

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: NY-600 - New York City CoC

1A-2. Collaborative Applicant Name: New York City Department of Homeless Services

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New York City Department of Homeless Services

1B. Coordination and Engagement–Inclusive Structure and Participation

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	No	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
13.	Law Enforcement	Yes	No	Yes
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
15.	LGBT Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	No	No	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	No	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

1) The CoC welcomes all persons, orgs, and agencies in NYC dedicated to the mission of ending homelessness to participate. The NYC CoC publicizes our bimonthly public meetings, monthly newsletters, and Evaluation, HMIS, CE updates via a listserv of 1060+ subscribers and on the CoC website. Anyone can join the CoC by attending a public meeting, subscribing to the CoC listserv, and/or joining a CoC committee if applicable/eligible. A link to register for the CoC listserv is located on the website homepage and announced at every CoC meeting. 2) In 2019, the CoC launched a new website to be ADA compliant and to: ensure effective communication with individuals with disabilities, have the capacity of translating to 100+ languages, promote navigation that uses assistive technology such as screen readers & screen magnifiers, improve usability & design appeal, and promote easy access to City programs/resources. 3) One of the goals of both the Persons with Lived Experience (PWLE) Cmte and Youth Action Board is to conduct membership outreach. During the pandemic, they provided virtual outreach & the CoC

publicized via the listserv and social media for recruitment. Cmte Co-Chairs & members are also encouraged to invite current and former program participants to CoC meetings. 4) During 2020 and 2021, the CoC promoted & included member organizations' (many of which serve Black, Latino, LGBTQ+, and persons with disabilities) webinars and workshops about diversity, equity, and inclusion on our website & to our listserv of 1060+ subscribers. For example, the CoC invited a new non-profit member with the mission to advance racial equity through housing development to present at a public meeting in 2021.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:

1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

1) NYC CoC solicits & incorporates views from a diverse group of stakeholders engaged in ending homelessness. All CoC committee membership, including Steering Committee (SC), must include government, non-profit, at-large, coalition representatives and persons with lived experience to ensure balanced representation. At-large CoC membership includes financial/technical assistance organizations for supportive housing providers & affordable housing developers. Non-profits involved in the CoC are led by and serving LGBTQ+, persons with disabilities, and black, brown, & other people of color. 2)The CoC uses a general email account for CoC members and external stakeholders to submit questions and/or concerns as well as announcements for the CoC listserv (e.g., events, job postings, committee openings, & other announcements for the community). In 2020, NYC CoC created a new article series, "CoC Spotlight," for the monthly newsletter to highlight impactful initiatives, programs, CoC members, and more & to better connect the community. CoC members submit the articles & photos and are invited to pitch article ideas. 3) CoC addresses suggested improvements and new approaches by soliciting and synthesizing feedback from stakeholders (e.g., during cmte meetings) & drafting proposals for the SC based on that feedback. Additionally, during the bimonthly CoC meetings (w/ 180 attendees on average), the CoC solicited input from the community in the form of feedback surveys to improve future meeting engagement, content, and shared resources.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

Describe in the field below how your CoC notified the public:

1.	that your CoC's local competition was open and accepting project applications;
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2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

1)DSS widely distributed the FY21 New Project RFPs by email to 1060+ subscribers, shared on social media, & posted to the CoC website. 4 provider coalitions disseminated the RFPs, reaching 5000+ organizations across NYC, including many that had not previously applied for CoC funds. 2)The RFPs stated “CoC encourages applications from applicants not previously awarded CoC funds... the CoC provides TA to ensure the process is accessible to all eligible orgs, including those who have not received CoC funds in the past.” Instructions, definitions of key terms, & eligibility criteria were provided in the RFP, and guidance was embedded throughout to make the process accessible to those unfamiliar with the CoC Program. DSS staff also held office hours and provided individualized TA to applicants as needed. 3)The CoC informed the public of the submission process in the RFP, on the website, held informational meetings, and held bidders’ conferences for interested applicants. 4)The CoC informed the public on how projects will be submitted to HUD for funding in the RFP. The RFP described the threshold criteria as well as the scoring methodology, expectations, and new project rubric. During the NOFO informational meeting and the bidders’ conferences, the CoC explained in-depth this process as well as posted the conference recording on the CoC website. 5) The RFP was posted on our WCAG 2.1 compliant website (which has the capacity to translate into 100+ languages & can utilize assistive technology like screen readers & magnifiers) and shared by email in electronic format.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

- | | |
|----|--|
| 1. | select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or |
| 2. | select Nonexistent if the organization does not exist within your CoC’s geographic area. |

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:

- | | |
|----|--|
| 1. | consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds; |
| 2. | participated in evaluating and reporting performance of ESG Program recipients and subrecipients; |
| 3. | provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and |
| 4. | provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update. |

(limit 2,000 characters)

1) NYC is a single Con Plan jurisdiction & NYC Department of City Planning is the Con Plan lead. NYC Dept. of Social Services/Homeless Services (DSS/DHS) is the NYC ESG recipient, CoC Collaborative Applicant, and CoC HMIS lead; DSS/DHS staff also serve as CoC Steering Committee Co-chair & CoC Steering Committee members. This multifaceted role allows for DSS/DHS to navigate a large city bureaucracy while keeping the community involved in decision-making regarding funding allocations, program activities & performance standards and other activities. DSS/DHS gives at least annual presentations on the ESG program at CoC meetings to share updates & elicit community feedback. The same process described above was followed when allocating ESG-CV funds. 2) ESG-related funding and performance issues are discussed at CoC Chair meetings and with NYC CoC partners. 3) As CoC HMIS lead, DSS/DHS has a specialized team led by the NYC CoC HMIS Director that conducts all data analysis and performance reporting for NYC CoC and ESG projects. For the required Consolidated Annual Performance and Evaluation Report (CAPER) and Annual Action Plan (AAP), DSS/DHS uses NY-600 HMIS data, uploaded into the SAGE reporting system, to assess ESG program outcomes. SAGE reports are shared with ESG-funded program leadership to support agency performance management efforts, this includes Point-in-Time (PIT) count and Housing Inventory Count (HIC) data for the Con Plan. 4) DSS/DHS consults with City Planning & CoC members on ESG & Con Plan funding decisions to ensure prioritization of projects that incorporate best practices (e.g. low barrier/Housing 1st programs). DSS/DHS meets w/City Planning, and other CoC government partners regularly to ensure CoC input and data are reflected in the larger Consolidated Plan.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
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2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	
	NYC Right to Shelter (RTS) decrees & legal mandates ensure that reported gender is not used to separate or discriminate against families or individuals.	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

Describe in the field below:	
1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

(limit 2,000 characters)

1)The lead NYC CoC agency, Dept. of Homeless Services partners with the NYC Department of Education (DOE) and early childhood services providers to ensure homeless students are connected to education services. 2)DHS has formal partnerships with the DOE & early childhood providers. 3&4)The DOE's Office of Community Schools, Students in Temporary Housing (STH) team, which touches all local school districts within the five boroughs of NYC, supports more than 350 dedicated school & shelter-based personnel providing direct supports to students affected by homelessness. 33% of these DOE personnel are placed directly in shelters, engaging families to ensure they are fully informed & supported in all aspects of their educational needs. This includes dedicated assistance on enrollment, no-cost school transportation options, access to school health & mental health services, direct donations of school supplies, warm winter clothing, personal hygiene kits, and during COVID related remote learning, access to free data-enabled iPads. The DOE also dedicated 2 intake personnel to the central intake location in the Bronx for all households seeking shelter, ensuring families are informed from the start about all available school-related supports & resources. 5)In 2021, DOE and DHS launched a new data tool for shelter staff in 25 shelter locations that leverages real time data on student attendance, academic performance, & credit accumulation; a rigorous implementation and impact evaluation is planned to inform further rollout efforts. The agencies have also collaborated on joint training efforts bringing together front-line staff to strengthen working partnerships and enhance supports for families. 6)This work is informed by a close partnership between DOE and DHS, including an inter-agency data sharing MOU that provides shelter staff with daily school attendance for all public school students living in their shelter & high-level collaboration on innovative partnerships.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

The CoC adopted written policies that summarize rights & eligibility for educational services, requiring all CoC projects to inform families w/children & youth of their rights at intake and as needed. NYC DOE issued a formal NYC Chancellor’s Regulation that memorializes its obligations under McKinney-Vento. The regulation clarifies obligations each school must meet, including families’ rights regarding school enrollment & student transportation. Each of the DOE’s ~1600 schools must identify a dedicated School Based Homeless Liaison. School personnel receive annual training in the fundamentals of school-based supports for students affected by homelessness and guidance on accessing additional resources to meet special needs including direct contact w/ the 350 dedicated DOE personnel. Inter-agency collaborative training with both shelter & school personnel ensures all frontline staff are well informed of key functions & resources available through partner agencies. DOE supports broad engagement w/families including referral to Universal Pre-K; summer enrichment programs & youth employment; & middle & high school selection fairs. Each summer, DHS (CoC Lead) & DOE collaborate to relocate families to be close to the youngest child’s school of origin, mitigating educational disruption. During the COVID lockdown, the partnership b/w DHS & DOE was particularly important. DOE purchased 15,000 LTE- enabled iPads & worked w/ DHS to ensure every student living in shelter was equipped for remote learning. In an initiative led by the Department of Information Technology and Telecommunications, the City has installed WiFi in its shelters for families with children. During spring 2020, DOE issued guidance for all schools to assist in assessing the needs of students affected by homelessness, w/ a focus on helping students disconnected from school to become re-engaged. DOE shelter-based personnel were provided with specific guidance to support remote engagement of families.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	Yes
2.	Child Care and Development Fund	Yes	No
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes

5.	Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	No
6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	No
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.	Subsidized early education (CCDBG funded childcare)	Yes	Yes

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Annual Training--Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,000 characters)

1)The NYC Mayor’s Office to End Domestic & Gender-based Violence (ENDGBV) & HRA Office of Domestic Violence (ODV) assist City agencies and CBOs with the development & review of DV-focused best practices including policies and protocols. ENDGBV & ODV also help to identify staff training needs and establish and provide ongoing advanced staff trainings. Trainings cover trauma-informed care, the intersection of domestic violence & other forms of abuse, and best practices for serving survivors in shelter & housing. The trauma-informed care training provides an in-depth understanding of primary & secondary trauma and builds skills for using trauma-informed principles to engage clients, including rapport building and active listening. 2) Caseworker at any access point is considered CE staff because they administer the CE assessment survey for individuals and households experiencing homelessness. ENDGBV offers safety & best practice trainings through its Family Justice Centers (FJCs) to Coordinated Entry (CE) staff, CoC partners, and housing & homelessness service providers. During the pandemic in 2020, ENDGBV transitioned an in-person training series to a virtual model, adjusting the content as needed and conducted 78 trainings for service providers and City agency staff. In addition, 2 virtual training series for FJC staff were launched, with 700+ staff trained on best practices for engaging survivors using trauma-informed, client-centered, and culturally sensitive approaches; risk assessment/safety planning; and skill building to support survivors’ navigation of systems and resources (i.e., housing/shelter, family court, public benefits).. In addition to their training efforts, ENDGBV and ODV partnered with CE staff across multiple homeless system access points to revise the DV specific CE survey questions to better reflect the experiences of survivors and the resources they need to exit homelessness.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Using	
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	De-identified Aggregate Data.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

De-identified aggregate data is collected from various sources on person experiencing domestic and gender based violence including the NYC Domestic Violence Hotline operated by the Mayor’s Office of Criminal Justice (MOCJ), End Domestic and Gender Based Violence (ENDGBV) Family Justice Centers(FJC), DHS, HRA Office of Domestic Violence, and the NYC CoC data warehouse. In 2020, the DV Hotline answered a total 93,235 calls, including 34,458 requests for DV emergency shelter (ES) (6,819 unduplicated). Additionally, ENDGBV’s FJCs maintain a confidential database that captures client service utilization and basic demographics to ensure clients are connected to the most appropriate services. Clients are explicitly asked to give permission to have their information stored in this confidential database. The database is frequently used by FJC staff to analyze service needs. ENDGBV analyzes aggregate DV offense data from NYPD to better understand which communities are most impacted by DV and works across agencies to create strategies for outreach and service provision within those communities. Staff from ENDGBV, HRA, and DHS work to ensure DV information remains de-identified.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Coordinated Assessment–Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC’s coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:

- | | |
|----|----------------------------------|
| 1. | prioritize safety; |
| 2. | use emergency transfer plan; and |
| 3. | ensure confidentiality. |

(limit 2,000 characters)

1) CAPS prioritizes survivor safety w/ continued access to comprehensive services offered by the Mayor’s Office to End Domestic & Gender-based Violence (ENDGBV), HRA, and other nonprofit service providers & they may also access the Safe Horizon Hotline, 311 or NYC Hope. The hotline is staffed 24/7, seven day/wk to ensure all persons fleeing or attempting to flee DV or sexual assault have immediate access to crisis response services. The CoC DV Committee works closely w/ victim service providers (VSP) to est. referral processes that respect choice & ensure protocols are trauma-informed & victim-centered. ENDGBV operates NYC Family Justice Centers- confidential, client-centered, safe settings that provide access to services e.g. counseling, legal, case mgmt. VSP uses CAPS to ensure clients are informed of available resources; clients choose based on self-identified needs like housing, shelter, & economic empowerment services. 2)The CoC adopted a VAWA-compliant Emergency Transfer (ET) plan requiring all NYC DV ES, TH & PH providers use consistent procedures prioritizing survivor safety. Survivors of DV, dating

violence, sexual assault, stalking &/or trafficking who identify a threat of imminent violence if remaining in their current home can request an ET to a new unit. The protocols emphasize safety & access to victim-centered services for survivors. New Emergency Housing Vouchers are included as a housing option for survivors in CAPS. Planning of CAPS updates includes key stakeholders (e.g. PWLE, CoC DV Cmte, & VSP) to ensure best practices regarding privacy & DV/GBV specific housing resources. 3) CAPS protocols protect survivor confidentiality w/ transparency on info sharing & only ask for required info to determine housing eligibility. Survivors must sign a detailed consent form describing how their info will be used in completing the CAPS survey. Responses to the survey cannot be seen by housing providers until they move forward w/ a housing application.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual’s Gender Identity (Gender Identity Final Rule)?	Yes

1C-7.	Public Housing Agencies within Your CoC’s Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
NYC Housing Preservation and Development	32%	Yes-HCV	Yes
NYC Housing Authority	58%	Yes-Both	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

The two largest public housing agencies in the nation are the NYC Housing Preservation and Development (HPD) and NYC Housing Authority (NYCHA). HPD oversees a Housing Choice Voucher (HCV) program, has a Moving On strategy, and has no public housing. HPD has adopted homeless admission preferences. HPD has 46 CoC-funded subrecipient projects that are required to abide by not only HUD requirements, but the established HPD homeless preferences as well. HPD is a voting member and Co-Chair of the CoC Steering Committee and Co-Chair of the Performance & Quality Improvement Sub-Committee.

NYCHA oversees public housing and housing choice vouchers in New York City and has adopted homeless admission preferences.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes
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1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

If you selected yes in question 1C-7c., describe in the field below:

1.	how your CoC includes the units in its Coordinated Entry process; and
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.

(limit 2,000 characters)

1) NYC’s Coordinated Entry is called Coordinated Assessment & Placement System (CAPS) and it includes the Coordinated Assessment Survey (Survey), Supportive Housing Application, Standardized Vulnerability Assessment (SVA), and Vacancy Control System (VCS). VCS tracks unit-level data for permanent supportive housing projects in NYC. This includes unit feature and rental subsidy information for each unit: PSH units with an HPD CoC, HPD Section 8, and NYCHA Section 8 rental subsidy. Prior to CAPS launch, NYC tracked 15,000 units of PSH on a census basis e.g. a program had 20 units. Post-launch we have close to 30,000 units in the system with unit level detail e.g. unit 4G is a walk up and allows pets. All nonprofit PSH providers with PHA- funded units work collaboratively with the CAPS team to enter, identify and maintain accurate unit-level data in the system. Prior to, during and post-launch, the CE Team worked with housing providers individually to collect, verify, enter and maintain their unit-level details in CAPS. Working with partners at OMH, DOHMH, HASA, OASAS the CE Team verified contract numbers to ensure the unit inventory in CAPS is correct. Through the monthly program reporting process, the CE Team works with the housing providers to correct and maintain their unit inventory. There are no formal agreements or MOU’s for this work – existing reporting requirements for NY/NY and NYC 15/15 units, as well as the HUD mandate to participate in CE, allow for ongoing partnership and collaboration with CAPS. 2) There are no formal agreements in place, but existing contractual reporting requirements specific to PSH eligibility compel PSH providers to maintain accurate feature and subsidy information in CAPS. This results in better information for both the housing provider when requesting a referral and the placement entity when sending a referral, ensuring the clients are in fact eligible for that particular vacancy.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	Yes
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1C-7d.1.	CoC and PHA Joint Application–Experience–Benefits.	
	NOFO Section VII.B.1.g.	

If you selected yes to question 1C-7d, describe in the field below:	
1.	the type of joint project applied for;
2.	whether the application was approved; and
3.	how your CoC and families experiencing homelessness benefited from the coordination.

(limit 2,000 characters)

1) Families experiencing homelessness have benefited from additional Family Unification Program (FUP), Mainstream vouchers, and EHV resources. In July 2020, the CoC entered into an MOU with both NYC Housing Authority (NYCHA) and NYC Department of Housing Preservation and Development (HPD) to coordinate on the referral and placement for eligible households with

Emergency Housing Vouchers. 2) HPD was awarded 108 Mainstream and 85 FUP vouchers. Through the collaborative partnership with the CoC, HPD was awarded 2,050 EHV vouchers and NYCHA was awarded 5,738 EHV vouchers, the largest EHV voucher allocation in the country. 3) The FUP and Mainstream voucher resources allow HPD to serve more households, but also households that previously had not been eligible or prioritized. This includes youth, those who do not meet the threshold of the “chronically homeless” definition, those with histories of institutionalization and more. Without these additional resources, many of these households would have remained homeless or experienced longer durations of homelessness. The EHV referral partnership between the NYC CoC, NYCHA and HPD has established a path to permanent housing for families experiencing homelessness across NYC. This includes families served by program run across eleven designated NYC agencies/referring entities, including DHS; HRA offices including HIV/AIDS Services Administration, Office of Domestic Violence, Homeless Prevention Administration, and the Federal Homeless Policy – CoC; HPD; Mayor’s Office of Criminal Justice; NYC Health + Hospitals; ENDGBV, Department of Youth and Community Development; and Administration for Children’s Services.

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.	
	Not Scored–For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
--	-----

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
New York City Dep...
New York State Ho...
New York City Hou...

1C-7e.1. List of PHAs with MOUs

Name of PHA: New York City Department of Housing and
Perseveration & Development

1C-7e.1. List of PHAs with MOUs

Name of PHA: New York State Homes and Community Renewal

1C-7e.1. List of PHAs with MOUs

Name of PHA: New York City Housing Authority

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	180
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	179
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-coordinated entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	99%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

In 2014, the NYC CoC Steering Committee voted to require all existing renewal projects comply w/ Housing First (HF) principles & continues to require the admission of clients w/o preconditions or prerequisite service participation. One NYC CoC program funded as transitional housing does not maintain a housing

first approach due to a legacy program model designed to support persons in recovery. The CoC monitors projects throughout the year reviewing APR's, spot-checking project data use of a custom-built HMIS Tool for the NYC Data warehouse, & annually conducting project performance evaluations looking at HF & rapid placement/stabilization practices. For the annual HUD funding competition, the NYC CoC will not recommend for funding new projects if they describe program preconditions or require service participation of participants. For newly awarded projects, the NYC CoC works w/ providers to establish policies & procedures that ensure the HF approach is followed & prioritize rapid placement of clients into permanent housing using a client-centered approach incorporating support services that meet client needs & moves at a pace comfortable to the client. NYC Housing Preservation and Development (HPD) oversees 46 sub-recipient CoC projects. They annually review policies, intake and eligibility forms & leases to ensure participants are not terminated or rejected for failure to participate in voluntary services. Projects found to have policies/procedures not in alignment w/ the HF philosophy are required to update their policies & admit participants w/o imposing barriers as a condition of funding. To confirm projects using a HF approach are prioritizing rapid placement, projects w/ vacant units are required to outline the reason for the vacancies to assure participants are not screened out. In addition, mid-year refresher trainings are conducted to ensure subrecipients are committed to using a HF approach to help participants achieve stabilization in permanent housing.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

Describe in the field below:	
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

1)DHS outreach providers work in multi-disciplinary teams to seek out individuals living in public spaces w/ the goal of quickly linking them to services & bringing them indoors. The Outreach (OR) teams provide an array of services to assist move-ins to TH or PH, addressing mental health, substance abuse, and other issues. Following a “housing first” philosophy, OR teams use a harm-reduction approach, building relationships w/ historically service-resistant individuals. OR teams focus on chronically street homeless & other vulnerable persons living outside to ensure they are safe from risk of injury or death. Street

homeless individuals are connected to low-housing threshold safe havens, low-barrier drop-in centers, year-round shelter & transitional beds as well as, showers, food, laundry, transportation, social services, etc. 2) OR providers cover 100% of the CoC geographic area across the five boroughs, including on the streets (surface area) as well as in the New York City subway system. 3) OR teams conduct outreach 365 days/year, 24 hours/day. OR teams also conduct intensive canvassing in areas where street homeless individuals are known to gather. 4) OR teams meet w/ individuals either on the street or in OR offices to complete crisis intervention assessments & clinical evaluations and to determine any risk of harming self or others. Teams work to secure documents & benefits, such as public assistance, SSI/SSD, Medicaid, VA benefits. OR teams use an ongoing intensive case management model to engage & discuss housing & work to rapidly move individuals into transitional housing and/or PSH. Teams complete housing applications & support individuals throughout the housing process, including initial assessments, interview preparation, apartment/room visits & other housing related activities for all eligible persons regardless of race, color, national origin, religion, sex, gender identify, sexual orientation, age, familial status, or disability.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	No
5.	Other:(limit 500 characters)	

1C-12.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of “Current.”	659	718

1C-13.	Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance–Information and Training.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC’s geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

1)CoC-funded program staff are kept up to date regarding mainstream benefits through monthly trainings provided by NYC DSS Office of Policy, Procedures and Training (OPPT) on new initiatives as well as reinforcement training on subjects needing greater attention. Additionally, OPPT provides supplemental trainings to front-line SNAP and cash assistance (TANF/ NYS Safety Net Assistance) staff when needed. The CoC SOAR Workgroup organizes multiple staff trainings annually & manages a support network for SOAR-certified case managers, including those at CoC-funded projects. 2)Through regular public meetings, listserv announcements, and the CoC website, the CoC ensures organizations know what public benefits are available and how to apply for them, including SSI, TANF/Safety Net Assistance, SNAP and Medicaid. NYC Human Resources Administration (HRA) additionally shares info about mainstream benefits to providers via correspondence, communications & AccessHRA, a web-based public benefits screening and enrollment portal. Both the CoC and NYC HRA websites can be viewed in 12 languages & are compliant with Web Content Accessibility Guidelines 2.1. 3) CoC collaborates NYC DSS/HRA/DHS to connect homeless clients to TANF/Safety Net Assistance, SNAP, Medicaid, SSI, local and federal housing subsidies, PSH & other benefits and services. All CoC providers assist participants in applying for public benefits & services. This includes partnerships with dedicated homeless healthcare providers to ensure access to health care tailored to their unique medical and mental health needs. 4)CoC providers offer on-site clinicians & health care services and connect participants to primary care providers for preventative care to reduce the use of emergency services, thus decreasing unnecessary Medicaid spending. On-site programming promotes healthy, affordable eating habits, which encourage improved utilization of SNAP

benefits. Monthly case mgmt meetings and individualized goal planning includes budgeting to effectively use cash benefits.

1C-14.	Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

(limit 2,000 characters)

1)NYC’s Coord Assessment & Placement System (CAPS) covers CoC NY-600 entire geographic area. CAPS has over 1000 agencies, 4000 programs & 17,000 users in all 5 boroughs plus LI & Westchester including mainstream providers & homeless services providers.2)CAPS is accessible online to 17K+ users. Access points provide affirmative marketing regardless of race, color, national origin, religion, sex, gender identity, sexual orientation, age, familial status, disability. Special efforts to ensure access include outreach in multiple languages & targeted marketing to those least likely to apply (e.g. ppl w/disabilities, young ppl, seniors, LGBTQ ppl, racial/ethnic minorities, ppl not engaged in services & those w/limited English proficiency-LEP). All participating orgs take reasonable steps to provide CAPS materials, w/ consent forms, in multiple languages to meet LEP applicant needs. Translation & sign language interpretation services are accessed by calling 311 or contacting OCS. 3)Households are assessed using a Standardized Vulnerability Assessment (SVA) & the neediest are prioritized based on criteria est. in CAPS (e.g. living situation, Medicaid service utilization, system contacts & functional impairments). For PSH, CAPS list eligible HH in accordance w/CPD 16-11 using SVA score & length of homelessness. Single Adult shelters must complete surveys w/in 2 days of entry. Results used by housing specialists for exit strategies ensure PH options reflect client preference & the best/quickest resolution of homelessness. Monitoring/evaluations are done regularly by HRA w/ the CoC Continuous Systems Improvement cmte. Evaluation data informs CSI of improvements to survey access sites, app submission, referrals & placement. 4)Multiple access points, an SVA to identify the most vulnerable & a detailed housing inventory, CE Team individual case review efforts & regular monitoring of administrative date ensures the most vulnerable are prioritized for the next available vacancy.

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a.	Racial Disparities Assessment Results.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
2.	People of different races or ethnicities are less likely to receive homeless assistance.	Yes
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	Yes
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	Yes
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	No
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

NYC DSS-HRA-DHS is committed to promoting equity throughout the City’s homeless services system. DSS’s Office of Equity and Inclusion (OEI) partners with agency leadership to identify & recommend data-informed strategies to address disparities impacting policies, practices, & service delivered across DSS-HRA-DHS. OEI is led by the Chief People, Equity and Inclusion Officer (CPEIO), charged with developing agency-wide policies on diversity, equity & inclusion (DEI) and ensuring the agency is focused on the multiple factors that impact diversity & equity in the workplace and in service delivery. OEI’s team includes an Executive Director & Director of Race Equity. In the most recent annual DEI evaluation of NYC’s shelter system, DSS found Black & Hispanic groups are considerably more likely than White, Asian, or other racial groups to experience sheltered homelessness. Poverty rates among groups do not fully explain this disparity. DSS also found that Black and Hispanic households averaged more time in shelter and were more likely to receive a subsidized housing placement than White & Asian households. The findings of this DEI assessment are informing ongoing talks b/w DSS OEI, DSS-HRA-DHS leadership, & the CoC regarding polices & practices. Further research is needed to identify, address & reduce disparities in the NYC homeless services system. NYC Steering Committee Action Plan includes a diversity, equity and inclusion goal, including clearly defining what DEI means for the CoC. The SC aims for increased representation from communities of color, LGBTQ+, and/or other populations disproportionality impacted by homelessness within the committee & the CoC. In 2021, the SC appointed a person with lived experience as CoC co-chair for the first time who is a person of color.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	11	2
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	11	2
3.	Participate on CoC committees, subcommittees, or workgroups.	26	12
4.	Included in the decisionmaking processes related to addressing homelessness.	16	5
5.	Included in the development or revision of your CoC’s local competition rating factors.	13	3

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	Yes
3.	The CoC works with organizations to create volunteer opportunities for program participants.	Yes
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	Yes
6.	Other:(limit 500 characters)	

1D. Addressing COVID-19 in the CoC’s Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
	NOFO Section VII.B.1.q.	
	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:	
1.	unsheltered situations;	
2.	congregate emergency shelters; and	
3.	transitional housing.	

(limit 2,000 characters)

1) Beginning in March 2020 at the start of the COVID public health emergency, DHS rolled out a street homeless screening process: Hundreds of street outreach workers engaged New Yorkers experiencing street homelessness with possible COVID-19 symptoms and connected them to testing and assessment at NYC Health + Hospitals sites. Using a similar system to our extreme weather outreach, DHS HOME-STAT teams continue 24/7/365 outreach to engage unsheltered clients regarding COVID-19 and their health needs. In June 2020, when NYC Transit Authority began an overnight system-wide subway shutdown, DHS implemented a new end-of-the-line station program, facilitating direct shelter placements from subway stations and platforms; this has enabled more than 700 people to come inside and remain in shelter or other programs.

2) DHS has responded with unprecedented action, closely following the science and advice from health experts to protect the lives of staff and clients, both sheltered and unsheltered. DHS implemented a comprehensive program to relocate clients in congregate shelters who tested positive or experienced symptoms to isolation beds in commercial hotels. These efforts began in mid-March 2020 and included more than 700 isolation beds across several locations. Within an eight-week period, beginning on March 27, DHS reduced the density of single adult congregate shelters by relocating 10,000 people to commercial hotels.

3) DHS also opened more than 1,300 specialized low-barrier new beds in 2020 for New Yorkers who are unsheltered, including Safe Haven and stabilization beds; many in commercial hotel settings. The use of emergency commercial hotels has helped DHS protect the lives of New Yorkers experiencing homelessness, ensuring that clients have the same protections from the pandemic as New Yorkers fortunate enough to be able to socially

distance at home.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The pandemic demonstrated that existing structures & partnerships within NYC are well-suited to emergency mobilization of vast resources. Interagency partnerships w/in NYC government, sound contractual relationships w/responsive provider agencies, & effective cross-divisional working relationships w/in DSS allowed NYC to respond to the immediate spike in COVID cases with an efficiency that saved countless lives. NYC Dept of Health & Mental Hygiene, DSS/HRA, NYS Office of Mental Health & Office of Alcoholism and Substance Abuse Services, & the Supportive Housing Network of NY immediately came together to plan for the coordination of isolation hotel rooms for persons in congregate settings w/ limited capacity to provide isolation. The existing structure of the CoC was the foundation for this team that continued throughout the pandemic to identify gaps & needs w/in congregate settings including ensuring on-site COVID testing & vaccination. The continued communication b/w providers & govt agencies ensured access to needed PPE & plans for isolation; health education resources were also available on-site to support all staff & residents. Coordination b/w govt agencies & providers ensured the food program for persons in quarantine or isolation was quickly implemented. Further, the emergency activation of these resources during the pandemic facilitated the strengthening of working relationships among exec leadership and counterparts at all levels. Collaboration at the highest levels enabled work to begin immediately on responses requiring immediate hotel capacity, medical services, transportation, supplies, operational & admin support, & staffing. Regular contractual relationships w/ providers allow for those networks to be activated rapidly in the face of emergency. Within DSS/HRA/DHS, strong working relationships among the divisions allows for efficient partnering, decision-making, and responses in times of emergency.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

)ESG-CV funds in NYC supported non-FEMA eligible ES & street outreach

activities during the public health crisis; focused on ensuring that New Yorkers experiencing homelessness are protected from COVID by coordinating with DSS/DHS leadership & operational staff across city agencies. To ensure the safety of emergency shelter clients, approximately 10,000 persons were relocated from congregate shelters to 58 “de-densification” hotels, with all shelter services still being provided by their home shelter provider. ESG-CV also supports services in special hotel units for the medically frail & senior populations who were relocated during the crisis. This reduced the risk of exposure to COVID while maintaining access to supportive services. In addition, ESG-CV supports both new shelter capacity & increased capacity in existing shelters to allow for social distancing & to accommodate increases in shelter census as a result of the pandemic. 2)ESG-CV funds support enhanced street outreach services and new transitional beds for street homeless clients at high risk for COVID exposure. 3)Where possible, shelter providers & street outreach staff worked to transition clients to permanent housing rather than relocate them to temporary stays in hotels. 4)ESG-CV funds were not used for eviction prevention. NYC proactively leverages other resources to address this issue. A key component of this effort is led by HRA's Office of Civil Justice, which provides free legal representation, advice & other legal assistance to all NYC tenants facing eviction, harassment, disrepair & other housing-related issues. NYC enacted the nation’s first right-to-counsel law for tenants facing eviction in housing court in 2017. 5)ESG-CV funds were also used to provide essential non-FEMA eligible services at emergency quarantine & isolation hotels. In each of these service contexts, ESG-CV recipient providers additionally distributed personal protective equipment (PPE) & disinfecting products to clients.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:

1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

1)To limit the spread of COVID-19, DHS collaborated closely w/ the NYC Department of Health & Mental Hygiene (DOHMH) and NYC Health + Hospitals Corporation (H+H), along with NY State Department of Health, throughout the pandemic. DHS quickly developed screening & case finding strategies, established significant isolation bed capacity in March 2020, started COVID-19 testing at DHS facilities in April 2020, and added quarantine bed capacity in July 2020. By June 2020, DHS was testing at all single adult shelters and safe havens, eventually testing clients in approximately 200 facilities every 4 weeks. Testing is offered daily at the three adult intake facilities. DHS developed robust data tracking and reporting for cases/contacts, tracking from suspicion to positive test, to end of isolation. These data are shared with DOHMH daily, analyzed in detail, and map the pandemic among homeless persons to identify shelters w/ multiples cases & target testing/vaccination. Since January 2021, DHS has offered a robust vaccination program w/ vaccines & boosters to all clients & staff. Beginning August 2021, DHS visits every shelter 2-3x per week for vaccination clinics. 2)In conjunction w/ DOHMH, DHS developed a PPE & disinfectant products distribution plan and infection control guidelines. The

guidelines cover sleeping arrangements, staggered schedule for bath and dining room use, hand washing stations, transportation, use of common rooms, modifications of group activities, etc. DOHMH created the congregate setting and investigation unit which provided case & contact investigation, and outbreak prevention/response in residential congregate settings including supportive housing and shelters. This unit provided a tailored approach that reflects an understanding of regulatory oversight; medical, behavioral health and social service needs among residents; infection control and confidentiality considerations; and unique challenges to isolation and quarantine across diverse site types

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:	
1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

1)At the start of the pandemic, DHS quickly launched a multi-agency response to protect the lives and safety of New Yorkers experiencing homelessness. Among several actions, these efforts included: developing/circulating guidance and protocols in close coordination with the Department of Health and Mental Hygiene and Health + Hospitals to ensure access to health care; opening hundreds of isolation units at hotels, and strategically transferring single adults out of congregate shelters. In conjunction with DOHMH, DHS developed guidance for case finding, screening, infection control, medical services at isolation/quarantine sites, contact tracing, testing and vaccination. 2)Along with de-densification, isolation, and quarantine measures, DHS instituted a distribution schedule for PPE and disinfecting products and implemented physical distancing at all its sites. DHS’s efforts to protect the safety of staff/clients also included implementing system-wide testing, tracing, and treating to reduce exposure to the virus. DHS proactively and systematically offers testing to all adult system clients, shelter by shelter, to continue progress and reduce exposure. These resources are free to clients and staff and accessible directly at shelters, safe havens, and drop-ins. All COVID related guidelines, workflows, updates, and related documents are centrally located on the DHS intranet, accessible to both DHS staff and contracted provider staff. Regular email updates, distribution of new and revised documents, conference calls, Q&A sessions, training sessions, and site-based visits were all employed to strengthen the implementation of the measures and guidelines. 3)DHS started vaccinating at a single point of dispensing (POD) in January 2021, using the Moderna vaccine, and onsite at all congregate sites in March 2021 w/ the J&J vaccine. Additionally, DHS/DSS amplified DOHMH COVID messaging to the general public via social media, email announcements, & ADA-compliant websites.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

The vast majority of DHS single adult clients live in shelter or Street Homeless Solutions sites (Safe Havens and stabilization beds), making it easy to identify clients for vaccination. DHS, as CoC Lead, followed federal and state eligibility guidance to determine which clients to vaccinate first. Once older persons were identified as the first group eligible for the COVID-19 vaccine, DHS set up its vaccination POD and arranged for client transportation, vaccination, record keeping and post-vaccination observation. As each new eligibility group was added, DHS immediately followed suit and offered vaccination to these groups. Since March 2021, when all congregate setting residents became eligible for the vaccine, DHS offered on-site vaccination once every 4 weeks. DHS selected the Johnson & Johnson one-dose vaccine to facilitate full vaccination. Initially because families with children and adult families do not live in congregate settings in NYC, they were provided information and resources for vaccination in the community; and by the summer of 2021, on-site mobile vaccinations have been provided at family shelters. City and state prioritized “congregate” settings for vaccines, including shelter clients and PSH tenants. Through the city, PSH and shelters had on site vaccination clinics. Through the state they got access to vaccination clinics on state psychiatric center campuses. Vaccine hesitancy is high among DHS clients. DHS developed and distributed educational materials and provided incentives to help increase vaccination rates. In spring 2021, with input from DOHMH, DHS also developed and implemented a COVID Vaccine Survey in selected Adult shelters to determine client and staff knowledge, beliefs, and attitudes about COVID-19 and the COVID vaccine. The results are being used to inform and updated strategies, tailoring educational materials to increase vaccine confidence and vaccine acceptance among DHS clients and staff.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

In response to COVID, HRA/ENDGBV’s top priority was to ensure continuity of remote & in-person services, and access to resources to meet emerging and ongoing needs of survivors. Service providers quickly pivoted to a remote service model, continuing to provide services via telephone, video appointments, and increased use of text and chat (a safe alternative to maintain privacy, if clients were home with an abusive partner). The City increased efforts to connect survivors to online resources like the NYCHope website which provides educational material & comprehensive information on available services. In May 2020, the City launched its first ever public/private microgrant

initiative to assist survivors experiencing safety, economic, and housing challenges exacerbated by COVID-19. The program distributed \$470,000 in microgrants to more than 375 survivors and to enhance survivor safety and stability during COVID-19. Most participants were female, 90% were Black, Latinx or Asian, 95% earned under \$40,000/yr, and 65% were immigrants. Increased housing stability was a critical impact of the program, w/ 35% of grants supporting rent or other housing needs. Significantly, 48% of clients & 44% of their children reported feeling safer after participating in the program. 46% reported improvements to their mental health. COVID-19 spotlighted the need for access to safe technology for survivors. Through new initiatives with T-mobile and Norton LifeLock, the City will distribute 1,000 mobile devices w/ access to discounted mobile plans & distribute 2,000 free anti-spyware software licenses to survivors to secure their devices. The City is also actively involved in ensuring survivors participate in programs created through the American Recovery Plan, including applying for the Emergency Rental Assistance Program for up to 12 months of unpaid rent and utilities; and utilizing Emergency Housing Vouchers allocated for New Yorkers fleeing domestic violence.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

In response to COVID- 19, NYC expanded access to the Coordinated Assessment Survey and developed new programs to isolate/protect the homeless including new DHS stabilization beds for street homeless clients and hotel and housing options for people released from prison/jail or hospitals. , As part of NYC’s effort to meet the housing needs of people in isolation hotels, NYC Coordinated Entry team trained isolation hotel case managers (both agency staff and CBO/provider staff) on the on-line CAPS survey. By completing the CAPS survey, case managers were able to determine a client's potential eligibility for different types of affordable housing and then start the supportive housing application (if appropriate) and be linked to resources for other types of housing. At the beginning of the pandemic, DSS/HRA/DHS distributed laptops so staff could work with homeless households from home, accessing the web-based CAPS system without interruption. At the onset of COVID, HRA also extended the supportive housing application approval period for an additional 9 months for all existing approvals. This allowed clients to maintain their approval and be referred to housing during the pandemic. In addition, the HRA Placement Entity moved to video and telephone interviews for clients to ensuring that housing placements continued in the pandemic, and providers were given clarification on using electronic signatures for consent forms.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	08/30/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	11/09/2020

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	No

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	
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NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

- | | |
|----|--|
| 1. | the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and |
| 2. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

(limit 2,000 characters)

1)The CoC’s review, ranking, and rating process considers & prioritizes funding for RRH projects serving eligible homeless populations and PSH projects serving these specific needs/vulnerabilities: chronic homelessness (CH), zero income, criminal history, active substance use, reluctance to engage in services, compromised psychiatric/physical level of functioning & unsheltered homelessness. 2) The CoC took the following actions to ensure consideration of these vulnerabilities and needs: the CoC ranked & selected new PSH projects based on applicant experience with & capacity to serve the vulnerable groups identified above. New PSH project applications were also scored based on their plan to provide adequate supportive services to engage & meet the needs of the most vulnerable people in the CoC using a Housing First approach. PSH projects not targeting vulnerable populations with intensive service needs were not approved for funding by the CoC and not included in the NOFO. New RRH projects were scored based on their ability to quickly house and provide services to eligible households. All projects are required to use a low-barrier, Housing First approach & to not screen out people based on abuse/victimization, substance use, criminal justice histories, or zero or very low income. Only PSH projects dedicating 100% of beds to people experiencing chronic homelessness & Joint TH/RRH & RRH projects using a low-barrier Housing First approach were selected for funding. Since all projects included in the application are targeted to serve vulnerable populations with intensive service needs, except as noted above, scores were not adjusted to advantage any one project over other projects.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
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NOFO Section VII.B.2.e.

