Consolidated Plan 2015 One-Year Action Plan



Bill de Blasio Mayor, City of New York

Carl Weisbrod

Director, Department of City Planning





Effective as of December 16, 2016

2015 One-Year Action Plan

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nyc.gov/planning

DCP# 16-02

The City of New York

2015 CONSOLIDATED PLAN

December 16, 2016

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ONE-YEAR ACTION PLAN (AP-)

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Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of New York has based its five year Anticipated Resources projections for its four formula entitlement funded programs (CDBG, HOME, ESG, and HOPWA) on the premise that the funding levels for Consolidated Plan Programs Years 2016 through 2019 will be the same as the City expects to receive for the 2015 Consolidated Plan Program Year (Flat-level Funding).

It is important to note the 2011 Housing Vacancy Survey (HVS) housing conditions data (overcrowding, housing quality, and rent burden), the homeless populations, and persons living with HIV/AIDS data described in the previous Needs Assessment (NA-) and Market Analysis (MA-) sections represent the City of New York's actual housing needs in terms the creation, rehabilitation and retention of affordable housing and supportive housing.

It addition, it is not prudent to attempt to predict future Congressional appropriations for HUD formula entitlement programs, and therefore, the level of accomplishment that would be achieved through the expenditure of the future (unrealized) federal monies. Congress may reduce its appropriation to HUD in one or all of the years covered by this Strategic Plan. As a result, the City's projected Goals described in section SP-45, Goals Summary, may not be totally accomplished.

Lastly, while the City has made progress in addressing its priority needs, the level of its existing needs cannot be totally remedied within the next five years without a substantial increase in the level of federal funds appropriated to HUD by Congress.

With regards to the (one-year) expected resources as described in 2015 Action Plan (AP-) sections AP-15, Expected Resources, and AP-20, Annual Goals and Objectives, specific priorities for funds budgeted reflect the outcome of the City Charter mandated budget process that began with community board consultations in September 2013 and ended with adoption of the budget by the City Council the in June 2014. These specific allocations reflect consensus on the need to achieve the City's annual goals. Funds in the Action Plan originally budgeted in City Fiscal Year 2015 (which began on July 1, 2014) are subject to reallocation in the budget process for CFY16 (July 1, 2015). Please note that the projections in the tables should be considered as such. In no event should these initial estimates be misconstrued as a firm commitment on the part of the City to allocate these funds in the exact manner specified. If there are substantial changes, an amendment to the Consolidated Plan will be provided as described in the Citizen Participation Section.

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Anticipated Resources

AP-Table 1 - Expected Resources – Priority Table

Program	Source	Uses of Funds	Ex	pected Amoun	t Available Year	1	Expected Amount	Narrative Description
	of Funds	of Funds	Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Available Reminder of ConPlan \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	152,405,592	37,959,785	33,494,623	223,860,000	895,440,000	Expected Remainder Amount is calculated at \$Year1 x 4 years.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	52,128,435	0	0	52,128,435	208,513,740	The City cannot be certain what funding HUD will award in the next four years (2016- 2019). Therefore, we estimate that in each of these years the City will receive funding equal to 2015. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is the Year 1 entitlement grant allocation times four (4).
HOPWA	public - federal	Permanent housing in facilities	47,036,978	0	0	47,036,978	188,147,912	Expected remainder amount is calculated at \$Year1 x 4 years.

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		Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA						
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re- housing (rental assistance) Rental Assistance Services Transitional housing	13,600,063	0	0	13,600,063	54,400,252	Expected Remainder Amount is calculated at \$Year1 x 4 years.
Competitive McKinney- Vento Homeless Assistance Act	public - federal	Permanent housing in facilities Supportive services Transitional	114,136,681	0	0 TY OF NEW YOF	114,136,681	456,546,724	Annual allocation was determined from awarded Tier 1 and Tier 2 for FY2013 Competition grants and the 2013 Planning Grant. Expected

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inder Amount is						housing Other		
ated at \$Year1 x 4						Other		
ow income housing edit is a means by hthe federal mment provides	50,000,000	12,500,000	0	0	12,500,000	Acquisition Multifamily rental new construction	public - state	LIHTC
ng, indirectly, for onstruction and vilitation of low- ne housing. opers (and their tors,) who build opments or rebuild ngs and rent to a fied percentage of ncome tenants, ve a credit against federal income . By federal statue, le projects must t at minimum 20 nt of the units to sholds earning less 50 percent of the an income or in York City at least						Multifamily rental rehab		
rcent of its units to cholds earning less 60 percent of the an. There are two of tax credits, 4% and the more ble 9% credits. The								
eh 50 ar Yo c 60 ar c s		<u>к</u>	Y OF NEW YOF	THE CIT		onsolidated Plan	C	

to projects that are financed through private activity bonds while the 9% credits that are awarded through a competitive process. To obtain 9% credits developers must apply to the state housing agency in which their project is located, which decides which projects will receive the limited pool of tax credits allocated to their state. The State of New York delegates a portion of its allocation authority to the New
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York delegates a portion of its allocation
of its allocation
authority to the New
York City Department of
Housing Preservation
and Development. HPD
received approximately
\$12.5 million in 2015
credit authority to be
allocated during the
2014 funding round.
Since the State Division
of Housing and
Community Renewal
can allocate credits to
projects in New York
City as well as
AP-5
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		throughout the rest of
		the State, additional
		projects may receive
		credits besides those
		allocated by HPD.HPD
		has an Allocation Plan
		that specifies the
		criteria used to select
		projects for allocation.
		Points are awarded to
		those projects based on
		the degree to which
		they satisfy criteria such as amount of subsidy
		required, sponsorship by non-profit
		organizations, and
		housing those with very
		low income, and the
		homeless. Any
		developer can compete
		for tax credits available,
		and credits are awarded
		on a competitive basis,
		so it is impossible to
		know in advance which
		projects will receive
		credits in a given year.
		In practice, most low-
		income housing projects
		in New York City require
		not only tax credits but
		also additional public
		funds, such as low
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					interest loans provided
					by the City. Among the
					programs likely to utilize
					the tax credit as a
					funding source in
					calendar year 2015 are
					the Supportive Housing
					Loan Program, Third
					Party Transfer, Multi-
					Family Participating
					Loan Program, HUD
					Multi-Family, Low
					Income Program and
					Participation Loan
					Program (PLP). Typically,
					HPD's tax credit
					allocations help fund
					rehabilitation or
					construction of
					approximately 1,000
					low-income units per
					year. For calendar year
					2015 HPD anticipates
					these aforementioned
					programs will be
					applying to provide the
					same amount of units
					sought in 2014.New
					York City cannot be
					certain what funding
					New York State will
					award the City in the
					next four years (2016-
					2019). Therefore, we
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								these years the City will receive funding equal to 2015. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is the Year 1 credit allocation times four (4).
Section 8	public - federal	Rental Assistance	401,625,000	0	0	401,625,000	1,606,500,000	Actual FFY2015 amounts are pending HUD announcements (as of 02/25/15). HPD projects continued funding annually of \$386M. Furthermore, HPD projects supplementary annual funding of \$14M. The total projected amount is \$401M.
Other	private	Homeowner rehab	156,000	0	0	156,000	604,000	Neighborhood Housing Services (NHS) is a nationwide nonprofit organization. The aim of the program is to support neighborhood revitalization through housing preservation. NHS of New York City and its divisional offices provide below-market- rate interest financing to low- and moderate-

					income homeowners for
					the moderate
					rehabilitation of one- to
					four-family houses. A
					Revolving Loan Fund
					(RLF) has been
					established through
					prior years' CDBG
					allocations. The loan
					fund only consists of
					program income in the
					form of loan
					repayments and interest
					from notes receivable.
					The program is not
					receiving a new
					allocation in 2015. The
					balance of the revolving
					loan fund on 6/30/2015
					was \$81,720. Program
					income during 2015 is
					projected to be \$74,436.
					The revolving loan fund
					balance and program
					income (\$156,156
					rounded to \$156,000)
					will be used to fund new
					loans and administrative
					costs during 2015.
					Through this program,
					NHS operates a variety
					of loan programs, which
					are described below.
					The standards for these
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			[[]	1	and are approved by
					bans are approved by
					he Department of
					lousing Preservation
					nd Development. A)
					imergency Repair
					oans: loans not
					exceeding \$10,000 that
				a	re needed to correct an
				i	mmediate threat to the
				ł	ealth and safety of the
				c	occupants of the subject
				k	ouilding or to perform
				le le	ead paint remediation
				a	nywhere in New York
				0	City. B) Revolving Loan
				F	und (RLF) Core Loans:
				le le	oans made to
				t	orrowers citywide. In
				c	order to qualify for a
				le le	oan the borrower's
				a	innual income must be
				a	t or below 80% of the
				A	Area Median Income,
					urrently \$69,050 for a
					amily of four.
					, Iomeowners may
					orrow up to \$30,000
					er dwelling unit. NHS
				-	llso leverages CDBG
					unds with private funds
					n order to maximize the
					productivity of the RLF
					Core Loan Program. C)
					lome Improvement
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Program (HIP) Option
Loans: Homeowners
who have been turned
down for a City-
sponsored Home
Improvement Loan due
to their insufficient
income or credit history
are eligible to apply.
Homeowners may
borrow a maximum of
\$30,000 at below-
market rates.
Additionally, the
borrowers' annual
income must be at or
below 80% of the Area
Median Income. The
main office of NHS is
located at 307 West
36th Street in
Manhattan (phone: 212-
519-2500).
Neighborhood offices
are located at the
following locations:
1451 East Gun Hill Road,
Bronx; 848 Concourse
Village West, Bronx;
2806 Church Avenue,
Brooklyn; and 60-20
Woodside Avenue,
Queens.

Other	public -	Homeowner	4,213,876,000	0	0	4,213,876,00	0	
	federal	rehab				0		
		Housing						
		Public						
		Improvements						
		Public Services						

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HPD City Funds -- Calendar 2015

HPD Capital matching Federal Funds

HPD's total capital budget for calendar year 2015 from all funding sources (including HUD) is approximately \$667,710,000. Of that amount \$574,180,000 comes from the City. Of the City funds, \$**375,094,000** is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining \$199,086,000 of City funds are used in programs that do not receive Federal funds.

The City uses a portion of this \$375,094,000 figure to meet its 12.5% requirement to match HOME funds, in addition to using the appraised value of tax exemptions. The latest full year for which match data are available indicate that the City's match was \$83,568,277 as reported in the FY 2013 Match Report, published in the 2013 Consolidated Plan Annual Performance Report (APR). The City thus exceeded the 12.5% minimum, all of which was calculated as the cash value of Capital funds. Estimates for next year's match amount and the portion constituting the cash value of Capital funds are not available at this time.

