or HRA DV Shelters. Our CoC calculated the number of survivors our CoC is currently serving by adding our current annual allocations or expected placements into housing programs serving DV survivors across NYC, including local rental assistance dedicated to DV survivors (FHEPS B), NYCHA public housing Need-Based Priority referral placements, Emergency Housing Voucher (EHV) program allocations for DV survivors, as well as CoC-funded PH dedicated to DV survivors,

2)The data sources include HMIS data, comparable databases used by victim services providers, and aggregate counts provided by victim services providers submitted to the CoC for HIC/PIT purposes.

3)As mentioned above, NYC has a unique right to shelter, whereby the City provides shelter for all who need it. NYC shelters DV survivors in HRA DV Shelters run by victim services providers and in DHS Emergency Shelter run by homeless services providers. Because of the right to shelter, there is no unmet need for DV survivors for shelter; the unmet need calculated by the NYC CoC is for permanent housing only – and is equivalent to the number of DV survivor households who are currently in shelter and receiving active assistance in identifying permanent housing from shelter providers. The primary barrier to permanent housing is the City’s limited affordable housing stock. FHEPS B will continue to be used widely to address the need. In 2022, ENDGBV contracted with victim service providers that provide specialized housing navigation services to meet the unique housing barriers experienced by DV survivors. Improvements to CAPS were made to direct those who identify as DV/GBV survivors to the FJCs, DV hotline, and NYC Hope for assistance with DV/GBV supports like counseling, legal, economic empowerment on their path to finding permanent housing.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Restore NYC Inc.
Volunteers of Ame...
Seamen's Society ...
Pillars of Peace

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	Restore NYC Inc.
2.	Project Name	Restore Rapid Rehousing (RRH) Program for Survivors of Human Trafficking
3.	Project Rank on the Priority Listing	172
4.	Unique Entity Identifier (UEI)	H8QGU55CQ4T5
5.	Amount Requested	\$860,815
6.	Rate of Housing Placement of DV Survivors—Percentage	85%
7.	Rate of Housing Retention of DV Survivors—Percentage	80%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

**(limit 1,500 characters)**

Restore is a nonprofit organization serving victims of Sexual Assault (SA)/Domestic Violence (DV) and Human Trafficking (HT) for 12 years in the five boroughs of NYC. Through our Office of Violence Against Women (OVW) partnership, we provide comprehensive transitional housing services, specifically short-term housing assistance including rental assistance and/or other financial assistance to DV survivors to transition successfully into permanent housing, alongside critical support services - most notably economic empowerment, case management, substance abuse, mental health, and legal services, as well as outreach. We were awarded \$575,000 in 2022 to serve 42 DV survivors across 3 years for this initiative.

1)Rate of housing placement: we take the number of survivors who enrolled into RRH and divide that by survivors who received housing placement. The rate of housing retention is calculated by dividing the number of housing placements by the number of survivors who retain their housing placement for 12 months.

2)Restore rates account for all exits to safe housing destinations

3)Restore uses Apricot Social solutions as our online database for client information, collecting and storing data; we will use HMIS for the execution of this grant.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

- 1) Restore's transitional and independent living housing services ensure quick, but safe and affordable housing options. If a survivor requests crisis housing for example, in lieu of transitional or rapid rehousing, then participants are placed in emergency housing with Restore's private hotel partner.
- 2) Restore utilizes a Coordinated Entry process; leverages the Coordinated Entry System (CAPS); and has been submitting supportive housing 2010e as well as EHV applications on the system since 2018. Once the CoC establishes the use of CAPS for Rapid Rehousing, Restore incorporates that into their larger process.
- 3) In partnership with the DV survivor, Restore's Housing Specialist's role is to assess their housing needs, develop an individualized plan to secure safe, affordable housing, and assess eligibility for government-financed housing programs, including subsidies and benefit programs. The Housing Specialist also secures and completes permanent housing applications and oversees housing placements as well as focuses on a plan for participants to sustain housing and ensure housing stability once the subsidy ends. All DV survivors of human trafficking served at Restore are offered case-management services. Restore's Counselor Advocate informs the clients of their rights and explains the roles of the various parties (e.g., case manager, attorneys, law enforcement, healthcare providers). Restore's Counselor Advocate then introduces an individualized service plan whereby the client establishes short-term goals that include highlighting strengths and accessing needed services.
- 4) Education is provided on service options based on the client's reported needs and includes rental assistance, healthcare assessment, medical care, mental health counseling, legal services, food, flexible spending, ESL, and/or job placement.
- 5) DV survivors are asked to meet with Restore's Housing Case Manager on a monthly basis to discuss termination upon the 12 month mark, and are asked to contribute to a portion of their rent starting at month 9. In addition, Restore ensures survivors retain their housing after the funding is exhausted. If this is not a possibility due to barriers, we work with City agencies to apply for housing subsidy vouchers to avoid eviction and potential reentry to shelter. The Housing Case Manager follows up with the DV survivor for 6 months post termination to ensure no additional housing needs have risen.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
	1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
	2. making determinations and placements into safe housing;	
	3. keeping information and locations confidential;	
	4. training staff on safety and confidentiality policies and practices; and	
	5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

- 1) At the initial meeting, Restore utilizes mobile advocacy, an effective and evidence-based intervention that leads to increased safety and wellbeing. Mobile advocacy is a culturally sensitive and trauma-informed intervention that supports DV survivors in choosing the meeting place (e.g., client’s home, nearby park) that is safe and convenient for them, rather than expecting the individual to meet at the agencies’ offices.
- 2) When placing clients we explore locations and areas that are safe for the client and can support survivors’ physical safety and location confidentiality. If a participant is placed at a private hotel for example, emergency housing, the participant's name is not listed on the hotel registry to maintain confidentiality.
- 3) All client information, including DV survivor location is kept confidential. Documents are kept confidential on our electronic record keeping program, Apricot. Each staff keeps their unique password private and does not share their password with other staff and is housed in Restore’s office. Confidentiality is an integral part of our code of ethics and Restore is required by state and federal laws, as well as the HIPPA) to ensure and maintain appropriate steps to ensure privacy and confidentiality of all clients at Restore. When working with other professionals, staff must obtain the written consent of the client before exchanging information. Restore only provides essential information for the leasing process and only with the client’s permission is that information shared with a third party, such as the landlord or management company.
- 4) Staff receive training on motivational interviewing through an external partner, trauma informed care through onboarding and ongoing in-house training as well as safety, housing first and confidentiality. Restore also has a housing policies and procedure manual as a guide.
- 5) In order to support survivors' safety and location confidentiality for our units, Restore uses primarily private landlords from HPD list of providers which are tied to reputable management companies. These management companies are familiar with DV systems in place for survivors who have vouchers whether through shelters or PATH. Restore also takes other safety measures including using NYCityMap and NYPD ComStat 2.0 to inform Restore on key information on the areas we are working within to ensure safety for survivors.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

Restore tracks safety using a scale of 1 through 5, in which the DV survivor has full agency to rate their perception of safety upon intake. This information is used to get a better understanding of the survivor’s housing situation and stability in order to create a housing plan guided by the survivor and Restore’s available resources.

This outcome tracking framework recognizes that all services provided at Restore work collaboratively as an integrated intervention to make freedom and safety real for survivors of trafficking by improving their well-being in five domains during their time with Restore: (1) housing stability, (2) job security, (3) living wages, (4) mental well-being, and (5) perception of safety; the ratings for each domain range from a "1" (in crisis) to a "5" (independence).

When DV survivors are referred to our housing program they meet with Restore’s Housing Specialist and go through a housing evaluation and intake process. The intake process includes gathering information on household size, income resources, such as cash assistance, employment, SSI or SSDI, and borough preference ranked in accordance with the client’s safety and/or concerns for safety. Once the survivor has selected their borough of choice the housing specialist informs the management companies and provides them with the client’s information. Restore’s services are provided based on participants’ needs, their readiness and safety is used to make sure there are plans in place upon housing placement that will benefit the survivors and help them thrive in the community of their choice.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)



1)Restore prioritizes placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs through an individualized service plan (ISP) whereby the client establishes short-term goals that include highlighting strengths and accessing needed services. This ISP is created in collaboration with the participant and staff and is completely participant driven. Our program principle of self-determination and choice drives this process.

2)Staff receive training on boundaries, recognizing the power dynamic that is at play and ensuring service delivery is inclusive and equitable. Restore has a grievance policy which is included in Restore's informed consent. Every survivor signs the informed consent and is aware of how to file a grievance if they feel they have any concerns or grievances about their services or access to resources at Restore.

3)We talk about trauma, the impact it has on clients as well as secondary trauma on staff. We use the Office of Victims of Crimes Model standards for providing Survivor-centered services. We place the participant's priorities, needs, and interests at the center of the work with them. Staff provides nonjudgmental assistance, with an emphasis on client self-determination, where appropriate, and assisting participants in making informed choices. Restore staff ensures that restoring the participant's feelings of safety and security are a priority and safeguarding against policies and practices that may inadvertently re-traumatize them. All program staff receive onboarding training, including topics that cover human trafficking, Restore's culture-trauma-industry model and engage-educate-equip approach, legal and immigration remedies, victim identification, resource coordination and advocacy, trauma-informed care, introduction to trauma, vicarious trauma, and self-care, supervision and training, trauma-specific services and cultural competencies, conflict resolution, confidentiality and documentation, and policies and administrative overview. Restore housing staff also complete Freedom Network USA's training on trauma-informed care and intake and safety.

4)We will utilize DV survivors ISP which identifies and names the participants strengths and incorporates them into the plan; short and long term goals; anonymous questionnaires as well as monthly housing case management check-ins to track progress based on clients strengths and abilities to maintain independent living.

5)Restore does not discriminate against race, ethnicity, gender, sexual orientation, age, religion, national origin, or ability status. Restore recognizes the cultural diversity of each participant and works to learn and understand how to best engage and deliver services within the participant's framework which includes ensuring appropriate language access so the client can speak in their native tongue, addressing any physical or cognitive disabilities and barriers and ensuring inclusive language. The intake every participant completes includes demographic information, cultural history, mental health history, and strengths assessment. Cultural dynamics are explored (e.g., "How does your family value of self-preservation inform your approach to seeking help?"), and trauma education (e.g., defining trauma within the client's cultural context) is provided.

6)Restore provides a variety of opportunities for DV survivors to connect with other programs and services through our resource coordination. Staff help coordinate services by creating connections to needed services and working across disciplines to integrate care and gain access to resources. We connect participants to resources in the community including ESL classes, parenting support, and mentorship programs. Service handouts and flyers are provided in the client's first language to showcase engagement opportunities. All referral and enrollment processes are survivor-led and in collaboration with Restore

staff and other professionals from external agencies working alongside the client. Attention to safety and stabilization and ensuring basic needs are met while honoring the client's requests is prioritized.

7)Restore's program principles of safety, trauma-informed, trust and transparency, self-determination and choice, low-barriers, and cultural humility, alongside our organizational values, including "the survivor drives our approach," means that staff tailor services to meet client needs and match the context of clients' lives. As part of this commitment to DV survivors, we provide comprehensive, wrap-around services including connection to mental health services, counseling, parenting support, legal services, transportation assistance, and Economic Empowerment services.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

DV survivors moving into permanent housing receive the following support services: economic empowerment, case management, substance abuse, mental health counseling services, and legal services, as well as outreach.

Crisis Intervention: Crisis Intervention refers to the emergency crisis care we give to victims of trafficking who are referred to us coming out of an unsafe or stable situation- often related to their trafficking or domestic violence situation. The primary goal of crisis intervention is to provide the client safety and stabilization. The client has access to call the crisis intervention on-call number that is available after 5pm until 9am on weeknights and 24/7 on weekends and holidays. An on-call advocate will be available and equipped to provide resources to the client in need regarding the safety

Healthcare assessment and services, substance abuse, mental health services - Because physical-health, substance-abuse, and mental-health needs are essential to safety and stabilization, they are also addressed at the onset of the relationship. Staff provide culturally, linguistically, and trauma-sensitive counseling interventions, including but not limited to Eye Movement Desensitization and Reprocessing Therapy (EMDR), Trauma-Focused Cognitive Behavioral Therapy, Motivational Interviewing, and Internal Family Systems Therapy. Restore also partners with the following healthcare providers based in New York City for a health screen and medical/mental health/substance abuse services (including prescriptions): The PurpLE Clinic, Sanar Wellness Center, Mount Sinai SAVI Program, New Life Community Health Clinic, Charles B. Wang Community Health Center, Gouverneur Health Medical Center, NYC Health + Hospitals, and Linsky Dental.

Economic Empowerment- Restore offers clients voluntary economic empowerment services to promote self-sufficiency in three core areas: Supportive Services - an eight-week job readiness course (24 class hours); placement services via direct hire and a worker-owned cooperative/social enterprise that partners with businesses in NYC for jobs; and a year-long Entrepreneurship Lab and mentor service. Computers and technology training are also provided to all clients. Fifty-eight percent of Restore’s clients enrolled in the Economic Empowerment program in FY21.

Legal services - Restore’s Counselor Advocate provides legal referrals for immigration, criminal, civil, and family legal services through partners: The Legal Aid Society, Her Justice, Asian American Legal Defense & Education Fund, Urban Justice Center, Sanctuary for Families, Safe Horizon, City Bar Justice Center, and MinKwon Center for Community Action.

Transportation assistance . Transportation assistance is provided through prepaid metro cards.

Follow-Up services - Follow-up services are provided to all clients for at least 12 months once permanent housing is secured. Follow-up services also include ongoing case management for participants enrolled in case management at Restore up to 36 months (see description in above section). Clients at any time can opt in and out of services and can receive counseling and economic-empowerment services beyond the time frame for housing services.

Language Line: Restore is a survivor-centered agency providing a multitude of culturally- and linguistically- sensitive services to survivors of trafficking. Our

language access policy is to provide federally-funded Restore services without discrimination, in order to ensure meaningful access for all limited English proficient (LEP) individuals. Staff shall provide language services in a reasonable time and manner, at no cost to the survivor. Staff receive yearly training on language access.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(e)	

Provide examples in the field below of how the new project will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

Restore will expand its best-practice transitional-housing services, specifically rapid rehousing with flexible funding with economic empowerment to victims of DV/SA and human trafficking in NYC from 37 clients to an additional 28 clients across the 12 months of the award, ensuring safe, affordable and permanent housing alongside financial stability. Benefits for these clients extend beyond safety to long-term independence and self-sufficiency for their families and children.

This project will operate under a Housing First philosophy, practicing trauma-informed, voluntary, low-barrier, and empowerment principles that are individualized to each client/household for 6-24 months. Restore will provide short-term housing assistance via rapid rehousing and flexible funding with the client and their family members including children and aims to help participants exit homelessness and stabilize in housing as quickly and efficiently as possible. Restore’s rapid rehousing will consist of three core components: housing identification (i.e., locating and securing permanent housing via a landlord/tenant relationship), short-term financial assistance (e.g., subsidized rent structure), and comprehensive trauma-informed case-management services.

We will provide a variety of resources ensuring DV survivors retain housing which ranges from monthly to partial rental payment distribution to emotional support and crisis intervention using a client-centered and trauma-informed approach. We aim to have 100% of DV survivors connected to a Housing Case Manager. At the 12-month mark, we aim to have 75% of housing survivors receive housing retention services and 70% receive optional support services. All our goals are based on the pace and comfortability of each DV survivor served.

- 1)Each DV Survivor will collaboratively complete an individualized service plan (ISP). Part of the ISP is identifying and naming the participants strengths and incorporating them into the plan. As the participant creates the ISP, they will create and define their own goals with goals written by the participant in their language. The ISP will be a living document that will change according to the needs of the DV survivor and at their request.
- 2)Staff will treat participants with respect and minimize the power dynamics by respecting the client’s self-determination and choice and being transparent in all resources available to the client. All staff will receive supervision in which their caseload and service delivery will be reviewed to ensure the staff are maintaining an environment of mutual trust and respect with the participants.
- 3)DV Survivors will have access to mental health services and interventions addressing trauma. Housing staff will work with participants in addressing their trauma symptoms and triggers and providing trauma-informed interventions participants can use to address their trauma. Educational materials will also be available for participants interested in learning about the impact of trauma and how that could be expressed in their life.
- 4)We will utilize DV survivors ISP which identifies and names the participants strengths and incorporates them into the plan; short and long term goals; anonymous questionnaires as well as monthly housing case management check-ins to track progress based on clients strengths and abilities to maintain independent living.
- 5)Staff will receive several trauma-informed training including language access, motivational interviewing, suicidality assessments, trauma-informed coping skills and training through Restore’s DEI consultant on creating and maintaining DEI services. All staff will ensure language access for participants by using a

language line if the staff does not speak the same language as the participant.

6) All DV survivors will have access to supportive services through monthly meetings with the housing case manager. They will be presented with options to be connected to various organizations as well as Restore’s Economic Empowerment Program, which offers peer-to-peer support from vetted mentors as well as the opportunity to form group classes as well as connecting them to employment opportunities should they ask to be connected.

7) DV survivors will have access to our holistic interrelated programs including Economic Empowerment and Client Services, and will have access regardless of their participation in this project. Through our Client Services, DV Survivors will have access to wrap around services including mental health counseling, medical services, and legal services. Survivors will have access to all of the supportive services throughout their entire enrollment in this program and participants can access all supportive services at Restore regardless of their participation in this project.

4A-3h.	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(f)	

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project’s operation.

**(limit 2,500 characters)**

Restore currently has 25% of program staff who self-identify as survivors of trafficking and serve at various levels within the organization. We continue to welcome applicants who are survivors of trafficking, gender-based violence, intimate-partner violence, and/or sexual assault.

Restore’s Survivor Advisory Board provides ongoing recommendations for our services. The Survivor Advisory Board is a paid position for survivors of human trafficking who offer regular advice and feedback to Restore to ensure all programs are survivor-centered. The Survivor Advisory Board is a crucial component of the work. Currently, four survivors on the Survivor Advisory Board provide their insight, knowledge, and lived experiences to help improve Restore’s programs and services. In the past, Restore has utilized the Survivor Advisory Board in facilitating client focus groups and providing insight into how we track and measure our outcomes.

Restore also tracks client satisfaction anonymously with Qualtrics and Infobip, with a target outcome of 4.0 or higher on a scale of 1 to 5. Restore’s most recent client satisfaction results in Apr 2022 (35% participation based on 175 respondents contacted who were enrolled in at least one service at the time of the survey) revealed a 4.31 average response to “Overall, how satisfied are you with the quality of services you have received from Restore?”, and a 4.68 average response to “Would you recommend Restore to a friend in need?”.

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	Volunteers of America
2.	Project Name	Paloma Project
3.	Project Rank on the Priority Listing	173
4.	Unique Entity Identifier (UEI)	KMCTKJ8UPY41
5.	Amount Requested	\$1,285,374
6.	Rate of Housing Placement of DV Survivors–Percentage	80%
7.	Rate of Housing Retention of DV Survivors–Percentage	100%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

**(limit 1,500 characters)**

For the purpose of the Paloma Project, the rate of placement will be measured as the proportion of clients who will have moved into, or have a signed lease agreement for, permanent housing within 90 days or program enrollment. Our goal will be to have 80% of newly enrolled clients get housed within 90 days. All moves from DV shelter to long-term housing in which client has a lease or written agreement which includes rent payment obligations will be counted towards this rate.

Rate of retention will be measured as proportion of clients still in safe and permanent housing arrangements at 12 months, 24 months and 30 months from intake. Our goal will be that 100% of clients are retained in permanent affordable housing arrangements at each time point. In order to continually improve our approach, we will also track and analyze data related to whether clients move from their initial housing placement and, if so, what factors contributed to the move (i.e. affordability, geographic considerations, family needs, housing conditions).

All of the above described data will be tracked using our electronic records, AWARDS, and will be monitored on an ongoing basis by the Program leadership and the QA team.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		
Describe in the field below how the project applicant:		
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;	
3.	determined which supportive services survivors needed;	
4.	connected survivors to supportive services; and	
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

**(limit 2,500 characters)**

VOA-GNY has operated DV and homeless shelters in NYC for over 30 years, currently with capacity to shelter almost 400 DV survivors, 332 homeless families and 702 homeless adults. Supporting the move from shelter to permanent housing is central to our work. Key elements of our approach with DV survivors include:

- Focusing on housing goals from the moment clients enter shelter, exploring all available resources, subsidies, benefits and natural supports
- Assisting at every step of application process
- Teaching financial management skills
- Assessing safety issues that impact housing needs (location, type)
- Providing aftercare to ensure that survivors are stable and connected to needed services

All DV shelter slots are dedicated for homeless DV survivors. If funded by HUD, VOA-GNY will work with the CoC to ensure that the 10 RRH units are dedicated exclusively to eligible individuals and families fleeing DV.

Shelter staff work with each new client to complete comprehensive assessment, develop a care plan and quickly connect to needed services and benefits. We help with replacing documents, clothing, toiletries, medication and other essential and comfort items that might have been left behind in a hasty departure and in following up with police, child welfare staff and lawyers. As survivors get settled, we focus on longer term goals (i.e. employment, financial management, permanent housing). Staff make referrals through an extensive network of partners across NYC. Staff also accompany clients to critical appointments to provide moral support, translation or advocacy. CMs also connect families to on-site services such as support groups and counseling. While guiding the client through the logistics of securing housing, the team is also cultivating the skills, resources and supports they will need to achieve stability in housing. We ensure that clients know what to expect when applying or interviewing for an apartment, understand their rights, and can identify and respond to housing discrimination and advocate for themselves.

Our only current RRH model is our VA-funded Supportive Services for Veterans Families program. Staff help each Veteran build their household income so they will be self-sustaining after the subsidy ends. If achievement of this goal is in doubt, we help Veterans apply for additional benefits, permanent subsidies or other housing programs and to explore creative solutions such as sharing expenses with a roommate or loved one.



4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping information and locations confidential;
4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

**(limit 2,500 characters)**

Our DV shelters are confidential locations. For referrals from NYC intake sites, after a brief phone intake with our staff, the City arranges transportation to our facility. For others, we complete phone intake and safety screening and arrange a safe meeting point such as a precinct. Our staff meet the client at the designated location and drive the client to the shelter. Upon arrival, clients sign a form committing not to disclose the shelter location. All locations have PO boxes which clients can use for mail, benefits applications, etc... Similarly all program staff and any others (vendors, volunteers, other VOA-GNY employees) who have reason to visit, or need the physical address of one of our DV shelters must sign a non-disclosure agreement prior to being given the address. Survivors are welcomed with care and efficiency 24 hours a day. Upon arrival, the focus is on addressing immediate safety needs, brief screening required for admission, and getting them settled quickly and comfortably into their assigned unit. Our facilities are designed to allow ample privacy and space for all meetings at which clients are asked to share personal information.

At intake, we assess whether there is any risk posed in the community where the shelter is located (i.e. if it is close to a partner's family member). Staff can arrange transfer to a different shelter facility based on location or other safety concern. Assessment domains that drive the approach to housing placement include income and employment history, resources and benefits, risk associated with specific neighborhoods, and ongoing service needs. Housing specialists work with each client during the housing placement process to assess critical safety considerations for new housing, including those related to location, as well as safety features of the building or unit (i.e. what floor the unit is on, what kind of security the building offers). We also work with clients on developing safety plans both for the time when they are in shelter and after they transition to permanent housing and are assisted in implementing aspects of their plan (i.e. deleting social media accounts, changing their children's schools, etc). New staff get a three-day orientation on topics including confidentiality practices and policies, safety and incident reporting and trauma-informed care. Additionally, all staff receive 40 hours of training annually to ensure skill enhancement and adherence to applicable mandates.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

**(limit 2,500 characters)**

All of VOA-GNY’s domestic violence facilities are subject to a series of city and state regulations to ensure the safety of our clients. First and foremost the location of these facilities is confidential. All program staff and any other staff who have reason to need to visit or have the address of one of our DV shelters, must sign a non-disclosure agreement prior to getting the address. Similarly, shelter residents, vendors, volunteers or anyone else needing to visit the site must also sign NDAs. The doors of the building are locked, and all visitors must be buzzed in by security who check identification or and log all visitors. Our DV shelters have 24 hour security staff who monitor the interior and exterior of the building through facility roves and CCTV cameras which can be monitored from the security desk, as well as from the computers and phones of key management staff. All footage from interior and exterior security cameras is stored for 30 days ensuring that it can be reviewed as needed to investigate an incident or respond to a grievance or safety concern. DV Program staff are required to document any and all safety incidents including related to facility issues, falls or accidents, client altercations or issues related to a client’s abuser. All incident reports are reviewed by program managers in real time and are investigated by our QA team, which convenes a monthly Incident Review Committee meeting and makes recommendations, such as related to new policies and practices, HR actions, or staff training and equipment needs. Finally documentation of all client grievances and incidents is reviewed by our contracting agency, the New York City Human Resources Administration and the regulatory oversight body, the NYC Office of Children and Family Services. VOA-GNY has an excellent track record of ensuring the safety of adults and children at our DV programs, which is recognized in our successful program audits by NYC and NYS. At one facility, VOA-GNY is securing funding to update the existing CCTV system. Other than that, neither VOA-GNY, nor our oversight bodies have identified area of improvement related to ensuring the safety of our DV program clients.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

- |    |   |
|----|---|
| 1. | prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;  |
| 2. | establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials; |

3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

All staff of VOA-GNY’s DV programs, including case managers and social workers as well as facilities and shelter security staff are trained in trauma-informed approaches to service delivery and organizational and program policies, practices and culture are aligned with best practice principals for trauma-informed care.

We have adopted The Sanctuary Model, one of the most well-established models for trauma informed care, originally developed over 30 years as a framework for creating organizations, systems and communities that promote healing and recovery. Consistent with the Sanctuary Model, VOA-GNY works from a culturally attuned, empowerment-based approach as a result of carefully listening to what survivors share about their experiences, beliefs and fears, and collaborating with them to build a sense of safety and hope for their future as we address their housing and other concrete needs. We also emphasize the need to help families build connections and bonds within their families and natural support system, with other residents of the facility, and in new neighborhoods .As part of this model, VOA-GNY makes a commitment to the following Seven Sanctuary Commitments: Nonviolence, Emotional Intelligence, Inquiry and Social Learning, Democracy, Open Communication, Social Responsibility and Growth and Change.

Specific examples of our best practice approaches are below.

Client-Driven Housing Placement Services – At all of VOA-GNY’s shelters, staff begin to establish a housing permanency plan at intake. Critical to this is a thorough assessment of client’s preferences regarding housing type, location, proximity to key services, client’s resources including current or potential benefits, income and savings and family supports, client’s eligibility for various subsidies and affordable and supportive models and of course, for victims of domestic violence, safety issues.

Opportunities for Connection – Survivors at our shelters benefit from therapeutic and recreational program that helps to build community and connections among residents, all of whom have had to abruptly leave their homes and neighborhoods and also cut off or limit contact with neighbors, friends or co-workers due to safety concerns. As clients transition from shelter into independent housing, staff work to help them build social and support networks in their new communities, including but not limited to connecting with local or web-based support groups for DV survivors.

Clinical Approaches –Our Masters Level staff are trained to recognize and respond to trauma symptoms, provide short-term intervention and connect clients to evidence-based services. Currently, VOA-GNY is partnering with a neurosurgeon whose research is on the prevalence of Traumatic Brain Injury among DV victims, and the potential impact of TBI on mood, memory and functioning. As a result, we are integrating TBI screening and follow-up protocols into our assessment protocol. Utilizing Motivational Interviewing, our staff help clients identify when they or their children might need medical, mental health or substance use treatment services and to motivate them towards treatment.

Strengths-based approaches – VOA-GNY utilizes strengths-based approaches to assessment, service planning and intervention. Our staff are trained to assess for strengths, resources, interests and talents and to leverage those in the work towards identified goals.

Parent-Child relationships – Our DV program staff provide individual and group support to promote positive parenting skills and healthy attachments. For families fleeing domestic violence, this also includes providing psychoeducation on the impact of violence and trauma on children, how these can manifest as challenging behaviors and how parents can best recognize and respond to

trauma symptoms in children.

Cultural humility and responsiveness –Every year, our programs serve immigrants from around the world, members of LGBTQ-GNC communities, people with various religious backgrounds, beliefs and spiritual practices and people with a range of disabling and chronic health conditions. All staff are trained in culturally competent service delivery, and a spirit of inclusivity is nurtured in all aspects of our work, from hiring practices, to our group programming, physical environment and foods available at our emergency pantry or at recreational events. We have bilingual staff able to serve clients in several languages and all staff are trained to use the language line for language needs that cannot be met internally.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.
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(limit 5,000 characters)

With 30 years of experience operating DV shelters, VOA-GNY has expertise in meeting the complex service needs of DV Survivors and their children. On the strength of our experience and performance, we were awarded two new DV contracts in 2021, increasing our DV shelter portfolio from five programs to seven. To expand on some of the service elements described earlier, we offer a few examples that highlight our experience and expertise.

**TBI Initiative** – As part of a new initiative all DV program staff were recently trained on the prevalence among DV survivors of traumatic brain injury caused by concussive events and/or strangulation. Working with a neurosurgeon and expert on this topic, but January 2023 we will have 1) integrated screening questions into our assessment process, 2) trained staff to provide psychoeducation on TBI to clients and to help lawyers, police, child welfare workers and other providers understand how TBI may be impacting a clients functioning and 3) built partnerships with medical providers specializing in TBI to provide needed testing and treatment.

**Primary Care Partnerships** – VOA-maintain partnerships with several FQHC, hospital and Article 31 providers to ensure that we are able to quickly connect survivors and their families to any needed medical, dental, and behavioral health services. During the pandemic we have worked with these partners to bring Covid testing and vaccination onsite at several of our clinics.

**Nutrition** - Because most survivors have left their previous living situation under duress, families often arrive without any groceries and often with little or no funds to stock up their kitchen. Our shelter staff manage a food pantry to make sure that there are ample supplies to stock kitchens for newly arrived families, and to provide assistance to any other families experiencing food insecurity. We recognize that consistent access to familiar and culturally appropriate foods helps families in crisis to feel grounded, cared for and safe, so we ensure that our pantry is stocked with the types of ingredients and foods that our families prefer, and which align with any special medical or religious requirements which our residents may have. We partner with the Food Bank of NY to sponsor a healthy food program to teach those interested to prepare safe, quick, healthy and nutritious meals. Cooking groups are facilitated by food safety certified staff to support the nutrition education of our families. Many of our special events and holiday celebrations include a meal or snacks. Staff plan carefully to provide culturally appropriate foods and to accommodate religious and medical restrictions and allergies.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(e)	

Provide examples in the field below of how the new project will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;

	5. center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
	6. provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
	7. offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

All Paloma Project clients will work closely with the Social Worker (SW) who will provide client-centered clinical case management and supportive counseling services. Staff will be trained in the principles and best practices of trauma-informed care including The Sanctuary Model to promote healing and recovery. Key elements of our trauma-informed, victim-centered approach for the Paloma Project are described below:

Client-Driven Housing Placement – Domains of the initial assessment that drive the housing placement include 1) client’s preferences regarding housing type, location, proximity to key services, 2) resources including current or potential benefits, income, savings and family supports, and 3) eligibility for various subsidies and housing programs. Staff will also assess safety considerations for new housing, including those related to location and security features. The housing specialist will assist clients in visiting available units, understanding lease agreements and obligations and making housing decisions and will work with clients and landlords to arrange for installation of any security equipment needed. Clients will be the lease holders and signatories for all RRH units.

Our staff will work with each client to implement strategies to keep their home, work and school location private, including carefully managing any social media or online presence, using a PO box, changing phone numbers, changing banks, medical providers or other services that might be used to locate survivor. Staff will work vigilantly to address any safety issues that arise for clients.

Stabilization and Self-Sufficiency Goals – Each client’s Independent Living Plan (ILP) will outline their goals and objectives to achieve and maintain safety, stability and self-sufficiency. ILPS will be developed collaboratively by clients and staff and will be reviewed and updated routinely. Driven off ILP goals, clients will have regularly scheduled appointments with the SW and, as appropriate, the Employment Specialist and/or Housing Specialist. Paloma Project staff will help clients build earning potential, secure needed benefits and services, address social-emotional needs, and ensure that they have safe and affordable living situations that they will be able to sustain after the subsidy ends.

Understanding Trauma –The SW will be trained to recognize and respond to trauma symptoms in children and adults, to provide psychoeducation and short-term intervention and to connect clients to evidence-based services. The SW will benefit from clinical supervision, group supervision and case conferences with clinical staff from across VOA-GNY’s shelter programs. Further the SW will be trained to assess for and recognize signs of traumatic brain injury and will connect clients to medical partners with specialization in TBI.

Strengths-based approaches – Paloma Project staff will use strengths-based approaches to assessment, service planning and intervention. Our staff are trained to assess for strengths, resources, interests and talents and to leverage those in the development of Independent Living Plan goals. As noted above, the ILP will be an individualized, collaborative, living document driven by goals and objectives identified by the client.

Cultural responsiveness – All staff will be trained in cultural competency and a spirit of inclusivity will be nurtured in all aspects of our work. With only three direct service staff on the Project, we have limited capacity to have staff reflect the linguistic and cultural diversity we expect to see among our program participants. We plan to have Spanish bilingual staff and will meet other language needs through the use of a language line. Building on a vast network of partners, staff will have access to programs and services catering to various immigrant, language and affinity groups, which will be leveraged to ensure that



clients are connected to culturally and linguistically appropriate services and providers.

Opportunities for Connection – The SW will help clients to build social and support networks in their new communities, including but not limited to connecting with local or virtual DV support groups. Participants will be invited to participate in occasional in-person outings or special events or web-based programming offered by staff of the Paloma Project and/or VOA-GNY’s other DV programs.

Parent-Child relationships – The SW will provide counseling and coaching to promote positive parenting skills and healthy attachment including providing psychoeducation on the impact of violence and trauma on children, how these can manifest as challenging behaviors and how parents can best recognize and respond to trauma symptoms in children. The SW will also make referrals for clients wishing to enroll in a parenting skills class or a dyadic clinical intervention such as Child Parent Psychotherapy or Parent Child Interaction Therapy.