Describe in the field below how your CoC:

- | | |
|----|--|
| 1. | obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications; |
| 2. | included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; |
| 3. | rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented). |

(limit 2,000 characters)

1)The NYC CoC Evaluation Committee conducts an annual review of the scoring and evaluation rubric that is used to review all project applications. The Evaluation Committee includes persons with lived experience of homelessness and persons of different races from service providers throughout NYC. In addition to the Evaluation Committee's review, all project scoring tools, and rating factors are reviewed by the CoC's Performance Management Committee,

which strives to develop racially equitable rating instruments. 2) For the review and selection of new projects, our CoC assembled two committees, focused respectively on projects applying for DV Bonus funds and those applying for CoC Bonus and CoC reallocation funds. Each committee was intended to include and represent a diverse range of experiences, perspectives and overrepresented racial/ethnic groups. Persons with lived experience of homelessness were invited to participate in both committees and ultimately participated in one of two. Other participants were selected based on their depth of experience in the NYC homeless services community, involvement in CoC activities and expertise in a variety of project types and sizes. Project rankings were then determined by the Independent Review Team (IRT), which considered the full list of project applications. IRT members included multiple persons with lived experience (including young adults) and represented a diversity of racial identities. 3.) Project criteria for rating and ranking new projects did not explicitly call out specific demographic characteristics, however, the placement trends of proposed projects indicate that they will serve persons who mirror the homeless population.

1E-4.	Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Describe in the field below:

1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

1)Prior to the NOFO, previously developed reallocation criteria were reviewed by CoC leadership and updated as needed. The decision-making process included steps for notification of voluntary full or partial project reallocation and, as needed, involuntary reallocation for underspending or poor performance. The CoC used spending information gathered from SAGE and/or HUD, and HMIS performance data to determine habitually low performing projects. NYC HPD, the largest CoC grantee also reviewed rent rolls and project underspending to voluntarily reallocated funds as appropriate. After identifying low performing projects using annual renewal demand (ARD) and the annual evaluation scores. The CoC asked providers who wished to voluntarily reallocate to submit a letter to the CoC Chairs indicating their decision in advance of the first renewal application review deadline. 2) Yes, the CoC identified projects through this process during our local competition year. 3) In 2021, 22 projects reallocated funds to the CoC in the local competition year. Updated written criteria for involuntarily reallocation based chronic underspending & poor performance was presented by the Co-Chairs for review and adoption by the Steering Committee. 4)The CoC did reallocate low performing and underspending projects in this competition. 5)The CoC announced an invitation to voluntarily reallocate whole or partial project funds due to under-spending at every grantee meeting, in the

newsletter, and in email announcements.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	11/01/2021

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	11/01/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/12/2021
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2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/13/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

- | | |
|----|---|
| 1. | have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and |
| 2. | submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead. |

(limit 2,000 characters)

1)The HMIS Lead and CoC ensure CoC funded DV housing providers have comparable databases by requiring they use such databases to submit HUD Annual Performance Report (APR)s and to participate in the Annual CoC Evaluation. CoC Project Monitoring Staff regularly review submitted data and work one on one with providers to ensure they maintain databases that are compliant with all HUD requirements and include all elements required in HUD's HMIS Data Standards. The CoC Domestic Violence Committee and Domestic Violence Rapid Re-Housing Workgroups also work to support providers on issues around privacy, data collection and meeting HMIS data standards for reporting purposes. 2)DV housing and service providers submit de-identified aggregated data for each project to the CoC and HMIS Lead for the HIC PIT. DV housing and service providers funded by the CoC submit de-identified data for the annual CoC Evaluation as well. Furthermore, the DV Coordinated Entry SSO project reviews the current data system and client tracking to better integrate with the broader coordinated entry (NYC CAPS).

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	69,310	3,470	60,707	92.20%
2. Safe Haven (SH) beds	40	0	0	0.00%
3. Transitional Housing (TH) beds	3,183	107	612	19.90%
4. Rapid Re-Housing (RRH) beds	718	112	606	100.00%
5. Permanent Supportive Housing	34,884	545	13,884	40.43%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

1)To increase TH coverage to 85%, DSS and the CoC will continue working with the Dept of Youth & Community Development (DYCD) to enter data for youth TH projects into HMIS. This work is in the end-stage: DYCD IT are reviewing FY22 Data Standards, creating HMIS CSVs, and expect to be in HMIS by end of 2021. The CoC will also continue to meet with HRA leadership, to determine if HIV/AIDS Services Admin (HASA) TH beds can be added to HMIS. CoC will demonstrate the system and determine how connecting HASA client data, while maintaining client confidentiality to existing HMIS data will

allow them to more fully understand client homeless trajectories. To increase PSH, the CoC will work with government agencies represented on the CoC Steering Committee (including the HRA Office of Supportive and Affordable Housing Services and the Department of Health and Mental Hygiene) to establish agreements to include HMIS participation for new or renewal PSH projects that they fund participate in HMIS. The HMIS team and Vendor will also lower barriers to participation by increasing support available to new users, including more frequent training. CoC will additionally work with CoC-funded agencies to incentivize HMIS participation for their non-federally funded TH and PSH projects by offering bonus points on the CoC Evaluation for agencies that do so. The HMIS team will continue collaborating with the Veteran Administration to upload their Safe Haven (NYC’s only SH beds) and HUD/VASH beds, increasing both PSH and SH participation. 2)The CoC will implement these steps by developing a workplan with quantifiable targets for increasing coverage, assigning responsibility and establishing a timeline for each step, and providing support and guidance to the HMIS team on communicating with partner agencies to implement these steps. The CoC will use the HIC and HMIS to monitor progress.

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC’s geographic area.	19.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

- | | |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,000 characters)

1)To increase the percentage of DV beds covered by comparable databases to 85% over the next 12 months, the CoC and HMIS Lead will collaborate with HRA and CoC DV providers to increase usage of HMIS-comparable databases. For CoC-funded providers, we will require them to submit de-identified data for the annual CoC Evaluation, which must come from a comparable database. In conjunction with the CoC Domestic Violence Committee and Domestic Violence Rapid Re-Housing Workgroups, the CoC will continue working with DV providers to support their program data collection, including how to de-identify and submit aggregated data to the CoC according to HUD’s privacy and confidentiality standards. The CoC will also work with those providers who also operate non-CoC funded DV projects to encourage them to enter their non-CoC DV data into the same HMIS-comparable databases. 2) The COC and HMIS Lead will work with HRA and non-government CoC providers who have CoC and non-CoC projects to submit data for all their projects regardless of their funding sources, including their DV housing and social service projects.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes
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2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	NOFO Section VII.B.5.b.	

Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

1) New York City has worked with researchers to empirically identify risk factors that are predictive of shelter entry. This peer-reviewed research (including Shinn et al 2013, Am. Journal of Public Health, Efficient Targeting of Homelessness Prevention Services for Families) followed 11,000 families and 10,000 individuals who applied for services over six years. This research confirmed that while a history of homelessness is the most predictive risk factor for future homelessness, NYC’s homelessness prevention programs can most effectively target services to families who have never been homeless by providing a full range of prevention services to those with risk factors including experiencing frequent moves, severe family or landlord discord, involvement with child protective services, and eviction. The CoC further targets prevention efforts based on analysis of data from city agencies and data on neighborhood and building characteristics to estimate households are at high risk of first-time homelessness and which buildings/communities that are likely to house those at risk. 2) To reduce first-time homelessness, NYC provides \$58 million/year for prevention programs administered in partnership with not-for-profit agencies across the five boroughs to provide financial assistance, financial counseling, mediation, and assistance with relocation, public benefits and unemployment; provides funds in excess of \$160 million annually for legal services for tenants facing eviction and harassment, including legal representation under New York City’s groundbreaking first-in-the-nation Right-to-Counsel; provides rental arrears grants and rental supplements to support housing stability; and has established legally required protocols for discharge planning to prevent discharges from jails and hospitals into homelessness.3) HRA Chief Homelessness Prevention Officer Bruce Jordan oversees the strategy.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	Describe in the field below:	
1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,000 characters)

1)To reduce length of homelessness, NYC DHS requires all emergency shelters to identify viable housing options using the CAPS Survey for every household and develop service plans within 48 hours of entry to support shelter exit. NYC has made an unprecedented investment of in local rental assistance and rehousing programs, through the development of a City funded rental assistance program now called CityFHEPS for homeless and at-risk households. Since 2014, more than 175,000 New Yorkers have secured housing through rental assistance and rehousing programs, including CityFHEPS. More than 145,000 individuals moved out of shelter & into permanent housing w/ the remainder avoided entering shelter altogether by keeping their homes. 11,000 New Yorkers moved out of shelter in 2020 alone using City rental assistance programs; increasing options in the NYC PHA and S8 programs for homeless households; and developing 15,000 additional supportive housing units over 15 years. 2) In NYC, people with the longest length of time homeless are identified and housed through multiple channels. The CoC adopted CPD Notice 16-11 in 2015 to ensure prioritization for PSH based on length of homelessness. 100% of CoC-funded PSH beds are dedicated to Chronically Homeless. NYC requires CoC funded projects follow a Housing First approach to ensure access to PH quickly without barriers. The CoC finalized Coordinated Assessment and Placement System (CAPS) procedures to include a 3-level standardized vulnerability assessment that prioritizes based on length of time homeless & vulnerability. CAPS procedures include a layered assessment approach with individuals and families for early identification of potential eligibility for PSH and rental assistance programs to further inform shelter service plans. 3) DSS Commissioner Steven Banks oversees the strategy.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,000 characters)

1)NYC’s strategies to increase exits to PH include prioritizing homeless persons for placement into public housing; a 10-year commitment to develop/preserve 300K affordable housing units and require homeless set-asides in affordable housing; the Moving On initiative moving PSH tenants to

more independent settings; and a Public Engagement team focused on landlord outreach. NYC developed a new City-funded rental assistance voucher program, CityFHEPS, that can be used by households in shelter and at-risk of homelessness. CityFHEPS streamlined several different programs into one, reducing bureaucratic hurdles to obtaining subsidies & making it easier for clients, staff, and landlords to navigate rental assistance. It also better aligns the program with State and Federal rental assistance programs. HRA also protects tenants' rights via a Source of Income Discrimination Unit at HRA to assure homeless clients can rent apartments via rental assistance programs. We continue to promote placements into permanent housing through the annual CoC Evaluation, which measures both the % of exits from PSH projects into permanent housing and the % of clients in the project that either remained in the project or were placed into permanent housing. 2)The CoC strategy to increase the rate of permanent housing retention includes Critical Time Intervention & evidence-based practices for high-risk households exiting shelter in community aftercare programs across the City. HPD also uses a Housing Retention and Stabilization Service model for formerly homeless households in homeless set aside units. All households who leave shelter into PH are eligible for community-based aftercare services through the nationally recognized Homebase prevention program & landlords can also call Homebase for assistance. NYC expanded anti-eviction legal services and created universal access to counsel for low-income households over the last several years. NYC's permanent housing retention/placement rate is 98%.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

Describe in the field below:

1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,000 characters)

1)NYC worked with outside researchers and experts in the field to determine which risk factors predict shelter entry. The studies confirmed that factors such as having a history of shelter use or recently applying to shelter were the most predictive, along with frequent moves, family or landlord discord, eviction, and institutional discharge. All households applying for prevention services are screened using the risk assessments informed by this research. 2) CoC (NYC) strategies already implemented to reduce returns: expanded on-site public benefits access at prevention programs by co-locating HRA staff in the non-profit neighborhood offices; increased investment over tenfold in tenant legal services; analyzed data to improve prevention targeting; dramatically increased availability of rental assistance and anti-eviction legal services to keep rent-burdened people housed, both from the shelter and in the community; established a unit to do proactive prevention outreach among renters with housing issues. Strategies the CoC (NYC) will use in the next 12 months: continue to expand universal access to free legal services for people facing eviction in all five housing courts in NYC, expand relationships with other City agencies such as the Administration for Children's Services, training all community ACS preventive staff on housing resources, setting up a referral to

homeless prevention services, and incentivizing engagement; working with community hospitals to train staff and develop processes for homelessness prevention referrals; strengthen data analytics to improve targeting; bolster efforts to support families by providing housing as an alternative to shelter; implement a recently approved plan to increase CityFHEPS voucher levels to federal FMR standards. 3) HRA Chief Homelessness Prevention Officer Bruce Jordan oversees the strategy.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	

Describe in the field below:

1.	your CoC's strategy to increase employment income;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,000 characters)

1)All HRA employment programs include training & education as an integral part of their services to prepare clients for higher wage jobs. Additionally, programs offer post-placement training to support ongoing career & wage growth. Performance data w/ contracted providers includes information on median & average wages. NYC CoC provides support to TH/PH projects working to increase client income via DSS, the Income Access and Performance & Quality Improvement Committees. DSS data management tech assistance includes review of data quality assurance methods, how to track changes/increases in income, & ensuring annual assessments occur w/in the required timeframes. 2) NYC implemented strategies to improve employability, job-readiness & earnings potential among homeless clients through new contracts w/workforce providers to serve Cash Assistance (CA) shelter clients (the majority of sheltered homeless families w/ children) & some non-CA clients receiving a city funded housing subsidy. These contracted community orgs, some w/ a proven record of serving the homeless, provide clients w/ a comprehensive, individualized employability assessment & development of a personalized employment plan & job placement/retention services. The partnered orgs also connect clients to subsidized jobs programs targeting shelter clients w/ the NYC Dept of Sanitation & other municipal agencies as well as education, internship, & other opportunities to prepare clients for employment & increase cash income. Employers are frequently on-site recruiting for existing job opportunities. HRA assists w/ organizing large-scale recruitment events w/ a streamlined hiring process for clients & employers alike. The CoC strategy to increase employment income includes holding CoC-funded PSH, TH, & RRH projects accountable by including the % of clients who increased or gained employment income as a key metric on the annual CoC Evaluation. 3) The NYC HRA in partnership with the CoC oversees the strategy.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
	NOFO Section VII.B.5.f.	

Describe in the field below how your CoC:

1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.

(limit 2,000 characters)

1) On a monthly basis, the CoC Newsletter shares upcoming Job fairs and job postings to its 1,050+ subscribers. CoC Staff conducts outreach to employers to include upcoming opportunities in communications. The CoC Income Access Committee, through partnerships with Workforce Development programs, has expanded the CoC’s collaboration with private employers. Current members share information on employment opportunities that are then shared CoC-wide.

2) The CoC Income Access Committee regularly compiles education, internship, employment, and training opportunities to be shared via the CoC Newsletter. Non-profit members of this Committee and subscribers to the Listserv are then able to share this information with program participants. The CoC has expanded partnerships through this Committee to include public and private organizations that specialize in Workforce Development and Education and is currently working to plan formal trainings and resource guides for Non- profits so that they are aware of these opportunities and can refer program participants that are interested.

2C-5b.	Increasing Non-employment Cash Income.	
	NOFO Section VII.B.5.f.	

Describe in the field below:

1.	your CoC’s strategy to increase non-employment cash income;
2.	your CoC’s strategy to increase access to non-employment cash sources; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.

(limit 2,000 characters)

1) The NYC CoC SOAR Workgroup encourages CoC organizations to train case managers (CM) on the SOAR approach SOAR is a national program designed to increase access to the disability income benefit programs administered by the Social Security Administration (SSA) for eligible adults who are experiencing or at-risk of homelessness and have a mental illness, medical impairment, and/or a co-occurring substance use disorders. Since its inception, the use of SOAR has resulted in a 65% approval rate for SSI/SSDI, which is almost twice the national approval rate. Certified case managers apply for SSI/SSD on behalf of homeless or formerly homeless persons increasing their non-cash income. In 2020-21, 43 applications were filed by SOAR Certified CM and 28 were approved in an average timeframe of 142 days, which is consistent with the national SOAR rates. HRA Customized Assistance Services also assists HRA Cash Assistance clients with obtaining SSI. Services include first time application submission and application appeals.

2) The CoC Newsletter announces SOAR training cohorts, posts to the CoC website, and shares resources on how to apply for public benefits options including SSI, Cash Assistance, and Medicaid. HRA also shares current info about mainstream means-tested benefits to homeless services providers via correspondence, communications & Access HRA, a web-based public benefits screening, and enrollment portal.

3) HRA, in partnership with the CoC Income Access

Committee, is responsible for overseeing the strategy. The SOAR approach, in combination with the Social Securities' Sequential Evaluation, is utilized by HRA's Wellness, Employment, Comprehensive Assessment and Rehabilitation (WeCARE) to assist clients with medical and/or mental health barriers to employment access SSI/SSDI for a better quality of life.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
---	-----

3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	Yes
3.	Public Housing Agencies, including use of a set aside or limited preference	Yes
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	Yes

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
--	-----

3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	Yes
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	Yes

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
The Crotona Resid...	PSH	175	Healthcare
Housing and Reten...	RRH	182	Housing
Sakhi RRH New Pro...	RRH	180	Housing
BVSJ RRH Supporti...	RRH	172	Housing
SHERO	RRH	173	Housing
ACS Housing Stabi...	RRH	174	Housing
CHNY Housing Navi...	RRH	171	Housing

3A-3. List of Projects.

1. What is the name of the new project? The Crotona Residence

2. Select the new project type: PSH

3. Enter the rank number of the project on your CoC's Priority Listing: 175

4. Select the type of leverage: Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Housing and Retention Services

2. Select the new project type: RRH

3. Enter the rank number of the project on your CoC's Priority Listing: 182

4. Select the type of leverage: Housing

3A-3. List of Projects.

1. What is the name of the new project? Sakhi RRH New Project

2. Select the new project type: RRH

3. Enter the rank number of the project on your CoC's Priority Listing: 180

4. Select the type of leverage: Housing

3A-3. List of Projects.

1. What is the name of the new project? BVSJ RRH Supportive Services Only

2. Select the new project type: RRH

3. Enter the rank number of the project on your CoC's Priority Listing: 172

4. Select the type of leverage: Housing

3A-3. List of Projects.

1. What is the name of the new project? SHERO

2. Select the new project type: RRH

3. Enter the rank number of the project on your CoC's Priority Listing: 173

4. Select the type of leverage: Housing

3A-3. List of Projects.

1. What is the name of the new project? ACS Housing Stability Project

2. Select the new project type: RRH

3. Enter the rank number of the project on your CoC's Priority Listing: 174

4. Select the type of leverage: Housing

3A-3. List of Projects.

1. What is the name of the new project? CHNY Housing Navigation Program FY21

2. Select the new project type: RRH

3. Enter the rank number of the project on your CoC's Priority Listing: 171

4. Select the type of leverage: Housing

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

- | | |
|----|---|
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and |
| 2. | HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

(limit 2,000 characters)
 Not applicable at this time

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

- | | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,000 characters)

Not Applicable at this time

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH/RRH Component	Yes

You must click “Save” after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-3 and 4A-3a.

4A-2.	Number of Domestic Violence Survivors in Your CoC's Geographic Area.	
	NOFO Section II.B.11.	

1.	Enter the number of survivors that need housing or services:	8,700
2.	Enter the number of survivors your CoC is currently serving:	3,700
3.	Unmet Need:	5,000

4A-2a.	Calculating Local Need for New DV Projects.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

1)Our CoC calculated the number of DV survivors needing housing or services by adding the number of DV survivor households expected to be sheltered 90+ days over the course of a year in either DHS emergency shelters or HRA DV Shelters. Our CoC calculated the number of survivors our CoC is currently serving by adding our current annual allocations or expected placements into housing programs serving DV survivors across NYC, including local rental assistance dedicated to DV survivors (FHEPS B), NYCHA public housing Need-Based Priority referral placements, newly allocated Emergency Housing Voucher (EHV) program allocations for DV survivors, as well as CoC-funded PH dedicated to DV survivors, 2)The data sources include HMIS data, comparable databases used by victim services providers, & aggregate counts provided by victim services providers submitted to the CoC for HIC/PIT purposes. 3)As mentioned above, NYC has a unique right to shelter, whereby the City provides shelter for all who need it. NYC shelters DV survivors in HRA DV Shelters run by victim service providers & in DHS Emergency Shelter run by homeless service providers. Because of the right to shelter, there is no unmet need for DV survivors for shelter; the unmet need calculated by the NYC CoC is for permanent housing only – and is equivalent to the number of DV survivor households who are currently in shelter and receiving active assistance in identifying permanent housing from shelter providers. The primary barrier to permanent housing is the City’s limited affordable housing stock. FHEPS B will continue to be used widely to address the need, and in 2021, the Mayor’s specialized DV office (ENDGBV) and HRA DV providers are leading an unprecedented effort to assess, refer, and house more than 1,500 DV survivor households through EHV. This includes contracting with specialized housing navigators by victim service providers to assist in meeting the unique housing barriers experienced by DV survivors & families.

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.	
	NOFO Section II.B.11.	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects–only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Sakhi for South A...
New Destiny Housi...
Ladies of Hope Mi...
The Partnership f...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2021 Priority Listing:

1.	Applicant Name	Sakhi for South Asian Women
2.	Rate of Housing Placement of DV Survivors–Percentage	90.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	90.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

1) Sakhi currently has 13 clients enrolled in our RRH program all of whom meet HUD’s criteria as being a survivor of DV. We have not failed to place any of these 13 participants in housing. Nine clients are already in apartments and four are currently working with our housing staff searching for a suitable apartment. We are confident the remaining four will find apartments. All nine clients placed in apartments remain housed and no one has left the program. As the program grows, we expect a drop in placement and retention and are projecting 90% above.

2) Our data source is a customized Salesforce database and supplemental tracking spreadsheets. We are in the process of transitioning to FootHold Awards for HMIS data tracking and reporting.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;

3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,000 characters)

1) We enroll clients in our RRH program on a rolling basis to quickly move survivors to safe affordable housing. Sakhi’s case managers screen clients for potential participation in our RRH program during intake and as part of ongoing case management.

2) Sakhi exclusively works with survivors of gender-based violence. Virtually all of our clients come to us via our existing communication channels (phone calls to our helpline, text messages, or e-mails from the general public). Sakhi participates in CAPS as appropriate for a DV RRH program.

3) Sakhi links survivors to mainstream resources through one of three supportive service programs: 1-AV Program (DS Program): In the AV Program, Sakhi clients work 1:1 with a full-time (FT) staff AVP Advocate who provides comprehensive case management that includes: crisis response, safety planning, ongoing emotional support, counseling, referrals to internal and external services, and navigating the systems and agencies of a country that is foreign to them. 2-Economic Empowerment Program (EE Program): Sakhi clients are internally referred to our EE Program from our AV Program. When a Sakhi AVP Advocate identifies that a financial need is a barrier to someone’s safety, survivors are internally referred to Sakhi’s EE Program. 3-Counseling: Sakhi offers multilingual mental health counseling services to survivors. Sakhi’s mental health counselors provide referrals to no-to-low-cost culturally sensitive doctors and providers in Sakhi’s growing partner network and follow up with physicians and psychiatrists.

4) Sakhi offers monthly meetings to all survivors enrolled in our Housing Programs. Planning for the end of housing subsidies begins from when a client is prepared to engage in those discussions. In addition, all Sakhi clients have in-house access to 1) employment preparation and placement 2) financial management and literacy including credit repair and 3) access to education and training.

4A-4c.	Ensuring DV Survivor Safety—Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:

1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

- 1) Our services are trauma informed and survivor centered. All of Sakhi's advocates, including Housing staff, undergo training in trauma-informed practices and safety planning. Sakhi's Housing Program provides survivors with information on tenant rights, resources, and services available both in-house and external resources. We ensure that clients are placed in housing appropriate to their needs based on individual intakes and assessments. For example, we do not place clients with Order of Protections in the same borough as their abusers.
- 2) All intakes are done either remotely when survivors feel safe or in a private office at one of Sakhi's two confidential locations. Our advocates have private offices with curtains and noise-cancelling machines for privacy. If both members of a couple request services from Sakhi, we ensure that each member of the couple is assigned a different Sakhi primary case manager and that any in-person sessions are scheduled separately.
- 3) Sakhi maintains links with landlords, realtors, assists with housing applications, moving, and mediates with landlords. Sakhi's Housing Program Manager works with clients to implement safety measures: 1) working with landlords to improve security 2) keeping cell phones with emergency numbers 3) planning escape routes 4) ensuring abusers do not discover locations 5) developing secure methods of communicating. Our Housing Program Manager supports clients by locating and securing housing through a scattered-site model located in safe communities in NYC accessible to public transportation, potential employers, and community amenities.
- 4) NA Sakhi does not operate any housing units.
- 5) NA Sakhi does not operate any dedicated units and/or congregate living spaces.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

All of our RRH clients work with an AVP (Anti-Violence Program) Advocate who acts as their primary case manager at Sakhi and routinely monitors survivor safety and revises safety plans as necessary. In addition, Sakhi's Housing Manager offers monthly check-in meetings with all RRH participants and among other topics, assesses if their apartment remains secure and habitable. Organizationally, Sakhi rigorously collects qualitative and quantitative data for both formative and summative purposes, including outcomes related to safety. All data is regularly reviewed by Programs staff to ensure we have an informed understanding of the issues our community faces. Our data is then translated into analytical program reports on a quarterly basis.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
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NOFO Section II.B.11.

Describe in the field below examples of the project applicant’s experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1) In September 2018, the Department of Justice’s Office on Violence against Women (OVW) awarded Sakhi a three-year \$465,129 grant to launch and operate a housing program in which we offer housing assistance in the form of tenant-based rental assistance and voluntary support services for survivors of DV. In October 2021, this grant was renewed for another four years at \$675,000. This program is aligned with Housing First principles and prioritizes participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences. Our recent renewal is evidence of our success meeting the requirements of this program.

2) Sakhi does not use punitive interventions and offers all of our services, including housing assistance, for free and without precondition. The four key outcomes that Sakhi is committed to achieving with all survivors are: a) safety b) healing c) power, and d) liberation.

3) Sakhi has a robust in-house mental program that offers culturally and linguistically appropriate individual counseling and support groups facilitated by licensed in-house social workers. Sakhi has also incorporated trauma-informed care across our organization from intake protocols to practices for case management.

4) All survivors working with Sakhi develop individual service plans with advocates that emphasize their personal goals and interests. For example, our Economic Empowerment (EE) program integrates highly personalized and strengths-based 1:1 job preparation and placement with intentional long-term collaborations with employers, to move survivors into employment and financial independence. EE Advocates work individually with survivors to create individual service plans that outline their goals and the steps necessary to achieve financial self-sufficiency. EE Advocates help clients: enroll in public benefits, repair their credit; find and apply for jobs, improve their personal financial management and pursue formal education and training. For example, Client JG, who is in our housing program, enrolled in a medical assistant training course that has strong potential for a high-paying job upon completion. JG also received a \$1,500 scholarship from Sakhi’s Swarna Memorial Fund.

5) Sakhi was founded to promote cultural responsiveness and inclusivity. While our services are open to all, our target population is survivors of gender-based violence (GBV) who trace their origins to South Asian countries including Bangladesh, Bhutan, India, the Maldives, Nepal, Pakistan and Sri Lanka, as well as members of the South Asian diaspora such as the Indo-Caribbean community. Our executive, board, and program leadership are all of South Asian descent reflecting the communities we serve. Sakhi's staff collectively speak eight South Asian languages, many fluent in multiple languages, and includes survivors of gender-based violence. Our staff participates in regular training on equal access, cultural competence, and nondiscrimination. Recent staff training topics include gender diversity and supporting LGBTQ+ communities.

6) Sakhi offers survivors numerous social activities that reduce isolation, provide space for constituents to confide in each other, build community, and to simply have fun together. Sakhi's "Chai and Chat" peer support groups provide a safe space to develop coping mechanisms. Sakhi's popular "Navigate Your City" Program offers field trips to New York City landmarks. One support group participant says: "For 17 years I wondered if all I experienced was my fault. Connecting with you all showed me how wrong I was."

7) Sakhi supports families through our Youth Empowerment Program (YEP), which seeks to prevent the cycle of violence and provides: leadership development, peer support, and resources addressing health, education, and parenting workshops.

4A-4e.	Meeting Service Needs of DV Survivors--Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

1) Sakhi meets the service and safety needs of DV survivors experiencing homelessness through our Anti-Violence (AV) Program and Economic Empowerment (EE) Programs. These programs provide ongoing case management services to survivors while they are being quickly placed into permanent housing. Sakhi's AV Program is a survivor's first and ongoing source of support. Sakhi's EE Program helps clients address short-term and long-term financial goals. All of these supportive services are optional for clients receiving Tenant-Based Rental Assistance. In the AVP Program, Sakhi clients work 1:1 with a full-time Advocate who provides comprehensive case management that includes: crisis response, safety planning, ongoing emotional support, counseling, referrals to internal and external services, and navigating the systems and agencies of a country that is foreign to them. We accompany survivors to court hearings and public support agencies, hold multiple legal clinics providing pro-bono immigration and family law assistance, provide interpretation in multiple South Asian languages, and host weekly support

groups. Sakhi clients in the AVP Program may also be internally referred to other Sakhi programs (e.g. counseling, economic empowerment), based on their particular needs and goals. Sakhi AVP Advocates continue to work directly with clients and coordinate with other Sakhi staff if they are additionally participating in other services.

2) Through our EE Program, Sakhi helps survivors achieve safety and self-sufficiency. Many survivors cannot leave abusive situations due to their inability to obtain safe housing, food, or ensure that their children continue their education. Accordingly, our EE Program provides them with the tools, skills, and education to become the head of their household. 2) Sakhi Client B (PT) has been a victim of domestic violence since her son was born. She got an Order of Protection against her husband who had to leave the house. B continued to stay with the in-laws in the same house as she was unable to afford her own place. Her in-laws continued to abuse her and B fell into deep depression. Sakhi's Counseling Advocate was supporting B with mental health counseling. Sakhi then enrolled her in our Housing Program which provided her direct rental assistance and helped her find her own apartment. A Sakhi Economic Empowerment Advocate also helped B with her employment and manage her finances. Today, she has improved her situation as she is able to work more hours and is living independently in a safe apartment.

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation.	
	NOFO Section II.B.11.	

Provide examples in the field below of how the new project will:

1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1) This new project will continue our scatter site model to best serve the needs of survivors. The scattered site model allows survivors to live in an apartment in their preferred community within NYC. Client A (JG) was referred to Sakhi's Housing Program in April 2021. She was living with the abuser at the time but wanted to flee as the physical, financial and psychological abuse got unbearable. A worked as a housekeeper in a hotel but due to the pandemic her job was reduced to part-time, working only weekends. Her abuser expected her to pay half the rent which she could not do. Sakhi enrolled A in it's HUD RRH program and in May 2021 she was housed. As soon as she moved out of the abuser's apartment, Sakhi got her an education loan for a job training program.

2) This new project will reflect Sakhi’s commitment to an environment of agency and mutual respect. This new project will not use punitive interventions and we will offer all of our services, including housing assistance, for free and without precondition. The four key outcomes that Sakhi is committed to achieving with all survivors are: 1) safety 2) healing 3) power, and 4) liberation.

3) All participants in this new project will have access to our robust in-house mental program that offers culturally and linguistically appropriate individual counseling and support groups facilitated by licensed in-house clinical social workers. Sakhi has also incorporated trauma-informed care across our organization from intake protocols to practices for case management.

4) This new project, like all of Sakhi’s programs, will emphasize participants’ strengths, goals, and personal aspirations. All survivors in this new project will have the opportunity to develop individual service plans with advocates that include personal goals and interests.

5) Sakhi was founded to center cultural responsiveness and inclusivity. Our target population is survivors of gender-based violence (GBV) who trace their origins to South Asian countries including Bangladesh, Bhutan, India, the Maldives, Nepal, Pakistan and Sri Lanka, as well as members of the South Asian diaspora such as the Indo-Caribbean community. Our executive, board, and program leadership are all of South Asian descent reflecting the communities we serve. Sakhi’s staff collectively speak eight South Asian languages, many fluent in multiple languages, and includes survivors of gender-based violence. Our staff participates in regular training on equal access, cultural competence, and nondiscrimination. Recent training topics include gender diversity and supporting LGBTQ+ communities.

6) All participants in this new project will have access to numerous social activities that reduce isolation, provide space for constituents to confide in each other, build community, and to simply have fun together. Sakhi’s “Chai and Chat” peer support groups provide a safe space to develop coping mechanisms. Sakhi’s popular “Navigate Your City” Program offers field trips to New York City landmarks.

7) All participants in this new project will have access to our Youth Empowerment Program (YEP), which seeks to prevent the cycle of violence and provides: leadership development, peer support, and resources addressing health, education, and parenting workshops.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1. Applicant Name	New Destiny Housing Corporation
2. Rate of Housing Placement of DV Survivors–Percentage	71.00%
3. Rate of Housing Retention of DV Survivors–Percentage	100.00%

4A-4a. Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
NOFO Section II.B.11.	

Describe in the field below:

1. how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2. the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

1. The housing placement rate was calculated as the number of individuals who were placed in housing in the prior contract year (6/1/2020 - 9/30/2021) divided by the number of individuals who were either placed or exited the program before placement in that period. Only program participants screened in that date range were included due to differences in program process prior to the start of the previous contract. All placed participants screened during the prior contract year are currently housing in the unit in which they were placed.

2. Our data is maintained in Exponent Case Management, a secure, HMIS comparable cloud-based database.

4A-4b. Providing Housing to DV Survivor–Project Applicant Experience.	
NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1. ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2. prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3. connected survivors to supportive services; and
4. moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,000 characters)

1. For each participant, upon entry into the program, staff conduct an intake, which includes a safety assessment and housing barriers and search assessment. These assessments allow survivors to voice their needs in terms of the type of permanent housing they need, and prepare the housing coordinator to begin assisting survivors with their housing search. The Manager of Housing Partnerships is responsible for building new landlord partnerships to provide a wider variety of housing options for participants to consider. Outreach

regarding vacant units is determined based on the participant's stated housing preferences and the length of time they have been awaiting placement.

2. HousingLink receives referrals directly from New York City Family Justice Centers (FJC). Survivors who are in a NYC Human Resources Administration (HRA) or New York City Department of Homeless Services (DHS) are referred to an FJC.

While homeless domestic violence survivors are not yet being matched through New York City's Coordinated Assessment and Placement System (CAPS), New Destiny leadership is helping to lead the discussion on vulnerability assessment and prioritization for this population and is committed to using the tools and processes available at the time of rent-up for this project.

3. Staff connect program participants to support services that can address issues that might impede access to housing or housing stability. Staff also help survivors to create budgets, and to resolve legal and financial issues. The Coordinators and participants regularly communicate to re-assess housing and service needs while helping them navigate the housing search and application process. This is primarily conducted through monthly check-ins, as well as more frequent communication as needed.

4. Aftercare, provided for up to two years after placement in an apartment, helps foster housing stability. Since program inception in 2014, 96% of survivors connected to apartments have remained stable in their housing for one or more years.

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:	
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

1. Housing Coordinators receive training on a variety of topics related to domestic violence when they join the team through an orientation series provided by the Mayor's Office to End Domestic and Gender-Based Violence. The orientation series provides training to HousingLink staff on topics of safety planning, engaging in trauma-informed practices, and engaging in client engagement skills that consider race, culture, gender identity, and sexual orientation.

