



**Citywide Administrative
Services**

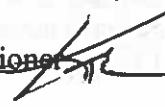
Lisette Camilo
Commissioner

Keith Todd Kerman
Chief Fleet
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To: Emily Newman, First Deputy Commissioner, DCAS

From: Keith T. Kerman, Deputy Commissioner 

Date: February 1, 2017

RE: Local Law 41: Report on NYC Car and Fleet Share

Local Law 41 of 2015 governs car share operations for the New York City fleet. The law requires the City to implement car and fleet share services and also to reduce the size of the light duty pool fleet of the City.

Attached is a report on the City's car and fleet share efforts as required by Local Law 41. This is the first report that DCAS has been required to submit in compliance with this law. The sections are ordered as outlined in the law.

Thank you.

Cc: Carmine Rivetti, DCAS Government Relations
Suzanne Lynn, DCAS General Counsel
Sherry Lee, Chief of Staff, Fleet

NYC Car and Fleet Share

1. Summary and Evaluation

Since 2012, NYC Fleet at DCAS has implemented a car and fleet share program. This is one of the largest such programs in the United States. The program to date has been implemented through a contract with Zipcar.

Goals of the program include:

1. Expanding access to pooled City vehicles to as many authorized fleet operators as possible.
2. Developing new types of usage reporting for fleet.
3. Providing convenient short term access to vehicles without the need to assign permanent fleet units.
4. Reducing the size of the City's pooled non-emergency light duty fleet.

The City's program is divided into two components:

- 1) **Car share:** Through car share, agencies have access to private Zip rental cars under the same rules as the general public. The City however pays less than other customers with a current hourly fee of \$5.95. A private Zipcar member could expect to pay \$8 to \$10 per hour. Currently, there are 127 separate agency or division accounts for car share through Zip car. A list of accounts and expenditures is below. There were 55 agencies or divisions that used their accounts in FY16 with 603 regular individual users.

Car share enables agency staff to access vehicles for short term needs without requiring a City owned fleet assignment. Car share has supported new initiatives and programs thus reducing the need for additional fleet vehicles and has also helped agencies scale up during short term emergency events including snow storms. On average, all City accounts spent \$76,000 per month on car share services in FY16. *This was an increase of 40% in FY16 from \$54,000 per month in FY15.* A breakdown of expenses by agency is provided below.

- 2) **Fleet share:** Through Fleet Share, Zipcar's sharing technology called Fast Fleet is installed on City owned vehicles. This allows the City to use fully marked and officially licensed vehicles, unlike the private Zipcars, while also sharing and pooling them. The City currently has 707 vehicles installed with Fast Fleet sharing technology. A breakdown by agency is provided below. *In the last year, we expanded the number of Fast Fleet units by 110 units or 18%.*

In general, the car and fleet share initiatives have been successful. The City has offset over 150,000 vehicle hours a year to private share cars thus reducing use of City owned units. The City has also begun the process of creating a shared culture for City vehicles, emphasizing the fulfillment of specific transportation needs as opposed to control over fleet units. *Over 4,500 employees are currently participating in either car or fleet share.* There is certainly much more work to do in this area but we have made an important start.

At each agency, DCAS, agency and Zipcar fleet staff have conducted training sessions for employee fleet operators to explain how to enroll and access shared cars online. A sample training presentation is attached to this report.

2. Recommendations

The current Zipcar contract will expire in mid-July 2017 and DCAS is bidding a new Request for Proposals (RFP). DCAS will be pursuing a number of improvements in the program both through the new RFP and by looking at lessons learned from our current implementation:

- The ability to integrate data from car and fleet share into the City’s existing Fleet Management System called NYC Fleet Focus.
- The ability to produce safety reporting on items such as speeding, seatbelt use, and braking from the Fleet Share systems. DCAS has implemented this type of reporting on City fleet vehicles but would like to avoid the need to implement duplicative tracking systems on the same vehicles.
- The ability to return shared vehicles to different locations than where the unit was picked up.
- Implementation of cross-agency sharing for City Fleet units. Currently, all shared City Fleet units are shared within and not across agencies. *As part of this effort, in 2017 DCAS will implement the City’s first Citywide Shared Fleet of at least 50 all electric GM Bolts.*
- Ensuring that agencies are not limiting unnecessarily the pool of employees that can access shared cars, thus limiting the benefits of sharing.
- Ensuring that shared systems are protected against outside hacking and that there are backup and contingency protocols for emergency events such as power blackouts.
- Expanding the total number of fleet share units and looking at areas outside of light duty non-emergency fleet units where this type of technology can be used.
- Implementing the fleet reduction efforts called for in the OMB November Budget plan which will emphasize fleet and car share.