4A-3h.	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(f)	

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project’s operation.
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**(limit 2,500 characters)**

The joint issues of homelessness and domestic violence are front and center of VOA-GNY’s work and strategic vision to end homeless in the Greater New York City area by 2050. Throughout our service area, VOA-GNY provides emergency shelter, housing placement assistance, and permanent supportive and affordable housing to thousands of homeless and formerly homeless individuals and families each year. We conduct an annual Consumer Perception of Services survey across all of our programs. Surveys are distributed on paper and electronically. Our Quality Assurance department analyzes results and provides feedback and recommendations to Program Managers and agency leadership. As in all of our programs, Paloma Project clients will be given information in writing about how to share suggestions and feedback or file formal grievances related to our services and staff.

In order to allow us to get more qualitative feedback in real time, we are currently exploring possibilities for establishing either an organization-wide Consumer Advisory Committee or several committees organized geographically, by target population or by program type. We expect to launch our Consumer Advisory Committee(s) by early 2023 and will ensure that there is representation from survivors of domestic violence.

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

<b>4A-3b.</b>	<b>Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</b>	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	Seamen's Society for Children and Families
2.	Project Name	Safe Passage Housing Assistance Program
3.	Project Rank on the Priority Listing	174
4.	Unique Entity Identifier (UEI)	ZNZBBWBQJC58
5.	Amount Requested	\$686,500
6.	Rate of Housing Placement of DV Survivors–Percentage	93%
7.	Rate of Housing Retention of DV Survivors–Percentage	100%

<b>4A-3b.1.</b>	<b>Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</b>	
	NOFO Section II.B.11.e.(1)(c)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

**(limit 1,500 characters)**

1)Seaman’s project placement rates are based on past performance and is calculated on the number of survivors receiving services over the total number of survivors placed. The Safe Passage program will have placement rate of 93%. We have a 100 percent retention rate. To monitor and track placement/exist rates, we count the number of survivors that remain in stable housing at 3,6,9 and 12 months. In addition, we will count the number of referrals received, number of cases assigned, the type of case management service provided. the type of population served and sub-population. Program leadership will utilize the data and reports to identify practice gaps or potential areas of improvement, as well as strengths.

2)The rates provided accounts for exits to safe housing destinations. Of the 93% of survivors placed we expect that 95% of them will maintain their housing destination placement after the first year. 5% of survivors may have to relocate more than once due to safety issues.

3) Seamen's will be using an on-line data collection and analytic tools developed by our internal HMIS analyst and QA/QI team. Our system of record is an online system called ASARA which is HMIS compliant. The housing data will be entered to an on-line portal or electronic record.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

1. All eligible survivors residing on Staten Island will have immediate access to these services to quickly move into safe, stable and affordable housing.
2. Our program will prioritize referrals from Coordinated Entry, DHS/HRA priority list, CoC's emergency cases. Survivors will also receive referrals from community providers, self-referrals, and/or walk-in, and will be screened and assessed for services.
3. Every survivor will be assessed using our intake assessment and our housing barrier screening to identify any challenges with obtaining permanent secure housing. These tools will give us insight on the services that may be needed. This includes obtaining information on health, mental health, financial, housing history, educational history, employment history etc.
4. The intake assessment will help us, and the survivors determine what services are needed. Survivors may be referred or connected to services like health care services, mental health treatment, or education program based on an identified need.
5. Survivors will be assessed throughout the housing process to determine their ability to obtain and maintain stable housing. Survivors will be assessed at the 3,6,9, and 12 months of services. During each stage, the process the case manager will work with the survivor on the goals identified collectively to achieve their long-term housing goals. The survivor will also be connected to the after-care program for support and monitoring.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

1. We take all steps to ensure the privacy and confidentiality of survivors during the intake process. Survivor information is not shared without consent from the survivors, and all records are protected and encrypted. We use our person centered approach to minimize or avoid potential coercion of survivors.
2. In making determinations for placement we work with the survivor to ensure their safety first. Survivors have the right where they would like to live. We will collaborate with the survivor to find suitable housing that meets their needs.
3. Our program is in an undisclosed location within our building. Our intake form includes how and when to locate the survivors to ensure their safety. Files will be locked and secured, no personal identifying information will be disclosed without consent. All precautionary measures will be in place to prevent the unlawful or unsafe disclosure of a victim's whereabouts.
4. All staff are trained in the fundamentals of confidentiality and privacy. We train our staff on all federal, state, and local confidentiality regulations, policies, protocols, and practices. We invest our time with staff so that they have the appropriate attitudes, knowledge, and skills to prioritize the survivors own experiences and input. We create a supportive environment in which a survivor's rights are respected and is treated with dignity and respect.
5. Seaman's Society scattered site services is for families to locate apartments through-out New York City. We will help survivors identify apartment in the location of their choice while also ensure the location is confidential with a safety plan and security measures in place. We give survivors a voice and follow their lead. Our office spaces are large enough to comfortably accommodate survivors and provide privacy and confidentiality. Seaman's complies with all federal, state, and local confidentiality regulations, policies, protocols, and practices.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

**(limit 2,500 characters)**

We have evaluated the project based on our past ability to provide safe, protected, and confidential services to survivors. Safety is woven in the fabric of the work our agency, more specifically our Safe Passage Domestic Violence program. Our program has delivered supportive services to clients/survivors of DV/IPV since 1997. The program’s mission is to educate, empower, advocate, and support individuals, families, and communities affected by violence. Safe Passage services include adult DV education, counseling, legal advocacy, housing advocacy, economic empowerment, groups, community awareness, and community building events which will all be free to survivors served in this program. Child and Adolescent Services (CAS) was created to help children that may have witnessed or experienced DV/IPV. Seamen’s Society is the only Staten Island-based organization offering psychological counseling to children who have witnessed Domestic Violence. We have an excellent history of protecting and maintain the safety and well-being of all survivors and the children witnessing domestic violence.

We will conduct safety and danger assessments for each client. We will assess the safety needs of the survivor and develop an appropriate safety plan in collaboration with the survivor. When and if an incident occurs, the incident will be presented at our bi-weekly case review meeting, which is support by our interdisciplinary team of experts.

We will take a quality improvement quality assurance approach to ensure safety and excellent service delivery. Any areas that are identified will be addressed using the QI/QA approach to improvement. Our Director of Quality Assurance/Quality Improvement will conduct periodic reviews and investigate and report any findings.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1.As an existing provider of Domestic Violence, the prioritization of survivors begins at intake. During our intake process we assess survivors for all of their needs, this includes health and mental health, financial, legal, security, entitlements and benefits, and housing needs. We prioritize the survivors safety and well-being when they provide us with what they wish to accomplish, their goals and needs.

2.All of our survivors are served with mutual respected by staff with a survivor-centered approach to services. Our staff empower survivors by prioritizing their rights, needs, and wishes. Survivors are empowered to make their own decisions; we have a non-punitive, non-judgement environment focused on the survivors strengths. We connect survivors to appropriate, equitable, accessible, and quality services including health and mental health care, housing, financial and legal supports. Our survivors report through surveys that they feel empowered and listened to by our staff. We also provide guidance and suggestions led only by the survivors’ expressed needs and desires.

3.Our training plan consists of core trainings like, Trauma Informed Clinical Best Practices, Intimate Partner, De-escalation Techniques, Crisis Management, Safety Planning, Implicit Bias Trainings. Trauma-informed services assume that an individual is more likely than not to have a history of trauma. It recognizes the presence of trauma symptoms and acknowledges the role trauma may play in an individual’s life. During intake survivors are screened for trauma using Trauma History Questionnaire. In order for us to understand the effects of trauma on survivors we regularly conduct trauma screening assessments. When a survivors scores high on the screening assessment we provide interventions that supports and empowers. Survivors are offered educational materials and or referred for mental health services if interested.

4.By understanding the cultures and backgrounds of families, staff are better able to provide services that are based on each family’s strengths and needs. Staff’s knowledge about the culture, customs, values, and traditions of families is an essential factor in addressing parenting and child abuse/neglect issues. In collaboration with the survivors, we conduct a strength and needs assessments. The strengths and needs assessment help us to identify protective factors, positive self-perceptions, self-regulation, and coping skills. Once we understand the strengths and needs, we work with the survivors to create goals that help them achieve safety and stability.

5.Cultural competency and survivor-centeredness, and our trauma-informed practice helps guide our interactions with survivors/victims. Access to equitable services is important to us, for this reason, our community partners rely on us to provide Spanish-speaking services, including support for victims of DV/IPV, sexual assault, dating violence, and/or stalking. Seamen’s expertise in delivering services extends to supporting Spanish-speaking families while understanding their culture, values, beliefs, and implicit biases and challenges these victims face. Our meetings, groups, counseling sessions, materials, and information are provided in multiple languages to meet the needs of this specialized group. Our goal is to treat survivors with dignity and respect, to empower them to choose their own course of action in dealing with the violence, to ensure survivors’ privacy and confidentiality, have a non-discrimination policy, and provide them with comprehensive information to help them make their own decision. We give survivors a voice and follow their lead.

6.The DV staff conduct educational workshops and support groups. Workshops includes DV education, financial and empowerment classes, “Supervivente,” parenting classes teen workshops among other activities that we create to support survivors. These workshop and support groups proven to help survivors develop healthy relationships with others experienced DV, as well as develop

safety plans to remain safe. In the past we have also conducted peer workshops where survivors have the ability to connect with other survivors and build positive relationships.

7. We collaborate with community partners to aid survivors with gaining access to essential services, like identification cards, connection to free or affordable legal services, parenting classes trauma trainings, and economic empowerment groups. Our Safe Passage DV team has referred survivors to Legal Aid, the Family Justice Center, District attorney, CAMBA, Housing Connect to get help with housing services, immigration assistance and family court challenges etc.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.
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(limit 5,000 characters)



In 2021, the Safe Passage Domestic Violence program provided direct services to nine hundred and forty unique survivors. The survivors received approximately three thousand, six hundred and fourth five services, of which 691 and were Domestic Violence sessions. During the year, survivors were contacted 652 times for emotional support, crisis intervention, parenting sessions, and other counseling services.

The Safe Passage DV team provide housing advocacy to 96 survivors during 2021. This includes, writing advocacy letters, contacting landlords, calling 311 for emergency services, assisting survivors with searching for apartments, educating survivors about housing court challenges, and referring survivors to community service providers for financial assistance. 20 of the survivors served during the year were able to secure suitable housing.

In October 2021 during Domestic Violence awareness month, the Safe Passage DV team partnered with planned parenthood for educational workshops.

Workshops included consent and communication workshop, taking care of your sexual health, DV educational and supportive workshops for adult survivors, and Child and Adolescent services event for children witnessing domestic violence. We created an empowerment group called Super Survivor or "Superviviente." The Superviviente group consists of 10-12 survivors each cycle. The focus is on continuing to empower survivors of DV/IPV.

Many survivors we worked with have started catering and cleaning businesses to support themselves. Our data showed that many survivors do not succeed in a regular 9 to 5 office job. Our economic empowerment specialist learns about the survivors' financial needs and goals and what are their passions and assists in guiding them toward financial independence. Examples of businesses started with our help based on the data received are a nail shop, a bakery and two food delivery services.

Lastly, our domestic violence hotline allows us to provide crisis intervention support to survivors after hours. Our safe passage case manager was able to assist a survivor whose person causing harm worked for a reputable law enforcement agency in NYC. The survivors are legally blind however we were able to assist her with moving within 30 days to a safe and secure place away from the person causing harm

We take a wholistic approach when connecting survivor. Our staff connect survivor to the NYC Human Resources Administration (HRA) for food, cash assistance, and rental support for eligible survivor including emergency voucher programs. We refer survivors to NYC Department of Homeless Services and, No Violence Again (NoVA) for temporary shelter when survivors need to leave in emergent circumstances for safety. Our connection extends to CAMBA for emergency assistance with health and housing services. In the past our safe passage team has worked with NYCHA for priority transfers for victims, New York City Housing Preservation and Development – VAWA applications and Housing assistance program and the Urban Resource Institute New York City, which provides shelter and safety for victims, their children, and pets.

Justice System partners includes Family Court, the NYC Department of Probation, the District Attorney's office, Legal Hands, Legal Aid Society, Urban Justice Center, Sanctuary for Families, the Centers for Alternative Sentencing and Employment Services (CASES), Strong Starts Court Initiative from the Center of Court Innovation, and the NYC Family Justice Centers. With the connection to these services, we are able to support survivors with their legal needs which includes family court issues, landlord tenant, and other legal challenges that may affect their ability to obtain stable housing.

Medical and Mental Health: NYC Well, Richmond University Hospital, Northwell Hospital, Heath Share St. Vincent's, Staten Island Mental Health, Community

Health Action of Staten Island, Community Counseling and Meditation, New York Presbyterian Hospital Center Child Psychiatric Emergency Program, Columbia University, East NY Diagnostic Center, Kings County Hospital, Quest Diagnostic, NY Psychotherapy, Safe Horizon Counseling Center, and Woodhull Medical and Mental Health Center Adolescent Clinic. We know that the core foundation for survivors receiving stability is having access to adequate and equitable health care services. Our collaboration with partners across NYC will help survivor connect to services when fleeing or attempting to flee from person causing harm.

Government partners include the NYC Department of Education, NYC Mayors office to End Domestic Violence, NYS Office Children and Family Services (OCFS), NYS Office for the Prevention, of Domestic Violence (OPDV), Identification Card NYC, and Family Enrichment Centers among many other partners mentioned throughout the RFP. Working with our government partners allows us to connect survivors and their children to services that may address their health and safety.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(e)	

Provide examples in the field below of how the new project will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. Prioritization of survivors will be made during the intake process. This process includes the referral process from Coordinated Entry, prioritization list, CoC emergency transfers Community Based Providers, local, state, federal government, and walk-ins. To be eligible to receive services and individual must be a victim or survivor of domestic violence, intimate partner violence, gender-based violence, stalking, and fleeing or attempting to flee from person causing harm. Our new Safe Passage Housing Assistance Program will be highly attuned to the survivors -centered approach responding to the needs and wishes of the survivor.

2. Our survivor-centered approach is mutually respectful and will help to promote a survivor’s recovery and to reinforce their capacity to make decisions about their safety. We will treat survivors with dignity and respect, to empower them to choose their own course of action in remain safe. Our process includes protecting the survivors’ privacy and confidentiality, ensuring equitable and fair services that are non-punitive. We will create a safe space where survivors that minimize or eliminates power struggles where survivors can express themselves freely so that we can understand what their unique barriers and strengths so that we can leverage our systems knowledge to assist survivors to meet their goals including housing stability.

3. As mentioned above our core training plan includes, trauma focused and culturally aware trainings. These trainings will improve our ability to understand the cultural values, religious beliefs, and spiritual practices of our survivors as parents and caretakers make different decisions that affect their safety and well-being as well as that of their youth/children. As we are equipped to support survivors in a trauma informed way, we will have the capacity and ability to delivery trauma informed services, materials, and educational workshops to survivors. Survivors will receive information on the effects of trauma and the impact it may have on them. Survivors will receive education on mental health services and if interested may be referred for mental health services to work through their trauma. We will educate the survivors on the need for services and support them in making in everyday decisions that will further safety. This includes developing housing case plans and goals that the survivors want to achieve.

4. Our housing assistant program will take a strength-based approach to engaging survivors and overcoming challenges they may face in participating in recommended services. We will seek to be active listeners to the voices and choices of our survivors, furthering engagement and uses that to inform our decisions about the survivors service plans. We will identify their strengths and needs using intake assessment. We will collaborate with survivors to develop their wishes, needs, goals and case plan. Our motto is “nothing is said about me without me.”

5. Through Implicit bias training our staff will gain skills to provide cultural inclusive services that meets the needs of survivors. Providing culturally competent services in a trauma informed way means to respect diversity in the survivor population and consider cultural factors such as language, Communication styles, beliefs, traditions, attitudes, and behaviors. The services we provide to survivors are inclusive and comply with federal regulations. We do not discriminate based on race, color, national origin, sex, gender identity, disability, age, creed, reprisal or retaliation. Our services will be provided English and Spanish speaking services and will use language line for survivors in need of other translation services. Our brochures, materials fliers will be translated in multiple languages to meet the needs of survivors.

6. Our primary goal for this project is housing stability for survivors. We will conduct community outreaches, housing and employment workshops, provide

educational resources to survivors, increase access to long-term housing resources, while teaching them skills to increase their self-sufficiency. During the course of services, survivors will be offered the opportunity to be connected with their peers and peer support staff.

7. We will help survivors build their connection through our after-care services which will be peer led. All survivors will be offered follow up after care services for six months following case closure. Each aftercare plan will consist of fundamental core options, which includes individual and group counseling resources, domestic violence education and trainings, safety planning, and referrals for concrete services for food, clothing, and shelter.

4A-3h.	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(f)	

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project's operation.

**(limit 2,500 characters)**

We believe that experience sometimes provides the best insight for survivors of domestic violence. Consistant with our hiring practices, we hire staff with lived experience. Currently there are two case managers working on the Safe Passage DV team with lived experience.

Collaboration with individuals, survivors and individuals is a core value of Seamen's Society. We will regularly elicit feedback from survivors using satisfaction surveys. Survivors needs are included throughout the process by conducting language and culturally appropriate satisfaction surveys that are distributed throughout service delivery as well as teaming up with our community partners to strategically, and proactively, building and sustaining agency connections to the survivors that Seamen's serves

The Safe Passage Housing program will implement a survivor peer support group. The support group will consist of peer support specialist, survivors of domestic and/or initmate partner advocates who will help individuals experiencing domestic violence. The support group will provide important feedback about the effectiveness of services and policies and procedures that affect services. The peer support group will work collaboratively with survivors, staff, leadership team, and the board to identify their strengths and challenges and help them navigate the social service system and get connected to supports and services that are needed.

The support group will be tasked with contacting identified survivors within 6 months of case closure to see how they are doing, and if they need additional support. The support group will inform the agency if the family needs additional resources to support the family and maintain themselves in the community.

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	Pillars of Peace
2.	Project Name	Noora House: Next Steps
3.	Project Rank on the Priority Listing	174
4.	Unique Entity Identifier (UEI)	GNYMVUJV4R41
5.	Amount Requested	\$875,765
6.	Rate of Housing Placement of DV Survivors–Percentage	75%
7.	Rate of Housing Retention of DV Survivors–Percentage	80%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Pillars of Peace plans to calculate the rate of housing placement for the Noora House Next Steps program by tracking the number of individuals and households who moved into permanent housing within the period of their participation in the program. Pillars of Peace will also track how each household found permanent housing in order to exclude any anomalies unconnected to their participation in the program. To calculate housing retention, Pillars of Peace will track the status of survivors' housing at the 3, 6, 12, and 18 month marks, noting whether they moved or imminently need to move, and a number of threats to housing retention that could affect their long-term longevity in the housing placement. Given this approach, we expect to place 75% of households engaged. Of those, we expect 80% to remain in housing.

2. Our data collection will always track where survivors have been placed throughout their participation in the program. When survivors leave permanent housing placements, wherever possible we will record whether it was due to financial barriers or the placement becoming unsafe. Wherever possible, this will be part of our follow up surveys.

3. Pillars of Peace plans to use an HMIS compliant database to maintain, aggregate, and analyze the data submitted by our staff during the provision of direct services. This will help us to ensure that we are asking and documenting the right questions to gather the data we need.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		
Describe in the field below how the project applicant:		
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;	
3.	determined which supportive services survivors needed;	
4.	connected survivors to supportive services; and	
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

(limit 2,500 characters)

1-The Noora House Next Steps program will utilize all our resources to ensure survivors are moved into safe affordable housing as quickly as possible. For some survivors that will mean a stay in Noora House Emergency DV Shelter, while for others that will mean working with the survivor to move them directly from the unsafe housing or unhoused conditions into permanent housing with the use of rental assistance. Noora House Next Steps staff will also be working with survivors one-on-one to conduct a thorough housing search, so that the survivor is not left navigating these systems alone. Our staff and trained volunteers will sometimes accompany survivors on viewings to ensure that language is not a barrier and that there is an additional witness and advocate.

2-Given that Pillars of Peace only works with survivors of domestic violence, our initial intake process already screens for survivorship. Pillars of Peace will begin participating in CAPS, we will have had approximately 11 months of experience participating in the Coordinated Entry system for NYC by the beginning of the grant period.

3-Survivors go through intake processes with case managers that determine their need for supportive services in every area from employment and childcare to education, health, and legal assistance.

4-Pillars of Peace case managers work together with the survivor to systematically connect them with the needed resources, services and providers. Mental healthcare is provided in-house for free in multiple languages. Pillars of Peace also intends to hire a Housing Specialist to work specifically on expanding our connections with landlords and housing providers and as a support to clients. Once our shelter is opened, projected November 2022.

5-The Noora House Next Steps program will provide several additional supports to survivors to ensure their long-term housing stability. First, our board of directors has committed to providing each survivor moving out of Noora House with a lump sum of unrestricted funds. This allows each survivor to use their judgment in applying those funds to the most-needed area, and to begin building savings for when the subsidy ends. The Noora House Next Steps program will also provide each survivor with the opportunity to participate in our Financial Justice program. Survivors who have significant barriers to traditional employment will be supported in exploring alternatives such as entrepreneurship and worker-owned cooperatives.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		
Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:		
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

1-Intakes and interviews are conducted in private locations, and staff are instructed to determine the survivors’ level of privacy and safety at the beginning of every call. Staff also make determinations about when a shelter intake should be abbreviated to the most essential details or postponed due to a lack of privacy in the survivor’s current location. Staff are trained to inform survivors at the start of every call that they are under no obligation to answer any of the questions on our intake if they feel it is unsafe.

2-Case managers work together with each survivor during their housing search to ensure that they are not moving to a location that brings them closer to an abuser’s daily movements or those of a key relative/community member supportive of the abuser. Survivors themselves receive additional support and education on how to protect their information and reduce the likelihood of an abuser gaining access to their information or location.

3-In addition to trainings provided to staff and information/supports provided to survivors to protect confidentiality, Pillars of Peace policies limit the number of people who ever have access to client information, locations, and the shelter location. All contractors and volunteers who visit the shelter site go through a screening process and must sign a non-disclosure agreement regarding the shelter address. Our shared staff drive has restrictions and permissions limiting access to client information.

4-Maintaining survivor safety and confidentiality is of the utmost importance to Pillars of Peace. All our staff are thoroughly trained on HIPAA compliance practices, laptop and phone hygiene for remote work/hotline calls, and tech hygiene to maintain survivor confidentiality and the confidentiality of the Noora House shelter site before they ever work directly work with survivors. Refresher trainings are provided at least once annually.

5-Our shelter site was chosen specifically to protect survivor confidentiality - given our target population, it is situated away from the major Muslim diaspora populations in NYC while still being a safe residential neighborhood for survivors to navigate during their stay. By the time the grant period begins, we expect to have served a minimum of 40 residential and non-residential survivor participants while maintaining strict confidentiality and supporting participants’ safety.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.
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(limit 2,500 characters)



Throughout their participation in the Noora House Next Steps program, survivors will receive regular sessions (on a continuum from weekly to monthly, depending on need and returning to higher frequencies in the event of new incidents) with a case manager. At their first session and after any new incidents, case managers will complete a thorough safety assessment, with brief safety assessments being completed at every other session. This will allow the staff to support survivors in prioritizing their safety and connecting them to needed protections and resources early and often, whether those are legal protections, security systems, or simply alternate planning around scheduling and travel. This safety planning will be part of discussions with survivors about viewing apartments, traveling to and from viewings, and even determining whether a neighborhood is a good fit for them.

We also understand that safety is not just about avoiding danger. If a survivor is interested in moving to a neighborhood where the risk of encountering their abuser is slightly higher, but they have significantly more positive supports, resources, or accessibility, our staff will not dismiss the idea out of hand or try to discourage the survivor, but rather support the survivor in deeply analyzing what is most likely to lead to long-term stability and safety in that survivor’s particular context. Along those lines, our program will prioritize reducing survivor isolation, as we know that isolation is both a common sequelae of abuse and a major risk factor in experiencing further abuse and/or exploitation. To that end, survivors will have access to free mental health services, support groups, and social and recreational programming throughout their time in the program. All such programming is designed to build community among survivors and between survivors and other community members to support their long-term connection to social resources.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. Although a new program, Pillars of Peace is helmed by advocates with extensive experience in the field of survivor support. They have extensive experience working to connect survivors to housing, legal assistance, financial assistance, social services, healthcare, and more. Their experiences as well as the lived experiences of many supportive community and board members inform the project design for Noora House Next Steps. All the Noora House Next Steps intake and assessment materials utilize open-ended questions and the presentation of choices to ensure that case managers establish a clear understanding of each survivor’s needs, wishes, and preferences. Staff are trained to provide validation and acknowledgment of the many barriers and systems that prevent survivors from accessing their ideal permanent housing.

2. All our staff are trained in a form of motivational interviewing to establish a framework for understanding survivor’s expertise, cultivating and eliciting their own ideas about what next steps are best. Our Director of Programs, a licensed social worker, engages in weekly clinical supervision with our case managers so that there is a space to continually grow and improve in these skills over time.

Survivors’ opinions and feedback on the Noora House Next Steps program are actively cultivated during and after their participation, and staff are trained to take a collaborative approach with survivors. Survivors will have the opportunity to co-facilitate activity-based groups in the shelter, allowing them to share their skills, experiences, and knowledge with one another and with staff.

3. Pillars of Peace is deeply committed to providing trauma-informed care and educating both staff and clients on the impact of trauma as well as the many pathways to recovery. Our Director of Programs and Operations, is a trauma-focused therapist who has a decade of experience in services to survivors and immigrant and refugee populations. We have recruited staff with competency and education in trauma to our case management positions and regularly work to build up staff familiarity with the neurobiology of trauma and protective factors for recovery throughout their professional development. Education on trauma is part of staff orientation. All participants will have access to free trauma-focused therapy that helps them to understand the specific impact of trauma on their own lives and functioning. Shelter residents at Noora House will additionally have access to regular drop-in groups that are designed to mitigate the impact of trauma through grounding activities and mindfulness-based practices. These groups are designed to be accessible to all regardless of language.

4. All the Noora House Next Steps intake and assessment materials frame questions in terms of strengths and challenges, resources and barriers. Survivors in our program know that we respect their experiences, knowledge, and skills, and that we are just as interested in knowing about these as we are in their needs and traumas. Staff are explicitly trained to support survivors in identifying skills, experiences, and knowledge that is often dismissed in other settings.

5. Pillars of Peace was founded to fill a gap in culturally and linguistically responsive services for survivors from Muslim communities, and as such a focus on access, responsiveness, and inclusivity is integral to all of our programming. We explicitly work to recruit staff and train volunteers with the language skills and cultural competencies necessary to serve clients from some of the major communities in New York, including but not limited to South and Southeast Asians Africans.

6. Given our target demographic and the cultural and linguistic diversity among them, we intend to offer a variety of programming that is accessible to all, ranging from activity-based groups to support groups. Thanks to our connection

with the NYU Islamic Center, we are able to connect survivors from our target populations with a range of spiritual supports. Pillars of Peace has the honor and privilege to offer Muslim survivors a place and way to reconnect with their faith in a healing way, if and when they choose. Within our shelter space, Noora House, there is a built-in prayer space and a variety of communal events.

7. One of the support groups we will be offering to both resident and non-resident survivor participants in all Pillars of Peace programming is a Trauma-Informed Parenting group. Additionally, our staff regularly collaborate with partner agencies to connect survivors to needed legal services and providing financial assistance with childcare is one of the ways we intend to remove barriers to financial security and independence. Intermittent childcare will also be available in the shelter space to allow parents some respite and ability to participate in programming.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
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NOFO Section II.B.11.e.(1)(d)

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Pillars of Peace staff, and the Noora House Next Steps project staff specifically, have experience in all the following areas of survivor support:

¿ Child custody–Noora House Next Steps project staff have, in previous roles, assisted DV survivors to pursue child custody by connecting them to legal services at other agencies, communicating with their legal representatives and advocating for the survivor where necessary, and in some cases providing documentation or even participating in ACS conferences to support the survivor. Noora House Next Steps staff have, in previous roles, worked with survivors to access both temporary and permanent housing that protected their ability to be considered a fit parent in the eyes of the court. These same services and supports are also built into the future programming of the Noora House Next Steps project.

¿ Financial Justice–Noora House Next Steps staff have received training on Consumer Law and financial safety from partner organizations such as the legal aid society and the financial clinic, and have experience in previous roles reviewing survivors’ financial situations to determine short and long term planning around financial safety.

¿ Housing Search and Counseling–Noora House Next Steps staff have, in previous roles, assisted survivors in searching for housing, applying for vouchers, housing lottery, and subsidized housing, attending viewings and ultimately securing permanent housing. Staff have also received - and will continue to receive - regular trainings on the housing opportunities and protections available to tenants in the NYC area. Additionally, we plan to identify and hire a Housing Specialist to expand our relationships and resources in this area during FY 2023.

¿ Crisis DV Services–Pillars of Peace staff have experience responding to hotline calls at previous organizations also serving DV survivors, and will maintain a 24/7 hotline with crisis response available in a variety of languages as soon as the Noora House shelter is open. In the meantime, staff will be managing a weekday helpline offering similar supportive services and referrals to in-house and third-party resources for survivors.

¿ Long-term housing stability safety planning–Noora House Next Steps project staff all have previous experience working with survivors to establish long-term housing stability safety plans, and the program itself is designed to ensure survivor competence and confidence in key areas related to long-term stability, including but not limited to systems navigation, employment, healthcare, mental healthcare, childcare, and continued safety planning related to their abuser.

¿ Education Services–Many of Noora House Next Steps have some experience in education themselves, and are therefore familiar with how to support families in school and after school registration, school advocacy for supports (such as IEPs) and more. It is a goal for Pillars of Peace to build out in-house ESL and other Education Services. In the meantime, we are familiar with a number of resources for survivors from international high schools, alternative high school diploma and GED programs, to higher education scholarships and certifications. We understand that for many survivors, education may actually be a pathway to longer term stability and security, and not simply a cost/delay in employment. At the same time, we provide survivors with clear and unbiased information on the subject of student loans. Whatever the survivor’s education goals, it is our intent that they be well informed of all the existing options. This is especially important for parents, who will also need to act as supports in their children’s education.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(e)	

Provide examples in the field below of how the new project will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1-All participants in the Noora Housing Program, whether they are residents of Noora House or non-residential participants, will have met with a case manager during their first week of services to complete a comprehensive, personalized Needs Assessment & Transition Plan. This will identify their resources, strengths, and skills, as well as their direct and indirect barriers to finding and maintaining permanent housing. The client and case manager will work together to identify an appropriate timeline and plan for addressing each of these barriers based on the client’s needs and abilities, as well as the likelihood of a given barrier being addressed in a given period of time. The case manager will conduct a Financial Justice Program assessment, which looks closely at their current sources of income and assets, if any, and explores their education, skills and potential career interests. The Transition Plan and Financial Justice plan form the backbone of the case manager’s work with each survivor, and will be revisited at every weekly meeting

2-Pillars of Peace staff and co-founding members approach our program design with a keen eye toward minimizing power differentials between staff and program participants. Where the power differentials are inescapable, Pillars of Peace staff are trained to be transparent with participants about what this means and why. Our staff have completed trainings in motivational interviewing, client-centered practice, and implemented them in their previous roles as well as on-staff. When staff are involved in program design, they are encouraged to regularly review for potential replications of power and control dynamics Noora Housing Program does not believe in punitive interventions.

3-Pillars of Peace has offered education on the impact of trauma to community members since 2019, with the goal of reaching both survivors and bystanders. We have a wealth of experience, knowledge, and resources on this subject area. Educating both staff and clients on the impact of trauma as well as the many pathways to recovery. All participants will have access to free trauma-focused therapy that helps them to understand the specific impact of trauma on their own lives and functioning.

4-Pillars of Peace staff and co-founders have used experiences to inform the design of our interview procedures. It is our policy to engage all survivors both in their areas of need and their areas of strength. We do this not only as a matter of principle, but because we have seen that it is a necessary part of helping survivors to rebuild their sense of self-worth after abuse. Each case plan is survivor led with their defined goals and aspirations.

5- We have ensured all our staff are equipped to provide culturally responsive, accessible, and trauma-informed services to our target populations (while maintaining our ability to serve survivors of all backgrounds). We have recruited staff with key language skills including Arabic, French, Bangla, and Spanish. We use a collaborative approach to encourage cross-training among staff. This allows us to build capacity among staff who come from the communities we serve, but have less professional experience in domestic violence service and to increase the cultural knowledge and competency among more experienced staff.

6-Our close connection to the NYU Islamic Center allows us to offer a variety of community-based programming. We have offered in-person Iftar events, informational webinars on gender-based violence, and Healthy Relationships and other topics we identified as high-impact, high-interest areas related to the prevention of domestic violence. We have begun exploring partnerships with like-minded organizations such as the Khalil Center, MALIKAH, Exhale to Inhale, and Heart to Grow in order to provide a variety of group services, workshops, and activities. Our staff have experience in designing and facilitating group workshops for a variety of ages.

7. Our staff and co-founding members collectively have decades of experience in supporting survivors as parents, connecting parents to childcare and advocating for vouchers where needed, and connecting parents to legal services related to custody and child support. We have acted as interpreters and advocates between survivors and their legal representation, provided letters of support where needed, and otherwise ensured that survivors did not have to confront the challenges of parenting after (and during) abuse, alone. We recognize that by offering a space where survivors can receive help from people who share their faith, their language, and/or their cultural practices, we are providing a deeply needed antidote to these experiences that will provide space for survivors and their children to develop healthy relationships with their own heritage and identities.

4A-3h.	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
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NOFO Section II.B.11.e.(1)(f)

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project's operation.