In addition, HousingLink staff is able to refer domestic violence survivors to service providers based at the five borough Family Justice Center when safety concerns overlap with legal or counseling needs. Housing Coordinators can

also refer participants to low-cost cell phone plans and to technology safety consultations provided by Clinic to End Tech Abuse (CETA) at Cornell Tech.

2. Due to the pandemic, most intake appointments are currently conducted virtually. However, HousingLink staff are able to make arrangements for participants who need to meet in-person due to safety or other reasons. In-person meetings are conducted in private office spaces. Phone appointments are accommodated with the participant to ensure that they have access to engage in the conversation safely and privately.

3. Program participants are single adults. In the event that a couple enters the program, separate interviews would be conducted.

4. In the assessment of housing barriers and search preferences, participants are asked about geographic preferences, unit size, and other factors they need to consider for their housing. Staff use a rental assistance contribution to calculate the participant's contribution based on their income and the cost of their housing. Adjustments to this plan may be made to factor in expenses such as childcare, education, or medical, and the term of the plan is determined between the housing coordinator and the participant.

5. New Destiny does not own/manage the buildings in which the units are located. The program partners with reputable landlords who maintain high quality units that include required safety measures.

6. Units are in permanent housing that do not have confidential addresses. New Destiny does not share building addresses and maintains all participant information in a secure case management database.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

HousingLink provides regular monthly check-ins with all participants while they are enrolled in the program. Any participant who is experiencing immediate safety concerns will receive safety planning either from their Housing Coordinator or from their referring case manager. Check-ins may become daily or more frequent until the safety concerns have been addressed.

Check-ins are maintained for the participant's duration in the program, including post placement to ensure they remain safe in their housing. If any new safety concerns arise after a participant moves into permanent housing, housing transfer options and other resources are assessed to prioritize the participant's safety. Participants are able to be referred to the city's Alternatives to Shelter Program, which allows domestic violence survivors to remain in their home with a safety plan and an alarm system.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant’s experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1. The program prioritizes participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences as described above.

2. & 3. Most of the individuals that New Destiny assists are women of color with children who have experienced trauma due to domestic violence and homelessness, racism, sexism, and poverty. Recognizing trauma and its long-term effects are critical for both social service providers and property maintenance staff. New Destiny has invested in trauma-informed care training to address this need. Anger, depression, and self-sabotage — manifestations of trauma—can pose obstacles to asking for support. Understanding the source of resistance is critical for staff who are trying to engage and assist survivors. These same behaviors may also make it difficult for survivors to retain permanent housing..

New Destiny’s direct services use a trauma-informed approach and recognize that survivors have been impacted by both the trauma of domestic violence as well as homelessness. In 2017-18, New Destiny worked with a consultant from The National Council for Behavioral Health to guide the organization in integrating trauma-informed care into service provision which included workshops for staff on trauma and developing materials for new staff and to inform survivors about trauma informed care. Services are voluntary, use a strengths-based lens, and provide survivors with safety, respect, and choice.

At New Destiny, trauma-informed service provision includes awareness that many survivors have experienced homelessness in addition to domestic violence, a trauma that is often complicated by the fact that many low-income survivors have never lived alone, held a job, or managed their own finances. The children of survivors have also been traumatized by domestic violence, which can affect their academic and social success, and their interactions with their parents.

New Destiny prioritizes hiring staff who have experience working with survivors

and/or an empowerment-based model of service delivery and individuals with lived experience of homelessness and/or domestic violence. Experience and research have shown that more immediate trust and frank conversations can lead to more immediate housing. Our direct service programs also prioritize hiring staff who are bilingual, to meet the needs of survivors who have limited English proficiency. Current HousingLink staff speak Mandarin Chinese, Cantonese, Bhasa, and Spanish

All direct service staff receive training in trauma informed care. HousingLink staff receive trauma-informed training through the staff training that is provided through the Family Justice Center orientation. Additional trainings are also made available to staff on topics such as motivational interviewing, de-escalation techniques, technology abuse, and other topics.

4. The program uses an assessment that emphasizes participants' strengths and preferences. This assessment is the basis for developing a housing plan that guides the search process. Post placement in a unit, program staff collaborate with the applicant to develop a plan that will help them work towards goals and aspirations.

5. New Destiny's work is designed to reduce the barriers posed by ongoing racism and sexism for the very low-income domestic violence survivors. Recognizing the variety of experiences that staff of all levels bring to work, we have created a Diversity Equity Inclusion Committee that includes a diverse set of voices with the goal of reviewing how New Destiny incorporates diversity throughout the organization. Comprised of 10 individuals from a range of backgrounds/culture and across programs and all levels of the organization (including a board member), the Committee is looking at the organization's culture, communication styles, and values systems.

In addition to the well-documented discrimination that people of color experience in seeking housing, survivors we assist are disadvantaged by financial abuse which can result in housing court records, debt issues and poor credit. In addition, most of the individuals we assist are low-wage earners with irregular incomes that contribute to the difficulty of obtaining and retaining affordable housing.

6. & 7. At our permanent affordable buildings, a wide range of support services are offered, both one-on-one counseling and case management as well as therapeutic, educational, recreational children's and family activities. Services for children help them to address the trauma of having witnessed domestic violence and to meet their social and academic needs. Workshops for parents include child development and challenges related to parenting. Staff encourage tenants to participate in building activities and are available to help tenants get settled in the building and community. Group activities such as Conversation Café provide parents with an opportunity to share concerns and discuss programming that they would find useful.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

1. HousingLink services are offered at NYC’s five borough Family Justice Centers (FJC), one-stop service centers that offer a wide range of free services for domestic violence survivors. The HousingLink team acts as a Single Point of Access for those seeking housing assistance at the FJCs; survivors that request housing assistance are triaged to HousingLink. Since its inception in 2014, HousingLink has connected 173 households to affordable apartments and 96% of those placed in housing have remained stable in their housing one or more years. Critical to the program’s success – both placements and housing stability – is a continuum of services described below.

HOUSING ORIENTATIONS

On site at the FJCs and at domestic violence shelters, HousingLink offers regular group orientations on how to obtain affordable housing in NYC including housing options and eligibility requirements, rental subsidies, housing application process, tips for being a strong applicant in a tight housing market, and how to overcome common barriers to housing.

HOUSING CONSULTATIONS

After attending an orientation, staff conduct an intake and safety assessment with survivors who are interested in participating in HousingLink and then, using a Housing First model, immediately begin assisting survivors with their housing search. The assessment includes an analysis of issues that can impede access to housing (e.g., safety, debt, housing court records, and criminal background); a review of housing and safety needs as well as the best available options; services and referrals to help eliminate or reduce housing barriers; and whether the applicant requires short-term rental assistance beyond the first month’s rent and security deposit. Staff also help survivors to create budgets, and to resolve legal and financial issues. The Coordinators and participants regularly communicate to re-assess housing and service needs while helping them navigate the housing search and application process.

HOUSING CONNECTION

Staff help survivors to find safe, high-quality, affordable apartments. Through relationships with trusted for-profit and nonprofit landlords, the program has access to apartments throughout the city that can meet safety concerns of survivors and are close to public transportation so that they can access employment or further their education and their children are near schools.

AFTERCARE

For up to two years after placement in an apartment, staff check in with placed individuals monthly by phone, text or email to assess issues that could impede housing stability. If needed, staff refer individuals to specialized services such as physical or mental health, vocational programs, or legal assistance. Staff also help individuals to address any problems with the apartment.

2. The story below shows how HousingLink’s supportive services keep program participants stable:

Naomi

Naomi and her two sons were thrilled when, with assistance from HousingLink, they moved into their new apartment. Prior to this, she had been living in an apartment she shared with her abuser, a gang member who even from prison continued to threaten her. Naomi had been out of work for almost a year as part of her safety planning process because she was afraid to look for a job while she was living in an apartment known to her abuser.

Once she was safely settled in her new apartment, Naomi was eager to get a new job. The HousingLink Coordinator referred her to an economic stability specialist who assisted her with updating her resume. Unfortunately, a new barrier arose -- she was unable to pay for daycare for her younger son so that she could search for a job. Fortunately, with funds from New Destiny's Tenant Emergency Assistance Fund, HousingLink was able to cover the cost of approximately 3 months of daycare for her son, giving her time to look for a job and helping her to become financially stable before she began paying for daycare on her own.

Naomi started a job as a nutrition assistant two months after HousingLink made the first payment towards her son's daycare. After establishing a steady income, she was able to start on her next goal, building credit. The assistance HousingLink provided did more than meet an immediate need for daycare for her son -- it allowed Naomi to achieve greater self-sufficiency and set new goals that had once seemed out of reach.

4A-4f.	Trauma-Informed, Victim-Centered Approaches--New Project Implementation.	
	NOFO Section II.B.11.	

Provide examples in the field below of how the new project will:

1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1. Participant choice is fundamental to all placements facilitated by HousingLink. In addition to increasing the types of housing available through HousingLink partners, HousingLink has also made it feasible for participants to move into housing they identified through their own housing search after completing all necessary steps to ensure rent reasonableness and inspection standards are met. This has allowed participants to access housing in neighborhoods and apartments where they want to live. One example of this is a Mandarin-speaking participant who was able to secure an apartment with a

landlord who shares her common language. Maintaining a multilingual staff has also contributed to this success, as this can reduce the barriers between participants and staff, as well as between participants and prospective landlords.

2. To ensure transparency and promote an environment of agency and mutual respect, HousingLink begins engagement with new participants through a group orientation. This orientation outlines the services that HousingLink provides, introduces to the participants the types of housing options available, and explains the structure of rental assistance. This way participants are able to ask freely questions and learn from each other's questions. In addition, each participant signs an enrollment agreement prior to intake which outlines the responsibilities of both participants and staff during their participation in the program, as well as opportunities to submit grievances to the Director of HousingLink. HousingLink is also developing opportunities for survivors to participate in the design and decision making of the program.

3. All direct service staff collaborate with survivors to help them address their housing needs and remain stable, free from new incidents of domestic violence and to begin to heal from the trauma of having been both homeless and a victim of domestic violence. Program assistance starts where the survivor is, focusing on his/her preferences and goals, and desire for supportive services. Services can be modified over time as needed such as personal goals or circumstances such as employment change.

Staff provide program participants about trauma-informed services that are available at the New York City Family Justice Centers including counseling. In addition, program staff and participants have been able to access virtual trauma-informed yoga classes facilitated by a partner agency.

4. The Housing Search Self-Assessment that is provided to all participants upon completion of orientation gives them an opportunity to reflect on strengths that they can bring to their housing search and what they have already accomplished. It also allows them to reflect on what resources and supports they may need to overcome barriers, so that the conversation of supportive services can be initiated by either the participant or the staff. Action plans also are used to leverage participants' strengths to support them in progressing towards their goals.

5. Trainings on cultural competency, gender identity, and sexual orientation are included in the Family Justice Center orientation provided to all new HousingLink staff. In addition, standardized tools such the rental assistance contribution plan are set up to create equal access but still offer sufficient flexibility to participants' whose circumstances require a greater level of assistance.

6. & 7. Since the project uses scattered sites, the initial group orientation is currently the primary method that allows participants to engage in a group format within HousingLink. However, HousingLink staff is able to facilitate referrals within the Family Justice Center network to peer groups, group yoga sessions, and other resources. Parenting support referrals are also available. Participants are able to receive assistance with childcare expenses if this is a barrier to accessing and maintaining housing.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2021 Priority Listing:

1.	Applicant Name	Ladies of Hope Ministries – Rapid Rehousing
2.	Rate of Housing Placement of DV Survivors–Percentage	100.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	75.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

1) Our project aims to serve 100% domestic violence survivors through Rapid Rehousing and expect that at least 75% will retain their housing. Our retention calculation takes into account that 25% of survivors may in fact return to their abuser based on our current administrative data.

2) Research has shown victims often return to their abusers for a number of reasons such as money, children, fear, pets, and religious beliefs. While our project would be creating programs to address these barriers, we also recognize some participants will return to their abuser.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3.	connected survivors to supportive services; and

4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.
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(limit 2,000 characters)

1) Our agency currently has established relationships with New York City jails as well as with New York Department of Correction as we prioritize our referrals to serve individuals fleeing domestic violence. We are cultivating partnerships with Family Justice Centers to further identify victims that may need to transition to Hope House while identifying safe and affordable housing.

2) Our partnerships include Warm Inc, Osborn Association, and Exodus and are excited to be part of Coordinated Entry. The agency Housing Director has over 10 years of experience working with Coordinated Entry and several CoCs. As we work with the community agencies, we can identify participants to expedite them to housing with established landlords in the area.

3) As we welcome participants to our current program, Hope House, Case Managers and Housing Specialists collaboratively review individuals' living plans on a bi-weekly basis with participants to document progress and process any new barriers that may have emerged. Participants are at the center of the decision-making process and will have choice in how to develop their plan and the steps required to overcome them. Through this process, housing specialists will identify housing needs with program participants. This will include the location, number of bedrooms, rent reasonableness calculations, and other amenities that may be needed.

4) Participants will have access to a number of agency program opportunities. This will include our Pathways 4 Equity (P4E) program where we offer participants to engage in a 12-month career fellowship program. Angel Food is a program aimed at connecting free health food to individuals and families which participants will have access to. Participants will also have access to case managers where they can work on budgeting skills, education opportunities, employment skills, and address other barriers that could potentially affect their future sustainability.

4A-4c.	Ensuring DV Survivor Safety—Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:	
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

1) The staff at Ladies of Hope Ministries receive formal training on safety planning through outside and internal training. LOHM provides thorough training

to front line staff and leadership on Trauma Informed Care practices as well as Motivational Interviewing. LOHM also works with facilitators to conduct training on Perpetrators of Domestic Violence; Responding to Domestic Violence: Services Provided; and Responding to Domestic Violence: How We Do The Work.

2) The space used to conduct intake, safety planning, and case management is carefully considered through the participants choosing as well as safety for staff. This can include a supportive service facility in a conference room or advocate office.

3) In the event we intake a couple, separate interviews can be conducted to provide a safe space. 4) When discussing safe spaces, case managers will identify what participants feel is safe for them. This can include supportive services, rental assistance, or housing options. Case managers will honor a participant's choice while ensuring all relevant information is provided.

5) LOHM will collaborate with the participant to identify issues of safety and resolutions to ensure safety. This may include working with property owners to add additional lighting, identifying self-defense classes, changing phone numbers, and creating new transit routes.

6) LOHM will ensure safety by verifying confidentiality policies are followed, providing semi-annual training, and ensuring Release of Information documents have been completed when necessary. Participant files, addresses, and contact information will be accessible only to program staff and supervisors. Our program also welcomes ongoing participant feedback and survey information that is utilized to measure feelings of safety for those served through our program.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

The safety of our participants is of utmost importance. LOHM will ensure safety by verifying confidentiality policies are followed, providing semi-annual training, and ensuring Release of Information documents have completed when necessary. Participant files, addresses, and contact information will be accessible only to program staff and supervisor. Our program also welcomes ongoing participant feedback and survey information that is utilized to measure feelings of safety for those served through our program.

In the event a participant does not feel safe in their home, we will collaborate with the participant to identify issues of safety and resolutions to ensure safety. This may include working with property owners to add additional lighting, identifying self-defense classes, changing phone numbers, and creating new transit routes.

Through participant feedback and relevant data, LOHM believes the best way to ensure safety is to inquire with the participant and identify what they need to

feel safe. Our agency continues to explore methods to evaluate safety and will make adjustments to the program as we expand.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant’s experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1)LOHM promotes participant choice by allowing survivors to choose their own housing, supportive services, and agency referrals. Housing specialists will assist in identifying appropriate and safe units that meet the needs of our program participants. This includes identifying appropriate neighborhoods and resources for survivors to move forward on their path to healing.

2) LOHM is committed to healing and promoting personal growth for our participants. We believe in progressive engagement removing punitive interventions as a form of interaction. Our agency builds relationships with trust and understanding as we assist our participants through the most difficult times they face. To do that, we maintain consistency to demonstrate our commitment to those we serve.

3) Our agency is strongly rooted in trauma informed care. During onboarding, staff attend several training sessions to understand the principles and practices surrounding trauma informed care. Program Supervisors work closely with staff members to ensure practices are being utilized in participant interactions and the policies implemented. We currently offer several healing circles and will have partnered with a clinical social worker lead Seeking Safety for program participants. Through our partnerships in the community, we can offer connections to mentorships, spiritual needs, and other resources.

4) There are several ways LOHM focuses on participant strengths. During the intake process, we include several questions to identify participants' internal strengths and resourcefulness. We also include The Clifton StrengthsFinder (CSF) which often allows participants to see their strengths instead of focusing on their current struggles or what may be deemed as a weakness. This process allows the participant and case manager to speak in a positive manner

on the strengths and brainstorm other ways to build the relationship.

5) Ladies of Hope Ministries strives to be culturally responsive and inclusive through cultural competency, racial equity, and inclusion training. LOHM has policies on nondiscrimination for employees as well program participants.

6) As we identify barriers with participants, we encourage participant choice through Individual Service Plans, thus empowering those we serve to develop skills and education to more effectively manage their lives. Should a participant be in need of our additional programs such as P4E, Angel Food, FACES; we have the ability to enroll directly and start services immediately. Participants can also disenroll at any time without repercussion to other services. If a participant is needing additional services, we work with our established community partners and access the Unite Us referral process.

7) As barriers are identified through case management and trauma screenings, we often find the need for additional services for parenting. Through our community partnerships, we are able to identify providers who can support participants in completing parenting classes, identifying child care, and classes on proper discipline.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

1) Effective intervention begins as soon as a participant is connected with the Ladies of Hope Ministries. We start with a conversation and assessment to better understand a person’s past trauma and how trauma may be impacting their decision-making and relationships. We measure effective intervention through reducing risk, addressing loss, and creating safe ways to build healthy relationships. Case Managers collaborate with participants to create an individualized living plan that identifies potential barriers and short and long-term goals to work towards including physical and mental health, family reunification, financial management, and education or career pathways. Through our HOPE Scale model of supportive programming, we have both in-house and also community offerings, such as restorative justice circles, journaling, self-empowerment classes, art and music therapy, and movement-based classes to support conflict resolution, de-escalation, and positive self-image.

2) Our agency has extensive partnerships with other agencies in the Continuum of Care. We have partnership agreements with Osborne Association, Warm Inc, Women’s Community Justice Project, Exodus, Neighborhood Women’s Collective, and the Women’s Project. We plan to further expand our referral sources by cultivating partnerships with local Family Justice Centers. Our goal is to include all community agencies that serve individuals and families

impacted by domestic violence. Our agencies work collaboratively to meet the needs of those we serve in overcoming barriers for sustainability. Through these partnerships we are able to provide additional supportive services for survivors such as legal counsel, financial assistance, and support groups.

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation.	
	NOFO Section II.B.11.	

Provide examples in the field below of how the new project will:

1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1) Our program will identify potential participants most at risk through needs assessment and vulnerability index. The highest need participants will be prioritized for rapid placement to housing. Through our established landlord contacts, we can quickly identify units that will meet the needs of individual preference.

2) Participants will be given the autonomy to engage as they feel comfortable. Case managers will utilize progressive engagement to build trust and security with participants. Our program imposes no punitive interventions.

3) LOHM provides participants with access to several resources internally and externally. The intake process includes identifying trauma, strength based assessments, and everyday living skills. Through collaboration, participants will be provided with information on therapy services, trauma, healing, and everyday living skills. Case managers will act as facilitators for things such as budgeting, meal planning, coping skills, and grocery shopping.

4) Through the use of Clifton Strengthfinder (CFS) we assist participants in building on strengths and not weaknesses. With individual service plans, participants can collaborate with case managers in identifying what goals to set for themselves and the steps to achieve them. LOHM understands that each participant will progress at different levels, so emphasizing individual growth is a standard we continue to measure.

5) Participants will be provided a copy of the agency nondiscrimination policy as well as procedure should they feel discrimination has occurred. Participants will also be provided a copy of the agency policy on cultural responsiveness and

inclusivity.

6) LOHM will provide access to several community partners as well as internal programs. Our agency also offers peer-to-peer support with several staff members, P4E, Angel Food, Faces of Women Imprisoned, and Reproductive Justice. Should a participant identify additional support, case managers and program supervisors will identify community resources and connections for that individual.

7) LOHM will provide domestic violence support groups and classes such as seeking safety. Through partnerships with Family Justice Centers, case managers will assist in making referrals for parenting support, childcare, and discipline classes.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	Applicant Name	The Partnership for the Homeless
2.	Rate of Housing Placement of DV Survivors–Percentage	80.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	70.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

1) The Partnership uses ServicePoint, a comparable database meeting HMIS Data Standards and minimum standards of HMIS privacy and security requirements, including HUD's recent reporting standards and comma separated value (CSV) format specifications. Performance data tracks both placement and rate of housing retention for those experiencing DV. Data will be input in the system by the Case Manager, Housing Specialist, and Community Outreach worker at the point of service. When in the field, staff use

secure mobile devices discreetly. The Data Manager conducts quality control, data integrity, and security monitoring on an on-going basis to ensure protection of private, personal, information (PPI) and required data reporting.

2) PPI is not entered into HMIS. Administrative data is captured by NCheng, LLP. The contractor follows generally accepted accounting practices (GAAP) including allocation of personnel costs, overhead/administrative/general operations, and accounts payable/receivables.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,000 characters)

1) To ensure expedient placement of clients into safe & affordable housing, The Partnership will employ 1 case manager (CM), housing specialist & community outreach worker to move clients into secure housing by assisting w/ lease agreements, advocating w/ property owners & assisting w/ negotiating utilities. CM support includes ensuring clients have appropriate furnishing, food, clothing, transportation & childcare to keep clients in secure housing & improving clients ability to maintain housing as they move from TBRA to permanent, affordable housing.

2) CE is a requirement & the program works with the NYC HRA through use of the CAPS which incorporates HUD requirements. CAPS contains the Coordinated Assessment Survey & the Supportive Housing Application. The program collaborates w/ existing networks of shelters, drop-in centers, private & govt housing providers, govt agencies & advocate agencies to identify clients. Priority is given to clients residing in NYC where DV accounts for 30% of people entering DHS shelters. Priority is also be given to the most vulnerable people experiencing IPV/DV: women with children, women of color, transgender women & immigrant women.

3) The CM will conduct an initial assessment of the client's needs to determine appropriate services, & w/ the client create a service plan, refer the client to wrap around services within the org (health & well-being services & financial literacy training) & establish referrals for needed specialized services.

4) The CM ensures that clients maintain PH by following their service plan w/ established specific & mutually agreed goals that address clients’ needs w/ regular contact on a daily, weekly or monthly basis. The peer Outreach worker will help clients attain & maintain PH by conducting home visits, meeting clients at community locations, and contact calling. The CM will connect clients to services that ultimately aid in housing stability, such as employment, education,

childcare & specialized health services.

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:	
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

1) Staff receive training in danger/lethality assessment using proven DV best practices models. Safety planning training includes building staff skills to formulate safety plans in collaboration with the client and centering the client in designing and implementing the safety plan: Safety plan tools include safety during a violent event; safety when preparing to leave; safety in their own residence; legal safety resources; safety on the job and in public; safety and sobriety; safety and emotional health; securing documents and document mobility.

2) The Partnership for the Homeless provides private meeting space that is secure and confidential. Entry to the space is restricted with a security code, all spaces used to engage clients will have emergency exit capability; sound machines are used to muffle conversations so they are not overheard. DV staff offices are individual spaces with doors and not open work stations.

3) The Partnership is not proposing to conduct couple engagement but is proposing rapid rehousing/tenant-based rental assistance to individuals attempting to end or flee domestic violence.

4) The Case Manager, Housing Specialist and Community Outreach Worker provide team support to survivors and will help to identify safe, affordable housing with the client being the final decision-maker and after a safety assessment has been done and a review of the housing location and surrounding community is conducted. Property owners will also be engaged by the staff to ensure property owners provide safe access to identified housing units (secured front entrances, security cameras, proper lighting, on-site maintenance support, working elevators, securing all entrance ways, confidential mail systems, etc.)

5) The Partnership does not maintain congregate living spaces, however, in working with the client to identify housing, any safety and housing code issues are considered in making selections of appropriate housing.

6) The Partnership for the Homeless does not operate dedicated units or

congregate living spaces however, client security is a priority and internal records are highly secured as to client-level data such as addresses and client names are restricted to only essential program staff. Client identifiers are used to make client documentation secure, adding another level of anonymity.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.
	NOFO Section II.B.11.

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

The Partnership offers services that are based on a model of trauma-informed and culturally relevant services. Staff receive periodic training in trauma-informed care and practices related to all services, client safety, and cultural competence. The program employs formal uniform standards to evaluate claims of hostile environment and quid pro quo harassment related to a client's housing. Harassment in housing threatens a resident's safety and privacy and exposes children to adverse childhood experiences. Client-centered service plans include consideration of privacy and confidentiality, safety planning, conduct in emergency situations. If using a common access point that has a physical location, staff treat all persons presenting for assistance with strict confidentiality and privacy, conducting their assessments out of sight and ear shot of other persons. If using a separate access point for households fleeing domestic violence such as a virtual or phone-based process, staff must connect to clients and protect the household's physical safety and determine safety needs immediately. Ensuring safety includes completion of a lethality assessment, determination of mobility if needed, determinations of safe mutual aid networks (friends/ family/advocate), the current financial status, what legal actions are needed and client choices (engaging police/court protections). Safety evaluation includes internal and external threats and plans to address threats. Safety planning includes helping clients plan escape routes, the ability to summon help or establishing pre-set safety or help-needed signals with staff, property owners, neighbors, friends, or family (carefully vetted mutual aid networks). The program offers referral to self-defense courses to increase confidence in protective skills, use of safety escort services, and in-home safety evaluation to ensure adequate locks on any access point once a client is placed in safe housing and the use of video monitoring tools.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.
	NOFO Section II.B.11.

Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;

3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1) The Partnership's client-first approach establishes that staff discusses the client's current state of well-being, provides a comprehensive overview of the program, instructs them on available services that may be beneficial to the client, and discusses the client's rights to safety & individual agency, while setting mutual goals to support ending Intimate Partner Violence (IPV) and long-term individual/family safety and stability. One of the key foundations of the VAWA legislation is the recognition that survivors need to be empowered to act in their own interests, and programs that especially address IPV must foster the freedom and strength of self-determination that is essential to recovery and long-term individual or family success. Likewise, The Partnership trusts a client's experience. They are the experts on their lives. She knows what has helped and what has hurt; she knows what has worked in the past and what hasn't worked. The client, case manager, and housing specialist work together to an agreed upon goal for housing that is highly considerate of the client's expressed wishes and safety concerns, with consideration of housing options that keep women close to their social and support networks and keeping children in school uninterrupted where possible. The Housing Specialist will note preferences for borough, public transportation, and health needs (e.g., non-carpeted floors for children with asthma) and work to rapidly place the client in permanent housing.

2) Staff are trained in Trauma-Informed Care practices which means that the program does not use punitive interventions even if the client does not meet their goals. Rather, program staff act as advocates to affirm and validate the coping mechanisms that trauma survivors use and also to support survivors in developing new ways to cope with the impact of trauma. Staff do not assign goals for the client but engage with them to establish client-centered goals. Clients are able to choose a change of course, understand their rights and how to exercise them, and have a process to express grievances and have them addressed.

3) The Partnership brings a near 40-year track record of creating positive life outcomes for New Yorkers experiencing, at risk of, or recovering from homelessness. Through this work, we have an established history of building trust, rapport, and deep relationships with our clients - especially those experiencing the trauma of DV, while supporting them around their housing, health, or additional service needs. To meet this goal, all staff, direct service staff and administrative staff, have received trauma-informed practices training and our approach to client retention is a client-centered, trauma-informed approach.

4) Through The Partnership's Health and Wellness program, classes and workshops, short-term counseling, static resources such as literature and media

will be provided to clients. Staff will discuss and provide printed materials that are language appropriate on the topic of how trauma may show up in the process of recovery (emotions, thoughts, decision-making, self-care, feeling safe, physical symptoms and potential impact on overall health and well-being). This program is also designed to build the client's capacity for improving community skills and expressing feelings without fear of judgement. In addition, resilience and strength-based interventions will be offered to clients in both group and individual settings, encouraging the client to leverage their own strengths, increase their capacity for building strengths in new areas in areas they are inclined to want to improve, and overcoming barriers and challenges.

5) Staff receive training and attend workshops to build skills and the capacity to provide services to clients in ways that are unbiased and inclusive. Training is provided on issues of the intersectionality of complex social issues. Client services, whether individual or group sessions will be planned through a culturally competent lens.

6) In addition, group sessions will include casual socialization time and provide a safe space to express spiritual needs. Through shared activities, clients are encouraged to share experiences of success in managing stress or accomplishing a goal as part of group discussions.

7) In addition to providing for the parent's needs, the staff will balance children's needs, understanding the relationship between child and parental health outcomes by providing referrals for affordable childcare, and assist with application for social benefits for childcare.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

Safety is survivor-defined. Working with Case Managers (CM), the survivors will help develop safety goals specific to the kind of support requested for the client's safety and any other support to help them so that their safety is not compromised. The Housing Specialist (HP) will move quickly to access our network of property owners and affordable housing in order to place the client within 30 days of enrollment. The HP will also work with the CM to ensure that adequate economic and social/emotional support is provided to the client to ensure permanent housing. Within The Partnership, short-term counseling and wellness services will be available to clients. Wellness topics will include stress management, self-care, bonding with children, and a basic understanding of the effects of adverse childhood events and trauma. Referrals for external, specialized support will be made on a case-by-case basis, depending on identified client needs. Lastly, social service and benefit needs will be identified, and the CM will help clients apply for all appropriate services they are eligible to receive.

Comprehensive Assessment: Initial assessments of client needs are completed to determine appropriate services and create a client-centered service plan to refer the clients to wrap around services within the organization (health and well-being services and financial literacy training) and establish referrals for needed specialized services. Initial assessment will also include an assessment of employability and any barriers to housing that may include unresolved legal issues, disabilities, substance use disorders, health status, and any other information needed to identify assets and barriers so the client is assisted in establishing realistic goals and timelines to gain and maintain housing.

Collaboration and linkage to community resources: It is important to maintain good communication among community agencies and organizations in order to be a referral source and so that the program can make referrals to other agencies. The following are types of agencies and organizations the program maintain collaboration and contact with:

Hospitals • Social Services • Law Enforcement • Legal Services • Mental Health/Substance Abuse • Victim Witness Departments • Prosecutor’s Offices • Faith Community • Judges • Transportation Providers • Housing Departments • Schools/Colleges/Universities • Employers (Private Sector) • Traditional Counselors • Community Governments • DV/IPV Advocates.

Advocacy is a strong and essential component of service and conducted by the case manager with assistance from the housing specialist and community outreach workers. Most advocacy can be classified as one of the following: • Self-Advocacy: Representing one’s own rights and interests and seeking solutions to a problem by oneself. • Systems Advocacy: Influencing social and political systems

to bring about changes for groups of people. Usually a coalition of people, but sometimes an individual, will seek changes including arranging for the removal of barriers to needed services and legal protections • Legal or Representative Advocacy: Ensuring clients have access to the full protections for people experiencing DV/IPV Advocacy can be viewed as a melding of case management, instructional counseling and community organizing skills.

Cultural and Language Competence: When interacting with any individual, staff members are sensitive to any differences that may exist. These differences may be present due to someone’s belief system, racial or ethnic background, sexual orientation, age, gender, socialization, disability, medical condition, physical or mental impairment, etc. Staff are trained on cultural sensitivity issues and the one or more of the program staff possess bilingual language and writing skills or find interpreters to ensure any potential language or communication barriers that may exist are eliminated.

Securing important client/family documents: There are several important documents that may be needed to avoid having to re-obtain official copies. Documents include • Birth certificates (client/children)• Driver’s License or other ID documents• Social security card(s)• Marriage certificates • Divorce decrees • Custody papers • Immunization and other medical records • School records for children • Titles to cars, houses, any other real property • Lease/rental agreement to the house or other property • Medical, life and any other insurance information • Car registration and Insurance papers • Checking and

savings account information including account numbers and balances • public benefits Identification • Copies of protective orders • Work permit/green card or Visa.

Tenant-Based Rental Assistance: Provide payment of rent for 3 to 24 months to stabilize housing and increase financial sustainability in order to move to and maintain permanent housing before program support ends: Financial Assistance for security deposits, rent and move-in costs.

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation.	
	NOFO Section II.B.11.	

Provide examples in the field below of how the new project will:

1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1) The implementation of the new project will require Partnership staff to assess its intake process to ensure that it responds immediately to clients requesting services. When a client reaches out to The Partnership, the Housing Coordinator (HC) immediately meets the clients or speaks to them on the phone. During this initial conversation, the HC, who will be trained in lethality assessment, will determine if the client is safe asking if they have a safe place to go. The HC will also ask if there is a need for police intervention and follow-up with appropriate actions if that is needed. Again, the new project will require all staff who answer the phone or are the first to greet a client understand and are able to administer the lethality assessment, reviewing what steps they will need to take if a client is in imminent danger. Only after the lethality assessment, a more standard intake is completed. The Housing Specialist (HS) assigned to the client will do a more thorough intake moving with agency to ensure that the client can quickly find a safe home.

2) When a client arrives at the office, they are able to wait comfortably with their children in a cheerful playroom with free access to restrooms and a full kitchen. They are able to move freely throughout the office space. Guided by care, compassion and professionalism, the staff will meet with the client in a private room seated at a round table so that the HS can listen to the client’s needs. Working efficiently and using a trauma informed lens, the staff will respond to the needs and concerns of the clients.

3) Since all staff at The Partnership are trained in trauma-informed practices and since we also have a trauma and mental health program, we will be able to refer clients to our own program for individual counseling and peer-to-peer support through group interventions and group sessions. For those who may be interested in more intense support and treatment, the staff will make a referral to services requested and needed. The Partnership has a large network of partnerships providers throughout New York City. With this new proposed program, The Partnership will continue to create MOUs with likely partners, expanding it referral network so that our DV clients have access to the best possible care at convenient locations for them.

4) The HS will work with the client to create a service plan that is client focused and based on their strengths so that they feel empowered and in control of their own goals. Regular assessment of the client's goals is done during regular meetings noting any adjustment needed to the plan. To support and guide the client in this new program, The Partnership will employ a Peer Mentor - someone with lived experience - also provides support to the client so that the client can draw on her strengths to gain housing security and stability. She will meet the client in her home and in the community to offer mentoring and support when needed.

5)Expanding our DV programs will also encourage staff to continue with ongoing training – which is already a part of our work at the Partnership – to consider other topics specifically related to those experiencing trauma and violence. One Friday a month, all staff gather for in-service training. The ongoing topics of cultural competence, the NYC housing crisis, discrimination, diversity, and inclusion are woven into each session challenging staff to assess and reevaluate their own approach. Using this built-in platform, The Partnership will continue to explore new learnings that will help all better serve our DV clients. Using this ongoing learning, The Partnership has client assessment tools that it continually refines to make sure that they are culturally appropriate for clients - most importantly, DV clients that it serves.

6) With the new program, there will be increased opportunities for womyn to socialize by attending presentations and group sessions. The Partnership plans to invite outside providers to present and facilitate topic specific group sessions like parenting, education, and other topics related to health and well-being specifically for its DV clients. The CEO of The Partnership will run a group session every quarter specifically for our DV clients to ask about services and needs. It provides an opportunity for womyn and their children to meet each other and take an active role in shaping and refining our services by offering feedback and making suggestions.

7) The proposed project, which includes access to The Partnership's health and wellbeing group sessions, will help clients address their own trauma so that they can be more engaged parents. Through this program, The Partnership will also offer group presentations on topics such as parenting, understanding child development, nutrition, etc.

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	CE Assessment Tool	11/12/2021
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	11/12/2021
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	11/10/2021
1E-1. Local Competition Announcement	Yes	Local Competition...	11/12/2021
1E-2. Project Review and Selection Process	Yes	Project Review an...	11/12/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	Public Posting–Pr...	11/12/2021
1E-5a. Public Posting–Projects Accepted	Yes	Public Posting–Pr...	11/12/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	11/12/2021
3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	11/12/2021
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: CE Assessment Tool

Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description: PHA Moving On Preference

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Project Review and Selection Process

Attachment Details

Document Description: Public Posting–Projects Rejected-Reduced

Attachment Details

Document Description: Public Posting–Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description: Housing Leveraging Commitments

Attachment Details

Document Description: Healthcare Formal Agreements

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/13/2021
1B. Inclusive Structure	11/04/2021
1C. Coordination	11/10/2021
1C. Coordination continued	11/08/2021
1D. Addressing COVID-19	11/08/2021
1E. Project Review/Ranking	11/04/2021
2A. HMIS Implementation	11/03/2021
2B. Point-in-Time (PIT) Count	09/14/2021
2C. System Performance	11/08/2021
3A. Housing/Healthcare Bonus Points	11/12/2021
3B. Rehabilitation/New Construction Costs	09/13/2021

FY2021 CoC Application	Page 88	11/12/2021
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3C. Serving Homeless Under Other Federal Statutes	09/14/2021
4A. DV Bonus Application	11/12/2021
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required



1C-14 CE Assessment Tool

This attachment includes the New York City's Coordinated Assessment and Placement System (NYC's CE)'s Coordinated Assessment Survey.

