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| 3  | COMPASS ELEMENTARY PROGRAMS (PUBLIC SCHOOLS)      |   |
| 4  | PIN NO. 26018I0006 AND                            |   |
| 5  | SONYC PROGRAMS (PUBLIC SCHOOLS)                   |   |
| 6  | PIN NO. 26018I0007                                |   |
| 7  | PRE-PROPOSAL CONFERENCE                           |   |
| 8  | X   |   |
| 9  | BEFORE:   |   |
| 10 | ZENAIDA MARIE WHITE, DYCD Assistant Deputy Agency |   |
| 11 | Chief Contracting Officer                         |   |
| 12 |   |   |
| 13 | 2 Lafayette Street                                |   |
| 14 | New York, New York                                |   |
| 15 |   |   |
| 16 | May 23, 2018                                      |   |
| 17 | 2:03 p.m.   |   |
| 18 |   |   |
| 19 | TRANSCRIPT OF PROCEEDINGS                         |   |
| 20 | Reported By:                                      |   |
| 21 | Kristina Trnka                                    |   |
| 22 | STENO-KATH REPORTING SERVICES, LTD.               |   |
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| 5  | APPEARANCES:         |   |
| 6  |                      |   |
| 7  | ZENAIDA MARIE WHITE  |   |
| 8  | MICHELLE ROSA        |   |
| 9  |                      |   |
| 10 | NEVITA BAILEY        |   |
| 11 | TRACY CALDRON        |   |
| 12 | ROBERT FRENZEL-BERRA |   |
| 13 | DANA CANTELMI        |   |
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#### Proceedings

MS. WHITE: Good afternoon. On behalf of Commissioner Bill Chong, I would like to welcome you to the Department of Youth and Community Development Pre-Proposal Conference for COMPASS Elementary Programs Public Schools RFP 26018I0006 and SONYC Programs Public Schools RFP 26018I0007.

My name is Zenaida Marie

White. I am the Assistant Deputy Agency

Chief Contracting Officer, and today we

have an exciting agenda for you. But

before we get to that we are going to

review DYCD's mission and vision.

The New York City Department of
Youth and Community Development, DYCD,
invests in a network of community-based
organizations and programs to alleviate
the effects of poverty and provide
opportunities for New Yorkers and
communities to flourish. Our vision, DYCD
strives to improve the quality of life of
New Yorkers by collaborating with local
organizations and investing in the talents

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and assets of communities to help them, develop, grow, and thrive.

Our agenda for today. We are going to have the welcome, which I just did; we're going to review the timeline; anticipate total funding and price per participant; proposal expectation and instruction; pre-qualification and proposal submission; program background and expectation; post-award requirement; and I know you all came out for the question and answer session. We are saving the best part for last.

RFP timeline, please note that all proposals for these RFPs are due
July 10, 2018, at 2:00 p.m. All proposals must be submitted in the HHS Accelerator
System. Please note, DYCD will not be accepting any hard copies of proposals.
In order to respond to these RFPs you must be pre-qualified in the HHS Accelerator
System. Proposals submitted after July
10, 2018, will not be accepted.
Notifications of the award selection will

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also be done through the HHS Accelerator System. We anticipate that those award announcements will happen sometime in the late fall of 2018.

The anticipated contract term for these awards are from July 1, 2019 through June 30, 2023, with an option to renew for up to an additional two years. After today's conference, if you have any additional questions regarding these two RFPs, you may submit your questions to RFPquestions@DYCD.NYC.gov. Please note, in order to ensure a timely response before the deadline on July 10th, we are asking that all questions be emailed by July 2, 2018.

Anticipated total funding price per participant. For the COMPASS

Elementary RFP, the full contract term total funding is \$231,822,428; price per participant, \$3,516. COMPASS Middle School RFP, full contract term total funding, \$130,730,936; price per participant, \$3,792.

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Proposal expectation and instructions. Please ensure that when you submit your proposal, that you submit the following required documents: The proposal; community partnerships; signed school partnership agreement -- let my say that again -- signed school partnership agreement; organizational chart; job descriptions and resumes, if available, for key staff positions; budget; doing business data form; summer activity schedule; and school year activity schedule.

The evaluation criteria. As outlined in the RFP, all proposals submitted will be evaluated based on the following criteria: Organizational experience, with a maximum of 20 points allocated; program approach, with a maximum of 10 points allocated; community partnership, a maximum of 10 points allocated; program design, a maximum of 30 points allocated; staffing, a maximum of 25 points allocated; and budget

7 1 Proceedings 2 management, a maximum of 5 points allocated. 3 How many of you here are familiar 5 with HHS Accelerator System? Please let 6 us know by raising your hands. 7 (Hands raised.) 8 MS. WHITE: Okay. Just a couple 9 of hands not raised. I'm going to do a 10 brief overview regarding HHS Accelerator. 11 Again, the only way we will be accepting 12 proposals is through this system. 13 The HHS Accelerator system was 14 lunched to simplify and improve the 15 competitive contract process for health and human service providers. Agencies 16 17 public all requests for proposal documents 18 in the HHS Accelerator System. 19 Pre-qualified providers approved for 20 relevant services are eligible to propose 21 and can submit proposals after RFPs are 22 released. 2.3 Providers must submit proposals 24 through the HHS Accelerator System by the 25 proposal due date and time, which again is

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July 10th at 2:00 p.m. If you have any questions about pre-qualifying or anything to do with the HHS Accelerator System, please email help@MOCS.NYC.gov.

We'll I'm going take a break from all the rules and regulations and deadlines, and I'm going to get into the fun part of our presentation where we get to talk a little bit about the program background and expectation.

I'd like begin with -- oh, I didn't introduce our panel. Let me start by introducing this dynamic panel that we have before you, a panel of all stars who have worked so hard and continually work hard to get these awards in place. I know you're all exited, please hold your applause until I'm done.

I want to begin with our special guest from DOE Michelle Rosa. She is the director of interagency partnerships. We have Nevita Bailey from COMPASS, the director of operations. We have Tracy Caldron, the assistant commissioner of

9 1 Proceedings 2 COMPASS. We have Robert Frenzel-Berra, director of research and program 3 development, who will be on hand with his 5 expertise for helping with the questions regarding these RFPs. And last but never 6 7 least, our agency chief contracting officer Dana Cantelmi. 8 9 (Applause.) 10 MS. WHITE: And now we are going 11 to hear from Michelle Rosa from DOE, 12 director of interagency partnerships. 13 MS. ROSA: Thank you. 14 Good afternoon, everyone. I hope 15 everybody is well and welcome. 16 So my name is Michelle Rosa from 17 the Office of Community Schools, and why is Michelle here from the Office of 18 19 Community Schools? Well, we work very closely with DYCD in supporting all after 20 21 school programs and other programs that 22 are in DOE schools. And we asked our 23 liaisons to help support these programs. 24 Why the Office of Community 25 Schools? This is our Office of Community

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Schools' mission and vision. The Office of Community Schools supports schools to work with community-based organizations to become places where children have the opportunities to learn, gain skills, create joy, and have experiences that ignite curiosity and allow children to discover their passions and talents. And what better place than an after school. We some pictures in the beginning that kind of reflect some of those experiences that students have the opportunity to have and a lot of them do happen after school.