**(limit 2,500 characters)**

Given Pillars of Peace prioritization of lived experience in our recruitment practices, we know that survivors are not only our clients but our staff. As such we are proud to use collaborative decision-making in-house as we continue to develop and build our programs, as this already naturally includes lived experience of survivorship in our program design and development. At the same time, we are committed to soliciting feedback from survivor participants in the program at regular intervals, and welcome spontaneous feedback and suggestions from participants. We recognize that the best people to teach us how well our program is working and what changes it needs are the people who are experiencing the program themselves as participants, and as such we look forward to developing an advisory committee of former participants after we have been in operation long enough to have former participants return in this capacity without concern about dual relationships. Our leadership regularly explore and keep up to date on research in the field, particularly newer studies that are survivor-led. As an organization that serves communities that have been excluded from research or obscured through misidentification in the Census and other areas, it is also one of our goals to leverage our own experiences to fill this gap in data and research. We hope this will also contribute to a program design that is truly survivor-centered.

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

- |    |   |
|----|---|
| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.  |
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'.  |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| 4. | Attachments must match the questions they are associated with.  |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.  |
| 6. | If you cannot read the attachment, it is likely we cannot read it either.   |
|    | . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).   |
|    | . We must be able to read everything you want us to consider in any attachment.   |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.  |

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	09/28/2022
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	09/27/2022
1E-1. Local Competition Deadline	Yes	Local Competition...	09/28/2022
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/28/2022
1E-2a. Scored Renewal Project Application	Yes	Scored Forms for ...	09/27/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/28/2022
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/28/2022
1E-5b. Final Project Scores for All Projects	Yes	Final Project Sco...	09/28/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	09/27/2022



3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	09/28/2022
3C-2. Project List for Other Federal Statutes	No		

## **Attachment Details**

**Document Description:** PHA Homeless Preference

## **Attachment Details**

**Document Description:** PHA Moving On Preference

## **Attachment Details**

**Document Description:** Local Competition Deadline

## **Attachment Details**

**Document Description:** Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** Scored Forms for One Project

## **Attachment Details**

**Document Description:** Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** Notification of Projects Accepted

## **Attachment Details**

**Document Description:** Final Project Scores for All Projects

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** Housing Leveraging Commitments

## Attachment Details

**Document Description:** Healthcare Formal Agreements

## Attachment Details

**Document Description:**

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/14/2022
1B. Inclusive Structure	09/28/2022
1C. Coordination and Engagement	09/26/2022
1D. Coordination and Engagement Cont'd	09/27/2022
1E. Project Review/Ranking	09/27/2022
2A. HMIS Implementation	09/27/2022
2B. Point-in-Time (PIT) Count	09/27/2022
2C. System Performance	09/28/2022
3A. Coordination with Housing and Healthcare	09/26/2022
3B. Rehabilitation/New Construction Costs	09/26/2022
3C. Serving Homeless Under Other Federal Statutes	09/26/2022

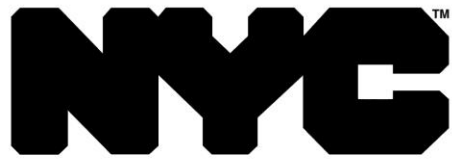
<b>4A. DV Bonus Project Applicants</b>	09/27/2022
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required

**NYC** Continuum  
**CoC** of Care



**Attachment 1C-7 PHA Homeless Preference – Table of Content**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
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<b>2</b>	NYC Housing Authority	15-20
<b>3</b>	NYC Housing Authority – Priority Codes for Public Housing	21-26
<b>4</b>	NYC Housing Authority – Tenant Selection and Assignment Plan	27-35



**Department of  
Housing Preservation  
& Development**

**Department of Housing Preservation and Development  
Housing Choice Voucher Program**

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**Administrative Plan**

**April 15, 2022**



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### **3 LOCAL PREFERENCES AND SPECIAL ADMISSIONS**

#### **3.1 Local Preferences**

Federal regulations permit a Public Housing Authority (PHA) to establish a system of preferences for the selection of families admitted to the program. The system must be based on local housing needs and priorities as determined by the PHA. HPD's Division of Tenant Resources only accepts applications from HPD Offices of Development and Asset and Property Management that meet the preference categories as outlined below, except for Special Admissions Programs and enhanced vouchers. Preference category eligibility is determined by the above Offices or other third-party government agencies and HPD's Division of Tenant Resources determines eligibility for the rent subsidy.

HPD may change these preferences to respond to changes in local housing needs or emergency housing situations. When changes are made, HPD will offer an opportunity for public comment as part of the Agency Plan approval process.

HPD will verify all preference claims at the time the application is reviewed. Staff may re-verify a preference claim at the time of selection from the waiting list if they believe the family's circumstances have changed.

HPD's preference categories are summarized below:

- **Homeless Households and Programs for Near Homeless, including SRO Rentals and Special Needs Housing;**
- HPD Building Renovation Households – Relocation;
- HPD Building Renovation Households – Rent Restructuring;
- In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing;
- In Place Households with Rent Burdens - Homeless Prevention Strategies;
- Households in Special Circumstances;
- HPD Pilot Programs for the Expansion of Affordable Housing;
- Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization; and
- Violence Against Women Act (VAWA) - Preference is limited to a household member whose family met eligibility under the Local Preferences above and also meets the VAWA eligibility set forth below.

#### **Homeless Households and Programs for Near Homeless, including SRO Rentals and Special Needs Housing:**

Households that have a primary nighttime residence that is either:

- **A publicly or privately-operated homeless shelter in HPD's jurisdiction designed to provide temporary living accommodation, including shelters operated by DHS and designated by HPD to receive HCV assistance for its clients; or**
- **The home of another household in HPD's jurisdiction that is allowing the applicant to reside temporarily, provided that the applicant has been classified as homeless by HPD's Emergency Housing Services Bureau.**

In order to qualify for this preference, a household must maintain their eligibility for homeless assistance as certified by the responsible government agency administering the shelter assistance.

This preference includes households that maintain a precarious permanent housing situation, as certified by a government agency including HPD and New York City's Human Resources Administration (HRA), which puts them at risk of becoming homeless. Examples include families whose short-term subsidy will end imminently.

**HPD Building Renovation Households – Relocation:**

Households that reside in a building that is in need of substantial renovation and is either owned by the City of New York or an entity designated by the City to achieve its housing goals or is part of the City's housing preservation efforts. The voucher will be issued to allow the applicant to locate alternate housing.

**HPD Building Renovation Households – Rent Restructuring:**

Households that reside in buildings that have been or will be renovated with financial assistance from HPD (generally within 24 months from the date of application) which result in rent increases that cause rent hardship to the applicant. Rent hardship is defined as paying more than 30% of gross income toward rent, plus utilities not included in the rent.

**In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing:**

Households from HPD homeless and special needs housing programs that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent. Households who would have a rent burden without rental assistance that no longer need supportive services in special needs housing programs.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a household that has relocated from a homeless shelter within 24 months preceding the date of the application.

**In Place Households with Rent Burdens - Homeless Prevention Strategies:**

Households that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent, and reside in buildings that were developed in the past with financial assistance from HPD, or buildings for which HPD maintains a regulatory agreement governing the operation of the building, or City or State supervised Mitchell Lama projects where residents are eligible for the Senior Citizens Rent Increase Exemption (SCRIE) or Disability Rent Increase Exemption (DRIE), but opt out to apply for HCV.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a building that has been identified by the agency to receive Housing Choice Voucher assistance for its eligible residents.

**Households in Special Circumstances:**

Households are in circumstances that present an imminent risk to their life, health or safety, and where Housing Choice Voucher assistance is the primary mechanism for remedying the emergency situation and/or households in other housing emergency circumstances. Only a very limited number of admissions each year will be made under this preference category, based on voucher availability. Special circumstance cases require submission of a written petition by the applicant or advocate along with documentation of the special circumstance and must have the written approval of the Executive/First Deputy Commissioner, and/or the Assistant Commissioner of the Division of Tenant Resources.

**HPD Pilot Programs for the Expansion of Affordable Housing:**

Households participating in pilot programs developed by the agency to increase the supply of affordable housing or housing designated for special needs populations through the provision of Housing Choice Voucher rental assistance. The pilot will also be used to expand housing opportunities to families with at least one child under 13 living in a census tract with a family poverty rate of 30% or higher on the New York City Housing Authority's waitlist who qualify for HUD's Community Choice Demonstration. HPD may expand eligibility to include families with children under 18 on NYCHA's waiting list if there are not enough qualifying households. The Community Choice Demonstration is a program designed to address barriers to accessing "low-poverty neighborhoods with high-performing schools and other strong community resources"<sup>1</sup>.

**Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization:**

Households that include a non-elderly family member aged 18-61 with a disability as defined by HUD, who is transitioning out of institutional or other segregated settings, is at serious risk of institutionalization, is homeless or is at risk of becoming homeless. A limited number of vouchers will be made available under this preference category, based on voucher and funding availability.

**Violence Against Women Act (VAWA):**

Applicants and Participants – Eligibility under this preference is only available to members of households that initially met HPD's Local Preference requirements, and who additionally request an accommodation under VAWA from HPD as outlined below.

Applicants – Heads of Household (HOH) and Non-HOH (household members listed on the application) who:

- Are listed as a household member on an application for admission to HPD's Housing Choice Voucher, Mod-Rehab, Continuum of Care, Mod SRO, or NYC 15/15 rental subsidy programs that has been accepted by the Division of Tenant Resources (DTR) and:

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<sup>1</sup>[https://www.hud.gov/program\\_offices/public\\_indian\\_housing/programs/hcv/communitychoicedemo](https://www.hud.gov/program_offices/public_indian_housing/programs/hcv/communitychoicedemo)

- Is a Non-HOH who has been removed from an active applicant household within the past 180 days; or
- Whose application has not subsequently been denied, and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center (FJC) on the basis of the applicant’s status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Application requirements may be streamlined for Violence Against Women Act (VAWA)-eligible applicants.

Participants – HOH and Non-HOH who:

- Are current or former participants/household members who have been assisted within the last 180 days, under HPD’s Housing Choice Voucher, Mod-Rehab, Continuum of Care, Mod SRO, or NYC 15/15 rental subsidy programs; and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center on the basis of the participant’s (or former participant’s) status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Participants under this category will be treated as continually assisted and therefore application requirements may be streamlined.

The table below presents some examples of government-administered programs that correspond to each local preference.

<b>Preference</b>	<b>HPD/Example Agency Programs</b>
Homeless Households and Programs for Near Homeless	Client and Housing Services SRO Human Resources Administration Domestic Violence Homeless Placement Services
HPD Building Renovation – Relocation	Third Party Transfer Multi-family Preservation Loan Program Affordable Neighborhood Cooperative Program
HPD Building Renovation – Rent Restructuring	Affordable Neighborhood Cooperative Program Housing Rehabilitation Program Third Party Transfer Year 15 Participation Loan Program Multi-family Preservation Loan Program
In Place – Homeless and Special Needs Housing	SRO Moving On
In Place – Homeless Prevention Strategies – Households with Rent Burden	Mitchell Lama Rent Burden; Coop and Rental Asset Management Year 15 Third Party Transfer Participation Loan Program

<b>Preference</b>	<b>HPD/Example Agency Programs</b>
Special Circumstances	As described in more detail above
HPD Pilot Programs	Community Choice Demonstration Program Previous examples have included: NYCHA pilot
Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization	NYC Mayor’s Office for Persons with Disabilities and the Center for Independence of the Disabled, NY referred applicants
Violence Against Women Act (VAWA)	Family Justice Center referred applicants and participants who meet HPD’s eligibility criteria for this preference

Per HUD regulations, a Project Based Voucher program participant who is eligible to move with continued assistance will receive absolute preference for the next available Housing Choice Voucher.

**3.2 Special Housing Initiatives and Special Admissions**

HPD may develop special housing initiatives that receive limited local preference. These special initiatives are targeted for specifically named households and may be based on HPD priorities or HUD targeted funding. In addition, Special Housing Initiatives or Special Admissions may include a defined number of Housing Choice Vouchers that will be allocated to households meeting specific described criteria. Examples of Special Housing Initiatives and Special Admissions vouchers are detailed in Sections 3.2.1 through 3.2.6, below.

**3.2.1 Enhanced Vouchers**

HPD uses enhanced vouchers to preserve housing units that might otherwise be lost due to housing conversion actions such as mortgage prepayments, project-based opt-outs, some HUD enforcement actions, and HUD property disposition. Enhanced vouchers are a type of Tenant Protection Voucher also known as “sticky” vouchers because the enhanced assistance only applies if the voucher holder stays in the conversion project. If the family moves outside the development, the voucher reverts to a regular housing choice voucher and the regular HCV program rules apply. (See Chapter 19: Enhanced Vouchers for more information).

**3.2.2 Rental Assistance Demonstration (RAD) Tenant Protection Vouchers**

Through the Fiscal Year 2013 (FY13) Appropriation, Congress created RAD to enable certain eligible projects to convert Tenant Protection Vouchers into Project Based Vouchers or project-based rental assistance through an authorized process. Project eligibility criteria are determined by the RAD Final Implementation Notice Revision 4 issued by HUD on September 5, 2019, or in any subsequent revisions. The program will be administered consistently with the Project Based Voucher program unless HUD provides explicit guidance indicating variance from PBV regulations, including but not limited to guidance within the FY13 Appropriation Act, the FY18 Appropriation Act and the Housing Opportunity Through Modernization Act of 2016. If the family moves outside

the development after one year of receipt of the PBV voucher, the voucher reverts to a regular housing choice voucher and regular HCV program rules apply.

Projects that convert to PBV through the RAD process must meet applicable service-based preference requirements described in Section 21.21.

### **3.2.2.1 Rental Assistance Demonstration (RAD) for Mod SRO conversions**

Mod SRO projects converting their assistance to PBV through the RAD process will maintain an admissions preference for homeless families (including homeless individuals – see section 5.1.1). This homeless preference does not apply to residents currently living in developments undergoing conversions, because by definition, by being currently housed, these residents are not homeless and will continue to be housed with assistance after conversion.

### **3.2.3 Welfare-to-Work**

HPD no longer accepts new applicants in the Welfare-to-Work program, but families already utilizing welfare-to-work vouchers remain in the program. Welfare-to-work voucher families were those who, upon admission were:

- Residing in a city-owned building or a homeless shelter operated by HPD or HRA;
- Receiving TANF assistance or were eligible to receive TANF assistance within the previous two years from the date of application for Housing Choice Vouchers; and
- Able to demonstrate that Housing Choice Voucher assistance was critical to the success of an adult household member obtaining or retaining employment.

### **3.2.4 HUD Veterans Administration Supportive Housing (VASH) Program**

HUD VASH vouchers are available for eligible veterans who are homeless as defined by the McKinney Vento Homeless Assistance Act. The Veterans Administration (VA) Medical centers in New York City will determine program eligibility for households and refer eligible households to HPD. Turn-over vouchers are dedicated to house other VA referred eligible households. Unless waived by HUD regulations, the program will operate with similar procedures as the HCV program. HPD administers a HUD VASH Project Based Voucher program (PBV-VASH), as described in Chapter 21 of this Plan (except for differences outlined in the Federal Register as published on March 23, 2012).

HCV regulatory requirements modified for VASH program participants include, but are not limited to:

- Waiver of screening requirements for criminal background (except for Sex Offender Registration) or debts owed to PHAs;
- Addition of VA case management compliance for continued eligibility in the program;
- Ability to port (transfer) outside of HPD's jurisdiction to another PHA where VA case management services are available per Section 14.3.5 (Porting with Special Purpose Vouchers);



- Voucher search time of at least 120 days;
- Extension of voucher term may require consent of HUD VASH Coordinators;
- In the case of a family break-up at any time during program participation and application, the VASH voucher will remain with the Veteran;
- In the case of a family break-up where the Veteran is no longer in the program, the VASH voucher will transfer to the remaining household members; and
- Qualifying veterans in PBV-VASH assisted units will be given a tenant-based VASH voucher (when available) if they would like to move out of the project with continued rental assistance. At HPD's discretion, if tenant-based VASH vouchers are not available, the household may receive a regular tenant-based HCV voucher.

In addition to these modifications, HPD will coordinate closely with HUD VASH case managers as a means of providing Reasonable Accommodation in cases where there is a risk of termination from the program. HPD may accept new applicants for the VASH program based on VASH funding and voucher availability. In accordance with program requirements and with HUD and VA approval, HPD may convert its allocation of VASH tenant-based vouchers to Project Based Vouchers.

### **3.2.5 Family Unification Program (FUP) Vouchers**

HPD has been allocated a limited number of Family Unification Program vouchers for families and youth who meet eligibility criteria. Per HUD program requirements, applications for the Family Unification Program vouchers will be referred to HPD through the New York City Administration for Children's Services (ACS) and the New York City Coalition on the Continuum of Care and will depend on voucher and funding availability. Referring agencies will determine into which category eligible households fall. This includes:

- Families with current involvement in the child welfare system, for whom the lack of adequate housing is either a primary factor in the imminent placement of the family's child(ren) in out-of-home care, or a delay in reunification with their child(ren) from out-of-home care; and
- Youth ages 18-24, who have either left foster care or will leave foster care with a transition plan within 90 days, and who are homeless or at risk of becoming homeless. For this youth population, assistance is limited to 36 months.

Turn-over vouchers are dedicated to house other FUP-eligible households. Unless waived by HUD regulations, the program will operate with similar procedures to the HCV program.

### **3.2.6 Mainstream Vouchers**

HPD has been allocated a limited number of Mainstream vouchers for eligible households to lease affordable private housing of their choice. Eligible households must include a non-elderly family member aged 18-61 with a disability as defined by HUD, and who is transitioning out of institutional or other segregated settings, is at serious risk of institutionalization, is homeless or is at risk of becoming homeless. HPD may accept new applicants directly for the Mainstream voucher program based on voucher and funding availability or from partnering referral sources, including the New York City

Mayor's Office for People with Disabilities and the Center for Independence of the Disabled, NY's New York Connects Program (CIDNY).

Turn-over vouchers are dedicated to house other Mainstream-eligible households. HPD will notify applicants on its waitlist of the availability of vouchers. Unless waived by HUD regulations, the program will operate with similar procedures to the HCV program.

### **3.2.7 HUD Housing Choice Voucher Community Choice Demonstration**

Through HUD's Housing Choice Voucher Community Choice Demonstration (Community Choice) Notice of Funding Opportunity competition, HPD was awarded vouchers to assist 1,950 households. Community Choice is a mobility counseling program to help families with children access "low-poverty neighborhoods with high-performing schools and other strong community resources"<sup>2</sup>. Although the program primarily serves current HCV program participants who are interested in moving, approximately 111 families will be new applicants to the HCV program. These 111 vouchers will be available to families with children under the age of 13 who are living in census tracts with a family poverty rate of 30% or higher and currently on the waiting list at the New York City Housing Authority (NYCHA). HPD may expand eligibility to include families with children under 18 if there are not enough qualifying households. HPD will accept new applicants on NYCHA's waitlist list who choose to enroll in the Community Choice Demonstration based on voucher and funding availability.

Key features of Community Choice include tenant support, owner support, and Exception Payment Standards. Tenant and owner support can include workshops, financial counseling, transportation costs, security deposits, owner bonuses, brokers' fees, moving costs, and case management. This program is part of a randomized control trial study with program design and evaluation that has been determined and finalized by HUD.

### **3.2.8 Emergency Housing Voucher (EHV) Program**

#### Background

The American Rescue Plan (ARP), enacted on 3/11/2021 (P.L. 117-2m Section 3203) allocates \$5B for a ten-year Emergency Housing Voucher (EHV) program to be distributed across the country based on need and geographic diversity. HPD was preliminarily awarded \$28M to support 2,050 vouchers. The program is designed to operate like the Housing Choice Voucher program with waivers to streamline operations, with additional housing search assistance and allows for referrals from partnering agencies and organizations. EHV's target four categories of households (homeless, at risk of homeless, households who fit into the VAWA eligibility criteria, and those who were recently homeless and are at high risk of housing instability). Determining

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<sup>2</sup> [https://www.hud.gov/program\\_offices/public\\_indian\\_housing/programs/hcv/communitychoicedemo](https://www.hud.gov/program_offices/public_indian_housing/programs/hcv/communitychoicedemo)

qualifying eligibility is the responsibility of the local Coalition on the Continuum of Care (CoC) followed by direct referrals to PHAs.

Under the EHV program, HPD is required to enter into a Memorandum of Understanding (MOU) with the CoC. The MOU lays out the roles and responsibilities for the CoC and housing authorities, including HPD. HPD has executed an MOU with the CoC, the Human Resources Administration (HRA) and the New York City Housing Authority (NYCHA) describing each entity's roles and responsibilities under the EHV program. Assistance is for 10 years and turnover vouchers cannot be issued after September 2023.

In the EHV program, HUD implemented significant changes to the admission process and to general operations of the Section 8 Housing Choice Voucher (HCV) program, as laid out in Public and Indian Housing Notice 2021-15 (Notice PIH 2021-15). Except as addressed by this chapter, Appendix A of this Plan, and as required under federal statute and HUD requirements, the general requirements of the HCV program apply to EHV's.

### Partnering Agencies

Through the Coordinated Assessment and Placement System (CAPS), the CoC will identify EHV-eligible households. Referring Agencies working through CAPS will, with consent from the applicant, refer EHV-eligible households to the Public Housing Authorities (PHAs), which consist of HPD and NYCHA, and assist these household to submit an EHV program application through NYCHA's online application portal. In partnership with NYCHA, HPD, and HRA, the Referring Agencies<sup>3</sup> will provide assistance, resources, and information to increase the share of applicants who enter into a lease ("leasing up").

HPD's Division of Tenant Resources (DTR) and NYCHA's Leased Housing Department will receive applications through the NYCHA online portal. The PHAs will work together with Referring Agencies to successfully lease up voucher holders, and will track and monitor their EHV programs and evaluate progress along the way to ensure full voucher utilization and compliance with the fair housing obligations and other applicable legal requirements. All Referring Agencies and PHAs may adjust the outreach, referral and leasing processes for eligible households as needed in response to early implementation to the program.

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<sup>3</sup> The Referring Agencies are expected to include: NYC Department of Homeless Services (DHS), NYC Human Resources Administration (HIV/AIDS Service Administration [HASA], Emergency Intervention Services [EIS], Coordinated Assessment and Placement System [CAPS], HOMEBASE), NYC Department of Housing Preservation and Development (HPD), NYC Mayor's Office on Criminal Justice (MOCJ), NYC Health + Hospitals (H+H), NYC Mayor's Office to End Domestic and Gender-Based Violence (ENDGBV), NYC Department of Youth and Community Development (DYCD), NYC Agency for Children's Services (ACS)

As in past similar initiatives, the PHAs, along with the Referring Agencies, will regularly conduct coordination phone calls and distribute reports to ensure that the process is running smoothly. HPD and NYCHA will endeavor to expedite the leasing process to ensure no voucher holder misses out on an apartment due to inspection delays.

Referring Agencies and the PHAs will cooperate to facilitate the completion and submission of EHV applications and provide housing search and other assistance. In order to monitor progress towards meeting program goals, NYCHA, HPD, and HRA will regularly share aggregate information or upload information into an EHV portal that will provide status updates to Referring Agencies to ensure they have the information and status of applicants they identify.

Households who are determined eligible for EHV vouchers will receive support from the point of eligibility determination from Referring Agencies through successful lease-up from Housing Search Support Agencies<sup>4</sup>.

### **Eligibility**

In order to be eligible for an EHV, an individual or family must meet one of four eligibility criteria:

1. Homeless as defined in 24 CFR 578.3;
2. At risk of homelessness as defined in 24 CFR 578.3;
3. Fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking (as defined in Notice PIH 2021-15), or human trafficking (as defined in the 22 U.S.C. Section 7102); or
4. Recently homeless and for whom providing rental assistance will prevent the family's homelessness or having high risk of housing instability as determined by the CoC or its designee in accordance with the definition in Notice PIH 2021-15.

At the time of application, a Referring Agency must complete and submit the *Emergency Housing Voucher Program Referral Form and Consent for the Release of Information* to establish eligibility under the above criteria. Failure to provide this document will result in denial of assistance for failure to meet program eligibility criteria. HPD staff will confirm that this document is collected and filed and will rely on it as verification of meeting one of the four eligibility criteria above.

When the number of applicants referred by Referring Agencies exceeds the EHV's available at HPD, HPD will maintain a separate waiting list for EHV referrals, both at initial leasing and for any turnover vouchers that may be issued prior to September 30, 2023.

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<sup>4</sup> HPD's Housing Ambassador Program, HRA's Public Engagement Unit (PEU)

The EHV waiting list is not subject to HCV policies regarding opening and closing the HCV waiting list. HPD will work directly with the CoC and other Referring Agency partners to manage the number of referrals and the size of the EHV waiting list.

HPD will refer any applicant on the waiting list who indicates they qualify for HPD's VAWA preference to the NYC Mayor's Office to End Domestic and Gender-Based Violence (ENDGBV), the CoC or the applicable Referring Agency. The Referring Agency will determine if the family is eligible (based on the qualifying definition for EHV assistance for those fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking or another eligible category as applicable) for an EHV.

HPD will refer any applicant on the waiting list that indicates they qualify for the homeless preference to the CoC. The CoC will determine whether the family is eligible for an EHV (based on the qualifying definition for EHV assistance for homelessness or another eligible category as applicable). The CoC will also determine if the family is eligible for other homeless assistance.

Up to date information and resources on the EHV program are available at <http://nyc.gov/ehv>.



**NEW YORK CITY HOUSING AUTHORITY**

## **Housing Choice Voucher Program Administrative Plan**

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Effective: June 17, 2022

**Housing Choice Voucher Program  
2022 Administrative Plan**

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Under the regulations, NYCHA can terminate HCVP assistance to those who commit acts of domestic violence, dating violence, sexual assault, or stalking against household members. VAWA also enables owners to evict abusers by “bifurcating” a lease to remove a person who has committed the abuse.

The regulations also permit NYCHA to terminate HCVP assistance to VAWA victims, or owners to evict VAWA victims, on independent grounds unrelated to their status as VAWA victims.

#### **F. Promoting Deconcentration**

NYCHA encourages participation in the HCVP by owners of units located outside areas of low-income or minority concentration. NYCHA engages in outreach to owners by hosting owner forums and participating in speaking events and conferences.

NYCHA obtains owner apartment referrals through an established network of public sector and private sector contacts. Interested owners are invited to participate by listing their available vacant units online via the NYCHA Owner Extranet. All owner listed units are posted on the NYCHA Self-Service Portal for voucher holders to view and schedule appointments with owners.

### **III. SPECIAL ADMISSION PROGRAMS**

NYCHA receives HCVP funding for special purposes that entail program-specific administration requirements. Examples of such special purposes are: Mainstream Vouchers, Veterans Affairs Supportive Housing (VASH), Family Unification Program (FUP), Non-Elderly Disabled (NED), Foster Youth to Independence Initiative (FYI), and Tenant Protection Vouchers.

In the event of a funding shortfall in a given calendar year, NYCHA may have to stop issuing vouchers. Should the funding shortfall result in the termination of households, special purpose voucher families will be the last families to be terminated. When NYCHA is able to resume issuing vouchers, special purpose voucher families will be issued first.

#### **A. Mainstream**

Mainstream vouchers are designed to assist non-elderly persons with disabilities to rent affordable private housing. Eligible families include any family with a person with disabilities who is at least 18 years old and not yet 62 years old at the effective date of initial Section 8 assistance. As applicants are selected from the waitlist, NYCHA will ensure that the appropriate designation is assigned to maximize use of the Mainstream vouchers allotted.

#### **B. Veterans Affairs Supportive Housing**

VASH vouchers are designed to assist homeless veterans and their families in locating stable affordable housing. NYCHA accepts referrals of eligible veterans from the Department of Veterans Affairs (VA). As turnover vouchers become available, NYCHA will accept referrals from the VA. NYCHA could also accept project based VASH vouchers with approval from the VA.



NYCHA was approved to sponsor a VASH Continuum program. Under this program, NYCHA and the VA may designate up to 15% of the total VASH allocation to provide housing assistance to veterans with an "Other Than Dishonorable" discharge status. NYCHA is partnering with the New York City Department of Veterans' Services to refer homeless veterans for the VASH Continuum program and ensure they receive services and case management.

### **C. Family Unification Program**

FUP vouchers are designed for eligible families with a child(ren) at risk of entering foster care or currently living in foster care due to the lack of adequate housing, and for eligible youth aged 18-24 years old who recently left foster care and lack adequate housing. NYCHA accepts referrals of eligible families and/or youth from the New York City Administration for Children's Services (ACS). As turnover vouchers become available, NYCHA will accept referrals from ACS. FUP youth may receive assistance through a FUP voucher for 36 months, after which they may receive assistance through a regular Housing Choice Voucher.

Eligible FUP youth may receive a two-year extension of their FUP voucher, for a total term of five years, if they participate in NYCHA's Family Self Sufficiency (FSS) Program. Extensions of FUP vouchers are also available for youth who are parents or otherwise responsible for the care of a dependent child under the age of 6 or an incapacitated person; regularly and actively participating in a drug addiction or alcohol treatment and rehabilitation program; or incapable of participating in the FSS program due to a documented medical condition.

Note: NYCHA also participates in HUD's FUP/FSS Demonstration Program. NYCHA and ACS have designated 40 vouchers for this purpose.

### **D. Non-Elderly Disabled**

NED vouchers are designed to enable non-elderly disabled persons to rent affordable housing. To qualify the head of household or spouse/domestic partner must be non-elderly (under age 62) and disabled. As applicants are selected from the waitlist, NYCHA will assure that the appropriate designation is assigned to maximize use of the NED vouchers allotted.

### **E. Foster Youth to Independence Initiative**

The Foster Youth to Independence (FYI) initiative makes HCV assistance available to youth at least 18 years and not more than 24 years of age (have not reached their 25th birthday), who (1) left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in Section 475(5)(H) of the Social Security Act, and (2) are homeless or are at risk of becoming homeless at age 16 or older. NYCHA accepts referrals for FYI assistance from ACS.

### **F. Tenant Protection Vouchers**

Tenant protection vouchers were designed to subsidize rents for tenants facing certain housing conversion actions such as mortgage prepayments, contract expirations and the sale or foreclosure of HUD-owned property. To qualify for a tenant protection voucher, the household must be an existing resident of the property being converted.

## IV. WAITING LIST, APPLICATIONS, AND TENANT SELECTION

This section describes NYCHA’s policies for its waiting list, applications, eligibility, and tenant selection processes for the HCVP Program for tenant-based vouchers. Policies for project-based vouchers can be found in Section XXVII.S.

### A. Waiting List

#### 1. Opening and Closing the Waiting List

NYCHA will determine whether the waiting list should be open or closed, in whole or in part, based on available program funding and an assessment of local housing needs and priorities. NYCHA will advertise the opening or closing of the waiting list, in whole or in part, in accordance with 24 CFR § 982.206. Public notice will be provided on NYCHA’s website and appropriate notifications will be placed in English language publications within NYCHA’s jurisdiction and in publications in its jurisdiction in other frequently encountered languages, including but not limited to Spanish-language publications. NYCHA will also notify appropriate city agencies, non-profit and for-profit housing providers, and community-based organizations regarding waitlist outreach.

NYCHA’s waiting list is open for four categories of referrals: (1) referrals from the New York City Administration for Children’s Services (ACS) for youth in the Family Unification Program (FUP) whose assistance is expiring as a result of the term limit on their voucher without subsequent adequate housing; (2) referrals from ACS for FYI assistance for youth leaving foster care who are homeless or at risk of homelessness; (3) referrals by a prosecutorial or law enforcement agency for victims of domestic violence and intimidated witnesses; and (4) referrals from NYCHA’s Public Housing Operations Department for public housing residents because their unit is not habitable, they are at risk of displacement, or they are extremely under occupied or extremely over crowded. NYCHA will work collaboratively with the appropriate agencies to obtain the required referral information. For example, for FUP youth whose assistance is expiring as a result of the term limit on their voucher without subsequent adequate housing, NYCHA will work with its Public Child Welfare Agency (PCWA) to obtain the necessary referral for continued assistance under the HCVP.

#### 2. Updating and Purging the Waiting List

NYCHA will periodically update its HCVP waiting list to ensure that all applicant information is current and timely. Nonresponsive applicants will be removed from the waitlist. The update process is as follows:

- NYCHA will send an initial notice to applicants, via United States Postal Service (USPS) mail, requesting that they: 1) update their application information; or 2) confirm their application is up to date. The notice will indicate the deadline and method for the application update.
- Notices that are returned with an endorsement from the USPS that the notice was undeliverable as addressed will be closed. Staff will update the applicant’s electronic file to indicate the reason the notice was returned and will close the case.

- If the notice was not returned by USPS but the applicant did not respond, a final notice will be sent. The application must respond to notice by 1) updating their application information; or 2) confirming their application is up to date. The application will be closed if the applicant does not respond by the final deadline indicated on the notice.

### 3. Removal from the Waiting List

An applicant may be removed from the waiting list for the following reasons:

- Failure to respond to requests by NYCHA to provide information or updates.
- Failure to complete the online application by the final notification (NYCHA will make two notification attempts).
- Returned application update notice with a USPS endorsement indicating the mail was returned as undeliverable.
- Failure or refusal to appear for eligibility interviews or briefings after two scheduled appointments.
- Denial of admission.
- Failure to rent an apartment before the voucher expired.
- In the event of death of a sole applicant.
- Upon written request from the applicant.

Applicants failing to provide requested information or updates because of a disability may request a reasonable accommodation. If the applicant did not respond timely to NYCHA’s request for information or updates because of the household member's disability, NYCHA will reinstate the applicant in the household's former position on the waiting list. The applicant may need to provide supporting documentation as part of this reasonable accommodation request.

