

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

-----X

FRANCHISE AND CONCESSION REVIEW COMMITTEE

SPECIAL PUBLIC HEARING

-----X

Microsoft Teams Conference
September 27, 2021
2:30 p.m.

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

2

1

2 A P P E A R A N C E S :

3 Mayor:

4 Alexis Blane

5 Office of the Mayor:

6 Julie Bero

7 Corporation Counsel:

8 Kenisha Sutton

9 Office of Management and Budget:

10 Yvonne Quintian

11 Comptroller:

12 John Katsorhis

13 Bronx Borough President:

14 Tom Lucania

15 Brooklyn Borough President:

16 Jeffrey Lowell

17 Manhattan Borough President:

18 Rosura Mendez

19 Queens Borough President:

20 Allan Swisher

21 Staten Island Borough President:

22 Stephen Caracappa

23 Clerk:

24 Gregg Alleyne

25 Alexandre Stamoulis

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

3

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

THE CLERK: Hello, this is Gregg Alleyne, clerk for the FCRC. Before we get started with today's proceedings, I'd like to confirm that everyone can hear me clearly.

MS. BLANE: Yes.

THE CLERK: Today's hearing is being held via Microsoft Teams conference call and we ask that all attendees announce their name for the record each time they speak on the call, for ease of transcription. If you are not speaking, we ask that you mute your microphone to avoid background noises during the call. Only one person should be speaking at any given time. I will direct, should there be any conflict. Chair, we are ready to begin.

MS. BLANE: Good afternoon and thank you all for being here, my name is Alexis Blane, Chair of the FCRC. The Franchise and Concession Review Committee Remote Special Public Hearing will now come to order. Will the

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

4

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

Clerk please call the roll?

THE CLERK: Mayor?

MS. BLANE: Present.

THE CLERK: Office of the Mayor?

MS. BERO: Here.

THE CLERK: Comptroller?

MR. KATSORHIS: John Katsorhis,
present.

THE CLERK: Corporation Counsel?

MS. SUTTON: Kenisha Sutton,
present.

THE CLERK: Office of Management and
Budget?

MS. QUINTIAN: Yvonne Quintian,
present.

THE CLERK: President, Borough of
the Bronx?

MR. LUCANIA: Tom Lucania, present.

THE CLERK: President, Borough of
Brooklyn?

MR. LOWELL: Jeffrey Lowell,
present.

THE CLERK: President, Borough of
Manhattan?

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

5

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MS. MENDEZ: Rosura Mendez, present.

THE CLERK: President, Borough of
Queens?

MR. SWISHER: Allan Swisher for
Queens Borough President Donovan
Richards, present.

THE CLERK: President, Borough of
Staten Island?

MR. CARACAPPA: Steven Caracappa for
Staten Island Borough President, James
Oddo.

THE CLERK: Representative,
Department of Parks and Recreation?

Alexander Han, New York City Parks.

THE CLERK: Thank you.

MS. BLANE: Welcome to this Remote
Special Public Hearing of the Franchise
and Concession Review Committee. The
hearing being conducted today has been
publicly advertised in accordance with
the New York City Charter and Concession
Rules of the City of New York. We want
to be sure that anyone desiring to be
heard has an opportunity to do so. All

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

6

1

2

persons wishing to speak must provide
their name, affiliation, indicate which
calendar item/s they wish to testify on
and whether they are "For" or "Against"
said item to the Clerk at this time.

6

7

THE CLERK: Is there anyone that
wishes to testify for today's
proceeding?

9

10

MR. KASTORHIS: The Comptroller's
office would like to testify.

11

12

THE CLERK: Thank you, you will be
given the opportunity when the time CRC
is given the floor?

14

15

MR. KASTORHIS: Thank you.

16

THE CLERK: Does anyone else wish to
testify?

17

18

MR. HAN: Parks have a statement.

19

THE CLERK: Thank you, is there
anyone who wishes to testify?

20

21

(No response.)

22

THE CLERK: Okay, it appears that no
one else from the public wishes to
testify at today's hearing.

23

24

25

MS. BLANE: Thank you. You may also

1
2 submit written testimony to the clerk,
3 which will be made part of the record.
4 Any written submissions must be given to
5 the clerk before the close of the Remote
6 Special Public Hearing via e-mail to
7 fcrc@mocs.nyc.gov, that's
8 fcrc@mocs.nyc.gov and those submissions
9 will be provided to the committee after
10 the hearing. Will the clerk please call
11 the first calendar item?