Part of RFP requires that

principals have -- or sign a school

partnership agreement and that's part of a

minimum requirement for this RFP. Meeting

with principals can be conducted between

May 21st, which was on Monday. And they

will go on for the next six weeks, which

ends on July 3rd.

Principals will need to sign off on school partnership agreements and proposals. If they are not signed, the

# Compass Elementary Programs - Pin \_26018I0006-7 May 23, 2018

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proposal will not be reviewed. Principals have the option of signing multiple SPAs. So they can sign more than one SPA and that information has been given to the principals.

Although school principals have the opportunity to SPAs, they can choose not to sign an SPA from a CBO partner. So one of the things that they are required to do is honor meetings with the CBOs that request a meeting with them.

What happens after an interview.

After all the interviews are conducted,
principals must complete a simple summary
of all the meetings that were held at the
school with a CBO provider and they will
indicate whether or not they signed an
SPA. And if they did, good; and if they
didn't, why. And this information is
something that was already given to
principals. You don't need to do
anything. The Google doc was sent to them
and they have this information.

Another thing that was sent to

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principals and was shared with them and superintendents were the guidance notes for principals and were also included in the RFP. It is kind of just general what is this RFP about, what kind of program activities are expected in a COMPASS or a SONYC program, as well as questions that they might want to ask when meeting with a CBO partner.

We've been trying to work very closely in developing not just partnerships within the schools but helping superintendents and principals understand the value and resources of -- the wealth of resources that CBOs bring, especially when they are community providing services to our youth. So this is something that we work together on. We hold meetings together. We go to superintendent's meetings together. I see Keith and Roseana here, we go to meetings together to talk to principals sometimes to discuss relationships and programming. Sometimes principals understand very well

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the academics part of the school, but sometimes when it comes to after school there are different rules and just breaking that information down school to some of the administers is something that we are here to help with.

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One of the things we ask principals to do and we ask you to also help support this is -- when visiting is looking at -- identifying a liaison for the school. This is a very busy time of year for school -- there is testing going on, there is graduation prep, looking which students are going to be identified for summer school. So we've asked principals if they are not able to host the meeting, to set up teams or liaisons who can facilitate these meetings as well. So it might look a little different in each of the schools. But even after that, if you currently have an after school program in one of the schools or looking to have an after school program in the schools, one of the things that we ask

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principals to do is to meet with the CBOs on a regular basis. And whether they do it or they have a designee to do that, that could be an assistant principal or another trusted member of the administrative cabinet that could hold those meetings on a consistent basis.

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We also like to have CBOs be really part of the fabric of the school. So we ask principals to include the director -- the COMPASS program director as being part of the school governance structure. Whether it's a school leadership team meeting, also known as SLT, or also if they need to be part of the safety because safety is not just happening during the school day, it carries over into after school. We ask that principals invite program directors or program staff from the after school to join those meetings during the school day.

And, like I said earlier, it's establishing those regular meetings. They are so important to, kind of, align

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communication, making sure your understanding what's going on during the school day, as well as what's happening after school.

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And here we have some effective school/CBO partnerships that could have -- you could use them now during the planning process or you can use them afterwards.

Plan collaboratively from the start. Don't overpromise. Don't tell the school principal, I could offer you \$100,000 or doing all these things that you can't do. Because when it comes down to programing, you need to be realistic about what your CBO is capable of doing. So be honest from the beginning and let them know what you are able to do.

Gather key stakeholders. You might want to have parents involved, you want to have a student involved in these conversations. Make sure you do that and have a clear vision of what's required.

Participant selection, sometimes it's a good idea to include the top three.

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This is when you're in the school and you're providing services, you kind of identify a program director that might work for the program. Is including them in the process of interviewing them. Maybe not the final selection but giving them the top three candidates to help them know that they are part of this process as well. Also, with the educational specialist, I know that the COMPASS and the SONYC team are going to talk about this later on, Burt's that a key person that could align communications about what's happening during the school day in terms of curriculum and aligning some of those into the after school program.

Clarity of roles is super important. We laid some out in the guidance notes for principals. What is the role of the schools -- their responsibility as well as the CBO's responsibility, number 1 is communication.

Programming. Setting the rules from the start. Start small build

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gradually. You get to wrap up the program and I say take advantage of that. Don't do everything in day one. You might want to wrap up little by little for programming. Prepare your team. Whether it's a school team or a CBO team, make sure that everybody kind of knows each other -- maybe doing a mingle in the beginning of the school year to figure out what's going on, who's who. That would be great so that everybody can work together. And make adjustments. Sometimes you plan a program and even when you're writing your proposal and you get -- you hit the ground running and realize, you know what, this is not working. So tweaking as you go to ensure that programming runs smoothly.

That's all. And I want to wish everybody the best of luck.

MS. WHITE: Thank you, Michelle.

Just before I introduce our next panelist I want to go back to the HHS Accelerator System. We actually have

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someone here this afternoon from the Mayor's Office of Contract Services so I want to direct your attention to the back of room, Marceline Gibson is here. She can be on hand for you after the conference if you have any questions regarding pre-qualification or proposal submission in the HHS Accelerator System.

Okay. Rolling right along we now Nevita Bailey our director of operations. She's going to come give us some more background information and program overview.

MS. BAILEY: Thank you, Zenaida.

Good afternoon, everyone. You guys have a lot of energy? Sorry to have you in this cold room on such a nice day, but hopefully we'll get through this and we'll be able to answer any questions that you might have. All right?

How many of you are former COMPASS providers or are current COMPASS providers?

(Hands raised.)

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MS. BAILEY: So you know a little bit about our system, right?

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About four years ago we expanded our portfolio and we thought about our mission. And so in front of you right now is our mission statement that we created around 2014. And it is, the Comprehensive After School System of New York City helps young people build knowledge, skills, and self-confidence and nurtures their aspirations through a variety of high quality enrichment opportunities. partnership with community-based organizations -- like yourselves -through funding, capacity building, evaluation, and advocacy, COMPASS strives to enhance and expand a sustainable network of out-of-school time programs for youth, families, and communities. So we are in partnership together and as we move forward, if you're awarded, we work together to try to make sure that we deliver quality services to our young people throughout New York City.