## **B. Tenant Selection**

### **1. Preferences**

NYCHA’s established preferences for its tenant-based HCVP program, as set forth in NYCHA’s Annual Plan, are prioritized in accordance with the following HCVP Priority Codes (1= highest ranking; 6 = lowest ranking):

Preferences	Description
1	Homeless referrals from New York City (NYC) agencies, including referrals from ACS for FUP Youth voucher holders at risk for homelessness due to the expiration of FUP Youth assistance and referrals from ACS for FYI vouchers for foster youth who are homeless or at risk of homelessness.
2	Victim of Domestic Violence Intimidated Witness - referred by prosecutorial or law enforcement agency
3	NYCHA public housing residents required to move because: (a) their unit is not habitable (b) they are at risk of displacement; or (c) they are

## Priority Codes for Public Housing

### Need Based Preference

You may be considered for priorities N0, N1 or N4 only if you live or work in New York City

#### **N0 PRIORITY - City Agency Referrals**

- Homeless families with children referred by the New York City Department of Homeless Services (DHS)
- Displaced by fire, vacate order or about to be displaced from a site to be used for a public housing development or other public improvement and referred by the Department of Housing Preservation and Development (HPD). Families displaced must be referred to NYCHA within 270 days from date of displacement.
- Homeless applicants referred by the HIV/AIDS Services Administration (HASA)
- Applicants who are about to be discharged from Henry J. Carter Specialty Hospital and Nursing Facility and who will become homeless or will be at risk of becoming homeless upon discharge and referred by the Health and Hospitals Corporation (HHC)
- Applicants referred by the Administration for Children's Services (ACS) under the Independent Living or Family Unification programs.

#### **N1 PRIORITY - Victims of Domestic Violence (VDV)**

NYCHA provides an upgrade to priority N1 for an applicant who demonstrates he/she is a victim of domestic violence (VDV). In order to qualify for the N1 priority as a VDV, an applicant must submit a VDV Priority Upgrade Request, form 070269, along with documentation.

## Priority Codes for Public Housing

To qualify for the priority, the applicant must meet the definition of a VDV and must reasonably believe he/she will suffer further harm in the very near future if he/she remains in his/her current home. The applicant must also submit documentation to show he/she is a VDV.

A VDV is a person who is a victim of felony or misdemeanor crimes of violence committed by:

- a. A family member;
- b. A current or former spouse;
- c. An intimate partner;
- d. A person similarly situated to a spouse of the victim under New York's domestic or family violence laws; or
- e. Any other person who committed felony or misdemeanor crimes of violence against an adult or youth victim who is protected under New York's domestic or family violence laws.

The applicant may submit any one of the following types of documentation to demonstrate eligibility for the VDV priority upgrade:

1. NYCHA Form 040.683, VAWA: Victim Certification, signed by the VDV; or
2. Documentation signed and attested to by a professional (defined as an employee, agent, or volunteer of a victim service provider; an attorney; a medical professional; or a mental health professional) from whom the victim has sought assistance in addressing domestic violence, or the effect of the abuse. The professional must attest, under penalty of perjury, that the professional believes in the occurrence of the incident that is the ground for protection, and that the incident meets the definition of domestic violence; or

## Priority Codes for Public Housing

3. A record of a law enforcement agency, court, or administrative agency, such as a police report, a court record, or an administrative agency record, describing the incident(s) in question.

### **N1 PRIORITY – Intimidated Witnesses (IW)**

Applicants with a family member cooperating in a criminal investigation/prosecution, where a member of the household has been threatened by a defendant or by a person associated with a defendant. Intimidated Applicants will not be offered an apartment near the residence in which they resided at that time of the incident. To qualify for this priority, the applicant must be referred directly to the Housing Authority from the District Attorney's Office.

- **Certified N0, N1 and W0 Public Housing Applications**

Access this chart from the link under Additional information on the "APPLY" page on NYCHA's web site. It is updated every three months.

This chart displays the number of certified emergency priority (N0, N1 and W0) applications waiting to be reached for an apartment offer and the current certification date that is being reached.

Applicants are offered apartments based on highest priority and oldest certification date. Therefore, "N0" priority applications will be offered apartments before "N1" priority applications. "W0" priority applications will be offered apartments before "W1" applications.

- **Zip Code Exclusions**

Applicants who are eligible for the N1 priority as a VDV have the option, when certified, to be placed on a NYCHA-wide waiting list

## **Priority Codes for Public Housing**

that includes developments in all five boroughs. Alternatively, an applicant can select a borough-specific waiting list, where they can choose to be placed on the waiting list for a single borough.

Applicants eligible for VDV priority can also exclude areas in which they would not feel safe by selecting up to two zip codes to exclude from NYCHA's apartment selection process.

### **N4 PRIORITY -- Residing in Sub--Standard Conditions or Rent Hardship**

Families who are homeless, involuntarily displaced, living in substandard housing, doubled-up or overcrowded in private housing, paying more than 50% of family gross income for rent, legally doubled-up and overcrowded in NYCHA public housing or victim of a hate or bias crime.

Verification of these priorities will either be requested or confirmed during the eligibility processing of the application.

### **N8 PRIORITY -- No Need--Based Preference**

Families, who do not qualify for Need Based Preference and are not renting a New York City Housing Authority public housing or Section 8 apartment.

Families who do not live or work in New York City.

**N9 PRIORITY** – Applicant or co-applicant who is the lessee or co-lessee at either a New York City Housing Authority public housing or Section 8 apartment.

# Priority Codes for Public Housing

## WORKING FAMILY PREFERENCES

You must live or work in NYC to qualify for working family priority.

### **W0 Priority**

Homeless families with children referred by Department of Homeless Services (DHS) that meets definition of working family as described in W1 to W3.

- **Certified N0, N1 and W0 Public Housing Applications**

Access this chart from the link under Additional information on the “APPLY” page on NYCHA’s web site. It is updated every three months.

This chart displays the number of certified emergency priority (N0, N1 and W0) applications waiting to be reached for an apartment offer and the current certification date that is being reached. Applicants are offered apartments based on highest priority and oldest certification date. Therefore, “N0” priority applications will be offered apartments before “N1” priority applications. “W0” priority applications will be offered apartments before “W1” applications.

### **W1 Priority**

Family incomes ranging from 51% to 80% of the area median income

### **W2 Priority**

Family incomes ranging from 31% to 50% of area median income

### **W3 Priority**

Family incomes ranging from none up to 30% of area median income



## Priority Codes for Public Housing

### **W9 Priority**

Applicant or co-applicant who is the lessee or co-lessee at either a New York City Housing Authority public housing or Section 8 apartment.

A “working family” shall mean: Where income is based on actual employment or if the head and spouse, or sole member, are age 62 or older or are receiving social security disability, supplemental security income disability benefits, or any other payments based on an individual’s inability to work.

NOTE: “Working families” who do not live or work in New York City will not be assigned any working family priority.

Your working priority will be determined based your family size and your family area median income (AMI), as indicated below:

Family Size	W3 Priority 0% to 30% of AMI	W2 Priority 31% to 50% of AMI	W1 Priority 51% to 80% of AMI
1	\$0 - \$28,000	\$28,001-\$46,700	\$46,701-\$74,800
2	\$0 - \$32,000	\$32,001-\$53,400	\$53,401-\$85,450
3	\$0 - \$36,000	\$36,001-\$60,050	\$60,051-\$96,150
4	\$0 - \$40,000	\$40,001-\$66,700	\$66,701-\$106,800
5	\$0 - \$43,200	\$43,201-\$72,050	\$72,051-\$115,350
6	\$0 - \$46,400	\$46,401-\$77,400	\$77,401-\$123,900
7	\$0 - \$49,600	\$49,601-\$82,750	\$82,751-\$132,450
8	\$0 - \$52,800	\$52,801-\$88,050	\$88,051-\$141,000
9	\$0 - \$56,000	\$56,001-\$93,400	\$93,401-\$149,550
10	\$0 - \$59,200	\$59,201-\$98,750	\$98,751-\$158,100

# New York City Housing Authority

## Tenant Selection and Assignment Plan

February 12, 2020

### I. **INTRODUCTION**

The Tenant Selection and Assignment Plan (“TSAP”) explains how the New York City Housing Authority (“Housing Authority”) processes public housing applications and tenant transfer requests. TSAP is designed to ensure the Housing Authority processes applications and transfer requests in a fair and objective manner in accordance with applicable federal law and regulations, including but not limited to nondiscrimination and equal opportunity requirements.

The Housing Authority’s Fair Housing Non-Discrimination policy and brochure and information about the public housing program are available online at [www1.nyc.gov/nycha](http://www1.nyc.gov/nycha).

The Housing Authority’s Applications and Tenancy Administration Department (“ATAD”) is responsible for implementing TSAP and will set forth procedures in the Housing Applications Manual.

### II. **THE APPLICATION**

To be considered for public housing, each applicant must complete the Housing Authority’s application. Applicants must select a first borough choice and may also select a second borough in which they wish to live. Applicants who fail to choose a borough shall be deemed to have chosen their current borough of residence.

The primary method for submitting an application is online. Applications may also be submitted at computer terminals located at the Housing Authority’s

Customer Contact Centers. As a reasonable accommodation for persons with disabilities, a paper application may be requested from the Customer Contact Centers. The completed application may be mailed to the Housing Authority. Each application shall be imaged and stored in the Housing Authority's computer system and the date and time electronically recorded. A unique case number will be assigned to each application.

Applications will be assigned priority codes based on information applicants provide on the application. Applicants seeking an emergency priority require documentation to demonstrate they qualify for the priority.

Applicants may apply for both the public housing and Section 8 housing assistance programs.

From time to time, the Housing Authority may close the public housing waiting list in whole or in part. The Housing Authority will announce the closing of the waiting list with a press release, on its website and by other means.

Information about admissions income and applying for public housing is available online at [www1.nyc.gov/nycha](http://www1.nyc.gov/nycha).

### **III. PRIORITIES FOR APPLICANTS**

#### ***A. Preferences***

The Housing Authority has adopted two preferences:

1. Single member households (i.e. one-person households): An elderly person or person with disabilities will be selected for eligibility interviews over other single member households who are not elderly or disabled, except emergency applicants (i.e. priorities W0, N0 or N1), who will be taken in order of priority regardless of age or disability.

2. New York City residents: Applicants who live, work or will work within the five boroughs of New York City will be selected for eligibility interviews before applicants who do not live, work or will work in New York City.

***B. Method of Assigning Priorities***

In accordance with federal regulations, the Housing Authority has adopted a Working Family priority and a Need Based priority (discussed below) by which it ranks each applicant based upon information in the application. If an applicant qualifies for both types of priority, the Housing Authority shall assign both priorities to the application, and the applicant's ultimate priority shall be that one which first gains the applicant an eligibility interview.

Once an applicant's information is entered into the computer system, the Housing Authority shall notify the applicant within two weeks of the priority or priorities assigned to the application. The notification also details the procedures by which the applicant may obtain review of the priority. At any stage prior to rental, the Housing Authority may change the priority code if it receives information demonstrating that an applicant's priority qualifications have changed. If the priority code is changed, the applicant will be notified, with one exception: If the Housing Authority's Working Family priorities are shifted due to across-the-board increase or decrease of area median income, the applicant will not be notified.

The area median income varies by family size and is revised periodically to reflect economic data and income levels for admission to public housing as established by federal guidelines. When the U.S. Department of Housing and Urban Development ("HUD") makes changes to area median income, the Housing Authority will publish the changes on its website. The relationship between area median income and the Housing Authority's Working Family priorities is explained below.

### **C. The Priority Codes**

“Income Tier” shall be defined as the income level of each applicant which, to the extent permitted by federal law and regulations, the Housing Authority uses to advance its goal of income mixing and of avoiding concentrations of extremely low-income families in any one or all of the Housing Authority developments.

The Housing Authority divides applicants into three Income Tiers: Applicants in Tier I have family incomes ranging from none up to 30% of area median income and may be assigned the W3 priority if the family qualifies as a working family. Applicants in Tier II have family incomes ranging from 31% to 50% of area median income and are assigned the W2 priority. Applicants in Tier III have family incomes ranging from 51% to 80% of area median income and are assigned the W1 priority.

Applicants with family incomes above 60% of the area median income are not eligible for any public housing unit in developments receiving the benefit of low-income housing tax credits under Section 42 of the Internal Revenue Code of 1986, as amended (“tax credit developments”).<sup>1</sup>

The priority codes adopted by the Housing Authority are:

#### **1. WORKING FAMILY PRIORITIES**

Working Family priorities apply only to applicants who live, work, or will be working in New York City. Due to a federal injunction, applicants selected for interview based on this priority cannot be certified to the following developments: Cassidy-Lafayette, Haber, New Lane, South Beach, and Taylor- Wythe. The Working Family priorities will not have the purpose or effect of delaying or

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<sup>1</sup>At present the tax credit developments are: Amsterdam Addition, Bayview, Bushwick, Castle Hill, Chelsea, Drew Hamilton, Manhattanville, Marble Hill, Marlboro, Rutgers, St. Mary’s Park, Samuel, Stapleton, and 1070 Washington Ave.

denying admission to public housing based on the race, color, ethnic origin, gender, religion, disability, or age of any member of an applicant family, or because a member of the applicant family is a victim of domestic violence, dating violence, sexual assault, or stalking (VAWA victim) .

**a. Code W0**

Applicants with children referred by the New York City Department of Homeless Services (“DHS”) pursuant to an agreement with the Housing Authority and who qualify for any of the three (3) working family definitions described below.

**b. Code W1**

Applicants in Income Tier III, defined as families with income ranging from 51% to 80% of area median income as established by HUD.

**c. Code W2**

Applicants in Income Tier II, defined as families with income ranging from 31% to 50% of area median income as established by HUD.

**d. Code W3**

Applicants in Income Tier I, defined as families with income at or below 30% of area median income as established by HUD and who also qualify as a “working family”

A “working family” in Income Tier I shall mean:

1. Single Member Household

The sole member is currently employed or self-employed, and works at least 20 hours per week, or is receiving unemployment benefits or disabilities benefits or is 62 years of age or older.

2. Two Person or More Household

- The head of household or co-head or family member is currently employed or self-employed, and works at least 20 hours per week or is receiving unemployment benefits;
- The head of household and co-head are both receiving disability payments such as supplemental security income or workers compensation;
- The head of household and co-head are both 62 years of age or older;
- The head of household and co-head have a combination of age or disability (i.e. one is 62 years of age or older and the other receives disability benefits)

**e. Code W9**

Applicants who are current leaseholders of either a New York City Housing public housing or Section 8-assisted apartment and would otherwise qualify as a working family.

**2. NEED BASED PRIORITIES**

**a. Code N0**

- Applicants with children who are referred to the Housing Authority by DHS pursuant to an agreement with the Housing Authority, and applicants who are referred by the HIV/AIDS Services Administration (“HASA”), the New York City Department of Housing Preservation and Development (“HPD”), or the Administration for Children’s Services (“ACS”) pursuant to an agreement with the Housing Authority.
- Applicants who are about to be discharged from the Henry J. Carter Specialty Hospital and Nursing Facility and who will become homeless or will be at risk of becoming homeless upon discharge, and who are referred by the New York City Health and Hospitals Corporation (“HHC”).

**b. Code N1**

1. Victim of Domestic Violence:

i. Definition of Victim of Domestic Violence

Under the Violence Against Women Act (VAWA) 34 U.S.C. § 12291 *et seq.*, domestic violence includes felony or misdemeanor crimes of violence committed by:

- A family member
- A current or former spouse of the victim
- An intimate partner of the victim
- A person similarly situated to a spouse of the victim under New York's domestic or family violence laws
- Any other person who committed felony or misdemeanor crimes of violence against an adult or youth victim who is protected from that person's acts under New York's domestic or family violence laws
- The applicant or a family member must demonstrate that he/she is a victim of domestic violence, as defined above, and that the applicant or family member reasonably believes he or she is threatened with imminent harm from further violence if he or she remains in his or her current home.

2. Intimidated Witness: Applicants with a family member cooperating in a criminal investigation or prosecution, where a member of the household has been threatened by a defendant in that investigation or prosecution or by a person associated with a defendant. To qualify for this category, the prosecutorial or police agency involved in the case must certify to the Housing Authority in writing that:

- The threat was made and was in retaliation for past or present cooperation with a prosecutorial or police agency;
- The threat poses a serious risk to a member of the household;
- It is likely that the defendant or the defendant's associate know the



family's current home address.

**c. Code N4**

Applicants who are involuntarily displaced, paying more than 50% of family gross income for rent, living in substandard housing, or the victim of a hate or bias crime.

1. Involuntary displacement

- Reside in a shelter or place not meant for human habitation;
- Reside in transitional housing;
- In exiting health care facility and cannot return to prior housing;
- Have been displaced or about to be displaced due to government or housing owner action.

2. Substandard housing

- Any unit that does not meet local building codes, is falling apart or is a safety hazard. Examples of substandard housing include a unit with an inadequate or unsafe electrical system, an unusable or unreliable heating system, broken or missing windows, or housing that creates unhealthy conditions such as pest infestation or mold;
- Doubled-up or overcrowded in an apartment not subsidized by the Housing Authority; or doubled-up and overcrowded in an apartment subsidized by the Housing Authority. Doubled-up is defined as residing with friends or family members. Overcrowded is defined as more than twice as many people as the number of bedrooms (e.g. 3 people in one bedroom, 5 people in two bedrooms);
- Resides in apartment that is inaccessible or inadequate for persons with disabilities.

3. Victim of a hate or bias crime.

d. **Code N8**

- Applicants who do not qualify for a Need Based priority and are not now renting either a public housing or Section 8 apartment;
- Applicants who do not live, work or will work in New York City.

e. **Code N9**

Applicants who are leaseholders of either a New York City Housing public housing or Section 8 apartment.

**NYC** Continuum  
**CoC** of Care



**Attachment 1C-7 PHA Moving On Preference - Table of Content**

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**Department of  
Housing Preservation  
& Development**

**Department of Housing Preservation and Development  
Housing Choice Voucher Program**

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**Administrative Plan**

**April 15, 2022**

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### **3 LOCAL PREFERENCES AND SPECIAL ADMISSIONS**

#### **3.1 Local Preferences**

Federal regulations permit a Public Housing Authority (PHA) to establish a system of preferences for the selection of families admitted to the program. The system must be based on local housing needs and priorities as determined by the PHA. HPD's Division of Tenant Resources only accepts applications from HPD Offices of Development and Asset and Property Management that meet the preference categories as outlined below, except for Special Admissions Programs and enhanced vouchers. Preference category eligibility is determined by the above Offices or other third-party government agencies and HPD's Division of Tenant Resources determines eligibility for the rent subsidy.

HPD may change these preferences to respond to changes in local housing needs or emergency housing situations. When changes are made, HPD will offer an opportunity for public comment as part of the Agency Plan approval process.

HPD will verify all preference claims at the time the application is reviewed. Staff may re-verify a preference claim at the time of selection from the waiting list if they believe the family's circumstances have changed.

HPD's preference categories are summarized below:

- Homeless Households and Programs for Near Homeless, including SRO Re-Rentals and Special Needs Housing;
- HPD Building Renovation Households – Relocation;
- HPD Building Renovation Households – Rent Restructuring;
- In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing;
- In Place Households with Rent Burdens - Homeless Prevention Strategies;
- Households in Special Circumstances;
- HPD Pilot Programs for the Expansion of Affordable Housing;
- Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization; and
- Violence Against Women Act (VAWA) - Preference is limited to a household member whose family met eligibility under the Local Preferences above and also meets the VAWA eligibility set forth below.

#### **Homeless Households and Programs for Near Homeless, including SRO Re-Rentals and Special Needs Housing:**

Households that have a primary nighttime residence that is either:

- A publicly or privately-operated homeless shelter in HPD's jurisdiction designed to provide temporary living accommodation, including shelters operated by DHS and designated by HPD to receive HCV assistance for its clients; or
- The home of another household in HPD's jurisdiction that is allowing the applicant to reside temporarily, provided that the applicant has been classified as homeless by HPD's Emergency Housing Services Bureau.

In order to qualify for this preference, a household must maintain their eligibility for homeless assistance as certified by the responsible government agency administering the shelter assistance.

This preference includes households that maintain a precarious permanent housing situation, as certified by a government agency including HPD and New York City's Human Resources Administration (HRA), which puts them at risk of becoming homeless. Examples include families whose short-term subsidy will end imminently.

**HPD Building Renovation Households – Relocation:**

Households that reside in a building that is in need of substantial renovation and is either owned by the City of New York or an entity designated by the City to achieve its housing goals or is part of the City's housing preservation efforts. The voucher will be issued to allow the applicant to locate alternate housing.

**HPD Building Renovation Households – Rent Restructuring:**

Households that reside in buildings that have been or will be renovated with financial assistance from HPD (generally within 24 months from the date of application) which result in rent increases that cause rent hardship to the applicant. Rent hardship is defined as paying more than 30% of gross income toward rent, plus utilities not included in the rent.

**In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing:**

Households from HPD homeless and special needs housing programs that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent. Households who would have a rent burden without rental assistance that no longer need supportive services in special needs housing programs.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a household that has relocated from a homeless shelter within 24 months preceding the date of the application.

**In Place Households with Rent Burdens - Homeless Prevention Strategies:**

Households that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent, and reside in buildings that were developed in the past with financial assistance from HPD, or buildings for which HPD maintains a regulatory agreement governing the operation of the building, or City or State supervised Mitchell Lama projects where residents are eligible for the Senior Citizens Rent Increase Exemption (SCRIE) or Disability Rent Increase Exemption (DRIE), but opt out to apply for HCV.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a building that has been identified by the agency to receive Housing Choice Voucher assistance for its eligible residents.



**Households in Special Circumstances:**

Households are in circumstances that present an imminent risk to their life, health or safety, and where Housing Choice Voucher assistance is the primary mechanism for remedying the emergency situation and/or households in other housing emergency circumstances. Only a very limited number of admissions each year will be made under this preference category, based on voucher availability. Special circumstance cases require submission of a written petition by the applicant or advocate along with documentation of the special circumstance and must have the written approval of the Executive/First Deputy Commissioner, and/or the Assistant Commissioner of the Division of Tenant Resources.

**HPD Pilot Programs for the Expansion of Affordable Housing:**

Households participating in pilot programs developed by the agency to increase the supply of affordable housing or housing designated for special needs populations through the provision of Housing Choice Voucher rental assistance. The pilot will also be used to expand housing opportunities to families with at least one child under 13 living in a census tract with a family poverty rate of 30% or higher on the New York City Housing Authority's waitlist who qualify for HUD's Community Choice Demonstration. HPD may expand eligibility to include families with children under 18 on NYCHA's waiting list if there are not enough qualifying households. The Community Choice Demonstration is a program designed to address barriers to accessing "low-poverty neighborhoods with high-performing schools and other strong community resources"<sup>1</sup>.

**Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization:**

Households that include a non-elderly family member aged 18-61 with a disability as defined by HUD, who is transitioning out of institutional or other segregated settings, is at serious risk of institutionalization, is homeless or is at risk of becoming homeless. A limited number of vouchers will be made available under this preference category, based on voucher and funding availability.

**Violence Against Women Act (VAWA):**

Applicants and Participants – Eligibility under this preference is only available to members of households that initially met HPD's Local Preference requirements, and who additionally request an accommodation under VAWA from HPD as outlined below.

Applicants – Heads of Household (HOH) and Non-HOH (household members listed on the application) who:

- Are listed as a household member on an application for admission to HPD's Housing Choice Voucher, Mod-Rehab, Continuum of Care, Mod SRO, or NYC 15/15 rental subsidy programs that has been accepted by the Division of Tenant Resources (DTR) and:

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<sup>1</sup>[https://www.hud.gov/program\\_offices/public\\_indian\\_housing/programs/hcv/communitychoicedemo](https://www.hud.gov/program_offices/public_indian_housing/programs/hcv/communitychoicedemo)

- Is a Non-HOH who has been removed from an active applicant household within the past 180 days; or
- Whose application has not subsequently been denied, and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center (FJC) on the basis of the applicant’s status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Application requirements may be streamlined for Violence Against Women Act (VAWA)-eligible applicants.

Participants – HOH and Non-HOH who:

- Are current or former participants/household members who have been assisted within the last 180 days, under HPD’s Housing Choice Voucher, Mod-Rehab, Continuum of Care, Mod SRO, or NYC 15/15 rental subsidy programs; and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center on the basis of the participant’s (or former participant’s) status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Participants under this category will be treated as continually assisted and therefore application requirements may be streamlined.

The table below presents some examples of government-administered programs that correspond to each local preference.

<b>Preference</b>	<b>HPD/Example Agency Programs</b>
Homeless Households and Programs for Near Homeless	Client and Housing Services SRO Human Resources Administration Domestic Violence Homeless Placement Services
HPD Building Renovation – Relocation	Third Party Transfer Multi-family Preservation Loan Program Affordable Neighborhood Cooperative Program
HPD Building Renovation – Rent Restructuring	Affordable Neighborhood Cooperative Program Housing Rehabilitation Program Third Party Transfer Year 15 Participation Loan Program Multi-family Preservation Loan Program
<b>In Place – Homeless and Special Needs Housing</b>	<b>SRO</b> <b>Moving On</b>
In Place – Homeless Prevention Strategies – Households with Rent Burden	Mitchell Lama Rent Burden; Coop and Rental Asset Management Year 15 Third Party Transfer Participation Loan Program

<b>Preference</b>	<b>HPD/Example Agency Programs</b>
Special Circumstances	As described in more detail above
HPD Pilot Programs	Community Choice Demonstration Program Previous examples have included: NYCHA pilot
Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization	NYC Mayor’s Office for Persons with Disabilities and the Center for Independence of the Disabled, NY referred applicants
Violence Against Women Act (VAWA)	Family Justice Center referred applicants and participants who meet HPD’s eligibility criteria for this preference

Per HUD regulations, a Project Based Voucher program participant who is eligible to move with continued assistance will receive absolute preference for the next available Housing Choice Voucher.

**3.2 Special Housing Initiatives and Special Admissions**

HPD may develop special housing initiatives that receive limited local preference. These special initiatives are targeted for specifically named households and may be based on HPD priorities or HUD targeted funding. In addition, Special Housing Initiatives or Special Admissions may include a defined number of Housing Choice Vouchers that will be allocated to households meeting specific described criteria. Examples of Special Housing Initiatives and Special Admissions vouchers are detailed in Sections 3.2.1 through 3.2.6, below.

**3.2.1 Enhanced Vouchers**

HPD uses enhanced vouchers to preserve housing units that might otherwise be lost due to housing conversion actions such as mortgage prepayments, project-based opt-outs, some HUD enforcement actions, and HUD property disposition. Enhanced vouchers are a type of Tenant Protection Voucher also known as “sticky” vouchers because the enhanced assistance only applies if the voucher holder stays in the conversion project. If the family moves outside the development, the voucher reverts to a regular housing choice voucher and the regular HCV program rules apply. (See Chapter 19: Enhanced Vouchers for more information).

**3.2.2 Rental Assistance Demonstration (RAD) Tenant Protection Vouchers**

Through the Fiscal Year 2013 (FY13) Appropriation, Congress created RAD to enable certain eligible projects to convert Tenant Protection Vouchers into Project Based Vouchers or project-based rental assistance through an authorized process. Project eligibility criteria are determined by the RAD Final Implementation Notice Revision 4 issued by HUD on September 5, 2019, or in any subsequent revisions. The program will be administered consistently with the Project Based Voucher program unless HUD provides explicit guidance indicating variance from PBV regulations, including but not limited to guidance within the FY13 Appropriation Act, the FY18 Appropriation Act and the Housing Opportunity Through Modernization Act of 2016. If the family moves outside

the development after one year of receipt of the PBV voucher, the voucher reverts to a regular housing choice voucher and regular HCV program rules apply.

Projects that convert to PBV through the RAD process must meet applicable service-based preference requirements described in Section 21.21.

### **3.2.2.1 Rental Assistance Demonstration (RAD) for Mod SRO conversions**

Mod SRO projects converting their assistance to PBV through the RAD process will maintain an admissions preference for homeless families (including homeless individuals – see section 5.1.1). This homeless preference does not apply to residents currently living in developments undergoing conversions, because by definition, by being currently housed, these residents are not homeless and will continue to be housed with assistance after conversion.

### **3.2.3 Welfare-to-Work**

HPD no longer accepts new applicants in the Welfare-to-Work program, but families already utilizing welfare-to-work vouchers remain in the program. Welfare-to-work voucher families were those who, upon admission were:

- Residing in a city-owned building or a homeless shelter operated by HPD or HRA;
- Receiving TANF assistance or were eligible to receive TANF assistance within the previous two years from the date of application for Housing Choice Vouchers; and
- Able to demonstrate that Housing Choice Voucher assistance was critical to the success of an adult household member obtaining or retaining employment.

### **3.2.4 HUD Veterans Administration Supportive Housing (VASH) Program**

HUD VASH vouchers are available for eligible veterans who are homeless as defined by the McKinney Vento Homeless Assistance Act. The Veterans Administration (VA) Medical centers in New York City will determine program eligibility for households and refer eligible households to HPD. Turn-over vouchers are dedicated to house other VA referred eligible households. Unless waived by HUD regulations, the program will operate with similar procedures as the HCV program. HPD administers a HUD VASH Project Based Voucher program (PBV-VASH), as described in Chapter 21 of this Plan (except for differences outlined in the Federal Register as published on March 23, 2012).

HCV regulatory requirements modified for VASH program participants include, but are not limited to:

- Waiver of screening requirements for criminal background (except for Sex Offender Registration) or debts owed to PHAs;
- Addition of VA case management compliance for continued eligibility in the program;
- Ability to port (transfer) outside of HPD's jurisdiction to another PHA where VA case management services are available per Section 14.3.5 (Porting with Special Purpose Vouchers);

- Voucher search time of at least 120 days;
- Extension of voucher term may require consent of HUD VASH Coordinators;
- In the case of a family break-up at any time during program participation and application, the VASH voucher will remain with the Veteran;
- In the case of a family break-up where the Veteran is no longer in the program, the VASH voucher will transfer to the remaining household members; and
- Qualifying veterans in PBV-VASH assisted units will be given a tenant-based VASH voucher (when available) if they would like to move out of the project with continued rental assistance. At HPD's discretion, if tenant-based VASH vouchers are not available, the household may receive a regular tenant-based HCV voucher.

In addition to these modifications, HPD will coordinate closely with HUD VASH case managers as a means of providing Reasonable Accommodation in cases where there is a risk of termination from the program. HPD may accept new applicants for the VASH program based on VASH funding and voucher availability. In accordance with program requirements and with HUD and VA approval, HPD may convert its allocation of VASH tenant-based vouchers to Project Based Vouchers.

### **3.2.5 Family Unification Program (FUP) Vouchers**

HPD has been allocated a limited number of Family Unification Program vouchers for families and youth who meet eligibility criteria. Per HUD program requirements, applications for the Family Unification Program vouchers will be referred to HPD through the New York City Administration for Children's Services (ACS) and the New York City Coalition on the Continuum of Care and will depend on voucher and funding availability. Referring agencies will determine into which category eligible households fall. This includes:

- Families with current involvement in the child welfare system, for whom the lack of adequate housing is either a primary factor in the imminent placement of the family's child(ren) in out-of-home care, or a delay in reunification with their child(ren) from out-of-home care; and
- Youth ages 18-24, who have either left foster care or will leave foster care with a transition plan within 90 days, and who are homeless or at risk of becoming homeless. For this youth population, assistance is limited to 36 months.

Turn-over vouchers are dedicated to house other FUP-eligible households. Unless waived by HUD regulations, the program will operate with similar procedures to the HCV program.

### **3.2.6 Mainstream Vouchers**

HPD has been allocated a limited number of Mainstream vouchers for eligible households to lease affordable private housing of their choice. Eligible households must include a non-elderly family member aged 18-61 with a disability as defined by HUD, and who is transitioning out of institutional or other segregated settings, is at serious risk of institutionalization, is homeless or is at risk of becoming homeless. HPD may accept new applicants directly for the Mainstream voucher program based on voucher and funding availability or from partnering referral sources, including the New York City

Mayor's Office for People with Disabilities and the Center for Independence of the Disabled, NY's New York Connects Program (CIDNY).

Turn-over vouchers are dedicated to house other Mainstream-eligible households. HPD will notify applicants on its waitlist of the availability of vouchers. Unless waived by HUD regulations, the program will operate with similar procedures to the HCV program.

### **3.2.7 HUD Housing Choice Voucher Community Choice Demonstration**

Through HUD's Housing Choice Voucher Community Choice Demonstration (Community Choice) Notice of Funding Opportunity competition, HPD was awarded vouchers to assist 1,950 households. Community Choice is a mobility counseling program to help families with children access "low-poverty neighborhoods with high-performing schools and other strong community resources"<sup>2</sup>. Although the program primarily serves current HCV program participants who are interested in moving, approximately 111 families will be new applicants to the HCV program. These 111 vouchers will be available to families with children under the age of 13 who are living in census tracts with a family poverty rate of 30% or higher and currently on the waiting list at the New York City Housing Authority (NYCHA). HPD may expand eligibility to include families with children under 18 if there are not enough qualifying households. HPD will accept new applicants on NYCHA's waitlist list who choose to enroll in the Community Choice Demonstration based on voucher and funding availability.

Key features of Community Choice include tenant support, owner support, and Exception Payment Standards. Tenant and owner support can include workshops, financial counseling, transportation costs, security deposits, owner bonuses, brokers' fees, moving costs, and case management. This program is part of a randomized control trial study with program design and evaluation that has been determined and finalized by HUD.

### **3.2.8 Emergency Housing Voucher (EHV) Program**

#### Background

The American Rescue Plan (ARP), enacted on 3/11/2021 (P.L. 117-2m Section 3203) allocates \$5B for a ten-year Emergency Housing Voucher (EHV) program to be distributed across the country based on need and geographic diversity. HPD was preliminarily awarded \$28M to support 2,050 vouchers. The program is designed to operate like the Housing Choice Voucher program with waivers to streamline operations, with additional housing search assistance and allows for referrals from partnering agencies and organizations. EHV's target four categories of households (homeless, at risk of homeless, households who fit into the VAWA eligibility criteria, and those who were recently homeless and are at high risk of housing instability). Determining

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<sup>2</sup> [https://www.hud.gov/program\\_offices/public\\_indian\\_housing/programs/hcv/communitychoicedemo](https://www.hud.gov/program_offices/public_indian_housing/programs/hcv/communitychoicedemo)

qualifying eligibility is the responsibility of the local Coalition on the Continuum of Care (CoC) followed by direct referrals to PHAs.

Under the EHV program, HPD is required to enter into a Memorandum of Understanding (MOU) with the CoC. The MOU lays out the roles and responsibilities for the CoC and housing authorities, including HPD. HPD has executed an MOU with the CoC, the Human Resources Administration (HRA) and the New York City Housing Authority (NYCHA) describing each entity's roles and responsibilities under the EHV program. Assistance is for 10 years and turnover vouchers cannot be issued after September 2023.