3. Agency Data

As required in the Local Law, please is some agency based data on the City’s car share efforts. Please see below.

A. Zip Car usage by account and expenditure

NYC Fleet Zipcar Account	FY Totals
NYC.gov - Administration for Child Services	\$332,199.90
NYC.gov - Board of Elections, GO	\$0.00
NYC.gov - Board of Standards and Appeals	\$43.78
NYC.gov - Bronx Borough President	\$0.00
NYC.gov - Brooklyn Borough President	\$0.00
NYC.gov - Business Integrity Commission	\$0.00
NYC.gov - Campaign Finance Board	\$1.00
NYC.gov - City Council	\$0.00
NYC.gov - Civilian Complaint Review Board	\$2,333.55
NYC.gov - Council on the Environment	\$0.00
NYC.gov - DCAS Asset Management	\$1,970.90
NYC.gov - DCAS Energy Management	\$2,641.39
NYC.gov - DCAS Fleet	\$4,925.72
NYC.gov - DCAS General Counsel	\$0.00

NYC.gov - DCAS Human Capital	\$0.00
NYC.gov - DCAS IT	\$0.00
NYC.gov - DCAS OCP - BQA	\$0.00
NYC.gov - DCAS OCP	\$29.25
NYC.gov - DCP	\$2,212.20
NYC.gov - DCP Resiliency	\$0.00
NYC.gov - DEP	\$0.00
NYC.gov - DEP HRO	\$48,730.14
NYC.gov - DEP MSO	\$241.91
NYC.gov - Department for the Aging	\$0.00
NYC.gov - Department of Buildings	\$0.00
NYC.gov - Department of City Planning	\$0.00
NYC.gov - Department of Cultural Affairs	\$0.00
NYC.gov - Department of Design and Construction	\$0.00
NYC.gov - Department of Finance	\$0.00
NYC.gov - Department of Homeless Services	\$0.00
NYC.gov - Department of Information Technology & Telecommunications	\$0.00
NYC.gov - Department of Probation	\$0.00
NYC.gov - Department of Small Business	\$0.00
NYC.gov - Department of Youth and Community Development	\$0.00
NYC.gov - DHS - Administration	\$0.00
NYC.gov - DHS - Adult Services, 30th St. - AFIC	\$0.00
NYC.gov - DHS - Adult Services, 30th St. - Intake	\$923.74
NYC.gov - DHS - Adult Services, 30th St. - Shelter	\$11,150.42
NYC.gov - DHS - Adult Services, Atlantic Shelter	\$801.23
NYC.gov - DHS - Adult Services, Auburn Shelter	\$1,345.44
NYC.gov - DHS - Adult Services, Kingsboro Shelter	\$5,855.00
NYC.gov - DHS - Adult Services, Kleinman Residence	\$8,364.87
NYC.gov - DHS - Adult Services, LIFE Shelter	\$0.00
NYC.gov - DHS - Adult Services, Linden Shelter	\$0.00
NYC.gov - DHS - Adult Services, Shelter Ops	\$3,340.38
NYC.gov - DHS - Capacity Planning	\$44,683.38
NYC.gov - DHS - Family Services, Flatlands Residence	\$0.00
NYC.gov - DHS - Family Services, Jamaica Center	\$0.00
NYC.gov - DHS - Family Services, PATH	\$0.00
NYC.gov - DHS - Family Services, Transitional	\$7,123.16
NYC.gov - DHS - Fleet Administration	\$1,529.55
NYC.gov - DOC	\$0.00
NYC.gov - DOE	\$2,081.24
NYC.gov - DOHMH	\$2,492.20
NYC.gov - DORIS	\$0.00