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So the overview, is really about seeking qualified non-profit organizations to operate year-round programing. I want to repeat that, year-round programing for COMPASS elementary and middle school kids between the age K through 5 for elementary and 6 through 8 for the middle school program.

So for elementary programs we are seeking to promote positive youth development, encouraging youth leadership, fostering social and emotional skills, and supporting the expansion of knowledge and mastery of skills. For middle school programs we are encouraging youth to experience the joy of learning outside the classroom while fostering social, emotional, and cognitive skills, with activity options that allow for youth voice and choice. And it is important that you keep that in mind for middle school programs, when you think about your program design that you think about voice and choice and provide an array of options

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for kids to be captivated so they stay in the program.

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So overall we have a number of goals for our initiative. There are five goals, I'm going to briefly go through The first goal is fostering academic, social, and emotional competencies and physical well-being in a safe and nurturing environment. I can't stress that enough. It is important that as parents, as members of the community you want to make sure that young people are in a safe environment. That is something that we really value. And we will talk about some point, making sure that you are ready to operate. It is something that is extremely important for us an organization.

Two, providing opportunities for youth to explore their interests and creativity.

The third one is, building skills that support academic achievements and raise participant expectations and

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confidence. The great thing about after school is that it shows them things that they sometimes don't get during the school day. So we really want CBOs to give them that opportunity.

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Four, cultivate youth leadership and community engagement. We are all one large community; we are part of a global community. So it is important that programs really try to foster that.

And the last one, engage parents and caretakers to support the other goals. It is important that you all work together in a very holistic approach to how we support the young people and their families.

Program expectations. So we are asking that providers have about three years of successful experience within the last five years, providing comprehensive after school services.

Our program approach, we want to be asset based and focusing on positive youth leadership development, social and

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emotional learning, and youth leadership in general. And lastly, you want to make sure you focus on circles of support and family engagement. Again, you do want to make sure that you have a very holistic, comprehensive approach to serving young people.

A modified aspect that we are adding in is community partnerships. So the agency is going through an integration effort and it is important that we serve communities not just within the organization but throughout and access the network that's among us. So as part of this RFP we are asking for a minimum of three partnerships with an external organization and it cannot be within a unit or division of your organization. We are asking that you figure out ways to supplement and capitalize for the benefit of the participants.

So program design, expectations. We are asking that you target, again, K through 5 for elementary. It is the

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expectation that you service all kids. So if the school serves K through 5 students, it is the expectation that you serve all of them. You can't select one grade or the other. That is likewise for the middle school program. It is the expectation that you serve 6 through 8. You can't pick one grade.

Additionally, we want to make sure that you serve all kids. We are a public service, it is public funding, we want to make sure that all kids have access to the programing. So you want to make sure that English language learners have access, people with special needs, children in foster care and homeless services, and those who identify as lesbian, gay, bisexual, transgender, queer, and questioning. So please make sure that when you look at your approach, you look at your school population. If these students are in your school, that you really are making sure that your program is inclusive for all of these students.

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Another part that's really important to us and I mentioned it earlier about safety, but it is readiness to begin operations. It is the expectation that if you're awarded a contract that you, as an organization, will be ready to provide summer and school year programming for your site. Again, this is year-round programing and it is important that you are ready to start at the start date, which will be communicated post award, and that you have cleared staff. So that means that you have recruited, trained, and cleared your staff to begin operations at the given start date.

I'll briefly go into more about the requirements for this RFP. So often you'll hear us talk about a model, the elementary model or the middle school model. And so briefly I'll go through the elementary model and the required hours, as well as the proponents of the model.

It is the expectation that programs operate Monday through Friday,

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three hours per day directly after school dismissal. Programs are expected to operate 540 hours during the school year. That's 15 hours a week, 36 weeks throughout the year. 130 hours with school holidays. It is the expectation that you do 13 holidays, and that should be part of your proposal. And 350 hours during the summer. That is 7 weeks of programing, 10 hours a day. So ultimately your program should be operating for 1,020 hours throughout the entire year.

Requirements regarding the weekly schedule and this is applicable to both school year and summer, programs are expected to provide academic support or homework help. Two hours a week of enrichment, that could be STEM or literacy, but it is the expectation that you choose one and you stay consistent with it for at least one semester at a time. Additionally, 90 minutes of physical activity per participant. We want to make sure that all kids move and

#### Proceedings

are active. And you want to make sure that you again target kids who are between the age of K through 5. So your proposal should reflect all of these components in your submission.

To expand, again, as I mentioned, you want to make sure that you offer academic support; enrichment; physical activity; arts-focused enrichment activities, arts are really important and we want to make sure that your kids are exposed to it; leadership activities where possible; and healthy living, these are optional. As I mentioned previously, enrichment, physical activity, and academic support are requirements.

For middle school the expectation is that programs operate Monday through Friday, 15 hours a week. Of the 15 hours, 9 hours must be structures hours, as all programs are expected to operate at least 1.5 hours per weekday. We want sure there's an opportunity for a young person to gain access to an after school program,

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even if it's for an hour and a half a day. Additionally, programs are instructed to have a minimum of 324 structured hours. That's over 36 weeks, 324 at minimum. remaining hours, you are free to choose how they'll be used. Lastly, this is a year-round program and so the expectation is that programs operate 108 hours over the summer, over a minimum of four weeks. So in total the middle school initiative is expected to have 648 hours throughout the entire year. Components of this model include two hours of structures literacy or STEM. And leadership development, academic support, and physical or healthy living activities. So I'm going to repeat that one more time. That is two hours of literacy or STEM, which we also refer to as enrichment, structured leadership development, structured academic support, and physical or healthy living activities. The summer schedule should reflect the same.

And I'm going to repeat again the

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required content areas that are expected in your proposal. And that is: Academic support, enrichment, physical activity/healthy living, as well as leadership development.

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Staffing is something that we also think is really important. And, as I mentioned, it is the expectation that programs are ready to operate at the given start time. So our programs should have a program director. The program director should have at least a relevant bachelor's degree, a minimum of three years of supervisory experience, and responsible for program operation and supervision. There is an extremely important role. They are vital to the success of a program and it is important that these staff members have these qualifications.