In the EHV program, HUD implemented significant changes to the admission process and to general operations of the Section 8 Housing Choice Voucher (HCV) program, as laid out in Public and Indian Housing Notice 2021-15 (Notice PIH 2021-15). Except as addressed by this chapter, Appendix A of this Plan, and as required under federal statute and HUD requirements, the general requirements of the HCV program apply to EHV's.

#### Partnering Agencies

Through the Coordinated Assessment and Placement System (CAPS), the CoC will identify EHV-eligible households. Referring Agencies working through CAPS will, with consent from the applicant, refer EHV-eligible households to the Public Housing Authorities (PHAs), which consist of HPD and NYCHA, and assist these household to submit an EHV program application through NYCHA's online application portal. In partnership with NYCHA, HPD, and HRA, the Referring Agencies<sup>3</sup> will provide assistance, resources, and information to increase the share of applicants who enter into a lease ("leasing up").

HPD's Division of Tenant Resources (DTR) and NYCHA's Leased Housing Department will receive applications through the NYCHA online portal. The PHAs will work together with Referring Agencies to successfully lease up voucher holders, and will track and monitor their EHV programs and evaluate progress along the way to ensure full voucher utilization and compliance with the fair housing obligations and other applicable legal requirements. All Referring Agencies and PHAs may adjust the outreach, referral and leasing processes for eligible households as needed in response to early implementation to the program.

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<sup>3</sup> The Referring Agencies are expected to include: NYC Department of Homeless Services (DHS), NYC Human Resources Administration (HIV/AIDS Service Administration [HASA], Emergency Intervention Services [EIS], Coordinated Assessment and Placement System [CAPS], HOMEBASE), NYC Department of Housing Preservation and Development (HPD), NYC Mayor's Office on Criminal Justice (MOCJ), NYC Health + Hospitals (H+H), NYC Mayor's Office to End Domestic and Gender-Based Violence (ENDGBV), NYC Department of Youth and Community Development (DYCD), NYC Agency for Children's Services (ACS)

As in past similar initiatives, the PHAs, along with the Referring Agencies, will regularly conduct coordination phone calls and distribute reports to ensure that the process is running smoothly. HPD and NYCHA will endeavor to expedite the leasing process to ensure no voucher holder misses out on an apartment due to inspection delays.

Referring Agencies and the PHAs will cooperate to facilitate the completion and submission of EHV applications and provide housing search and other assistance. In order to monitor progress towards meeting program goals, NYCHA, HPD, and HRA will regularly share aggregate information or upload information into an EHV portal that will provide status updates to Referring Agencies to ensure they have the information and status of applicants they identify.

Households who are determined eligible for EHV vouchers will receive support from the point of eligibility determination from Referring Agencies through successful lease-up from Housing Search Support Agencies<sup>4</sup>.

### **Eligibility**

In order to be eligible for an EHV, an individual or family must meet one of four eligibility criteria:

1. Homeless as defined in 24 CFR 578.3;
2. At risk of homelessness as defined in 24 CFR 578.3;
3. Fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking (as defined in Notice PIH 2021-15), or human trafficking (as defined in the 22 U.S.C. Section 7102); or
4. Recently homeless and for whom providing rental assistance will prevent the family's homelessness or having high risk of housing instability as determined by the CoC or its designee in accordance with the definition in Notice PIH 2021-15.

At the time of application, a Referring Agency must complete and submit the *Emergency Housing Voucher Program Referral Form and Consent for the Release of Information* to establish eligibility under the above criteria. Failure to provide this document will result in denial of assistance for failure to meet program eligibility criteria. HPD staff will confirm that this document is collected and filed and will rely on it as verification of meeting one of the four eligibility criteria above.

When the number of applicants referred by Referring Agencies exceeds the EHV's available at HPD, HPD will maintain a separate waiting list for EHV referrals, both at initial leasing and for any turnover vouchers that may be issued prior to September 30, 2023.

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<sup>4</sup> HPD's Housing Ambassador Program, HRA's Public Engagement Unit (PEU)



The EHV waiting list is not subject to HCV policies regarding opening and closing the HCV waiting list. HPD will work directly with the CoC and other Referring Agency partners to manage the number of referrals and the size of the EHV waiting list.

HPD will refer any applicant on the waiting list who indicates they qualify for HPD's VAWA preference to the NYC Mayor's Office to End Domestic and Gender-Based Violence (ENDGBV), the CoC or the applicable Referring Agency. The Referring Agency will determine if the family is eligible (based on the qualifying definition for EHV assistance for those fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking or another eligible category as applicable) for an EHV.

HPD will refer any applicant on the waiting list that indicates they qualify for the homeless preference to the CoC. The CoC will determine whether the family is eligible for an EHV (based on the qualifying definition for EHV assistance for homelessness or another eligible category as applicable). The CoC will also determine if the family is eligible for other homeless assistance.

Up to date information and resources on the EHV program are available at <http://nyc.gov/ehv>.

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**Attachment 1E-1 Web Posting of Your CoC’s Local Competition Deadline- Advance Public Notice – Table of Context**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	E-blast – screenshot image of e-blast in Outlook	1
<b>2</b>	MailChimp receipt for E-blast, confirming delivery	2
<b>3</b>	Website posting	3-4
<b>4</b>	Social Media	5-7

Figure 1: E-blast to the NYC CoC listserv


[MARKETING] [EXTERNAL] NYC CoC Funding Opportunities

NYC CCoC Team <NYCCOC@hra.nyc.gov>  
To: Martinez, Jonathan

Reply Reply All Forward

Thu 7/28/2022 1:37 PM

If there are problems with how this message is displayed, click here to view it in a web browser.



### NYC CoC Funding Opportunities

We are excited to share that this year the NYC Continuum of Care (CoC) will have two funding opportunities. HUD annually announces the availability of funds for homeless services through the CoC Program. In addition to the regular 2022 CoC Program NOFO, HUD has released a special NOFO to address unsheltered homelessness.

We will share more details about both funding opportunities at the CoC Public Meeting on August 11<sup>th</sup> (invite to follow).

2022 CoC Program NOFO	Special Unsheltered NOFO
<p>HUD is expected to release the 2022 CoC Program NOFO in the first week of August. This NOFO will include an opportunity for the annual renewal of existing CoC projects as well as an opportunity for new projects to be submitted to HUD for funding consideration. In anticipation of this release, the NYC CoC will publish a request for proposals (RFP) on August 1<sup>st</sup>. Once HUD releases the official NOFO, the NYC CoC will release RFP an addendum as needed.</p> <p>New project RFP timeline: <del>Start:</del> August 1<sup>st</sup> <del>End:</del> August 26<sup>th</sup></p>	<p>On June 22, HUD announced \$322 million in funding to address unsheltered and rural homelessness. The NYC CoC is eligible to receive up to \$60 million in funding over the course of three years (\$20m/year). We will be hosting a local competition to identify projects to be submitted to HUD for funding consideration.</p> <p><a href="#">Click here for more information on the Special Unsheltered NOFO</a></p> <p>Local competition for project applications: <del>Start:</del> August 17<sup>th</sup> <del>End:</del> September 14<sup>th</sup></p>

This folder is up to date. Connected to: Microsoft Exchange

Figure 2: MailChimp receipt for E-blast, confirming delivery

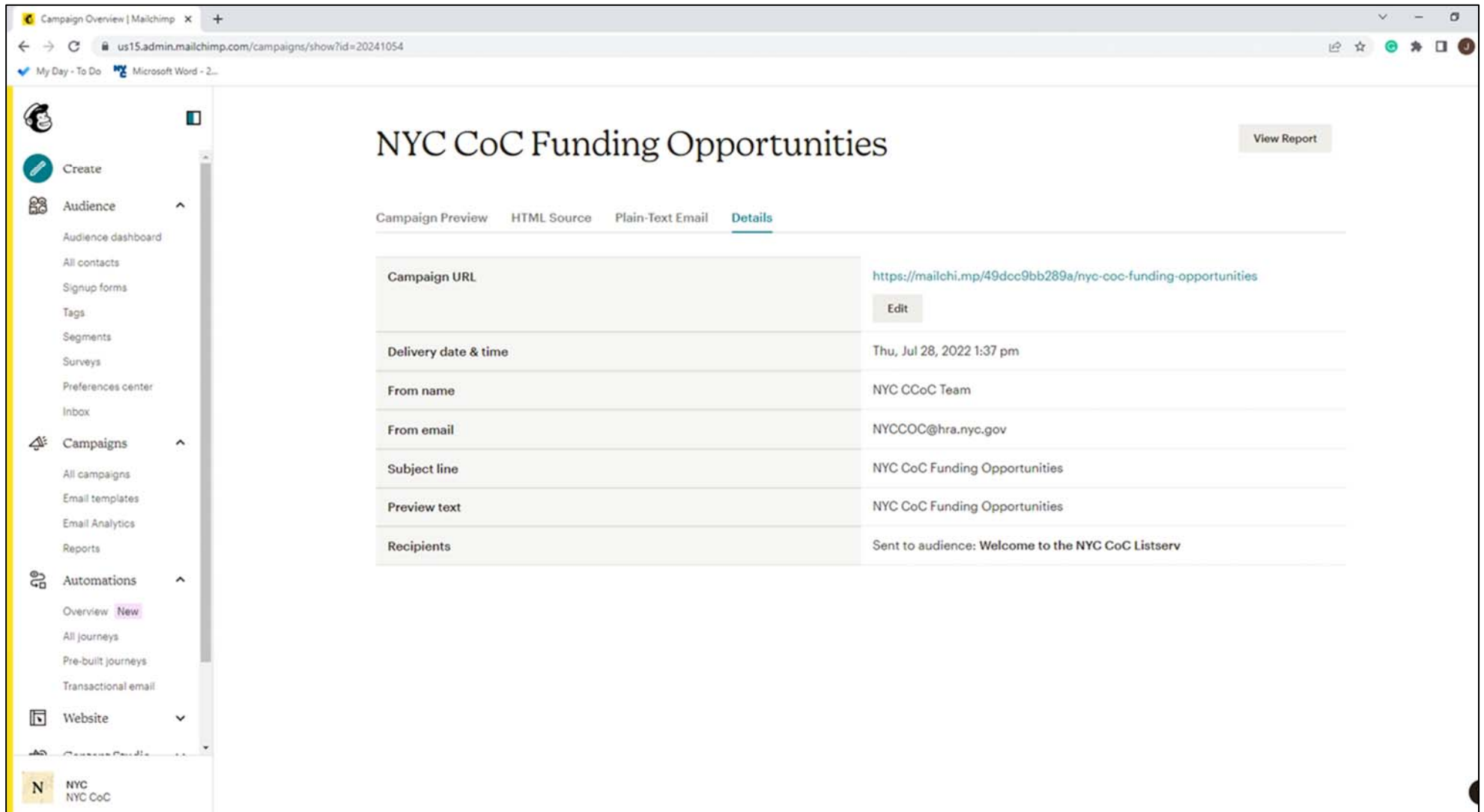


Figure 3: NYC CoC Website Posting

**NYC Continuum of Care**

311 Search all NYC.gov websites

한국어 Translate Text-Size

Home About Committees **Providers** HMIS CAPS YHDP EHV Search

Annual Evaluations Resources COVID-19 Resources Funding

**Special Unsheltered NOFO**

[FY2022 NOFO](#)

**FY2021 NOFO**

**Other Funding**

**Letters of Support**

Share Print

**FY22 Notice of Funding Opportunity**

On August 1, 2022, the Notice of Funding Opportunity (NOFO) for the Fiscal Year (FY) 2022 Continuum of Care (CoC) Program Competition was posted on [Grants.gov](#).  
**Final Submission to HUD: Friday, September 30, 2022**

**New Project Applications - CLOSED**

The Request for Proposals (RFP) is an opportunity for [new projects](#) to be submitted and considered for inclusion in the 2022 CoC Program NOFO.

Click the links below to download the respective application components:

- [Introduction and Overview \(.PDF\)](#)
- \*Please read the **Introduction and Overview** before starting your new project application.
- [Permanent Supportive Housing \(PSH\) RFP \(.PDF\)](#)
- [Rapid Re-housing \(RRH\) RFP \(.PDF\)](#) [RRH Sample Budget \(.XLSX\)](#)
- [New Project Application Detailed Instructions \(.PDF\)](#)

**RFP Submission Deadline: Tuesday, August 23, 2022 at 5 p.m. EST**

**Renewal Project Applications - CLOSED**

e-snaps is NOW OPEN!

For a refresher on how to access the CoC Program Project Application in e-snaps - [Click Here to Watch a Tutorial](#)

[Renewal Project Application Detailed Instructions \(.PDF\)](#)

If you require assistance please reach out to your designated Federal Homeless Policy & Reporting (FHPR) CoC liaison immediately.

- **Cadija Tibbs** ([tibbsca@dss.nyc.gov](mailto:tibbsca@dss.nyc.gov)) is the liaison for all TH, RRH, and TH-RRH projects.
- **Merih Anil** ([anilm@dss.nyc.gov](mailto:anilm@dss.nyc.gov)) is the liaison for all PSH projects.

2:23:46 PM  
Friday, August 26, 2022

August 2022

Su	Mo	Tu	We	Th	Fr	Sa
31	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	1	2	3
4	5	6	7	8	9	10

Date and time settings

Figure 3: NYC CoC Website Posting (continued)

- [maria.amin@dss.nyc.gov](mailto:maria.amin@dss.nyc.gov) is the liaison for all CoC projects.
- [Jonathan Martinez \(martinezjo@dss.nyc.gov\)](mailto:Jonathan.Martinez@dss.nyc.gov) general support.

**RFP Submission Deadline: Tuesday, August 23, 2022 at 5 p.m. EST**

### Upcoming Events

- August 1<sup>st</sup> - New Project RFP released - [Click here to read the notice](#)
- August 11<sup>th</sup> - Public Meeting - [Click here to view the PowerPoint \(.PDF\)](#), [Click here to view the recording \(.mp4\)](#)
- August 15<sup>th</sup> - Bidders Conference
  - Session One - 11:00 AM - 12:30 PM - [Click here to register](#)
  - Session Two - 2:30 PM - 4:00 PM - [Click here to register](#)

### Timeline

#### FY22 New Project RFP

08.01.2022	CoC RFP released
08.23.2022	CoC RFP due
08.31.2022	CoC RFP Review Committee meets
08.31.2022	Organizations will be notified if their project will be included in the FY22 NOFO
09.14.2022	All renewals MUST BE submitted in Esnaps
09.15.2022	ALL PROJECTS included in the FY22 NOFO submission are notified outside if Esnaps

#### FY22 Renewal Review

08.15.2022 est.	FY22 NOFO detailed instructions for New and Renewing Project
08.23.2022	Renewals submitted into Esnaps for review by FHPR
08.23 - 09.14.2022	FHPR renewal application review
08.14.2022	All renewals MUST BE submitted in Esnaps
09.15.2022	ALL PROJECTS included in the FY22 CoC NOFO submission are notified outside of Esnaps

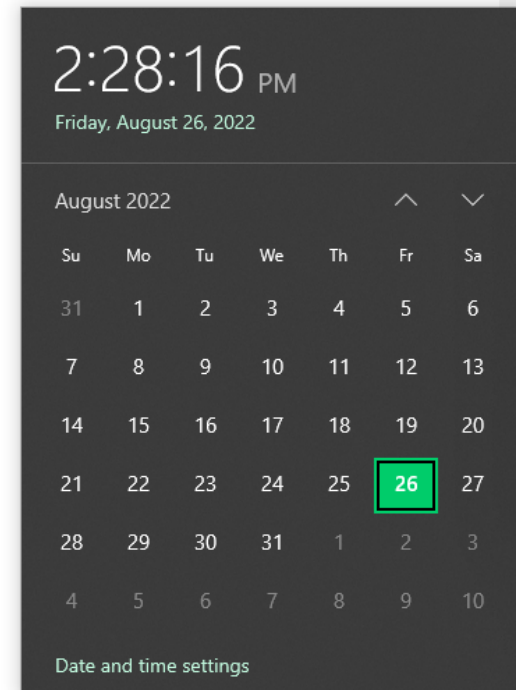


Figure 1- Twitter



Figure 2- LinkedIn



Figure 3- Facebook

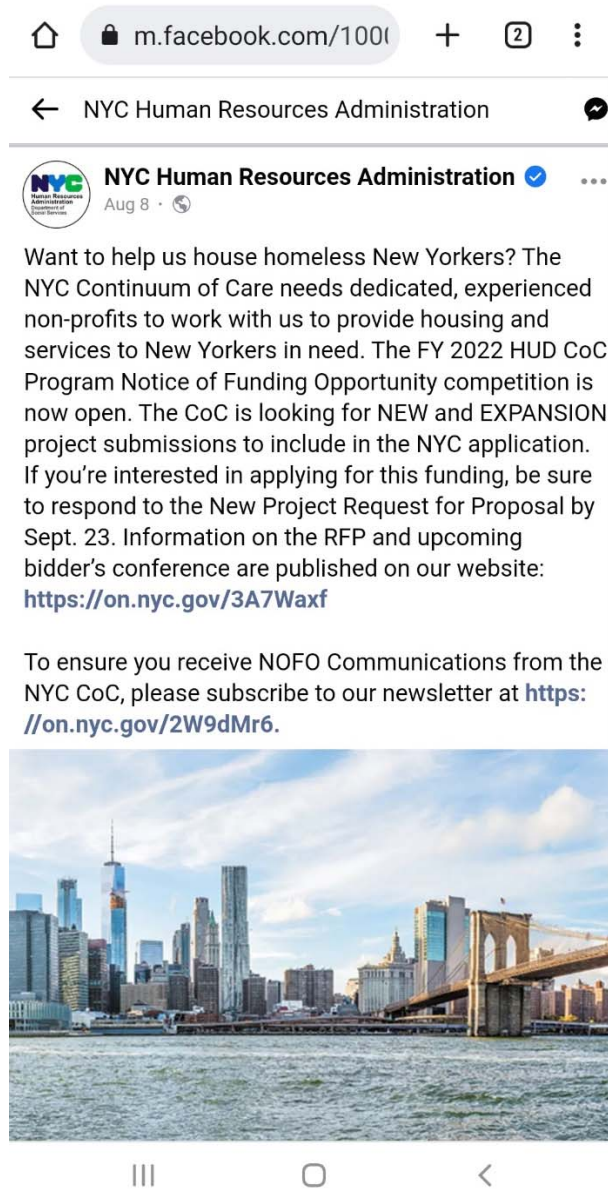




Figure 4- Instagram (1)



Figure 5- Instagram (2)



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**Attachment 1E-2 Local Competition Scoring Tool – Table of Content**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	New Project Scoring Tool	1-2
<b>2</b>	Renewal Project Scoring Tool – Permanent Supportive Housing (PSH)	3-5
<b>3</b>	Renewal Project Scoring Tool – Rapid Re-housing (RRH)	6-8
<b>4</b>	Renewal Project Scoring Tool – Transitional Housing (TH)	9-11
<b>5</b>	Local Priorities Survey	12-17

Scoring Criteria	Scoring Questions	RFP Question for Reference	Max Points	Consensus Score	Reviewer 1		Reviewer 2		Reviewer 3		Reviewer 4		Reviewer 5		Reviewer 6	
					Score	Comments / Justification	Score	Comments / Justification	Score	Comments / Justification	Score	Comments / Justification	Score	Comments / Justification	Score	Comments / Justification
<b>1.0</b>	<b>Project Quality/Purpose</b>		<b>45</b>													
1.1	Does applicant provide a clear description of the following for their proposed project?: 1. Number of people served/target population 2. Project timeline 3. Staffing 4. Services provided 5. Location/housing type 6. Demonstrated need	Part B - 4a	6													
1.2	Will the project described adequately serve the targeted population? - will housing/services be targeted/tailored? - how will tenants access services while in the program? - how will potential participants be recruited (e.g. coordinated entry or other referral)?	Part B - 6,10; Part C - 3	5													
1.3	Will the project serve persons with any of the following severe barriers to housing as outlined in the HUD NOFO for FY2022 Continuum of Care Competition Notice?: - high utilizers of emergency services / experiencing long-term homelessness - those vulnerable to victimization/abuse - unaccompanied youth - persons with disabling conditions or substance use disorders	Part B - 4a	4													
1.4	Does the applicant describe how participants will be assisted to obtain and remain in permanent housing (and specifically for RRH programs, how they will prepare clients for the conclusion of rental assistance to ensure clients will remain housed)?	Part B - 6a; Part C - 1	6													
1.5	Does the applicant describe a specific plan to coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible?	Part B - 6b	6													
1.6	Does the project describe in their narrative how participants will be assisted to both increase their employment and/or income and to maximize their ability to live independently?	Part B - 6b	6													
1.7	Does the applicant describe how they will use a "Housing First" approach that is consistent with HUD's definition?	Part C - 2	6													
1.8	Does the applicant describe in their narrative any involvement of Persons with Lived Experience (PWLE) in any or all facets of their programs or administration? (Agreeing to employ PWLE = 3 points)	Part C - 5,6	6													
<b>2.0</b>	<b>Program Readiness and Experience</b>		<b>10</b>													

2.1	Program will be operational within 6 months of execution of grant agreement (< 365 days = 3 points; 366+ days = 1 point)	Part B - 4c	3													
2.2	Applicant demonstrates experience using federal (or other) funds and performing the activities proposed in the application.	Part B - 3a	5													
2.3	Does the applicant demonstrate capacity to draw down funds and has appropriate controls (i.e. has financial management structure)?	Part - 3b	2													
<b>3.0</b>	<b>System Performance</b>		<b>20</b>													
3.1	Is the applicant participating in HMIS/uses performance management software (or if they are a Victim Services Provider [VSP], a HMIS-comparable system such as AWARDS or Apricot?). Use of MS Excel or MS Access solely does not qualify.	Part C - 4a	5													
3.2	Does the applicant currently track the following metrics for performance? - utilization/capacity - population and sub-population information - income and entitlement benefits - employment rates - housing destination	Part C - 4b	5													
3.3	Does the applicant describe using a program-based performance measurement system to focus on continuous quality improvement?	Part C - 4e	5													
3.4	Are multiple programs and senior staff at the applicant's organization using the HMIS/performance management (or comparable) system?	Part C - 4c, 4d	5													
<b>4.0</b>	<b>Program Budget/Cost Efficiency</b>		<b>20</b>													
4.1	Applicant budget is cost-efficient/comparable to other projects of the same type, size, and population served.	Part B - 13	5													
4.2	Applicant budget includes appropriate funding categories (e.g. services, HMIS, operating, admin, leasing/rental assistance) to operate the program.	Part B - 12, 13, 14, 16	5													
4.3	Applicant has a sustainable source(s) for 25% match (i.e. organizations that will continue to provide match annually as long as project continues to operate)	Part B - 15	5													
4.4	Do the applicant demonstrate the ability to leverage community partnerships and draw upon other resources, including non-HUD funding?	Part B - 11a, 15	5													
<b>5.0</b>	<b>Racial Equity and Anti-Discrimination</b>		<b>5</b>													
5.1	Does the applicant describe if and how they will promote racial-equity related activities?	Part B and C	5													

### Utilization Rate

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Unit Utilization Rate	Average daily unit utilization rate during the FFY. <b>Source: HMIS Bed/Unit Inventory</b>	FFY 10/1/2021- 9/30/2022	85%	0%-79.9%	80.00%	81.25%	82.50%	83.75%	85.00%	86.25%	87.50%	88.75%	89.50%	90.00%	90.50%	91.00%

### Project Eligibility

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Serving chronically homeless	% of new HoH who entered the program that are chronically homeless at placement into the program. <b>Source: Intake/Admission data</b>	FFY 10/1/2020- 9/30/2021	100%	ALL		OR		NOTHING					100%			
Serving literally homeless	% of new HoH who entered the program that are literally homeless at placement into the program. <b>Source: Intake/Admission data</b>	FFY 10/1/2020- 9/30/2021	100%	ALL		OR		NOTHING					100%			

### Length of Stay

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	In Months												
				0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Average length of stay	Average length of stay for participants served during recently completed FFY <b>Source: APR Q.22</b>	FFY 10/1/2020- 9/30/2021	PSH average length of stay ≥12 months.	< 12 months	12	13	14	15	16	17	18	19	20	21	22	23

### Income, Employment, and Mainstream Benefits Outcomes

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Maintained or Increased <b>EARNED</b> Income - adult stayers and adult exiters	% of adults that maintained or increased <i>Earned</i> and ncome at latest status or exit. <b>Source: APR Q.19</b>  For projects with clients aged 67 or older, these persons will be excluded from this question.  For projects serving Youth exclusively, if 90% of Youth in the project Maintain/Increase Income, then the project will be given 12 full points, and the project will be exempt from the Maintain/Increase OTHER	FFY 10/1/2020- 9/30/2021	40%	0% - 4.9%	5%-9.9%	10%	10.1% - 14.9%	15%-19.9%	20%	20.1% - 24.9%	25%-29.9%	30%	30.1% - 34.9%	35%-39.9%	40%	
Maintained or Increased <b>OTHER</b> Income - adult stayers and adult exiters	% of adults that maintained or increased <i>Other</i> income at latest status or exit. <b>Source: APR Q.19</b>	FFY 10/1/2020- 9/30/2021	75%	0% - 4.68%	4.69% - 9.37%	9.38%	9.39% - 14.24%	14.25% - 18.74%	18.75%	18.76% - 23.62%	23.63% - 29.90%	30.00%	31.00% - 33.75%	33.76% - 37.49%	37.50%	37.51% - 42.18%
Non-cash benefits - adult stayer and all exiters	% of persons with 1 or more sources of non-cash benefits at latest status or exit. <b>Source: APR Q.20b</b>	FFY 10/1/2020- 9/30/2021	75%	0%-72.9%	73.0%	74.5%	76.0%	77.5%	79.0%	80.5%	82.0%	83.5%	85.0%	86.5%	88.0%	89.5%
Health insurance	% of persons with health insurance <b>Source: APR Q.21</b>	FFY 10/1/2020- 9/30/2021	100%	0%-74.9%	75.0%	77.5%	79.5%	82.5%	84.5%	87.5%	89.5%	92.5%	94.5%	97.5%	99.5%	

### Housing Stabilization

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Exiting to Permanent Housing	% of leavers who exit to permanent housing (a/k/a "Moving On") <b>Source: APR Q.23c</b>	FFY 10/1/2020- 9/30/2021	NA	0%-24.9%	25%	37.5%	50.0%	62.5%	75.0%	87.5%	100.0%					
Maintain Permanent Housing or Exit to Permanent Housing	% of participants who remain in PSH or exit to permanent housing <b>Source: APR Q.5 and Q.23c</b>	FFY 10/1/2020- 9/30/2021	90%	0%-81.9%	82.0%	83.0%	84.0%	85.0%	86.0%	87.0%	88.0%	89.0%	90.0%	91.0%	92.0%	93.0%

### Data Quality

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
91.50%	92.00%	92.50%	93.00%	93.50%	94.00%	94.50%	95.00%	95.50%	96.00%	96.50%	97.00%	97.50%	98.00%	98.50%	99.00%	99.50%	n/a	n/a	n/a	n/a	n/a	n/a	15

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						5	
																						5	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
24																						7	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						6	
42.19% - 45.87%	46.88%	46.89% - 51.57%	51.58% - 56.24%	56.25%	56.26% - 61.12%	61.13% - 65.62%	65.63%	66.64% - 71.31%	71.32% - 74.9%	75%												12	
91.0%	92.5%	94.0%	95.5%	97.0%	98.5%	100.0%																10	
																						6	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						4	
94.0%	95.0%	96.0%	97.0%	98.0%	99.0%	100.0%																10	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
---	-----	---	-----	---	-----	----	------	----	------	----	------	----	------	----	------	----	------	----	------	----	------	----	------------

Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6a - Personally Identifiable Information</b>	FFY 10/1/2020-9/30/2021	NA	>10%	<10%		NYC CoC choice not to evaluate the Race component in this question because many hispanic clients do not identify themselves as caucasian, african-american, or asian. Many CoCs have requested that HUD modify this question but it has not done so.										
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6b - Universal Data Elements</b>	FFY 10/1/2020-9/30/2021	NA	>10%	<10%												
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6c - Income and Housing Data Quality</b>	FFY 10/1/2020-9/30/2021	NA	>10%	<10%												
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6d - Chronic Homelessness</b>	FFY 10/1/2020-9/30/2021	NA	>10%	<10%												
<b>Administrative Requirements (HMIS)</b>																	
Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	FFY 10/1/2020-9/30/2021	NA	If 12 uploads:	0		If 11 uploads:	-2.5		If 10 or fewer uploads:	-5						

<b>Utilization Rate</b>																
Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Unit Utilization Rate	Average daily unit utilization rate during the FFY. <b>Source:</b> HMIS Bed/Unit Inventory	FFY 10/1/2020-9/30/2021	85%	0%-64.9%	65.00%	67.00%	69.00%	70.00%	71.00%	72.00%	73.00%	74.00%	75%	76%	77.00%	78.00%
<b>Project Eligibility</b>																
Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Serving literally homeless	% of new HoH who entered the program that are literally homeless at placement into the program. <b>Source:</b> Intake/Admission Data	FFY 10/1/2020-9/30/2021	100%	ALL		OR		NOTHING					100%			
<b>Length of Stay</b>																
Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	In Months												
Average length of stay	Average length of stay for participants served during recently completed FFY <b>Source:</b> APR Q.22	FFY 10/1/2020-9/30/2021	RRH average length of stay ≤ 24 months	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
				>27 months	27.0	24.5	22.0	19.5	17.0	16.5	15.0	13.5	12.0			
<b>Income, Employment, and Mainstream Benefits Outcomes</b>																
Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Maintained or Increased <b>EARNED</b> Income - adult stayers and adult exiters (PSH)	% of adults that maintained or increased <i>Earned</i> and income at latest status or exit. <b>Source:</b> APR Q.19	FFY 10/1/2020-9/30/2021	40%	0% - 4.9%	5%-9.9%	10%	10.1% - 14.9%	15%-19.9%	20%	20.1% - 24.9%	25%-29.9%	30%	30.1% - 34.9%	35%-39.9%	40%	
Maintained or Increased <b>OTHER</b> Income - adult stayers and adult exiters	% of adults that maintained or increased <i>Other</i> income at latest status or exit. <b>Source:</b> APR Q.19	FFY 10/1/2020-9/30/2021	75%	1% - 4.68%	4.69% - 9.37%	9.38%	9.39% - 14.24%	14.25%-18.74%	18.75%	18.76% - 23.62%	23.63% - 29.90%	30.00%	31.00% - 33.75%	33.76% - 37.49%	37.50%	37.51% - 42.18%
Non-cash benefits - adult stayer and all exiters	% of persons with 1 or more sources of non-cash benefits at latest status or exit. <b>Source:</b> APR Q.20b	FFY 10/1/2020-9/30/2021	75%	0%-64.9%	65.0%	66.0%	67.0%	68.0%	69.0%	70.0%	71.0%	72.0%	73.0%	74.0%	75.0%	76.0%
Health insurance	% of persons with health insurance <b>Source:</b> APR Q.21	FFY 10/1/2020-9/30/2021	100%	0%-64.9%	65.0%	66.0%	67.0%	68.0%	69.0%	70.0%	71.0%	72.0%	73.0%	74.0%	75.0%	76.0%
<b>Housing Stabilization</b>																
Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Exit to Permanent Housing	% of leavers who exit to permanent housing <b>Source:</b> APR Q.23a/b	FFY 10/1/2020-9/30/2021	80%	0%-24.9%	25.0%	31.0%	38.0%	45.0%	52.0%	59.0%	66.0%	73.0%	80.0%			
Maintain Permanent Housing or Exit to Permanent Housing	% of participants who remain in PSH or exit to permanent housing <b>Source:</b> APR Q.5 and Q.23a/b	FFY 10/1/2020-9/30/2021	90%	0%-81.9%	82.0%	83.0%	84.0%	85.0%	86.0%	87.0%	88.0%	89.0%	90.0%	91.0%	92.0%	93.0%
Rate of Return to Homelessness	Total number of households successfully discharged who did return to homelessness during time period divided by Total number of households exited to permanent housing during the same time period	FFY 10/1/2020-9/30/2021	15%										<= 15%			
													> 15% - exempt			
<b>Data Quality</b>																
Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source:</b> APR Q.6a - Personally Identifiable Information	FFY 10/1/2020-9/30/2021	NA	>10%	<10%											
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source:</b> APR Q.6b - Universal Data Elements	FFY 10/1/2020-9/30/2021	NA	>10%	<10%											



7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
79.00%	80.00%	81.00%	82.00%	83.00%	84.00%	85.00%																10	
7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						5	
7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						5	
7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						6	
42.19% - 45.87%	46.88%	46.89 - 51.57%	51.58% - 56.24%	56.25%	56.26% - 61.12%	61.13% - 65.62%	65.63%	66.64% - 71.31%	71.32% - 74.9%	75%												12	
77.0%	78.0%	79.0%	80.0%	81.0%	82.0%	83.0%																10	
77.0%	78.0%	79.0%	80.0%	81.0%	82.0%	83.0%																10	
7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						5	
94.0%	95.0%	96.0%	97.0%	98.0%	99.0%	100.0%																10	
																						5	
7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						1	
																						1	

<b>Data Quality</b>	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6c - Income and Housing Data Quality</b>	FFY 10/1/2020- 9/30/2021	NA	>10%	<10%											
<b>Data Quality</b>	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6d - Chronic Homelessness</b>	FFY 10/1/2020- 9/30/2021	NA	>10%	<10%											
<b>Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020</b>	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	FFY 10/1/2020- 9/30/2021	NA	<b>If 12 uploads:</b>	<b>0</b>		<b>If 11 uploads:</b>	<b>-2.5</b>		<b>If 10 or fewer uploads:</b>	<b>-5</b>					

### Utilization Rate

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Unit Utilization Rate	Average daily unit utilization rate during the FFY. <b>Source:</b> HMIS Bed/Unit Inventory	FFY 10/1/2020- 9/30/2021	85%	0%-79.9%	80.00%	81.25%	82.50%	83.75%	85.00%	86.25%	87.50%	88.75%	89.50%	90.00%	90.50%	91.00%