HPD Expense matching Federal Funds

HPD's total expense budget for calendar year 2015 from all funding sources (including HUD) is approximately \$555,324,370. Of that amount approximately \$79,556,815 comes from the City (tax levy, Inter-Fund Agreement (IFA), and Intra-City). Of the City funds, approximately **\$41,608,396** is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining approximate \$37,948,419 of City funds are used in programs that do not receive Federal funds.

HPD Capital without Federal Funds

In Calendar Year 2015, HPD expects to budget approximately \$199,086,000 in programs that receive no Federal funds.

HPD Expense without Federal Funds

In Calendar Year 2015 HPD expects to budget approximately **\$37,948,419** in programs that receive no Federal funds.

HPD Capital and Expense

As the primary housing agency in the City of New York, HPD has used both City capital and tax levy funds to develop housing programs to address the needs of low-and moderate-income households. Although the funds received from the federal government are an essential element in the City's housing policy, HPD has created over 10 housing programs with no direct federal funds for the purposes of increasing housing production and maintaining the existing housing stock through the following activities: new construction, substantial and moderate rehabilitation, code enforcement, operating and maintenance costs, planning and administration, homeless prevention, infrastructure improvements, public service

improvements, homeless assistance, rental assistance and other activities.

Non-federally funded HPD Programs

- Arverne Urban Renewal Area (URA)
- Edgemere URA
- Home Improvement Program (HIP)
- Housing Education Program (HEP)
- Inclusionary Housing Program
- Melrose Commons URA
- Nehemiah Gateway Estates at Spring Creek
- New York City Partnership New Homes /New Foundations Program
- Senior Citizen Home Assistance Program (SCHAP)
- Neighborhood Housing Services Loan Program (NHS)
- Taxable "80/20" Program
- Tenant Support Services
- Urban Renewal Associated Costs
- Multifamily Homeownership Program
- Multifamily Rental Mod/Mid
- NYCHA Program
- Queens West / Hunters Point South
- Small Homes Large Sites
- Small Homes Scattered Sites
- Small Homes NYCHA Program
- Year 15/Low-Income Housing Tax Credit Program (LIHTC)
- Mortgage Assistance Program
- West Bushwick URA
- Broadway Triangle URA

Emergency Solutions Grant Matching Funds

The City of New York provides a dollar for dollar match to the ESG award through City Tax Levy funds. In addition to the required matching funds, the City of New York provides additional City Tax Levy expense and capital funds that are used for family facilities and for overall agency administration. DHS also receives funding through Federal Temporary Assistance to Needy Families (TANF) and Homeless Assistance Funds from the State of New York, which are used for both single adult and family facilities and programs. A combination of all funding sources is dedicated to addressing the needs of homeless single adults and families and overall agency administration.

HOPWA Matching Funds

The City of New York invests in affordable and decent housing for low-income PLWHA. This commitment is evidenced by the fact that in 2014, for every HOPWA dollar spent, the City leveraged \$8.54 for a total of \$413,567,653. HOPWA dollars were combined with other federal resources, as well as State and City funding, to support HIV/AIDS housing and other services. HASA used City Tax Levy and matching State and federal dollars to fund case management and housing services as well as medical assistance, homecare, and homemaking services. HOPWA funds distributed to community-based organizations by

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DOHMH augmented City and State-funded services to persons with mental illness and HIV/AIDS. Almost all of the programs funded through DOHMH received in-kind and donations from the community based organizations providing their HOPWA-funded services.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

NOTE - THE FOLLOWING PERTAINS TO THE 2015 CONSOLIDATED PLAN PROGRAM YEAR ONLY:

HUD has informed the City that \$2,072,661 of its \$153,438,038 Federal Fiscal Year 2015 CDBG grant is from funds recaptured from other cities and may be subject to litigation. Therefore, these funds may not be made available to the City. In the event that reallocated funds are not received in 2015, all proposed activities' 2015 budgets will be maintained at the estimated funding levels through the use of program income receipts as they are received throughout the course of the program year, including but not limited to proceeds from the sale of urban renewal properties.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

AP-Table 2 – Goals Summary

Sort	Goal Name	Start	End	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year				_	
1	Independent	2015	2019	Public Housing		Administration - CDBG	CDBG:	Public service activities
	living for the			Non-Homeless		Public Housing	\$675,000	other than
	elderly and			Special Needs				Low/Moderate Income
	disabled							Housing Benefit: 4624
								Persons Assisted
2	Increase	2015	2019	Non-Homeless		Administration - CDBG	CDBG:	Rental units
	accessible hsg			Special Needs		Housing - Privately-	\$203,000	rehabilitated: 2
	for people					Owned		Household Housing Unit
	w/disabilities							Homeowner Housing
								Rehabilitated: 0
								Household Housing Unit
3	Make the City	2015	2019	Non-Homeless		Administration - CDBG	CDBG:	Public service activities
	more livable for			Special Needs		Non-Housing	\$144,000	other than
	ppl					Community		Low/Moderate Income
	w/disabilities					Development/Public		Housing Benefit: 288554
						Services		Persons Assisted
4	Prevent long-	2015	2019	Homeless		Administration - CDBG	CDBG:	Homeless Person
	term					Homelessness -	\$14,781,000	Overnight Shelter: 3390
	displacement					Emergency Shelter		Persons Assisted
	and							
	homelessness							
5	Reduce housing	2015	2019	Fair Housing		Administration - CDBG	CDBG:	
	discrimination					Housing - Fair Housing	\$347,000	

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6	Perform housing market analysis	2015	2019		Administration - CDBG Housing - Planning	CDBG: \$12,746,000	
7	Rapid Re- housing (ESG)	2015	2019	Homeless	Rapid Re-housing ESG Veterans Homelessness - ESG	ESG: \$272,001	Tenant-based rental assistance / Rapid Rehousing: 280 Households Assisted
8	Create Affordable Housing - New Construction	2015	2019	Affordable Housing	Housing - New Construction	HOME: \$40,915,587	Rental units constructed: 431 Household Housing Unit
9	Return foreclosed housing to private ownership	2015	2019	Affordable Housing	Administration - CDBG Housing - Affordable Housing	CDBG: \$21,478,000	Housing Code Enforcement/Foreclosed Property Care: 2592 Household Housing Unit
10	Reduce homelessness among low- income PLWHA	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$47,036,978	Housing for People with HIV/AIDS added: 33624 Household Housing Unit
11	Increase housing stability among low-income PLWHA	2015	2019	Affordable Housing Non-Homeless Special Needs	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$47,036,978	Housing for People with HIV/AIDS added: 33624 Household Housing Unit
12	Promote access to care among low-income PLWHA	2015	2019	Affordable Housing Non-Homeless Special Needs	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$47,036,978	Housing for People with HIV/AIDS added: 33624 Household Housing Unit

13	Prevent	2015	2019	Affordable		Housing - HOME	HOME:	Tenant-based rental
	Displacement			Housing		Tenant-Based Rental	\$3,000,000	assistance / Rapid
	and Reduce Cost			C C		assistance		Rehousing: 210
	Burdens-TBRA							Households Assisted
14	Create New	2015	2019	Affordable		Housing -	HOME:	Direct Financial
	Homeownership			Housing		Homeownership	\$3,000,000	Assistance to
	Opportunities-					assistance		Homebuyers: 200
	Downpymnt					(Downpayment)		Households Assisted
15	Preserve and	2015	2019	Private	Code Enf. Mott	Administration - CDBG	CDBG:	Rental units
	improve			Housing	Haven/Hunts Point Bx	Housing - Privately-	\$90,253,000	rehabilitated: 60251
	occupied private				Code Enf. Morrisania	Owned		Household Housing Unit
	housing				/East Tremont Bx			Housing Code
					Code Enf. Highbridge			Enforcement/Foreclosed
					/South Concourse Bx			Property Care: 885000
					Code Enf. University			Household Housing Unit
					Heights/Fordham Bx			
					Code Enf. Kingsbridge			
					Heights/Mosholu Bx			
					Code Enf. Riverdale			
					/Kingsbridge Bx			
					Code Enf. Soundview			
					/Parkchester/Throggs			
					Neck/Co-op City Bx			
					Code Enf. Pelham			
					Parkway Bx			
					Code Enf.			
					Williamsbridge			
					/Baychester Bx			
					Code Enf. Williamsburg			
					/Greenpoint/Bedford			
					Stuyvesant Bk			
					Code Enf. Bushwick Bk			
					Code Enf. East New			
					York/Starrett City Bk			
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					Code Enf. Park Slope /Carroll			
					Gardens/Sunset Park			
					Bk			
					Code Enf. North Crown			
					Heights/Prospect			
					Heights Bk			
					Code Enf. South Crown			
					Heights Bk			
					Code Enf. Borough			
					Park Bk			
					Code Enf. Flatbush			
					/Sheepshead Bay			
					/Gravesend Bk			
					Code Enf. Brownsville			
					/Ocean Hill Bk			
					Code Enf. Lower East			
					Side/Chinatown Mn			
					Code Enf. Morningside			
					/Hamilton Heights Mn			
					Code Enf. Central			
					Harlem Mn			
					Code Enf. East Harlem			
					Mn			
					Code Enf. Washington			
					Heights /Inwood Mn			
					Code Enf. Jamaica Qn			
					Code Enf. Rockaways			
					Qn Code Enf. East Flatbush			
					Bk			
16	Homeless	2015	2019	Homeless		Homeless Prevention -	ESG:	Homelessness
	Prevention	2013	2015			ESG	\$2,176,010	Prevention: 2500
	(ESG)					200	<i>42,17,0,010</i>	Persons Assisted
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					Veterans Homelessness - ESG	
17	Provide enrichment activities to low/mod areas	2015	2019	Non-Housing Community Development	Administration - CDBGCDBGNon-Housing\$5,598,00CommunityDevelopment/PublicServicesServices	
18	Provide safe, accessible senior centers	2015	2019	Non-Housing Community Development	Administration - CDBGCDBGNon-Housing\$1,919,00CommunityDevelopment/Pub.FacilitiesFacilities	,
19	Promote justice for victims of crime and abuse	2015	2019	Non-Housing Community Development	Administration - CDBGCDBGNon-Housing\$3,246,00CommunityDevelopment/PublicServicesServices	
20	Reduce discrimination and promote diversity	2015	2019	Non-Housing Community Development	Administration - CDBGCDBGHousing - Fair Housing\$2,639,00Non-HousingCommunityDevelopment/PublicServices	
21	Reduce homelessness	2015	2019	Homeless	Administration - CDBGCDBGHomelessness -\$4,098,00Emergency ShelterHomelessness -Homelessness -Outreach (ESG-CDBGCOMBINED)	
22	Provide recreational	2015	2019	Non-Housing Community Development	Administration - CDBGCDBGNon-Housing\$1,536,00Community\$1,536,00	

	activities for low/mod people				Development/Public Services		Housing Benefit: 16834915 Persons Assisted
23	Provide community green space through gardens	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$744,000	
24	Promote community development through planning	2015	2019	Affordable Housing Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Plannin g	CDBG: \$15,611,000	
25	Homeless Outreach (ESG)	2015	2019	Homeless	Chronic Homelessness - ESG Homelessness - Outreach (ESG-CDBG COMBINED) Veterans Homelessness - ESG	ESG: \$952,004	
26	Emergency Shelter & Essential Services (ESG)	2015	2019	Homeless	Chronic Homelessness - ESG Emergency Shelter and Essential Services - ESG Veterans Homelessness - ESG	ESG: \$9,520,044	
27	Recover and rebuild after Hurricane Sandy	2015	2015	Affordable Housing Public Housing Homeless Non-Housing	Community Development Block Grant/Disaster Recovry	CDBG-DR: \$4,500,000,0 00	