In addition, it is really important, Michelle alluded to it earlier, about the education specialist. The education specialist really focuses on onsite observation, evaluates activities

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weekly while providing feedback to the staff, reviews lesson plans and ensures activities are designed with learning goals or skills gained. They adapt curriculum to make sure they fit the program and the school needs. So this is a really important role that should be meeting with the school staff to make sure that the after school and school needs of the school day is actually very much aligned. I think when you have a good education specialist, it also helps foster a strong partnership with the school.

Additionally, activity specialists are really important. Activity specialists are like the experts on certain topic areas. And you want to make sure that they lead programs activities in areas that they really have a specific expertise and experience. You want to make sure that the activity specialists are really focused on areas around STEM, literacy, art, dance, and organized sports. You want to make sure that the

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activity specialists for your site really know how to lead a film program or are really good at basketball. We do not want a person who is your best friend running the basketball program, the kids will not stay. So you really want to get experts in the area to make sure that you retain -- you recruit them well and retain them.

Lastly, group leaders. Group leaders are a great opportunity for the young people to learn more about supervising and leading a group of program participants and creating and implementing activities. All right?

So I want to additionally focus on the size of the program. It is the expectation if you have a program with 90 or more participants, that the program director must be full time. And they must operate at least 35 hours a week. The position of the education specialist may be part time on the condition that he or she provides at least 9 hours of support per week to the program for a maximum of

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three programs. I also want to reiterate that the education specialist is required for both elementary and middle school programs, for all programs despite the size of the program.

Regarding programs that are fewer than 90 participants, the program director may be part time, which means they may work less than 35 hours a week. He or she must be present during all program operation and must work for a minimum of five days a week. Lastly, which is also very important, the program director cannot be a education specialist. So whether they are full time or part time, the program director cannot be an education specialist. All right?

Performance targets, this is really important. So we are a performance based contract. That means that it is the expectation that all programs meet enrollment and ROP. So if you are granted slots for 100 at a site and you enrolled at 90, that means you did not meet your

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contract expectations. And I just want to make sure that's clear. The programs are expected for elementary to achieve a minimum ROP of 80 percent and for middle school programs it is 75 percent of the structured hours. So I just want to again mention those are minimum requirements, we always encourage programs to go above that. And if you're awarded, we'll go more depth into that. But it is the expectation of the programs that they meet these minimum requirements. They should be fully enrolled and meeting these benchmarks.

Let me just go through the addendum items. There are certain items that will be added into the RFP. I will go through them. So there is an elementary program that is currently not listed in the solicitation and that is P.S. 91K in Brooklyn. And that will be added on. We will also be including the required program components to reflect the summer schedule, and that includes the two

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hours of STEM or literacy, academic support, and 90 minutes of physical activity per participant.

Additionally, for the middle school RFP we will be removing the School of Human Rights, adding language regarding offsite activities, adding the word structured to language for summer required activities, and lastly expanding upon the fact that programs must operate for a minimum of 15 hours a week of which at least 9 hours are structured and they offer program for at least 1.5 hours a day.

At this point I'll turn it back over to Zenaida so she can go over post award requirements.

MS. WHITE: Thank you, Nevita.

Okay. So we just have a few more items to review before we get to the question/answer segment and you all look so excited. But all right, here we go.

Once the proposals are reviewed and scored and contracts are awarded we

1 Proceedings 2 want to make sure that you are aware of the following: Public assistance hiring 3 commitment rider. So the public 4 5 assistance hiring commitment is an initiative administered by the Human 6 7 Resources Administration through its business link program the FAQ regarding 8 9 this requirement has been provided to you 10 at the sign in table. Did everyone get a copy? 11 12 (No verbal response given.) 13 MS. WHITE: Okay. Thank you. 14 Notice for proposer subcontractor 15 compliance. Please be advices there is a 16 requirement to utilize the payee 17 information portal to identify all subcontractors and to enter all 18 subcontractor information and other 19 20 related information during the contract 21 term. 22 Responsibility determination. 23 many of you are familiar with that term? 24 (Hands raised.) 25 MS. WHITE: Okay. Just a couple.

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Okay.

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Please be advised that it is a requirement for all contractors to be determined responsible in the post award phase. Therefore, please make sure that your New York State charity filings are current and ensure that any outstanding liens or adverse information has been resolved. Unresolved issues often cause significant delays in the post award process. So please make sure that you adhere to addressing these items.

New York City liability insurance requirement. Commercial general liability; motor vehicle liability, if applicable, workers' compensation. An original certificate of insurance naming the City of New York, together with its officials and employees, as an additional insured. DYCD will not be able to proceed with processing an awarded contract until it has obtained proof of the necessary insurance coverage.

MWBE participation. DYCD

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encourages MWBE participation and recommends the utilization of certified MWBEs.

And finally I hope you're all happy to hear that the transcript, presentation, and attendance rosters will be posted to our DYCD website for viewing.

(Applause.)

MS. WHITE: Oh, we got some applause. That's great.

Now we get to the fun part of this conference where you get to ask questions, where you get to address any items that you need clarification with, and our panel is here, they are ready for anything that you would like to present.

Before you come up and ask your questions, I just want to ask you when you come to the microphone please make sure that you state your name and organization. If you sit back down and say, hey, wait, I got another question, every time you come to the microphone please state your name and your organization. It is most helpful

### 38 1 Proceedings 2 if you site the RFP you're speaking about and where in the RFP, whatever page if at 3 all possible, it helps to get an expedited 5 answer. 6 Okay. So I'm going to turn this 7 microphone this way, if you want to form a line here for any questions. Oh, and 8 9 please let me caution you, any questions 10 you have, they should all pertain to one or both of these RFPs. Thank you. 11 12 MS. DEGNEMARK: Hi, Simmi 13 Degnemark, Serious Fun After School. 14 My question is regarding the 15 school partnerships. If you have a school 16 partner that allows students from 17 neighboring community schools, is that 18 something that the SONYC program would allow? 19 20 MS. CALDRON: Absolutely. 21 MS. DEGNEMARK: Thank you. 22 MS. FOX: Sue Fox, Shorefront 23 YM-YWHA of Manhattan Beach. 24 My question has do with the start

of a contract and a requirement mentioned

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| 1  | Proceedings                                |     |
| 2  | that says you have to have everybody ready |     |
| 3  | to start on July 1st with summer           |     |
| 4  | programming being trained et cetera        |     |
| 5  | and hired. Will there be funding           |     |
| 6  | permitted to cover the hours worked prior  |     |
| 7  | to the start date of the contract?         |     |
| 8  | MS. CALDRON: Nothing before                |     |
| 9  | July 1st can be expensed to these          |     |
| 10 | contracts.                                 |     |
| 11 | MS. FOX: Okay. So understanding            |     |
| 12 | that it is not permissible for an          |     |
| 13 | organization to be having staff not        |     |
| 14 | compensated for hours that are considered  |     |
| 15 | work.                                      |     |
| 16 | MS. CALDRON: Yeah. We understand           |     |
| 17 | that but we are bound by the contract      |     |
| 18 | terms and so anything prior to that,       |     |
| 19 | again, can't be expensed to this contract. |     |
| 20 | MS. FOX: Thank you.                        |     |
| 21 | MR. AUSBURY: Hi, everybody. I'm            |     |
| 22 | Steve Ausbury from Brooklyn College        |     |
| 23 | Community Partnership.                     |     |
| 24 | I have two questions. One is, the          |     |
| 25 | summer camp is required for SONYC middle   |     |
|    |  |     |