NYC.gov - DOT	\$343,692.79
NYC.gov - DSNY	\$4,162.82
NYC.gov - DSNY BCC	\$0.00
NYC.gov - DSNY BIT	\$80.79
NYC.gov - DSNY BPB	\$0.00
NYC.gov - DSNY BRS	\$1,639.66
NYC.gov - DSNY BWD Export	\$67.78
NYC.gov - DSNY Eng Audit	\$52.02
NYC.gov - DSNY Engineering	\$11,954.82
NYC.gov - DSNY Field Ops	\$0.00
NYC.gov - DSNY Fiscal	\$0.00
NYC.gov - DSNY LTE	\$2,187.05
NYC.gov - DSNY Medical	\$0.00
NYC.gov - DSNY Misc.	\$4,847.59
NYC.gov - DSNY PICA	\$0.00
NYC.gov - DSNY Real Estate	\$150.41
NYC.gov - DSNY SS	\$0.00
NYC.gov - DSNY SSLU	\$0.00
NYC.gov - Economic Development Corporation	\$0.00
NYC.gov - FDNY Bureau of Facilities	\$0.00
NYC.gov - FDNY Bureau of Fire Prevention - Hazard Control Group	\$0.00
NYC.gov - FDNY Bureau of Fire Prevention – Construction, Demolition & Ab	\$0.00
NYC.gov - FDNY External affairs	\$1,344.60
NYC.gov - FDNY Health Services	\$1,334.98
NYC.gov - FDNY Public Buildings	\$9,542.29
NYC.gov - FDNYEPPG	\$542.68
NYC.gov - Financial Information Services Agency	\$0.00
NYC.gov - GrowNYC	\$10,273.15
NYC.gov - Housing Preservation & Development	\$0.00
NYC.gov - Human Resources Administration	\$108.87
NYC.gov - Landmarks Preservation Commission	\$0.00
NYC.gov - Law Department	\$0.00
NYC.gov - Manhattan Borough President	\$0.00
NYC.gov - Mayor's Office - Operations, SCOUT	\$0.00
NYC.gov - Mayor's Office - Contract Services	\$0.00
NYC.gov - Mayor's Office - DM Economic Development	\$0.00
NYC.gov - Mayor's Office - DM Strategic Policy	\$0.00
NYC.gov - Mayor's Office - Domestic Violence	\$1,109.41
NYC.gov - Mayor's Office - IA/UN	\$472.64
NYC.gov - Mayor's Office - Immigrant Affairs	\$162.04
NYC.gov - Mayor's Office - NYC Service	\$275.59

NYC.gov - Mayor's Office - Photo Unit	\$0.00
NYC.gov - Mayor's Office - Special Events	\$0.00
NYC.gov - Mayor's Office - Sustainability	\$93.15
NYC.gov - Mayor's Office of Operations	\$0.00
NYC.gov - Municipal ID	\$12,029.20
NYC.gov - NYCERS	\$710.04
NYC.gov - Oath	\$0.00
NYC.gov - OEM	\$0.00
NYC.gov - Office of Labor Relations	\$0.00
NYC.gov - Office of Management & Budget	\$0.00
NYC.gov - Office of the Chief Medical Examiner	\$0.00
NYC.gov - Office of the Comptroller	\$0.00
NYC.gov - Parks	\$4,205.43
NYC.gov - Parks Advocate's Office	\$0.00
NYC.gov - Parks AW Management Services	\$0.00
NYC.gov - Parks Capital Projects	\$0.00
NYC.gov - Parks Central Forestry	\$497.43
NYC.gov - Parks Commissioner's Office	\$0.00
NYC.gov - Parks EEO	\$0.00
NYC.gov - Parks Freshkills Park	\$1,294.45
NYC.gov - Parks Labor Relations	\$7,813.65
NYC.gov - Parks MIS	\$1,894.46
NYC.gov - Parks Natural Resources	\$0.00
NYC.gov - Parks Planning & Development	\$242.29
NYC.gov - Parks Planning & Parklands	\$1,128.37
NYC.gov - Parks POP	\$309.57
NYC.gov - Parks Tree Census	\$2,005.17
NYC.gov - Parks Advocate's Office	\$0.00
NYC.gov - Queens Borough President	\$0.00
NYC.gov - Small Business Services	\$0.00
NYC.gov - Tax Commission	\$0.00
NYC.gov - Taxi and Limousine Commission	\$0.00
NYC.gov - Veterans Affairs	\$756.30
Monthly Total	\$912,001.84

B. Fast Fleet Car Sharing on City Owned Vehicles

The City's shares City owned vehicles through pooling technology called Fast Fleet. A breakdown of Fast Fleet units by agency is below. Also listed is the annual cost for implementing Fast Fleet technology. There is a monthly per vehicle charge for Fast Fleet.