12 THE CLERK: New York City Department
13 of Parks and Recreation, Calendar Item
14 No. 1: IN THE MATTER of the intent to
15 award a sole source agreement between
16 NYC Parks and Statue Cruises, LLC for
17 the operation and maintenance of
18 passenger ferries for the purpose of
19 embarking and discharging passengers on
20 a regular schedule between The Battery,
21 Liberty Island, and Ellis Island, and
22 for the purpose of embarking and
23 discharging passengers of vessels on
24 sightseeing cruises and other ferry
25 operations, which may include but are

1
2 not limited to, day and night charters
3 of vessels, owned, operated or chartered
4 by Statue Cruises, LLC at landing slips
5 and adjacent walkways located in The
6 Battery, Manhattan.

7 MS. BLANE: Changes to the
8 concession documents have been
9 distributed to the committee. And so,
10 Parks will read those changes into the
11 record.

12 MR. HAN: Thank you, in an effort to
13 clarify some confusion from the step one
14 approval or a new license agreement
15 between Parks and Statue Cruises, we
16 have replaced the proposed second
17 amendment with a new agreement. The
18 proposed license agreement is an update
19 of the license issued to Statue Cruises
20 in 2007, incorporating the amendments
21 that were made to the license in 2018
22 and new updates drawn from the amendment
23 that was proposed to the FCRC earlier as
24 well. Additionally, the FDR Bay
25 document have been edited to reflect the

Franchise & Concession Review Committee Public Hearing NYC -
Mayor`s Office of Contract Services (MOCS) (FCRC)
September 27, 2021

9

1
2 change from an amendment to the new
3 agreement. A complete list of changes
4 and redlined documents were circulated
5 to the FCRC last week, thank you.

6 MS. BLANE: Thank you, we will take
7 testimony from the public, but first I'd
8 like to ask the members of the committee
9 if they have any statements and I'll
10 start by recognizing the Comptroller.

11 MR. KASTORHIS: Thank you. My
12 statement on behalf of Comptroller Scott
13 M. Stringer, I want to start by thanking
14 Parks for addressing the concern the
15 Comptroller's office recently raised,
16 pertaining to the concession, by
17 negotiating a new sole source license
18 agreement with Statue Cruises to replace
19 the previously circulated amendment and
20 extension of the 2007 agreement. While
21 we appreciate the efforts made by Parks,
22 it's important to note that the new
23 proposed license agreement being
24 discussed at this special public hearing
25 was only made available to this office

1
2 and the public this past Friday,
3 September 23 at 4 p.m. In fact, as of 1
4 p.m. today, Parks website has not
5 updated its website to include the new
6 sole source license agreement, rather,
7 only the previously circulated draft
8 amendment is available. Despite our
9 request to have this hearing held over
10 to the regular FCRC public hearing
11 scheduled for Tuesday, October 12, 2020,
12 so that we would have enough time to
13 conduct a meaningful review of the new
14 agreement and participate fully in the
15 process, that request was denied. As a
16 result, we have only been able to
17 undertake a cursory review, of the draft
18 agreement and supporting documentation.
19 Based on this cursory review however,
20 we've identified several concerns, which
21 we intend to share with Parks shortly.
22 These concerns include, but are not
23 limited to, an apparent at the time from
24 the expiration of the prior concession
25 agreement and the proposed start date of

1
2 the new agreement, as well as the new
3 fee structure, including the potential
4 lost revenue for that gap.

5 It is our sincere hope that Parks
6 and the administration are able to
7 properly address these issues and any
8 additional concerns that are raised,
9 once this office has completed a
10 comprehensive review and the public has
11 been given an opportunity to review the
12 proposed license agreement before any
13 public meeting is held to vote on this
14 agreement. To that end, we respectfully
15 request that Parks and the
16 administration consider postponing
17 Thursday's vote, thank you.

18 MS. BLANE: Thank you, do any other
19 members of the committee have a
20 statement?

21 MS. MENDEZ: Yes, this is Rose
22 Mendez, from the Manhattan Borough
23 President's Office, can you hear me?

24 MS. BLANE: Yes, go ahead, Ms.
25 Mendez.

1
2 MS. MENDEZ: On behalf of the
3 Manhattan Borough President, we would
4 like to associate ourselves with all the
5 comments named by Controller Scott
6 Stringer and we ask for a delay in the
7 vote as well, thank you.

8 MS. BLANE: Thank you, do any other
9 members have a statement?

10 (No response.)