Survey Section	Question	Responses	Note
	<p>Client email:</p> <p>Household composition:</p> <p>Is the Applicant pregnant?</p> <p>What is expected date of delivery?</p> <p>Number of children in household under 18:</p> <p>Number of adults (18 and over) in household, including head of household, partners/spouses, and other adults:</p> <p>Does family have children in foster care system that are ready to be discharged for reunification?</p>	<p>Email format</p> <p>Select One: Single; Family w/Children; Adult Family</p> <p>Yes or No (radio buttons) Yes gets next question.</p> <p>Date field</p> <p>(0 – 15)</p> <p>(1-5)</p> <p>Yes or No</p>	<p>Note: Address and contact information fields not displayed to DV programs.</p> <p>*only family with children household get the question on reunification</p>
Foster Care	<p>Has your client ever been in the foster care system or in a NYS licensed residential treatment facility?</p> <p>Is your client currently in foster care and does not have sufficient resources immediately available to prevent becoming homeless when they leave foster care placement?</p> <p>Has your client recently left foster care more than a year after their 16th birthday?</p>	<p>Yes or No *Yes, gets next question.</p> <p>Yes or No</p> <p>Yes or No</p>	<p>Foster Care questions only appear for young adults up to 25 y.o. (highlighted shows for only Foster Care site type)</p>
Veteran Status	<p>Has your client served in the US Armed Forces, National Guard or the Reserves?</p>	<p>Yes or No; No gets next question on family member.</p>	

Survey Section	Question	Responses	Note
	<p>Has a family member of the client’s household served in the US Armed Forces, National Guard or the Reserves?</p> <p>Discharge Status:</p> <p>Is your client eligible for VA Health Care services?</p>	<p>Yes or No;</p> <p>Yes to above questions – Honorable; Dishonorable; Other than Honorable; General; Bad Conduct; Uncategorized</p> <p>Yes or No</p>	
<p>Housing/ Homeless Status</p>	<p>Homeless questions may have been answered according to data in administrative systems. If you have additional information that changes the answers, please update the questions.</p> <p>Is your client currently homeless?</p> <p>Has your client been homeless for at least one continuous year or experienced at least four episodes of homelessness in the past three years?</p> <p>Has your client been homeless for 365 days out of the last two years?</p> <p>Has your client been homeless for 90 days out of the past year in a DYCD, DHS shelter or Street Homeless?</p> <p>Has your client been homeless for two out of the last four years?</p> <p>Is your client currently a DHS client (including street outreach)?</p> <p>DHS drop in?</p> <p>Is your client currently in a shelter?</p>	<p>Radio buttons</p> <p>Yes or No; Source: System or User Entry</p> <p>Yes or No;</p> <p>Yes or No;</p> <p>Yes or No;</p> <p>Yes or No;</p> <p>Yes or No;</p> <p>Yes or No;</p> <p>Yes or No; Yes – DHS; HRA; HPD; DYCD; Other</p>	<p>Homeless shelter stay data from DHS CARES or HASA Web is populated in grid out of the last 4 years.</p>

Survey Section	Question	Responses	Note
	<p>More than 90 days? (for DHS or HRA)</p> <p>Has your client experienced an eviction in NYC sometime in the year before entering DHS shelter OR currently in the process of being evicted or were evicted in NYC within the last 12 months?</p> <p>When the individual or family thinks of ALL their family and friends, in NYC and outside the City, is there anyone they feel there is a strong connection with and would be a good place to stay?</p> <p>Where does the family or friend live?</p> <p>Is your client receiving Homebase services for current eviction or living doubled up in someone's home and at risk of shelter entry?</p> <p>Is your client currently enrolled in a HUD Rapid Rehousing program and in need of an Emergency Housing Voucher (EHV) to maintain housing?</p> <p>Is your client currently living in supportive housing and participating in the Moving On program?</p>	<p>Yes or No;</p> <p>Yes or No;</p> <p>Yes or No; Yes gets next question.</p> <p>NYC or Outside City</p> <p>Yes or No</p> <p>Yes or No;</p> <p>Yes or No</p>	<p><i>Specific to Homebase site type</i></p> <p><i>Specific to RRH site type</i></p> <p><i>Specific to Moving On site type</i></p>
<p>Domestic Violence</p>	<p>Is your client a survivor and/or victim of domestic violence?</p> <p>Is your client currently receiving services from a Family Justice Center?</p> <p>Did you complete the DV Vulnerability Assessment form?</p>	<p>Yes or No; Yes gets next question</p> <p>Yes or No, If yes gets next question</p> <p>Yes or No; Yes gets next field</p>	<p><i>Specific to DV Services site type and required for EHV</i></p>

Survey Section	Question	Responses	Note
	<p>What was the score?</p> <p>Was the client assessed by NOVA?</p> <p>Was the client found NOVA eligible?</p>	<p>Range from 0 – 20.</p> <p>Yes or No (info button for NOVA description) If YES, gets next question.</p> <p>Yes or No</p> <p>Yes above this appears/ Yes or No</p>	
<p>Health Information</p>	<p>Has your client been diagnosed with any of the following?</p> <p>Check box:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Substance Use Disorder <p>Is your client participating in or recently completed substance use disorder treatment?</p> <p>Date of last substance use</p> <ul style="list-style-type: none"> <input type="checkbox"/> Mental Health Condition <input type="checkbox"/> Serious Mental Illness (NYS OMH criteria) <input type="checkbox"/> Developmental Disability <input type="checkbox"/> Chronic physical illness or disability that limits their ability to work or perform daily activities <input type="checkbox"/> HIV/AIDS - if checked <p>Are they currently receiving HASA Services?</p> <p>Does your client receive Medicaid?</p>	<p>Yes or No</p> <p>Yes or No; Yes – new question</p> <p>Yes or No; Yes – New question</p> <p>Calendar to populate date of last use</p> <p>Yes or No</p> <p>Yes or No</p>	<p><i>Link to laymen's description of SOMH criteria</i></p>

Survey Section	Question	Responses	Note
	Is your client receiving their main health care from NYC Health and Hospitals?	Yes or No	Only for H+H site type
Employment Status	<p><u>Head of Household information:</u> First name: Last Name:</p> <p>Employment Status:</p> <ul style="list-style-type: none"> <input type="radio"/> Currently Employed <p>Employment Type: Employed 30 – 89 days? Employed 90 days or more? Average Weekly Hours</p> <ul style="list-style-type: none"> <input type="radio"/> Unemployed <ul style="list-style-type: none"> <input type="checkbox"/> Enrolled in an educational/vocational training program <input type="checkbox"/> Enrolled in a treatment program <input type="checkbox"/> Unable to work due to disability <input type="checkbox"/> Applying for disability <input type="checkbox"/> Other <input type="radio"/> Retired <p><u>Income Sources</u> Employment Salary</p> <p>Amount:</p> <p>Frequency:</p>	<p>Radio button</p> <p>Subsidized or Unsubsidized – drop down Yes or No Yes or No Numbers only field – data entered</p> <p>Radio button Checkboxes</p> <p>Radio button</p> <p>Yes or No – Yes - New question</p> <p>Numbers only field – data entered</p> <p>Weekly; Semi-Monthly; Bi-Weekly; Monthly; Quarterly</p>	

Survey Section	Question	Responses	Note
	<p>Yearly Total:</p> <p>Public Assistance (recurring grant)</p> <p>SSI/SSDI</p> <p>Veteran's Assistance – GI Bill</p> <p>Veteran's Assistance – Service Connected</p> <p>Social Security</p> <p>Pension/Retirement</p> <p>Unemployment Compensation</p> <p>Other Compensation</p> <p>Will there be anyone else living with the client when housed that is receiving income?</p>	<p>Automatically calculates annual amount</p> <p>Yes or No or Applied and Source</p> <p>Yes or No or Applied</p> <p>Yes or No or Applied</p> <p>Yes or No or Applied</p> <p>Yes or No</p> <p>Yes or No</p> <p>Yes or No</p> <p>Yes or No</p> <p>Yes or No - Yes – must complete income sources for all members getting income</p>	<p><i>When an amount appears too high – pop up will give user chance to correct.</i></p> <p><i>WMS look up on PA</i></p> <p><i>Once this section is completed the Employment & Income summary for all members of the household is created for the information entered.</i></p> <p><i>There is an edit button to make changes.</i></p>
Legal	<p>Evicted within the past 2 years from federally subsidized housing?</p> <p>Evicted within the past 5 years from federally subsidized housing?</p> <p>Owes money on a previous federally subsidized unit (including if on a payment plan)?</p> <p>Lifetime sex offender status?</p> <p>Meth production conviction?</p>	<p>Yes or No or Unknown</p> <p>Yes or No or Unknown</p> <p>Yes or No or Unknown</p> <p>Yes or No or Unknown</p> <p>Yes or No or Unknown</p>	<p><i>*Unknown is programmed as a No response</i></p>

Survey Section	Question	Responses	Note
	<p>Convicted of a violent crime within the last 6 years (includes arson)?</p> <p>Committed fraud, bribery, or any other corrupt criminal act in connection with any federal housing program?</p>	<p>Yes or No or Unknown</p> <p>Yes or No or Unknown</p>	
<p>Existing Housing Approvals</p>	<p>Does your client currently have an existing housing approval or voucher?</p> <p>Check all that apply:</p> <p>Supportive Housing Programs</p> <ul style="list-style-type: none"> <input type="checkbox"/> SMI/High Service Need <input type="checkbox"/> NY/NY I and II <input type="checkbox"/> NY/NY III <input type="checkbox"/> NYC 15/15 <input type="checkbox"/> ESSHI <p>DSS/DHS/HRA Shelter Programs</p> <ul style="list-style-type: none"> <input type="checkbox"/> CityFHEPS <input type="checkbox"/> DHS General Population <input type="checkbox"/> Enhance One Shot Deal (EOSD) <input type="checkbox"/> HPD Housing Connect <input type="checkbox"/> FHEPS <input type="checkbox"/> Pathway Home <input type="checkbox"/> Project Reconnect <input type="checkbox"/> Special One Time Assistance (SOTA) <p>HASA Housing Program</p>	<p>Yes or No</p> <p>Check NY NY III: Population A-I (checkboxes appear)</p> <p>Check NYC 15/15: Adult; Adult Family; Family with Children; Young Adult; Young Adult Family (checkboxes appear)</p> <p>ESSHI: Adult, Family, Young Adult – Mental Health Adult, Family, Young Adult – Substance Use</p>	

Survey Section	Question	Responses	Note
	<p><input type="checkbox"/> HASA</p> <p>Federally-funded Housing Programs</p> <p><input type="checkbox"/> Housing Choice Voucher (section 8)</p> <p><input type="checkbox"/> VASH</p> <p><input type="checkbox"/> VASH Continuum</p> <p><input type="checkbox"/> Support Services for Veteran Families (SSVF) Rental Assistance</p> <p>Are you ready to finalize survey?</p>	<p>Yes or No</p> <p>Yes – Confirm Finalize Pop Up</p> <p>Once you finalize the survey the data cannot be changed. Are you sure you want to finalize? Cancel or Finalize</p> <p>No – Your survey results have been saved.</p>	
<p>Housing Programs</p>	<p>Based on information submitted in this survey, your client may be eligible for the housing programs listed below.</p> <p>Note: U.S. Citizenship or Permanent Resident or Asylee or Refugee status is a requirement for federally-funded housing programs.</p> <p>To learn more and apply click on the associated link:</p> <p>Grid with headings:</p> <p>Program Description; Application and Supporting Documents Requirements; What to Do; Contact Information</p>	<p>*Housing programs are listed if determined potentially eligible and instructions on how to apply or learn more information.</p>	

Survey Section	Question	Responses	Note
	Buttons on Bottom: View Survey Start HRA 2010e	Generates pdf document of entire survey that can be printed or saved (about 11 pages) Starts and Pre-populates 2010e application form	

Consent attestation:

* I verify the applicant has signed the "New York City Human Resources Administration HIPAA Compliant Authorization for Disclosure of Individual Health Information and Medicaid Records for the Coordinated Assessment Survey and/or Supportive Housing Application" and the "New York City Human Resources Administration Authorization for the Coordinated Assessment Survey (CAS) and/or Supportive Housing Application" consents. I also verify that these two consents have been signed within the last 180 days authorizing the release of the applicant's health information, including his or her medical, mental health, HIV-related, alcohol and substance use treatment, Cash Assistance, Supplemental Nutritional Assistance Program and prior supportive housing/coordinated assessment records and that my agency has on file the original form signed by the applicant.



1C-7 PHA Homeless Preference

Part 1. New York City Housing Preservation & Development

Public Housing Authority Homeless Preference Attachment Table of Contents			
Order	Attachment Title	Notes	Page Numbers
1.	1C-7 PHA Homeless Preference Part A: NYC Housing Preservation & Development (Housing Choice Voucher)	Relevant excerpts from document include: <ul style="list-style-type: none"> • Table of Contents (section 3) • Section 3.1 "Local Preferences and Special Admissions" Full document can be found on HPD's website	1-7
2.	1C-7 PHA Homeless Preference Part B: NYC Housing Authority (Both - Public Housing & Housing Choice Voucher)	Additional Information on page 5	8-25

1C-7 PHA Homeless Preference

Part A: NYC Housing Preservation & Development



**Department of
Housing Preservation
& Development**

Relevant excerpts from document include:

>Table of Contents (section 3)
>Section 3.1 "Local Preferences and Special Admissions"

Full document can be found at:
<https://www1.nyc.gov/assets/hpd/downloads/pdfs/services/administrative-plan.pdf>

Department of Housing Preservation and Development Housing Choice Voucher Program

Administrative Plan

April 15, 2021

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3 LOCAL PREFERENCES AND SPECIAL ADMISSIONS

3.1 Local Preferences

Federal regulations permit a Public Housing Authority (PHA) to establish a system of preferences for the selection of families admitted to the program. The system must be based on local housing needs and priorities as determined by the PHA. HPD's Division of Tenant Resources only accepts applications from HPD Offices of Development and Asset and Property Management that meet the preference categories as outlined below, except for Special Admissions Programs and enhanced vouchers. Preference category eligibility is determined by the above Offices or other third-party government agencies and HPD's Division of Tenant Resources determines eligibility for the rent subsidy.

HPD may change these preferences to respond to changes in local housing needs or emergency housing situations. When changes are made, HPD will offer an opportunity for public comment as part of the Agency Plan approval process.

HPD will verify all preference claims at the time the application is reviewed. Staff may re-verify a preference claim at the time of selection from the waiting list if they believe the family's circumstances have changed.

HPD's preference categories are summarized below:

- **Homeless Households and Programs for Near Homeless, including SRO Rentals and Special Needs Housing;**
- HPD Building Renovation Households – Relocation;
- HPD Building Renovation Households – Rent Restructuring;
- In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing;
- In Place Households with Rent Burdens - Homeless Prevention Strategies;
- Households in Special Circumstances;
- HPD Pilot Programs for the Expansion of Affordable Housing;
- Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization; and
- Violence Against Women Act (VAWA) - Preference is limited to a household member whose family met eligibility under the Local Preferences above and also meets the VAWA eligibility set forth below.

Homeless Households and Programs for Near Homeless, including SRO Rentals and Special Needs Housing:

Households that have a primary nighttime residence that is either:

- **A publicly or privately-operated homeless shelter in HPD's jurisdiction designed to provide temporary living accommodation, including shelters operated by DHS and designated by HPD to receive HCV assistance for its clients; or**
- **The home of another household in HPD's jurisdiction that is allowing the applicant to reside temporarily, provided that the applicant has been classified as homeless by HPD's Emergency Housing Services Bureau.**

HPD Homeless Admission Preference

In order to qualify for this preference, a household must maintain their eligibility for homeless assistance as certified by the responsible government agency administering the shelter assistance.

This preference includes households that maintain a precarious permanent housing situation, as certified by a government agency including HPD and New York City's Human Resources Administration (HRA), which puts them at risk of becoming homeless. Examples include families whose short-term subsidy will end imminently.

HPD Building Renovation Households – Relocation:

Households that reside in a building that is in need of substantial renovation and is either owned by the City of New York or an entity designated by the City to achieve its housing goals, or is part of the City's housing preservation efforts. The voucher will be issued to allow the applicant to locate alternate housing.

HPD Building Renovation Households – Rent Restructuring:

Households that reside in buildings that have been or will be renovated with financial assistance from HPD (generally within 24 months from the date of application) which result in rent increases that cause rent hardship to the applicant. Rent hardship is defined as paying more than 30% of gross income toward rent, plus utilities not included in the rent.

In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing:

Households from HPD homeless and special needs housing programs that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent. Households who would have a rent burden without rental assistance that no longer need supportive services in special needs housing programs.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a household that has relocated from a homeless shelter within 24 months preceding the date of the application.

In Place Households with Rent Burdens - Homeless Prevention Strategies:

Households that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent, and reside in buildings that were developed in the past with financial assistance from HPD, or buildings for which HPD maintains a regulatory agreement governing the operation of the building, or City or State supervised Mitchell Lama projects where residents are eligible for the Senior Citizens Rent Increase Exemption (SCRIE) or Disability Rent Increase Exemption (DRIE), but opt out to apply for HCV.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a building that has been identified by the agency to receive Housing Choice Voucher assistance for its eligible residents.

Households in Special Circumstances:

Households are in circumstances that present an imminent risk to their life, health or safety, and where Housing Choice Voucher assistance is the primary mechanism for remedying the emergency situation and/or households in other housing emergency circumstances. Only a very limited number of admissions each year will be made under this preference category, based on voucher availability. Special circumstance cases require submission of a written petition by the applicant or advocate along with documentation of the special circumstance, and must have the written approval of the Executive/First Deputy Commissioner, and/or the Assistant Commissioner of the Division of Tenant Resources.

HPD Pilot Programs for the Expansion of Affordable Housing:

Households participating in pilot programs developed by the agency to increase the supply of affordable housing or housing designated for special needs populations through the provision of Housing Choice Voucher rental assistance.

Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization:

Households that include a non-elderly family member age 18-61 with a disability as defined by HUD, who is transitioning out of institutional or other segregated settings, is at serious risk of institutionalization, is homeless or is at risk of becoming homeless. A limited number of vouchers will be made available under this preference category, based on voucher and funding availability.

Violence Against Women Act (VAWA):

Applicants and Participants – Eligibility under this preference is only available to members of households that initially met HPD's Local Preference requirements, and who additionally request an accommodation under VAWA from HPD as outlined below.

Applicants – Heads of Household (HOH) and Non HOH (household members listed on the application) who:

- Are listed as a household member on an application for admission to HPD's Housing Choice Voucher, Mod-Rehab, Continuum of Care, or Mod SRO rental subsidy programs that has been accepted by the Division of Tenant Resources (DTR) and:
 - Is a Non HOH who has been removed from an active applicant household within the past 180 days; or
 - Whose application has not subsequently been denied, and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center (FJC) on the basis of the applicant's status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Application requirements may be streamlined for Violence Against Women Act (VAWA)-eligible applicants.

Participants – HOH and Non HOH who:

- Are current or former participants/household members who have been assisted within the last 180 days, under HPD’s Housing Choice Voucher, Mod-Rehab, Continuum of Care, or Mod SRO rental subsidy programs; and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center on the basis of the participant’s (or former participant’s) status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Participants under this category will be treated as continually assisted and therefore application requirements may be streamlined.

The table below presents some examples of government-administered programs that correspond to each local preference.

Preference	HPD/Example Agency Programs
Homeless Households and Programs for Near Homeless	Client and Housing Services SRO Human Resources Administration Domestic Violence Homeless Placement Services
HPD Building Renovation – Relocation	Third Party Transfer Multi-family Preservation Loan Program Affordable Neighborhood Cooperative Program
HPD Building Renovation – Rent Restructuring	Affordable Neighborhood Cooperative Program Housing Rehabilitation Program Third Party Transfer Year 15 Participation Loan Program Multi-family Preservation Loan Program
In Place – Homeless and Special Needs Housing	SRO Moving On
In Place – Homeless Prevention Strategies – Households with Rent Burden	Mitchell Lama Rent Burden; Coop and Rental Asset Management Year 15 Third Party Transfer Participation Loan Program
Special Circumstances	As described in more detail above
HPD Pilot Programs	Previous examples have included: NYCHA pilot
Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization	NYC Mayor’s Office for Persons with Disabilities and the Center for Independence of the Disabled, NY referred applicants
Violence Against Women Act (VAWA)	Family Justice Center referred applicants and participants who meet HPD’s eligibility criteria for this preference



1C-7 PHA Homeless Preference

Part 2. New York City Housing Authority

Public Housing Authority Homeless Preference Attachment Table of Contents			
Order	Attachment Title	Notes	Page Numbers
1.	1C-7 PHA Homeless Preference Part A: NYC Housing Preservation & Development (Housing Choice Voucher)	Additional Information on page 1	1-7
2.	1C-7 PHA Homeless Preference Part B: NYC Housing Authority (Both - Public Housing & Housing Choice Voucher)	Relevant documents include: NYCHA Housing Choice Voucher Program Administrative Plan <ul style="list-style-type: none"> • Table of Contents (section IV) • Section IV.B "Tenant Selection" • Appendix A (page 21) Full document can be found on NYCHA's website	9-13
		NYCHA Tenant Selection and Assignment Plan Introduction <ul style="list-style-type: none"> • Section C.1 "Working Family Priorities" (Code W0) • Section C.2 "Needs Based Priorities" (Code N0) Full document can be found on NYCHA's website	14-20
		NYCHA Priority Codes for Public Housing Full document can be found on NYCHA's website	21-25

1C-7 PHA Homeless Preference

Part B: New York City Housing Authority

Relevant excerpts from document include:

- >Table of Contents (section IV)
- >Section IV.B "Tenant Selection"
- >Appendix A (page 22)

Full document can be found at: <https://www1.nyc.gov/assets/nycha/downloads/pdf/HCVAdministrativePlan-05-18-2020.pdf>



NEW YORK CITY HOUSING AUTHORITY

Housing Choice Voucher Program Administrative Plan

Effective: May 18, 2020

**Housing Choice Voucher Program
2020 Administrative Plan**

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years old who recently left foster care and lack adequate housing. NYCHA accepts referrals of eligible families and/or youth from the New York City Administration for Children's Services (ACS). As turnover vouchers become available, NYCHA will accept referrals from ACS. FUP youth may receive assistance through a FUP voucher for 36 months, after which they may receive assistance through a regular housing choice voucher.

NYCHA was approved to participate in HUD's FUP-Family Self Sufficiency (FSS) Demonstration Program, which extends the term of the FUP voucher by five years for FUP youth that participate in the FSS program. NYCHA and ACS have designated 40 vouchers for this Demonstration Program.

D. Non-Elderly Disabled

NED vouchers are designed to enable non-elderly disabled persons to rent affordable housing. To qualify the head of household or spouse/domestic partner must be non-elderly (under age 62) and disabled. As applicants are selected from the waitlist, NYCHA will assure that the appropriate designation is assigned to maximize use of the NED vouchers allotted.

E. Tenant Protection Vouchers

Tenant protection vouchers were designed to subsidize rents for tenants facing certain housing conversion actions such as mortgage prepayments, contract expirations and the sale or foreclosure of HUD-owned property. To qualify for a tenant protection voucher, the household must be an existing resident of the property being converted.

IV. WAITING LIST, APPLICATIONS, AND TENANT SELECTION

This section describes NYCHA's policies for its waiting list, applications, eligibility, and tenant selection processes for the HCVP Program for tenant-based vouchers. Policies for project-based vouchers can be found in Section XXVII.S.

A. Waiting List

1. Opening and Closing the Waiting List

NYCHA will determine whether the waiting list should be open or closed, in whole or in part, based on available program funding and an assessment of local housing needs and priorities. NYCHA will advertise the opening or closing of the waiting list, in whole or in part, in accordance with 24 CFR § 982.206. Public notice will be provided on NYCHA's website and appropriate notifications will be placed in English language publications within NYCHA's jurisdiction and in publications in its jurisdiction in other frequently encountered languages, including but not limited to Spanish-language publications. NYCHA will also notify appropriate city agencies, non-profit and for-profit housing providers, and community-based organizations regarding waitlist outreach.

NYCHA's waiting list will open in part as of approximately June 2020 for three categories of referrals: (1) referrals from the New York City Administration for Children's Services for youth in the Family Unification Program (FUP) whose assistance is expiring as a result of the 36-month

time limit on their voucher without subsequent adequate housing; (2) referrals by a prosecutorial or law enforcement agency for victims of domestic violence and intimidated witnesses; and (3) referrals from NYCHA's Public Housing Operations Department for public housing residents because their unit is not habitable, they are at risk of displacement, or they are extremely under occupied or extremely over crowded. NYCHA will work collaboratively with the appropriate agencies to obtain the required referral information. For example, for FUP youth whose assistance is expiring as a result of the 36-month time limit on their voucher without subsequent adequate housing, NYCHA will work with its Public Child Welfare Agency (PCWA) to obtain the necessary referral for continued assistance under the Housing Choice Voucher Program.

2. Updating and Purging the Waiting List

NYCHA will periodically update its HCVP waiting list to ensure that all applicant information is current and timely. Nonresponsive applicants will be removed from the waitlist. The update process is as follows:

- NYCHA will send an initial notice to applicants, via United States Postal Service (USPS) mail, requesting that they: 1) update their application information; or 2) confirm their application is up to date. The notice will indicate the deadline and method for the application update.
- Notices that are returned with an endorsement from the USPS that the notice was undeliverable as addressed will be closed. Staff will update the applicant's electronic file to indicate the reason the notice was returned and will close the case.
- If the notice was not returned by USPS but the applicant did not respond, a final notice will be sent. The application must respond to notice by 1) updating their application information; or 2) confirming their application is up to date. The application will be closed if the applicant does not respond by the final deadline indicated on the notice.

3. Removal from the Waiting List

An applicant may be removed from the waiting list for the following reasons:

- Failure to respond to requests by NYCHA to provide information or updates.
- Failure to complete the online application by the final notification (NYCHA will make two notification attempts).
- Returned application update notice with a USPS endorsement indicating the mail was returned as undeliverable.
- Failure or refusal to appear for eligibility interviews or briefings after two scheduled appointments.
- Denial of admission.
- Failure to rent an apartment before the voucher expired.
- Upon written request from the applicant.

Applicants failing to provide requested information or updates because of a disability may request a reasonable accommodation. If the applicant did not respond timely to NYCHA's request for information or updates because of the household member's disability, NYCHA will

reinstate the applicant in the household's former position on the waiting list. The applicant may need to provide supporting documentation as part of this reasonable accommodation.

B. Tenant Selection

NYCHA HCV Homeless Admission Preference

1. Preferences

NYCHA's established preferences for its tenant-based HCVP program, as set forth in NYCHA's Annual Plan, are prioritized in accordance with the following HCVP Priority Codes (1= highest ranking; 6 = lowest ranking):

Preferences	Description
1	Homeless referrals from New York City (NYC) agencies, including referrals from ACS for FUP Youth voucher holders at risk for homelessness due to the expiration of FUP Youth assistance.
2	Victim of Domestic Violence Intimidated Witness - referred by prosecutorial or law enforcement agency
3	NYCHA public housing residents required to move because: (a) their unit is not habitable (b) they are at risk of displacement; or (c) they are extremely under occupied or extremely over crowded in their current apartment.
4	Mobility impaired and residing in inaccessible housing
5	Elderly persons and persons with disabilities
6	All other applicants

Preferences for Project Based Vouchers may vary by property or program requirements.

2. Income Targeting Requirement

In accordance with the Quality Housing and Work Responsibility Act of 1998, each fiscal year NYCHA will reserve a minimum of 75% of its new admissions for households whose income does not exceed the higher of 30% of the area median income (AMI) or the federal poverty guidelines established by the Department of Health and Human Services. HUD refers to these households as "extremely low-income households." HUD will treat multiple PHAs serving one jurisdiction as a single PHA for income targeting purposes. NYCHA will ensure that aggregate admissions comply with the 75% requirement for the jurisdiction. Tenant Protection Vouchers, households that are continuously assisted under the 1937 Housing Act as described at 24 CFR § 982.201, and VASH participants are exempt from this requirement.

3. Selection of Households from Waitlist

Applicants are selected from the HCVP waiting list in order of 1) preference and 2) initial application date on file.

4. Screening of Applicants

With the exception of VASH applicants, NYCHA will conduct criminal background checks for all HCVP applicants 16 years of age or older. NYCHA will conduct sex offender checks using a

- >Introduction
- >Sections C.1.a and C.2.a

New York City Housing Authority

Full document can be found at: <https://www1.nyc.gov/assets/nycha/downloads/pdf/TSAPlan.pdf>

Tenant Selection and Assignment Plan

February 12, 2020

NYCHA Public Housing Homeless Admission Preference

I. INTRODUCTION

The Tenant Selection and Assignment Plan (“TSAP”) explains how the New York City Housing Authority (“Housing Authority”) processes public housing applications and tenant transfer requests. TSAP is designed to ensure the Housing Authority processes applications and transfer requests in a fair and objective manner in accordance with applicable federal law and regulations, including but not limited to nondiscrimination and equal opportunity requirements.

The Housing Authority’s Fair Housing Non-Discrimination policy and brochure and information about the public housing program are available online at www1.nyc.gov/nycha.

The Housing Authority’s Applications and Tenancy Administration Department (“ATAD”) is responsible for implementing TSAP and will set forth procedures in the Housing Applications Manual.

II. THE APPLICATION

To be considered for public housing, each applicant must complete the Housing Authority’s application. Applicants must select a first borough choice and may also select a second borough in which they wish to live. Applicants who fail to choose a borough shall be deemed to have chosen their current borough of residence.

The primary method for submitting an application is online. Applications may also be submitted at computer terminals located at the Housing Authority’s

C. The Priority Codes

“Income Tier” shall be defined as the income level of each applicant which, to the extent permitted by federal law and regulations, the Housing Authority uses to advance its goal of income mixing and of avoiding concentrations of extremely low-income families in any one or all of the Housing Authority developments.

The Housing Authority divides applicants into three Income Tiers: Applicants in Tier I have family incomes ranging from none up to 30% of area median income and may be assigned the W3 priority if the family qualifies as a working family. Applicants in Tier II have family incomes ranging from 31% to 50% of area median income and are assigned the W2 priority. Applicants in Tier III have family incomes ranging from 51% to 80% of area median income and are assigned the W1 priority.

Applicants with family incomes above 60% of the area median income are not eligible for any public housing unit in developments receiving the benefit of low-income housing tax credits under Section 42 of the Internal Revenue Code of 1986, as amended (“tax credit developments”).¹

The priority codes adopted by the Housing Authority are:

1. WORKING FAMILY PRIORITIES

Working Family priorities apply only to applicants who live, work, or will be working in New York City. Due to a federal injunction, applicants selected for interview based on this priority cannot be certified to the following developments: Cassidy-Lafayette, Haber, New Lane, South Beach, and Taylor- Wythe. The Working Family priorities will not have the purpose or effect of delaying or

¹At present the tax credit developments are: Amsterdam Addition, Bayview, Bushwick, Castle Hill, Chelsea, Drew Hamilton, Manhattanville, Marble Hill, Marlboro, Rutgers, St. Mary’s Park, Samuel, Stapleton, and 1070 Washington Ave.

denying admission to public housing based on the race, color, ethnic origin, gender, religion, disability, or age of any member of an applicant family, or because a member of the applicant family is a victim of domestic violence, dating violence, sexual assault, or stalking (VAWA victim) .

W0 Priority (highest priority) is given to families in homeless shelters referred to NYCHA by NYC Dept. of Homeless Services (DHS / CoC Lead)

a. **Code W0**

Applicants with children referred by the New York City Department of Homeless Services (“DHS”) pursuant to an agreement with the Housing Authority and who qualify for any of the three (3) working family definitions described below.

b. **Code W1**

Applicants in Income Tier III, defined as families with income ranging from 51% to 80% of area median income as established by HUD.

c. **Code W2**

Applicants in Income Tier II, defined as families with income ranging from 31% to 50% of area median income as established by HUD.

d. **Code W3**

Applicants in Income Tier I, defined as families with income at or below 30% of area median income as established by HUD and who also qualify as a “working family”

A “working family” in Income Tier I shall mean:

1. Single Member Household

The sole member is currently employed or self-employed, and works at least 20 hours per week, or is receiving unemployment benefits or disabilities benefits or is 62 years of age or older.

2. Two Person or More Household

- The head of household or co-head or family member is currently employed or self-employed, and works at least 20 hours per week or is receiving unemployment benefits;
- The head of household and co-head are both receiving disability payments such as supplemental security income or workers compensation;
- The head of household and co-head are both 62 years of age or older;
- The head of household and co-head have a combination of age or disability (i.e. one is 62 years of age or older and the other receives disability benefits)

e. Code W9

Applicants who are current leaseholders of either a New York City Housing public housing or Section 8-assisted apartment and would otherwise qualify as a working family.

2. NEED BASED PRIORITIES

a. Code N0

- Applicants with children who are referred to the Housing Authority by DHS pursuant to an agreement with the Housing Authority, and applicants who are referred by the HIV/AIDS Services Administration (“HASA”), the New York City Department of Housing Preservation and Development (“HPD”), or the Administration for Children’s Services (“ACS”) pursuant to an agreement with the Housing Authority.
- Applicants who are about to be discharged from the Henry J. Carter Specialty Hospital and Nursing Facility and who will become homeless or will be at risk of becoming homeless upon discharge, and who are referred by the New York City Health and Hospitals Corporation (“HHC”).

N0 Priority (highest priority) is given to families in homeless shelters referred to NYCHA by NYC Dept. of Homeless Services (DHS / CoC Lead)

b. Code N1

1. Victim of Domestic Violence:

i. Definition of Victim of Domestic Violence

Under the Violence Against Women Act (VAWA) 34 U.S.C. § 12291 *et seq.*, domestic violence includes felony or misdemeanor crimes of violence committed by:

- A family member
- A current or former spouse of the victim
- An intimate partner of the victim
- A person similarly situated to a spouse of the victim under New York's domestic or family violence laws
- Any other person who committed felony or misdemeanor crimes of violence against an adult or youth victim who is protected from that person's acts under New York's domestic or family violence laws
- The applicant or a family member must demonstrate that he/she is a victim of domestic violence, as defined above, and that the applicant or family member reasonably believes he or she is threatened with imminent harm from further violence if he or she remains in his or her current home.

2. Intimidated Witness: Applicants with a family member cooperating in a criminal investigation or prosecution, where a member of the household has been threatened by a defendant in that investigation or prosecution or by a person associated with a defendant. To qualify for this category, the prosecutorial or police agency involved in the case must certify to the Housing Authority in writing that:

- The threat was made and was in retaliation for past or present cooperation with a prosecutorial or police agency;
- The threat poses a serious risk to a member of the household;
- It is likely that the defendant or the defendant's associate know the

family's current home address.

c. Code N4

Applicants who are involuntarily displaced, paying more than 50% of family gross income for rent, living in substandard housing, or the victim of a hate or bias crime.

1. Involuntary displacement

- Reside in a shelter or place not meant for human habitation;
- Reside in transitional housing;
- In exiting health care facility and cannot return to prior housing;
- Have been displaced or about to be displaced due to government or housing owner action.

2. Substandard housing

- Any unit that does not meet local building codes, is falling apart or is a safety hazard. Examples of substandard housing include a unit with an inadequate or unsafe electrical system, an unusable or unreliable heating system, broken or missing windows, or housing that creates unhealthy conditions such as pest infestation or mold;
- Doubled-up or overcrowded in an apartment not subsidized by the Housing Authority; or doubled-up and overcrowded in an apartment subsidized by the Housing Authority. Doubled-up is defined as residing with friends or family members. Overcrowded is defined as more than twice as many people as the number of bedrooms (e.g. 3 people in one bedroom, 5 people in two bedrooms);
- Resides in apartment that is inaccessible or inadequate for persons with disabilities.

3. Victim of a hate or bias crime.

d. **Code N8**

- Applicants who do not qualify for a Need Based priority and are not now renting either a public housing or Section 8 apartment;
- Applicants who do not live, work or will work in New York City.

e. **Code N9**

Applicants who are leaseholders of either a New York City Housing public housing or Section 8 apartment.



Priority Codes for Public Housing Need Based Preference

NYCHA Public
Housing Homeless
Admission Preference

You may be considered for priorities N0, N1 or N4 only if you live or work in New York City

N0 PRIORITY - City Agency Referrals

- Homeless families with children referred by the New York City Department of Homeless Services (DHS)
- Displaced by fire, vacate order or about to be displaced from a site to be used for a public housing development or other public improvement and referred by the Department of Housing Preservation and Development (HPD). Families displaced must be referred to NYCHA within 270 days from date of displacement.
- Homeless applicants referred by the HIV/AIDS Services Administration (HASA)
- Applicants who are about to be discharged from Henry J. Carter Specialty Hospital and Nursing Facility and who will become homeless or will be at risk of becoming homeless upon discharge and referred by the Health and Hospitals Corporation (HHC)
- Applicants referred by the Administration for Children's Services (ACS) under the Independent Living or Family Unification programs.

N1 PRIORITY - Victims of Domestic Violence (VDV)

NYCHA provides an upgrade to priority N1 for an applicant who demonstrates he/she is a victim of domestic violence (VDV). In order to qualify for the N1 priority as a VDV, an applicant must submit a VDV Priority Upgrade Request, form 070269, along with documentation.

Priority Codes for Public Housing

To qualify for the priority, the applicant must meet the definition of a VDV and must reasonably believe he/she will suffer further harm in the very near future if he/she remains in his/her current home. The applicant must also submit documentation to show he/she is a VDV.

A VDV is a person who is a victim of felony or misdemeanor crimes of violence committed by:

- a. A family member;
- b. A current or former spouse;
- c. An intimate partner;
- d. A person similarly situated to a spouse of the victim under New York's domestic or family violence laws; or
- e. Any other person who committed felony or misdemeanor crimes of violence against an adult or youth victim who is protected under New York's domestic or family violence laws.

The applicant may submit any one of the following types of documentation to demonstrate eligibility for the VDV priority upgrade:

1. NYCHA Form 040.683, VAWA: Victim Certification, signed by the VDV; or
2. Documentation signed and attested to by a professional (defined as an employee, agent, or volunteer of a victim service provider; an attorney; a medical professional; or a mental health professional) from whom the victim has sought assistance in addressing domestic violence, or the effect of the abuse. The professional must attest, under penalty of perjury, that the professional believes in the occurrence of the incident that is the ground for protection, and that the incident meets the definition of domestic violence; or

Priority Codes for Public Housing

3. A record of a law enforcement agency, court, or administrative agency, such as a police report, a court record, or an administrative agency record, describing the incident(s) in question.