Fast Fleet Sharing Units on City Cars		
	2015	2016
DEP	167	158
Parks	166	261
DOT	15	25
DOHMH	165	147
GrowNYC	6	6
DSNY	0	27
DCAS	78	83
Total	597	707

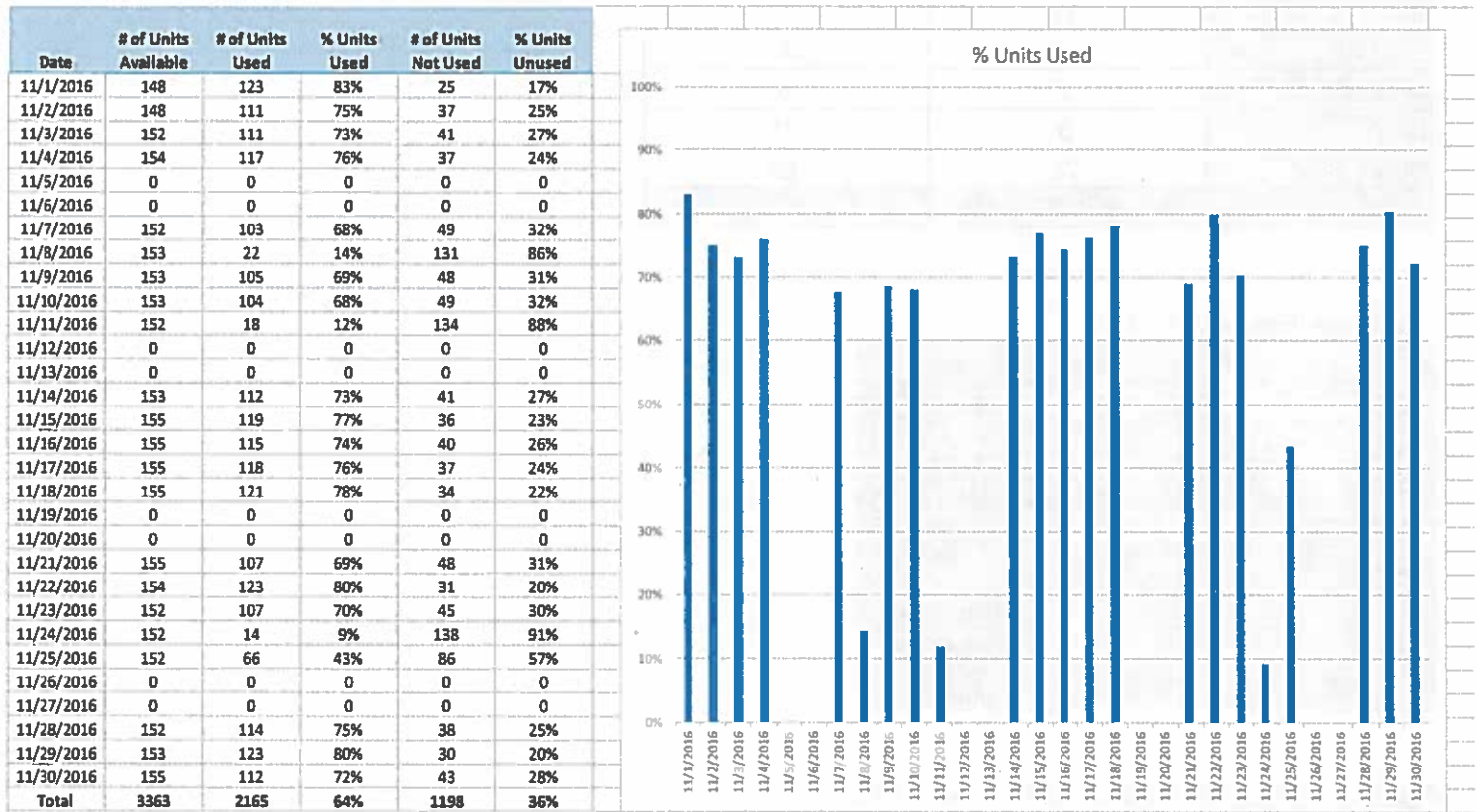
Fast Fleet Expenses, FY16

	Total
DEP	\$127,794.00
Parks	\$123,302.00
DOT	\$11,314.00
DOHMH	\$111,243.00
GrowNYC	\$4,211.00
DSNY	\$18,312.00
DCAS	\$52,754.00
Total	\$448,930.00

Fast Fleet Drivers, 1/25/17	No.
DEP	1,578
Parks	891
DOT	208
DOHMH	698
GrowNYC	49
DSNY	55
DCAS	432
Total	3,911

C. Sample Fleet Share Utilization Reporting

The fleet sharing system has enabled DCAS to develop new types of report to track daily utilization of City vehicles. An example of these reports is below.



