

**THIRD RENEWAL OF THE INTERAGENCY AGREEMENT**

**between**

**THE NEW YORK CITY  
DEPARTMENT OF YOUTH AND COMMUNITY DEVELOPMENT**

**and**

**THE CITY UNIVERSITY OF NEW YORK**

**for**

**IMPLEMENTATION OF THE OFFICE OF NEIGHBORHOOD SAFETY  
YOUTH LEADERSHIP COUNCIL**

**DYCD INTERNAL CONTRACT ID: 810032C**

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**THIS THIRD RENEWAL AGREEMENT**, effective July 1, 2026, is between The City of New York ("City") acting by and through its Department of Youth and Community Development ("DYCD"), having an office located at 2 Lafayette Street, New York, New York 10007 and The City University of New York ("CUNY"), acting on behalf of the CUNY Graduate Center (the "College"), having an office located at 365 5th Avenue New York, New York 10016. DYCD and CUNY are referred to individually as a "Party" and collectively as the "Parties."

**WITNESSETH:**

**WHEREAS**, in 2020, the Mayor's Office of Criminal Justice ("MOCJ") co-created and co-facilitated the Mayor's Action Plan for Neighborhood Safety ("MAP") Youth Leadership Council, which sought to promote individual and collective capacity building opportunities for young people in MAP communities who participate in a long-term process to plan and implement youth-led change; and

**WHEREAS**, an agreement between DYCD and MOCJ was signed on February 2, 2023 and made pursuant to New York City Charter Section 1121 and that agreement calls for the timely assumption by DYCD of the administration and procurement functions of certain MOCJ programs, including but not limited to those related to MOCJ's Office of Neighborhood Services ("ONS") and MAP Services; and

**WHEREAS**, in furtherance of the goal of developing a Neighborhood Safety Youth Leadership Council the Parties entered into an agreement for the period July 1, 2023 to June 30, 2024 (the "Agreement"); and

**WHEREAS**, pursuant to Article 1, Section B of the Agreement, the Parties may mutually renew the Agreement for four (4) one (1)-year terms; and

**WHEREAS**, DYCD and CUNY renewed the Agreement for a period of one (1) year for a new term, the First Renewal, from July 1, 2024 through June 30, 2025 (the "First Renewal Term"), pursuant to which CUNY continued to provide the ONS Youth Leadership Council and associated deliverables; and

**WHEREAS**, DYCD and CUNY renewed the Agreement for a period of one (1) year for a new term, the Second Renewal, from July 1, 2025 through June 30, 2026 (the "Second Renewal Term"), pursuant to which CUNY continued to provide the ONS Youth Leadership Council and associated deliverables; and

**WHEREAS**, due to internal reorganization at CUNY, the school within the university that is the programmatic point of contact will be changed from the School of Professional Studies to the CUNY Graduate Center, effective July 1, 2026; and

**WHEREAS**, DYCD and CUNY wish to renew the Agreement for a period of one (1) year for a new term, the Third Renewal Term, from July 1, 2026 through June 30, 2027 (the "Third Renewal Term") for an amount not to exceed one hundred twenty thousand dollars (\$120,000.00), pursuant to which CUNY will continue to provide the ONS Youth Leadership Council and associated deliverables as set forth in the attached Appendix A – Third Renewal Term Scope of Work and Budget.

**NOW THEREFORE**, the Parties agree to be bound as follows:

- 1) All terms capitalized and not defined herein shall have the meaning ascribed thereto in the Agreement.
- 2) Article I, Term, is hereby amended to renew the Agreement for a third term by adding at the end thereof, the following Subsection E:

"E. The Third Renewal Term shall be from July 1, 2026 through June 30, 2027. References to the Term throughout the Agreement shall include the Third Renewal Term unless the context requires otherwise."

- 3) Article III - Compensation, Article 3, Section A is hereby amended by adding the following language at the end thereof:

"DYCD shall transfer to CUNY, subject to and in accordance with the procedures and restrictions set forth in this Agreement, an aggregate amount not to exceed one hundred twenty thousand dollars (\$120,000.00) for all services performed during the Third Renewal Term, as set forth in Appendix A – Third Renewal Term Scope of Work and Budget which is attached hereto and incorporated herein."

- 4) Article IV – Notices, is hereby amended by adding the following contact information:

“To CUNY:

CUNY Graduate Center  
Brett Stoudt, PhD  
Graduate Center, CUNY  
365 5th Avenue  
New York, NY 10016  
[bstoudt@gc.cuny.edu](mailto:bstoudt@gc.cuny.edu)”

- 5) Except as stated herein, all of the terms, covenants and conditions of the Agreement, including any modifications thereto, shall remain unchanged and in full force and effect and are specifically incorporated by reference herein.