### Project Eligibility

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Serving literally homeless	% of new HoH who entered the program that are literally homeless at placement into the program. <b>Source:</b> Intake/Admission Data	FFY 10/1/2020- 9/30/2021	100%	ALL		OR		NOTHING					100%			

### Length of Stay

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	In Months												
				0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Average length of stay	Average length of stay for participants served during recently completed FFY <b>Source:</b> APR Q.22	FFY 10/1/2020- 9/30/2021	TH average length of stay ≤ 24 months;	> 24 months	24	23	22	21	20	19	18	17	16	15	14	13

### Income, Employment, and Mainstream Benefits Outcomes

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Maintained or Increased <b>EARNED</b> Income - adult stayers and adult exiters	% of adults that maintained or increased <i>Earned</i> and ncome at latest status or exit. <b>Source:</b> APR Q.19  For projects with clients aged 67 or older, these persons will be excluded from this question.  For projects serving Youth exclusively, if 90% of Youth in the project Maintain/Increase Income, then the project will be given 12 full points, and the projec will be exempt from the Maintain/Increase OTHER	FFY 10/1/2020- 9/30/2021	40%	0% - 4.9%	5%-9.9%	10%	10.1% - 14.9%	15%-19.9%	20%	20.1% - 24.9%	25%- 29.9%	30%	30.1% - 34.9%	35%- 39.9%	40%	
Maintained or Increased <b>OTHER</b> Income - adult stayers and adult exiters	% of adults that maintained or increased <i>Other</i> income at latest status or exit. <b>Source:</b> APR Q.19	FFY 10/1/2020- 9/30/2021	75%	1% - 4.68%	4.69% - 9.37%	9.38%	9.39% - 14.24%	14.25% - 18.74%	18.75%	18.76% - 23.62%	23.63% - 29.90%	30.00%	31.00% - 33.75%	33.76% - 37.49%	37.50%	37.51% - 42.18%
Non-cash benefits - adult stayer and all exiters	% of persons with 1 or more sources of non-cash benefits at latest status or exit. <b>Source:</b> APR Q.20b	FFY 10/1/2020- 9/30/2021	75%	0%-64.9%	65.0%	66.0%	67.0%	68.0%	69.0%	70.0%	71.0%	72.0%	73.0%	74.0%	75.0%	76.0%
Health insurance	% of persons with health insurance <b>Source:</b> APR Q.21	FFY 10/1/2020- 9/30/2021	100%	0%-74.9%	75.0%	77.5%	79.5%	82.5%	84.5%	87.5%	89.5%	92.5%	94.5%	97.5%	99.5%	

### Housing Stabilization

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Exiting to Permanent Housing	% of leavers exiting to permanent housing. <b>Source:</b> APR Q.23c	FFY 10/1/2020- 9/30/2021	75%	0%-69.9%	70.0%	71.5%	72.5%	73.5%	74.5%	75.5%	76.5%	77.5%	78.5%	79.5%	80.5%	81.5%

### Data Quality

Programmatic Indicator	Measure & Data Source	Timeframe	Bench Mark	0	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source:</b> APR Q.6a - Personally Identifiable Information	FFY 10/1/2020- 9/30/2021	NA	>10%	<10%											
Data Quality	One point if the overall missing or invalid data is less than or equal to 10% <b>Source:</b> APR Q.6b - Universal Data Elements	FFY 10/1/2020- 9/30/2021	NA	>10%	<10%											

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
91.50%	92.00%	92.50%	93.00%	93.50%	94.00%	94.50%	95.00%	95.50%	96.00%	96.50%	97.00%	97.50%	98.00%	98.50%	99.00%	99.50%	n/a	n/a	n/a	n/a	n/a	n/a	15

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						5	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
12																						7	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						6	
42.19% - 45.87%	46.88%	46.89% - 51.57%	51.58% - 56.24%	56.25%	56.26% - 61.12%	61.13% - 65.62%	65.63%	66.64% - 71.31%	71.32% - 74.9%	75%												12	
77.0%	78.0%	79.0%	80.0%	81.0%	82.0%	83.0%																10	
																						6	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
82.5%	83.5%	84.5%	85.5%	86.5%	87.5%	88.5%	89.5%	90.5%	91.5%	92.5%	93.5%	94.5%	95.5%	96.5%								14	

7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5	13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18	Max Points
																						1	
																						1	

<b>Data Quality</b>	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6c - Income and Housing Data Quality</b>	FFY 10/1/2020- 9/30/2021	NA	>10%	<10%											
<b>Data Quality</b>	One point if the overall missing or invalid data is less than or equal to 10% <b>Source: APR Q.6d - Chronic Homelessness</b>	FFY 10/1/2020- 9/30/2021	NA	>10%	<10%											
<b>Administrative Requirements (HMIS)</b>																
<b>Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020</b>	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	FFY 10/1/2020- 9/30/2021	NA	<b>If 12 uploads:</b>	<b>0</b>		<b>If 11 uploads:</b>	<b>-2.5</b>		<b>If 10 or fewer uploads:</b>	<b>-5</b>					

# NYC CoC 2022 Annual Project Evaluation Local Priorities Survey

## ***Introduction***

Welcome to the 2022 Annual NYC CoC Project Evaluation. The purpose of this evaluation is to demonstrate the effectiveness of the NYC CoC's HUD funded projects and ascertain project level performance. Results from this evaluation will inform the project ranking used in the annual competitive funding application, a/k/a the HUD CoC Program Notice of Funding Opportunity (NOFO).

This Survey captures data and information not found in the New York City Data Warehouse. This Survey is to be completed by the provider and in addition to the automated NYC CoC Evaluation HMIS Tool.

NYC CoC member organizations faced tremendous challenges during the COVID-19 pandemic and continue to experience hardships as the pandemic continues. We acknowledge and applaud your service, valor, commitment, and dedication to serving those most in need. Due to the unpredictable nature of the COVID-19 pandemic and city-wide emergencies, there are no pandemic-related exemptions, policies, or changes to the evaluation process/metrics. Projects who believe their performance was negatively impacted by COVID-19 should participate in the appeals process to request restoration of any lost points.

Please complete one (1) survey for **each** of your HUD-funded CoC grants.

This Survey is based on the contract that ends in calendar year 2021. Projects that end 12/31/21 will have until 3/31/22 to complete their spend-down requirements. (In contrast, the HMIS Tool is based on the federal fiscal year 10/1/2020 – 9/30/2021).

Projects are not required to upload documentation unless specified in the question. Projects being monitored (approximately 33% of all projects) will be required to upload documentation for all questions. Projects being monitored will be notified separately prior to the release of this Survey.

This Survey accounts for 20 points on the Annual Evaluation. There is one (1) extra-credit bonus point that will allow for a maximum of 21 total points.

If you are having trouble uploading supporting documents, accessing the NYC Data Warehouse, or if you have any questions, please contact the NYC DSS CoC team at [nycccoc@dss.nyc.gov](mailto:nycccoc@dss.nyc.gov). Please include in the Subject line of your email “2022 Annual Eval-HMIS Tool/Survey Question”

This online survey must be completed no later than Close-of-Business (COB) **Friday**,

**January 14<sup>th</sup>, 2022** for every HUD-funded project of your organization eligible for renewal. Failure to complete the survey or submit requested documentation will negatively impact the project's score.

*\*\*\*The Local Priority Survey timeline is subject to change. If any adjustments are made to deadlines, providers will be notified in advance.*

**Total Points Available in the Local Priority Survey:**

- Total Spend-Down (0-9 points)
  - 85% - 1 point
  - 87% - 2 points
  - 89% - 3 points
  - 91% - 4 points
  - 93% - 5 points
  - 95% - 6 points
  - 97% - 7 points
  - 99% - 8 points
  - 100 % - 9 points
- Quarterly Spend-Down (1 point)
- Use of SOAR (1 point)
- Additional Supportive Services (0-2 points)
- PWLE on Board/Policy-Making Bod/Consumer Advisory Board (2 points)
- PWLE Satisfaction Survey (1 point)
- Community Meetings (1 point)
- Activities for PWLE (1 point)
- Agency Grievance Policy (1 point)
- Agency Employs PWLE (1 bonus point)
- Environmental Review (1 point)

**Part 1: Program Overview**

**A. Organization Name and Contact Person**

Organization Name \_\_\_\_\_

Project Application Name \_\_\_\_\_

Contract Number Identification/Grant Award Number (First 6 digits only. e.g. NY8675)

\_\_\_\_\_

Contact Name \_\_\_\_\_

Contact Email Address for person completing the Survey \_\_\_\_\_

Contact Phone Number for person completing the Survey \_\_\_\_\_

**The NYC DSS FHPR Evaluation Team will verify your project type (PH, RRH, TH, TH-RRH), contract period (projects must end by 12/31/2021), contract amount, total spend-down [up to 9 points], and quarterly spend-down [1 point].**

**Projects may utilize the appeals process if they believe there are errors in scoring.**

## Part 2: Program Details

**1. Does your project enroll clients eligible for SSI or SSD during the evaluation period?**

- Yes
- No

**1a. If YES, did you use the SOAR approach? [1 point]**

- Yes
- No

**1b. If NO to 1a., projects may still be awarded 1 point if any of the following statements below are true. Please make a selection:**

- All housed clients receive SSI or SSD and there were no new admissions to the project during the latest contract period, so there is no need to utilize SOAR. This can be demonstrated through documentation if requested.
- At least one client refused to allow a Case Manager to apply for SSI or SSD on their behalf. This can be demonstrated through documentation if requested.
- Our organization previously applied for SSI or SSD on behalf of the client prior to the evaluation period and the application is in process without a determination being made. If the client is denied, we will utilize the SOAR approach to apply again. This can be demonstrated through documentation if requested.
- Another organization that provides services to at least one of our clients has already applied for SSI or SSD on their behalf. Our case managers will continue to monitor the status of this application and will utilize SOAR to apply



for SSI or SSD on a client's behalf if they are denied benefits. This can be demonstrated through documentation if requested.

**2. Which of the following additional supportive services for benefits/entitlements and/or back to work support have you used to assist your clients? Please check all that apply (1 checkmarks = 1 point; 2 checkmarks = 2 points. Two points maximum regardless of # of selections). [up to 2 points]**

- |  |  |
|--|--|
| <input type="checkbox"/> SNAP Benefits                   | <input type="checkbox"/> Back to work supported employment                   |
| <input type="checkbox"/> Public Assistance               | <input type="checkbox"/> Assistance in finding volunteer opportunities       |
| <input type="checkbox"/> Medicaid/Medicare Insurance     | <input type="checkbox"/> Job training assistance                             |
| <input type="checkbox"/> Internship opportunities        | <input type="checkbox"/> Housing placement support                           |
| <input type="checkbox"/> SUD and/or MH treatment program | <input type="checkbox"/> PROS and/or clubhouse program enrollment enrollment |
| <input type="checkbox"/> None of the Above               |  |

**Part 3: Policy Section**

**1. Board awareness of the NYC CoC and an understanding of the importance of the role and experience of persons with lived experience in order to inform organizational and program decisions, is a national and local priority for organizations receiving HUD McKinney-Vento funding. It is a priority for HUD and the NYC CoC to ensure that agencies are:**

- Taking the participation of persons with lived experience into account as part of their decision-making
- Being responsive to the inquiries and concerns of persons with lived experience
- Ensuring that persons with lived experience are actively engaged in activities and initiatives.

Please check (i.e. attest to) all the items below that demonstrate the ways in which your program meets the priorities mentioned above. **[Up to 7 points]**

**Documentation is required for this section.**

- Our agency has a person with lived experience on their Board of Directors or another Policy-Making Body/Consumer Advisory Board/Committee. **[2 points]**
  - *Upload minutes and signature sheet of Board of Directors Meeting or other Policy Making Body/Consumer Advisory Board/Committee Meeting See "Evaluation Policies and Procedures" for examples of acceptable entities.*
- Our agency conducts persons with lived experience Satisfaction Surveys. **[1 point]**

- *Upload persons with lived experience Satisfaction Survey. Only a single document is needed. It need not be completed by a client. The CoC is looking for evidence that the mechanism exists.*
- Our program holds Community Meetings. **[1 point]**
- *Upload at least three (3) Community Meeting Minutes for this contract year, that include the date of the session and whether it was held in-person or virtually. This requirement applies for in-person or virtual meetings.*
- Our program provides various activities and initiatives for persons with lived experience. **[1 point]**
- *Upload description/document from one activity or initiative (such as a group or event) The CoC is leaving “activity” and “Initiative” open-ended and not defining it at this time, and it can be in-person or virtual. Examples include but are not limited to birthday parties, holiday dinners, gift cards to eateries, picnics in the park, sessions promoting mask wearing, social distancing, vaccination.*
- Our agency has a Grievance Policy for clients **[1 point]**
- *Upload Grievance Policy*
- Does your organization employ persons with lived experience? This can include Certified Peer Specialists **[Bonus: 1 point]**

## 2. Environmental Review

*An environmental review is required for all HUD-funded projects to ensure that the proposed project does not negatively impact the surrounding environment and that the property site itself will not have an adverse environmental or health effect on end users.*

Please attest to the following for the project grant: **[1 point]**

- This project is in compliance with Environmental Review standards required by HUD and verification can be provided if requested.
- I am unable to provide verification of compliance with HUD Environmental Review standards.

## 3. Please certify that your organization is in compliance with all of the following policies required by HUD and the CoC. Please mark all that apply. **[Required response, unscored]**

- The Fair Housing Act, which includes an Equal Access Policy for your organization
- The Violence Against Women Act (VAWA)

- A gender identity LGBTQI Policy
- The Every Student Succeeds Act (ESSA) (*projects not serving children are exempt*)
- NYC CoC Written Standards
- HUD Housing Quality Inspections

#### **Part 4: Monitoring & Attestation**

NYC CoC will conduct a monitoring process to verify backup documentation and/or data. Monitored projects must supply documentation for every question. Projects selected for monitoring will be notified in advance. Missing or inaccurate back-up verification may result in a reduction in points for the specific question, which may impact the overall project evaluation score in this cycle.

Do you understand this policy and agree to participate if contacted by the NYC CoC?

- Yes

#### **Annual Evaluation Submission acknowledgements**

1. By submitting this Survey, you certify that the information contained herein is true and accurate. You acknowledge that the Survey, and all responses within, is complete. Any false and/or inaccurate statements will result in a reduction in points for this question and the overall project Evaluation score for this Evaluation Period.

- I agree

**NYC** Continuum  
**CoC** of Care



**Attachment 1E-2a Scored Forms for One Project – Table of Context**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	Scored Forms – Renewal Projects (PSH) <b>*most commonly used score form</b>	1-7

Applicant Name	Project Name	Grant Number	Program Type	Survey #	Benchmark	<b>HMIS</b> <b>Q1. Unit Utilization Rate (PSH,TH, RRH, TH-RRH):</b> <i>Average daily unit utilization rate during the FFY. Source: HMIS Bed/Unit Inventory</i>		Benchmark
Bowery Residents' Committee, Inc.	Liberty Avenue	NY0884	PSH	56	85%	98.73%	14.0	100%

<p align="center"><b>HMIS</b></p> <p><b>Q2. Serving chronically homeless (PSH):</b> % of new HoH who entered the program that are chronically homeless at placement into the program. Source: Intake/Admission data</p>		<p><b>Benchmark</b></p>	<p align="center"><b>HMIS</b></p> <p><b>Q3. Participants entering program are literally homeless (PSH,TH):</b> % of new HoH who entered the program from 10/1/20-9/30/21 only that are literally homeless at placement into the program. Source: Intake/Admission Living Situation Fields.</p>		<p><b>Benchmark</b></p>	<p align="center"><b>HMIS</b></p> <p><b>Q4. Average length of stay (PSH,TH):</b> Average length of stay for participants served during recently completed FFY. Source: APR Q22.</p>		<p><b>Benchmark</b></p>	<p align="center"><b>HMIS</b></p> <p><b>Q5. Maintained or Increased EARNED Income - adult stayers and adult exiters:</b> % of adults that maintained or increased Earned income at latest status or exit. Source: APR Q19</p>		<p><b>Benchmark</b></p>	<p align="center"><b>HMIS</b></p> <p><b>Q6. Maintained OTHER Income - adult stayers and adult exiters:</b> % of adults that maintained or increased Other income at latest status or exit. Source: APR Q19</p>
100.00%	5.0	100%	100.00%	5.0	TH: ≤ 24 mo. PSH: ≥ 12 mo. RRH: ≤ 24 mo.	92.29	7.0	40%	11.43%	6.0	75%	85.71%

<b>HMIS</b> <b>Q7. Non-cash benefits-  adult stayer and all exiters:</b> <i>% of persons with 1 or more  sources of non-cash benefits at  latest status or exit. Source: APR  Q20b</i>	<b>Benchmark</b>	<b>HMIS</b> <b>Q8. Health insurance: % of  persons with health insurance.</b> <i>Source: APR Q21</i>	<b>Benchmark</b>	<b>HMIS</b> <b>Q9a. Exit to Permanent  Housing (TH): % of leavers  exiting to permanent housing;</b> <i>Source: APR Q.23c</i>  <b>Q9b. Exit to Permanent  Housing (PSH): % of leavers who  exit to permanent housing (a/k/a  "Moving On"). Source: APR Q23c</b>  <b>Q9c. Maintain Permanent  Housing (RRH): % of leavers who  exit to permanent housing. Source:  APR Q23a/b</b>	<b>Benchmark</b>	<b>HMIS</b> <b>Q9c. Maintain Permanent  Housing or Exit to  Permanent Housing (PSH):</b> <i>% of participants who remain in  PSH or exit to permanent housing.  Source: APR Q.5 and Q.23c</i>  <b>Q9c. Maintain Permanent  Housing or Exit to  Permanent Housing (RRH):</b> <i>% of participants who remain in  PSH or exit to permanent housing.  Source: APR Q.5 and Q.23a/b</i>						
12.0	75%	97.14%	9.0	75%	97.14%	5.0	TH: 75% PSH: 90% RRH: 80%	0.00%	4.0	PSH: 90% RRH: 90%	100.00%	10.0

<b>Benchmark</b>	<b>HMIS</b> <b>Q9d. Rate of Return to Homelessness (RRH):</b> Total number of households successfully discharged who did return to homelessness during the time period, divided by the Total number of households that exited to permanent housing during the same time period		<b>Benchmark</b>	<b>HMIS</b> <b>Q10a. Data Quality (PSH, TH):</b> <i>One point if the overall missing or invalid data is less than or equal to 10%. Source: APR Q6a</i>		<b>HMIS</b> <b>Q10b. Data Quality (PSH, TH):</b> <i>One point if the average missing or invalid data is less than or equal to 10%. Source: APR Q6b</i>		<b>HMIS</b> <b>Q10c. Data Quality (PSH,TH):</b> <i>One point if the average missing or invalid data is less than or equal to 10%. Source: APR Q6c</i>		<b>HMIS</b> <b>Q10d. Data Quality (PSH, TH):</b> <i>One point if the average missing or invalid data is less than or equal to 10%. Source: APR Q6d</i>	
	RRH: ≤ 15%; ≥15% exempt	n/a		n/a	PSH: ≤ 10% TH: ≤ 10%. RRH: ≤ 10%	0.00%	1.0	0.00%	1.0	0.00%	1.0



<b>HMIS</b> Q11. Has the program performed 12 monthly HMIS uploads between October 1, 2020 - September 30, 2021: <i>Verification of a minimum of 12 monthly uploads to HMIS. Minus 2.5 points if one upload is late or missing. Minus 5 points if more than one upload is late or missing.</i>		<b>HMIS</b> Q12. Attendance at Mandatory HMIS Training from October 4 - 8, 2021: <i>Verification from attendance list from NYC DSS FHPR HMIS Team. Minus 5 points if organization was late or missing.</i>		<u>Total HMIS Points</u>	<u>Survey Questions</u>	<b>Local Priorities Survey</b> <b>Spend Down:</b> <i>Specify the total HUD funds expended during the most recently completed HUD contract (as a whole #, w/o \$)</i>	<b>Local Priorities Survey Quarterly Draw Down:</b> <i>Verification from LOCCS or SAGE indicating the quarterly drawdowns occurred after receiving the contract.</i>	<b>Local Priorities Survey</b> <b>Q1a or Q1b. SOAR Usage:</b> <i>If Yes to Q. 1, Use SOAR Approach or Valid Reason SOAR not used</i>	<b>Local Priorities Survey</b> <b>Q2. Supportive services/benefits:</b> <i>Which of the following additional support services for benefits/entitlements and/or back-to-work support have you used to assist your clients?</i>	<b>Local Priorities Survey</b> <b>Q3(i). Consumer Participation:</b> <i>Our agency has a PWLE on their Board of Directors/Policy-Making Body/Consumer Advisory Board</i>
12	0.0	1	0.0	81.00		10.0	1.0	1.0	2.0	2.0

<p><b>Local Priorities Survey Q3(ii). Consumer Participation:</b> <i>Our agency conducts PWLE Satisfaction Surveys</i></p>	<p><b>Local Priorities Survey Q3(iii). Consumer Participation:</b> <i>Our program holds Community Meetings</i></p>	<p><b>Local Priorities Survey Q3(iv). Consumer Participation:</b> <i>Our program provides various activities and initiatives for PWLE</i></p>	<p><b>Local Priorities Survey Q3(v). Consumer Participation:</b> <i>Our agency has a Grievance Policy</i></p>	<p><b>Local Priorities Survey Q3(vi) (Optional; Bonus Point):</b> <i>Our organization employs persons with lived experience. (This can include Certified Peer Specialists)</i></p>	<p><b>Local Priorities Survey Q4. Environmental Review:</b> Project is compliance with Environmental Review standards required by HUD and verification can be provided if requested</p>	<p><b>Local Priorities Survey Q5. Compliance with HUD &amp; CoC policies:</b> <i>Fair Housing Act, including Equal Access Policy; Violence Against Women Act (VAWA); Gender Identity LGBTQI Policy; Every Student Succeeds Act (ESSA) (projects not serving children are exempt); NYC CoC Written Standards; HUD Housing Quality Inspections</i></p>	<p><b><u>Total Survey Points</u></b></p>	<p><b><u>Total Points: Raw Score (Tool + Survey)</u></b></p>
1.0	1.0	1.0	1.0	1.0	1.0	Unscored	22.00	103.00

**Adjusted Results**

99%

**NYC** | Continuum  
**CoC** | of Care



<b>Attachment 1E-5 Notification of Projects Rejected-Reduced – Table of Content</b>		
<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	Website Announcement	1
<b>2</b>	Website Upload - TeamSite	2
<b>3</b>	Email Sent to Housing Preservation and Development (HPD)	3-5
<b>4</b>	Emails Sent to NYC Continuum of Care (CoC) Projects	6-12
<b>5</b>	2022 CoC Project Priority List	13-21

Figure 1

fy-2021-nofo

www1.nyc.gov/site/nyccoc/providers/fy-2022-nofo.page

Get the latest on the COVID-19 Vaccine

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Annual Evaluations Resources COVID-19 Resources Funding

Special Unsheltered NOFO

[FY2022 NOFO](#)

FY2021 NOFO

Other Funding

Letters of Support

Share Print

## FY22 Notice of Funding Opportunity

On August 1, 2022, the Notice of Funding Opportunity (NOFO) for the Fiscal Year (FY) 2022 Continuum of Care (CoC) Program Competition was posted on Grants.gov. HUD CoC Program NOFO is due Friday, September 30, 2022

[Click here to view the Notificaiton of Projects Accepted in FY2022 NOFO Competition](#)

**New Project Applications - CLOSED**

The Request for Proposals (RFP) is an opportunity for [new projects](#) to be submitted and considered for inclusion in the 2022 CoC Program NOFO.

Click the links below to download the respective application components:

- [Introduction and Overview \(.PDF\)](#)
- \*Please read the [Introduction and Overview](#) before starting your new project application.
- [Permanent Supportive Housing \(PSH\) RFP \(.PDF\)](#)
- [Rapid Re-housing \(RRH\) RFP \(.PDF\) RRH Sample Budget \(.XLSX\)](#)
- [New Project Application Detailed Instructions \(.PDF\)](#)

**RFP Submission Deadline: Tuesday, August 23, 2022 at 5 p.m. EST**

**Renewal Project Applications - CLOSED**

e-snaps is NOW OPEN!

For a refresher on how to access the CoC Program Project Application in e-snaps - [Click Here to Watch a Tutorial](#)

[Renewal Project Application Detailed Instructions \(.PDF\)](#)

If you require assistance please reach out to your designated Federal Homeless Policy & Reporting (FHPR) CoC liaison immediately.

- Cadija Tibbs (tibbsca@dss.nyc.gov) is the liaison for all TH, RRH, and TH-RRH projects.
- Merril Anil (anilm@dss.nyc.gov) is the liaison for all PSH projects.
- Jonathan Martinez (martinezjo@dss.nyc.gov) general support.

**RFP Submission Deadline: Tuesday, August 23, 2022 at 5 p.m. EST**

## Incoming Events

5:48:41 PM  
Thursday, September 15, 2022

September 2022

Su	Mo	Tu	We	Th	Fr	Sa
28	29	30	31	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	1
2	3	4	5	6	7	8

Date and time settings

Figure 2

The screenshot shows the OpenText Content Center Professional interface. The left sidebar displays a folder tree with 'content' expanded to show 'assets', 'nyccoc', 'css', 'downloads', 'excel', 'pdf', 'ppt', 'word', 'images', 'js', 'media', 'html', 'iw', 'iiov-resources', 'sites', and 'templatedata'. The main pane shows a file list for the path //msplvw-ctwwcm01/production/main/NYC\_gov\_new/nyccoc/WORKAREA/content/assets/nyccoc/downloads/pdf. A red box highlights the file 'Final Project Scores for All Projects\_NY-600\_9-15-2022.pdf' with a yellow arrow pointing to it. A text box on the left contains the following text:

**Final Project Scores for All Projects (.pdf)** was posted to the New York City Continuum of Care's website on 09.15.2022 at 5:36pm. This document contained all projects, all project scores, and all funding amounts.

Name	Modified By	Modified	Actions
NYCHA_EHV_Locating the Voucher and PIN Letter and App	Amanda Slater	Sep 26, 2022 9:00:02 AM	Edit Properties
Final Project Scores for All Projects_NY-600_9-15-2022.pdf	Jonathan R. Martinez	Sep 15, 2022 5:36:44 PM	Edit Properties
Special NOFO FAQ_9.2.22.pdf	Jonathan R. Martinez	Sep 9, 2022 1:43:58 PM	Edit Properties
Bidders Conference Presentation.pdf	Jonathan R. Martinez	Sep 8, 2022 1:44:56 PM	Edit Properties
hpd-fraud-alert.pdf	Ryan Moritz	Sep 6, 2022 11:44:59 AM	Edit Properties
Special NOFO Appendix B Scoring Matrix_FINAL.pdf	Jonathan R. Martinez	Aug 30, 2022 5:55:35 PM	Edit Properties
Special NOFO FAQ_8.30.22.pdf	Jonathan R. Martinez	Aug 30, 2022 5:55:35 PM	Edit Properties
EHV-search-period-waitlist.pdf	Ryan Moritz	Aug 24, 2022 9:36:37 AM	Edit Properties
NYCHA-EHV-locating-the-voucher-and-pin-letter.pdf	Ryan Moritz	Aug 22, 2022 2:40:21 PM	Edit Properties
Special NOFO New Project Application FINAL.pdf	Jonathan R. Martinez	Aug 17, 2022 10:38:11 AM	Edit Properties
Special NOFO Local Comp. AppendixFINAL.pdf	Jonathan R. Martinez	Aug 17, 2022 10:38:10 AM	Edit Properties
Special NOFO Local Comp. Intro. and InstructionsFINAL.pdf	Jonathan R. Martinez	Aug 17, 2022 10:38:10 AM	Edit Properties
NYC CoC Supportive Housing FAQ for Service Providers 20	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
NYC CoC Quick Guide to Supportive Housing for Clients 20	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
NYC CoC Guide to Supportive Housing 2022.pdf	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
NYC CoC Supportive Housing FAQ for Clients 2022.pdf	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
CAS_Supportive Housing Application_training slides_CoC 7	Jonathan R. Martinez	Aug 16, 2022 10:01:52 AM	Edit Properties
NYC CoC Public Meeting 08.11.2022.pptx (Webpage).pdf	Jonathan R. Martinez	Aug 11, 2022 1:26:53 PM	Edit Properties
NYC-Community-Plan-DIGITAL.pdf	Jonathan R. Martinez	Aug 9, 2022 10:56:30 AM	Edit Properties
2022 CoC Program NOFO RFP - NOW OPEN!.pdf	Jonathan R. Martinez	Aug 3, 2022 3:52:30 PM	Edit Properties
2022 NOFO RFP_INTRO-OVERVIEW.pdf	Jonathan R. Martinez	Aug 1, 2022 5:56:23 PM	Edit Properties
2022 NOFO RFP_PSH.pdf	Jonathan R. Martinez	Aug 1, 2022 5:55:58 PM	Edit Properties
2022 NOFO RFP_RRH.pdf	Jonathan R. Martinez	Aug 1, 2022 5:55:58 PM	Edit Properties
APR_sample_7-6-2022.pdf	Isarel DeJesus	Jul 6, 2022 3:19:21 PM	Edit Properties
EHV-required-documents-spanish.pdf	Ryan Moritz	Jun 28, 2022 4:13:20 PM	Edit Properties
EHV-payment-standards_Spanish.pdf	Ryan Moritz	Jun 17, 2022 12:01:57 PM	Edit Properties
EHV-payment-standards_Simplified-ChineseC.pdf	Ryan Moritz	Jun 17, 2022 11:59:48 AM	Edit Properties
FHV-payment-standards-French.pdf	Ryan Moritz	Jun 17, 2022 11:58:27 AM	Edit Properties

Figure 3

**Martinez, Jonathan**

**From:** Kenton, Martha  
**Sent:** Tuesday, September 27, 2022 12:24 PM  
**To:** Martinez, Jonathan  
**Subject:** FW: HPD 2022 partial project reallocations  
**Attachments:** 2022 NOFO\_Reallocated Funds Letter\_HPDP.pdf

**From:** Kenton, Martha  
**Sent:** Thursday, September 15, 2022 12:42 PM  
**To:** osgoode@hpd.nyc.gov; Jean-Nicholas, Peggy (HPD) <nicholap@hpd.nyc.gov>  
**Cc:** Mitchell, Kristen <mitchellkr@dss.nyc.gov>; hcharton@breakingground.org; Winkler, Charles <winklerc@dss.nyc.gov>; Martinez, Jonathan <Martinezjo@dss.nyc.gov>  
**Subject:** HPD 2022 partial project reallocations

Hello Emily and Peggy,

Thank you for informing us of NYC HPD’s decision to partially reallocate project funds back to the New York City Continuum of Care. Funding for these projects will be reduced to “right-size” the project grant. Funding for these programs will reduce at the expiration date of the current contract.

The following list of programs have been chosen to partially reallocate their dollars:

Organization	Project Name	HUD Contract #	Contract Amount Returned	New Contract Amount	Grant Expiration Date
City of New York Department of Housing Preservation and Development (HPD)	Ehrlich Residence	NY0394	\$10,080	\$601,473	10/31/23
HPD	ARC Consolidated	NY0408	\$126,641	\$1,100,642	7/31/23
HPD	Project Renewal Consolidated	NY0599	\$78,249	\$2,221,613	11/30/23
HPD	Sobro Consolidated	NY0604	\$55,889	\$1,604,262	12/31/23
HPD	NCS Consolidated	NY0721	\$29,352	\$536,675	11/30/23
HPD	Community Access Consolidated	NY0725	\$51,968	\$1,760,220	12/31/23
HPD	Rutin Lindenguild Consolidated	NY0854	\$24	\$1,661,220	10/31/23
HPD	CAMBA Gardens II	NY1042	\$105,495	\$2,546,293	12/31/23

Please feel free to contact us if you have questions or would like to discuss this matter further.

Warm Regards,  
 Martha

**Martha Kenton** | *Executive Director, Federal Homeless Policy She/Her/Hers*  
 Federal Homeless Policy & Reporting, Office of Research and Policy Innovation  
 4 World Trade Center- 31<sup>st</sup> Floor – New York City, NY 10007-2355  
 T: 929-221-6183 C: 917-999-6210 [kentonm@dss.nyc.gov](mailto:kentonm@dss.nyc.gov) / [NYC.gov/hra](http://NYC.gov/hra)

Figure 3



September 15, 2022

Ms. Peggy Jean-Nicholas  
Director of CoC Contracts  
NYC Department of Housing Preservation & Development  
100 Gold Street, Suite 9J04  
New York, NY 10038

**RE: CoC Funded Programs**

Dear Ms. Jean-Nicholas:

Thank you for informing us of NYC HPD's decision to partially reallocate project funds back to the New York City Continuum of Care (NYC CoC). Funding for these projects is being reduced to "right-size" the project grant and/or because these projects are unable to spend the full amount awarded annually. By doing so, NYC HPD has made it possible for the CoC to dedicate much needed funds to support the creation of new projects that will serve homeless persons in New York City.

Funding for these programs will reduce at the expiration date of the current contract.