D. DCAS Announcement on Nov. 29, 2016 of Citywide Shared EV Fleet

<http://www.nydailynews.com/new-york/city-orders-50-new-electric-vehicles-municipal-fleet-article-1.2891447>

Subject: DCAS ANNOUNCES NYC FLEET CONTRACT WITH GENERAL MOTORS (GM) FOR THE ELECTRIC BOLT

For Immediate Release: November 29, 2016

Cathy Hanson: chanson@dcas.nyc.gov (212) 386-0238

DCAS ANNOUNCES NYC FLEET CONTRACT WITH GENERAL MOTORS (GM) FOR THE ELECTRIC BOLT

New contract will help City achieve its goal of acquiring 1,000 EVs by the end of 2017

NEW YORK—The Department of Citywide Administrative Services (DCAS) today announced that the City has completed a contract with General Motors (GM) to procure the new, all-electric GM Chevrolet Bolt for use in the City's fleet. The new contract with GM will help the City reach its goal of acquiring 1,000 electric vehicles by the end of 2017, creating the largest municipal electric vehicle fleet in the nation. This is part of the City's goal to cut municipal vehicle emissions in half by 2025 and 80 percent by 2035, an aspect of Mayor de Blasio's OneNYC plan, which aims to create a more equitable, resilient and sustainable city.

The all-electric Bolt is larger than a traditional sedan and can operate for 238 miles on a single charge, providing the longest range to date of any electric vehicle in the City's fleet.

"As part of our OneNYC plan we are implementing 2,000 electric cars and reducing emissions in our City fleet," said **Mayor Bill de Blasio**. "We reached over 500 EVs after just one year and the GM Bolt will now play a pivotal role as we make a push for 1,000 by the end of 2017."

"A cleaner City fleet is an important step toward our ambitious and necessary goal of reducing greenhouse gas emissions 80 percent by 2050," said **Daniel Zarrilli, NYC's Senior Director for Climate Policy and Programs and Chief Resilience Officer**. "By expanding the City's fleet of electric vehicles in partnership with GM, New York City is continuing to lead by example as we deliver on our OneNYC goals of delivering a more sustainable, more equitable, and more resilient city."

"NYC already operates the nation's largest EV fleet with over 530 units," said **DCAS Commissioner Lisette Camilo**. "The Bolt will be an exciting addition to our growing zero emissions fleet."

"NYC was one of the first users of the GM plug in Volt and we've been following developments with the Bolt closely", said **NYC Chief Fleet Officer and DCAS Deputy Commissioner Keith T. Kerman**. "We are thrilled that the Bolt is here and proud to be one of the largest and earliest adopters."

NYC Clean Fleet is part of the Administration's goal to cut municipal vehicle emissions in half by 2025 – and 80 percent by 2035 – the largest such commitment of any U.S. city, making NYC Clean Fleet the most comprehensive and ambitious blueprint for municipal fleet sustainability in the nation. In addition, the City Council passed legislation sponsored by Council Member Costa Constantinides and Council Member Ydanis Rodriguez that would require the City to install at least 25 new electric vehicle charging stations in publicly accessible locations by March 1, 2018 as part of a pilot program.

The City also announced that it is placing its first order of 50 Bolts to be used as part of a new shared fleet initiative to be managed by the Department of Citywide Administrative Services (DCAS). The new units are expected to arrive in spring 2017 and will incorporate fleet sharing technology to enable use by multiple agencies. The Chevrolet Bolt EV includes advanced safety features with forward collision alert, low-speed forward automatic braking, and side blind zone alert with lane change alert. The vehicle is manufactured in the US at Lake Orion, Michigan.

Today's announcement coincides with the City's third annual Vision Zero Fleet Safety Forum at Queens Theatre in Flushing Meadows Corona Parks. As part of the forum, over 400 representatives of private and public fleets, non-profit advocacy groups, and fleet technology vendors come together to discuss ways to improve fleet safety and reduce collisions. The forum has helped launch a number of critical safety initiatives including the truck side-guard program and the fleet ban on use of hands-free devices while driving.