40 1 Proceedings 2 school? 3 MS. CALDRON: Yes. For this contract it is required. 4 5 MR. AUSBURY: Great. 6 Okay. Then the second question, 7 what if the school -- we called a couple of schools on the list that had SONYC or 8 9 DYCD SCO Family Dynamic programs. Can 10 they take on another SONYC program? 11 MS. CALDRON: So the principal of 12 the school can sign school partnership 13 agreements with any CBO that's interested in providing services at their school. 14 And then a winner will be awarded a new 15 contract for that particular school 16 17 through this RFP. 18 MS. AUSBURY: Right. But if they 19 already have a SONYC program are they --20 MS. CALDRON: It's only the 21 schools on the list. So all the schools 22 on the list have existing programs 23 currently. 24 MR. AUSBURY: Oh, they do? 25 MS. CALDRON: Yes, yes.

41 1 Proceedings 2 MR. AUSBURY: So it's okay to apply even if they have an existing 3 4 program? 5 MS. CALDRON: Absolutely. It's now the end of the existing contracts. 6 7 Which these are going to be renewed or take place at those sites. 8 9 MR. AUSBURY: I see. Contracts 10 are ending at those sites. MS. CALDRON: Ending, exactly. 11 12 MR. AUSBURY: Got it. Thank you 13 so much. 14 MS. SUNG: I'm Nellie Sung from 15 Westhab. I had a question about the 16 17 PowerPoint that was up. There was bullet on there that said that there needs to be 18 19 a minimum of three partnerships. What does that mean? We have --20 21 MS. CALDRON: So community 22 partnerships. So there is an expectation 23 or a requirement that you acquire three 24 community partnerships. They could be from libraries, additional service 25

#### Proceedings

providers to add and enhance to the program services that you provide.

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MS. SUNG: Oh, to help with the program's implementation just to make sure that it's more well rounded or --

MS. CALDRON: Yes, well rounded.

You are -- the awardee of the contract is
expected to perform the major services but
these are complimentary services that are
provided through community partnerships.

MS. SUNG: Thank you.

MS. GELADZE: Hi, everybody. Rita Geladze, New York Center for Interpersonal Development, NYCID for short.

I think Michelle Rosa will be able to answer this question, hopefully, for us. It's been an ongoing issue for us this year. A lot of the principals call in the nurse to operate during after school hours and the Department of Health does not let us use them unless we clear the nurses. It's been a huge battle. The nurses don't want to do it. My concern is special need children. Some kids need

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ADHD medications to be taken during the day. Kids with diabetes need help. And we are talking to lawyers, they are trying to figure out. No one has given us a straight answer but we want to make sure we comply with ADA. The nurses are there for those kids specifically and we can't touch them. Our Department of Health certification just covers the basics so if there's an answer for that, if you guys can help us look into that because it is really a source of resources when you have a nurse on site.

MS. ROSA: When you say "cleared," what exactly is that? Cleared to be in the building? Because once a child has a 504 recommendation the nurse is required to serve them for that particular time period. But it has to be cleared in the 504 accommodation for that particular student during that time period that they are in the after school program.

MS. GELADZE: So in other words, I want to make sure I get it right, the

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school should be able to put in their 504 that the nurse can see them?

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MS. ROSA: No. Parents have to request what's called a 504 accommodation. There is a coordinator in the school that's in charge of completing the 504 in coordination with the parent. That gets -- once it's approved, that needs to include the hours of services for after school.

MS. GELADZE: Okay.

MS. ROSA: But if you have a particular situation I would say contact your program manager and let them know.

Like if it is a particular case, let your DYCD program manager know and we will be in communication.

MS. GELADZE: The suggestion they gave us was have the kids sign out and sign in when they see the nurse which is a little crazy.

MS. ROSA: That sounds like a very particular situation so I just want to make sure that we address it as needed and

45 1 Proceedings 2 right now is not the time. Speak to your DYCD program manager for that and we will 3 work with whoever needs to be involved. 4 5 MS. GELADZE: Okay. And my second 6 question, just to be clear, this seemed 7 like news to me. Two hours of literacy or STEM for SONYC, it is not two hours of 8 9 STEM and two hours of leadership? It is 10 literacy or STEM and then two hours of 11 physical activity or leadership or -- the 12 way it was worded -- because from what I 13 know it is two hours of STEM, two hours of 14 leadership, and then whatever --15 MS. CALDRON: You're talking about SONYC or --16 17 MS. GELADZE: SONYC. 18 MS. CALDRON: Okay. It is two 19 hours of literacy or STEM. The physical 20 education requirement is for the 21 elementary program. 22 And two hours of leadership. 2.3 MS. GELADZE: So the leadership is 24 nonnegotiable, but it is STEM or literacy 25 per week?

46 1 Proceedings 2 MS. CALDRON: Per week, correct. 3 MS. GELADZE: So it doesn't have to be just STEM. So you can have an hour 4 5 of structured STEM, an hour of structured 6 literacy, two hours of leadership, you 7 know what I'm saying? MS. CALDRON: You can go --8 9 two hours total of either literacy or STEM 10 and then leadership. 11 MS. GELADZE: Thank you so much 12 for all your help. Thank you. 13 MR. RATNER: Hi. Bret Ratner from 14 Good Shepherd Services. 15 Two quick questions. One is we have at least two contracts that I know 16 17 of, it is a K to 8 school. So it is K to 18 5 COMPASS contract, 6 to 8 SONYC contract. 19 Is any weight given to one CBO getting both contracts or --20 21 MS. CALDRON: No. It is open 22 competition. 23 MR. RATNER: That's what I 24 thought. 25 And then my second question is

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both for the COMPASS and the SONYC RFPs, it says the program director has to have a relevant bachelor's degree. I know we have a couple programs where the program director is already there and is working towards a bachelor's degree but does not have it yet. Will waivers be given as long as they are working towards it? Is that a possibility or if they don't have it by then, they are done?