N1 PRIORITY – Intimidated Witnesses (IW)

Applicants with a family member cooperating in a criminal investigation/prosecution, where a member of the household has been threatened by a defendant or by a person associated with a defendant. Intimidated Applicants will not be offered an apartment near the residence in which they resided at that time of the incident. To qualify for this priority, the applicant must be referred directly to the Housing Authority from the District Attorney's Office.

- **Certified N0, N1 and W0 Public Housing Applications**

Access this chart from the link under Additional information on the "APPLY" page on NYCHA's web site. It is updated every three months.

This chart displays the number of certified emergency priority (N0, N1 and W0) applications waiting to be reached for an apartment offer and the current certification date that is being reached.

Applicants are offered apartments based on highest priority and oldest certification date. Therefore, "N0" priority applications will be offered apartments before "N1" priority applications. "W0" priority applications will be offered apartments before "W1" applications.

- **Zip Code Exclusions**

Applicants who are eligible for the N1 priority as a VDV have the option, when certified, to be placed on a NYCHA-wide waiting list

Priority Codes for Public Housing

that includes developments in all five boroughs. Alternatively, an applicant can select a borough-specific waiting list, where they can choose to be placed on the waiting list for a single borough.

Applicants eligible for VDV priority can also exclude areas in which they would not feel safe by selecting up to two zip codes to exclude from NYCHA's apartment selection process.

N4 PRIORITY -- Residing in Sub--Standard Conditions or Rent Hardship

Families who are homeless, involuntarily displaced, living in substandard housing, doubled-up or overcrowded in private housing, paying more than 50% of family gross income for rent, legally doubled-up and overcrowded in NYCHA public housing or victim of a hate or bias crime.

Verification of these priorities will either be requested or confirmed during the eligibility processing of the application.

N8 PRIORITY -- No Need--Based Preference

Families, who do not qualify for Need Based Preference and are not renting a New York City Housing Authority public housing or Section 8 apartment.

Families who do not live or work in New York City.

N9 PRIORITY – Applicant or co-applicant who is the lessee or co-lessee at either a New York City Housing Authority public housing or Section 8 apartment.

Priority Codes for Public Housing

WORKING FAMILY PREFERENCES

You must live or work in NYC to qualify for working family priority.

W0 Priority

Homeless families with children referred by Department of Homeless Services (DHS) that meets definition of working family as described in W1 to W3.

- **Certified N0, N1 and W0 Public Housing Applications**

Access this chart from the link under Additional information on the “APPLY” page on NYCHA’s web site. It is updated every three months.

This chart displays the number of certified emergency priority (N0, N1 and W0) applications waiting to be reached for an apartment offer and the current certification date that is being reached. Applicants are offered apartments based on highest priority and oldest certification date. Therefore, “N0” priority applications will be offered apartments before “N1” priority applications. “W0” priority applications will be offered apartments before “W1” applications.

W1 Priority

Family incomes ranging from 51% to 80% of the area median income

W2 Priority

Family incomes ranging from 31% to 50% of area median income

W3 Priority

Family incomes ranging from none up to 30% of area median income



1C-7 PHA Moving On Preference

Public Housing Authority Moving On Preference Table of Contents		
Attachment Title	Notes	Page Numbers
1C-7 PHA Moving On Preference	Relevant excerpts from document include: <ul style="list-style-type: none">• Table of Contents (section 3.1)• Section 3.1 "Local Preferences and Special Admissions" Full document can be found on HPD's website	2-7

1C-7 PHA Moving On Preference



**Department of
Housing Preservation
& Development**

Relevant excerpts from document include:

>Table of Contents (Section 3.1)
>Section 3.1 "Local Preferences and Special Admissions"

Full document can be found at:
<https://www1.nyc.gov/assets/hpd/downloads/pdfs/services/administrative-plan.pdf>

Department of Housing Preservation and Development Housing Choice Voucher Program

Administrative Plan

April 15, 2021

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3 LOCAL PREFERENCES AND SPECIAL ADMISSIONS

3.1 Local Preferences

Federal regulations permit a Public Housing Authority (PHA) to establish a system of preferences for the selection of families admitted to the program. The system must be based on local housing needs and priorities as determined by the PHA. HPD's Division of Tenant Resources only accepts applications from HPD Offices of Development and Asset and Property Management that meet the preference categories as outlined below, except for Special Admissions Programs and enhanced vouchers. Preference category eligibility is determined by the above Offices or other third-party government agencies and HPD's Division of Tenant Resources determines eligibility for the rent subsidy.

HPD may change these preferences to respond to changes in local housing needs or emergency housing situations. When changes are made, HPD will offer an opportunity for public comment as part of the Agency Plan approval process.

HPD will verify all preference claims at the time the application is reviewed. Staff may re-verify a preference claim at the time of selection from the waiting list if they believe the family's circumstances have changed.

HPD's preference categories are summarized below:

- Homeless Households and Programs for Near Homeless, including SRO Re-Rentals and Special Needs Housing;
- HPD Building Renovation Households – Relocation;
- HPD Building Renovation Households – Rent Restructuring;
- **In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing;**
- In Place Households with Rent Burdens - Homeless Prevention Strategies;
- Households in Special Circumstances;
- HPD Pilot Programs for the Expansion of Affordable Housing;
- Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization; and
- Violence Against Women Act (VAWA) - Preference is limited to a household member whose family met eligibility under the Local Preferences above and also meets the VAWA eligibility set forth below.

Homeless Households and Programs for Near Homeless, including SRO Re-Rentals and Special Needs Housing:

Households that have a primary nighttime residence that is either:

- A publicly or privately-operated homeless shelter in HPD's jurisdiction designed to provide temporary living accommodation, including shelters operated by DHS and designated by HPD to receive HCV assistance for its clients; or
- The home of another household in HPD's jurisdiction that is allowing the applicant to reside temporarily, provided that the applicant has been classified as homeless by HPD's Emergency Housing Services Bureau.

In order to qualify for this preference, a household must maintain their eligibility for homeless assistance as certified by the responsible government agency administering the shelter assistance.

This preference includes households that maintain a precarious permanent housing situation, as certified by a government agency including HPD and New York City's Human Resources Administration (HRA), which puts them at risk of becoming homeless. Examples include families whose short-term subsidy will end imminently.

HPD Building Renovation Households – Relocation:

Households that reside in a building that is in need of substantial renovation and is either owned by the City of New York or an entity designated by the City to achieve its housing goals, or is part of the City's housing preservation efforts. The voucher will be issued to allow the applicant to locate alternate housing.

HPD Building Renovation Households – Rent Restructuring:

Households that reside in buildings that have been or will be renovated with financial assistance from HPD (generally within 24 months from the date of application) which result in rent increases that cause rent hardship to the applicant. Rent hardship is defined as paying more than 30% of gross income toward rent, plus utilities not included in the rent.

In Place Households with Rent Burdens - Homeless Housing and Special Needs Housing:

Households from HPD homeless and special needs housing programs that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent. Households who would have a rent burden without rental assistance that no longer need supportive services in special needs housing programs.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a household that has relocated from a homeless shelter within 24 months preceding the date of the application.

In Place Households with Rent Burdens - Homeless Prevention Strategies:

Households that maintain a rent burden of more than 30% of annual household income toward rent plus utilities not included in the rent, and reside in buildings that were developed in the past with financial assistance from HPD, or buildings for which HPD maintains a regulatory agreement governing the operation of the building, or City or State supervised Mitchell Lama projects where residents are eligible for the Senior Citizens Rent Increase Exemption (SCRIE) or Disability Rent Increase Exemption (DRIE), but opt out to apply for HCV.

Applications received under this preference must be referred by HPD program staff, or a designated program sponsor, and represent a building that has been identified by the agency to receive Housing Choice Voucher assistance for its eligible residents.

Moving On
preference for
HPD homeless
and special needs
housing (HCV)

Households in Special Circumstances:

Households are in circumstances that present an imminent risk to their life, health or safety, and where Housing Choice Voucher assistance is the primary mechanism for remedying the emergency situation and/or households in other housing emergency circumstances. Only a very limited number of admissions each year will be made under this preference category, based on voucher availability. Special circumstance cases require submission of a written petition by the applicant or advocate along with documentation of the special circumstance, and must have the written approval of the Executive/First Deputy Commissioner, and/or the Assistant Commissioner of the Division of Tenant Resources.

HPD Pilot Programs for the Expansion of Affordable Housing:

Households participating in pilot programs developed by the agency to increase the supply of affordable housing or housing designated for special needs populations through the provision of Housing Choice Voucher rental assistance.

Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization:

Households that include a non-elderly family member age 18-61 with a disability as defined by HUD, who is transitioning out of institutional or other segregated settings, is at serious risk of institutionalization, is homeless or is at risk of becoming homeless. A limited number of vouchers will be made available under this preference category, based on voucher and funding availability.

Violence Against Women Act (VAWA):

Applicants and Participants – Eligibility under this preference is only available to members of households that initially met HPD’s Local Preference requirements, and who additionally request an accommodation under VAWA from HPD as outlined below.

Applicants – Heads of Household (HOH) and Non HOH (household members listed on the application) who:

- Are listed as a household member on an application for admission to HPD’s Housing Choice Voucher, Mod-Rehab, Continuum of Care, or Mod SRO rental subsidy programs that has been accepted by the Division of Tenant Resources (DTR) and:
 - Is a Non HOH who has been removed from an active applicant household within the past 180 days; or
 - Whose application has not subsequently been denied, and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center (FJC) on the basis of the applicant’s status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Application requirements may be streamlined for Violence Against Women Act (VAWA)-eligible applicants.

Participants – HOH and Non HOH who:

- Are current or former participants/household members who have been assisted within the last 180 days, under HPD’s Housing Choice Voucher, Mod-Rehab, Continuum of Care, or Mod SRO rental subsidy programs; and
- Are determined by HPD to be eligible for this preference based on a referral to HPD by a New York City Family Justice Center on the basis of the participant’s (or former participant’s) status as a victim of domestic violence, dating violence, sexual assault, or stalking.

Participants under this category will be treated as continually assisted and therefore application requirements may be streamlined.

The table below presents some examples of government-administered programs that correspond to each local preference.

Preference	HPD/Example Agency Programs
Homeless Households and Programs for Near Homeless	Client and Housing Services SRO Human Resources Administration Domestic Violence Homeless Placement Services
HPD Building Renovation – Relocation	Third Party Transfer Multi-family Preservation Loan Program Affordable Neighborhood Cooperative Program
HPD Building Renovation – Rent Restructuring	Affordable Neighborhood Cooperative Program Housing Rehabilitation Program Third Party Transfer Year 15 Participation Loan Program Multi-family Preservation Loan Program
In Place – Homeless and Special Needs Housing	SRO Moving On
In Place – Homeless Prevention Strategies – Households with Rent Burden	Mitchell Lama Rent Burden; Coop and Rental Asset Management Year 15 Third Party Transfer Participation Loan Program
Special Circumstances	As described in more detail above
HPD Pilot Programs	Previous examples have included: NYCHA pilot
Households with Non-elderly Members with Disabilities – Homeless, at Risk of Homelessness, Institutionalized or at Risk of Institutionalization	NYC Mayor’s Office for Persons with Disabilities and the Center for Independence of the Disabled, NY referred applicants
Violence Against Women Act (VAWA)	Family Justice Center referred applicants and participants who meet HPD’s eligibility criteria for this preference

Per HUD regulations, a Project Based Voucher program participant who is eligible to move with continued assistance will receive absolute preference for the next available Housing Choice Voucher.



1E-1 Local Competition Announcement

Part A. FY21 Program Competition is Now Open – NYC CoC Accepting New Applications (pages 1-6)

Local Competition Announcement Attachment Table of Contents				
Order	Attachment Title	Application	Date Published	Page Numbers
1.	A screenshot of NYC CoC Website posting that demonstrates the NYC CoC announced it was accepting project applications	CC Professional – <i>dashboard of uploaded & posted .pdfs on the CoC website</i>	9/8/2021	2
2.	A screenshot of NYC CoC Website posting that demonstrates the NYC announced it was accepting project applications	NYC CoC website www.nychomeless.com	9/8/2021 (<i>most up-to-date version</i>)	3
3.	Screenshots of NYC Department of Homeless Services (DHS/CoC Lead) Posting on Social Media	Social Media <i>(Twitter, Facebook, and Instagram)</i>	8/20/21, 9/8/21 & 9/10/21	4-5
4.	Part B. Objective Criteria to Review & Rank Projects documents			6-20

content

- assets
 - nyccoc
 - css
 - downloads
 - excel
 - pdf
 - ppt
 - word
 - images
 - js
 - html
 - iw
 - iwov-resources
 - sites
 - templatedata

A screenshot of NYC CoC website posting

The highlighted text displays:

The most up-to-date version of the NYC CoC RFP, which announced that the CoC was accepting new project applications

All Files: pdf

Name	Modified By	Modified	Actions
<input type="checkbox"/> EHV-payment-standards_Arabic.pdf	Emma Cathell	Oct 18, 2021 10:30:05 AM	Edit Properties
<input type="checkbox"/> EHV-CAPS-survey.pdf	Emma Cathell	Oct 18, 2021 10:20:30 AM	Edit Properties
<input type="checkbox"/> NewProjectApp-esnaps overview presentation.pdf	Emma Cathell	Oct 6, 2021 10:30:23 AM	Edit Properties
<input type="checkbox"/> SteeringCommittee-2022SolicitationForMembersh	Emma Cathell	Oct 4, 2021 5:09:39 PM	Edit Properties
<input type="checkbox"/> Grantee_Meeting_Eval_Final.pdf	Emma Cathell	Oct 4, 2021 12:52:09 PM	Edit Properties
<input type="checkbox"/> NYC CoC 2022 Evaluation Local Priorities Survey_	Emma Cathell	Oct 4, 2021 12:52:07 PM	Edit Properties
<input type="checkbox"/> NYCCoC-AnnualEvaluation-Policies-and-Procedur	Emma Cathell	Oct 4, 2021 12:52:06 PM	Edit Properties
<input type="checkbox"/> CAPS Policies Procedures 2021_9.17.21_FINAL.p	Emma Cathell	Sep 23, 2021 6:31:06 PM	Edit Properties
<input type="checkbox"/> SC Meeting Summary _August2021-final.pdf	Emma Cathell	Sep 23, 2021 6:31:05 PM	Edit Properties
<input type="checkbox"/> SC Meeting Summary _July2021.pdf	Emma Cathell	Sep 23, 2021 6:31:04 PM	Edit Properties
<input type="checkbox"/> NYC CoC Newsletter, Sept 2021 Issue.pdf	Emma Cathell	Sep 23, 2021 6:31:03 PM	Edit Properties
<input type="checkbox"/> FY2021 NOFO Renewal Training-FINAL.pdf	Emma Cathell	Sep 13, 2021 5:01:39 PM	Edit Properties
<input type="checkbox"/> Bidders Con. Slides_9_9_21-FINAL.pdf	Emma Cathell	Sep 13, 2021 5:01:29 PM	Edit Properties
<input checked="" type="checkbox"/> 2021 NYC Continuum of Care RFP-FINAL.pdf	Emma Cathell	Sep 8, 2021 7:28:25 PM	Edit Properties
<input type="checkbox"/> FY21 Continuum of Care Competition.pdf	Emma Cathell	Aug 23, 2021 11:01:50 AM	Edit Properties
<input type="checkbox"/> NYC CoC Newsletter, Aug 2021 Issue.pdf	Emma Cathell	Aug 17, 2021 11:58:09 AM	Edit Properties
<input type="checkbox"/> EHV-FAQs.pdf	Emma Cathell	Aug 13, 2021 3:06:57 PM	Edit Properties
<input type="checkbox"/> SC Meeting Summary _June2021.pdf	Emma Cathell	Aug 10, 2021 2:37:52 PM	Edit Properties
<input type="checkbox"/> Youth 2021 Goal Sheet_FINAL.pdf	Emma Cathell	Aug 10, 2021 2:37:26 PM	Edit Properties
<input type="checkbox"/> YAB 2021 Goals_FINAL.pdf	Emma Cathell	Aug 10, 2021 2:37:25 PM	Edit Properties
<input type="checkbox"/> Veterans 2021 Goals_FINAL.pdf	Emma Cathell	Aug 10, 2021 2:37:24 PM	Edit Properties
<input type="checkbox"/> SOAR WG Goals_FINAL.pdf	Emma Cathell	Aug 10, 2021 2:37:24 PM	Edit Properties

Renewal Projects

New Projects

HUD E-Snaps

NOFA Archives



A screenshot of NYC CoC website posting that demonstrates the NYC CoC announced it was accepting project applications

New Projects

The U.S. Department of Housing and Urban Development (HUD) released the Fiscal Year 2021 Continuum of Care (CoC) Competition – Notice of Funding Opportunity (NOFO, f/k/a NOFA).

For providers located in the five boroughs of New York City that are interested in applying for new and/or expanded CoC funding, please read this page carefully for a detailed timeline, relevant deadlines, instructions, and resources.

Timeline & Instructions

Below includes instructions, relevant deadlines, and expectations for organizations applying for new CoC project funding. This includes organizations applying for CoC funding for the first time as well as organizations wishing to expand an existing CoC-funded project to serve more program participants or to apply for supportive service dollars, please follow the steps below:

Step 1: NOFO Administration

- Sign up for the [HUD Listserv](#) and [CoC Listserv](#) for future communications.
- Submit any questions about the Request for Proposal process to hodgsonhol@dss.nyc.gov with the subject line "2021 New Project RFP Question (Org Name)." by Sept. 8.

Step 2: Respond to the Request for Proposal (RFP) by Sept. 23

The FY21 NOFO NYC CoC New Project Request for Proposal (RFP) is now released. Non-profits interested in applying for new CoC funding and/or expansion funding must respond to this RFP via email, nyccoc@dss.nyc.gov. **The deadline to submit your response is Thursday, Sept. 23.**

[View and respond to the FY 21 NYC CoC New Project RFP](#)

Step 3: Attend a Bidder's Conference on Sept. 9

Non-profits interested in applying for new CoC funding and/or expansion funding can learn

This is the link of the 9/8/21 version of the NYC CoC RFP



nycdhs



10 likes

nycdhs Want to help us house homeless New Yorkers? The NYC Continuum of Care needs dedicated, experienced non-profits to work with us to provide housing and services to New Yorkers in need. The FY 2021 Notice of Funding Opportunity for the @hudgov CoC Program Competition is now available for NEW and EXPANSION project submissions. If you're interested in applying for new and expansion funding, be sure to respond to the New Project Request for Proposal by Sept. 23. The RFP info and registration info for an upcoming conference are published on our website: nychomeless.com (under Funding → Annual NOFO → New Projects)

Existing CoC-funded providers: it is now time to renew and/or re-allocate your funding! The NYC CoC will be hosting an e-snaps renewal training on Sept. 10. Please visit our website to register: nychomeless.com (under Funding → Annual NOFO → Renewal Projects)

To ensure you receive NOFO Communications from the NYC CoC, please subscribe to our newsletter at www.nychomeless.com. #linkinbio

Image description: NYC CoC logo on a purple background.
 #DSS #HRA #DHS #DepartmentOfSocialServices #NYC #HumanResourcesAdministration #DepartmentOfHomelessServices #housing #Hud #NYCContinuumofCare #homeless #outreach

View 1 comment

September 8



A screenshot of NYC Department of Homeless Services (CoC Lead) posting on Instagram/Social Media on Sept. 8, 2021 that the NYC CoC was accepting new project applications



Explore

Settings

A screenshot of NYC Department of Homeless Services (CoC Lead) posting on Twitter/Social Media on Sept. 10, 2021 that the NYC CoC was accepting new project applications



Homeless Services

9,538 Tweets

Follow



Homeless Services @NYCDHS · Sep 10

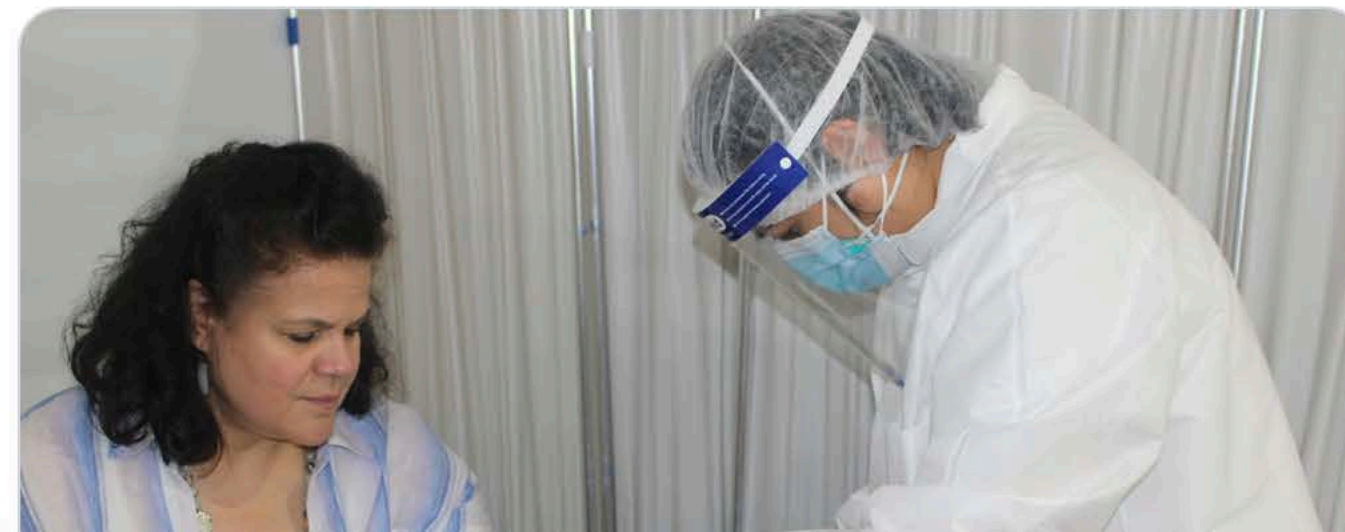
ICYMI: NYC non-profits interested in @HUDgov Continuum of Care funding, the deadline to submit an RFP response is Sept. 23. For interested applicants wanting to learn more, the CoC is hosting an info session on 9/9. Please visit our website to learn more: on.nyc.gov/3E5l3to



Homeless Services @NYCDHS · Sep 10

New Yorkers can get \$100, free tickets, memberships or gifts for getting vaccinated against #COVID19. These giveaways will be available for a limited time, so get your #COVID19vaccine today!

nyc.gov/vaccineincenti...



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1E-1 Local Competition Announcement

Part B. Objective Criteria to Review & Rank Projects

Local Competition Announcement Attachment Table of Contents			
Order	Attachment Title	Date Published	Page Numbers
1.	Part A. FY21 Program Competition is Now Open		1-5
OBJECTIVE CRITERIA TO REVIEW & RANK RENEWAL PROJECTS			
2.	NYC CoC 2021 Annual Project Evaluation HMIS Tool for PSH and TH Renewal Projects	11/9/20	7-11
3.	NYC CoC 2021 Annual Project Evaluation HMIS Tool for RRH Renewal Projects	11/9/20	12-13
4.	NYC CoC 2021 Annual Project Evaluation Local Priorities Survey for all Renewal Projects	11/9/20	14-17
OBJECTIVE CRITERIA TO REVIEW & RANK NEW PROJECTS			
5.	New Project Request for Proposal Scoring Rubric	8/31/21	18-19

HMIS Tool for PSH and TH Renewal Projects

Question #	HMIS Tool or Survey?	Programmatic Indicator	Measure & Data Source	Federal Fiscal Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 1-7							
						0	1	1.5	2	2.5	3	3.5	4
Utilization Rate													
1	HMIS Tool	Unit Utilization Rate (PSH, TH)	Average daily unit utilization rate during the federal fiscal year. (Projects for singles will use Projected # of beds and projects for families will use Projected # of units). <u>Source: APR Q.7 or and Q.8</u>		85%	0%-79.9%	80%	81.25%	82.50%	83.75%	84.50%	86.25%	87.50%
Chronically Homeless													
2	HMIS Tool	Serving chronically homeless (PSH)	% of new HoH who entered the program that are chronically homeless at placement into the program. <u>Source: Intake/Admission data</u>	Federal Fiscal Year 10/1/2019-9/30/2020	100%		ALL		OR		NOTHING		5
Project Eligibility													
3	HMIS Tool	Participants in the program are literally homeless at entry (PSH, TH);	% of HoH program are literally homeless. <u>Source: Intake/Admission Living Situation Fields</u> Only admissions after January 4, 2012 will be included in this measure since this is when current eligibility rules went into effect.	Federal Fiscal Year 10/1/2019-9/30/2020	100%		ALL		OR		NOTHING		5
Length of Stay													
4	HMIS Tool	Average length of stay (PSH, TH)	Average length of stay for participants served during recently completed FFY <u>Source: APR Q.22</u>	Federal Fiscal Year 10/1/2019-9/30/2020	TH average length of stay ≤ 24 months; PSH average length of stay ≥ 12 months.	>24 months	24	23	22	21	20	19	18
						In Months							
						<12 months	12	13	14	15	16	17	18
Income, Employment, and Mainstream Benefits Outcomes													
5	HMIS Tool	Gained or Increase Total Income (<i>Earned and/or Other</i> income) - adult stayers and adult exiters (PSH, TH)	% of adults that increased <i>Earned</i> and <i>Other</i> income at latest status or exit. <u>Source: APR Q.19a3</u>	Federal Fiscal Year 10/1/2019-9/30/2020	54%	0%-49.9%	50%	51%	52%	53%	54%	55%	56%
6	HMIS Tool	Non-cash benefits - adult stayer and all exiters (PSH, TH)	% of persons with 1 or more sources of non-cash benefits at latest status or exit. <u>Source: APR Q.20b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-69.9%	70%	72.50%	74.5%	77.50%	79.5%	82.50%	84.5%
7	HMIS Tool	Health insurance (PSH, TH)	% of persons with health insurance <u>Source: APR Q.21</u>	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-74.9%	75%	77.50%	79.5%	82.50%	84.5%	87.50%	89.5%

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 1-7

4.5	5	5.5	6	6.5	7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5
88.75%	89.50%	n/a	90.50%	n/a	91.50%	n/a	92.50%	n/a	93.50%	n/a	94.50%	n/a	95.50%	n/a	96.50%	n/a
	points															
	points															
17	16	15	14	13	12											
19	20	21	22	23	24											
57%	58%	59%	60%	61%	62%	63%	64%	65%	66%	67%	68%	69%	70%	71%	72%	73%
86.50%	87.50%	89.50%	90.5%	92.50%	93.50%	95.50%	96.50%	98.50%	99.50%							
92.50%	94.5%	97.50%	99.50%													

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 1-7											Maximum Point Amount for PSH	Maximum Point Amount for TH
13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18		
97.50%	n/a	98.50%	n/a	99.50%	n/a	n/a	n/a	n/a	n/a	n/a	15	15
											5	n/a
											5	5
											7	7
74%	75%	76%	77%	78%	79%	80%	81%	82%	83%	84%	18	18
											9	9
											6	6

HMIS Tool for PSH and TH Renewal Projects

Question #	HMIS Tool or Survey?	Programmatic Indicator	Measure & Data Source	Federal Fiscal Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 8-11							
Housing Stabilization													
8	HMIS Tool	Exiting to Permanent Housing (TH)	% of leavers exiting to permanent housing. <u>Source: APR Q.23a+Q.23b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-69.9%	70.00%	71.25%	72.50%	73.75%	74.5%	76.25%	77.5%
	HMIS Tool	Maintain Permanent Housing or exit to Permanent Housing (PSH)	% of participants who remain in PSH or exit to permanent housing <u>Source: APR Q.5 and Q.23a+Q.23b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	90%	0%-84.9%	85%	85.50%	86.5%	87.50%	88.5%	89.50%	90.5%
9	HMIS Tool	Exit to Permanent Housing (PSH)	% of leavers who exit to permanent housing <u>Source: APR Q.23a + Q.23b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	0%-24.9%	25%	37.50%	49.5%	62.50%	74.5%	87.50%	99.50%
Data Quality													
10a	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6a - Personally Identifiable Information</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
10b	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6b - Universal Data Elements</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
10c	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6c - Income and Housing Data Quality</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
10d	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6d - Chronic Homelessness</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
Administrative Requirements (HMIS)													
11	HMIS Tool	Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	Federal Fiscal Year 10/1/2019-9/30/2020	NA	If 12 uploads:	0		If 11 uploads:	-2.5		If 10 or fewer uploads:	-5

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 8-11										Max Point Amount for PSH	Max Point Amount for TH	
97.5%	98.5%	99.50%									14	
											10	
											4	n/a
											1	1
											1	1
											1	1
											1	1
											-5	-5
Total										83	78	

HMIS Tool for RRH Renewal Projects

Question #	Programmatic Indicator	Measure & Data Source	Federal Fiscal		Point Allocation for Questions 1-6										
			Year Calendar Year Submitted APR	HUD Bench Marks	0	1	2	3	4	5	6	7	8	9	10
			Utilization Rate												
1	Unit Utilization Rate	Average daily amount of households enrolled (not necessarily placed in housing yet) during most recently completed HUD contract. Divide by number of projected households to be served. Is there a way for Foothold to enter the projections to make this calculation automatic? (Projects for singles will use Projected # of beds and projects for families will use Projected # of units). Source: APR Q.7 or and Q.8	Federal Fiscal Year 10/1/2019-9/30/2020	85%	0%-74.9%	75% (76.5% = 1.5 points)	78% (79.5% = 2.5 points)	81% (82.5% = 3.5 points)	84% (85.5% = 4.5 points)	87% (88.5% = 5.5 points)	90% (91% = 6.5 points)	92% (93% = 7.5 points)	94% (95% = 8.5 points)	96% (97% = 9.5 points)	98%
Project Eligibility															
2	Participants entering program are literally homeless	% of HoH entering program are literally homeless. (Sometimes children may be staying with a family member, etc. while parent is in shelter waiting on family) Source: Intake/Admission Living Situation Fields	Federal Fiscal Year 10/1/2019-9/30/2020	100%		ALL	OR	NOTHING	5	points					
Length of Stay															
3	Average length of stay	Average length of stay for participants served during recently completed FFY Source: APR Q.22	Federal Fiscal Year 10/1/2019-9/30/2020	RRH average length of stay ≤ 24 months	>27 months	In Months	27	22	17	12					
Income, Employment, and Mainstream Benefits Outcomes															
4	Gained or Increase Total Income (Earned and/or Other) - adult stayers and adult exiters	% of adults that increased <i>Earned</i> and <i>Other</i> income at latest status or exit. Source: APR Q.19a3	Federal Fiscal Year 10/1/2019-9/30/2020	20%	0%-49.9%	50% (51% = 1.5 points)	52% (53% = 2.5 points)	54% (55% = 3.5 points)	56% (57% = 4.5 points)	58% (59% = 5.5 points)	60% (61% = 6.5 points)	62% (63% = 7.5 points)	64% (65% = 8.5 points)	66% (67% = 9.5 points)	68% (69% = 10.5 points)
5	Non-cash benefits - adult stayer and all exiters	% of persons with 1 or more sources of non-cash benefits at latest status or exit. Source: APR Q.20b	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-64.9%	65% (66% = 1.5 points)	67% (68% = 2.5 points)	69% (70% = 3.5 points)	71% (72% = 4.5 points)	73% (74% = 5.5 points)	75% (76% = 6.5 points)	77% (78% = 7.5 points)	79% (80% = 8.5 points)	81% (82% = 9.5 points)	83%
6	Health insurance	% of persons with health insurance Source: APR Q.21	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-64.9%	65% (66% = 1.5 points)	67% (68% = 2.5 points)	69% (70% = 3.5 points)	71% (72% = 4.5 points)	73% (74% = 5.5 points)	75% (76% = 6.5 points)	77% (78 = 7.5 points)	79% (80 = 8.5 points)	81% (82% = 9.5 points)	83%

Point Allocation for Questions 1-6					RRH
11	12	13	14	15	
					10
					5
					4
70%	72%	74%	76%	80%	15
(71% = 11.5 points)	(73% = 12.5 points)	(75% = 13.5 points)	(77% = 14.5 points)		
					10
					10

HMIS Tool for RRH Renewal Projects

Question #	Programmatic Indicator	Measure & Data Source	Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 7-13											Max Point Amount for RRH
Housing Stabilization																
7	Maintain Permanent Housing or exit to Permanent Housing	% of participants who remain or exit to permanent housing after being placed into housing Source: APR Q.5 and Q.23a+Q.23b	Federal Fiscal Year 10/1/2019-9/30/2020	80%	0%-69.9%	70% (71% = 1.5 points)	72% (73% = 2.5 points)	74% (75% = 3.5 points)	76% (77% = 4.5 points)	78% (79% = 5.5 points)	80% (81% = 6.5 points)	82% (83% = 7.5 points)	84% (85% = 8.5 points)	86% (87% = 9.5 points)	88%	10
8	Exit to Permanent Housing	% of leavers who exit to permanent housing Source: APR Q.23a + Q.23b	Federal Fiscal Year 10/1/2019-9/30/2020	80%	0%-24.9%	25% (37.5 = 1.5 points)	50% (62.5% = 2.5 points)	75% (87.5% = 3.5 points)	80% (82.5% = 4.5 points)	85%						5
9	Length of Time to Move-In to PH	Sum of number of days from program entry to move in date for all households divided by Total number of households	Federal Fiscal Year 10/1/2019-9/30/2020	90 days	Unscored Question for 2021 Evaluation											n/a
10	# of Placements made using a voucher	Number of placements made using a voucher, from exit data	Federal Fiscal Year 10/1/2019-9/30/2020		Unscored Question for 2021 Evaluation											n/a
11	Rate of return to homelessness	Total number of households successfully discharged who did NOT return to homelessness during time period divided by Total number of households exited to permanent housing during the same time period This is typically measured by examining HMIS data from homeless programs across the entire community to determine whether people who successfully exit from the rapid re-housing program to permanent housing returned to homelessness, meaning an unsheltered location, emergency shelter, transitional housing, or a Safe Haven, within 12 months of exiting.	Federal Fiscal Year 10/1/2019-9/30/2020	<85%	If less than 85%, 5 points awarded; If more than 85%, make project exempt from question											5
Data Quality																
12a	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6a - Personally Identifiable Information	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
12b	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6b - Universal Data Elements	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
12c	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6c - Income and Housing Data Quality	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
12d	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6d - Chronic Homelessness	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
Administrative Requirements (HMIS)																
13	Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a

Total 69/74



Part 2: Program Details

1. Did the program apply for SSI or SSD for all eligible clients during the evaluation period?

- Yes
- No

**Local Priorities Survey for all Renewal Projects
starting on the first scored section (Part 2)**

1a. If YES, did you use the SOAR approach? [1 point]

- Yes
- No

1a. Continued

- If Yes, please upload proof from the OAT system
- If No, you still receive 1 point for this question if (i) all housed clients receive the maximum available benefits **AND** (ii) there were no new clients enrolled during the evaluation period.

Note: The NYC CoC requires projects to maximize the use of mainstream benefits and encourages providers to have staff members become SOAR Certified. The SOAR approach is a best-in-class evidenced-based practice that streamlines the SSI/SSD application process and establishes an expedited timetable for benefit approvals.

Choose File

No file chosen

2. Which of the following additional supportive services for benefits/entitlements and/or back to work support have you used to assist your clients? Please check all that apply (One point maximum regardless of # of selections).

[1 point]

- Food Stamps
- Public Assistance
- Medicaid/Medicare Insurance
- Educational assistance (vocational and/or degree programs)
- None of the Above
- Back to work supported employment
- Assistance in finding volunteer opportunities
- Job training assistance

3. Specify the total funds expended/drawn down during the most recently completed HUD contract (as a whole number, without \$) _____

[up to 9 points]



4. Did quarterly drawdowns occur during the most recently completed HUD contract? **[1 point]**

- Yes
- No

5. Did your organization participate in the 2020 HOPE Count or 2020 Youth Count? **[1 extra-credit bonus point]**

- Yes
- No

6. Is the program that is being evaluated a Rapid Re-Housing program? **[Unscored]**

- Yes
- No

Part 3: Policy Section

1. Board awareness of the NYC CoC and an understanding of the importance of the role and experience of Persons- With-Lived-Experience (f/k/a Consumer), in order to inform organizational and program decisions, is a national and local priority for organizations receiving HUD McKinney-Vento funding. It is a priority for HUD and the NYC CoC to ensure that agencies are:

- Taking the participation of Persons-With-Lived-Experience into account as part of their decision-making



- Being responsive to the inquiries and concerns of Persons-With-Lived-Experience
- Ensuring that Persons-With-Lived-Experience are actively engaged in activities and initiatives.

Please check (i.e. attest to) all the items below that demonstrate the ways in which your program meets the priorities mentioned above. **[6 points total]**

Uploading documentation that serves as proof for each checked answer is required.

- Our agency has a Person-With-Lived-Experience on their Board of Directors or another Policy-Making Body/Consumer Advisory Board/Committee. **[2 points]**
 - *Upload minutes and signature sheet of Board of Directors Meeting or other Policy Making Body/Consumer Advisory Board/Committee Meeting*
- Our agency conducts Persons-With-Lived-Experience Satisfaction Surveys. **[1 point]**
 - *Upload Persons-With-Lived-Experience Satisfaction Survey Report*
- Our program holds site-based Community Meetings. **[1 point]**
 - *Upload at least three (3) Community Meeting Minutes and Signature Sheets for this contract year.*
- Our program provides various activities and initiatives for Persons-With-Lived-Experience. **[1 point]**
 - *Upload description and signature sheet from one activity or initiative (such as a group or event)*
- Our agency has a Grievance Policy **[1 point]**
 - *Upload Grievance Policy*
- Our organization does not meet any of these requirements **(no points awarded for this selection)**

1a. How many Grievances were filed during this contract year? _____
(Please state an answer if you checked that your agency has a Grievance Policy in the question above.)

1b. For each box you checked regarding the role of Persons with Lived Experience for points, you must upload documentation that serves as proof

Choose File

No file chosen



2. Environmental Review

The environmental review is required for all HUD-funded projects to ensure that the proposed project does not negatively impact the surrounding environment and that the property site itself will not have an adverse environmental or health effect on end users.