				Community Development			
28	Provide day care services to low/mod households	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$2,963,000	Public service activities other than Low/Moderate Income Housing Benefit: 256 Persons Assisted
29	Maintain habitability for elderly homeowners	2015	2019	Non-Homeless Special Needs	Administration - CDBG Housing - Privately- Owned	CDBG: \$362,000	Public service activities other than Low/Moderate Income Housing Benefit: 1850 Persons Assisted
30	Increase capacity of local arts organizations	2015	2019	Non-Housing Community Development	Administration - CDBG Non-housing Community Development/Capacit y Bldg	CDBG: \$286,000	Other: 12 Other
31	Preservation of historic buildings and areas	2015	2019	Non-Housing Community Development	Administration - CDBG Housing - Residential Historic Preservation Non-Housing Community Development/Plannin g Non-housing Community Development/Non- ResiHistPrsr	CDBG: \$668,000	Facade treatment/business building rehabilitation: 1 Business Homeowner Housing Rehabilitated: 5 Household Housing Unit
32	Revitalize the Bronx River and the adjacent area	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$199,000	Public service activities other than Low/Moderate Income Housing Benefit: 211000 Persons Assisted

33	Provide safe	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Public Facility or
	learning			Community	Non-Housing	\$4,500,000	Infrastructure Activities
	environment in			Development	Community		other than
	City schools				Development/Pub.		Low/Moderate Income
					Facilities		Housing Benefit: 106950
							Persons Assisted
34	Improve	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Other: 2682 Other
	sanitary			Community	Non-Housing	\$19,975,000	
	conditions			Development	Community		
	throughout the			Vacant Lots	Development/Plannin		
	City				g		
					Non-housing		
					Community		
					Development/Interim		
					Assist		
35	Reduction of	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Buildings Demolished: 0
	blighted			Community	Non-Housing	\$4,259,000	Buildings
	properties			Development	Community		
					Development/Clearan		
					се		
36	Improve literacy	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Public service activities
	of low-skilled			Community	Non-Housing	\$1,561,000	other than
	adults			Development	Community		Low/Moderate Income
					Development/Public		Housing Benefit: 1730
					Services		Persons Assisted
37	Facilitate small	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Businesses assisted:
	business			Community	Non-Housing	\$567,000	5614 Businesses
	development			Development	Community		Assisted
	and growth				Development/Eco		
					Development		
38	Revitalize	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Businesses assisted: 11
	commercial			Community	Non-Housing	\$2,185,000	Businesses Assisted
				Development	Community		

	districts in low/mod areas					velopment/Eco velopment		
39	Reduce hunger	2015	2019	Non-Housing Community Development	Non- Com Deve Facil Non- Com	n-Housing nmunity relopment/Pub. ilities n-Housing nmunity	CDBG: \$7,714,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 43018 Persons Assisted
					Deve Serv	elopment/Public vices		Public service activities other than Low/Moderate Income Housing Benefit: 170400 Persons Assisted

Goal Descriptions

1	Goal Name	Independent living for the elderly and disabled
	Goal Description	Continue to promote long-term, community-based residential options with supportive services for the elderly and people with
		disabilities who need help with daily living activities, housekeeping, self-care, social services, and other assistance in order to continue to live independently in the community.
2	Goal Name	Increase accessible hsg for people w/disabilities
	Goal Description	Continue to fund the removal of architectural barriers in rental dwellings and owner-occupied residences, thereby helping people with disabilities to remain in their homes and to maintain their independence.
3	Goal Name	Make the City more livable for ppl w/disabilities
	Goal Description	Provide outreach and technical assistance to people with disabilities, landlords, tenants, and advocates in the areas of housing
		and housing rights.
4	Goal Name	Prevent long-term displacement and homelessness
	Goal Description	Provide emergency relocation services to tenants displaced as a result of unsafe building conditions.
5	Goal Name	Reduce housing discrimination
	Goal Description	Prevent discrimination in housing by providing fair housing counseling services, education, and assistance to effectuate
		compliance in the public and private housing markets.
6	Goal Name	Perform housing market analysis
	Goal Description	Assist in housing preservation through comprehensive housing market analysis.
		Consolidated Plan THE CITY OF NEW YORK AP-24

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7	Goal Name	Rapid Re-housing (ESG)
	Goal Description	Funds will be used to ensure that shelter is a short-term solution to a housing crisis by rapidly re-housing families and
		individuals. ESG funded RRH includes case management and housing placement services.
8	Goal Name	Create Affordable Housing - New Construction
	Goal Description	Use HOME Program funds to increase supply of decent, affordable multi-family rental housing for income-eligible New
		Yorkers, particularly for those with special needs.
9	Goal Name	Return foreclosed housing to private ownership
	Goal Description	Use CDBG funds to maintain and then City funds to rehabilitate and return the stock of City-owned buildings to a range of
		responsible private owners in order to improve living conditions in these buildings while maintaining affordability for very low-
		, low-, and moderate-income tenants.
10	Goal Name	Reduce homelessness among low-income PLWHA
	Goal Description	The City will use HOPWA funds to reduce homelessness among low-income for persons living with HIV/AIDS (PLWHA) through
		the provision of supportive housing, rental assistance, and housing information services.
11	Goal Name	Increase housing stability among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS (PLWHA) not only gain stable housing
		but they maintain that housing stability through the provision of support services and supportive housing.
12	Goal Name	Promote access to care among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS access and receive primary care to
		help improve health outcomes.
13	Goal Name	Prevent Displacement and Reduce Cost Burdens-TBRA
	Goal Description	Use HOME Program funds to Ensure Affordability for the Purpose of Providing Decent Affordable Housing.
14	Goal Name	Create New Homeownership Opportunities-Downpymnt
	Goal Description	Use HOME Program funds to Assist First-Time Homebuyers to Afford Downpayment Expense.
15	Goal Name	Preserve and improve occupied private housing
	Goal Description	Preserve and improve the existing supply of occupied privately-owned housing.
16	Goal Name	Homeless Prevention (ESG)
	Goal Description	Funds will be used to prevent adult families and individuals at-risk of homelessness from entering shelter. Services will include
		family or tenant/landlord mediation, household budgeting, emergency rental assistance, and benefits advocacy.
17	Goal Name	Provide enrichment activities to low/mod areas
	Goal Description	Provide comprehensive community development services to residents in low- and moderate-income areas through academic
		enhancement, recreational, cultural, and substance abuse prevention programs.
18	Goal Name	Provide safe, accessible senior centers
	Goal Description	Improve the quality of life for senior citizens through the rehabilitation of senior centers.

19	Goal Name	Promote justice for victims of crime and abuse
	Goal Description	Assist crime victims through counseling, document replacement, court services, shelter referrals, and other services.
20	Goal Name	Reduce discrimination and promote diversity
	Goal Description	Prevent and address discrimination based on race, creed, color, national origin, sex, marital status, age, disability, lawful
		occupation, sexual orientation, familial status, lawful source of income, alienage, and citizenship status by enforcing the laws
		that prohibit such discrimination. Strengthen neighborhoods by fostering positive inter-group relations among residents of
		diverse racial, ethnic, and religious backgrounds.
21	Goal Name	Reduce homelessness
	Goal Description	Support operations of adult and family shelters and drop-in centers at which homeless persons receive services to help them
		return to self-sufficiency as soon as possible.
22	Goal Name	Provide recreational activities for low/mod people
	Goal Description	Provide recreational services to low- and moderate-income people by funding staff to coordinate and manage programs at
		park facilities.
23	Goal Name	Provide community green space through gardens
	Goal Description	Create, improve, and maintain neighborhood gardens.
24	Goal Name	Promote community development through planning
	Goal Description	Perform citywide comprehensive community development planning to help formulate long-term development and policy
		objectives for the City.
25	Goal Name	Homeless Outreach (ESG)
	Goal Description	Funds will be used to invest in proven strategies to reduce the number of homeless individuals on the streets. Activities will
		include canvassing for clients, engaging clients, accessing or providing emergency and crisis intervention services, assessing
		clients, crisis intervention counseling, case management, providing access to any available entitlements, benefits, housing or
		other resources, direct provision of and/or referrals and linkages to health and/or mental health services, and transportation
		of clients. There will be a specific focus on homeless veterans and chronically homeless individuals.
26	Goal Name	Emergency Shelter & Essential Services (ESG)
	Goal Description	Funds will be used to support the operations of adult and family shelters. In addition to supporting general shelter operations,
		funds will be used to provide services within the shelter like substance abuse counseling, employment services, advocacy, etc.
		There are specific services and housing placement options targeted to veterans, families with children, and chronically
		homeless individuals.
27	Goal Name	Recover and rebuild after Hurricane Sandy
	Goal Description	OMB-DR
28	Goal Name	Provide day care services to low/mod households

	Goal Description	Support housing and economic development efforts by providing day care services so low- and moderate-income parents and
		caregivers may secure employment.
29	Goal Name	Maintain habitability for elderly homeowners
	Goal Description	Help the elderly maintain and retain their homes through the provision of home repairs.
30	Goal Name	Increase capacity of local arts organizations
	Goal Description	Assist local arts organizations that primarily serve low- and moderate-income areas by providing targeted technical assistance
		to build capacity and better serve their respective communities.
31	Goal Name	Preservation of historic buildings and areas
	Goal Description	Promote the preservation of historic residential and non-residential buildings.
32	Goal Name	Revitalize the Bronx River and the adjacent area
	Goal Description	Oversee the revitalization of the Bronx River and educate the public to be environmentally-responsible in its use.
33	Goal Name	Provide safe learning environment in City schools
	Goal Description	Provide a safe environment for NYC public school students through the prevention or removal of code violations.
34	Goal Name	Improve sanitary conditions throughout the City
	Goal Description	Promote sanitary conditions throughout the City.
35	Goal Name	Reduction of blighted properties
	Goal Description	Improve neighborhood quality through the elimination of blighted properties.
36	Goal Name	Improve literacy of low-skilled adults
	Goal Description	Improve the employment and economic opportunities for low-skilled, low-income adult New Yorkers through the provision of
		literacy and basic educational services.
37	Goal Name	Facilitate small business development and growth
	Goal Description	Facilitate small business creation, development, and growth; provide technical assistance; and maximize entrepreneurial
		development services to vendors and other micro-enterprises.
38	Goal Name	Revitalize commercial districts in low/mod areas
	Goal Description	Revitalize commercial corridors in low- and moderate-income areas.
39	Goal Name	Reduce hunger
	Goal Description	Address hunger and food insecurity by expanding access to free school- and pantry-based meals.