As per our communications, the following programs have chosen to partially reallocate their dollars back to the Continuum:

Organization	Project Name	HUD Contract #	Contract Amount Returned	New Contract Amount	Grant Expiration Date
City of New York Department of Housing Preservation and Development (HPD)	Ehrlich Residence	NY0394	\$10,080	\$601,473	10/31/23
HPD	ARC Consolidated	NY0408	\$126,641	\$1,100,642	7/31/23
HPD	Project Renewal Consolidated	NY0599	\$78,249	\$2,221,613	11/30/23
HPD	Sobro Consolidated	NY0604	\$55,889	\$1,604,262	12/31/23
HPD	NCS Consolidated	NY0721	\$29,352	\$536,675	11/30/23
HPD	Community Access Consolidated	NY0725	\$51,968	\$1,760,220	12/31/23
HPD	Rutin Lindenguild Consolidated	NY0854	\$24	\$1,661,220	10/31/23
HPD	CAMBA Gardens II	NY1042	\$105,495	\$2,546,293	12/31/23

We know this was not an easy decision and we appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

*Kristen Mitchell*

*Howard Charton*

Co-Chairs, NYC CoC



## Martinez, Jonathan

---

**From:** Kenton, Martha  
**Sent:** Tuesday, September 27, 2022 12:24 PM  
**To:** Martinez, Jonathan  
**Subject:** FW: El Regreso Men's Program (NY0255)  
**Attachments:** 2022 NOFO\_Eliminated Project Letter\_El Regreso.pdf

---

**From:** Kenton, Martha  
**Sent:** Thursday, September 15, 2022 12:05 PM  
**To:** Mamelka, Angela <amamelka@greenhope.org>  
**Cc:** Winkler, Charles <winklerc@dss.nyc.gov>; Martinez, Jonathan <Martinezjo@dss.nyc.gov>; Mitchell, Kristen <mitchellkr@dss.nyc.gov>; hcharton@breakingground.org  
**Subject:** El Regreso Men's Program (NY0255)

Good afternoon Angela,

Thank you for informing us of your decision to fully reallocate your project funds for the El Regreso Men's Program grant back to the New York City Continuum of Care (NYC CoC). Funding for this program will end on 6/30/23, the expiration date of your current contract. The NYC CoC will work with you to determine next steps and limit any gap in services for clients.

Please feel free to contact us if you have questions or would like to discuss this matter further.

Warm Regards,  
Martha

Martha Kenton | *Executive Director, Federal Homeless Policy*  
*She/Her/Hers*

Federal Homeless Policy & Reporting, Office of Research and Policy Innovation  
4 World Trade Center- 31<sup>st</sup> Floor – New York City, NY 10007-2355

T: 929-221-6183 C: 917-999-6210 [kentonm@dss.nyc.gov](mailto:kentonm@dss.nyc.gov) / [NYC.gov/hra](http://NYC.gov/hra)



*Together We Make a Difference for New Yorkers*



September 9, 2022

Ms. Angela Mamelka  
Vice President of Behavioral Health Services  
El Regreso Foundation  
189-191 Sound 2<sup>nd</sup> Street  
Brooklyn, NY 11211

**RE: CoC Funded Program: El Regreso Men's Program (NY0255)**

Dear Ms. Mamelka:

Thank you for informing us of your decision to fully reallocate your project funds for the above-referenced grant back to the New York City Continuum of Care (NYC CoC). This project is not submitting a renewal application in the 2022 NOFO competition because your agency has decided that it no longer wishes to receive CoC Program funds.

Funding for this program will end on 6/30/23, the expiration date of your current contract.

We know this was not an easy decision and we appreciate your cooperation and efforts. The NYC CoC will work with you to determine next steps and limit any gap in services for clients. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

*Kristen Mitchell*

*Howard Charton*

Co-Chairs, NYC CoC

Cc: Evelyn Eccles  
Jonathan Sesman

## Martinez, Jonathan

---

**From:** Kenton, Martha  
**Sent:** Tuesday, September 27, 2022 12:23 PM  
**To:** Martinez, Jonathan  
**Subject:** FW: 255 East Broadway (NY0372)  
**Attachments:** 2022 NOFO\_Eliminated Project Letter\_Community Access.pdf

---

**From:** Kenton, Martha  
**Sent:** Thursday, September 15, 2022 12:28 PM  
**To:** Cal Hedigan, Deputy CEO <chedigan@communityaccess.org>  
**Cc:** Mitchell, Kristen <mitchellkr@dss.nyc.gov>; hcharton@breakingground.org; Winkler, Charles <winklerc@dss.nyc.gov>; Martinez, Jonathan <Martinezjo@dss.nyc.gov>; Kurt Sass <ksass@communityaccess.org>; DESROCHES, MICHELLE <mdesroches@communityaccess.org>; Jerry Jennings <jjennings@communityaccess.org>  
**Subject:** 255 East Broadway (NY0372)

Hello Cal,

Thank you for informing us of your decision to fully reallocate your project funds back to the New York City Continuum of Care. This project will not submit a renewal application in the 2022 NOFO competition because your agency decided that it no longer wishes to receive CoC Program funds.

Funding for this program will end on 3/31/23, the expiration date of your current contract. The NYC CoC will work with you to determine next steps and limit any gap in services for clients. Please feel free to contact us if you have questions or would like to discuss this matter further.

Warm regards,  
Martha

Martha Kenton | *Executive Director, Federal Homeless Policy*  
*She/Her/Hers*

Federal Homeless Policy & Reporting, Office of Research and Policy Innovation  
4 World Trade Center- 31<sup>st</sup> Floor – New York City, NY 10007-2355  
T: 929-221-6183 C: 917-999-6210 [kentonm@dss.nyc.gov](mailto:kentonm@dss.nyc.gov) / [NYC.gov/hra](http://NYC.gov/hra)



*Together We Make a Difference for New Yorkers*



September 9, 2022

Ms. Cal Hedigan  
Chief Executive Officer  
Community Access, Inc.  
17 Battery Place, Suite 1326  
New York, NY 10004

**RE: CoC Funded Program: 255 East Broadway (NY0372)**

Dear Ms. Hedigan:

Thank you for informing us of your decision to fully reallocate your project funds for the above-referenced grant back to the New York City Continuum of Care (NYC CoC). This project is not submitting a renewal application in the 2022 NOFO competition because your agency has decided that it no longer wishes to receive CoC Program funds.

Funding for this program will end on 3/31/23, the expiration date of your current contract.

We know this was not an easy decision and we appreciate your cooperation and efforts. The NYC CoC will work with you to determine next steps and limit any gap in services for clients. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

*Kristen Mitchell*

*Howard Charton*

Co-Chairs, NYC CoC

Cc: Jerry Jennings  
Kurt Sass  
Michelle Des Roches

## Martinez, Jonathan

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**From:** Kenton, Martha  
**Sent:** Tuesday, September 27, 2022 12:23 PM  
**To:** Martinez, Jonathan  
**Subject:** FW: WISH Families (NY0417)  
**Attachments:** 2022 NOFO\_Reallocated Funds Letter\_WIN.pdf

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**From:** Kenton, Martha  
**Sent:** Thursday, September 15, 2022 12:34 PM  
**To:** Stephen Dubose <sdubose@winync.org>  
**Cc:** Mitchell, Kristen <mitchellkr@dss.nyc.gov>; hcharton@breakingground.org; Winkler, Charles <winklerc@dss.nyc.gov>; Martinez, Jonathan <Martinezjo@dss.nyc.gov>; Christopher Mann <cmann@winync.org>  
**Subject:** WISH Families (NY0417)

Good Afternoon Stephen,

This letter confirms that the New York City Continuum of Care has accepted your request dated August 1, 2022 to partially reallocate your WISH Families project. While we are disappointed that WIN will be serving fewer homeless households, it is our hope that the \$446,934.10 being returned to the NYC CoC will help fund new project applications. We will review and confirm your updated renewal application in e-Snaps for the new amount of \$1,021,914.90.

Funding for this program will reduce at the expiration date of your current contract on 1/31/23. Please feel free to contact us if you have questions or would like to discuss this matter further.

Warm Regards,  
Martha

Martha Kenton | *Executive Director, Federal Homeless Policy*  
*She/Her/Hers*

Federal Homeless Policy & Reporting, Office of Research and Policy Innovation  
4 World Trade Center- 31<sup>st</sup> Floor – New York City, NY 10007-2355  
T: 929-221-6183 C: 917-999-6210 [kentonm@dss.nyc.gov](mailto:kentonm@dss.nyc.gov) / [NYC.gov/hra](https://nyc.gov/hra)



*Together We Make a Difference for New Yorkers*



September 9, 2022

Mr. Stephen Dubose  
Vice President Supportive Housing  
Women In Need (WIN)  
One State Street Plaza  
New York, NY 10004

**RE: CoC Funded Program: WISH Families (NY0417)**

Dear Mr. Dubose:

This letter confirms that the New York City Continuum of Care (NYC CoC) has accepted your request dated August 1, 2022 to partially reallocate the above referenced project. While we are disappointed that WIN will be serving fewer homeless clients, it is our hope that the \$446,934.10 being returned to the NYC CoC will help fund new project applications. We look forward to reviewing your renewal application in e-Snaps for the new amount of \$1,021,914.90.

Funding for this program will reduce at the expiration date of your current contract on 1/31/23.

We appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

*Kristen Mitchell*

*Howard Charton*

Co-Chairs, NYC CoC

Cc: Chris Mann

## Martinez, Jonathan

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**From:** Kenton, Martha  
**Sent:** Tuesday, September 27, 2022 12:24 PM  
**To:** Martinez, Jonathan  
**Subject:** FW: New Covenant (NY0901)  
**Attachments:** 2022 NOFO\_Eliminated Project Letter\_Covenant House.pdf

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**From:** Kenton, Martha  
**Sent:** Thursday, September 15, 2022 12:11 PM  
**To:** Nancy J Downing <[ndowning@covenanthouse.org](mailto:ndowning@covenanthouse.org)>; [jfarber@covenanthouse.org](mailto:jfarber@covenanthouse.org)  
**Cc:** Winkler, Charles <[winklerc@dss.nyc.gov](mailto:winklerc@dss.nyc.gov)>; Mitchell, Kristen <[mitchellkr@dss.nyc.gov](mailto:mitchellkr@dss.nyc.gov)>; Martinez, Jonathan <[Martinezjo@dss.nyc.gov](mailto:Martinezjo@dss.nyc.gov)>; [hcharton@breakingground.org](mailto:hcharton@breakingground.org)  
**Subject:** New Covenant (NY0901)

Good Afternoon Nancy and Julie,

Thank you for informing us of your decision to fully reallocate your project funds for the New Covenant grant back to the New York City Continuum of Care. Funding for this program will end on 12/31/23, the expiration date of your current contract. The NYC CoC will work with you to determine next steps and limit any gap in services for clients.

Please feel free to contact us if you have questions or would like to discuss this matter further.

Warm Regards,  
Martha

Martha Kenton | *Executive Director, Federal Homeless Policy*  
*She/Her/Hers*  
Federal Homeless Policy & Reporting, Office of Research and Policy Innovation  
4 World Trade Center- 31<sup>st</sup> Floor – New York City, NY 10007-2355  
T: 929-221-6183 C: 917-999-6210 [kentonm@dss.nyc.gov](mailto:kentonm@dss.nyc.gov) / [NYC.gov/hra](http://NYC.gov/hra)



*Together We Make a Difference for New Yorkers*



September 9, 2022

Sister Nancy Downing  
Executive Director  
Covenant House New York/Under 21, Inc.  
460 West 41 Street  
New York, NY 10036

**RE: CoC Funded Program: New Covenant (NY0901)**

Dear Sister Downing:

Thank you for informing us of your decision to fully reallocate your project funds for the above-referenced grant back to the New York City Continuum of Care (NYC CoC). This project is not submitting a renewal application in the 2022 NOFO competition because your agency has decided that it no longer wishes to receive CoC Program funds.

Funding for this program will end on 12/31/23, the expiration date of your current contract.

We know this was not an easy decision and we appreciate your cooperation and efforts. The NYC CoC will work with you to determine next steps and limit any gap in services for clients. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

*Kristen Mitchell*

*Howard Charton*

Co-Chairs, NYC CoC

Cc: Vesna Selmanovic  
John Sentigar  
Laurie Berarducci  
Eileen King  
Cathy Batista





September 15, 2022

Re: FY2022 Continuum of Care (CoC) Application

Dear CoC Applicant:

Thank you for submitting your HUD Continuum of Care (CoC) Project Application for FY2022 in *e-snaps* by Tuesday August 23, 2022. Your new and/or renewal project(s) listed below will be included in the FY2022 CoC Priority Listing as part of the New York City (NYC) CoC Consolidated Application to U.S. Department of Housing and Urban Development (HUD). As CoC Lead and the Collaborative Applicant, The New York City Department of Social Services (DSS)/The New York City Department of Homeless Services (DHS) will submit the NYC CoC's Consolidated Application to HUD by the September 30, 2022 deadline.

The list of all new and renewal projects is included below. For more information on the project selection and ranking process, [please visit the NYC CoC website](#).

Sincerely,

NYC CoC Co-Chairs:

*Kristen Mitchell*

*Howard Charton*

2022 CoC NOFO Project Priority List			
Applicant Name	Project Name	Project Score	Award Amount (\$)
Bowery Residents' Committee, Inc.	Liberty Avenue	99%	<b>353,402.00</b>
CUCS, Inc.	Dorothy Day	96%	<b>241,382.00</b>
Housing + Solutions	Housing+Solutions S+C	95%	<b>301,173.00</b>
Jewish Board of Family and Children's Services, Inc.	124th Street CR/SRO	94%	<b>744,585.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Villa Ave	94%	<b>468,294.00</b>
Bailey House Inc.	SHIP FY '21	94%	<b>2,208,051.00</b>
Housing + Solutions	Grace House Consolidated	93%	<b>2,734,916.00</b>
Bailey House Inc.	Schafer Hall FY '21	93%	<b>540,000.00</b>
Jewish Board of Family and Children's Services, Inc.	Kingsbridge CR/SRO	93%	<b>349,551.00</b>
Palladia, Inc.	Fox Point	93%	<b>143,549.00</b>
Jewish Board of Family and Children's Services, Inc.	Bronx Permanent Housing	93%	<b>914,179.00</b>



Vocational Instruction Project Community Services, Inc	Abraham Apartments NOFA 2021	92%	<b>102,940.00</b>
CUCS, Inc.	The Christopher	92%	<b>114,866.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Lenniger	91%	<b>1,078,343.00</b>
Services for the UnderServed, Inc.	Briarwood SRO	91%	<b>765,585.00</b>
Housing Works, Inc.	Cylar House FY '21	90%	<b>1,980,024.00</b>
COMMUNITY ACTION FOR HUMAN SERVICES, INC.	JHB HDFC (NY0295) FY2021	90%	<b>137,515.00</b>
Jewish Board of Family and Children's Services, Inc.	White Plains Road CR/SRO	90%	<b>767,955.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	El Rio	89%	<b>716,499.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Geel Consolidated	88%	<b>1,476,857.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Diversity Works	88%	<b>634,309.00</b>
FACES NY	FACES NY NSP 2021	88%	<b>352,781.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Boston Road	88%	<b>603,353.00</b>
Jewish Board of Family and Children's Services, Inc.	Maple House CR/SRO	88%	<b>552,001.00</b>
Services for the UnderServed, Inc.	OMH/SUS 12	88%	<b>238,767.00</b>
Goddard Riverside Community Center	Housing Options (NY0286L2T002013)	87%	<b>305,206.00</b>
Urban Pathways, Inc.	Ivan Shapiro House	87%	<b>406,268.00</b>
CUCS, Inc.	The Prince George	87%	<b>330,102.00</b>
Ali Forney Center	Ali Forney Center 2021	87%	<b>984,843.00</b>
Good Shepherd Services	Good Shepherd Services-Chelsea Foyer Renewal FY2021	87%	<b>379,697.00</b>
Community Access, Inc	Warren Street SRO	87%	<b>490,792.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	St. Joseph Consolidated	87%	<b>2,011,845.00</b>
Lower Eastside Service Center, Inc	Diversity Works	87%	<b>305,715.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Truxton	87%	<b>605,141.00</b>



City of New York Acting by and through its Department of Housing Preservation and Development	Kingsbridge Heights	87%	<b>554,611.00</b>
Kenmore Housing Development Fund Corp.	Kenmore Hall	86%	<b>408,700.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Warren Street Residence	86%	<b>537,279.00</b>
Lower Eastside Service Center, Inc	LESC House	85%	<b>501,474.00</b>
Services for the UnderServed, Inc.	OASAS S+C	85%	<b>2,594,567.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Bronx Park East Residence	85%	<b>724,178.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Ruby's Place	85%	<b>399,499.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Casa Renacer	85%	<b>731,593.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Rustin Lindenguild Consolidated	85%	<b>1,661,220.00</b>
Foundation for Research on Sexually Transmitted Diseases	Foundation for Research on Sexually Transmitted Diseases 2021	85%	<b>1,090,339.00</b>
Palladia, Inc.	Flora Vista	84%	<b>289,525.00</b>
Bowery Residents' Committee, Inc.	Palace Hotel SRO	84%	<b>388,176.00</b>
Project Renewal, Inc.	Home (NY0982)	84%	<b>495,489.00</b>
BronxWorks Inc.	BronxWorks HUD Scattered Site FY2021	84%	<b>1,591,663.00</b>
Sheltering Arms Children and Family Services	Bridges to Home Renewal 2021	83%	<b>2,409,195.00</b>
Urban Resource Institute	Urban Center for Change FY2021	83%	<b>250,294.00</b>
FACES NY, Inc.	FACES NY CSH 2021	83%	<b>136,464.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	North Core Studios	83%	<b>502,207.00</b>
Goddard Riverside Community Center	Corner House (NY0239L2T002013)	83%	<b>202,284.00</b>
Lutheran Social Services of New York	Muhlenberg Residence	83%	<b>224,711.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	WSFSSH Consolidated	83%	<b>699,892.00</b>



Project Hospitality, Inc.	Project Hospitality Permanent Housing	82%	<b>4,463,163.00</b>
Palladia, Inc.	Cedar Tremont House	82%	<b>605,886.00</b>
Harlem United Community AIDS Center	Harlem United Family PH	82%	<b>497,509.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Palladia Consolidated	82%	<b>1,589,380.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Gibb Mansion	82%	<b>629,607.00</b>
FACES NY, Inc.	FACES NY WWC 2021	82%	<b>216,322.00</b>
Harlem United Community AIDS Center	124th St. Housing Residence	82%	<b>232,174.00</b>
Project Renewal, Inc.	PRI Transitions (NY1046)	82%	<b>766,241.00</b>
Jewish Board of Family and Children's Services, Inc.	Bryce House TH-RRH Project	82%	<b>1,027,129.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	JHB Housing	82%	<b>514,419.00</b>
Jericho Project	Loring Place Vocational Education	82%	<b>50,618.00</b>
Banana Kelly Improvement Assoc Inc	Rental Assistance Program	82%	<b>514,502.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	VIP Consolidated	82%	<b>1,043,814.00</b>
Goddard Riverside Community Center	Havens (NY1039L2T002005)	82%	<b>243,865.00</b>
The Bridge Inc.	Park West House Project	81%	<b>1,009,257.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	290 East 3rd Street Residence	81%	<b>691,488.00</b>
HELP Social Service Corporation	Genesis Homes Supportive Housing Program I	81%	<b>1,031,016.00</b>
West Side Federation for Senior and Supportive Housing, Inc.	129th Street Residence	81%	<b>725,625.00</b>
Services for the UnderServed, Inc.	OMH/SUS 40	81%	<b>804,675.00</b>
Services for the UnderServed, Inc.	OMH SUS Knick/Beach	81%	<b>500,079.00</b>
Community, Counseling, & Mediation	Rico's Place NY0363	81%	<b>243,503.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	St. John's House II	81%	<b>373,350.00</b>



New Destiny Housing Corporation	HousingLink	80%	<b>1,335,577.00</b>
Institute for Community Living, Inc.	Flatbush Avenue Residence FY2021	80%	<b>143,826.00</b>
Praxis Housing Initiatives, Inc	Riverside Place	80%	<b>1,054,371.00</b>
Lantern Community Services	Schafer Hall SHP	80%	<b>370,169.00</b>
Palladia, Inc.	Community Housing Program	80%	<b>730,382.00</b>
Institute for Community Living, Inc.	Cathedral Condos FY'2021	79%	<b>34,296.00</b>
Vocational Instruction Project Community Services, Inc	Crotona SRO NOFA 2021	79%	<b>241,925.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Odyssey House Haven	79%	<b>981,598.00</b>
University Consultation & Treatment Center for Mental Hygiene	The Ehrlich Residence	79%	<b>310,374.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Consolidated	79%	<b>1,400,077.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Edith MacGuire Residence	79%	<b>884,998.00</b>
Services for the UnderServed, Inc.	SUS Brooklyn Supported Housing	79%	<b>1,330,899.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Gramercy Leaf	79%	<b>733,920.00</b>
Project Renewal, Inc.	In Homes Now Consolidated (NY0730)	79%	<b>1,914,145.00</b>
Services for the UnderServed, Inc.	SUS Broadway	79%	<b>348,771.00</b>
Gay Men's Health Crisis, Inc.	GMHC CoC RRH Project FY2021	78%	<b>1,614,205.00</b>
Palladia, Inc.	Hill House	78%	<b>280,235.00</b>
Project Renewal, Inc.	Shelter Plus Care (NY0357)	78%	<b>523,042.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Lantern Consolidated	78%	<b>6,348,255.00</b>
The Bridge Inc.	The Bridge S+C	77%	<b>180,728.00</b>
Association to Benefit Children	Supportive Housing Renewal Application_ FY21	77%	<b>150,292.00</b>
Lutheran Social Services of New York	Community House	77%	<b>396,617.00</b>
United Bronx Parents, Inc	United Bronx Parents Shelter Plus Care	77%	<b>428,208.00</b>
Urban Pathways, Inc.	Cluster House	77%	<b>218,654.00</b>



City of New York Acting by and through its Department of Housing Preservation and Development	Wazobia House	76%	<b>401,878.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Chelsea Leaf North	76%	<b>281,720.00</b>
Bailey House Inc.	STARS IV FY '21	76%	<b>694,118.00</b>
Community, Counseling, & Mediation	Georgia's Place	76%	<b>236,604.00</b>
The Fortune Society, Inc.	Fortune Academy Residence	76%	<b>465,648.00</b>
Palladia, Inc.	Chelsea Court	75%	<b>182,262.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Dorothy McGowan	75%	<b>513,216.00</b>
POSTGRADUATE CENTER FOR MENTAL HEALTH	PCMH City Wide Homes	75%	<b>2,589,316.00</b>
Bailey House Inc.	STARS II FY '21	75%	<b>245,248.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Breaking Ground Consolidated	75%	<b>4,344,295.00</b>
Palladia, Inc.	Stratford House	75%	<b>766,439.00</b>
Women In Need, Inc.	Women In Need SPC1 Triangle House	75%	<b>1,063,065.00</b>
Jewish Board of Family and Children's Services, Inc.	Burnside Community Residence	74%	<b>594,066.00</b>
Institute for Community Living, Inc.	Emerson Family Supported FY2021	74%	<b>905,457.00</b>
Institute for Community Living, Inc.	Lewis Ave Residence FY2021	74%	<b>143,827.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Project Renewal Consolidated	74%	<b>2,221,613.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Clinton Housing W. 42nd Street	73%	<b>250,510.00</b>
Services for the UnderServed, Inc.	SUS Decatur	73%	<b>321,391.00</b>
Anchor House, Inc.	ANCHOR HOUSE, INC	73%	<b>245,232.00</b>
Institute for Community Living, Inc.	Lawton Street Residence FY'2021	73%	<b>277,242.00</b>
Promesa, Inc.	Promesa Shelter Plus Care	72%	<b>1,230,511.00</b>
The Fortune Society, Inc.	Fortune Academy S+C	72%	<b>1,066,753.00</b>
Institute for Community Living, Inc.	Integrated Permanent Housing Support Services, Employment Program FY2021	72%	<b>209,632.00</b>



Palladia, Inc.	Scattered Sites	72%	<b>295,424.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Ehrlich Residence	72%	<b>601,473.00</b>
Brooklyn Bureau of Community Service	Brooklyn Bureau Voc/Ed Program 2022	72%	<b>254,430.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	SUS Consolidated	72%	<b>1,118,480.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	CCM Consolidated	72%	<b>753,809.00</b>
Institute for Community Living, Inc.	Shelter Plus Care 94 and 95 consolidated FY2021	71%	<b>1,314,969.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Ilene R. Smith Residence	71%	<b>399,168.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	NCS Consolidated	71%	<b>536,675.00</b>
Pibly Residential Programs Inc.	Pibly 2021	71%	<b>446,716.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Stardom Hall	71%	<b>598,057.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Sobro Consolidated	70%	<b>1,604,262.00</b>
Jericho Project	Rapid Rehousing 2	70%	<b>4,473,145.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Gardens II	69%	<b>2,546,293.00</b>
Violence Intervention Program, Inc.	Casa Sandra TH Project FY21	68%	<b>331,109.00</b>
Institute for Community Living, Inc.	Emerson Family Development Center FY2021	68%	<b>402,459.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Community Access Consolidated	67%	<b>1,760,220.00</b>
Women In Need, Inc.	SHINE Families	67%	<b>1,981,226.00</b>
Women In Need, Inc.	WISH Families	65%	<b>1,021,914.90</b>
The Bridge Inc.	Iyana House	64%	<b>479,959.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Kingsbridge Terrace	64%	<b>413,313.00</b>



Columba Kavanagh House, Inc.	COLUMBA KAVANAGH HOUSE, INC.	59%	<b>413,490.00</b>
Bridging Access to Care	NY-600-Ren-BAC CoC PSH Program FY2019 (BAC Shelter Plus Care - 13/ BAC Shelter plus Care - 9)	58%	<b>419,140.00</b>
Covenant House New York/Under 21, Inc.	THRRH FY21 Combined Renewal	53%	<b>2,871,375.00</b>
Urban Resource Institute	Harmony House FY2021	7%	<b>1,077,564.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	Peter Jay Sharp Residence	66%	<b>416,988.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	ARC Consolidated	65%	<b>1,100,642.00</b>
The City of New York Department of Homeless Services	HMIS Project 2021 Renewal	N/A	<b>2,100,672.00</b>
City of New York Human Resources Administration/Department of Social Services	SSO CAPS FY 21 Renewal	N/A	<b>2,190,536.00</b>
City of New York Human Resources Administration/Department of Social Services	DV Coordinated Entry FY2021	N/A	<b>779,017.00</b>
Covenant House New York/Under 21, Inc.	CHNY Housing Navigation Program FY21	Exempt from Evaluation	<b>154,000.00</b>
Sakhi for South Asian Women	Sakhi Non-COC Rent RRH Project FY2021 NOFO	Exempt from Evaluation	<b>360,679.00</b>
Black Veterans for Social Justice, Inc.	BVSJ RRH Supportive Services Only	Exempt from Evaluation	<b>454,423.00</b>
The Ladies of Hope Ministries	Hope & Healing New York	Exempt from Evaluation	<b>621,222.00</b>
The Partnership for the Homeless	Safe Future	Exempt from Evaluation	<b>637,078.00</b>
Sanctuary for Families, Inc.	Sanctuary for Families Rapid Re-Housing Project	Exempt from Evaluation	<b>727,388.00</b>
Violence Intervention Program, Inc.	VIP Rapid Re-Housing Project 2021	Exempt from Evaluation	<b>751,844.00</b>
Black Veterans for Social Justice, Inc.	BVSJ RRH Renewal FY2021	Exempt from Evaluation	<b>801,704.00</b>
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Hegeman	Exempt from Evaluation	<b>831,600.00</b>





Sakhi for South Asian Women	Sakhi RRH Renewal FY2021 NOFO	Exempt from Evaluation	<b>939,224.00</b>
Housing + Solutions	SHERO	Exempt from Evaluation	<b>970,934.00</b>
New Destiny Housing Corporation	Housing and Retention Services	Exempt from Evaluation	<b>1,803,897.00</b>
Gay Men's Health Crisis, Inc.	Housing+Health Connect	98.5%	<b>1,339,940.00</b>
Volunteers of America of Greater New York	Victory Commons	97.5%	<b>384,509.00</b>
Urban Pathways	Crossroads	95%	<b>2,921,300.00</b>
The Bronx Parent Housing Network, Inc.	Addressing Housing Security, Access, and Permanent Placement (AHSAPP)	82.5%	<b>1,554,058.00</b>
Volunteers of America of Greater New York	Andrews Ave	89.5%	<b>627,113.00</b>
Restore NYC Inc.	Restore Rapid Rehousing (RRH) Program for Survivors of Human Trafficking	98%	<b>796,520.00</b>
Volunteers of America of Greater New York	Paloma Project	91%	<b>1,285,374.00</b>
Seamen's Society for Children and Families	Safe Passage Housing Assistance Program	79%	<b>686,500.00</b>
Pillars of Peace	Noora House: Next Steps	76%	<b>764,827.42</b>

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**Attachment 1E-5a Notification of Projects Accepted – Table of Content**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	Website Announcement	1
<b>2</b>	Website Upload - TeamSite	2
<b>3</b>	E-blast to All Project Applicants	3-7

Figure 1

The screenshot shows a web browser window with the URL [www1.nyc.gov/site/nyccoc/providers/fy-2022-nofo.page](http://www1.nyc.gov/site/nyccoc/providers/fy-2022-nofo.page). The page header includes the NYC Continuum of Care logo and navigation links for Home, About, Committees, Providers, HMIS, CAPS, YHDP, and EHV. A purple navigation bar contains buttons for Annual Evaluations, Resources, COVID-19 Resources, and Funding. The main content area is titled "FY22 Notice of Funding Opportunity" and includes a sub-header "Special Unsheltered NOFO". A red rectangular box highlights a link that reads "Click here to view the Notificaiton of Projects Accepted in FY2022 NOFO Competition". Below this, there are sections for "New Project Applications - CLOSED" and "Renewal Project Applications - CLOSED". A calendar widget on the right side of the page shows the date Thursday, September 15, 2022, at 5:48:41 PM.

Figure 2

The screenshot shows the OpenText Content Center Professional interface. The left sidebar displays a folder structure under 'content', with 'assets' > 'nyccoc' > 'downloads' > 'pdf' selected. The main area shows a table of files. A red box highlights the file 'Final Project Scores for All Projects\_NY-600\_9-15-2022.pdf', which was modified by Jonathan R. Martinez on Sep 15, 2022 at 5:36:44 PM. A yellow arrow points from this file to a text box on the left.

**Final Project Scores for All Projects (.pdf)** was posted to the New York City Continuum of Care's website on 09.15.2022 at 5:36pm. This document contained all projects, all project scores, and all funding amounts.

Name	Modified By	Modified	Actions
NYCHA_EHV_Locating the Voucher and PIN Letter and App	Amanda Slater	Sep 26, 2022 9:00:02 AM	Edit Properties
<b>Final Project Scores for All Projects_NY-600_9-15-2022.pdf</b>	Jonathan R. Martinez	Sep 15, 2022 5:36:44 PM	Edit Properties
Special NOFO FAQ_9.2.22.pdf	Jonathan R. Martinez	Sep 9, 2022 1:43:58 PM	Edit Properties
Blidders Conference Presentation.pdf	Jonathan R. Martinez	Sep 8, 2022 1:44:56 PM	Edit Properties
hpd-fraud-alert.pdf	Ryan Moritz	Sep 6, 2022 11:44:59 AM	Edit Properties
Special NOFO Appendix B Scoring Matrix_FINAL.pdf	Jonathan R. Martinez	Aug 30, 2022 5:55:35 PM	Edit Properties
Special NOFO FAQ_8.30.22.pdf	Jonathan R. Martinez	Aug 30, 2022 5:55:35 PM	Edit Properties
EHV-search-period-waitlist.pdf	Ryan Moritz	Aug 24, 2022 9:36:37 AM	Edit Properties
NYCHA-EHV-locating-the-voucher-and-pin-letter.pdf	Ryan Moritz	Aug 22, 2022 2:40:21 PM	Edit Properties
Special NOFO New Project Application FINAL.pdf	Jonathan R. Martinez	Aug 17, 2022 10:38:11 AM	Edit Properties
Special NOFO Local Comp. AppendixFINAL.pdf	Jonathan R. Martinez	Aug 17, 2022 10:38:10 AM	Edit Properties
Special NOFO Local Comp. Intro. and InstructionsFINAL.pdf	Jonathan R. Martinez	Aug 17, 2022 10:38:10 AM	Edit Properties
NYC CoC Supportive Housing FAQ for Service Providers 20	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
NYC CoC Quick Guide to Supportive Housing for Clients 20	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
NYC CoC Guide to Supportive Housing 2022.pdf	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
NYC CoC Supportive Housing FAQ for Clients 2022.pdf	Jonathan R. Martinez	Aug 16, 2022 4:50:06 PM	Edit Properties
CAS_Supportive Houing Application_training slides_CoC 7	Jonathan R. Martinez	Aug 16, 2022 10:01:52 AM	Edit Properties
NYC CoC Public Meeting 08.11.2022.pptx (Webpage).pdf	Jonathan R. Martinez	Aug 11, 2022 1:26:53 PM	Edit Properties
NYC-Community-Plan-DIGITAL.pdf	Jonathan R. Martinez	Aug 9, 2022 10:56:30 AM	Edit Properties
2022 CoC Program NOFO RFP - NOW OPEN!.pdf	Jonathan R. Martinez	Aug 3, 2022 3:52:30 PM	Edit Properties
2022 NOFO RFP_INTRO-OVERVIEW.pdf	Jonathan R. Martinez	Aug 1, 2022 5:56:23 PM	Edit Properties
2022 NOFO RFP_PSH.pdf	Jonathan R. Martinez	Aug 1, 2022 5:55:58 PM	Edit Properties
2022 NOFO RFP_RRH.pdf	Jonathan R. Martinez	Aug 1, 2022 5:55:58 PM	Edit Properties
APR_sample_7-6-2022.pdf	Isarel DeJesus	Jul 6, 2022 3:19:21 PM	Edit Properties
EHV-required-documents-spanish.pdf	Ryan Moritz	Jun 28, 2022 4:13:20 PM	Edit Properties
EHV-payment-standards_Spanish.pdf	Ryan Moritz	Jun 17, 2022 12:01:57 PM	Edit Properties
EHV-payment-standards_Simplified-ChineseC.pdf	Ryan Moritz	Jun 17, 2022 11:59:48 AM	Edit Properties
FHV-payment-standards-French.pdf	Ryan Moritz	Jun 17, 2022 11:58:27 AM	Edit Properties

[View this email in your browser](#)



# Congratulations!

The local competition has concluded

Thank you for submitting your HUD Continuum of Care (CoC) Project Application for FY2022 in e-snaps by Tuesday, August 23, 2022. All new and/or renewal project(s) have been notified of the CoC's decision on their inclusion in the FY2022 CoC Priority Listing as part of the New York City (NYC) CoC Consolidated Application to U.S. Department of Housing and Urban Development (HUD). As the CoC Lead and Collaborative Applicant, The New York City Department of Social Services (DSS)/The New York City Department of Homeless Services (DHS) will submit the NYC CoC's Consolidated Application to HUD by the September 30, 2022 deadline.