Please attest to the following for the project grant: **[1 point]**

- This project is in compliance with Environmental Review standards required by HUD and verification can be provided if requested.
- I am unable to provide verification of compliance with HUD Environmental Review standards.

3. Please certify that your organization is in compliance with all of the following policies required by HUD and the CoC. Please mark all that apply.

[Required, but unscored]

- The Fair Housing Act, which includes an Equal Access Policy for your organization
- The Violence Against Women Act (VAWA)
- A gender identity LGBTQI Policy
- The Every Student Succeeds Act (ESSA) (*projects not serving children are exempt*)
- NEW:** Compliance with NYC CoC Written Standards
- NEW:** Compliance with HUD Housing Quality Inspections

FY21 New Project Request for Proposal Scoring Rubric

Question	E-SNAPS Questions (50 points)	Points Possible	Points Scored
2. i.	<p>Description should be complete and concise, address entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), projected outcome(s), and any coordination with other source(s)/partner(s). The description must be consistent with other parts of this application and identify:</p> <ul style="list-style-type: none"> • The target population including the number of single adults and the number of families with children to be served when the project is at full capacity (3 points) • Address and location of units (3 points) • Type and number of units – scatter site or single site, single or multi-family homes, etc. (3 points) • The specific services that will be provided and outreach methods to be used to serve the long-term homeless population (3 points) • Projected outcomes (3 points) • Coordination with partners (3 points) • Project timeline – when units will be developed or leased-up (3 points) • MIS implementation (3 points) • How the project will leverage or deliver Medicaid and other mainstream services to participants (3 points). 9 bullet points, 3 points each. However, description also needs to be a 	27	
2. ii.	Table complete, boxes checked. 0 points if any of the following: participants are screened out, are terminated, or say "No" to Housing First.	3	
4	Supportive Services for Participants; Describe how participants will be assisted to obtain and remain in permanent housing . Specifically, a plan for how participants will be moved into project, identification of tenant needs and brief plan for addressing identified need, including but not limited to health, behavioral health, education, employment, life skills and child care services, and identification of rent reasonableness/description of rent reasonableness determination for the units	5	
5	Supportive Services for Participants; Describe specifically how participants will be assisted to both increasing their employment and/or income and to maximize their ability to live independently . Consistent with other parts of the application, identify the needs of target population and services required, including How tenants will access these services, Coordination with other providers and mainstream systems, How tenants will access SSI/SSDI and other mainstream benefits	5	
9	Describe the outreach plan (e.g. collaboration with a referral agency and/or social services contracting agency) to bring these homeless participants into the project. Be sure to include a contingency plan to ensure project rent-up in accordance with the described timeline if sufficient eligible applicants are not identified in a timely manner. Be sure to include how referrals will be received through coordinated entry and referral system/prioritization before project participates in coordinated entry	5	
11, 12, 13, 14, 15, 16	Budget Line Items are complete and sensible	5	
	Total Points:	50	

Question	Local Priorities Questions (50 points)	Points Possible	Points Scored
D. 1	<p>Answer demonstrated understanding principles of housing first and uses “housing first” language (access is low barrier, expedited, person-centered, through coordinated entry; leases allow for participant choice, are the same as leases for non-participants, tenants receive education about their lease; choice in services, person-centered planning, services and support as permanent as housing, housing not contingent on services, regulations/rules centered on participants rights, staff are trained in person-centered strategies, trauma informed and culturally appropriate; if RRH or TH, focused on quick access to permanent housing, services support recovery) Answer gives evidence to support how the project will meet housing first requirements and why housing first is necessary</p> <p>Explanation how the project has/will ensure policies & procedures that reflect housing first. Description of experience with or program design for implementing housing first</p>	12	
D. 2	Agency preparedness for coordinated entry/CAPS participation. Agency explanation for preparedness (if no experience with CAPS, an explanation that shows understanding of the process, and how they will implement when called upon to do so)	7	
D. 3	Demonstrate agency understanding of HMIS. Explanation of how organization manages data/reporting requirements and how It analyzes data. Discussion of organizations system of data collection and quality assurance (data accuracy and completeness). Which vendor they have/or plan on using for HMIS.	7	
D. 4	Are the HUD CoC funds you are requesting sufficient to operate the project to serve the # of participants proposed in this application? How much additional funds are required? For either one, answer demonstrates/explains why.	5	
D. 5	Describes a plan to employ homeless or has already has implemented plan to employ homeless (full points if already employing).	7	
D. 7	if yes, and describes corrective action taken is sufficient, no points deducted. If yes and does not describe corrective action or attach the corrective action plan or if there are any un-resolved issues but no explanation on how they will be remedied.	-5	
D. 8	if yes and plausible explanation (e.g. right-size grant), no points deducted; if yes with inexcusable reason and/or no/insufficient explanation.	-5	
D.9	organization score listed (if applicable)	0	
D. 10	Describe your agency’s existing mechanism(s) for PWLEx involvement and how that information is used (5 points). Include how you would obtain PWLEx feedback in this new project if awarded (5 points)	12	
	Total Points:	40	



1E-2 Project Review and Selection Process

Project Review and Selection Process Attachment Table of Contents		
Order	Attachment Title	Page Numbers
1.	Part 1a: Scoring Tool Used in Local Competition to Score New Projects	2-4
2.	Part 1b: Scoring Tool Used in Local Competition to Score Renewal Projects <ul style="list-style-type: none"> • HMIS Tool for PSH and TH Projects • HMIS Tool for RRH Projects • Local Priorities Survey for All Project Types 	<ul style="list-style-type: none"> • 5-10 • 11-13 • 14-20
3.	Part 2: Copy of one scored project application form used by most renewal project applications	21
4.	Part 3: Final project scores for Ranked New and Renewal Projects	22-24

Part 1a: Scoring Tool Used in Local Competition to Score New Projects

Question	Threshold Review Questions	Yes/No	
1	Project must operate in the five Boroughs of NYC.		
2	Project is /lists the correct legal entity/agency name on the application. DUNS/EIN is provided.		
3	Project applicants must meet eligibility requirements as described in the CoC Program Interim Rule (i.e., only nonprofit organizations, States, local governments, and instrumentalities of State or local governments are eligible to apply) and be able to provide evidence of eligibility (e.g., nonprofit documentation).		
4	The population served must meet program eligibility requirements, as stated in Section 1 and Section 2 of this RFP.		
5	Project applicants must demonstrate the financial management capacity and organizational experience to carry out the project and administer Federal funds (e.g., by demonstrating experience with similar projects and with successful administration of other Federal/state/local funds.)		
6	Projects must administer their programs in the most integrated setting appropriate to the needs of qualified homeless people with disabilities (i.e., enabling participants to interact with others without disabilities to the fullest extent possible).		
7	HMIS Data Warehouse (must answer 'yes' to 7a or 7b to meet threshold).		
	7a. Projects must enter client data into the NYC CCoC HMIS.		
	7b. Victim Service Provider projects (exclusively serving survivors of domestic violence, dating violence, sexual assault, or stalking) must enter aggregate level data into an HMIS comparable database.		
8	Project applicants must be in good standing with HUD, which means that the applicant does not have any open monitoring or audit findings, history of slow expenditure of grant funds, outstanding obligation to HUD that is in arrears or for which a payment schedule has not been agreed upon, expending funds on ineligible costs, failing to expend funds within statutorily established timeframes, or history of serving ineligible program participants. The above does not preclude an organization from responding to the RFP. If found acceptable the NYC CoC may put forth the new project application in the NOFO. Organizations with a current or past history of one or more of the above may wish to submit a separate statement indicating why the CoC should still include it's new project request for HUD funding.		
9	Participant Eligibility All Project Types) Applications must meet HUD's 25% match requirement as defined in the CoC Program Interim Rule (i.e., match must equal a minimum of 25 percent of the total grant request including admin costs but excluding leasing costs.)		
10	Participant Eligibility: (All Project Types) projects must serve 100% literally homeless families and/or single adults coming from emergency shelters and/or unsheltered locations; HUD Chronic Homeless designation required for CoC PSH; HUD category 4: fleeing domestic violence, dating violence, sexual assault, stalking or other dangerous situations;; residing in transitional housing funded by a Joint TH-RRH component project; OR receiving services through a VA-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system;. RRH projects must serve HUD defined categories 1, 2, or 4 homeless individuals or families.		
11	For projects serving families with dependent children and single adults 24 years old or younger (must answer 'yes' to both 12a and 12b to meet threshold).		
12	a. Does the applicant/sponsor have policies and practices that are consistent with, and do not restrict the exercise of rights provided by the education subtitle of the McKinney-Vento Act, as updated by the Every Student Succeeds Act, and other laws relating to the provision of educational and related services to individuals and families experiencing homelessness?		
	b. Does the applicant/sponsor have a designated staff person responsible for ensuring that children are enrolled in school and connected to the appropriate services within the community, including early childhood education programs such as Head Start, Part C of the Individuals with Disabilities Act, and McKinney-Vento education services?		
13	Application is complete.		
14	Application does not exceed the page limit (combined 20-pages using a 12-point font with one-inch margins for Part C: Additional E-SNAPS Information and Part D: NYC CoC Local Priorities.		

15	Application was submitted by the deadline.		
Does Project Meet Minimum Threshold?			
A "No" response to any of the above questions means the project does not meet Threshold. Depending on the question, the project may still be able to move forward. Contact Charlie Winkler (winklerc@dss.nyc.gov) to discuss further.		Yes/No	
Question	E-SNAPS Questions (50 points)	Points Possible	Points Scored
2. i.	Description should be complete and concise, address entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), projected outcome(s), and any coordination with other source(s)/partner(s). The description must be consistent with other parts of this application and identify: <ul style="list-style-type: none"> •The target population including the number of single adults and the number of families with children to be served when the project is at full capacity (3 points) •Address and location of units (3 points) •Type and number of units – scatter site or single site, single or multi-family homes, etc. (3 points) •The specific services that will be provided and outreach methods to be used to serve the long-term homeless population (3 points) •Projected outcomes (3 points) •Coordination with partners (3 points) •Project timeline – when units will be developed or leased-up (3 points) •MIS implementation (3 points) •How the project will leverage or deliver Medicaid and other mainstream services to participants (3 points). 9 bullet points, 3 points each. However, description also needs to be a 	27	
2. ii.	Table complete, boxes checked. 0 points if any of the following: participants are screened out, are terminated, or say "No" to Housing First.	3	
4	Supportive Services for Participants; Describe how participants will be assisted to obtain and remain in permanent housing . Specifically, a plan for how participants will be moved into project, identification of tenant needs and brief plan for addressing identified need, including but not limited to health, behavioral health, education, employment, life skills and child care services, and identification of rent reasonableness/description of rent reasonableness determination for the units	5	
5	Supportive Services for Participants; Describe specifically how participants will be assisted to both increasing their employment and/or income and to maximize their ability to live independently . Consistent with other parts of the application, identify the needs of target population and services required, including How tenants will access these services, Coordination with other providers and mainstream systems, How tenants will access SSI/SSDI and other mainstream benefits	5	
9	Describe the outreach plan (e.g. collaboration with a referral agency and/or social services contracting agency) to bring these homeless participants into the project. Be sure to include a contingency plan to ensure project rent-up in accordance with the described timeline if sufficient eligible applicants are not identified in a timely manner. Be sure to include how referrals will be received through coordinated entry and referral system/prioritization before project participates in coordinated entry	5	
11, 12, 13, 14, 15, 16	Budget Line Items are complete and sensible	5	
Total Points:		50	

Question	Local Priorities Questions (50 points)	Points Possible	Points Scored
D. 1	<p>Answer demonstrated understanding principles of housing first and uses “housing first” language (access is low barrier, expedited, person-centered, through coordinated entry; leases allow for participant choice, are the same as leases for non-participants, tenants receive education about their lease; choice in services, person-centered planning, services and support as permanent as housing, housing not contingent on services, regulations/rules centered on participants rights, staff are trained in person-centered strategies, trauma informed and culturally appropriate; if RRH or TH, focused on quick access to permanent housing, services support recovery) Answer gives evidence to support how the project will meet housing first requirements and why housing first is necessary</p> <p>Explanation how the project has/will ensure policies & procedures that reflect housing first. Description of experience with or program design for implementing housing first</p>	12	
D. 2	Agency preparedness for coordinated entry/CAPS participation. Agency explanation for preparedness (if no experience with CAPS, an explanation that shows understanding of the process, and how they will implement when called upon to do so)	7	
D. 3	Demonstrate agency understanding of HMIS. Explanation of how organization manages data/reporting requirements and how it analyzes data. Discussion of organization's system of data collection and quality assurance (data accuracy and completeness). Which vendor they have/or plan on using for HMIS.	7	
D. 4	Are the HUD CoC funds you are requesting sufficient to operate the project to serve the # of participants proposed in this application? How much additional funds are required? For either one, answer demonstrates/explains why.	5	
D. 5	Describes a plan to employ homeless or has already has implemented plan to employ homeless (full points if already employing).	7	
D. 7	if yes, and describes corrective action taken is sufficient, no points deducted. If yes and does not describe corrective action or attach the corrective action plan or if there are any un-resolved issues but no explanation on how they will be remedied.	-5	
D. 8	if yes and plausible explanation (e.g. right-size grant), no points deducted; if yes with inexcusable reason and/or no/insufficient explanation.	-5	
D.9	organization score listed (if applicable)	0	
D. 10	Describe your agency's existing mechanism(s) for PWLEx involvement and how that information is used (5 points). Include how you would obtain PWLEx feedback in this new project if awarded (5 points)	12	
	Total Points:	40	

HMIS Tool for PSH and TH Renewal Projects

Part 1b: The scoring tools used in local competition to score renewal projects includes: **1) HMIS Tool** and **2) Local priorities survey**

Question #	HMIS Tool or Survey?	Programmatic Indicator	Measure & Data Source	Federal Fiscal Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 1-7							
						0	1	1.5	2	2.5	3	3.5	4
Utilization Rate													
1	HMIS Tool	Unit Utilization Rate (PSH, TH)	Average daily unit utilization rate during the federal fiscal year. (Projects for singles will use Projected # of beds and projects for families will use Projected # of units). Source: APR Q.7 or and Q.8		85%	0%-79.9%	80%	81.25%	82.50%	83.75%	84.50%	86.25%	87.50%
Chronically Homeless													
2	HMIS Tool	Serving chronically homeless (PSH)	% of new HoH who entered the program that are chronically homeless at placement into the program. Source: Intake/Admission data	Federal Fiscal Year 10/1/2019-9/30/2020	100%		ALL		OR		NOTHING		5
Project Eligibility													
3	HMIS Tool	Participants in the program are literally homeless at entry (PSH, TH);	% of HoH program are literally homeless. Source: Intake/Admission Living Situation Fields Only admissions after January 4, 2012 will be included in this measure since this is when current eligibility rules went into effect.	Federal Fiscal Year 10/1/2019-9/30/2020	100%		ALL		OR		NOTHING		5
Length of Stay													
4	HMIS Tool	Average length of stay (PSH, TH)	Average length of stay for participants served during recently completed FFY Source: APR Q.22	Federal Fiscal Year 10/1/2019-9/30/2020	TH average length of stay ≤ 24 months; PSH average length of stay ≥ 12 months.	>24 months	24	23	22	21	20	19	18
						<12 months	12	13	14	15	16	17	18
Income, Employment, and Mainstream Benefits Outcomes													
5	HMIS Tool	Gained or Increase Total Income (<i>Earned and/or Other</i> income) - adult stayers and adult exiters (PSH, TH)	% of adults that increased <i>Earned</i> and <i>Other</i> income at latest status or exit. Source: APR Q.19a3	Federal Fiscal Year 10/1/2019-9/30/2020	54%	0%-49.9%	50%	51%	52%	53%	54%	55%	56%
6	HMIS Tool	Non-cash benefits - adult stayer and all exiters (PSH, TH)	% of persons with 1 or more sources of non-cash benefits at latest status or exit. Source: APR Q.20b	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-69.9%	70%	72.50%	74.5%	77.50%	79.5%	82.50%	84.5%
7	HMIS Tool	Health insurance (PSH, TH)	% of persons with health insurance Source: APR Q.21	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-74.9%	75%	77.50%	79.5%	82.50%	84.5%	87.50%	89.5%

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 1-7

4.5	5	5.5	6	6.5	7	7.5	8	8.5	9	9.5	10	10.5	11	11.5	12	12.5
88.75%	89.50%	n/a	90.50%	n/a	91.50%	n/a	92.50%	n/a	93.50%	n/a	94.50%	n/a	95.50%	n/a	96.50%	n/a
	points															
	points															
17	16	15	14	13	12											
19	20	21	22	23	24											
57%	58%	59%	60%	61%	62%	63%	64%	65%	66%	67%	68%	69%	70%	71%	72%	73%
86.50%	87.50%	89.50%	90.5%	92.50%	93.50%	95.50%	96.50%	98.50%	99.50%							
92.50%	94.5%	97.50%	99.50%													

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 1-7											Maximum Point Amount for PSH	Maximum Point Amount for TH
13	13.5	14	14.5	15	15.5	16	16.5	17	17.5	18		
97.50%	n/a	98.50%	n/a	99.50%	n/a	n/a	n/a	n/a	n/a	n/a	15	15
											5	n/a
											5	5
											7	7
74%	75%	76%	77%	78%	79%	80%	81%	82%	83%	84%	18	18
											9	9
											6	6

HMIS Tool for PSH and TH Renewal Projects

Question #	HMIS Tool or Survey?	Programmatic Indicator	Measure & Data Source	Federal Fiscal Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 8-11							
Housing Stabilization													
8	HMIS Tool	Exiting to Permanent Housing (TH)	% of leavers exiting to permanent housing. <u>Source: APR Q.23a+Q.23b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-69.9%	70.00%	71.25%	72.50%	73.75%	74.5%	76.25%	77.5%
	HMIS Tool	Maintain Permanent Housing or exit to Permanent Housing (PSH)	% of participants who remain in PSH or exit to permanent housing <u>Source: APR Q.5 and Q.23a+Q.23b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	90%	0%-84.9%	85%	85.50%	86.5%	87.50%	88.5%	89.50%	90.5%
9	HMIS Tool	Exit to Permanent Housing (PSH)	% of leavers who exit to permanent housing <u>Source: APR Q.23a + Q.23b</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	0%-24.9%	25%	37.50%	49.5%	62.50%	74.5%	87.50%	99.50%
Data Quality													
10a	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6a - Personally Identifiable Information</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
10b	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6b - Universal Data Elements</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
10c	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6c - Income and Housing Data Quality</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
10d	HMIS Tool	Data Quality (PSH, TH)	One point if the overall missing or invalid data is less than or equal to 10% <u>Source: APR Q.6d - Chronic Homelessness</u>	Federal Fiscal Year 10/1/2019-9/30/2020	NA	>10%	<10%						
Administrative Requirements (HMIS)													
11	HMIS Tool	Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	Federal Fiscal Year 10/1/2019-9/30/2020	NA	If 12 uploads:	0		If 11 uploads:	-2.5		If 10 or fewer uploads:	-5

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 8-11

78.75%	79.5%	81.25%	82.5%	83.75%	84.5%	86.25%	87.5%	88.75%	89.5%	90.5%	91.5%	92.5%	93.5%	94.5%	95.50%	96.5%
91.50%	92.5%	93.50%	94.5%	95.50%	96.50%	n/a	97.50%	n/a	98.50%	n/a	99.50%					

HMIS Tool for PSH and TH Renewal Projects

Point Allocation for Questions 8-11										Max Point Amount for PSH	Max Point Amount for TH	
97.5%	98.5%	99.50%									14	
											10	
											4	n/a
											1	1
											1	1
											1	1
											1	1
											-5	-5
Total											83	78

HMIS Tool for RRH Renewal Projects

Part 1b contd: HMIS Tool

Question #	Programmatic Indicator	Measure & Data Source	Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 1-6												
					0	1	2	3	4	5	6	7	8	9	10		
Utilization Rate																	
1	Unit Utilization Rate	Average daily amount of households enrolled (not necessarily placed in housing yet) during most recently completed HUD contract. Divide by number of projected households to be served. Is there a way for Foothold to enter the projections to make this calculation automatic? (Projects for singles will use Projected # of beds and projects for families will use Projected # of units). Source: APR Q.7 or and Q.8	Federal Fiscal Year 10/1/2019-9/30/2020	85%	0%-74.9%	75% (76.5% = 1.5 points)	78% (79.5% = 2.5 points)	81% (82.5% = 3.5 points)	84% (85.5% = 4.5 points)	87% (88.5% = 5.5 points)	90% (91% = 6.5 points)	92% (93% = 7.5 points)	94% (95% = 8.5 points)	96% (97% = 9.5 points)	98%		
Project Eligibility																	
2	Participants entering program are literally homeless	% of HoH entering program are literally homeless. (Sometimes children may be staying with a family member, etc. while parent is in shelter waiting on family) Source: Intake/Admission Living Situation Fields	Federal Fiscal Year 10/1/2019-9/30/2020	100%		ALL	OR	NOTHING	5	points							
Length of Stay																	
3	Average length of stay	Average length of stay for participants served during recently completed FFY Source: APR Q.22	Federal Fiscal Year 10/1/2019-9/30/2020	RRH average length of stay ≤ 24 months	>27 months	In Months 27	22	17	12								
Income, Employment, and Mainstream Benefits Outcomes																	
4	Gained or Increase Total Income (Earned and/or Other) - adult stayers and adult exiters	% of adults that increased <i>Earned</i> and <i>Other</i> income at latest status or exit. Source: APR Q.19a3	Federal Fiscal Year 10/1/2019-9/30/2020	20%	0%-49.9%	50% (51% = 1.5 points)	52% (53% = 2.5 points)	54% (55% = 3.5 points)	56% (57% = 4.5 points)	58% (59% = 5.5 points)	60% (61% = 6.5 points)	62% (63% = 7.5 points)	64% (65% = 8.5 points)	66% (67% = 9.5 points)	68% (69% = 10.5 points)		
5	Non-cash benefits - adult stayer and all exiters	% of persons with 1 or more sources of non-cash benefits at latest status or exit. Source: APR Q.20b	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-64.9%	65% (66% = 1.5 points)	67% (68% = 2.5 points)	69% (70% = 3.5 points)	71% (72% = 4.5 points)	73% (74% = 5.5 points)	75% (76% = 6.5 points)	77% (78% = 7.5 points)	79% (80% = 8.5 points)	81% (82% = 9.5 points)	83%		
6	Health insurance	% of persons with health insurance Source: APR Q.21	Federal Fiscal Year 10/1/2019-9/30/2020	75%	0%-64.9%	65% (66% = 1.5 points)	67% (68% = 2.5 points)	69% (70% = 3.5 points)	71% (72% = 4.5 points)	73% (74% = 5.5 points)	75% (76% = 6.5 points)	77% (78 = 7.5 points)	79% (80 = 8.5 points)	81% (82% = 9.5 points)	83%		

HMIS Tool for RRH Renewal Projects

Point Allocation for Questions 1-6					RRH
11	12	13	14	15	
					10
					5
					4
70%	72%	74%	76%	80%	15
(71% = 11.5 points)	(73% = 12.5 points)	(75% = 13.5 points)	(77% = 14.5 points)		10
					10

HMIS Tool for RRH Renewal Projects

Part 1b contd: HMIS Tool

Question #	Programmatic Indicator	Measure & Data Source	Year Calendar Year Submitted APR	HUD Bench Marks	Point Allocation for Questions 7-13											Max Point Amount for RRH
Housing Stabilization																
7	Maintain Permanent Housing or exit to Permanent Housing	% of participants who remain or exit to permanent housing after being placed into housing Source: APR Q.5 and Q.23a+Q.23b	Federal Fiscal Year 10/1/2019-9/30/2020	80%	0%-69.9%	70% (71% = 1.5 points)	72% (73% = 2.5 points)	74% (75% = 3.5 points)	76% (77% = 4.5 points)	78% (79% = 5.5 points)	80% (81% = 6.5 points)	82% (83% = 7.5 points)	84% (85% = 8.5 points)	86% (87% = 9.5 points)	88%	10
8	Exit to Permanent Housing	% of leavers who exit to permanent housing Source: APR Q.23a + Q.23b	Federal Fiscal Year 10/1/2019-9/30/2020	80%	0%-24.9%	25% (37.5 = 1.5 points)	50% (62.5% = 2.5 points)	75% (87.5% = 3.5 points)	80% (82.5% = 4.5 points)	85%						5
9	Length of Time to Move-In to PH	Sum of number of days from program entry to move in date for all households divided by Total number of households	Federal Fiscal Year 10/1/2019-9/30/2020	90 days	Unscored Question for 2021 Evaluation											n/a
10	# of Placements made using a voucher	Number of placements made using a voucher, from exit data	Federal Fiscal Year 10/1/2019-9/30/2020		Unscored Question for 2021 Evaluation											n/a
11	Rate of return to homelessness	Total number of households successfully discharged who did NOT return to homelessness during time period divided by Total number of households exited to permanent housing during the same time period This is typically measured by examining HMIS data from homeless programs across the entire community to determine whether people who successfully exit from the rapid re-housing program to permanent housing returned to homelessness, meaning an unsheltered location, emergency shelter, transitional housing, or a Safe Haven, within 12 months of exiting.	Federal Fiscal Year 10/1/2019-9/30/2020	<85%	If less than 85%, 5 points awarded; If more than 85%, make project exempt from question											5
Data Quality																
12a	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6a - Personally Identifiable Information	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
12b	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6b - Universal Data Elements	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
12c	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6c - Income and Housing Data Quality	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
12d	Data Quality	Overall missing or invalid data is less than or equal to 10% Source: APR Q.6d - Chronic Homelessness	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a
Administrative Requirements (HMIS)																
13	Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020	Verification of a minimum of 12 monthly uploads to HMIS, each within the first 10 business days of the month.	Federal Fiscal Year 10/1/2019-9/30/2020	NA	Unscored Question for 2021 Evaluation											n/a

Total 69/74



Part 1b contd: The scoring tools used in local competition to score renewal projects includes:

- 1) HMIS Tool and
- 2) Local priorities survey

NYC CoC 2021 Annual Project Evaluation **Local Priorities Survey**

Introduction

Welcome to the 2021 Annual NYC CoC Project Evaluation. The purpose of this evaluation is to demonstrate the effectiveness of the NYC CoC's HUD funded projects and ascertain project level performance. Results from this evaluation will inform the project ranking used in the annual competitive funding application, a/k/a the HUD CoC Program Notice of Funding Availability (NOFA).

This Survey captures data and information that is not found in the HMIS Data Warehouse. This Survey is to be completed in addition to the automated Foothold NYC CoC Evaluation HMIS Tool for PH-TH projects and/or RRH projects.

Please complete one (1) survey for each of your HUD-funded CoC grants only. Do not complete a survey for projects that are not receiving HUD CoC Program funding.

This Survey is based on your most recently completed contract. (In contrast, the HMIS Tool is based on the federal fiscal year 10/1/2019 – 9/30/2020).

This Survey accounts for 19 points on the Annual Evaluation. There is one (1) extra-credit bonus point that will allow for a maximum of 20 total points.

If you are having trouble uploading supporting documents, accessing the NYC HMIS database, or if you have any questions, please contact the NYC DSS CoC team at nycccoc@dss.nyc.gov.

This online survey must be completed no later than Close-of-Business (COB) Monday, November 23rd, 2020 for every HUD-funded project of your organization eligible for renewal. Failure to complete this Survey and submit accompanied back-up documentation specified in the CoC Evaluation Instructions and below questions can result in a reduction of the project score.

Statement On COVID-19

NYC CoC member organizations faced tremendous challenges during the early months of the COVID-19 pandemic and continue to experience hardships as the pandemic continues. We acknowledge and applaud your service, valor, commitment, and dedication to serving those most in need.

The Steering Committee, in consultation with the Co-Chairs and Performance Management Committee, will review preliminary and updated (post data-adjustment period) results to determine if and how the pandemic affected project performance



during this Evaluation. Additional information and decisions by the NYC CoC will be forthcoming at that time.

Part 1: Program Overview

A. Organization Name and Contact Person

Organization Name _____

Project Application Name _____

Contract Number Identification/Grant Award Number (First 6 digits only. e.g. NY8675)

Contact Name _____

Contact Email Address for person completing the Survey _____

Contact Phone Number for person completing the Survey _____

B. Specify the start and end dates for the most recently completed NYC CoC funded project contract

Contract Start Date _____

Contract End Date _____

C. State the contract amount for the contract that has just ended i.e. the most recently completed contract stated above (as a whole number, without \$.)

Contract Amount \$ _____

D. Please confirm your project type

- Permanent Supportive Housing (PSH)
- Rapid Rehousing (RRH)
- Transitional Housing (TH)
- Joint Transitional Housing – Rapid Rehousing (TH-RRH)



Part 2: Program Details

1. Did the program apply for SSI or SSD for all eligible clients during the evaluation period?

- Yes
- No

1a. If YES, did you use the SOAR approach? [1 point]

- Yes
- No

1a. Continued

- If Yes, please upload proof from the OAT system
- If No, you still receive 1 point for this question if (i) all housed clients receive the maximum available benefits **AND** (ii) there were no new clients enrolled during the evaluation period.

Note: The NYC CoC requires projects to maximize the use of mainstream benefits and encourages providers to have staff members become SOAR Certified. The SOAR approach is a best-in-class evidenced-based practice that streamlines the SSI/SSD application process and establishes an expedited timetable for benefit approvals.

Choose File

No file chosen

2. Which of the following additional supportive services for benefits/entitlements and/or back to work support have you used to assist your clients? Please check all that apply (One point maximum regardless of # of selections).

[1 point]

- Food Stamps
- Public Assistance
- Medicaid/Medicare Insurance
- Educational assistance (vocational and/or degree programs)
- None of the Above
- Back to work supported employment
- Assistance in finding volunteer opportunities
- Job training assistance

3. Specify the total funds expended/drawn down during the most recently completed HUD contract (as a whole number, without \$) _____

[up to 9 points]



4. Did quarterly drawdowns occur during the most recently completed HUD contract? [1 point]

- Yes
- No

5. Did your organization participate in the 2020 HOPE Count or 2020 Youth Count? [1 extra-credit bonus point]

- Yes
- No

6. Is the program that is being evaluated a Rapid Re-Housing program?

- Yes
- No

Part 2a: RRH Program Questions

1. Do you have a Housing Specialist on your team? [Unscored]

- Yes
- No

2. You have a Peer Mentor on your staff? [Unscored]

- Yes
- No

Part 3: Policy Section

1. Board awareness of the NYC CoC and an understanding of the importance of the role and experience of Persons- With-Lived-Experience (f/k/a Consumer), in order to inform organizational and program decisions, is a national and local priority for organizations receiving HUD McKinney-Vento funding. It is a priority for HUD and the NYC CoC to ensure that agencies are:

- Taking the participation of Persons-With-Lived-Experience into account as part of their decision-making



- Being responsive to the inquiries and concerns of Persons-With-Lived-Experience
- Ensuring that Persons-With-Lived-Experience are actively engaged in activities and initiatives.

Please check (i.e. attest to) all the items below that demonstrate the ways in which your program meets the priorities mentioned above. **[6 points total]**

Uploading documentation that serves as proof for each checked answer is required.

- Our agency has a Person-With-Lived-Experience on their Board of Directors or another Policy-Making Body/Consumer Advisory Board/Committee. **[2 points]**
 - *Upload minutes and signature sheet of Board of Directors Meeting or other Policy Making Body/Consumer Advisory Board/Committee Meeting*
- Our agency conducts Persons-With-Lived-Experience Satisfaction Surveys. **[1 point]**
 - *Upload Persons-With-Lived-Experience Satisfaction Survey Report*
- Our program holds site-based Community Meetings. **[1 point]**
 - *Upload at least three (3) Community Meeting Minutes and Signature Sheets for this contract year.*
- Our program provides various activities and initiatives for Persons-With-Lived-Experience. **[1 point]**
 - *Upload description and signature sheet from one activity or initiative (such as a group or event)*
- Our agency has a Grievance Policy **[1 point]**
 - *Upload Grievance Policy*
- Our organization does not meet any of these requirements **(no points awarded for this selection)**

1a. How many Grievances were filed during this contract year? _____
(Please state an answer if you checked that your agency has a Grievance Policy in the question above.)

1b. For each box you checked regarding the role of Persons with Lived Experience for points, you must upload documentation that serves as proof

Choose File

No file chosen



2. Environmental Review

The environmental review is required for all HUD-funded projects to ensure that the proposed project does not negatively impact the surrounding environment and that the property site itself will not have an adverse environmental or health effect on end users.

Please attest to the following for the project grant: **[1 point]**

- This project is in compliance with Environmental Review standards required by HUD and verification can be provided if requested.
- I am unable to provide verification of compliance with HUD Environmental Review standards.

3. Please certify that your organization is in compliance with all of the following policies required by HUD and the CoC. Please mark all that apply.

[Required, but unscored]

- The Fair Housing Act, which includes an Equal Access Policy for your organization
- The Violence Against Women Act (VAWA)
- A gender identity LGBTQI Policy
- The Every Student Succeeds Act (ESSA) (*projects not serving children are exempt*)
- NEW:** Compliance with NYC CoC Written Standards
- NEW:** Compliance with HUD Housing Quality Inspections

Part 4: Final Questions

1. Please provide any general (non COVID-19 pandemic related) comments and/or issues the NYC DSS CoC team should be aware of:

2. Please provide any additional supplementary documentation that supports your comments in the previous question. If you have multiple documents you will need to email them to the NYC DSS CoC team separately. Do not email the same document you upload here. Please use the following naming convention: “[**Type of Documentation**]_[**NAME OF ORGANIZATION**]_[**NAME OF PROJECT**]”



3. NYC CoC will again conduct an audit process to verify backup documentation and/or data. The NYC CoC may reach out to the program leadership to review materials associated with these questions for some projects during this Evaluation period. Missing or inaccurate back-up verification may result in a reduction in points for the specific question, which may impact the overall project evaluation score in this cycle.

Do you understand this policy and agree to participate if contacted by the NYC CCoC?

Yes

Annual Evaluation Submission acknowledgements

1. By submitting this Survey you are certifying that the information contained herein is true and accurate and acknowledge that your Survey is complete and all HMIS data is up to date. Any false and/or inaccurate statements will result in a reduction in points for this question and the overall project Evaluation score for this Evaluation Period.

I agree

2. Have you signed and uploaded the 2021 Evaluation Survey Attestation Form included in Section X of the Evaluation Instructions document?