Projects

AP-35 Projects – 91.220(d)

Introduction

The Department of Homeless Services is the recipient of the City's Emergency Solutions Grant (ESG). These funds support efforts to serve homeless and at-risk of homelessness individuals and families.

The Department of Health and Mental Hygiene (DOHMH) administers the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The Department of Housing Preservation and Development administers the City's HOME Investment Partnership (HOME) Grant. Proposed projects funds affordable housing new construction, affordable housing rehabilitation, first-time homebuyers homeownership assistance, and tenant-based rental assistance.

The Office of Management and Budget has oversight responsibility for the Community Development Block Grant program.

(For additional information about Hurricane Sandy, the City's response, and Disaster Recovery (DR) funded programs, please visit <u>www.nyc.gov/cdbg</u> to read the current CDBG-DR Action Plan.)

Projects

AP-Table 3 - Project Information				
#	Project Name			
1	HESG15 EMERGENCY SOLUTION GRANT PROGRAM			
	2015-2018 NYC Department of Health & Mental Hygiene-Division of Disease Control			
2	NYH15F001 (DOHMH-DC)			
10	Targeted Code Enforcement			
11	Elderly Safe-at-Home Program			
12	Beacon School Program			
13	DFTA Senior Center Improvements Program			
14	Safe Horizon			
15	CCHR Neighborhood Human Rights Program			
17	Homeless Outreach and Housing Placement Services			
18	Minipools			
19	Prospect Park Administrator's Office			
20	Van Cortlandt Park Administrator's Office			
21	GreenThumb			
22	Day Care Center Services			
23	Elderly Minor Home Repair Program			
24	Community Arts Development Program			
25	Landmarks Historic Preservation Grant Program			
26	Landmarks Preservation Commission Planning			
27	Bronx River Project			

#	Project Name		
28	Land Restoration Program		
29	Neighborhood Vacant Lot Clean-Up Program		
30	Scorecard Program		
31	Adult Literacy Program		
32	Senior Resident Advisor Program		
33	Project Open House		
34	Housing Information and Education		
35	HPD Emergency Shelters		
36	HPD Fair Housing Services Program		
37	Housing Policy Analysis and Statistical Research		
38	HPD Administration		
39	Rent Guidelines Board Support Staff		
40	HPD Program Planning		
41	In Rem Building Maintenance and Repair Program		
42	In Rem Building Maintenance and Repair Project Support		
43	In Rem Material Management and Procurement		
44	In Rem Property Management Program		
45	In Rem Superintendent Contract		
46	Alternative Enforcement Program		
47	7A Program		
48	Emergency Repair Program		
49	Primary Prevention Program		
50	Litigation		
51	Neighborhood Preservation Offices		
52	Neighborhood Preservation Consultants		
53	DCP Information Technology		
54	DCP Comprehensive Planning		
55	NYC Business Solutions		
56	Avenue NYC		
57	CDBG Administration		
58	Property Disposition and Finance		
59	CCHR Law Enforcement Program		
60	Code Violation Removal in Schools		
61	Demolition Program		
62	The Supportive Housing Program		
63	HomeFirst Down Payment Assistance Program 2015		
64	HOME Tenant-Based Rental Assistance (TBRA)		
65	Maintenance and Operation of Tax-Foreclosed Housing		
66	DOE School Kitchen Renovations Program		
67	Met Council Food Pantry		
68	DHS Homeless Services		
69	2015-2018 AIDS Center of Queens County, Inc. NYH15F001 (ACQC)		
70	2015-2018 African Services Committee NYH15F001 (ASC)		
71	2015-2018 Bailey House, Inc. NYH15F001 (BH)		

#	Project Name	
72	2015-2018 CAMBA, Inc. NYH15F001 (CAMBA)	
73	2015-2018 Catholic Charities Neighborhood Services, Inc. NYH15F001 (CCNS)	
74	2015-2018 Hispanic AIDS Forum NYH15F001 (HAF)	
75	2015-2018 Harlem United Community AIDS Center, Inc. NYH15F001 (HUCAC)	
76	2015-2018 Institute for Community Living, Inc. NYH15F001 (ICL)	
77	2015-2018 The Osborne Association, Inc. NYH15F001 (OA)	
78	2015-2018 Praxis Housing Initiatives, Inc. NYH15F001 (PRAXIS)	
79	2015-2018 Project Hospitality, Inc. NYH15F001 (PH)	
80	2015-2018 Promesa, Inc. NYH15F001 (PROMESA)	
81	2015-2018 Services for the Underserved, Inc. NYH15F001 (SUS)	
82	2015-2018 Unique People Services, Inc. NYH15F001 (UPS)	
83	2015-2018 Volunteers of America-Greater New York, Inc. NYH15F001 (VOA)	
84	2015-2018 Rockland County Office of Community Development NYH15F001 (RCOCD)	
85	2015-2018 PathStone, Inc. NYH15F001 (PathStone)	
86	2015-2018 Regional Economic Community Action Program NYH15F001 (RECAP)	
87	2015-2018 Helping Others Needing Our Resources NYH15F001 (HONOR)	
89	2015-2018 Ocean County Board of Social Services NYH15F001 (OCBSS)	
	2015-2018 Township of Woodbridge Department of Planning and Development NYH15F001	
90	(TWDPD)	
91	2015-2018 Monmouth County Division of Social Services NYH15F001 (MCDSS)	
92	2015-2018 HIV/AIDS Services Administration NYH15F001 (HASA)	
93	2015-2018 Grace Church Community Center NYH15F001 (GCCC)	
94	2015-2018 City of Yonkers Department of Planning Development NYH15F001 (CYDPD)	
95	2015-2018 City of Mount Vernons Urban Renewal Agency NYH15F001 (CMV URA)	

AP-38 Project Summary

Project Summary Information

Project Name	HESG15 EMERGENCY SOLUTION GRANT PROGRAM
Goals Supported	Rapid Re-housing (ESG)
	Homeless Prevention (ESG)
	Homeless Outreach (ESG)
	Emergency Shelter & Essential Services (ESG)
Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
	Homeless Prevention - ESG
	Emergency Shelter and Essential Services - ESG
	Rapid Re-housing ESG
	Veterans Homelessness - ESG
	Chronic Homelessness - ESG
Funding	HESG: \$13,600,063
Description	DHS is the recipient for ESG funding. These funds are used to serve individuals and families who are homeless or at-risk
	of becoming homeless. These funds are used to provide the following services: Homeless Prevention, Street Outreach,
	Emergency Shelter & Essential Services, and Rapid Re-housing.
Estimate the number	Tenant-based rental assistance / Rapid Rehousing: 280 Households Assisted
and type of families	Homeless Person Overnight Shelter: 14,800 Persons Assisted
that will benefit from	Homelessness Prevention: 12,000 Persons Assisted
the proposed activities	
Location Description	Citywide
Planned Activities	Carry out homeless prevention services, conduct homeless outreach, provide shelter and essential services to homeless
	individuals and families, administer rapid re-housing services when appropriate.
Project Name	2015-2018 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH15F001 (DOHMH-DC)
Goals Supported	Reduce homelessness among low-income PLWHA
	Increase housing stability among low-income PLWHA
	Promote access to care among low-income PLWHA
Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	Housing Support Services for PLWHA (HOPWA)
Funding	HOPWA: \$1,347,415

Consolidated Plan

 ckland and Orange Counties, as well as Monmouth, Middlesex, and Ocean Counties in New Jersey. proximately 2,000 low-income individuals and their families will receive housing assistance during Accomplishment ar 2015 from 18 community-based organizations and 7 local government agencies in NYC, Central New Jersey and the wer Hudson Valley. e Division of Disease Control programs will include service to the following special needs populations: Adults with mental illness; Adults with substance abuse disorders; Adolescents/young adults; Individuals age 55 and over; Families with children; Recently released from jail/institution; and Homeless/chronically homeless. w York City, New York; Westchester, Rockland and Orange County, New York; and Monmouth, Middlesex and Ocean unty, New Jersey. artee General Program Administration e City of New York Department of Health and Mental Hygiene Division of Disease Control administers the HOPWA
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 Families with children; Recently released from jail/institution; and Homeless/chronically homeless. w York City, New York; Westchester, Rockland and Orange County, New York; and Monmouth, Middlesex and Ocear unty, New Jersey.
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w York City, New York; Westchester, Rockland and Orange County, New York; and Monmouth, Middlesex and Ocear unty, New Jersey. antee General Program Administration
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antee General Program Administration
e City of New York Department of Health and Mental Hygiene Division of Disease Control administers the HOPWA
ogram for the New York City (NYC) Eligible Metropolitan Statistical Area (EMSA). The administrative component of th
PWA grant supports the staff of the Division of Disease Control that coordinates, monitors, evaluates, and reports to
D on the use of HOPWA funds in the NYC EMSA.
e Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA programming oposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions, which include the
unties of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and Yonkers in New York and the
unties of Ocean, Monmouth and Middlesex in New Jersey. The Cities of Mount Vernon and Yonkers programming is
ministered by Westchester County, since these cities are located there.
PWA Services Delivered
PWA services that will be provided under the supervision of the Division of Disease Control in Grant Year 2015
lude the following:

		Administration of Rental Assistance
		The Rental Assistance contract distributes short-term rental subsidies, long-term rental subsidies, and rental start-up.
		Short-term rental subsidies are provided as emergency assistance to prevent eviction and homelessness.
		Supportive Housing
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing for the following
		target HIV/AIDS populations: homeless single adults and families; adults diagnosed with mental illness; adults diagnosed
		with a substance abuse disorder; young adults age 18-26; persons age 55 and over; individuals recently released from
		jail/institution; and homeless/chronically homeless. Other service elements include on-site case management, harm
		reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
		Housing Placement Assistance
		The housing placement assistance programs provide housing information services to persons living with HIV/AIDS
		(PLWHA). These programs assist PLWHA locate and secure permanent housing. Services also include short-term case
		management services, securing housing subsidies, and providing short-term rental, utility and security deposit
		payments to prevent or end homelessness as needed.
		Tenant-Based Rental Assistance
		Tenant-based rental assistance (TBRA) programs will support individuals living with HIV/AIDS and their families to
		secure and maintain appropriate housing by providing rental subsidy assistance. As part of the service provision,
		programs will screen and assist clients secure and maintain stable, permanent housing and ensure all apartments meet
		HUD's Housing Quality Standards.
		The Westchester County Department of Planning will serve as the administrative sub-recipient of the HOPWA award in
		Westchester County and monitor and oversee tenant-based rental assistance (TBRA) activities in Westchester, the City
	.	of Yonkers, and the City of Mount Vernon.
10	Project Name	Targeted Code Enforcement
	Target Area	Code Enf. Mott Haven/Hunts Point Bx
		Code Enf. Morrisania/East Tremont Bx
		Code Enf. Highbridge/South Concourse Bx
		Code Enf. University Heights/Fordham Bx
		Code Enf. Kingsbridge Heights/Mosholu Bx
		Code Enf. Riverdale/Kingsbridge Bx
		Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx
		Code Enf. Pelham Parkway Bx
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	Code Enf. Williamsbridge/Baychester Bx
	Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk
	Code Enf. Bushwick Bk
	Code Enf. East New York/Starrett City Bk
	Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk
	Code Enf. North Crown Heights/Prospect Heights Bk
	Code Enf. South Crown Heights Bk
	Code Enf. Borough Park Bk
	Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk
	Code Enf. Brownsville/Ocean Hill Bk
	Code Enf. Lower East Side/Chinatown Mn
	Code Enf. Morningside/Hamilton Heights Mn
	Code Enf. Central Harlem Mn
	Code Enf. East Harlem Mn
	Code Enf. Washington Heights/Inwood Mn
	Code Enf. Jamaica Qn
	Code Enf. Rockaways Qn
	Code Enf. East Flatbush Bk
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$30,750,000
Description	CD funds pay for Housing Inspectors and personnel who perform Code-related activities.
Estimate the number	For 2015, the program anticipates that it will issue Housing Code violations affecting an estimated 814,032 units of
and type of families	rental housing.
that will benefit from	
the proposed activities	
Location Description	Target areas are deteriorating or deteriorated residential neighborhoods with at least 51 percent of the population at or
	below 80 percent of the Area Median Income.
Planned Activities	CD funds are used by HPD for code enforcement initiatives in deteriorated and deteriorating neighborhoods where 51
	percent of the population is at or below 80 percent of the Area Median Income. HPD has designated areas in the City as
	deteriorated or deteriorating, each of which exhibits at least one of the following characteristics of deterioration:
	 15 percent or more occupied rental units in dilapidated multiple dwellings; or

15 percent or more occupied rental units in multiple dwellings with three or more maintenance deficiencies.
In most cases, the areas line up exactly with specific sub-borough areas, as defined by the U.S. Census Bureau for purposes of the New York City Housing and Vacancy Survey.
Tenants call 311 or use 311ONLINE to lodge their complaints regarding conditions that violate the Housing Maintenance Code or the Multiple Dwelling Law. The 311 operators work for the Department of Information Technology and Telecommunications (DoITT) and are CD-funded under the Targeted Code Enforcement program for the time they spend on CD-eligible housing complaint calls from these areas.
CD funds are used by HPD to provide for housing inspectors, clerical staff, and personnel who perform code-related activities in CD-eligible areas for the Division of Code Enforcement. Additionally, CD funds are used to enforce compliance with the Multiple Dwelling Registration (MDR) process, which requires that owners of all multiple dwellings and one- and two-family dwellings where the owner does not live on the premises register their property annually with the City. MDR is a pivotal step in the code enforcement and emergency repair process. Without the registration requirement, HPD would be unable to contact owners or managing agents regarding complaints, Notices of Violation, or emergency repairs.
With the exception of the Lead-Based Paint Hazard Inspection Unit, the Proactive Enforcement Bureau, and those working under the Alternative Enforcement Program, all Division of Code Enforcement units are approximately 70 percent CD-funded. This percentage is based on a HUD-approved cost allocation plan for the time that inspectors spend on emergency housing complaints in CD-eligible areas.
CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions for which the Division of Code Enforcement has cited Class "C" violations, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system(s) replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the New York State Multiple Dwelling Law and the New York City Housing Maintenance Code.
Revenue is generated when owners of multiple-unit dwellings pay fees related to registering their buildings with HPD as well as for heat and hot water violations and for administrative fees related to the violations. This revenue is cost-

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		allocated between CD and tax levy to reflect those owners whose properties are within the CD targeted areas and those
		outside.
11	Project Name	Elderly Safe-at-Home Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$225,000
	Description	The program uses trained paraprofessionals to educate elderly tenants and tenants with disabilities on anti-crime tactics.
	Estimate the number and type of families that will benefit from the proposed activities	For 2015, the program anticipates that it will serve 2,224 individuals.
	Location Description	These services are provided to residents in the following four developments in the South Bronx:
		NYCHA Butler Houses: 1402 Webster Avenue, Bronx
		 NYCHA Courtlandt and Jackson Houses: 799 Courtlandt Avenue, Bronx
		NYCHA Morris Houses: 3663 Third Avenue, Bronx
		Please note that this program will no longer serve the Forest Houses, McKinley Houses, and Webster/Morrisania Houses as of July 1, 2015.
	Planned Activities	This program provides comprehensive crime prevention services, crisis intervention, and general crime victim assistance to combat crime perpetrated against elderly and non-elderly persons with disabilities that live in NYCHA developments in the South Bronx. The goal of the program is to provide maximum services geared to enhance the general quality of life of these residents; improve their safety and security; and enhance their health and well-being in order to enable them to live independently in their homes. The program offers workshops on entitlements, health maintenance, and nutrition, and disseminates information on crime prevention, safety and security, and court proceedings through the periodic distribution of pamphlets and through regularly scheduled meetings at program sites. Residents in need of crime victim assistance are identified and referred to a host of community-based and City agencies for a continuum of social services. Monitoring of the health, safety, and well-being of residents is also ongoing.
12	Project Name	Beacon School Program
	Goals Supported	Provide enrichment activities to low/mod areas
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$5,598,000

Description	The Beacon School Program provides comprehensive services to youth and community residents. Each school has an advisory council comprised of community residents and officials to ensure community ownership and support.
Estimate the number and type of families	For 2015, the program anticipates that it will serve 17,200 individuals.
that will benefit from the proposed activities	
Location Description	CD-funded Beacon Schools are located at the following addresses:
	 I.S. 117 - 1865 Morris Avenue, Bronx School of Performing Arts - 977 Fox Street, Bronx J.H.S. 50 - 183 South 3rd Street, Brooklyn J.H.S. 218 - 370 Fountain Avenue, Brooklyn P.S./I.S. 323 - 210 Chester Street, Brooklyn Mott Hall IV - 1137 Herkimer Street, Brooklyn J.H.S. 291 - 231 Palmetto Street, Brooklyn J.H.S. 296 - 125 Covert Street, Brooklyn
	 John Ericsson Middle School 126 - 424 Leonard Street, Brooklyn Dr. Susan S. McKinney Secondary School of the Arts - 101 Park Avenue, Brooklyn M.S. 224 - 410 East 100th Street, Queens M.S. 328 - 401 West 164th Street, Queens P.S. 43 - 160 Beach 29th Street, Queens I.S. 10 - 45-11 31st Avenue, Queens
Planned Activities	The Beacon School Program provides comprehensive services to youth and community residents. Services are provided along major core service areas that include: Academic Enhancement, Life Skills, Career Awareness/School-to-Work Transition, Civic Engagement/Community Building, Recreation/Health and Fitness, and Culture/Art. The core areas are delivered through three distinct activities: structured, drop-in, and community events. Typical program activities includ homework help, tutoring, literacy programming, arts and crafts courses, and leadership development opportunities such as the Youth Council. Beacons operate services for youth and community residents year-round. All Beacons are required to operate a minimum of 42 hours a week over 6 days, in the afternoons and evenings, on weekends, school holidays, and during school recess. During the summer, Beacons operate for a minimum of 50 hours per week, Monday through Friday. All Beacons have an Advisory Council consisting of community residents, principals, local police officers and program participants to foster and enhance communication among all stakeholders and improve community resources.