MS. CALDRON: The current practice in place is giving waivers to folks who are acquiring or in the process to getting their bachelor's. If anything changes by the time the awards are announced, we will let you know. There will be follow-up meetings to discuss any changes in requirements as far as that goes.

MR. RATNER: Cool. Thank you.

MR. CONNELLY: Hello. Davis Connelly, Roads to Success.

My question is about the education specialist and I understand -- I believe, 9 hours is to spent per week per site for

48 1 Proceedings 2 the ed specialist and that -- is that any different whether they are part time or 3 full time? 4 5 MS. CALDRON: No. It is a 9 hour 6 requirement per site and a maximum of 3 7 sites that they can supervise or provide services to. 8 9 MR. CONNELLY: Despite how many 10 hours? 11 MS. CALDRON: Right. 12 UNKNOWN SPEAKER: Is that onsite 13 those 9 hours? 14 MS. CALDRON: Yes, onsite. 15 MR. GREEN: Hello, everyone. name is Dr. Green. I'm from the Institute 16 17 for Hands-on Science, Engineering, and Technology. I think I have two or three 18 19 questions. With respect to being qualified to work with students they have 20 21 to be passed by the DOE fingerprints and 22 all that? 23 Okay. We have drivers because we 24 like to take kids to different place --25 planetarium -- the drivers will be with

#### 49 1 Proceedings 2 one of us who are certified and cleared by the DOE. Does the driver have to be DOE 3 fingerprint and everything? 4 5 MS. CALDRON: These are your own staff who are drivers? 6 7 MR. GREEN: No. We are going to 8 hire people. 9 MS. CALDRON: You hire drivers? 10 MR. GREEN: Yes. They have their 11 vans we just give them a contract to -- we 12 travel with them. 13 MS. CALDRON: So this a 14 sub-contractor or vendor --15 MR. GREEN: A friend. 16 MS. CALDRON: They don't have to 17 be cleared, no. They should not be alone 18 with children. 19 MR. GREEN: With respect to the experience, we have physicist and chemist 20 21 and engineer and all of that with years of 22 experience running programs but the 23 organization itself does not have the 24 three years qualification. Is there an 25 (inaudible) with respect to getting a

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#### 50 1 Proceedings 2 contract? 3 MS. CALDRON: No. You have to 4 meet the minimum requirements. 5 MR. GREEN: We have to have the 6 three years? 7 MS. CALDRON: Yes. MR. GREEN: So if we are linked 8 9 with people who have that three years but they are HHS certified --10 11 MR. FRENZEL-BERRA: You can still 12 submit a proposal to be read but if you 13 don't have the experience we ask for, that 14 are will affect your score. But proposers 15 can make the case for related experience 16 and so on. But I think we are very clear 17 on how many years of relevant experience 18 and successful experience we are looking 19 for. So it is up to you, you have to make 20 the decision whether you go ahead and 21 submit a proposal or not. 22 MR. GREEN: We have the partners 23 who have multiple years but they are not 24 HHS certified.

MS. CANTELMI:

The HHS

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#### 51 1 Proceedings 2 certification doesn't have anything to do with the three-year requirement that we 3 are talking about in the RFP. You have to 5 demonstrate in your proposal narrative 6 that you have the experience that we 7 outlining in the RFP. HHS pre-qualification doesn't have anything to 8 9 do with this. 10 MR. GREEN: We are working with a partner -- three or four of them and they 11 12 have that qualification. But I under my 13 organization who is submitting doesn't 14 have the three years experience. 15 MS. CANTELMI: If you don't have 16 the three years experience then most 17 likely your score will not be as high as 18 someone that does have the experience. 19 MR. GREEN: So you'll give maybe a 20 few points -- for example, I get 80 on the 21 rest and maybe 10, that's good enough. 22 MS. CANTELMI: Can't say at this 23 point. 24 MR. GREEN: Okay. Thanks. 25 MS. DONOVAN: Hello. Megan from

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the Chinese American Planning Council.

So you said that all the schools on the list right now are currently partnered with a CBO. Is there going to be a new RFP for new schools that don't already have --

MS. CALDRON: Not that I'm aware of at this moment, no.

MS. DONOVAN: Okay. Thank you.

MS. RICE: Good afternoon. My name is Dina Rice. I'm from the Arts at Henson-Parks, Jamaica, New York.

My question relates to page 2, the very last line. I think this one is the COMPASS RFP on -- the line states, all contract payments will be based on a line-item reimbursement. I just wanted to maybe get some clarification on that. Is that regarding having to submit everything through (inaudible) including salaries? How often does that happen? Is there any pre-amount that's given, you know, after July 1st but prior to your first submission?

#### 1 Proceedings 2 MS. CALDRON: We have someone from fiscal who can answer that for you. 3 MS. ERENBURG: Hi. 4 Inessa 5 Erenburg, DYCD fiscal. 6 Once you're awarded you will 7 required to submit a budget for every fiscal year and based on the information 8 9 in the budget you will be able to submit 10 invoices through the HHS Accelerator 11 System. You typically submit those monthly and you get reimbursed based on 12 13 the line items that you indicated on your 14 budget. 15 And once your contract is 16 registered you will get a three-month 17 (inaudible) that you'll need to respond 18 through the HHS System. 19 MS. RICE: Okay. And like 20 (inaudible) reimbursement, if you needed 21 to make a change to your budget --22 MS. ERENBURG: You would submit a 2.3 budget modification in the HHS system. 24 MS. RICE: I just have one last 25 question. Are there minimum or maximum

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numbers of participants that an organization can bid for?

MS. CALDRON: No. But we expect that you propose for the number that's a good fit for the school and meets the needs of the school, taking into consider any additional programs they may have and also the agency's capacity to facilitate programming and services for the number that you propose is what's most important.

MS. RICE: Okay. For example, for a middle school it says in the RFP -- I think it says for the elementary as well -- you have to have the same number of participants during the school year as the summer.

MS. CALDRON: Yes.

MS. RICE: Whereas, especially older kids may not go to summer camp. Do you work with the school to get community kids? How does that work? And what happens if you don't meet that number?

 $$\operatorname{MS.}$  CALDRON: We expect you to do the outreach that's necessary to meet the

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numbers but first really thinking about those issues and challenges before you propose an amount. But, you know, you need to take all those things into consider before you propose.

MS. RISE: I'm sorry. I lied. I have one more question.