Yes

Part 2: Copy of one scored project application form used by most renewal project applications

**NYC CoC 2021 Annual Project Performance Evaluation
Individual Program Report
NYC HPD-Geel Consolidated**

HMIS Tool Date Range: 10/1/2019 - 9/30/2020
 NYC CoC Local Priorities Survey Date Range: 5/1/2019 - 4/30/2020
 Units: 86
 Beds: 86
 Population: 86 Adult Households without Children
 Sub-Population(s): SMI, CH
 Total Budget: \$1,846,071
 Rental Assistance: \$1,402,488
 Admin: \$74,369
 Cash Match: \$369,214

HMIS Tool Questions 1-6

Applicant Name	Project Name	Grant Number	Program Type	HMIS Tool	HUD Benchmark		HUD Benchmark		HUD Benchmark		HUD Benchmark		HUD Benchmark		HUD Benchmark		HUD Benchmark		HUD Benchmark				
					Q1. Unit Utilization Rate (PSH,TH): Average daily unit utilization rate during most recently completed HUD contract (Projects for singles will use Projected # of Beds, and projects for families will use Projected # of Units). Source: APR Q7 and Q8	Project Performance (%)	Points (0-15)	Q2. Serving chronically homeless (PSH): % of new HoH who entered the program that are chronically homeless at placement into the program. Source: Intake/Admission data	Project Performance (%)	Points (0-5)	Q3. Participants entering program are literally homeless (PSH,TH): % of HoH program are literally homeless. Source: Intake/Admission Living Situation Fields.	Project Performance (%)	Points (0-5)	Q4. Average length of stay (PSH,TH): Average length of stay for participants served during recently completed FFY. Source: APR Q22.	Project Performance (months)	Points (0-7)	Q5. Gained or Increase TOTAL Income (Earned & Other) - adult stayers and adult exiters: % of adults who have increased earned income at latest status or exit. Source: APR Q19a3	Project Performance (%)	Points (0-18)	Q6. Non-cash benefits-adult stayer and all exiters: % of persons with 1 or more sources of non cash benefits at latest status or exit. Source: APR Q20b	Project Performance (%)	Points (0-9)	HUD Benchmark
City of New York Acting by and through its Department of Housing Preservation and Development (Geel Community Services, Inc)	Geel Consolidated	NY0211	PSH		85%	97.85%	13.0	100%	100.00%	5.0	100%	100.00%	5.0	TH: ≤ 24 mo. PSH: ≥ 12 mo.	108.43	7.0	54%	89.29%	18.0	75%	98.81%	8.5	75%

HMIS Tool Questions 7-11

Local Priorities Survey Questions

Q7. Health insurance: % of persons with health insurance. Source: APR Q21	HUD Benchmark	Q8. Exit to Permanent Housing (TH): % of leavers exiting to permanent housing. Source: APR Q.23a+Q.23b		Q9. Exit to Permanent Housing (PSH): % of leavers who exit to permanent housing. Source: APR Q23a+Q23b	Q10a. Data Quality (PSH, TH): One point if the overall missing or invalid data is less than or equal to 10%. Source: APR Q6a		Q10b. Data Quality (PSH, TH): One point if the average missing or invalid data is less than or equal to 10%. Source: APR Q6b		Q10c. Data Quality (PSH, TH): One point if the average missing or invalid data is less than or equal to 10%. Source: APR Q6c		Q10d. Data Quality (PSH, TH): One point if the average missing or invalid data is less than or equal to 10%. Source: APR Q6d		Q11. Has the program performed 12 monthly HMIS uploads between October 1, 2019 - September 30, 2020: Verification of a minimum of 12 monthly uploads to HMIS. Minus 2.5 points if one upload is late or missing. Minus 5 points if more than one upload is late or missing.	Total Tool Points	Local Priorities Survey Questions	Part II, Q1a. SOAR Usage: If Yes to Q. 1, Use SOAR Approach	Part II, Q2. Supportive services/benefits: Which of the following additional support services for benefits/entitlements and/or back-to-work support have you used to assist your clients?	Part II, Q3. Spend Down: Specify the total HUD funds expended during the most recently completed HUD contract (as a whole #, w/o \$)	Part II, Q4. Quarterly Draw Down: Verification from LOCCS or SAGE indicating the quarterly drawdowns occurred after receiving the contract.	Part II, Q5. 2020 HOPE or 2020 YOUTH COUNT (Optional; Bonus Point): Did your organization participate?	
		Project Performance (%)	Points (0-6)		Project Performance (%)	Points (0-14 for TH) Points (0-10 for PH)	Project Performance (%)	Points (0-4)	Project Performance (%)	Points (0-1)	Project Performance (%)	Points (0-1)									Project Performance (%)
100.00%	TH: 75% PSH: 90%	100.00%	10.0	100.00%	4.0	0.00%	1.0	0.00%	1.0	0.00%	1.0	0.00%	1.0	12	0.0	80.50	1.0	1.0	7.5	1.0	1.0

Local Priorities Survey Questions

Part III, Q1. Consumer Participation: Our agency has a PWLE on their Board of Directors/Policy-Making Body/Consumer Advisory Board	Part III, Q1. Consumer Participation: Our agency conducts PWLE Satisfaction Surveys	Part III, Q1. Consumer Participation: Our program holds site-based Community Meetings	Part III, Q1. Consumer Participation: Our program provides various activities and initiatives for PWLE	Part III, Q1. Consumer Participation: Our agency has a Grievance Policy	Part III, Q2. Environmental Review: Project is compliance with Environmental Review standards required by HUD	Part III, Q3. Compliance with HUD & CoC policies: Fair Housing Act, including Equal Access Policy; Violence Against Women Act (VAWA); Gender Identity/LGBTQI Policy; Every Student Succeeds Act (ESSA) (projects not serving children are exempt); CoC Written Standards; HUD Housing Quality Inspections	Total Survey Points	Total Points: Raw Score (Tool + Survey)	Adjusted Results
Points (0, 2)	Points (0, 1)	Points (0, 1)	Points (0, 1)	Points (0, 1)	Points (0, 1)	Unscored	Points (0 - 19 or 20)	PSH: 83 points + 19 points = 102 possible points TH: 78 points + 19 points = 97 possible points	PSH: Results = Raw Score / Total Possible Points (102) TH Results = Raw Score / Total Possible Points (97)
2.0	1.0	1.0	1.0	1.0	1.0	Unscored	18.50	99.00	97%

Part 3: Final Project Scores for Ranked New and Renewal Projects

FY2021 NOFO All Projects Listing

All projects accepted, ranked where required, or rejected

Applicant Name	Project Name	Grant	Program Type	Total ARA	Project Score	Ranking
West Side Federation for Senior and Supportive Housing, Inc.	129th Street Residence	NY0194	PH	\$415,754	99%	1
West Side Federation for Senior and Supportive Housing, Inc.	74th Street Home Expansion	NY0201	PH	\$133,577	99%	2
West Side Federation for Senior and Supportive Housing, Inc.	West 74th Street Home	NY0412	PH	\$176,294	99%	3
Bowery Residents' Committee, Inc.	Liberty Avenue	NY0884	PH	\$353,402	98%	4
City of New York Acting by and through its Department of Housing	Geel Consolidated	NY0211	PH	\$1,476,857	97%	5
CUCS, Inc.	The Christopher	NY0234	PH	\$114,866	97%	6
Palladia, Inc.	Flora Vista	NY0264	PH	\$289,525	96%	7
CUCS, Inc.	The Prince George	NY0350	PH	\$330,102	96%	8
City of New York Acting by and through its Department of Housing	Bronx Park East Residence	NY0877	PH	\$724,178	96%	9
Jewish Board of Family and Children's Services, Inc.	Kingsbridge CR/SRO	NY0298	PH	\$349,551	96%	10
Palladia, Inc.	Fox Point	NY0729	PH	\$143,549	96%	11
Jewish Board of Family and Children's Services, Inc.	124th Street CR/SRO	NY0193	PH	\$744,585	94%	12
City of New York Acting by and through its Department of Housing	WSFSSH Consolidated	NY0929	PH	\$699,892	94%	13
Vocational Instruction Project Community Services, Inc	Crotona SRO NOFA 2019 (NY0242L2T001811)	NY0242	PH	\$241,925	93%	14
Community, Counseling, & Mediation	Georgia Place Renewal Project FY19	NY0271	PH	\$236,604	93%	15
Urban Pathways, Inc.	Ivan Shapiro House	NY0292	PH	\$406,268	93%	16
Jewish Board of Family and Children's Services, Inc.	Maple House CR/SRO	NY0305	PH	\$552,001	93%	17
Jewish Board of Family and Children's Services, Inc.	White Plains Road CR/SRO	NY0415	PH	\$767,955	93%	18
Harlem United Community AIDS Center	124th Street Residence Supportive Housing	NY0733	PH	\$232,174	93%	19
City of New York Acting by and through its Department of Housing	Leniger	NY0785	PH	\$1,078,751	93%	20
Bailey House Inc.	Schafer Hall	NY0375	PH	\$540,000	93%	21
City of New York Acting by and through its Department of Housing	St. John's House II	NY0607	PH	\$373,350	93%	22
City of New York Acting by and through its Department of Housing	Villa Ave	NY0943	PH	\$468,294	93%	23
Services for the UnderServed, Inc.	Briarwood SRO	NY0220	PH	\$765,585	91%	24
City of New York Acting by and through its Department of Housing	Edith MacGuire Residence	NY0810	PH	\$884,998	91%	25
Goddard Riverside Community Center	Corner House	NY0239	PH	\$202,284	91%	26
COMMUNITY ACTION FOR HUMAN SERVICES, INC.	JHB HDFC	NY0295	PH	\$137,515	91%	27
Kenmore Housing Development Fund Corp.	Kenmore Hall	NY0297	PH	\$408,700	91%	28
The Bridge Inc.	Park West House II	NY0340	PH	\$1,009,257	91%	29
City of New York Acting by and through its Department of Housing	Casa Renacer	NY0227	PH	\$731,593	90%	30
Palladia, Inc.	Hill House	NY0282	PH	\$280,235	90%	31
Services for the UnderServed, Inc.	OMH SUS Knick/Beach	NY0327	PH	\$500,079	90%	32
City of New York Acting by and through its Department of Housing	VIP Consolidated	NY0726	PH	\$1,043,814	90%	33
City of New York Acting by and through its Department of Housing	Sobro Consolidated	NY0604	PH	\$1,660,151	90%	34
City of New York Acting by and through its Department of Housing	St. Joseph Consolidated	NY0722	PH	\$2,011,845	90%	35
Services for the UnderServed, Inc.	SUS Brooklyn Supported Housing	NY0216	PH	\$1,330,899	89%	36
Institute for Community Living, Inc.	Cathedral Condos	NY0228	PH	\$34,296	89%	37
CUCS, Inc.	Dorothy Day	NY0246	PH	\$241,382	89%	38
Institute for Community Living, Inc.	Emerson Family Development Center	NY0257	PH	\$402,459	89%	39
Association to Benefit Children	ABC Permanent Supportive Housing Program	NY0397	PH	\$150,292	89%	40
Project Renewal, Inc.	In Homes Now Consolidated	NY0730	PH	\$1,914,145	89%	41
Project Renewal, Inc.	Home	NY0982	PH	\$495,489	89%	42
Palladia, Inc.	Chelsea Court	NY0232	PH	\$182,262	89%	43
Housing Works, Inc.	East New York Residence Program FY19	NY0196	PH	\$596,449	88%	44
Lutheran Social Services of New York	Muhlenberg Residence	NY0309	PH	\$224,711	88%	45
Housing + Solutions	Housing+Solutions S+C	NY0352	PH	\$301,461	88%	46
Banana Kelly Improvement Assoc Inc	Rental Assistance Program	NY0361	PH	\$514,502	88%	47
University Consultation & Treatment Center for Mental Hygiene	The Ehrlich Residence	NY0395	PH	\$310,374	88%	48
Lower Eastside Service Center, Inc	Diversity Works	NY0732	PH	\$305,715	88%	49
City of New York Acting by and through its Department of Housing	Ruby's Place	NY0941	PH	\$399,499	88%	50
City of New York Acting by and through its Department of Housing	Odyssey House Haven	NY0321	PH	\$981,598	88%	51
City of New York Acting by and through its Department of Housing	290 East 3rd Street Residence	NY0594	PH	\$691,488	88%	52
City of New York Acting by and through its Department of Housing	Ehrlich Residence	NY0394	PH	\$611,553	87%	53
FACES NY, Inc.	FACES NY WWC 2019	NY0420	PH	\$216,322	87%	54
City of New York Acting by and through its Department of Housing	Community Access Consolidated	NY0725	PH	\$1,812,188	87%	55
Services for the UnderServed, Inc.	SUS Decatur	NY1114	PH	\$321,391	87%	56
Vocational Instruction Project Community Services, Inc	Abraham Apartments NOFA 2019 (NY023L2T001811)	NY0203	PH	\$102,940	87%	57
City of New York Acting by and through its Department of Housing	JHB Housing	NY0294	PH	\$514,419	87%	58
City of New York Acting by and through its Department of Housing	Kingsbridge Terrace	NY0786	PH	\$413,313	87%	59
Pibly Residential Programs Inc.	Pibly 2019	NY0326	PH	\$452,116	86%	60
City of New York Acting by and through its Department of Housing	Gibb Mansion	NY0396	PH	\$629,607	86%	61
Housing Works, Inc.	Stand Up Harlem Housing Program FY19	NY0719	PH	\$496,725	86%	62
City of New York Acting by and through its Department of Housing	Rustin Lindenguild Consolidated	NY0854	PH	\$1,661,244	86%	63
City of New York Acting by and through its Department of Housing	Chelsea Leaf North	NY0942	PH	\$281,720	86%	64
City of New York Acting by and through its Department of Housing	North Core Studios	NY0314	PH	\$502,207	86%	65
Services for the UnderServed, Inc.	OASAS S+C	NY0335	PH	\$2,594,567	86%	66
City of New York Acting by and through its Department of Housing	El Rio	NY0937	PH	\$716,499	86%	67
Project Hospitality, Inc.	Project Hospitality Permanent Housing	NY0940	PH	\$1,786,695	86%	68
The Fortune Society, Inc.	Fortune Academy Residence	NY0266	TH	\$465,648	86%	69
Housing Works, Inc.	East 9th Street Residence Program FY19	NY0249	PH	\$478,660	85%	70

Applicant Name	Project Name	Grant	Program Type	Total ARA	Project Score	Ranking
City of New York Acting by and through its Department of Housing	Palladia Consolidated	NY0389	PH	\$1,589,380	85%	71
HELP Social Service Corporation	Genesis Homes Supportive Housing Program I	NY0947	PH	\$1,031,016	85%	72
City of New York Acting by and through its Department of Housing	SUS Consolidated	NY0310	PH	\$1,118,480	85%	73
Community Access, Inc	255 East Broadway	NY0372	PH	\$298,539	85%	74
Project Hospitality, Inc.	Project Hospitality HUD Housing	NY0936	PH	\$2,676,468	85%	75
City of New York Acting by and through its Department of Housing	Truxton	NY0938	PH	\$605,141	85%	76
FACES NY, Inc.	FACES NY CSH 2019	NY0238	PH	\$136,464	84%	77
Community, Counseling, & Mediation	Rico's Place Renewal Project FY19	NY0363	PH	\$243,503	84%	78
Institute for Community Living, Inc.	Integrated Permanent Housing, Support Services, Employ	NY0290	PH	\$209,632	84%	79
The Bridge Inc.	The Bridge S+C	NY0329	PH	\$180,728	84%	80
City of New York Acting by and through its Department of Housing	Ilene R. Smith Residence	NY0601	PH	\$399,168	84%	81
City of New York Acting by and through its Department of Housing	NCS Consolidated	NY0721	PH	\$566,027	84%	82
Lutheran Social Services of New York	Community House	NY0237	PH	\$396,617	83%	83
Services for the UnderServed, Inc.	OMH/SUS 12	NY0324	PH	\$238,767	83%	84
Bowery Residents' Committee, Inc.	Palace Hotel SRO	NY0332	PH	\$388,176	83%	85
Project Renewal, Inc.	Shelter Plus Care	NY0357	PH	\$523,042	83%	86
Covenant House New York/Under 21, Inc.	New Covenant FY19 Renewal Application	NY0901	PH	\$488,269	83%	87
Institute for Community Living, Inc.	Emerson Family Supported	NY0258	PH	\$905,457	83%	88
City of New York Acting by and through its Department of Housing	CCM Consolidated	NY0597	PH	\$753,809	83%	89
City of New York Acting by and through its Department of Housing	Breaking Ground Consolidated	NY0912	PH	\$4,344,295	83%	90
Goddard Riverside Community Center	Havens	NY1039	PH	\$243,865	83%	91
Ali Forney Center	2019 TH Renewal Application Consolidated	NY0205	TH	\$984,843	82%	92
Lower Eastside Service Center, Inc	LESC House	NY0301	PH	\$501,474	82%	93
Housing Works, Inc.	HUD Jefferson Housing Program FY19	NY1007	PH	\$408,190	82%	94
Foundation for Research on Sexually Transmitted Diseases	FROST'D Scatter Site PH	NY1047	PH	\$1,090,339	82%	95
Palladia, Inc.	Scattered Sites	NY0373	PH	\$295,424	82%	96
BronxWorks Inc.	Stable Homes to Health	NY1109	PH	\$1,591,663	82%	97
Institute for Community Living, Inc.	Lawton Street Residence	NY0300	PH	\$277,242	81%	98
City of New York Acting by and through its Department of Housing	Boston Road	NY0928	PH	\$603,353	80%	99
Services for the UnderServed, Inc.	OMH/SUS 40	NY0325	PH	\$804,675	80%	100
City of New York Acting by and through its Department of Housing	Clinton Housing W. 42nd Street	NY0883	PH	\$250,510	80%	101
FACES NY, Inc	FACES NY NSP 2019	NY0927	PH	\$352,781	80%	102
Institute for Community Living, Inc.	Flatbush Avenue Residence FY 2019	NY0263	PH	\$143,826	79%	103
The Bridge Inc.	Iyana House	NY0293	PH	\$479,959	79%	104
Lantern Community Services	Schafer Hall SHP	NY0374	PH	\$370,169	79%	105
City of New York Acting by and through its Department of Housing	Diversity Works	NY0723	PH	\$634,309	79%	106
Institute for Community Living, Inc.	Lewis Ave Residence	NY0302	PH	\$143,827	79%	107
The Fortune Society, Inc.	Fortune Academy S+C	NY0267	PH	\$1,067,185	78%	108
POSTGRADUATE CENTER FOR MENTAL HEALTH	PCMH City Wide Homes	NY0296	PH	\$2,589,316	78%	109
Promesa, Inc.	Promesa Shelter Plus Care	NY0218	PH	\$1,239,919	78%	110
Palladia, Inc.	Stratford House	NY0390	PH	\$766,439	78%	111
United Bronx Parents, Inc	United Bronx Parents Shelter Plus Care	NY0402	PH	\$428,208	78%	112
Urban Pathways, Inc.	Cluster House	NY0852	PH	\$218,654	78%	113
Harlem United Community AIDS Center	Harlem United Family PH	NY0287	PH	\$497,509	77%	114
Women In Need, Inc.	WISH Families	NY0417	PH	\$1,468,849	77%	115
City of New York Acting by and through its Department of Housing	Camba Consolidated	NY0595	PH	\$1,400,077	77%	116
City of New York Acting by and through its Department of Housing	Project Renewal Consolidated	NY0599	PH	\$2,299,862	77%	117
City of New York Acting by and through its Department of Housing	Wazobia House	NY0882	PH	\$401,878	77%	118
Palladia, Inc.	Community Housing Program	NY0920	PH	\$730,382	77%	119
Bailey House Inc.	SHIP FY19	NY1040	PH	\$2,208,051	77%	120
Services for the UnderServed, Inc.	SUS Broadway	NY1113	PH	\$348,771	77%	121
Jewish Board of Family and Children's Services, Inc.	Burnside Community Residence	NY0225	TH	\$594,066	77%	122
Jewish Board of Family and Children's Services, Inc.	Bronx Permanent Housing	NY0939	PH	\$914,179	76%	123
Housing + Solutions	Grace House Consolidated	NY0272	PH	\$2,734,916	76%	124
Project Renewal, Inc.	PRI Transitions	NY1046	PH	\$766,241	76%	125
City of New York Acting by and through its Department of Housing	Lantern Consolidated	NY0208	PH	\$6,348,255	75%	126
Goddard Riverside Community Center	Housing Options	NY0286	PH	\$305,290	75%	127
Community Access, Inc	Warren Street SRO	NY0411	PH	\$490,792	75%	128
City of New York Acting by and through its Department of Housing	Gramercy Leaf	NY0269	PH	\$733,920	74%	129
Bailey House Inc.	STARS II FY19	NY0787	PH	\$245,248	74%	130
City of New York Acting by and through its Department of Housing	Warren Street Residence	NY0199	PH	\$537,279	74%	131
Urban Resource Institute	Urban Center for Change	NY0405	TH	\$250,294	73%	132
Palladia, Inc.	Cedar Tremont House	NY0230	PH	\$605,886	73%	133
Institute for Community Living, Inc.	Shelter Plus Care 94 and 95 consolidated FY 2019	NY0322	PH	\$1,289,697	71%	134
City of New York Acting by and through its Department of Housing	Dorothy McGowan	NY0727	PH	\$513,216	71%	135
Jericho Project	Loring Place Vocational Education	NY0303	PH	\$50,618	69%	136
Praxis Housing Initiatives, Inc	Riverside Place	NY0364	PH	\$1,054,371	69%	137
City of New York Acting by and through its Department of Housing	CAMBA Gardens II	NY1042	PH	\$2,651,788	69%	138
City of New York Acting by and through its Department of Housing	ARC Consolidated	NY0408	PH	\$1,227,283	68%	139

Applicant Name	Project Name	Grant	Program Type	Total ARA	Project Score	Ranking
Columba Kavanagh House, Inc.	Columba Kavanagh House, Inc.	NY0236	PH	\$413,490	68%	140
Bridging Access to Care	NY-600-REN-BAC CoC PSH Program	NY0253	PH	\$419,140	68%	141
Women In Need, Inc.	Women In Need SPC 1 Triangle House	NY0421	PH	\$1,063,065	67%	142
Brooklyn Bureau of Community Service	Brooklyn Bureau Voc/Ed Program	NY0224	TH	\$254,430	64%	143
City of New York Acting by and through its Department of Housing	Peter Jay Sharp Residence	NY0343	PH	\$416,988	63%	144
Bailey House Inc.	SHIP Young Adults	NY1041	PH	\$694,118	62%	145
Jericho Project	Rapid Rehousing 2	NY1044	PH-RRH	\$4,499,665	62%	146
Women In Need, Inc.	SHINE Families	NY0377	PH	\$1,981,226	62%	147
Anchor House, Inc.	Anchor House, Inc.	NY0209	TH	\$245,232	60%	148
Sheltering Arms Children and Family Services	Bridges to Home FY19	NY1110	PH-RRH	\$1,276,306	59%	149
Violence Intervention Program, Inc.	TH Project Renewal Application FY19	NY0410	TH	\$331,109	57%	150
City of New York Acting by and through its Department of Housing	Stardom Hall	NY1106	PH	\$598,057	56%	151
El Regreso Foundation	El Regreso 2019	NY0255	TH	\$258,691	55%	152
Good Shepherd Services	Good Shepherd Services-Chelsea Foyer NOFA 2019	NY0233	TH	\$379,697	51%	153
Black Veterans for Social Justice, Inc.	Black Veterans for Social Justice Rapid Re-housing Project	NY1297	PH-RRH	\$808,052	Exempt	154
City of New York Acting by and through its Department of Housing	Kingsbridge Heights	NY1164	PH	\$554,611	Exempt	155
City of New York Acting by and through its Department of Housing	CAMBA Hegeman	NY1296	PH	\$831,600	Exempt	156
City of New York Human Resources Administration/Department of	DV Coordinated Entry FY2019	NY1278	SSO	\$779,017	Exempt	157
Covenant House New York/Under 21, Inc.	New Cov RRH FY21 Combined Renewal	NY1166	Joint TH & PH-RRH	\$2,879,943	Exempt	158
Gay Men's Health Crisis, Inc.	GMHC CoC RRH Project 1	NY1225	PH-RRH	\$1,624,693	Exempt	159
Jewish Board of Family and Children's Services, Inc.	Bryce House TH-RRH Project	NY1167	Joint TH & PH-RRH	\$1,027,129	Exempt	160
New Destiny Housing Corporation	HousingLink	NY1223	PH-RRH	\$1,086,439	Exempt	161
Sakhi for South Asian Women	Sakhi RRH FY2019	NY1276	PH-RRH	\$529,464	Exempt	162
Sanctuary for Families, Inc.	Sanctuary for Families Rapid Re-Housing Project	NY1274	PH-RRH	\$732,356	Exempt	163
Sheltering Arms Children and Family Services	Rapid Re-Housing - Youth FY2019	NY1224	PH-RRH	\$1,144,541	Exempt	164
Urban Resource Institute	Harmony House	NY1226	Joint TH & PH-RRH	\$1,086,324	Exempt	165
Violence Intervention Program, Inc.	VIP Rapid Re-Housing Project	NY1275	PH-RRH	\$758,024	Exempt	166
City of New York Department of Homeless Services (DHS)	HMIS Project 2021 Renewal	NY0317	HMIS	\$1,298,261	Exempt	167
City of New York Human Resources Administration (HRA/Departm	SSO CAPS FY 21 Renewal	NY1115	SSO	\$1,095,088	Exempt	168
City of New York Department of Homeless Services (DHS)	HMIS Project 2021 Expansion	New Project	HMIS	\$801,739	N/A	169
City of New York Human Resources Administration (HRA/Departm	SSO CAPS FY 21 Expansion	New Project	SSO	\$1,095,448	N/A	170
Covenant House	Housing Navigation Program	New Project	PH-RRH	\$154,000	95%	171
Black Veterans for Social Justice	Rapid Rehousing Supportive Services	New Project	PH-RRH	\$454,423	92%	172
Housing Plus Solutions	SHERO	New Project	PH-RRH	\$970,934	90%	173
Administration for Children's Services (ACS)	ACS Housing Stability Project	New Project	PH-RRH	\$1,265,147	86%	174
Urban Pathways	The Crotona Residence	New Project	PH	\$1,068,672	88%	175
Goddard Riverside	Havens Expansion Project	New Project	PH	\$144,760	92%	176
Black Veterans for Social Justice	Rapid Rehousing Expansion	New Project	PH-RRH	\$824,730	89%	177
Project Hospitality, Inc.	RRH Staten Island	New Project	PH-RRH	\$1,189,171	86%	178
Volunteers of America - Greater New York	Rapid Rehousing Program	New Project	PH-RRH	\$1,361,756	77%	179
Sakhi For South Asian Women	Sakhi RRH New Project	New Project	PH-RRH	\$363,213	93%	180
New Destiny Housing	HousingLink - Expansion	New Project	PH-RRH	\$257,384	84%	181
New Destiny Housing	Housing Stability Project	New Project	PH-RRH	\$1,803,897	83%	182
Sakhi For South Asian Women	Sakhi - RRH - Expansion	New Project	PH-RRH	\$418,484	81%	183
The Partnership for the Homeless	Safe Future Project	New Project	PH-RRH	\$642,540	70%	184
Ladies of Hope Ministries	Hope and Healing New York	New Project	PH-RRH	\$623,562	69%	185
New York City Department of Homeless Services	NY-600 CoC Planning Grant FY2021	---	---	\$1,250,000	---	186
New Projects Rejected						
Practice of Peace, Inc.	454-458 West 128th Street Project	New Project	PH-RRH	---	---	---
Pure Legacee, Inc.	RRH Project	New Project	PH-RRH	---	---	---

Per NYC CoC policy, new projects that have been in operation for less than a year and/or with less than a full year of federal fiscal year data in HMIS are not evaluated. The HMIS grant and SSO Coordinated Entry (CAPS) projects are also not scored and thus N/A.



1E-5 Public Posting – Projects Rejected-Reduced

Pages 2-5 include individual email notifications to projects that were **rejected**

Letters are listed in alphabetical order by organization name

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 6:02 PM
To: markiskowitz@gmail.com
Cc: Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: NYC CoC 2021 NOFO Application
Attachments: NYCCoCRejectionLetter.POP.pdf

Good afternoon Mark,

The attached letter serves as formal notification that the NYC CoC has not accepted Practice of Peace's new project request for the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

New York City Department of Social Services (NYC DSS)

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov / [NYC.gov/dss](https://nyc.gov/dss)



November 1, 2021

Mr. Mark Iskowitz
Treasurer
Practice of Peace Foundation, Inc.
817 Westchester Avenue
Bronx, NY 10455

Re: 2021 NOFO New Project Application, Practice of Peace Foundation, Inc._454-458 West 128th Street Project

Dear Mr. Iskowitz,

Thank you for submitting a new project application for the 2021 NOFO. We are writing to inform you that your Practice of Peace Foundation, Inc.' "454-458 West 128th Street Project" application did not pass the threshold review and has been rejected by the New Project Review Committee. The NYC CoC will not be submitting your application in the 2021 NOFO.

We appreciate your effort and encourage you to apply again next year.

If you have any questions regarding any of the above items, please contact Charlie Winkler at winklerc@dss.nyc.gov

Thank you,

NYC CoC Team

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 6:05 PM
To: Naquasia Pollard
Cc: Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: NYC CoC 2021 NOFO Application
Attachments: NYCCoCRejectionLetter.PureLegacee.pdf

Good afternoon Naquasia,

The attached letter serves as formal notification that the NYC CoC has not accepted Pure Legacee's new project request for the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

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winklerc@dss.nyc.gov | [NYC.gov/dss](https://nyc.gov/dss)



November 1, 2021

Ms. Naquasia Pollard
Executive Director
Pure Legacee, Inc.
519 Rockaway Avenue
Brooklyn, NY 11212

Re: 2021 NOFO New Project Application, Pure Legacee, Inc._RRH Project

Dear Ms. Pollard,

Thank you for submitting a new project application for the 2021 NOFO. We are writing to inform you that your Pure Legacee, Inc.' "RRH Project" application did not pass the threshold review and has been rejected by the New Project Review Committee. The NYC CoC will not be submitting your application in the 2021 NOFO.

We appreciate your effort and encourage you to apply again next year.

If you have any questions regarding any of the above items, please contact Charlie Winkler at winklerc@dss.nyc.gov

Thank you,

NYC CoC Team



1E-5 Public Posting – Projects Rejected-Reduced

Pages 7-24 include individual email notifications to projects that were **reduced / reallocated**

Letters are listed in alphabetical order by organization name

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 5:44 PM
To: s.nolde@housingworks.org; Blank, Kevin
Cc: Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: NYC CoC 2021 NOFO Application
Attachments: 2021 NOFO_Reallocated Funds Letter_ Bailey House.pdf

Good afternoon Stephen and Kevin,

This serves as formal notification that the NYC CoC has accepted Bailey House/Housing Works' request to partially re-allocate it's *Schafer Hall* and *SHIP Young Adults projects* in the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

New York City Department of Social Services (NYC DSS)

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov | [NYC.gov/dss](https://nyc.gov/dss)



November 1, 2021

Stephen Nolde
Senior Director of Housing
1751 Park Avenue 3rd Floor
New York, New York 10035

RE: CoC Funded Program

Thank you for informing us of your decision to reallocate your project funds back to the New York City Continuum of Care (NYC CoC). The funding for these projects are being reduced because your agency has determined that you are unable to spend the full amount awarded annually, and you wish to return the portion of the grants indicated below to the CoC. By doing so, you have made it possible for the CoC to dedicate much needed funds to support the creation of new projects that will serve homeless persons in New York City and to submit a stronger 2021 Notice of Funding Opportunity (NOFO) application to the Department of Housing and Urban Development (HUD).

Funding for these programs will reduce at the expiration date of your current contract.

As per our communications, the following programs have chosen to partially reallocate their dollars back to the Continuum:

- **Bailey House Housing Works/ Shafer Hall PSH (NY0375)**
- **Bailey House Housing Works/SHIP Young Adults FY19 (NY1041)**

Contract Amount Returned	New Contract Amount
Shafer Hall- \$62,856.00	Shafer Hall- \$540,000.00
SHIP Young Adults- \$26,955.00	SHIP Young Adults- \$694,118.00

We know this was not an easy decision and we appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

Kristen Mitchell

Alyson Zikmund

Jha'asryel-Akquil Bishop

Co-Chairs, NYC CoC

Cc: Kevin Blank

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 5:48 PM
To: ESunshine@BAC-ny.org
Cc: Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Schreiber, Adam; Cathell, Emma
Subject: NYC CoC 2021 NOFO Application
Attachments: 2021 NOFO_Reallocated Funds Letter_BAC.pdf

Good afternoon Eileen,

The attached letter serves as formal notification that the NYC CoC has accepted Bridging Access to Care's request to partially re-allocate it's *BAC CoC PSH Program* in the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

New York City Department of Social Services (NYC DSS)

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov / [NYC.gov/dss](http://nyc.gov/dss)



November 1, 2021

Eileen Sunshine
Chief Program Officer
2261 Church Avenue
Brooklyn, New York 11226

RE: CoC Funded Program

Thank you for informing us of your decision to reallocate your project funds back to the New York City Continuum of Care (NYC CoC). The funding for this project is being reduced because your agency has determined that you are unable to spend the full amount awarded annually, and you wish to return the portion of the grant indicated below to the CoC. By doing so, you have made it possible for the CoC to dedicate much needed funds to support the creation of new projects that will serve homeless persons in New York City and to submit a stronger 2021 Notice of Funding Opportunity (NOFO) application to the Department of Housing and Urban Development (HUD).

Funding for this program will reduce at the expiration date of your current contract.

As per our communications, the following program has chosen to partially reallocate their dollars back to the Continuum:

- **Bridging Access to Care/BAC CoC PSH Program (NY0253)**

Contract Amount Returned	New Contract Amount
\$48,072.00	\$419,140.00

We know this was not an easy decision and we appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

Kristen Mitchell

Alyson Zikmund

Jha'asryel-Akquil Bishop

Co-Chairs, NYC CoC

Cc: Nadine Akinyerni

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 5:54 PM
To: mcbrideb@hpd.nyc.gov; zikmunda@hpd.nyc.gov
Cc: Mitchell, Kristen; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: NYC CoC 2021 NOFO Application
Attachments: 2021 NOFO_Reallocated Funds Letter_HPD.pdf

Good afternoon Alyson and Brendan,

The attached letter serves as formal notification that the NYC CoC has accepted NYC HPD's request to partially re-allocate 17 of its projects in the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

New York City Department of Social Services (NYC DSS)

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov / [NYC.gov/dss](https://nyc.gov/dss)



November 1, 2021

Alyson Zikmund
 Executive Director of Policy & Rental Assistance
 100 Gold Street 9G3
 New York, New York 10038

RE: CoC Funded Program

Dear Alyson Zikmund:

Thank you for informing us of your decision to reallocate your project funds back to the New York City Continuum of Care (NYC CoC). The funding for these projects are being reduced because your agency has determined that you are unable to spend the full amount awarded annually, and you wish to return the portion of the grants indicated below to the CoC. By doing so, you have made it possible for the CoC to dedicate much needed funds to support the creation of new projects that will serve homeless persons in New York City and to submit a stronger 2021 Notice of Funding Opportunity (NOFO) application to the Department of Housing and Urban Development (HUD).

Funding for these programs will reduce at the expiration date of your current contract.

As per our communications, the following program has chosen to partially reallocate their dollars back to the Continuum:

Organization	Project Name	HUD Contract #	Contract Amount Returned	New Contract Amount
City of New York Department of Housing Preservation and Development (HPD)	CAMBA Hegeman	NY1296	\$131,745.00	\$831,600.00
HPD	Gramercy Leaf	NY0269	\$20,922.00	\$733,920.00
HPD	Ilene R. Smith	NY0601	\$102,045.00	\$399,168.00
HPD	North Core Studios	NY0314	\$4,966.00	\$502,207.00
HPD	Dorothy McGowan	NY0727	\$1,755.00	\$513,216.00
HPD	Peter Jay Sharp Residence	NY0343	\$38,340.00	\$416,988.00
HPD	Sobro Consolidated	NY0604	\$266,275.00	\$1,660,151
HPD	Ehrlich Residence	NY0394	\$9,600.00	\$611,553.00
HPD	ARC Consolidated	NY0408	\$103,614.00	\$1,227,283.00
HPD	Kingsbridge Terrace	NY0786	\$132.00	\$413,313.00



Organization	Project Name	HUD Contract #	Contract Amount Returned	New Contract Amount
HPD	Clinton Housing W. 42 nd Street	NY0883	\$25,695.00	\$250,510.00
HPD	CAMBA Gardens II	NY1042	\$377,176.00	\$2,651,788.00
HPD	Diversity Works	NY0723	\$14,232.00	\$634,309.00
HPD	Community Access Consolidated	NY0725	\$39,223.00	\$1,812,188.00
HPD	Stardom Hall	NY1106	\$12,636.00	\$598,057.00
HPD	Kingsbridge Heights	NY1164	\$274,433.00	\$554,611.00
HPD	Project Renewal Consolidated	NY5992	\$58,218.00	\$2,299,862.00
HPD	JHB Housing	NY0294	\$444.00	\$514,419

We know this was not an easy decision and we appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

Kristen Mitchell

Alyson Zikmund

Jha'asryel-Akquil Bishop

Co-Chairs, NYC CoC

Cc: Brendan McBride

Cathell, Emma

From: Winkler, Charles
Sent: Wednesday, November 10, 2021 2:09 PM
To: mcbrideb@hpd.nyc.gov; zikmunda@hpd.nyc.gov
Cc: Mitchell, Kristen; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: RE: NYC CoC 2021 NOFO Application
Attachments: 2021 NOFO_Reallocated Funds Letter_HPD.pdf

Good afternoon Alyson and Brendan,

Based on conversations over the past two days, the attached letter has been updated to reflect a \$444.00 reduction/re-allocation in HPD's *JHB Housing project*. The project is still being included in the 2021 NOFO and has been added to the "Grant(s) Reduced" section of the e-snaps system used to submit the NOFO.

Best,

-Charlie

From: Winkler, Charles
Sent: Monday, November 01, 2021 5:54 PM
To: mcbrideb@hpd.nyc.gov; zikmunda@hpd.nyc.gov
Cc: Mitchell, Kristen <mitchellkr@dss.nyc.gov>; Jha'asryel-Akquil Bishop <bishop@jhaasryel.com>; Kenton, Martha <kentonm@dss.nyc.gov>; Cathell, Emma <cathellemm@dss.nyc.gov>; Schreiber, Adam <schreiberadam@dss.nyc.gov>
Subject: NYC CoC 2021 NOFO Application

Good afternoon Alyson and Brendan,

The attached letter serves as formal notification that the NYC CoC has accepted NYC HPD's request to partially re-allocate 17 of its projects in the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*
OFFICE OF RESEARCH & POLICY INNOVATION
New York City Department of Social Services (NYC DSS)
150 Greenwich Street – 31st Floor – New York, New York 10007
T: 929-221-6187
winklerc@dss.nyc.gov | [NYC.gov/dss](https://nyc.gov/dss)



Update sent: November 10, 2021

Originally sent: November 1, 2021

Alyson Zikmund
 Executive Director of Policy & Rental Assistance
 100 Gold Street 9G3
 New York, New York 10038

RE: CoC Funded Program

Dear Alyson Zikmund:

This letter confirms we have accepted your request on Nov. 10, 2021 to also partially reallocate **JHB Housing** in addition to the 17 projects originally decided. The New York City Continuum of Care (NYC CoC) has updated e-snaps to reflect this request. We thank you for informing us of this update to reallocate JHB Housing's project funds back to the NYC CoC

Funding for these programs will reduce at the expiration date of your current contract.

Organization	Project Name	HUD Contract #	Contract Amount Returned	New Contract Amount
City of New York Department of Housing Preservation and Development (HPD)	CAMBA Hegeman	NY1296	\$131,745.00	\$831,600.00
HPD	Gramercy Leaf	NY0269	\$20,922.00	\$733,920.00
HPD	Ilene R. Smith	NY0601	\$102,045.00	\$399,168.00
HPD	North Core Studios	NY0314	\$4,966.00	\$502,207.00
HPD	Dorothy McGowan	NY0727	\$1,755.00	\$513,216.00
HPD	Peter Jay Sharp Residence	NY0343	\$38,340.00	\$416,988.00
HPD	Sobro Consolidated	NY0604	\$266,275.00	\$1,660,151
HPD	Ehrlich Residence	NY0394	\$9,600.00	\$611,553.00
HPD	ARC Consolidated	NY0408	\$103,614.00	\$1,227,283.00
HPD	Kingsbridge Terrace	NY0786	\$132.00	\$413,313.00



Organization	Project Name	HUD Contract #	Contract Amount Returned	New Contract Amount
HPD	Clinton Housing W. 42 nd Street	NY0883	\$25,695.00	\$250,510.00
HPD	CAMBA Gardens II	NY1042	\$377,176.00	\$2,651,788.00
HPD	Diversity Works	NY0723	\$14,232.00	\$634,309.00
HPD	Community Access Consolidated	NY0725	\$39,223.00	\$1,812,188.00
HPD	Stardom Hall	NY1106	\$12,636.00	\$598,057.00
HPD	Kingsbridge Heights	NY1164	\$274,433.00	\$554,611.00
HPD	Project Renewal Consolidated	NY5992	\$58,218.00	\$2,299,862.00
HPD	JHB Housing (requested on 11/10)	NY0294	\$444.00	\$514,419

We know this was not an easy decision and we appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

Kristen Mitchell

Alyson Zikmund

Jha'asryel-Akquil Bishop

Co-Chairs, NYC CoC

Cc: Brendan McBride

Cathell, Emma

From: Winkler, Charles
Sent: Wednesday, November 10, 2021 4:27 PM
To: Jerold Scott
Cc: Helene Lauffer; Ann McHugh; Hyacinth Isaac-Gueye; zikmunda@hpd.nyc.gov; Mitchell, Kristen; Jha'asryel-Akquil Bishop
Subject: RE: FY2021 NYC Continuum of Care (CoC) Application
Attachments: 2021 NOFO_Reallocated Funds Letter_JBFCS.pdf

Hi Jerry,

Sorry for the delayed reply – we're putting the finishing touches on the NOFO.