		CD funds support 14 schools that serve low- and moderate-income areas, and one DYCD staff-member that assists in
•		overseeing the program.
3		DFTA Senior Center Improvements Program
	Goals Supported	Provide safe, accessible senior centers
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$1,919,000
	Description	CD funds are used for the renovation of the physical plant and the rectification of code violations in senior centers.
	Estimate the number	For 2015, the program anticipates that it will complete projects at 3 facilities serving an estimated 6,584 seniors.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Bronx
		 BronxWorks Heights Neighborhood Senior Center, 200 West Tremont Avenue
		East Concourse Senior Center, 236 East Tremont Avenue
		PSS Highbridge Senior Center, 1181 Nelson Avenue
		Brooklyn
		Albany Senior Center, 196 Albany Avenue
		Fort Greene Hazel Brooks, 951 Ocean Avenue
		Fort Greene Remsen Senior Center, 3304 Clarendon Road
		Senior League of Flatbush, 870 Ocean Parkway
		Manhattan
		Carter Burden Neighborhood Senior Center, 351 East 74th Street
		 CPC Project Open Door, 168 Grand Street
		 Hamilton Grange Senior Center, 420 West 145th Street
		 NY Chinatown Senior Center, 70 Mulberry Street
		 Sirovich Senior Center, 331 East 12th Street
		YM/YWHA of Washington Heights ISC, 54 Nagle Avenue Queens
		CCNS Bayside Senior Center, 221-15 Horace Harding Expressway
		CCNS Delamonica/Steinway, Relocation TBD CONS Will used Section 450-04 Will idea A section
		CCNS Hillcrest Senior Center, 168-01 Hillside Avenue
		Korean Senior Center Flushing, 42-15 166th Street
		Selfhelp Benjamin Rosenthal, 45-25 Kissena Boulevard
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Goals Supported Promote justice for victims of crime and abuse Needs Addressed Non-Housing Community Development/Public Services Funding CDBG: \$3,246,000 Description Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization. Estimate the number and type of families that will benefit from the proposed activities For 2015, the program anticipates that it will provide 120,000 units of service to crime victims. Location Description Brooklyn Criminal Court Ochildren's Center, 120 Schermerhorn Street, 8th Floor Reception Center, 120 Schermerhorn Street, 15th Floor Bronx Criminal Court Reception Center, 215 East 161st Street, Lower Main Family Justice Center, 198 East 161st Street, 2nd Floor Bronx Family Court			Staten Island
• S.I. Community Services Friendship Club, 11 Sampson Avenue Planned Activities CD funds are used for the renovation and the rectification of code violations in senior centers. Activities may include relocating centers; plumbing upgrades; the installation of lighting and emergency lighting systems, security systems, air conditioning/heating/ventilation systems, kitchen fire extinguishing systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement; ceiling and roof rehabilitation; kitchen upgrade; bathroom renovation; rewiring; floor replacement; accessibility; and security and elevator improvements. Approximately 20 percent of the total allocation will be used for consultant services. Project Name Safe Horizon Goals Supported Promote justice for victims of crime and abuse Needs Addressed Non-Housing Community Development/Public Services Funding CDBG: \$3,246,000 Description Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization. Estimate the number and type of families that will benefit from the proposed activities Brooklyn Criminal Court Iocation Description Brooklyn Criminal Court • Reception Center, 120 Schermerhorn Street, 8th Floor • Family Justice Center, 350 Jay Street, 15th Floor • Family Justice Center, 198 East 161st Street, Lower Main • Faeception Center, 115 East			CYO Senior Guild Lunch, 120 Anderson Avenue,
Planned Activities CD funds are used for the renovation and the rectification of code violations in senior centers. Activities may include relocating centers; plumbing upgrades; the installation of lighting and emergency lighting systems, security systems, air conditioning/heating/ventilation systems, kitchen fire extinguishing systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement; ceiling and roof rehabilitation; kitchen upgrade; bathroom renovation; rewiring; floor replacement; accessibility; and security and elevator improvements. Approximately 20 percent of the total allocation will be used for consultant services. Project Name Safe Horizon Goals Supported Promote justice for victims of crime and abuse Needs Addressed Non-Housing Community Development/Public Services Funding CDBG: \$3,246,000 Description Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization. Estimate the number and type of families that will benefit from the proposed activities Brooklyn Criminal Court Ochildren's Center, 120 Schermerhorn Street, 8th Floor Reception Center, 215 East 161st Street, Lower Main Family Justice Center, 198 East 161st Street, Lower Main Family Lowit			Mt. Loretto Friendship Club Center, 6581 Hylan Boulevard
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conditioning/heating/ventilation systems, kitchen fire extinguishing systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement; ceiling and roof rehabilitation; kitchen upgrade; bathroom renovation; rewiring; floor replacement; accessibility; and security and elevator improvements. Approximately 20 percent of the total allocation will be used for consultant services.Project NameSafe HorizonGoals SupportedPromote justice for victims of crime and abuseNeeds AddressedNon-Housing Community Development/Public ServicesFundingCDBG: \$3,246,000DescriptionSafe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization.Estimate the number and type of families that will benefit from the proposed activitiesBrooklyn Criminal CourtIcoation DescriptionBrooklyn Criminal Court• Children's Center, 120 Schermerhorn Street, 8th Floor • Reception Center, 215 East 161st Street, Lower Main • Family Justice Center, 215 East 161st Street, 2nd Floor Bronx Family Court		Planned Activities	CD funds are used for the renovation and the rectification of code violations in senior centers. Activities may include
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 Children's Center, 900 Sheridan Avenue, (Room 7-90) 			 Children's Center, 900 Sheridan Avenue, (Room 7-90)
Brooklyn Family Court			Brooklyn Family Court
Reception Center, 330 Jay Street, 12th Floor			Reception Center, 330 Jay Street, 12th Floor
Children's Center, 330 Jay Street, 1st Floor			Children's Center, 330 Jay Street, 1st Floor
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		Hotlines
		Domestic Violence Hotline, (800) 621-HOPE (4673)
		Crime Victims Hotline, (866) 689-HELP (4357)
	Planned Activities	Safe Horizon is a nonprofit organization that provides a continuum of services to New York City crime victims, witnesses, and their families in order to reduce the psychological, physical, and financial hardships associated with victimization. The mission of Safe Horizon is to provide support, prevent violence, and promote justice for victims of crime and abuse, their families, and communities.
		Safe Horizon offers CD-funded support and concrete services through its 24-hour Crime Victims Hotline and Domestic Violence Hotline. Services include: safety assessment and risk management; crisis intervention; advocacy; information and referral; individual and group counseling; document replacement; emergency lock replacement; assistance in applying for Office of Victim Services compensation for uninsured medical care, lost income, and funeral expenses; assistance with obtaining an order of protection; restitution; and services for intimidated victims and witnesses; reception centers; and day care for children at court. CD-funded services are targeted to low- and moderate-income persons. Safe Horizon also provides non-CD-funded services such as the Sexual Assault Hotline, borough-based community programs in all five boroughs, family and criminal courts, shelters, police precincts, and police service areas throughout the City.
		Safe Horizon's headquarters is located at 2 Lafayette Street in Manhattan. The NYC Mayor's Office of the Criminal Justice Coordinator provides administrative oversight for the program.
۱5	Project Name	CCHR Neighborhood Human Rights Program
	Goals Supported	Reduce housing discrimination Reduce discrimination and promote diversity
	Needs Addressed	Housing - Fair Housing
		Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,779,000
	Description	The Neighborhood Human Rights Program addresses bias crimes and harassment complaints; provides multi-cultural workshops, outreach, and information; and conducts fair housing training and counseling.
	Estimate the number and type of families	For 2015, the program anticipates that it will provide 42,500 units of service.

that will benefit from	
the proposed activities	
Location Description	NHRP Community Service Centers are located at the following addresses:
	• 1932 Arthur Avenue, Bronx
	275 Livingston Street, Brooklyn
	100 Gold Street, Manhattan
	153-01 Jamaica Avenue, Queens
	60 Bay Street, Staten Island
Planned Activities	As of July 1, 2015, this program is no longer CD-funded; the activities are now funded with City tax levy.
	The Community Relations Bureau of the New York City Commission on Human Rights (CCHR) administers the Neighborhood Human Rights Program (NHRP). The program's goals are to encourage positive inter-group relations among residents of diverse racial, ethnic, and religious backgrounds through community-based activities and to reduce discrimination through education, advocacy, and law enforcement. CCHR has Community Service Centers in all five boroughs.
	NHRP includes the following broad areas:
	Community Education: NHRP provides presentations on the protections against discrimination in employment, housing, and public accommodations to raise awareness of legal rights, increase civic involvement, and help people become better connected. Activities include school- and youth-based programs such as peer mediation training; training for merchants, landlords, consumers, and community leaders on the Human Rights Law; and inter-group and community- based activities. Additional areas of focus include, but are not limited to, immigrants' rights, employment discrimination, and the rights of the formerly incarcerated.
	Public Outreach: Public outreach is the public face of the Commission and is a part of all programmatic efforts. Outreac efforts consist of locating appropriate audience venues, forming partnerships with relevant community organizations, distributing informational materials that summarize the Human Rights Law's protections, and publicizing CCHR's services and Community Service Centers. The materials include newsletters, infocards, annual reports, resource guides, brochures, and other multilingual materials. All of these materials are made available on CCHR's website. In addition to its website, CCHR has a Facebook page updating the public on its weekly activities.

		 Fair Housing: Through the major project areas of equal access and services and fair lending, fair housing activities reduce discriminatory real estate practices. Activities include educating people with disabilities and senior citizens about their rights; educating housing providers and consumers on the fair housing laws; advocating for the disabled community through pre-complaint intervention; informing homeowners and prospective buyers about predatory and discriminatory lending practices; providing foreclosure-prevention counseling; and working with CCHR's Law Enforcement Bureau in housing investigations. CCHR also has a joint website with the Department of Housing Preservation and Development (HPD) with information about fair housing for tenants, homeowners, landlords, and building owners. It gives an overview of the services provided by each agency, describes affordable housing opportunities available through HPD, defines the difference between fair housing and tenants' rights, and explains how to get assistance when tenant rights have been abridged. Bias Prevention and Response: NHRP addresses inter-group tensions through mediation and conflict resolution, community-based activities that bring people together, and community leadership development. Anti-bias activities are emphasized in neighborhoods with diverse or shifting populations and new immigrants who may face isolation and bias. Staff members conduct community mediation and conflict resolution and provide organizing assistance to block, community, business, religious, and neighborhood/tenant associations and groups. Planning: Planning and research activities support the various NHRP project areas through neighborhood- and/or group-specific projects and surveys; collaborative research projects; ongoing analysis of employment data; publication of research findings; grant writing; and holding public hearings.
17		Homeless Outreach and Housing Placement Services
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$553,000
	Description	Outreach services are provided to homeless individuals throughout Staten Island.
	Estimate the number	For 2015, the program anticipates that it will provide shelter and services to 905 homeless individuals.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	25 Central Avenue, Staten Island, New York 10301
1	Planned Activities	Through a contract with the New York City Department of Homeless Services, in collaboration with the New York City
		Department of Health and Mental Hygiene, Project Hospitality provides homeless outreach and housing placement
		services to homeless, mentally ill persons who also may have substance use/dependence problems and occupy the

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		Staten Island Ferry Terminal or other locations throughout Staten Island. The primary goal of Homeless Outreach and Housing Placement Services is to move mentally ill homeless and dually diagnosed clients out of the Ferry Terminal and off the streets into safe havens and/or transitional or permanent housing settings. Project Hospitality works in
		collaboration with the NYC Department of Transportation at the Staten Island Ferry Terminal, the 120th Police Precinct and its annex office inside the terminal, and local hospitals and clinics. This program focuses on providing housing
		accompanied by wrap-around treatment and support services. The program is designed to respond effectively to the psychiatric and substance abuse issues that impair a person's ability to secure housing by arranging both housing and treatment services. If homeless persons need to come indoors to the drop-in center or safe haven first, they are able to
		receive a full complement of case management, treatment, and support services.
		Program staff approaches, engages, and tries to work intensively with homeless people to move them out of the Staten Island Ferry Terminal or off of the streets. Outreach workers engage and counsel such persons, perform assessments,
		and refer homeless persons to a variety of services to address their most immediate needs. They organize such emergency services as medical detoxification, psychiatric evaluation, stabilization, bed care, and emergency health care.
		The goal of this model is to reduce the number of homeless persons who live in places not meant for human habitation, in and around the Staten Island Ferry Terminal and throughout the borough of Staten Island, and to expeditiously place them in safe havens, transitional settings, or permanent housing, as appropriate to their needs, with the long-term goal of permanent housing for all homeless persons on Staten Island.
18	Project Name	Minipools
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$575,000
	Description	CD funds pay for seasonal lifeguards, recreation, and support staff at Minipools that are located in or near New York City Housing Authority developments.
	Estimate the number	For 2015, the program anticipates that it will serve 71,808 children.
	and type of families	
	that will benefit from	
	the proposed activities	Brony
	Location Description	Bronx
		Site: Playground 174, East 174th Street and Bronx River Avenue
		Adjacent NYCHA Sites: Bronx River Houses