If you - obviously knowing all of this you want to bid low, right, you don't want to over bid and over promise the number of participants you can serve. I'm saying bid low -- I see you making a gesture. What I'm saying is maybe you want to serve a 100 people but you bid 75 because you don't know if can get 100 certainly during the summer. But what if you -- you end up having a 150 kids that want to now participate. Can you adjust -- how does that work?

MS. CALDRON: We don't adjust the contract amounts. You know, occasionally, you know, if there's money available, a contract is withdrawn or something, we'll look to providers to see if they want to

56 1 Proceedings 2 expand their program. But I wouldn't count on it. It's not a certainty. But 3 4 it does happen. 5 MS. RICE: Thank you. MS. FOX: Hi. I'm Susan Fox. I'm 6 7 the executive director of the Shorefront 8 YM-YWHA. 9 My question has to do with 10 enrollment numbers and DYCD expectations 11 of service. So as a current provider we 12 actually were somewhat criticized for not 13 over-enrolling children into programs because we didn't have the additional 14 15 funding to add more of those services 16 although we have a huge waiting list for 17 the program. 18 Will that be a continuing policy 19 of expectation of organizations providing 20 their own dollars to be over-enrolling 21 children to be able to be seen as 22 providing -- completing all the 2.3 deliverables within a contract? 24 MS. CALDRON: So you're principal

would like you to serve more children?

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MS. FOX: No. The principal would like us to serve as many children. This has nothing to do with the principal. has all to do with the DYCD evaluation system. And when DYCD evaluators have come out we have been critiqued negatively for not over-enrolling. Our numbers are we have 150 elementary, we have a waiting list of 200 kids that would love to be in the program. We've been told if you were to over-enroll you'd be able to prove that you have that need. Without providing those additional numbers we have been criticized.

MS. BAILEY: Are you referring to requesting additional slots at your program or your saying your actual evaluation?

MS. FOX: You know, I'm trying to keep my questions only for the RFP right now.

My current contract we would love to have had additional slots. But even without those additional slots upon our

#### Proceedings

announced and unannounced visits, we were told -- we were critiqued and told, you are not rating as high because you didn't over-enroll. So I'm asking if this expectation will be continuing into the next --

MS. CALDRON: Yeah. That is not the expectation that you have to over-enroll.

And I'll look into that and we will make a -- once award are made we will make a statement about over-enrollment, specifically about our practices and how we monitor. But if you are over-enrolled and there's opportunities for expansion at sites, we make that happen.

MS. BAILEY: Also, typically over-enrollment is about helping that -- if you have a kid that's out for a month or traveling somewhere and you want to make sure that there kids available to be able to fill in that slot. That's the thought of over-enrollment. It is really about making sure that the slots are

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always utilized. Ratings are not affected by over-enrollment so I definitely think that's a follow-up conversation.

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MS. FOX: We will have a follow-up conversation. That's fine. My only question had to do with our understanding of the current experience that we had and expectations for future contracts. Thank you.

MR. STONE: Hi. Michael Stone, Salvation Army.

Regarding the number of participants that we propose to serve, is there data available on -- at each location what that current providers are -- how many slots they have?

MS. CALDRON: There's no data that we will be providing for that. But, again, I encourage you to have thorough conversation with the schools about needs, about existing services, where the gaps are and where you can fulfil those with this program to make the best case for what's needed at that particular school in

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#### 1 Proceedings 2 terms of slots. 3 MR. STONE: Great. Thank you. MS. ROSA: Also, on the DOE 4 5 website you'll find the enrollment numbers 6 for each site so you'll be able to also 7 look at that to make an estimate. But definitely speak to your school 8 9 administer. Total school enrollment can 10 be found on the website. But also just 11 make sure if you're applying for a school 12 that has K to 8, that you ask the school 13 for the break down. 14 MS. GELADZE: Rita Geladze, NYCID. 15 I have a two-part question for 16 SONYC sits. Is summer camp mandatory to 17 provide for SONYC? 18 MS. CALDRON: Yes.

MS. GELADZE: So we're at the point -- and this could be coming from the point of complete ignorance -- we are waiting for funds. I don't know if this is a different type of contract. There's no answer for us right now. Everyone is at anxiety is there a little bit of

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# 61 1 Proceedings 2 something you guys can give us in terms of hope maybe. 3 MS. CALDRON: We can't. That 4 5 doesn't pertain to this particular RFP and 6 so this contract that we are discussing, 7 this proposal, has summer funding in it. MS. GELADZE: Will our status ever 8 9 change if we apply to something like this 10 or are you always going to depend on funds because of the type of site we are or 11 12 something? 13 MS. CALDRON: That's a follow-up 14 question. 15 MS. GELADZE: Thank you. Thank 16 you. 17 MS. WHITE: If there are no more 18 questions I'd like to remind you that the 19 panel is no longer available to answer your questions. 20 21 Anybody else? Are you coming up 22 for questions? 2.3 Oh, you are. 24 MS. DEGNEMARK: Simmi Degnemark, Serious Fun After School. 25

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I want to clarify the enrollment and the ROP. So if I have a contract for 100 people, I have to exactly 100. I can't have 98. There's no percent on there --

MS. CALDRON: You're meeting the contract requirements if you are contracted for 100 spots, you enroll 100 students. If it's elementary then we have an expectation of a rate of participation of 80 percent of that 100 enrolled students.

MS. DEGNEMARK: In the middle school I know it is 75 percent. If I have 100 kids and one drops out and I don't refill that spot -- let's just say they drop out in May and the program ends in June, now I'm 99 kids --

MS. CALDRON: You can always enroll.

MS. DEGNEMARK: Right. But I'm saying if at one point in time I have 97 kids because someone dropped out but I hadn't re-enrolled another person.

#### 63 1 Proceedings 2 There's a gap. I'm still going to be at my 75 percent participation rate. 3 MS. CALDRON: Yes. But there's 4 5 room in there for that flexibility when you don't have a full enrollment because 6 7 kids can drop out and --MS. DEGNEMARK: Right. And you 8 9 can't magically appear a new child. 10 there might be a point in time where you only have 85 people. That's still going 11 12 to meet the participation rate but 13 there's --MS. CALDRON: That's one of the 14 15 reasons that we allow you to over-enroll 16 if you --17 MS. DEGNEMARK: But I can't afford to over-enroll. It's \$3,700 a kid that I 18 19 don't have to pay for. 20 MS. CALDRON: You hardly ever have 21 100 percent attendance so that's the 22 thing, people are moving and dropping out, 23 so if you over-enroll it usually balances 24 out. 25 MS. DEGNEMARK: But if I'm under

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the 100 kids am I out of compliance?