11 MS. BLANE: Will the clerk please
12 call the next person who wishes to
13 testify.

14 THE CLERK: We have now heard all
15 testimony on this calendar item.

16 FEMALE SPEAKER: Clerk, does the
17 Parks Department have a statement to
18 make?

19 THE CLERK: I believe the Parks
20 Department read their statement, but I
21 can double-check. Is there an
22 additional statement from Department of
23 Parks and Recreation?

24 MR. HAN: Yes, Parks have submitted
25 for registration and are exercising the

1
2 full and final option here of the prior
3 agreement to the Comptroller's office,
4 which should address any questions
5 related to a gap in the prior operation
6 and that expiration of the prior
7 agreement with the day before this new
8 agreement will begin, thank you.

9 THE CLERK: Thank you, is there
10 anyone else who would like to speak on
11 this calendar item?

12 (No, response)

13 THE CLERK: We have now heard all
14 testimony on this calendar item.

15 MS. BLANE: That concludes today's
16 hearing. We ask that the Reporter make
17 the entire Remote Special Public Hearing
18 Agenda, which was made publicly
19 available at the FCRC website, part of
20 the final record of the proceeding. The
21 hearing is now closed. Thank you.

22 (TIME NOTED: 2:44 p.m.)
23
24
25

C E R T I F I C A T E

STATE OF NEW YORK)

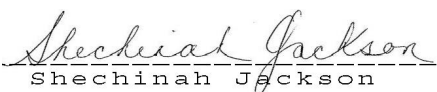
SS:

COUNTY OF BRONX)

I, Shechinah Jackson, a shorthand
reporter within and for the State of New York,
do hereby certify that the within is a true and
accurate transcript of the statement taken on
9/27/2021.

I further certify that I am not related
to any of the parties to this action by blood or
by marriage, and that I am in no way interested
in the outcome of this matter.

In witness whereof, I have hereunto set
my hand this 27nd day of September 2021.


Shechinah Jackson

**Franchise & Concession Review Committee Public Hearing NYC -
Mayor's Office of Contract Services (MOCS) (FCRC)**

| September 27, 2021 | | | | |
|-----------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|
| 27nd 14:19 | also 6:25 | begin 3:19 13:8 | chair 3:18,22 | 15 comptroller's 6:10 9:15 13:3 |
| able 10:16 11:6 | am 14:14,16 | behalf 9:12 12:2 | change 9:2 | concern 9:14 |
| accordance 5:21 | amendment 8:17,22 9:2,19 | being 3:8,21 5:20 9:23 (4) | changes 8:7,10 9:3 | concerns 10:20,22 11:8 |
| accurate 14:12 | 10:8 (5) | believe 12:19 | charter 5:22 | concession 1:3 3:23 5:19,22 8:8 9:16 10:24 (7) |
| action 14:15 | amendments 8:20 | bero 2:6 4:6 | chartered 8:3 | concludes 13:15 |
| additional 11:8 12:22 | announce 3:10 | between 7:15,20 8:15 | charters 8:2 | conduct 10:13 |
| additionally 8:24 | anyone 5:24 6:7,16,20 13:10 (5) | blane 2:4 3:7,20,22 4:4 5:17 6:25 8:7 9:6 11:18,24 12:8,11 13:15 (14) | circulated 9:4,19 10:7 | conducted 5:20 |
| address 11:7 13:4 | apparent 10:23 | blood 14:15 | city 5:15,22,23 7:12 (4) | conference 1:6 3:9 |
| addressing 9:14 | appears 6:22 | borough 2:13,15,17,19,21 4:17,20,24 5:3,6,8,11 11:22 12:3 (14) | clarify 8:13 | confirm 3:5 |
| adjacent 8:5 | appreciate 9:21 | bronx 2:13 4:18 14:7 | clearly 3:6 | conflict 3:18 |
| administration 11:6,16 | approval 8:14 | brooklyn 2:15 4:21 | clerk 2:23 3:2,3,8 4:2,3,5,7,10,13,17, 20,24 5:3,8,13,16 6:6,7,12,16,19,22 7:2,5,10,12 12:11,14,16,19 13:9,13 (33) | confusion 8:13 |
| advertised 5:21 | are 3:13,18 6:5 7:25 10:22 11:6,8 12:25 (8) | budget 2:9 4:14 | close 7:5 | consider 11:16 |
| affiliation 6:3 | ask 3:10,14 9:8 12:6 13:16 (5) | c 2:2 14:2,2 | closed 13:21 | controller 12:5 |
| after 7:9 | associate 12:4 | calendar 6:4 7:11,13 12:15 13:11,14 (6) | come 3:25 | corporation 2:7 4:10 |
| afternoon 3:20 | attendees 3:10 | call 3:9,12,15 4:2 7:10 12:12 (6) | comments 12:5 | counsel 2:7 4:10 |
| agenda 13:18 | available 9:25 10:8 13:19 | can 3:5 11:23 12:21 | committee 1:3 3:24 5:19 7:9 8:9 9:8 11:19 (7) | county 14:7 |
| agreement 7:15 8:14,17,18 9:3,18,20,23 10:6,14,18,25 11:2,12,14 13:3,7,8 (18) | avoid 3:15 | caracappa 2:22 5:10,10 | complete 9:3 | crc 6:13 |
| ahead 11:24 | award 7:15 | certify 14:11,14 | completed 11:9 | cruises 7:16,24 8:4,15,19 9:18 (6) |
| alexander 5:15 | background 3:15 | | comprehensive 11:10 | cursory 10:17,19 |
| alexandre 2:25 | based 10:19 | | comptroller 2:11 4:7 9:10,12 (4) | date 10:25 |
| alexis 2:4 3:22 | battery 7:20 8:6 | | | day 8:2 13:7 14:19 |
| allan 2:20 5:5 | bay 8:24 | | | delay 12:6 |
| alleyne 2:24 3:3 | before 3:3 7:5 11:12 13:7 (4) | | | denied 10:15 |