The Bolt joins the Nissan EV Leaf, Toyota Prius EV Prime, and Ford Fusion EV Energi in the NYC Fleet. **Council Member Costa Constantinides, Chair of the Council's Environmental Protection Committee**, said, "With our citywide Clean Fleet initiative and the largest municipal electric vehicle fleet in the nation, New York is leading the way on sustainability. This procurement of Chevy Bolts will help us achieve our emissions reduction goal. I look forward to working with Mayor de Blasio and DCAS Commissioner Camilo as we continue to make our city greener."

"The introduction of the Bolt into the city fleet is a big step toward achieving the City's emission reduction goals," said **Council Member Ydanis Rodriguez, Chair of the Committee on Transportation**. "We need to do all we can as a city to mitigate our impact on the environment as a city and the de Blasio Administration has positioned New York City as a global leader in this effort. With some of the most efficient electrical vehicles available on the market today playing a big role in the city fleet, New York City is putting our money where our mouth is as well as familiarizing New Yorkers with vehicles that can have a positive impact on our environment."

"The City's decision to feature the UAW built all-electric GM Chevrolet Bolt as a key piece of the campaign to reduce municipal vehicle emissions is very exciting," said **Julie Kushner, Director of United Auto Workers Region 9A**. "Once again Mayor de Blasio has shown leadership on two vital issues facing our country, climate change, and supporting good middle class jobs. Our members at the UAW-GM Orion Assembly plant in Michigan are proud to know that the cars they build will be making New York a cleaner and more livable city."

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4. Car sharing organizations

See Section 1 summary.

5. Impact on expenses to the City budget

In total, the City expended \$1.36 million for car and fleet share services in FY16. The agency breakdowns were provided above.

Car and fleet share has the capacity to reduce current costs for in-house fleet units as well as to offset some aspects of fleet expansion related to new programs and initiatives. OMB's 2016 November plan calls for a Citywide Fleet Optimization initiative to save \$34 million over three years, with car and fleet share a core of the initiative.

The details of the plan are below.

CITYWIDE SAVINGS PROGRAM

Description	City Personnel Plan as of 8/30/18 Increase/(Decrease)	(City Funds In 000's)			
		2017	2018	2019	2020
Citywide Savings Initiatives					
<u>Citywide Fleet Optimization.</u> Reduce the size of the city's fleet and the number of vehicles rented through expansion of citywide car sharing (FastFleet), and accelerated review of underutilized city vehicles that can be transferred to those agencies with new vehicle needs or retired.		-	(10,000)	(13,000)	(11,000)
<u>Reduction in paper checks.</u> Reduction in the number of paper checks circulating by addressing vendor payments, increasing the number of employees paid via direct deposit and eliminating inter and intra agency checks.		-	(1,000)	(2,000)	(3,000)
<u>Savings to be achieved from a color printing cap.</u> Savings to be achieved from a color printing cap.		-	(1,000)	(1,000)	(2,000)
Subtotal:		-	(12,000)	(16,000)	(16,000)

6. Fleet reduction

In 2012 and 2013, the City reduced approximately 10% of the non-emergency light duty fleet. This fleet reduction was tied to the introduction of car and fleet share. A list of units is below.

AGENCY	NUMBER REDUCED AND AUCTIONED
ACS	9
CCRB	2
CME	1
CONS	1
DBS	1
DCAS	10
DDC	10
DEP	60
DHS	13
DOB	24
DOC	3
DOE	30
DOHMH	22
DOI	2
DOITT	2
DOT	62
DPR	51
DSNY	56
DYS	1
FINA	1
FIRE	23
HPD	27
HRA	18
LAW	1
NYPD	10
PLAN	1
PROB	7
TLC	1
Other	3
TOTALS	452

Local law 41 of 2015 calls for a 2% reduction in non-emergency light duty units in CY2016. The law exempts emergency units and also enforcement and inspection units as well as units tied to approved new need programs and initiatives. The total number of impacted fleet units is currently estimated at 2,104. This is the first time that certain of these categories, especially the enforcement and inspection designation, have been tracked independently in the Fleet Management System. DCAS is still reviewing agency submissions for these classifications and expects to make some revisions to the plan for year 1 as we implement year 2.