This year HUD allowed CoCs to place 100% of renewal projects in Tier I, which is not typical – it's usually around 95% of renewals. The NYC CoC recommended this option to the Independent Review Team (IRT), who agreed that it made sense to do so. Therefore, all of JBFCS' projects are in Tier I, and should be renewed, regardless of where they are individually ranked. As you know, the results from the annual CoC Project Evaluation have a strong correlation to individual project rankings in the NOFO. There are additional factors that are taken in to account as well. For example, the TH-RRH Bryce House project was ranked in a grouping with all projects that were not evaluated in 2021. The IRT also agreed to place all new project applications below renewal applications. See the document posted on our website for additional criteria and a fuller explanation of the process:

<https://www1.nyc.gov/assets/nyccoc/downloads/pdf/Project%20Review%20and%20Selection%20Process%20-FINAL.doc.pdf>

On a related note, attached to this email is a letter indicating that the Bryce House project is requesting \$4.00 less than the amount listed on the GIW. (Yes, you read that correctly - \$4 bucks.) We understand why – Cadija explained it to us, and we have the approval email from HUD cocnofo@hud.gov. For NOFO submission purposes, we need to notify JBFCS that we agreed to what amounts to a request by JBFCS to partially "re-allocate" these funds back to the CoC.

If you have any questions or if I can be of additional assistance, please don't hesitate to contact me.

Best,

Charlie

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov | nyc.gov/dss



Together We Make a Difference for New Yorkers

CONFIDENTIALITY NOTICE:

If you have received this electronic transmission in error, delete it without copying or forwarding it and notify the sender of the error.

From: Jerold Scott <JScott@jbfcs.org>
Sent: Monday, November 01, 2021 5:55 PM
To: Winkler, Charles <winklerc@dss.nyc.gov>
Cc: Helene Lauffer <hlauffer@jbfcs.org>; Ann McHugh <amchugh@jbfcs.org>; Hyacinth Isaac-Gueye <HIsaacgueye@jbfcs.org>
Subject: [EXTERNAL] Re: FY2021 NYC Continuum of Care (CoC) Application

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe. Forward suspect email to phish@cyber.nyc.gov as an attachment (Click the More button, then forward as attachment).

Hi Charlie -

Can you explain the ranking system that was used for the NOFA? Where did the rankings come from and what is the significance of the specific rank given to each program? It appears that all the TH-RRH programs were ranked at the bottom - is there a reason for that?

Thanks.

From: Winkler, Charles <winklerc@dss.nyc.gov>
Sent: Monday, November 1, 2021 5:28:21 PM
To: Winkler, Charles
Cc: Mitchell, Kristen; zigmunda@hpd.nyc.gov; Jha'asryel-Akquill Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: FY2021 NYC Continuum of Care (CoC) Application

Caution: This email is being sent to you from outside our agency. Please DO NOT CLICK on any links or open any attachments unless you recognize the sender.

Good afternoon,

Please find attached the NYC CoC 2021 NOFO Application Priority Ranking that will be included in the CoC Consolidated Application that we will submit to HUD by November 16th.

For more information on the project selection and ranking process, please visit the [NYC CoC website](#).

Best,

-Charlie

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*
OFFICE OF RESEARCH & POLICY INNOVATION
New York City Department of Social Services (NYC DSS)
150 Greenwich Street – 31st Floor – New York, New York 10007
T: 929-221-6187
winklerc@dss.nyc.gov / [NYC.gov/dss](https://nyc.gov/dss)



November 11, 2021

Jerold Scott
Director, Data Analysis and Quality Improvement
135 West 50th Street, 6th Floor
New York, New York 10020

RE: CoC Funded Program

Dear Jerold Scott:

This letter confirms we have accepted your request on Nov. 10, 2021 to partially reallocate **Bryce House TH-RRH**. The New York City Continuum of Care (NYC CoC) has updated e-snaps to reflect this request. We thank you for informing us of this update to reallocate Bryce House’s project funds back to the NYC CoC

Funding for these programs will reduce at the expiration date of your current contract.

Contract Amount Returned	New Contract Amount
\$4.00	\$1,027,129.00

We appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

Kristen Mitchell

Alyson Zikmund

Jha'asryel-Akquil Bishop

Co-Chairs, NYC CoC

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 5:51 PM
To: cturner@pgcmh.org
Cc: Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: NYC CoC 2021 NOFO Application
Attachments: 2021 NOFO_Reallocated Funds Letter_Postgrad.pdf

Good afternoon Cara,

The attached letter serves as formal notification that the NYC CoC has accepted Postgraduate Center for Mental Health's request to partially re-allocate it's *PCMH Citywide Homes* project in the 2021 NOFO application to HUD that will be submitted by the NYC CoC by November 16th.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

New York City Department of Social Services (NYC DSS)

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov | [NYC.gov/dss](https://nyc.gov/dss)



November 1, 2021

Cara Turner
Vice President of Residential Services
158 East 35th Street
New York, New York 10016

RE: CoC Funded Program

Thank you for informing us of your decision to reallocate your project funds back to the New York City Continuum of Care (NYC CoC). The funding for this project is being reduced because your agency has determined that you are unable to spend the full amount awarded annually, and you wish to return the portion of the grants indicated below to the CoC. By doing so, you have made it possible for the CoC to dedicate much needed funds to support the creation of new projects that will serve homeless persons in New York City and to submit a stronger 2021 Notice of Funding Opportunity (NOFO) application to the Department of Housing and Urban Development (HUD).

Funding for these programs will reduce at the expiration date of your current contract.

As per our communications, the following program has chosen to partially reallocate their dollars back to the Continuum:

- **PostGraduate Center for Mental Health/PCMH City Wide Homes (NY0296)**

Contract Amount Returned	New Contract Amount
\$125,00.00	\$2,589,316.00

We know this was not an easy decision and we appreciate your cooperation and efforts. Please feel free to contact us if you have questions or would like to discuss this matter further.

Sincerely,

Kristen Mitchell

Alyson Zikmund

Jha'asryel-Akequil Bishop

Co-Chairs, NYC CoC

Cathell, Emma

From: Winkler, Charles
Sent: Monday, November 01, 2021 5:18 PM
To: Mitchell Netburn; Gerald Mascuch
Cc: Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
Subject: NYC CoC 2021 NOFO Application
Attachments: 2021 NOFO_Eliminated Project Letter_Samaritan Village.pdf

Good afternoon Mitchell and Gerald,

This serves as formal notification that Samaritan Village's *Young Mother's Project* will not be included in the 2021 NOFO application to HUD submitted by the NYC CoC.

If you have any questions, please contact me.

Best,

Charlie Winkler

Charles M. Winkler | *Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)*

OFFICE OF RESEARCH & POLICY INNOVATION

New York City Department of Social Services (NYC DSS)

150 Greenwich Street – 31st Floor – New York, New York 10007

T: 929-221-6187

winklerc@dss.nyc.gov / [NYC.gov/dss](https://nyc.gov/dss)



November 1, 2021

Mitchell Netburn
President and Chief Executive Officer
138-02 Queens Boulevard
Briarwood, NY 11435

RE: CoC Funded Program

Dear Mitchell Netburn:

Thank you for informing us of your decision to return your project funds back to the New York City Continuum of Care (NYC CoC). This project is being eliminated because your agency has decided that it no longer wishes to receive CoC Program funds.

Funding for this program will end at the expiration date of your current contract.

As per our communications, the following program has chosen to fully reallocate their dollars:

- **Samaritan Daytop Village Young Mothers Program 2 (YMP2); Grant Number: NY0423L2T002013**

We know this was not an easy decision and we appreciate your cooperation and efforts. The NYC CCoC will work with you to figure out next steps and limit any gap in services for clients. Please feel free to contact us if you have questions or would like to discuss this matter.

Sincerely,

A handwritten signature in black ink that reads "Kristen Mitchell".

Kristen Mitchell

A handwritten signature in black ink that reads "Alyson Zikmund".

Alyson Zikmund

A handwritten signature in black ink that reads "Jha'asryel-Akquil Bishop".

Jha'asryel-Akquil Bishop

Co-Chairs, NYC CoC

Cc: Gerald Mascuch



1E-5a Public Posting – Projects Accepted

Page 2 displays a screenshot of the single email notification sent to the list of accepted applicants. The email also links to the NYC CoC website's public posting for more information.

The email attachment is included on **pages 3-11**, which lists the accepted applicants and the amount of funding requested.

- Drag Your Favorite Folders Here
- winklerc@dss.nyc.gov
 - Inbox 297
 - Drafts [17]
 - Sent Items**
 - Deleted Items 5
 - Archive
 - Conversation History
 - Junk Email [26]
 - Outbox
 - RSS Subscriptions
 - Search Folders
 - Groups
 - HIC PIT
 - New York City CCoC
 - Online Archive - winkler...

All	Unread	By Date	↑
CEO@BVSJ.org; Melissa McL...	2021 NYC NOFO New Project Applica...	Mon 11/1	
Carta, Nicole (ACS)	2021 NYC NOFO New Project Applica...	Mon 11/1	
Naquasia Pollard	NYC CoC 2021 NOFO Application	Mon 11/1	
markiskowitz@gmail.com	NYC CoC 2021 NOFO Application	Mon 11/1	
mcbrideb@hpd.nyc.gov; zik...	NYC CoC 2021 NOFO Application	Mon 11/1	
cturner@pgcmh.org	NYC CoC 2021 NOFO Application	Mon 11/1	
ESunshine@BAC-ny.org	NYC CoC 2021 NOFO Application	Mon 11/1	
s.nolde@housingworks.org; ...	NYC CoC 2021 NOFO Application	Mon 11/1	
Winkler, Charles	FY2021 NYC Continuum of Care (CoC)...	Mon 11/1	
Winkler, Charles	FY2021 NYC Continuum of Care (CoC)...	Mon 11/1	

FY2021 NYC Continuum of Care (CoC) Application

Single Email Notification of Accepted Projects

Winkler, Charles
 To Winkler, Charles
 Cc Mitchell, Kristen; zikmunda@hpd.nyc.gov; Jha'asryel-Akquil Bishop; Kenton, Martha; Cathell, Emma; Schreiber, Adam
 Bcc abeachy@communityaccess.org; adedicco@clintonhousing.org; aking@anchorhouseinc.com; alfyj@camba.org; aliciac@camba.org; alogrono@urinc.org; amy.greco@samaritanvillage.org; annie@housingplusnyc.org; aozdemir@vipmujeres.org; +137 others

CoC All Accepted Projects_Funding Notice 2021-FINAL.pdf
 351 KB

Reply Reply All Forward

Mon 11/1/2021 5:28 PM

This dispays the single email notification to the list of accepted applicants on Nov. 1, 2021. The email attachment includes the complete list of applicants and the amount of funding requested (pages 3-11). The email also links to the NYC CoC website's public posting for more information.

Good afternoon,

Please find attached the NYC CoC 2021 NOFO Application Priority Ranking that will be included in the CoC Consolidated Application that we will submit to HUD by November 16th.

For more information on the project selection and ranking process, please visit the [NYC CoC website](#).

Best,

-Charlie

Charles M. Winkler | Deputy Director, Federal Homeless Policy & Reporting Unit (HUD Continuum of Care)
 OFFICE OF RESEARCH & POLICY INNOVATION
New York City Department of Social Services (NYC DSS)
 150 Greenwich Street – 31st Floor – New York, New York 10007
 T: 929-221-6187
winklerc@dss.nyc.gov | [NYC.gov/dss](http://nyc.gov/dss)



November 1, 2021

Re: FY2021 Continuum of Care (CoC) Application

Dear CoC Applicant:

Thank you for submitting your HUD Continuum of Care Project Application for FY2021 in *e-snaps* by Friday October 15, 2021. Your new and/or renewal project(s) listed below will be included in the 2021 CoC Priority Listing as part of the New York City CoC Consolidated Application to HUD. As the Collaborative Applicant, The New York City Department of Social Services (DSS)/The New York City Department of Homeless Services (DHS) will submit the New York City Coalition on the Continuum of Care's Consolidated Application to the U.S. Department of Housing and Urban Development (HUD) by the November 16, 2021 deadline.

The list of all new and renewal projects is included below. For more information on the project selection and ranking process, [please visit the NYC CoC website](#).

Sincerely,
NYC CoC Co-Chairs:

Kristen Mitchell

Alyson Zikmund

Jba'asryel-Akquil Bishop

FY2021 CoC NOFO Project Priority List					
Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
West Side Federation for Senior and Supportive Housing, Inc.	129th Street Residence	NY0194	PH	\$415,754	1
West Side Federation for Senior and Supportive Housing, Inc.	74th Street Home Expansion	NY0201	PH	\$133,577	2
West Side Federation for Senior and Supportive Housing, Inc.	West 74th Street Home	NY0412	PH	\$176,294	3
Bowery Residents' Committee, Inc.	Liberty Avenue	NY0884	PH	\$353,402	4
City of New York Acting by and through its Department of Housing Preservation and Development	Geel Consolidated	NY0211	PH	\$1,476,857	5
CUCS, Inc.	The Christopher	NY0234	PH	\$114,866	6
Palladia, Inc.	Flora Vista	NY0264	PH	\$289,525	7
CUCS, Inc.	The Prince George	NY0350	PH	\$330,102	8
City of New York Acting by and through its Department of Housing Preservation and Development	Bronx Park East Residence	NY0877	PH	\$724,178	9



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
Jewish Board of Family and Children's Services, Inc.	Kingsbridge CR/SRO	NY0298	PH	\$349,551	10
Palladia, Inc.	Fox Point	NY0729	PH	\$143,549	11
Jewish Board of Family and Children's Services, Inc.	124th Street CR/SRO	NY0193	PH	\$744,585	12
City of New York Acting by and through its Department of Housing Preservation and Development	WSFSSH Consolidated	NY0929	PH	\$699,892	13
Vocational Instruction Project Community Services, Inc	Crotona SRO NOFA 2019 (NY0242L2T001811)	NY0242	PH	\$241,925	14
Community, Counseling, & Mediation	Georgia Place Renewal Project FY19	NY0271	PH	\$236,604	15
Urban Pathways, Inc.	Ivan Shapiro House	NY0292	PH	\$406,268	16
Jewish Board of Family and Children's Services, Inc.	Maple House CR/SRO	NY0305	PH	\$552,001	17
Jewish Board of Family and Children's Services, Inc.	White Plains Road CR/SRO	NY0415	PH	\$767,955	18
Harlem United Community AIDS Center	124th Street Residence Supportive Housing	NY0733	PH	\$232,174	19
City of New York Acting by and through its Department of Housing Preservation and Development	Lenniger	NY0785	PH	\$1,078,751	20
Bailey House Inc.	Schafer Hall	NY0375	PH	\$540,000	21
City of New York Acting by and through its Department of Housing Preservation and Development	St. John's House II	NY0607	PH	\$373,350	22
City of New York Acting by and through its Department of Housing Preservation and Development	Villa Ave	NY0943	PH	\$468,294	23
Services for the UnderServed, Inc.	Briarwood SRO	NY0220	PH	\$765,585	24
City of New York Acting by and through its Department of Housing Preservation and Development	Edith MacGuire Residence	NY0810	PH	\$884,998	25
Goddard Riverside Community Center	Corner House	NY0239	PH	\$202,284	26
COMMUNITY ACTION FOR HUMAN SERVICES, INC.	JHB HDFC	NY0295	PH	\$137,515	27
Kenmore Housing Development Fund Corp.	Kenmore Hall	NY0297	PH	\$408,700	28
The Bridge Inc.	Park West House II	NY0340	PH	\$1,009,257	29
City of New York Acting by and through its Department of Housing Preservation and Development	Casa Renacer	NY0227	PH	\$731,593	30
Palladia, Inc.	Hill House	NY0282	PH	\$280,235	31
Services for the UnderServed, Inc.	OMH SUS Knick/Beach	NY0327	PH	\$500,079	32



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
City of New York Acting by and through its Department of Housing Preservation and Development	VIP Consolidated	NY0726	PH	\$1,043,814	33
City of New York Acting by and through its Department of Housing Preservation and Development	Sobro Consolidated	NY0604	PH	\$1,660,151	34
City of New York Acting by and through its Department of Housing Preservation and Development	St. Joseph Consolidated	NY0722	PH	\$2,011,845	35
Services for the UnderServed, Inc.	SUS Brooklyn Supported Housing	NY0216	PH	\$1,330,899	36
Institute for Community Living, Inc.	Cathedral Condos	NY0228	PH	\$34,296	37
CUCS, Inc.	Dorothy Day	NY0246	PH	\$241,382	38
Institute for Community Living, Inc.	Emerson Family Development Center	NY0257	PH	\$402,459	39
Association to Benefit Children	ABC Permanent Supportive Housing Program	NY0397	PH	\$150,292	40
Project Renewal, Inc.	In Homes Now Consolidated	NY0730	PH	\$1,914,145	41
Project Renewal, Inc.	Home	NY0982	PH	\$495,489	42
Palladia, Inc.	Chelsea Court	NY0232	PH	\$182,262	43
Housing Works, Inc.	East New York Residence Program FY19	NY0196	PH	\$596,449	44
Lutheran Social Services of New York	Muhlenberg Residence	NY0309	PH	\$224,711	45
Housing + Solutions	Housing+Solutions S+C	NY0352	PH	\$301,461	46
Banana Kelly Improvement Assoc Inc	Rental Assistance Program	NY0361	PH	\$514,502	47
University Consultation & Treatment Center for Mental Hygiene	The Ehrlich Residence	NY0395	PH	\$310,374	48
Lower Eastside Service Center, Inc	Diversity Works	NY0732	PH	\$305,715	49
City of New York Acting by and through its Department of Housing Preservation and Development	Ruby's Place	NY0941	PH	\$399,499	50
City of New York Acting by and through its Department of Housing Preservation and Development	Odyssey House Haven	NY0321	PH	\$981,598	51
City of New York Acting by and through its Department of Housing Preservation and Development	290 East 3rd Street Residence	NY0594	PH	\$691,488	52
City of New York Acting by and through its Department of Housing Preservation and Development	Ehrlich Residence	NY0394	PH	\$611,553	53
FACES NY, Inc.	FACES NY WWC 2019	NY0420	PH	\$216,322	54
City of New York Acting by and through its Department of Housing Preservation and Development	Community Access Consolidated	NY0725	PH	\$1,812,188	55



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
Services for the UnderServed, Inc.	SUS Decatur	NY1114	PH	\$321,391	56
Vocational Instruction Project Community Services, Inc	Abraham Apartments NOFA 2019 (NY023L2T001811	NY0203	PH	\$102,940	57
City of New York Acting by and through its Department of Housing Preservation and Development	JHB Housing	NY0294	PH	\$514,863	58
City of New York Acting by and through its Department of Housing Preservation and Development	Kingsbridge Terrace	NY0786	PH	\$413,313	59
Pibly Residential Programs Inc.	Pibly 2019	NY0326	PH	\$452,116	60
City of New York Acting by and through its Department of Housing Preservation and Development	Gibb Mansion	NY0396	PH	\$629,607	61
Housing Works, Inc.	Stand Up Harlem Housing Program FY19	NY0719	PH	\$496,725	62
City of New York Acting by and through its Department of Housing Preservation and Development	Rustin Lindenguild Consolidated	NY0854	PH	\$1,661,244	63
City of New York Acting by and through its Department of Housing Preservation and Development	Chelsea Leaf North	NY0942	PH	\$281,720	64
City of New York Acting by and through its Department of Housing Preservation and Development	North Core Studios	NY0314	PH	\$502,207	65
Services for the UnderServed, Inc.	OASAS S+C	NY0335	PH	\$2,594,567	66
City of New York Acting by and through its Department of Housing Preservation and Development	El Rio	NY0937	PH	\$716,499	67
Project Hospitality, Inc.	Project Hospitality Permanent Housing	NY0940	PH	\$1,786,695	68
The Fortune Society, Inc.	Fortune Academy Residence	NY0266	TH	\$465,648	69
Housing Works, Inc.	East 9th Street Residence Program FY19	NY0249	PH	\$478,660	70
City of New York Acting by and through its Department of Housing Preservation and Development	Palladia Consolidated	NY0389	PH	\$1,589,380	71
HELP Social Service Corporation	Genesis Homes Supportive Housing Program I	NY0947	PH	\$1,031,016	72
City of New York Acting by and through its Department of Housing Preservation and Development	SUS Consolidated	NY0310	PH	\$1,118,480	73
Community Access, Inc	255 East Broadway	NY0372	PH	\$298,539	74
Project Hospitality, Inc.	Project Hospitality HUD Housing	NY0936	PH	\$2,676,468	75



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
City of New York Acting by and through its Department of Housing Preservation and Development	Truxton	NY0938	PH	\$605,141	76
FACES NY, Inc.	FACES NY CSH 2019	NY0238	PH	\$136,464	77
Community, Counseling, & Mediation	Rico's Place Renewal Project FY19	NY0363	PH	\$243,503	78
Institute for Community Living, Inc.	Integrated Permanent Housing, Support Services, Employment Program	NY0290	PH	\$209,632	79
The Bridge Inc.	The Bridge S+C	NY0329	PH	\$180,728	80
City of New York Acting by and through its Department of Housing Preservation and Development	Ilene R. Smith Residence	NY0601	PH	\$399,168	81
City of New York Acting by and through its Department of Housing Preservation and Development	NCS Consolidated	NY0721	PH	\$566,027	82
Lutheran Social Services of New York	Community House	NY0237	PH	\$396,617	83
Services for the UnderServed, Inc.	OMH/SUS 12	NY0324	PH	\$238,767	84
Bowery Residents' Committee, Inc.	Palace Hotel SRO	NY0332	PH	\$388,176	85
Project Renewal, Inc.	Shelter Plus Care	NY0357	PH	\$523,042	86
Covenant House New York/Under 21, Inc.	New Covenant FY19 Renewal Application	NY0901	PH	\$488,269	87
Institute for Community Living, Inc.	Emerson Family Supported	NY0258	PH	\$905,457	88
City of New York Acting by and through its Department of Housing Preservation and Development	CCM Consolidated	NY0597	PH	\$753,809	89
City of New York Acting by and through its Department of Housing Preservation and Development	Breaking Ground Consolidated	NY0912	PH	\$4,344,295	90
Goddard Riverside Community Center	Havens	NY1039	PH	\$243,865	91
Ali Forney Center	2019 TH Renewal Application Consolidated	NY0205	TH	\$984,843	92
Lower Eastside Service Center, Inc	LESC House	NY0301	PH	\$501,474	93
Housing Works, Inc.	HUD Jefferson Housing Program FY19	NY1007	PH	\$408,190	94
Foundation for Research on Sexually Transmitted Diseases	FROST'D Scatter Site PH	NY1047	PH	\$1,090,339	95
Palladia, Inc.	Scattered Sites	NY0373	PH	\$295,424	96
BronxWorks Inc.	Stable Homes to Health	NY1109	PH	\$1,591,663	97
Institute for Community Living, Inc.	Lawton Street Residence	NY0300	PH	\$277,242	98
City of New York Acting by and through its Department of Housing Preservation and Development	Boston Road	NY0928	PH	\$603,353	99



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
Services for the UnderServed, Inc.	OMH/SUS 40	NY0325	PH	\$804,675	100
City of New York Acting by and through its Department of Housing Preservation and Development	Clinton Housing W. 42nd Street	NY0883	PH	\$250,510	101
FACES NY, Inc	FACES NY NSP 2019	NY0927	PH	\$352,781	102
Institute for Community Living, Inc.	Flatbush Avenue Residence FY 2019	NY0263	PH	\$143,826	103
The Bridge Inc.	Iyana House	NY0293	PH	\$479,959	104
Lantern Community Services	Schafer Hall SHP	NY0374	PH	\$370,169	105
City of New York Acting by and through its Department of Housing Preservation and Development	Diversity Works	NY0723	PH	\$634,309	106
Institute for Community Living, Inc.	Lewis Ave Residence	NY0302	PH	\$143,827	107
The Fortune Society, Inc.	Fortune Academy S+C	NY0267	PH	\$1,067,185	108
POSTGRADUATE CENTER FOR MENTAL HEALTH	PCMH City Wide Homes	NY0296	PH	\$2,589,316	109
Promesa, Inc.	Promesa Shelter Plus Care	NY0218	PH	\$1,239,919	110
Palladia, Inc.	Stratford House	NY0390	PH	\$766,439	111
United Bronx Parents, Inc	United Bronx Parents Shelter Plus Care	NY0402	PH	\$428,208	112
Urban Pathways, Inc.	Cluster House	NY0852	PH	\$218,654	113
Harlem United Community AIDS Center	Harlem United Family PH	NY0287	PH	\$497,509	114
Women In Need, Inc.	WISH Families	NY0417	PH	\$1,468,849	115
City of New York Acting by and through its Department of Housing Preservation and Development	Camba Consolidated	NY0595	PH	\$1,400,077	116
City of New York Acting by and through its Department of Housing Preservation and Development	Project Renewal Consolidated	NY0599	PH	\$2,299,862	117
City of New York Acting by and through its Department of Housing Preservation and Development	Wazobia House	NY0882	PH	\$401,878	118
Palladia, Inc.	Community Housing Program	NY0920	PH	\$730,382	119
Bailey House Inc.	SHIP FY19	NY1040	PH	\$2,208,051	120
Services for the UnderServed, Inc.	SUS Broadway	NY1113	PH	\$348,771	121
Jewish Board of Family and Children's Services, Inc.	Burnside Community Residence	NY0225	TH	\$594,066	122
Jewish Board of Family and Children's Services, Inc.	Bronx Permanent Housing	NY0939	PH	\$914,179	123
Housing + Solutions	Grace House Consolidated	NY0272	PH	\$2,734,916	124
Project Renewal, Inc.	PRI Transitions	NY1046	PH	\$766,241	125



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
City of New York Acting by and through its Department of Housing Preservation and Development	Lantern Consolidated	NY0208	PH	\$6,348,255	126
Goddard Riverside Community Center	Housing Options	NY0286	PH	\$305,290	127
Community Access, Inc	Warren Street SRO	NY0411	PH	\$490,792	128
City of New York Acting by and through its Department of Housing Preservation and Development	Gramercy Leaf	NY0269	PH	\$733,920	129
Bailey House Inc.	STARS II FY19	NY0787	PH	\$245,248	130
City of New York Acting by and through its Department of Housing Preservation and Development	Warren Street Residence	NY0199	PH	\$537,279	131
Urban Resource Institute	Urban Center for Change	NY0405	TH	\$250,294	132
Palladia, Inc.	Cedar Tremont House	NY0230	PH	\$605,886	133
Institute for Community Living, Inc.	Shelter Plus Care 94 and 95 consolidated FY 2019	NY0322	PH	\$1,289,697	134
City of New York Acting by and through its Department of Housing Preservation and Development	Dorothy McGowan	NY0727	PH	\$513,216	135
Jericho Project	Loring Place Vocational Education	NY0303	PH	\$50,618	136
Praxis Housing Initiatives, Inc	Riverside Place	NY0364	PH	\$1,054,371	137
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Gardens II	NY1042	PH	\$2,651,788	138
City of New York Acting by and through its Department of Housing Preservation and Development	ARC Consolidated	NY0408	PH	\$1,227,283	139
Columba Kavanagh House, Inc.	Columba Kavanagh House, Inc.	NY0236	PH	\$413,490	140
Bridging Access to Care	NY-600-REN-BAC CoC PSH Program	NY0253	PH	\$419,140	141
Women In Need, Inc.	Women In Need SPC 1 Triangle House	NY0421	PH	\$1,063,065	142
Brooklyn Bureau of Community Service	Brooklyn Bureau Voc/Ed Program	NY0224	TH	\$254,430	143
City of New York Acting by and through its Department of Housing Preservation and Development	Peter Jay Sharp Residence	NY0343	PH	\$416,988	144
Bailey House Inc.	SHIP Young Adults	NY1041	PH	\$694,118	145
Jericho Project	Rapid Rehousing 2	NY1044	PH-RRH	\$4,499,665	146
Women In Need, Inc.	SHINE Families	NY0377	PH	\$1,981,226	147
Anchor House, Inc.	Anchor House, Inc.	NY0209	TH	\$245,232	148
Sheltering Arms Children and Family Services	Bridges to Home FY19	NY1110	PH-RRH	\$1,276,306	149



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
Violence Intervention Program, Inc.	TH Project Renewal Application FY19	NY0410	TH	\$331,109	150
City of New York Acting by and through its Department of Housing Preservation and Development	Stardom Hall	NY1106	PH	\$598,057	151
El Regreso Foundation	El Regreso 2019	NY0255	TH	\$258,691	152
Good Shepherd Services	Good Shepherd Services-Chelsea Foyer NOFA 2019	NY0233	TH	\$379,697	153
Black Veterans for Social Justice, Inc.	Black Veterans for Social Justice Rapid Re-housing Project	NY1297	PH-RRH	\$808,052	154
City of New York Acting by and through its Department of Housing Preservation and Development	Kingsbridge Heights	NY1164	PH	\$554,611	155
City of New York Acting by and through its Department of Housing Preservation and Development	CAMBA Hegeman	NY1296	PH	\$831,600	156
City of New York Human Resources Administration/Department of Social Services	DV Coordinated Entry FY2019	NY1278	SSO	\$779,017	157
Covenant House New York/Under 21, Inc.	New Cov RRH FY21 Combined Renewal	NY1166	Joint TH & PH-RRH	\$2,879,943	158
Gay Men's Health Crisis, Inc.	GMHC CoC RRH Project 1	NY1225	PH-RRH	\$1,624,693	159
Jewish Board of Family and Children's Services, Inc.	Bryce House TH-RRH Project	NY1167	Joint TH & PH-RRH	\$1,027,133	160
New Destiny Housing Corporation	HousingLink	NY1223	PH-RRH	\$1,086,439	161
Sakhi for South Asian Women	Sakhi RRH FY2019	NY1276	PH-RRH	\$529,464	162
Sanctuary for Families, Inc.	Sanctuary for Families Rapid Re-Housing Project	NY1274	PH-RRH	\$732,356	163
Sheltering Arms Children and Family Services	Rapid Re-Housing - Youth FY2019	NY1224	PH-RRH	\$1,144,541	164
Urban Resource Institute	Harmony House	NY1226	Joint TH & PH-RRH	\$1,086,324	165
Violence Intervention Program, Inc.	VIP Rapid Re-Housing Project	NY1275	PH-RRH	\$758,024	166
City of New York Department of Homeless Services (DHS)	HMIS Project 2021 Renewal	NY0317	HMIS	\$1,298,261	167
City of New York Human Resources Administration (HRA/Department of Social Services (DSS)	SSO CAPS FY 21 Renewal	NY1115	SSO	\$1,095,088	168
City of New York Department of Homeless Services (DHS)	HMIS Project 2021 Expansion	New Project	HMIS	\$801,739	169
City of New York Human Resources Administration (HRA/Department of Social Services (DSS)	SSO CAPS FY 21 Expansion	New Project	SSO	\$1,095,000	170



Applicant Name	Project Name	Grant Number	Project Component	Total ARA	Rank
Covenant House	Housing Navigation Program	New Project	PH-RRH	\$154,000	171
Black Veterans for Social Justice	Rapid Rehousing Supportive Services	New Project	PH-RRH	\$450,673	172
Housing Plus Solutions	SHERO	New Project	PH-RRH	\$970,934	173
Administration for Children's Services (ACS)	ACS Housing Stability Project	New Project	PH-RRH	\$1,265,147	174
Urban Pathways	The Crotona Residence	New Project	PH	\$1,086,096	175
Goddard Riverside	Havens Expansion Project	New Project	PH	\$55,000	176
Black Veterans for Social Justice	Rapid Rehousing Expansion	New Project	PH-RRH	\$819,730	177
Project Hospitality, Inc.	RRH Staten Island	New Project	PH-RRH	\$624,150	178
Volunteers of America - Greater New York	Rapid Rehousing Program	New Project	PH-RRH	\$1,377,666	179
Sakhi For South Asian Women	Sakhi RRH New Project	New Project	PH-RRH	\$363,213	180
New Destiny Housing	HousingLink - Expansion	New Project	PH-RRH	\$257,384	181
New Destiny Housing	Housing Stability Project	New Project	PH-RRH	\$1,803,897	182
Sakhi For South Asian Women	Sakhi – RRH - Expansion	New Project	PH-RRH	\$418,484	183
The Partnership for the Homeless	Safe Future Project	New Project	PH-RRH	\$642,540	184
Ladies of Hope Ministries	Hope House	New Project	PH-RRH	\$623,562	185



3A-1a Housing Leveraging Commitments

This attachment includes a **Copy of a Letter of Commitment** for the Administration of Children’s Services (ACS) from the Public Housing Authority, NYC Department of Housing Preservation & Development, that demonstrates the number of subsidies being provided to support all the new projects that leverage housing.

November 4, 2021

Commissioner David Hansell
NYC Administration for Children's Services
150 Williams Street
New York, NY 10038

Dear Commissioner Hansell:

The New York City Department of Housing Preservation and Development (HPD) is pleased to offer this letter of support for the Administration for Children's Services (ACS) rapid re-housing project application for the FY2021 Continuum of Care Notice of Funding Opportunity (CoC NOFO).

HPD has an existing partnership with ACS in utilizing HPD's allocation of Family Unification (FUP) Vouchers for the youth and families they serve, and we are excited for this opportunity to utilize Emergency Housing Vouchers (EHV) and Continuum of Care resources. Through a collaborative process involving the NYC CoC, ACS, HPD and many other agencies, ACS has a goal of utilizing 100 EHV for their clients from HPD's EHV allocation. This would provide more than 25% of the households ACS proposes to serve with rental subsidies.

HPD supports ACS's proposal and believes that the rapid re-housing services coupled with EHV subsidies will be very effective in serving NYC's vulnerable youth and families. We thank HUD for the opportunity to leverage these vital resources and look forward to a successful collaboration

Sincerely,

Laurie A. LoPrimo

Laurie LoPrimo
Assistant Commissioner, Division of Tenant Resources
New York City Department of Housing Preservation and Development



3A-2a Healthcare Formal Agreements

This attachment includes a **Copy of Formal Written Agreement** for Urban Pathways, Inc. from the healthcare organization, Essen Health Care.



October 5, 2021

Mark Hurwitz
Chief Operating Officer
Urban Pathways, Inc.
575 8th Avenue, 16th Floor
New York, NY 10018

Dear Mr. Hurwitz:

On behalf of Essen Health Care, I am pleased to submit this letter stating our intent to provide medical services to 55 formerly homeless individuals in Urban Pathways proposed supportive housing residence at 1405 Boston Road in the Bronx, New York.

Essen Health Care is dedicated to providing the highest quality of personalized care. Essen Health Care is one of the premier healthcare organizations in New York with over 250 providers across the five boroughs, Westchester and Long Island. Essen is a patient-focused integrated healthcare delivery platform with the goal of providing the highest level of quality care by leveraging its network of: Primary Care, Urgent Care, House Call, Care Management, Nursing Home, Adult Home divisions. Essen's values come from over 20 years of service to medically under-served communities and from the passion to innovate towards a better healthcare delivery system.

Essen Health Care's integrated approach incorporates the following service options:

- **Primary Care at Bronx-based locations** including annual physical exams, blood and lab testing, chronic disease management, diagnostic testing and imaging, immunizations and vaccinations, medication management, coordination of medical care and support services including durable medical equipment and skilled nursing,
- **House Calls in-home care option** providing the same quality primary care services offered at the community-based sites including diagnostic testing and imaging using **state-of-the art mobile health technology** (complete laboratory and blood testing EKG, Echo, Holter monitoring, lung testing, oxygen level testing, ultrasound, x-rays, etc.).
- Individualized comprehensive **mental health services** including psychiatric and psychological assessments and care tailored to each patient's needs.

- **Specialty Care** services including occupational therapy, physical therapy, podiatry, and wound care.
- **Urgent Care facilities** within close proximity of 1405 Boston Rd access to care for non-life-threatening emergencies.
- **Transition of Care (TOC)** program is a 30-day post-discharge management program designed to help patients transition back into the community following hospitalization or nursing home admission. The goal of TOC is to help recently discharged patients avoid unnecessary hospital and emergency room re-admissions while ensuring quick healing and recovery at home. Patients are followed for 30 days, starting from the date of discharge, during the critical period when they are most likely to develop complications that lead to avoidable re-admissions.

We have extensive experience meeting the medical needs of people who are homeless. We are currently partnering with Urban Pathways to provide primary care, urgent care, specialty care, and care coordination to residents of Urban Pathways Hughes House, at 1974 Hughes Avenue in the Bronx. We now have 25 locations in the Bronx including our medical office at 3231 East Tremont Ave., about one mile from the proposed supportive housing.

I understand that Urban Pathways seeks funding from the federal Continuum of Care Program, which prioritizes projects that are leveraging healthcare resources. Essen estimates that the annual value of the primary care, specialty care, and care coordination services to be provided to Urban Pathways pursuant to this letter of intent will exceed \$313,000 on an annual basis.

Essen Healthcare looks forward to continuing to work with Urban Pathways to provide high quality health care services to formerly homeless individuals in supportive housing.

Sincerely,



Freddy Fortoso,
AVP of Community Outreach and Growth