**Franchise & Concession Review Committee Public Hearing NYC -
Mayor's Office of Contract Services (MOCS) (FCRC)**

| September 27, 2021 | | | | |
|---------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|--------------------------------------------------------------|
| department 5:14 7:12 12:17,20,22 (5) | else 6:16,23 13:10 | friday 10:2 | hope 11:5 | jeffrey 2:16 4:22 |
| desiring 5:24 | email 7:6 | full 13:2 | however 10:19 | john 2:12 4:8 |
| despite 10:8 | embarking 7:19,22 | fully 10:14 | i'd 3:5 9:7 | julie 2:6 |
| direct 3:17 | end 11:14 | further 14:14 | i'll 9:9 | kastorhis 6:10,15 9:11 |
| discharging 7:19,23 | enough 10:12 | gap 11:4 13:5 | identified 10:20 | katsorhis 2:12 4:8,8 |
| discussed 9:24 | entire 13:17 | get 3:4 | important 9:22 | kenisha 2:8 4:11 |
| distributed 8:9 | everyone 3:5 | given 3:17 6:13,14 7:4 11:11 (5) | include 7:25 10:5,22 | landing 8:4 |
| document 8:25 | exercising 12:25 | go 11:24 | including 11:3 | last 9:5 |
| documentation 10:18 | expiration 10:24 13:6 | good 3:20 | incorporating 8:20 | liberty 7:21 |
| documents 8:8 9:4 | extension 9:20 | gregg 2:24 3:2 | indicate 6:3 | license 8:14,18,19,21 9:17,23 10:6 11:12 (8) |
| does 6:16 12:16 | f 14:2 | han 5:15 6:18 8:12 12:24 (4) | intend 10:21 | like 3:5 6:11 9:8 12:4 13:10 (5) |
| donovan 5:6 | fact 10:3 | hand 14:19 | intent 7:14 | limited 8:2 10:23 |
| doublecheck 12:21 | fcrc 3:3,22 8:23 9:5 10:10 13:19 (6) | has 5:20,25 10:4 11:9,10 (5) | interested 14:16 | list 9:3 |
| draft 10:7,17 | fcrc@mocsnyego v 7:7,8 | hear 3:6 11:23 | into 8:10 | llc 7:16 8:4 |
| drawn 8:22 | fdr 8:24 | heard 5:25 12:14 13:13 | is 3:2,8,21 6:7,14,19 8:18 10:8 11:5,13,21 12:21 13:9,21 14:11 (15) | located 8:5 |
| during 3:15 | fee 11:3 | hearing 1:4 3:8,24 5:18,20 6:24 7:6,10 9:24 10:9,10 13:16,17,21 (14) | island 2:21 5:9,11 7:21,21 (5) | lost 11:4 |
| e 2:2,2 14:2,2 (4) | female 12:16 | held 3:9 10:9 11:13 | issued 8:19 | lowell 2:16 4:22,22 |
| each 3:11 | ferries 7:18 | hello 3:2 | issues 11:7 | lucania 2:14 4:19,19 |
| earlier 8:23 | ferry 7:24 | here 3:21 4:6 13:2 | item 6:6 7:11,13 12:15 13:11,14 (6) | m 9:13 |
| ease 3:12 | final 13:2,20 | hereby 14:11 | items 6:4 | made 7:3 8:21 9:21,25 13:18 (5) |
| edited 8:25 | first 7:11 9:7 | hereunto 14:18 | its 10:5 | maintenance 7:17 |
| effort 8:12 | floor 6:14 | | jackson 14:9 | make 12:18 |
| efforts 9:21 | franchise 1:3 3:23 5:18 | | james 5:11 | |
| ellis 7:21 | | | | |