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IN WITNESS WHEREOF, the Parties have each caused this Third Renewal Agreement to be executed by its duly authorized representative effective as of the date above first written.

CITY UNIVERSITY OF NEW YORK



Signature

Derek Davis

Name

THE NEW YORK CITY  
DEPARTMENT OF YOUTH AND  
COMMUNITY DEVELOPMENT

Sarah Friedman

Acting General Counsel

General Counsel & Sr. Vice Chancellor for Legal Affairs

Title

Date

Date

Approved As To Form

  
The City University of New York  
Office of the General Counsel  
Date: 7/22/2026

**APPENDIX A**

**Third Renewal Term Scope of Work and Budget (July 1, 2026 through June 30, 2027)**

**Office of Neighborhood Safety and  
CUNY Youth Studies Intergenerational Change Initiative**

**Youth Leadership Council**

# **APPENDIX A**

## **Third Renewal Term Scope of Work and Budget (July 1, 2026 through June 30, 2027)**

Office of Neighborhood Safety and  
CUNY Youth Studies Intergenerational Change  
Initiative

Youth Leadership Council

### **Section 1 – Background**

As the nationwide demand grows for a frank conversation about public safety and how municipalities invest in communities, the City of New York continues its proven track record in innovating solutions that foster and maintain safety without solely relying on enforcement.

Essential to such an approach is ensuring that residents have a fuller, more robust resource that keeps New Yorkers at the helm of democratizing public safety while removing systemic barriers that many residents have and continue to face.

The Office of Neighborhood Safety (“ONS”) wants young people’s expertise about their lived experience as well as their hopes, desires and needs to be at the center of any forthcoming policy and community-youth development strategy designed by the Mayor’s Action Plan for Neighborhood Safety (“MAP”), Office for the Prevention of Gun Violence (“OPGV”), and Atlas. Commencing in January 2022 and building upon the successes of the inaugural 2021 MAP Youth Leadership Council, the CUNY Graduate Center, specifically the Intergenerational Change Initiative (“ICI”) under the auspices of the Public Science Project will support the YLC and other parts of ONS’s portfolio to incorporate youth expertise and experience to shape policy and program change.

The Intergenerational Change Initiative (ICI) has deep expertise in participatory action research and youth-led civic engagement and uses a critical, participatory action research design. ICI will support the Council and help develop a strategy for the Office of Neighborhood Safety to integrate the voice, perspectives, and ideas of youth into the work of ONS. ONS aims to authentically engage young people in the difficult work of addressing historic, systemic and complex roots and antecedents that encumber public safety. ICI will work with ONS to articulate objectives to move towards this vision, survey the landscape for allies and resources that can and should be gathered, and develop a strategy for engaging young people in supportive, intergenerational governance that simultaneously and mutually supports youth agency and public safety.

## **Section 2 – Program Services Provided**

### **A. Develop a strategy for youth governance in community safety**

ICI will work with ONS leadership to articulate a vision and roadmap for a youth governing body that facilitates policy integration across ONS youth facing programs. To this end, ICI will work with ONS to plan and produce a Youth Community Safety Council (YCSC) governance and operations guide that will include, but is not be limited to: its goals, objectives, composition, membership terms, onboarding/training, resources (staff, logistics, financial, etc.), decision-making/advisory mandate, government relationships, peer accountability, and assessment. Under the direction and guidance of ONS, ICI will undertake a research process to conduct informational interviews with key/primary government and partner experts to collect information about their current engagement with young people, and synthesize the experiences and reflections of young people who have been affected by these various apparatuses, to explore potential opportunities for young people to become integrated in the work of ONS. This will inform the drafting of an initial YCSC governance structure and operations guide for feedback from key/primary experts. Upon its creation and activation, the YCSC will serve as the mechanism for integrating young people's perspectives and advocacy into strategic planning and programming developed by the office.