	Brooklyn
	• Site: Glenwood Playground, Farragut Road and Ralph Avenue
	Adjacent NYCHA Sites: Glenwood Houses
	Site: Jesse Owens Playground, Stuyvesant Avenue and Lafayette Avenue
	Adjacent NYCHA Sites: Stuyvesant Gardens Houses, Roosevelt Houses
	Site: Albert J. Parham Playground, DeKalb Avenue and Clermont Avenue
	Adjacent NYCHA Sites: Raymond Ingersoll Houses, Walt Whitman Houses
	Manhattan
	 Site: Abraham Lincoln Playground, East 135th Street and Fifth Avenue
	Adjacent NYCHA Sites: Abraham Lincoln Houses, Jackie Robinson Houses
	 Site: Frederick Douglass Playground, West 102nd Street and Amsterdam Avenue
	Adjacent NYCHA Sites: Frederick Douglass Houses
	 Site: Tompkins Square, East 10th Street and Avenue A
	Adjacent NYCHA Sites: Jacob Riis Houses, Lower East Side Houses, Lillian Wald Houses, Samuel Gompers Houses, Baruch Houses
	Queens
	Site: Astoria Heights Playground, 30th Road and 46th Street
	Adjacent NYCHA Sites: Woodside Houses
	Staten Island
	 Site: General Douglas MacArthur Park, Jefferson Street and Dongan Hills Avenue
	Adjacent NYCHA Sites: Berry Houses
	 Site: Grandview Playground, Grandview Avenue and Continental Place
	Adjacent NYCHA Sites: Mariner's Harbor Houses
	Site: Stapleton Playground, Tompkins Avenue, Hill Street, and Broad Street
	Adjacent NYCHA Sites: Stapleton Houses
Planned Activities	The New York City Department of Parks and Recreation's Minipools program offers safe swimming opportunities for
	children ages 6 to 11, as well as for toddlers accompanied by an adult. CD funds are used to pay for seasonal lifeguard
	Parks Enforcement security personnel, and the staff that operate the filtration systems to maintain water quality and
	perform custodial services. The 11 CD-funded Minipools operate during the summer months and are located near New
	York City Housing Authority developments.

19	Project Name	Prospect Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$500,000
	Description	CD funds pay for the staffing costs and related expenses associated with the administration of Brooklyn's Prospect Park, which includes the Audubon Center and Lefferts Historic House. The Audubon Center is a state-of-the-art facility dedicated to wildlife preservation and natural education. The Lefferts House offers free public programs that focus on the everyday life of the Dutch settlers that inhabited Brooklyn in the 1700s.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2015, the program anticipates that 8,863,107 individuals will visit the park (based on a user survey).
	Location Description	Prospect Park, Brooklyn
	Planned Activities	 The Prospect Park Administrator's Office provides the following services for the park, which serves the borough of Brooklyn: Coordination of conservation and recreation activities; Coordination of educational programs; Coordination and implementation of volunteer programs; Coordination and implementation of special projects and events; Administrative and liaison functions with the nonprofit Prospect Park Alliance; Public relations and community outreach; Coordination of capital planning and investments; and Delivery of services to ensure park security and upgrading. Funds may also be used to purchase equipment when available. The Prospect Park Audubon Center in the Boathouse has developed a year-round curriculum of urban environmental education programs open to academic groups and the general public. The Center combines exhibits, nature trails, and citizen science projects to meet the varying instructional levels required for educators, students, and the public. The Center's newest initiative, "Pop-up Audubon," brings educational programs out to the public at various locations in the park. It also collaborates with the Department of Education on the provision of educational and vocational assistance to the students at the Brooklyn Academy for Science and the Environment.

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		The Lefferts Historic House interprets everyday life in the farming village of Flatbush as Dutch, African, and Native American children experienced it in the early Nineteenth Century. Through the development of an Exhibit Master Plan, Lefferts offers the most effective interpretation of the House for Brooklyn's children and families through a series of seasonal special events that highlights the traditions of the period and the people. The Prospect Park Tennis Center's Junior Development program serves the diverse population within Brooklyn communities, including many underserved youth that participate on a scholarship basis.
		A Federally-funded user study of Prospect Park indicated the majority of park visitors come from CD-eligible Brooklyn census tracts.
		For more information about Prospect Park, please visit the following
		websites: www.nycgovparks.org/parks/prospectpark or www.prospectpark.org.
20	Project Name	Van Cortlandt Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$461,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Van Cortlandt Park.
	Estimate the number	For 2015, the program anticipates that a combined 7,900,000 individuals will visit both parks.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Van Cortlandt Park, Bronx
		Pelham Bay Park, Bronx
	Planned Activities	The Van Cortlandt Park Administrator's Office and the Pelham Bay Park Administrator's Office predominantly serve the low- and moderate-income residents of the Bronx. CD-funded staffing at Van Cortlandt Park includes the Park Administrator, Special Events Coordinator, and an Office Manager. At Pelham Bay Park, the Administrator is covered by
		tax levy funds while CD funds pay for the Natural Areas Manager, Wildlife Manager, and Special Events Coordinator.
		Staff oversees all programming, maintenance, and operations of the parks in addition to capital projects.
		The Administrators' Offices offer the following services:
		Coordination of conservation and recreation activities;
		Coordination and implementation of special projects and events;

		Coordination of natural area restoration and horticultural improvements;
		Coordination of public programs;
		Coordination and implementation of volunteer programs;
		 Administrative and liaison functions with the parks' primary community groups;
		 Public relations and community outreach;
		Coordination of capital planning; and
		Delivery of services to ensure park safety and security.
		For more information about Van Cortlandt Park and Pelham Bay Park, please visit the following
		websites: www.vcpark.org_or www.nycgovparks.org/parks/VanCortlandtPark_and www.pelhambaypark.org
		or www.nycgovparks.org/parks/pelhambaypark.
21	Project Name	GreenThumb
-	Goals Supported	Provide community green space through gardens
-	Needs Addressed	Non-Housing Community Development/Public Services
Ī	Funding	CDBG: \$744,000
	Description	Garden materials, technical assistance, and general support services are provided to community groups for the creation
		of community vegetable and flower gardens in vacant lots.
	Estimate the number	For 2015, the program anticipates that there will be 76,500 individuals served at GreenThumb gardens.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Gardens located in CD-eligible areas citywide.
	Planned Activities	Established in 1978, GreenThumb remains the nation's largest urban gardening program, assisting 600 neighborhood groups in the creation and maintenance of community gardens aimed at increasing civic participation and encouraging neighborhood revitalization. GreenThumb was initiated in response to the City's severe financial crisis during the 1970s, which resulted in a serious loss of population and housing in neighborhoods throughout the five boroughs. A tremendous amount of public and private land was left vacant, adding an unattractive and unsafe element to these devastated communities. GreenThumb's assistance helped neighborhood volunteers transform derelict land into active and attractive community resources.
		Administered by the Department of Parks and Recreation, GreenThumb provides technical support/assistance and manages the license agreements for all community gardens located on City property. Gardens located in CD-eligible areas are also provided materials and tools. A majority of the gardens are under the jurisdiction of the Department of

		Parks and Recreation while the rest are on Department of Housing Preservation and Development and Department of Education land. GreenThumb organizes two large events every year starting with the annual Spring GrowTogether conference showcasing over 70 garden workshops that attract approximately 1,500 city gardeners. In the fall, GreenThumb hosts
		the Harvest Fair where gardeners show off their summer bounty and compete for blue ribbons in 30 vegetable, flower, and herb categories. GreenThumb links the distribution of all materials to educational workshops that are developed in partnership with gardeners and other greening organizations. All workshops are designed to enhance gardeners' horticultural, construction, and community development expertise, thus increasing the sustainability of their gardens and communities. In 2015, GreenThumb expects to offer approximately 50 educational workshops and events that will serve approximately 5,000 participants. GreenThumb promotes these numerous events, workshops, and workdays held in community gardens. As part of its programming, GreenThumb maintains an informational website, <u>www.GreenThumbnyc.org</u> .
		The majority of GreenThumb gardens are located in community districts that request and receive Federal financial support for a combination of affordable housing, business development, and open space projects. As a result, active garden sites create a stable force in the community and serve as anchors for area redevelopment initiatives.
		GreenThumb gardeners, who often live or work near the gardens, share many interests such as public safety, environmental quality, housing, and educational opportunities in their communities. GreenThumb gardens are managed by community and block associations that are interested in improving their neighborhood through a complement of open space, affordable housing, and economic development opportunities. Indeed, the City's GreenThumb program and its gardeners have spearheaded the national community gardening, open space, and urban farming movements.
		For over 35 years, GreenThumb has been successful at responding to crises and making positive contributions towards the City's vision for greener, safer, and more inclusive neighborhoods. GreenThumb gardens have a solid track record of community involvement and accomplishment and offer consistent public programming aimed at improving the quality of life for residents of all ages.
22	Project Name	Day Care Center Services
	Goals Supported	Provide day care services to low/mod households
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$2,963,000

Description	Children are provided child development, educational, and social services in day care centers operated under contract
	with the City.
Estimate the number	For 2015, the program anticipates that there will be 256 persons assisted.
and type of families	
that will benefit from	
the proposed activities	
Location Description	New Life Child Development Center
	1307 Greene Avenue, Brooklyn
	• 408 Grove Street, Brooklyn
	295 Woodbine Street, Brooklyn
	Rena Day Care Center
	639 Edgecombe Avenue, Manhattan
	Malcolm X Early Childhood Education Center
	• 111-12 Northern Boulevard, Queens
Planned Activities	The Administration for Children's Services' (ACS) Division of Early Care and Education provides oversight to one of the largest municipal early care and education systems in the country. Approximately 105,000 children are provided early
	care and education services in different types of service settings. The most recent data for programs operated under contract with the City estimates 30,942 enrollees.
	All EarlyLearn NYC programs contracted with ACS's Division of Early Care and Education are designed to ensure that quality services are provided to children. Individualized and group educational instruction, group play, trips, and special projects are a few of the activities offered. A parent advisory committee is an integral part of the program. Programs offer family engagement activities and community participation is encouraged by the program staff and parents. The goal is to provide a safe learning environment for the delivery of group and family day care services that are designed to address the developmental, social, educational, and nutritional needs of children aged 2 months to 12 years old.
Project Name	Elderly Minor Home Repair Program
Goals Supported	Maintain habitability for elderly homeowners
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$362,000
Description	The New York Foundation for Senior Citizens, Inc. provides free home repair services for elderly homeowners meeting
	the HUD Section 8 low- and moderate-income criteria.