**Franchise & Concession Review Committee Public Hearing NYC -
Mayor's Office of Contract Services (MOCS) (FCRC)**

| September 27, 2021 | | | | |
|-----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------------------------------|
| 13:16 | name 3:11,21 6:3 | operations 7:25 | pm 1:2 10:3,4 13:22 (4) | queens 2:19 5:4,6 |
| management 2:9 4:13 | named 12:5 | opportunity 5:25 6:13 11:11 | postponing 11:16 | questions 13:4 |
| manhattan 2:17 4:25 8:6 11:22 12:3 (5) | negotiating 9:17 | option 13:2 | potential 11:3 | quintian 2:10 4:15,15 |
| marriage 14:16 | new 5:15,22,23 7:12 8:14,17,22 9:2,17,22 10:5,13 11:2,2 13:7 14:5,10 (17) | order 3:25 | present 4:4,9,12,16,19,23 5:2,7 (8) | r 2:2 14:2 |
| matter 7:14 14:17 | next 12:12 | other 7:24 11:18 12:8 | president 2:13,15,17,19,21 4:17,20,24 5:3,6,8,11 12:3 (13) | raised 9:15 11:8 |
| may 6:25 7:25 | night 8:2 | our 10:8 11:5 | president's 11:23 | rather 10:6 |
| mayor 2:3,5 4:3,5 (4) | no 6:21,22 7:14 12:10 13:12 14:16 (6) | ourselves 12:4 | previously 9:19 10:7 | read 8:10 12:20 |
| me 3:6 11:23 | noises 3:15 | outcome 14:17 | president's 11:23 | ready 3:19 |
| meaningful 10:13 | note 9:22 | over 10:9 | prior 10:24 13:2,5,6 (4) | recently 9:15 |
| meeting 11:13 | noted 13:22 | owned 8:3 | proceeding 6:9 13:20 | recognizing 9:10 |
| members 9:8 11:19 12:9 | now 3:25 12:14 13:13,21 (4) | p 2:2,2 | proceedings 3:4 | record 3:11 7:3 8:11 13:20 (4) |
| mendez 2:18 5:2,2 11:21,22,25 12:2 (7) | nyc 7:16 | parks 5:14,15 6:18 7:13,16 8:10,15 9:14,21 10:4,21 11:5,15 12:17,19,23,24 (17) | process 10:15 | recreation 5:14 7:13 12:23 |
| microphone 3:14 | october 10:11 | part 7:3 13:19 | properly 11:7 | redlined 9:4 |
| microsoft 1:6 3:9 | oddo 5:12 | participate 10:14 | proposed 8:16,18,23 9:23 10:25 11:12 (6) | reflect 8:25 |
| ms 3:7,20 4:4,6,11,15 5:2,17 6:25 8:7 9:6 11:18,21,24,24 12:2,8,11 13:15 (19) | office 2:5,9 4:5,13 6:11 9:15,25 11:9,23 13:3 (10) | parties 14:15 | provide 6:2 | registration 12:25 |
| must 6:2 7:4 | once 11:9 | passenger 7:18 | provided 7:9 | regular 7:20 10:10 |
| mute 3:14 | one 3:16 6:23 8:13 | passengers 7:19,23 | public 1:4 3:24 5:18 6:23 7:6 9:7,24 10:2,10 11:10,13 13:17 (12) | related 13:5 14:14 |
| my 3:21 9:11 14:19 | only 3:16 9:25 10:7,16 (4) | past 10:2 | publicly 5:21 13:18 | remote 3:24 5:17 7:5 13:17 (4) |
| n 2:2 | operated 8:3 | person 3:16 12:12 | purpose 7:18,22 | replace 9:18 |
| | operation 7:17 13:5 | persons 6:2 | | replaced 8:16 |
| | | pertaining 9:16 | | reporter 13:16 14:10 |
| | | please 4:2 7:10 12:11 | | representative 5:13 |