**Design and development of framework for Youth Community Safety Council.** ICI will support the development of a youth-led body to move forward the priorities of young people experiencing persistent levels of community violence, social disinvestment, and economic stratification. The YCSC will focus on understanding, compiling, refining, and communicating the policy changes needed to address long-standing barriers to safety among youth at elevated risk of violence, justice-involvement and disconnection. ICI will ensure that this framework is underpinned by inclusive, trauma-informed logics that support young people's agency to initiate and foster policy directives to address their public safety concerns. ICI will ensure that the framework developed is inclusive of the following elements:

- **Leaning into youth experience and expertise:** Engaging ONS YLC members who have successfully completed the program to ensure those living on MAP developments have consistent representation
- **Connecting with intersectional councils:** Draw on the New York City Civilian Complaint Review Board (CCRB) Youth Advisory Council (and others) that work on the relationship between youth and police oversight
- **Inclusion of youth from existing core ONS programs:** Include youth who have had experience or involvement with violence prevention, intervention and community transformation programs. This includes MAP, CMS, Atlas, and wraparound programs
- **Integrate young people from intersecting programs:** Work intentionally to ensure that youth in secure/non-secure detention settings are threaded into the work of the council at every step.
- **Focus on governance:** This Community Safety Council would review the data from the Youth Safety Monitoring System and oversee the Youth Safety Walkthroughs (see below)

## B. Pilot a protocol for facilitating connections for youth advocacy

Just as the conditions for young people in New York City are constantly shifting, so is the ecosystem of young people who are active in promoting and advocating for safety and violence prevention. ICI will develop a mapping protocol that can be deployed periodically to produce a snapshot of the community safety allies and resources that ONS and young people -- including the Youth Community Safety Council -- can draw on and work with. ICI will pilot an initial Youth Safety and Justice Dynamic Map over the course of the fiscal year. By documenting the procedures taken and analyzing the practices towards the first production of this map, ICI will develop and refine a youth-friendly protocol for subsequent implementation.

**Youth Safety and Justice Dynamic Map.** ICI will develop a periodic mapping protocol to identify youth, organizations, councils, and coalitions outside of ONS working on issues related to community violence, safety, and (in)justice

- **Drive youth coalition building with adjacent entities beyond ONS reach:** Create connections between these nodes and ONS, with the aim of maintaining regular contact (at least semi-annual)
- **Facilitate shared action and learning opportunities:** Identify symbiotic collaborations for program activities and policy advocacy
- **Develop strategic advocacy pathways:** Articulate the priorities that each node is working on and develop tactics for advocacy

### C. Develop youth-led safety data collection and monitoring processes

The Office of Neighborhood Safety is best able to respond when it has comprehensive data that captures the nuances of how safety is experienced by its community members. Young people have unique experiences of their communities that may be overlooked or discounted by adults. This is amplified in community safety contexts, requiring intentional pathways to build youth led action and advocacy in areas where disinvestment and violence coalesce. Through MAP's NeighborhoodStat process, residents in NYCHA MAP communities are already conducting safety audits under the Crime Prevention Through Environmental Design (CPTED) framework. This training and experience can be built upon and adapted to work with youth to capture and convey their knowledge of safety in their communities and to shape solutions to the issues they are experiencing. ICI will work with ONS to examine the current conduct and utilization of resident safety audits and consult with youth (particularly those who have been part of recent resident audits and YLC alumni), to develop training and protocol for youth. ICI will iteratively develop training resources and a youth-led safety walk-through protocol by conducting a pilot in three communities to be identified with ONS to capture potential variances in environment and contexts.

**Develop approach to Youth-Led Safety Walk-throughs.** Young people are often the first to know when conditions in a neighborhood are deteriorating whether it be economically, socially, or physically. Walk-throughs would track indicators of community stress such as vacant lots/storefronts, broken street lights, areas of violence, sexual harassment, and harassment patterns from police

- **Focus on data collection:** Develop a data collection strategy, potentially using a youth-friendly tool (such as one considered below)
- **Safety coordination with ONS programs:** Integrate a strategy and method for protecting young people who conduct walk-throughs
- **Data integration and analysis:** Data from youth walkthroughs could be fed into a Safety Monitoring System (see below)

Drawing on actions such as youth-led safety walk-throughs, ICI envisions working with ONS to develop a Youth-Led Neighborhood Safety Monitoring System. This will require working with young people to develop a framework of what this system will cover, its components, and how it can and will be utilized.

- Work with young people to create a youth-friendly tool that can be used to collect quantitative and qualitative (including photographic) data
- Integrate data collected via the youth-led safety walk-throughs
- Pay youth to conduct analyses of the data to surface urgent needs, trends, and policy demands
- Feed data into the response system of the Office of Community Safety (OCS)

## D. Support youth in the Mayor's Action Plan for Safety

ICI will engage the Youth Leadership Council in assessing their priorities based on existing data and community input through a participatory action research design. ICI will develop YPAR resources to scaffold ONS YLC members through community-based research, problem identification, and the development of participatory budgeting projects based on youth research.