MS. CALDRON: Yes. Until you meet the enrollment that you're contracted for you are. But if you over-enrolled, keep a couple a kids over-enrolled usually you're fine.

MS. DEGNEMARK: Thank you.

MS. FOX: I'm Sue Fox, Shorefront YM-YWHA of Manhattan Beach.

I actually have a question about the middle school unit rate per child. As a current organization that's a provider we have a contract for this current coming fiscal year that we've already done our budget for and our reimbursement rate at this point is slightly higher than the rate that's listed in the RFP and this is a rate prior to the (inaudible) considerations that have taken effect. And in this coming year we have a significant minimum wage increase that will be impacting us on December 31st.

So I am wondering if there has been change in the model of service that

# 65 1 Proceedings 2 I'm not aware of that is reducing the number of hours that need to be provided 3 which would compensate for that or if 5 there's some reason that the --MS. CALDRON: The model hasn't 6 7 changed. The price per participant, there's a finite amount of money for these 8 9 contracts and this is the current rate for 10 each participant. The existing contracts 11 are different and have a lot of different 12 variations and things like that. But this 13 is the actual price per participant for 14 this RFP. 15 MS. FOX: I understand. I just wanted to be sure it was noted that 16 17 existing contracts --18 MS. CALDRON: We know. 19 MS. FOX: -- have higher reimbursement rates, which will make it 20 21 extraordinarily difficult especially at a 22 time when we are budgeting for a \$15 per 23 hour minimum wage. 24 MS. CALDRON: We understand. 25 MS. FOX: So thank you for taking

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it into consideration.

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MR. AUSBURY: Hi. Steve Ausbury from Brooklyn College Community

Partnerships. We are delivering a service called the Brooklyn College Experience where we invite elementary, middle, and high school students to the college for workshops and tours, et cetera.

We want to become a subcontractor to anyone in the SONYC system. How do we do that? We also run sites but we also want to be a subcontractor. We feel like we offer an important service.

MS. CANTELMI: So there's a couple of ways that you can become a subcontractor. One, we do a have sign-in sheet that we are going to post on our website and one of questions that we ask is whether or not anyone is interested in being a subcontractor or interested in having their information posted. So you'll be able to see who wants to get information on subcontractors.

The other thing too is that in HHS

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| 1  | Proceedings                                |    |
| 2  | Accelerator you can see who is             |    |
| 3  | pre-qualified to receive this RFP. And     |    |
| 4  | then if you want you can reach out to      |    |
| 5  | those there and see if they want and I     |    |
| 6  | guess anyone in the audience here if they  |    |
| 7  | have interest after the session they can   |    |
| 8  | contact you.                               |    |
| 9  | MR. AUSBURY: Sounds good. Thank            |    |
| 10 | you.                                       |    |
| 11 | MR. CONNELLY: Davis Connelly,              |    |
| 12 | Roads to Success.                          |    |
| 13 | I just wanted to clarify one more          |    |
| 14 | time about the list of schools so I        |    |
| 15 | understand. The list of schools are        |    |
| 16 | schools who currently have COMPASS or      |    |
| 17 | SONYC partners, that's correct?            |    |
| 18 | MS. CALDRON: That's correct.               |    |
| 19 | MR. CONNELLY: Are there schools            |    |
| 20 | on the list because I'm familiar with some |    |
| 21 | of them I feel like maybe there are        |    |
| 22 | schools on the list that have a SONYC      |    |
| 23 | program but don't yet have a COMPASS       |    |
| 24 | program. Could they have shown up on the   |    |

COMPASS list if they only have SONYC?

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MS. CALDRON: No, no. If they have a COMPASS program, they are eligible for a COMPASS program and vice versa.

MR. CONNELLY: Okay. If there's any -- and I'm just asking this for -- I know some principals who are brand new this school year and they have questions about this process, that we can help them out with when possibly -- if there's a school that has a SONYC program but has not -- and their understanding is that the expiration is this year but they are not on this list, does that mean that they will no longer be contracted with a SONYC program?

MS. CALDRON: That's -- that can't be. If there are a part of this RFP that means they have an existing contract that is going to expire and they are a part of this RFP.

MR. CONNELLY: Okay. Who is it best to refer principals to about -- if they don't understand the contract, they are new to the process?

69 1 Proceedings 2 MS. ROSA: They can contact afterschool@schools.NYC.gov. 3 And there was a webinar last 4 5 Friday for principals and we'll be sending 6 the recording to principals and superintendents. And each of the 7 principals were emailed last Wednesday 8 9 about the RFP and including their 10 superintendents and field support centers 11 throughout the five boroughs. 12 MR. CONNELLY: So principals that 13 are on this list? 14 MS. ROSA: Principals, 15 superintendents, everybody was emailed. 16 MR. CONNELLY: But not principals 17 that are not part of this RFP? 18 MS. ROSA: If they are not part of 19 this RFP process, they were not included in that communication. 20 21 MR. CONNELLY: Thank you. 22 MS. CALDRON: They are not 23 eligible for this RFP. 24 MR. CONNELLY: Get it. 25 MS. WHITE: So once again this

70 1 Proceedings 2 concludes our question and answer segment. Any additional questions please email them 3 by July 2nd to RFPquestions@DYCD.NYC.gov. 5 Also, all proposals and responses 6 to either of these two RFPs, must be 7 submitted in the HHS Accelerator System be by July 10th, 2:00 p.m. 8 9 Any addenda issued for these RFPs 10 will issued through the HHS Accelerator 11 System. Please ensure that when you 12 pre-qualify that you have all the correct 13 information, especially your email address so you can receive all notification. 14 This officially concludes our 15 pre-proposal conference. All the best to 16 17 you in your proposal submissions. Thank 18 you. Have a great day. 19 (Applause.) (Time Noted: 3:12 p.m.) 20 21 22 23 24 25

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| 1        |  |    |  |  |
| 2        | CERTIFICATE  |    |  |  |
| 3        |  |    |  |  |
| 4        | I, KRISTINA TRNKA, a shorthand reporter and          |    |  |  |
| 5        | Notary Public within and for the State of New York,  |    |  |  |
| 6        | do hereby certify:                                   |    |  |  |
| 7        | I reported the proceedings in the                    |    |  |  |
| 8        | within-titled matter, and that the within transcript |    |  |  |
| 9        | is a true record of such proceedings.                |    |  |  |
| 10       | IN WITNESS WHEREOF, I have hereunto set my           |    |  |  |
| 11       | hand this 28th day of May, 2018.                     |    |  |  |
| 12       |  |    |  |  |
| 13       | Kristina Trnka                                       |    |  |  |
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