**Franchise & Concession Review Committee Public Hearing NYC -
Mayor's Office of Contract Services (MOCS) (FCRC)**

| September 27, 2021 | | | | 18 |
|------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------------------------|
| request 10:9,15 11:15 | should 3:16,17 13:4 | statue 7:16 8:4,15,19 9:18 (5) | their 3:11 6:3 12:20 | website 10:4,5 13:19 |
| respectfully 11:14 | sightseeing 7:24 | step 8:13 | these 10:22 11:7 | week 9:5 |
| response 6:21 12:10 13:12 | signature 14:23 | stephen 2:22 | those 7:8 8:10 | welcome 5:17 |
| result 10:16 | sincere 11:5 | steven 5:10 | thursday's 11:17 | well 8:24 11:2 12:7 |
| revenue 11:4 | slips 8:4 | stringer 9:13 12:6 | time 3:11,17 6:6,13 10:12,23 13:22 (7) | when 6:13 |
| review 1:3 3:23 5:19 10:13,17,19 11:10,11 (8) | so 5:25 8:9 10:12 | structure 11:3 | today 5:20 10:4 | whereof 14:18 |
| richards 5:7 | sole 7:15 9:17 10:6 | submissions 7:4,8 | today's 6:8,24 | whether 6:5 |
| roll 4:2 | some 8:13 | submit 7:2 | today's 3:4,8 13:15 | which 6:3 7:3,25 10:20 13:4,18 (6) |
| rose 11:21 | source 7:15 9:17 10:6 | submitted 12:24 | tom 2:14 4:19 | while 9:20 |
| rosura 2:18 5:2 | speak 3:12 6:2 13:10 | supporting 10:18 | transcript 14:12 | who 6:20 12:12 13:10 |
| rules 5:23 | speaker 12:16 | sure 5:24 | transcription 3:13 | will 3:17,25,25 6:12 7:3,9,10 8:10 9:6 12:11 13:8 (11) |
| s 2:2 | speaking 3:13,16 | sutton 2:8 4:11,11 | true 14:11 | wish 6:4,16 |
| said 6:6 | special 1:4 3:24 5:18 7:6 9:24 13:17 (6) | swisher 2:20 5:5,5 | tuesday 10:11 | wishes 6:8,20,23 12:12 (4) |
| schedule 7:20 | ss 14:6 | t 14:2,2 | undertake 10:17 | wishing 6:2 |
| scheduled 10:11 | stamoulis 2:25 | take 9:6 | update 8:18 | within 14:10,11 |
| scott 9:12 12:5 | start 9:10,13 10:25 | taken 14:12 | updated 10:5 | witness 14:18 |
| second 8:16 | started 3:4 | teams 1:6 3:9 | updates 8:22 | would 6:11 10:12 12:3 13:10 (4) |
| september 1:7 10:3 14:19 | state 14:5,10 | testify 6:4,8,11,17,20,24 12:13 (7) | vessels 7:23 8:3 | written 7:2,4 |
| set 14:18 | statement 6:18 9:12 11:20 12:9,17,20,22 14:12 (8) | testimony 7:2 9:7 12:15 13:14 (4) | via 3:9 7:6 | x 1:2,6 |
| several 10:20 | statements 9:9 | thank 3:20 5:16 6:12,15,19,25 8:12 9:5,6,11 11:17,18 12:7,8 13:8,9,21 (17) | vote 11:13,17 12:7 | yes 3:7 11:21,24 12:24 (4) |
| share 10:21 | staten 2:21 5:9,11 | thanking 9:13 | walkways 8:5 | york 5:15,22,23 7:12 14:5,10 (6) |
| shechinah 14:9 | | | want 5:23 9:13 | |
| shorthand 14:9 | | | way 14:16 | |
| shortly 10:21 | | | we've 10:20 | |

Franchise & Concession Review Committee Public Hearing NYC -
Mayor's Office of Contract Services (MOCS) (FCRC)

~~September 27, 2021~~

19

your 3:14

yvonne 2:10 4:15

“against” 6:5

“for” 6:5

244 13:22

2007 8:20 9:20

2018 8:21

2020 10:11

2021 1:7 14:19

9272021 14:13