**Youth Participatory Research Training.** The ONS YLC seeks to take an applied community-based research approach to systematically investigate young people's environments and conditions for informed advocacy and action. To that end, ICI will develop curriculum and conduct trainings to cover the following topics:

- Demystifying youth research for community change
- Research-action cycle
- Data collection methods
- Interviews
- Photography
- Mapping
- Quantitative data

As the MAP Ambassador's Council approaches a Resident Learning Academy, there is an opportunity to learn from the process of building residents' capacities. In the same vein and building off this opportunity, ONS seeks to build the capacities of those supporting resident stakeholder teams to create the conditions where young residents can participate fully as youth team members and advocate for the needs of youth on their developments. As each resident stakeholder team is required to engage three young people on their teams, these members need to be met with thoughtful environments that support them where they are. To build the capacity of resident stakeholder teams, ICI will conduct a training for MAP Engagement Coordinators (MECs), conduct a series of youth resident stakeholder convenings, and study the Resident Learning Academy to develop a proposal for training adults to work with youth resident stakeholders, and for youth becoming members of a resident stakeholder team.

### **Capacity Building for Youth Resident Stakeholder Engagement.**

- Draw on youth development principles to train MECs to work with youth resident stakeholders
- Hold monthly virtual convenings for youth resident stakeholders from across MAP sites. The first several convenings will be an opportunity for ICI/ONS to learn from youth resident stakeholders about and share their experiences working on their teams. Subsequent convenings will be opportunities for youth to raise needs and challenges that surface across teams. The knowledge gleaned from these convenings will both refine the operations of resident stakeholder teams and inform subsequent training of MECs to work with youth resident stakeholders.

- Study the Resident Learning Academy to develop a proposal for youth-oriented trainings to be conducted for youth resident stakeholders when they are named to join stakeholder teams.

**Budget**  
**Office of Neighborhood Safety and**  
**CUNY Youth Studies Intergenerational**  
**Change Initiative**

Youth Leadership Council

**Proposed Budget**

|                    |                                                   |
|--------------------|---------------------------------------------------|
| Title:             | <b>ONS Youth Leadership Council</b>               |
| Sponsor/Partner:   | NYC Department of Youth and Community Development |
| Sponsor Type:      | City                                              |
| PI:                | Brett Stoudt                                      |
| GC Lead Staff:     | Jen Tang                                          |
| Project Period:    | 7/1/2026- 6/30/2027                               |
| Budget Year Dates: | 7/1/2026- 6/30/2027                               |
| Project Number:    |                                                   |
| Version Date:      |                                                   |

| <b>Personnel Services (PS)</b>               | <b>Classification</b> | <b>Salary/Rate</b> | <b>FTE/Hours</b> | <b>Total</b>     | <b>Notes</b>                                   |
|----------------------------------------------|-----------------------|--------------------|------------------|------------------|------------------------------------------------|
| Project Associate                            | RF FT Regular         | \$80,451           | 1.00             | \$80,451         | Project Coordinator July 1, 2026-June 30, 2027 |
|                                              |                       |                    |                  |                  |                                                |
| <b>Total Salaries</b>                        |                       |                    |                  | <b>\$80,451</b>  |                                                |
| MTA Payroll Tax                              |                       | 0.60%              |                  | \$483            |                                                |
| Fringe Benefits - RF FT Regular              |                       | 35.00%             |                  | \$28,158         |                                                |
| <b>Total Personnel Services</b>              |                       |                    |                  | <b>\$109,091</b> |                                                |
|                                              |                       |                    |                  |                  |                                                |
| <b>Other than Personnel Services (OTPS)</b>  |                       | <b>Unit Price</b>  | <b>Units</b>     | <b>Total</b>     |                                                |
|                                              |                       |                    |                  | \$-              |                                                |
|                                              |                       |                    |                  |                  |                                                |
| <b>Total OTPS</b>                            |                       |                    |                  | <b>\$-</b>       |                                                |
|                                              |                       |                    |                  |                  |                                                |
| <b>Subtotal (PS + OTPS)</b>                  |                       |                    |                  | <b>\$109,091</b> |                                                |
| <b>Indirect Costs - Research Fdn of CUNY</b> |                       |                    | 10%              | \$10,909         |                                                |
| <b>TOTAL</b>                                 |                       |                    |                  | <b>\$120,000</b> |                                                |