[Click Here to View the Notification of Projects Accepted](#)

Welcome to the NYC CoC email list. You're receiving this email because you've opted in at our website or are a CoC affiliate.  
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All links to documents referenced in this announcement supersedes any prior information posted on [www.nychoeless.com](http://www.nychoeless.com).

Clear the cache memory to see the latest version of [www.nychoeless.com](http://www.nychoeless.com) website. This is done by a force refresh when pressing Ctrl and F5 keys simultaneously on your keyboard.

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# NYC CoC Program NOFO - Notification Of Accepted/Rejected Projects

Sent

Thu, Sep 15, 2022 6:15 pm

# NYC CoC Program NOFO - Notification of Accepted/Rejected Projects

Sent 9/15/22 6:15PM

## Overview

---

### 492 Recipients

**Audience:** 2018 NOFA All Contacts/HMIS

**Delivered:** Thu, Sep 15, 2022 6:15 pm

**Subject:** NYC CoC Program NOFO - Notification of Projects Accepted

<b>140</b> Opened	<b>69</b> Clicked	<b>74</b> Bounced	<b>0</b> Unsubscribed
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Successful deliveries	<b>418</b> 85.0%	Clicks per unique opens	<b>49.3%</b>
Total opens	<b>549</b>	Total clicks	<b>203</b>
Last opened	9/27/22 2:06PM	Last clicked	9/22/22 4:17PM
Forwarded	<b>0</b>	Abuse reports	<b>0</b>

<b>0</b> Orders	<b>\$0.00</b> <u>Average order revenue</u>	<b>\$0.00</b> <u>Total revenue</u>
--------------------	---	---------------------------------------

# NYC CoC Program NOFO - Notification Of Accepted/Rejected Projects V2

Sent

Thu, Sep 15, 2022 6:19 pm

Feedback



Figure 3

# NYC CoC Program NOFO - Notification of Accepted/Rejected Projects V2

Sent 9/15/22 6:19PM

## Overview

### 141 Recipients

**Audience:** HMIS Survey

**Delivered:** Thu, Sep 15, 2022 6:19 pm

**Subject:** NYC CoC Program NOFO - Notification of Projects Accepted

<b>59</b> Opened	<b>19</b> Clicked	<b>8</b> Bounced	<b>0</b> Unsubscribed
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Successful deliveries	<b>133</b> 94.3%	Clicks per unique opens	<b>32.2%</b>
Total opens	<b>145</b>	Total clicks	<b>51</b>
Last opened	9/21/22 1:14PM	Last clicked	9/19/22 10:14/
Forwarded	<b>0</b>	Abuse reports	

Feedback

<b>0</b> Orders	<b>\$0.00</b> <u>Average order revenue</u>	<b>\$0.00</b> <u>Total revenue</u>
--------------------	---	---------------------------------------

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**Attachment 1E-5b Local Competition Selection Results-Score for All Projects – Table of Content**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	Website Upload - TeamSite	1
<b>2</b>	Website Announcement	2
<b>3</b>	Updated Letter Sent by NYC Continuum of Care (CoC)	3-14

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File Edit View Actions SitePublisher NYCBE 3-1-1 Compare Get Latest Get Latest MediaBin Assets Import Edit Preview Submit

< NYCCOC: content //msplw-ctwwcm01/production/main/NYC\_gov\_new/nyccoc/WORKAREA/content/assets/nyccoc/downloads/pdf

- content
  - assets
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      - css
      - downloads
        - excel
        - pdf
        - ppt
        - word
      - images
      - js
      - media
    - html
    - iw
    - iwov-resources
    - sites
    - templatedata

Name	Modified By	Modified	Actions
Final Project Scores -Ranking for All Projects_NY-600_9-22-	Jonathan R. Martinez	Sep 26, 2022 5:19:48 PM	Edit Properties
NYCHA_EHV_Locating the Voucher and PIN Letter and App	Amanda Slater	Sep 26, 2022 9:00:02 AM	Edit Properties
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APR_sample_7-6-2022.pdf	Isarel DeJesus	Jul 6, 2022 3:19:21 PM	Edit Properties
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Posting of local competition selection results

381 Items Page: 1 of 4 Show: 100 All

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FY2021 NOFO

Other Funding

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### FY22 Notice of Funding Opportunity

On August 1, 2022, the Notice of Funding Opportunity (NOFO) for the Fiscal Year (FY) 2022 Continuum of Care (CoC) Program Competition was posted on Grants.gov. HUD CoC Program NOFO is due Friday, September 30, 2022.

[Click here to view the Notification of All Projects Accepted in the FY22 NOFO Competition](#)

[Click here to view the Final Project Scores for All Projects in the FY22 NOFO Competition](#)

### New Project Applications - CLOSED

The Request for Proposals (RFP) is an opportunity for new projects to be submitted and considered for inclusion in the 2022 CoC Program NOFO.

Click the links below to download the respective application components:

- [Introduction and Overview \(.PDF\)](#)
- \*Please read the **Introduction and Overview** before starting your new project application.
- [Permanent Supportive Housing \(PSH\) RFP \(.PDF\)](#)
- [Rapid Re-housing \(RRH\) RFP \(.PDF\)](#) [RRH Sample Budget \(.XLSX\)](#)
- [New Project Application Detailed Instructions \(.PDF\)](#)
- [Local Competition Scoring Tool - General \(.xlsx\)](#)
- [Local Competition Scoring Tool - DV Projects \(.pdf\)](#)

**RFP Submission Deadline:** Tuesday, August 23, 2022 at 5 p.m. EST

### Renewal Project Applications - CLOSED

e-snaps is NOW OPEN!

For a refresher on how to access the CoC Program Project Application in e-snaps - [Click Here to Watch a Tutorial](#)

[Renewal Project Application Detailed Instructions \(.PDF\)](#)

If you require assistance please reach out to your designated Federal Homeless Policy & Reporting (FHPR) CoC liaison immediately.

- [Cadija Tibbis \(tibbeca@dss.nyc.gov\)](#) is the liaison for all TH, RRH, and TH-RRH projects.

5:36:23 PM  
Monday, September 26, 2022

September 2022

Su	Mo	Tu	We	Th	Fr	Sa
28	29	30	31	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	1
2	3	4	5	6	7	8

Date and time settings



Re: FY2022 Continuum of Care (CoC) Application

Dear CoC Applicant:

Thank you for submitting your HUD Continuum of Care (CoC) Project Application for FY2022 in *e-snaps* by Tuesday August 23, 2022. Your new and/or renewal project(s) listed below will be included in the FY2022 CoC Priority Listing as part of the New York City (NYC) CoC Consolidated Application to U.S. Department of Housing and Urban Development (HUD). As CoC Lead and the Collaborative Applicant, The New York City Department of Social Services (DSS)/The New York City Department of Homeless Services (DHS) will submit the NYC CoC's Consolidated Application to HUD by the September 30, 2022 deadline.

The list of all new and renewal projects is included below. For more information on the project selection and ranking process, [please visit the NYC CoC website](#).

Sincerely,

NYC CoC Co-Chairs:

*Kristen Michell*

*Howard Charton*

2022 CoC NOFO Project Priority List					
Applicant Name	Project Name	Project Score	Project Ranking	Award Amount (\$)	Accepted /Rejected
Bowery Residents' Committee, Inc.	Liberty Avenue	99%	1	<b>353,402.00</b>	Accepted
CUCS, Inc.	Dorothy Day	96%	2	<b>241,382.00</b>	Accepted
Housing + Solutions	Housing+Solutions S+C	95%	3	<b>301,173.00</b>	Accepted
Jewish Board of Family and Children's Services, Inc.	124th Street CR/SRO	94%	4	<b>744,585.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Villa Ave	94%	5	<b>468,294.00</b>	Accepted
Bailey House Inc.	SHIP FY '21	94%	6	<b>2,208,051.00</b>	Accepted
Housing + Solutions	Grace House Consolidated	93%	7	<b>2,734,916.00</b>	Accepted
Bailey House Inc.	Schafer Hall FY '21	93%	8	<b>540,000.00</b>	Accepted
Jewish Board of Family and Children's Services, Inc.	Kingsbridge CR/SRO	93%	9	<b>349,551.00</b>	Accepted
Palladia, Inc.	Fox Point	93%	10	<b>143,549.00</b>	Accepted

Jewish Board of Family and Children's Services, Inc.	Bronx Permanent Housing	93%	11	<b>914,179.00</b>	Accepted
Vocational Instruction Project Community Services, Inc	Abraham Apartments NOFA 2021	92%	12	<b>102,940.00</b>	Accepted
CUCS, Inc.	The Christopher	92%	13	<b>114,866.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Lenniger	91%	14	<b>1,078,343.00</b>	Accepted
Services for the UnderServed, Inc.	Briarwood SRO	91%	15	<b>765,585.00</b>	Accepted
Housing Works, Inc.	Cylar House FY '21	90%	16	<b>1,980,024.00</b>	Accepted
COMMUNITY ACTION FOR HUMAN SERVICES, INC.	JHB HDFC (NY0295) FY2021	90%	17	<b>137,515.00</b>	Accepted
Jewish Board of Family and Children's Services, Inc.	White Plains Road CR/SRO	90%	18	<b>767,955.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	El Rio	89%	19	<b>716,499.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Geel Consolidated	88%	20	<b>1,476,857.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Diversity Works	88%	21	<b>634,309.00</b>	Accepted
FACES NY	FACES NY NSP 2021	88%	22	<b>352,781.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Boston Road	88%	23	<b>603,353.00</b>	Accepted
Jewish Board of Family and Children's Services, Inc.	Maple House CR/SRO	88%	24	<b>552,001.00</b>	Accepted
Services for the UnderServed, Inc.	OMH/SUS 12	88%	25	<b>238,767.00</b>	Accepted
Goddard Riverside Community Center	Housing Options (NY0286L2T002013)	87%	26	<b>305,206.00</b>	Accepted
Urban Pathways, Inc.	Ivan Shapiro House	87%	27	<b>406,268.00</b>	Accepted
CUCS, Inc.	The Prince George	87%	28	<b>330,102.00</b>	Accepted
Ali Forney Center	Ali Forney Center 2021	87%	29	<b>984,843.00</b>	Accepted

Good Shepherd Services	Good Shepherd Services-Chelsea Foyer Renewal FY2021	87%	30	<b>379,697.00</b>	Accepted
Community Access, Inc	Warren Street SRO	87%	31	<b>490,792.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	St. Joseph Consolidated	87%	32	<b>2,011,845.00</b>	Accepted
Lower Eastside Service Center, Inc	Diversity Works	87%	33	<b>305,715.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Truxton	87%	34	<b>605,141.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Kingsbridge Heights	87%	35	<b>554,611.00</b>	Accepted
Kenmore Housing Development Fund Corp.	Kenmore Hall	86%	36	<b>408,700.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Warren Street Residence	86%	37	<b>537,279.00</b>	Accepted
Lower Eastside Service Center, Inc	LESC House	85%	38	<b>501,474.00</b>	Accepted
Services for the UnderServed, Inc.	OASAS S+C	85%	39	<b>2,594,567.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Bronx Park East Residence	85%	40	<b>724,178.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Ruby's Place	85%	41	<b>399,499.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Casa Renacer	85%	42	<b>731,593.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Rustin Lindenguilid Consolidated	85%	43	<b>1,661,220.00</b>	Accepted

Foundation for Research on Sexually Transmitted Diseases	Foundation for Research on Sexually Transmitted Diseases 2021	85%	44	<b>1,090,339.00</b>	Accepted
Palladia, Inc.	Flora Vista	84%	45	<b>289,525.00</b>	Accepted
Bowery Residents' Committee, Inc.	Palace Hotel SRO	84%	46	<b>388,176.00</b>	Accepted
Project Renewal, Inc.	Home (NY0982)	84%	47	<b>495,489.00</b>	Accepted
BronxWorks Inc.	BronxWorks HUD Scattered Site FY2021	84%	48	<b>1,591,663.00</b>	Accepted
Sheltering Arms Children and Family Services	Bridges to Home Renewal 2021	83%	49	<b>2,409,195.00</b>	Accepted
Urban Resource Institute	Urban Center for Change FY2021	83%	50	<b>250,294.00</b>	Accepted
FACES NY, Inc.	FACES NY CSH 2021	83%	51	<b>136,464.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	North Core Studios	83%	52	<b>502,207.00</b>	Accepted
Goddard Riverside Community Center	Corner House (NY0239L2T002013)	83%	53	<b>202,284.00</b>	Accepted
Lutheran Social Services of New York	Muhlenberg Residence	83%	54	<b>224,711.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	WSFSSH Consolidated	83%	55	<b>699,892.00</b>	Accepted
Project Hospitality, Inc.	Project Hospitality Permanent Housing	82%	56	<b>4,463,163.00</b>	Accepted
Palladia, Inc.	Cedar Tremont House	82%	57	<b>605,886.00</b>	Accepted
Harlem United Community AIDS Center	Harlem United Family PH	82%	58	<b>497,509.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Palladia Consolidated	82%	59	<b>1,589,380.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Gibb Mansion	82%	60	<b>629,607.00</b>	Accepted



FACES NY, Inc.	FACES NY WWC 2021	82%	61	<b>216,322.00</b>	Accepted
Harlem United Community AIDS Center	124th St. Housing Residence	82%	62	<b>232,174.00</b>	Accepted
Project Renewal, Inc.	PRI Transitions (NY1046)	82%	63	<b>766,241.00</b>	Accepted
Jewish Board of Family and Children's Services, Inc.	Bryce House TH-RRH Project	82%	64	<b>1,027,129.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	JHB Housing	82%	65	<b>514,419.00</b>	Accepted
Jericho Project	Loring Place Vocational Education	82%	66	<b>50,618.00</b>	Accepted
Banana Kelly Improvement Assoc Inc	Rental Assistance Program	82%	67	<b>514,502.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	VIP Consolidated	82%	68	<b>1,043,814.00</b>	Accepted
Goddard Riverside Community Center	Havens (NY1039L2T002005)	82%	69	<b>243,865.00</b>	Accepted
The Bridge Inc.	Park West House Project	81%	70	<b>1,009,257.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	290 East 3rd Street Residence	81%	71	<b>691,488.00</b>	Accepted
HELP Social Service Corporation	Genesis Homes Supportive Housing Program I	81%	72	<b>1,031,016.00</b>	Accepted
West Side Federation for Senior and Supportive Housing, Inc.	129th Street Residence	81%	73	<b>725,625.00</b>	Accepted
Services for the UnderServed, Inc.	OMH/SUS 40	81%	74	<b>804,675.00</b>	Accepted
Services for the UnderServed, Inc.	OMH SUS Knick/Beach	81%	75	<b>500,079.00</b>	Accepted
Community, Counseling, & Mediation	Rico's Place NY0363	81%	76	<b>243,503.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	St. John's House II	81%	77	<b>373,350.00</b>	Accepted

New Destiny Housing Corporation	HousingLink	80%	78	<b>1,335,577.00</b>	Accepted
Institute for Community Living, Inc.	Flatbush Avenue Residence FY2021	80%	79	<b>143,826.00</b>	Accepted
Praxis Housing Initiatives, Inc	Riverside Place	80%	80	<b>1,054,371.00</b>	Accepted
Lantern Community Services	Schafer Hall SHP	80%	81	<b>370,169.00</b>	Accepted
Palladia, Inc.	Community Housing Program	80%	82	<b>730,382.00</b>	Accepted
Institute for Community Living, Inc.	Cathedral Condos FY'2021	79%	83	<b>34,296.00</b>	Accepted
Vocational Instruction Project Community Services, Inc	Crotona SRO NOFA 2021	79%	84	<b>241,925.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Odyssey House Haven	79%	85	<b>981,598.00</b>	Accepted
University Consultation & Treatment Center for Mental Hygiene	The Ehrlich Residence	79%	86	<b>310,374.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Consolidated	79%	87	<b>1,400,077.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Edith MacGuire Residence	79%	88	<b>884,998.00</b>	Accepted
Services for the UnderServed, Inc.	SUS Brooklyn Supported Housing	79%	89	<b>1,330,899.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Gramercy Leaf	79%	90	<b>733,920.00</b>	Accepted
Project Renewal, Inc.	In Homes Now Consolidated (NY0730)	79%	91	<b>1,914,145.00</b>	Accepted
Services for the UnderServed, Inc.	SUS Broadway	79%	92	<b>348,771.00</b>	Accepted
Gay Men's Health Crisis, Inc.	GMHC CoC RRH Project FY2021	78%	93	<b>1,614,205.00</b>	Accepted
Palladia, Inc.	Hill House	78%	94	<b>280,235.00</b>	Accepted

Project Renewal, Inc.	Shelter Plus Care (NY0357)	78%	95	<b>523,042.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Lantern Consolidated	78%	96	<b>6,348,255.00</b>	Accepted
The Bridge Inc.	The Bridge S+C	77%	97	<b>180,728.00</b>	Accepted
Association to Benefit Children	Supportive Housing Renewal Application_FY21	77%	98	<b>150,292.00</b>	Accepted
Lutheran Social Services of New York	Community House	77%	99	<b>396,617.00</b>	Accepted
United Bronx Parents, Inc	United Bronx Parents Shelter Plus Care	77%	100	<b>428,208.00</b>	Accepted
Urban Pathways, Inc.	Cluster House	77%	101	<b>218,654.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Wazobia House	76%	102	<b>401,878.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Chelsea Leaf North	76%	103	<b>281,720.00</b>	Accepted
Bailey House Inc.	STARS IV FY '21	76%	104	<b>694,118.00</b>	Accepted
Community, Counseling, & Mediation	Georgia's Place	76%	105	<b>236,604.00</b>	Accepted
The Fortune Society, Inc.	Fortune Academy Residence	76%	106	<b>465,648.00</b>	Accepted
Palladia, Inc.	Chelsea Court	75%	107	<b>182,262.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Dorothy McGowan	75%	108	<b>513,216.00</b>	Accepted
POSTGRADUATE CENTER FOR MENTAL HEALTH	PCMH City Wide Homes	75%	109	<b>2,589,316.00</b>	Accepted
Bailey House Inc.	STARS II FY '21	75%	110	<b>245,248.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Breaking Ground Consolidated	75%	111	<b>4,344,295.00</b>	Accepted
Palladia, Inc.	Stratford House	75%	112	<b>766,439.00</b>	Accepted

Women In Need, Inc.	Women In Need SPC1 Triangle House	75%	113	<b>1,063,065.00</b>	Accepted
Jewish Board of Family and Children's Services, Inc.	Burnside Community Residence	74%	114	<b>594,066.00</b>	Accepted
Institute for Community Living, Inc.	Emerson Family Supported FY2021	74%	115	<b>905,457.00</b>	Accepted
Institute for Community Living, Inc.	Lewis Ave Residence FY2021	74%	116	<b>143,827.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Project Renewal Consolidated	74%	117	<b>2,221,613.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Clinton Housing W. 42nd Street	73%	118	<b>250,510.00</b>	Accepted
Services for the UnderServed, Inc.	SUS Decatur	73%	119	<b>321,391.00</b>	Accepted
Anchor House, Inc.	ANCHOR HOUSE, INC	73%	120	<b>245,232.00</b>	Accepted
Institute for Community Living, Inc.	Lawton Street Residence FY'2021	73%	121	<b>277,242.00</b>	Accepted
Promesa, Inc.	Promesa Shelter Plus Care	72%	122	<b>1,230,511.00</b>	Accepted
The Fortune Society, Inc.	Fortune Academy S+C	72%	123	<b>1,066,753.00</b>	Accepted
Institute for Community Living, Inc.	Integrated Permanent Housing Support Services, Employment Program FY2021	72%	124	<b>209,632.00</b>	Accepted
Palladia, Inc.	Scattered Sites	72%	125	<b>295,424.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Ehrlich Residence	72%	126	<b>601,473.00</b>	Accepted
Brooklyn Bureau of Community Service	Brooklyn Bureau Voc/Ed Program 2022	72%	127	<b>254,430.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	SUS Consolidated	72%	128	<b>1,118,480.00</b>	Accepted

City of New York Acting by and through its Department of Housing Preservation and Development	CCM Consolidated	72%	129	<b>753,809.00</b>	Accepted
Institute for Community Living, Inc.	Shelter Plus Care 94 and 95 consolidated FY2021	71%	130	<b>1,314,969.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Ilene R. Smith Residence	71%	131	<b>399,168.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	NCS Consolidated	71%	132	<b>536,675.00</b>	Accepted
Pibly Residential Programs Inc.	Pibly 2021	71%	133	<b>446,716.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Stardom Hall	71%	134	<b>598,057.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Sobro Consolidated	70%	135	<b>1,604,262.00</b>	Accepted
Jericho Project	Rapid Rehousing 2	70%	136	<b>4,473,145.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Gardens II	69%	137	<b>2,546,293.00</b>	Accepted
Institute for Community Living, Inc.	Emerson Family Development Center FY2021	68%	138	<b>402,459.00</b>	Accepted
The Bridge Inc.	Ilyana House	64%	139	<b>479,959.00</b>	Accepted
Bridging Access to Care	NY-600-Ren-BAC CoC PSH Program FY2019 (BAC Shelter Plus Care - 13/ BAC Shelter plus Care - 9)	58%	140	<b>419,140.00</b>	Accepted
Covenant House New York/Under 21, Inc.	THRRH FY21 Combined Renewal	53%	141	<b>2,871,375.00</b>	Accepted
Urban Resource Institute	Harmony House FY2021	7%	142	<b>1,077,564.00</b>	Accepted

The City of New York Department of Homeless Services	HMIS Project 2021 Renewal	N/A	143	<b>2,100,672.00</b>	Accepted
City of New York Human Resources Administration/Department of Social Services	SSO CAPS FY 21 Renewal	N/A	144	<b>2,190,536.00</b>	Accepted
City of New York Human Resources Administration/Department of Social Services	DV Coordinated Entry FY2021	N/A	145	<b>779,017.00</b>	Accepted
Covenant House New York/Under 21, Inc.	CHNY Housing Navigation Program FY21	Exempt from Evaluation	146	<b>154,000.00</b>	Accepted
Sakhi for South Asian Women	Sakhi Non-COC Rent RRH Project FY2021 NOFO	Exempt from Evaluation	147	<b>360,679.00</b>	Accepted
Black Veterans for Social Justice, Inc.	BVSJ RRH Supportive Services Only	Exempt from Evaluation	148	<b>454,423.00</b>	Accepted
The Ladies of Hope Ministries	Hope & Healing New York	Exempt from Evaluation	149	<b>621,222.00</b>	Accepted
The Partnership for the Homeless	Safe Future	Exempt from Evaluation	150	<b>637,078.00</b>	Accepted
Sanctuary for Families, Inc.	Sanctuary for Families Rapid Re- Housing Project	Exempt from Evaluation	151	<b>727,388.00</b>	Accepted
Violence Intervention Program, Inc.	VIP Rapid Re- Housing Project 2021	Exempt from Evaluation	152	<b>751,844.00</b>	Accepted
Black Veterans for Social Justice, Inc.	BVSJ RRH Renewal FY2021	Exempt from Evaluation	153	<b>801,704.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Hegeman	Exempt from Evaluation	154	<b>831,600.00</b>	Accepted
Sakhi for South Asian Women	Sakhi RRH Renewal FY2021 NOFO	Exempt from Evaluation	155	<b>939,224.00</b>	Accepted
Housing + Solutions	SHERO	Exempt from Evaluation	156	<b>970,934.00</b>	Accepted

New Destiny Housing Corporation	Housing and Retention Services	Exempt from Evaluation	157	<b>1,803,897.00</b>	Accepted
Women In Need, Inc.	SHINE Families	67%	158	<b>1,981,226.00</b>	Accepted
Violence Intervention Program, Inc.	Casa Sandra TH Project FY21	68%	159	<b>331,109.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Kingsbridge Terrace	64%	160	<b>413,313.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Community Access Consolidated	67%	161	<b>1,760,220.00</b>	Accepted
Columba Kavanagh House, Inc.	COLUMBA KAVANAGH HOUSE, INC.	59%	162	<b>413,490.00</b>	Accepted
Women In Need, Inc.	WISH Families	65%	163	<b>1,021,914.90</b>	Accepted
Gay Men's Health Crisis, Inc.	Housing+Health Connect	98.50%	164	<b>1,339,940.00</b>	Accepted
Volunteers of America of Greater New York	Victory Commons	97.50%	165	<b>384,509.00</b>	Accepted
Urban Pathways	Crossroads	95%	166	<b>2,921,300.00</b>	Accepted
The Bronx Parent Housing Network, Inc.	Addressing Housing Security, Access, and Permanent Placement (AHSAPP)	82.50%	167	<b>1,554,058.00</b>	Accepted
Volunteers of America of Greater New York	Andrews Ave	89.50%	168	<b>627,113.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	Peter Jay Sharp Residence	66%	169	<b>416,988.00</b>	Accepted
City of New York Acting by and through its Department of Housing Preservation and Development	ARC Consolidated	65%	170	<b>1,100,642.00</b>	Accepted
Restore NYC Inc.	Restore Rapid Rehousing (RRH) Program for Survivors of Human Trafficking	98%	171	<b>796,520.00</b>	Accepted

Volunteers of America of Greater New York	Paloma Project	91%	172	<b>1,285,374.00</b>	Accepted
Seamen's Society for Children and Families	Safe Passage Housing Assistance Program	79%	173	<b>686,500.00</b>	Accepted
Pillars of Peace	Noora House: Next Steps	76%	174	<b>764,827.00</b>	Accepted
City of New York – Department of Social Service	FY2022 NY-600 Planning Grant			<b>\$1,250,000.00</b>	Accepted
Community Access, Inc.	255 East Broadway			<b>\$298,539.00</b>	Rejected
El Regreso Foundation	El Regreso Foundation			<b>\$258,691.00</b>	Rejected
Covenant House New York/Under 21, Inc.	New Covenant			<b>\$488,269.00</b>	Rejected



**NYC** Continuum  
**CoC** of Care



**Attachment 3A-1 New PH-PSH/PH-RRH Project-Leveraging Housing Resources – Table of Context**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	Urban Pathways/Crossroads	1
<b>2</b>	Volunteers of America Greater New York, Inc./Victory Commons	2



February 15, 2022

Fred Shack, CEO  
Urban Pathways  
575 8<sup>th</sup> Avenue  
New York, New York 10018  
[fshack@urbanpathways.org](mailto:fshack@urbanpathways.org)

RE: Empire State Supportive Housing Initiative (ESSHI) Award

Dear ESSHI Awardee:

On behalf of the Empire State Supportive Housing Initiative (ESSHI) Interagency Workgroup, I am pleased to inform you that your agency has met the requirement of the conditional ESSHI award by demonstrating that the capital funds necessary to develop the proposed supportive housing project have been secured.

Therefore, this letter will serve as notification of the commitment of ESSHI funds in support of the fifty-five (55) units to be developed as described in application #2019-00112 (Unit Sequence #s 1675-1729). The project site will be located at 1405 Boston Road, Bronx, NY (Bronx County). The approved award provides \$25,000 per unit or \$1,375,000 annually. The ESSHI award will increase by a two (2) percent escalation factor, subject to the availability of State funds.

Please note that your assigned ESSHI State Contracting Agency (SCA) is the Office of Mental Health (OMH). You should continue to maintain frequent communication with the SCA in order to keep the Interagency Workgroup apprised of the status of the project in development and to develop the services and operating contract. The projected funding need of the project is 6/1/2024. Note that this commitment may be rescinded if any of the committed capital funds are withdrawn.

Note that the specifics of a resulting ESSHI contract, including but not limited to the work plan, staffing plan and budget, are subject to the review, modification and approval of the State Contracting Agency. The contract is further subject to review and approval by the Division of Budget, Office of the Attorney General, and Office of the State Comptroller, as well as the availability of State funds.

As a reminder, the ESSHI contract is designed to be a multi-year contract with an initial 5-year term, intended to be renewable for additional 5-year terms.

Congratulations and we wish you well in your endeavors in developing and providing needed supportive housing for homeless New Yorkers.

Sincerely,

Moira Tashjian, MPA  
Associate Commissioner  
Adult Community Care Group – Office of Mental Health

Chair, Interagency Workgroup

cc: Joseph Maynard, OMH



**Department of  
Social Services**

Human Resources  
Administration

Department of  
Homeless Services

**Office of Contracts**

**Steven Banks**  
Commissioner

**Martha A. Calhoun**  
General Counsel

**Vincent Pullo**  
Agency Chief  
Contracting Officer

**150 Greenwich Street  
New York, NY 10007**

**929 221 6347**

April 16, 2019  
**Revised: April 17, 2019**

**Brian Bardell**  
Vice President of Business Development and Program Services  
Volunteers of America – Greater New York, Inc.  
135 West 50<sup>th</sup> Street, 9<sup>th</sup> Floor  
New York, New York 10020

Re: Congregate Supportive Housing RFP  
E-PIN: 0961710006  
Intensive Family Focused Treatment

Dear Mr. Bardell,

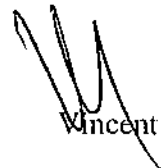
The New York City Human Resources Administration (HRA) is pleased to inform you that your proposal has been preliminarily selected for the above referenced RFP. Pending oversight approval and final contract negotiations, HRA intends to award Volunteers of America – Greater New York, Inc. fifteen (15) (families with children) units located at 1007 Union Avenue, Bronx, New York for an annual award amount of \$431,070.00. Pursuant to the RFP, HRA acknowledges that there are compelling reasons, such as the need to obtain financing associated with securing a site that support a term longer than nine years therefore. HRA anticipates awarding a contract for a fifteen year term.

Please notify Patricia Dawson, Director of Supportive and Senior Housing, in the Office of Supportive and Affordable Housing Services, at (929) 221-8645 or [dawsonpa@hra.nyc.gov](mailto:dawsonpa@hra.nyc.gov) on a quarterly basis of the status of the site construction. In order to coordinate contract registration with the anticipated opening of your building, contract negotiations should be initiated approximately one year prior to the building opening.

Please be advised that final award is subject to continued site control, proof of subsidy, availability of HRA funding, vendor responsibility, and oversight approval, including, but not limited to, NYC Comptroller's Office and Mayor's Office of Contract Services.

HRA appreciates your interest in pursuing this solicitation.

Sincerely,

  
Vincent Pullo

**NYC** Continuum  
**CoC** of Care



**Attachment 3A-2 New PH-PSH/PH-RRH Project-Leveraging Healthcare Resources – Table of Content**

<b>Figure</b>	<b>Description</b>	<b>Page Number</b>
<b>1</b>	Urban Pathways/Crossroads	1-2



August 19, 2022

Mark Hurwitz  
Chief Operating Officer  
Urban Pathways, Inc.  
575 8<sup>th</sup> Avenue, 16<sup>th</sup> Floor  
New York, NY 10018

Dear Mr. Hurwitz:

On behalf of Essen Health Care, I am pleased to submit this letter stating our intent to provide medical services to 55 formerly homeless individuals in Urban Pathways proposed supportive housing residence at 1405 Boston Road in the Bronx, New York.

**Essen Health Care** is dedicated to providing the highest quality of personalized care. Essen Health Care is one of the premier healthcare organizations in New York with over 250 providers across the five boroughs, Westchester and Long Island. Essen is a patient-focused integrated healthcare delivery platform with the goal of providing the highest level of quality care by leveraging its network of: Primary Care, Urgent Care, House Call, Care Management, Nursing Home, Adult Home divisions. Essen's values come from over 20 years of service to medically under-served communities and from the passion to innovate towards a better healthcare delivery system.

**Essen Health Care's** integrated approach incorporates the following service options:

- **Primary Care at Bronx-based locations** including annual physical exams, blood and lab testing, chronic disease management, diagnostic testing and imaging, immunizations and vaccinations, medication management, coordination of medical care and support services including durable medical equipment and skilled nursing,
- **House Calls in-home care option** providing the same quality primary care services offered at the community-based sites including diagnostic testing and imaging using **state-of-the art mobile health technology** (complete laboratory and blood testing EKG, Echo, Holter monitoring, lung testing, oxygen level testing, ultrasound, x-rays, etc.).
- Individualized comprehensive **mental health services** including psychiatric and psychological assessments and care tailored to each patient's needs.
- **Specialty Care** services including occupational therapy, physical therapy, podiatry, and wound care.
- **Urgent Care facilities** within close proximity of 1405 Boston Rd access to care for non-life-threatening emergencies.

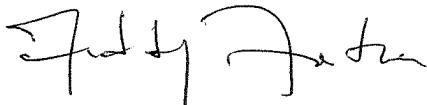
- **Transition of Care (TOC)** program is a 30-day post-discharge management program designed to help patients transition back into the community following hospitalization or nursing home admission. The goal of TOC is to help recently discharged patients avoid unnecessary hospital and emergency room re-admissions while ensuring quick healing and recovery at home. Patients are followed for 30 days, starting from the date of discharge, during the critical period when they are most likely to develop complications that lead to avoidable re-admissions.

We have extensive experience meeting the medical needs of people who are homeless. We are currently partnering with Urban Pathways to provide primary care, urgent care, specialty care, and care coordination to residents of Urban Pathways Hughes House, at 1974 Hughes Avenue in the Bronx. We now have 25 locations in the Bronx including our medical office at 3231 East Tremont Ave., about one mile from the proposed supportive housing.

I understand that Urban Pathways seeks funding from the federal Continuum of Care Program, which prioritizes projects that are leveraging healthcare resources. Essen estimates that the annual value of the primary care, specialty care, and care coordination services to be provided to Urban Pathways pursuant to this letter of intent will exceed \$313,000 on an annual basis.

Essen Healthcare looks forward to continuing to work with Urban Pathways to provide high quality health care services to formerly homeless individuals in supportive housing.

Sincerely,



Freddy Fortoso,  
AVP of Community Outreach and Growth