DCAS is implementing a 42 vehicle citywide fleet reduction tied to Year 1 in the law. The specific vehicles that were auctioned in compliance with Year 1 are listed below and reductions to the Mayoral approved fleet size are being implemented. Adjustments based on review of the agency classifications will be implemented as part of the Year 2 implementation of the law. Agencies are also being instructed to eliminate by June 30, 2017 any separate backlogs for delivering light duty vehicles to DCAS for auction.

Model Year	Make	Model	VIN	Auction Date	Reduction Unit
2002	Toyota	Prius	JT2BK12U520044385	6/7/2016	Reduction
2004	Toyota	Prius	JTDKB22U240058213	12/2/2016	Reduction
2008	Ford	Escape Hybrid	1FMCU59H28KA16025	9/2/2016	Reduction
2004	Toyota	Prius	JTDKB22U640057761	9/16/2016	Reduction
2005	Toyota	Prius	JTDKB22UX53064745	10/28/2016	Reduction
2005	Toyota	Prius	JTDKB22U153064164	9/23/2016	Reduction
2005	Toyota	Prius	JTDKB22U953064848	9/30/2016	Reduction
2010	Nissan	Altima	1N4CL2A2P2A C169342	3/22/2016	Reduction
2004	Toyota	Prius	JTDKB22U640057419	10/14/2016	Reduction
2008	Ford	Escape Hybrid	1FMCU59H88KA41964	9/2/2016	Reduction
2008	Toyota	Prius	JTDKB20U983344308	5/13/2016	Reduction
2012	Chevrolet	Impala	2G1WD5E36C1280247	9/16/2016	Reduction
2012	Chevrolet	Impala	2G1WD5E34C1281655	9/9/2016	Reduction
2012	Chevrolet	Impala	2G1WD5E30C1280535	9/29/2016	Reduction
2003	Toyota	Prius	JT2BK12UX30073432	5/31/2016	Reduction
2005	Honda	Civic Hybrid	JHMES96645S018995	6/17/2016	Reduction
2007	Toyota	Prius	JTDKB20U477622619	6/21/2016	Reduction
2007	Toyota	Prius	JTDKB20U077090382	12/6/2016	Reduction
2010	Toyota	Prius	JTDKN3DUXA0001442	6/21/2016	Reduction
2003	Ford	Focus	1FAFP33P03W202375	9/23/2016	Reduction
2007	Toyota	Prius	JTDKB20U477649495	11/18/2016	Reduction
2007	Toyota	Prius	JTDKB20U377090084	12/14/2016	Reduction
2007	Toyota	Prius	JTDKB20U577650851	6/10/2016	Reduction
2007	Toyota	Prius	JTDKB20U673260865	8/12/2016	Reduction
2005	Chrysler	Town&Country	1C4GP45R05B431426	12/15/2016	Reduction
2007	Toyota	Prius	JTDKB20U977609705	12/16/2016	Reduction
2008	Toyota	Prius	JTDKB20U687784026	7/28/2016	Reduction
2005	Ford	Crown Victoria	2FAFP72W35X148058	9/23/2016	Reduction
2006	Toyota	Prius	JTDKB22U467067084	10/7/2016	Reduction
2006	Toyota	Prius	JTDKB22U363143451	10/21/2016	Reduction
2007	Toyota	Prius	JTDKB20U677649112	9/16/2016	Reduction
2008	Toyota	Prius	JTDKB20U387780189	12/2/2016	Reduction
2009	Toyota	Prius	JTDKB20U797876943	10/11/2016	Reduction
2009	Honda	Civic	1HGFA46559L001322	10/21/2016	Reduction
2005	Ford	Escape Hybrid	1FMYU96H95KD29960	9/30/2016	Reduction
2003	Chevrolet	S10	1GCCS19H838180131	11/4/2016	Reduction
2009	Toyota	Prius	JTDKB20U793504039	12/20/2016	Reduction
2009	Toyota	Prius	JTDKB20U593503987	9/27/2016	Reduction
2009	Toyota	Prius	JTDKB20U593502032	12/20/2016	Reduction
2002	Toyota	Prius	JT2BK18UX20050030	6/17/2016	Reduction
2005	Honda	Civic Hybrid	JHMES96655S014180	9/16/2016	Reduction
2007	Toyota	Prius	JTDKB20U877609758	10/28/2016	Reduction