F	stimate the number	For 2015, the program anticipates that it will perform repairs in the homes of 1,850 seniors.
	and type of families	Tor 2013, the program underpates that it will perform repairs in the nomes of 1,050 seniors.
	hat will benefit from	
-	he proposed activities	
	ocation Description	Citywide
	Planned Activities	Abandonment of privately-owned homes by senior citizens is a serious concern. Such abandonment has a negative impact on individual citizens, neighborhoods, and the cost of local government services. The causes of senior citizen housing abandonment include the homeowner's lack of money to pay for needed repairs and maintenance, their physical inability to handle the maintenance needs of their property, and the lack of information on available resources and services for home maintenance. As the demographic profile of New York continues to age, and as senior homeowners experience declining health, this social problem will require increasing attention and action. As homes fall into ill-repair, often leading to abandonment, there are substantial public costs as the City deals with increasingly deteriorated neighborhoods and increased social service costs for displaced individuals. A cost-effective approach is to provide senior citizens with the means to maintain their homes, thereby preserving neighborhoods. This program, administered by the New York Foundation for Senior Citizens, attempts to address many of the conditions that lead to home abandonment. Some of the services that are included are minor home repairs and outreach and coordination with other agencies handling senior citizen problems. The program is available on a citywide basis to persons 60 or older who are at or below the Section 8 income limits. Household income is defined as benefits of Social Security, Supplemental Security Income (SSI), pension, employment, rental income, declared interest/dividend income, and contributions from family on a regular basis. Clients must submit photocopies of income and homeownership records (tax bill or mortgage bill). Condo and co-op clients must have their board's permission for work to be done.
		The Elderly Minor Home Repair Program is publicized with the assistance of the Department for the Aging, senior citizens centers, elected officials, and through the use of local newspapers. In addition, flyers are posted in libraries, post offices, and barbershops/beauty salons. Presentations are also given at senior centers, clubs, retiree groups, etc. For more information on the Program, please call (212) 962-7655 or visit www.nyfsc.org/services/repair.html#safety.
24 P	Project Name	Community Arts Development Program
	Soals Supported	Increase capacity of local arts organizations
	leeds Addressed	Non-housing Community Development/Capacity Bldg
		CDBG: \$286,000
F	unding	CDBG: \$286,000

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Description	CADP uses consultants to provide technical assistance to small cultural organizations.
Estimate the number and type of families that will benefit from	For 2015, the program anticipates that it will complete capacity building projects with 12 arts and cultural organization
the proposed activities	
Location Description	Staff located at 31 Chambers Street, Manhattan work with groups that serve low/mod populations and areas.
Planned Activities	NYC arts organizations provide the City's inhabitants with stimulating cultural experiences, while also contributing to the health and vitality of their communities. The Community Arts Development Program's (CADP) new initiative targets culturally underserved low- and moderate-income neighborhoods by providing selected local team representatives wit a rare opportunity to unite their leadership in an immersive experience of learning and goal-directed team-building. The program's team-based approach combines classroom instruction, individual coaching, and peer sharing to help local cultural stakeholders align their team on a clear set of project-specific strategic and operational goals.
	The year-long program is comprised of two interrelated parts: leadership building and strategy development. Throughout the year, selected groups will engage both in rigorous team-based learning sessions guided by field instructors and in peer learning exchanges. Through a mixture of workshops and individual assistance, participants will assess critical needs, build leadership practices, develop management skills and tools, and explore how to build relationships between local cultural providers and various cross-sector community stakeholders.
	As the sessions progress, participants will define and begin their independent cultural capacity projects. Each team will address a critical issue related to creating equitable and sustainable cultural programming for its community. Participants will receive ongoing technical assistance as they develop and implement their projects.
	It is anticipated that six neighborhood teams will take part in the program. In order to be eligible for assistance, the team must be dedicated to achieving cultural equity and strengthening local participation and support. Additionally all groups must serve low/mod areas. For further information about program guidelines, check the DCLA website (<u>www.nyc.gov/culture</u>) during the summer of 2015.
	In addition, contingent upon the availability of non-CD funds, CADP staff may oversee a complementary capacity- building initiative developed as part of the City's OneNYC plan. Recognizing the role that culture and cultural organizations can have in community development, DCLA plans to collaborate with other City agencies such as the Departments of City Planning, Housing Preservation and Development, and Small Business Services on a strategy for th equitable development of Mott Haven and the Jerome Avenue corridor in the Bronx; Brownsville and East New York in Brooklyn; and Jamaica and Rockaways in Queens (the same key neighborhoods targeted by the above initiative). The

	 Finally, CADP's will finish projects started under its previous initiative, Community Arts Leadership (CAL), which provided year-long leadership development training in order to provide participants with the opportunity to gain knowledge, exchange ideas, and sharpen their capacity to lead. Additionally, leaders emerged with an enhanced capacity to analyze and understand their communities, and thus more effectively address the challenges fundamental to their organizations' ability to exist and flourish. CADP also intends to offer periodic capacity building activities, including workshops, panel presentations, and one-day seminars. Events either will be designed to complement DCLA's core initiative or held in collaboration with other partners. CD funds pay for two persons to oversee the program. For further information, please contact Perian Carson
Droject Nome	at <u>pcarson@culture.nyc.gov</u> .
-	Landmarks Historic Preservation Grant Program
	Preservation of historic buildings and areas
Needs Addressed	Housing - Residential Historic Preservation
	Non-housing Community Development/Non-ResiHistPrsr
	CDBG: \$114,000
Description	The program consists of two components: a facade restoration grant for homeowners and a grant for nonprofit organizations.
Estimate the number	For 2015, the program anticipates that it will complete historic preservation projects at five residential properties and
and type of families	one non-residential property.
that will benefit from	
the proposed activities	
Location Description	Eligible historic sites citywide
Planned Activities	The Historic Preservation Grant Program provides financial assistance to rehabilitate, preserve, and restore publicly-, privately-, or nonprofit-owned historic properties and sites that are designated individual New York City landmarks, within designated New York City historic districts, or listed on or eligible for listing on the National Register of Historic Places. To qualify for an interior restoration grant, the building's interior must be designated. Eligible properties cannot have unpaid real estate taxes, water/sewer charges, or un-rescinded notices of violation issued by the Landmarks Preservation Commission (LPC) or the Department of Buildings.
	and type of families that will benefit from the proposed activities Location Description

		 <u>Homeowners Grants</u> This component provides grants to homeowners who reside in their buildings. The grants are intended to assist homeowners in repairing and restoring the façades of their buildings. Homeowners are eligible to receive historic preservation grants if they meet one of the following criteria:
		percent of the value of the LPC grant towards the cost of their project. This contribution may be from owner equity, loan proceeds, or other grants. <u>Nonprofit Grants</u> This component provides historic preservation grants to nonprofit organizations organized under Section 501(c)(3) of
		 the Internal Revenue Code. Subject to certain restrictions set forth in the CD regulations, nonprofit organizations that own designated buildings are eligible to receive historic preservation grants if they meet one of the following criteria: They serve a low- and moderate-income area or population that is deemed to be CD-eligible; or Their buildings require work to eliminate specific conditions detrimental to public health and safety.
		Organizations that do not serve low- and moderate-income areas or people must contribute at least 50 percent of the value of the LPC grant towards the cost of their project.
		Both homeowner and nonprofit applicants are identified through general LPC outreach and publications, direct mailings, and through staff presentations to block and neighborhood associations. CD also funds staff to administer the program, which is charged to CDBG Administration.
26	Project Name	Landmarks Preservation Commission Planning
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$554,000
	Description	LPC Planning conducts activities such as environmental reviews and architectural, archaeological, and historical analyses.

Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
Location Description	1 Centre Street, New York, NY 10007
Planned Activities	The LPC Planning program has three components: Research, Environmental Review, and Archaeology. For Calendar Yea 2015, the program will continue its CD-eligible activities as outlined below:
	The program's Research activities include surveying the City's buildings to identify those that may merit landmarks designation; conducting extensive research about properties that are under consideration for landmark or historic district status; and preparing detailed reports about each proposed district or individual site to provide a basis for determining whether to designate them as historic districts or individual landmarks. Surveys serve as planning tools to establish priorities and set goals for designating the next generation of landmarks and historic districts.
	The Archaeology unit's primary responsibilities are to assess the potential archaeological impact of proposed projects subject to City, State, or Federal environmental review and to oversee any ensuing archaeology that may be needed. The unit also regulates projects that impact some landmarked archaeological resources such as within historic districts, parks, and burial grounds. The unit consists of three members; each plays a different role in the process. The Urban Archaeologist conducts the initial screenings. If a project has the potential to impact significant archaeological resources, an archaeological documentary study completed by a consultant is recommended. The Director of Archaeology then determines the subsequent archaeology to be completed by consultants, which may include a scope of work for archaeological testing, the archaeological testing, and archaeological mitigation. Mitigation may include ful archaeological excavation, project redesign, and public outreach such as an exhibit. The Director also reviews relevant applications for work on designated properties submitted to the agency and issues permits. Finally, the Director maintains the City's archaeological repository, which is open to scholars and museum professionals upon request. The unit also includes a part-time Advisor to the Chair, who offers technical guidance as needed.
	The Environmental Review unit assists Federal, State, and City agencies whose projects are subject to the environmental review process by assessing the potential impacts of certain projects on the City's historic and archaeological resources. As part of the review process, the department issues comments in response to Federal, State, and City regulatory requirements and combines findings from the Research and Archaeology components into its final comments. Findings of potential impacts uncovered during the review process, if any, are also disclosed in the comments. If the proposed project significantly impacts these properties or sites, the department works with the lead agency and the appropriate
	Federal or State agencies to mitigate or reduce the impact as much as possible. As such, the department also negotiat

		Memoranda of Agreement under Section 106 of the National Historic Preservation Act and Letters of Resolution under Section 14.09 of the New York State Preservation Act, and oversees any mitigation measures under those agreements. The department also maintains and supports the ERGIS Historic Maps application, which consists of an interactive Geographic Information System with each project site review geo-referenced along with access to the LPC ERGIS digital historic map collection. ERGIS Historic Maps now supports over 2,300 geo-referenced maps that are used for project reviews and to assist other lead or interested agencies.
27	Project Name	Bronx River Project
	Goals Supported	Revitalize the Bronx River and the adjacent area
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$199,000
	Description	The Bronx River Project works to improve and protect the Bronx River, create a continuous greenway along its banks, and provide opportunities to enjoy and care for the river.
	Estimate the number and type of families that will benefit from the proposed activities	For 2015, the program anticipates that it will serve 211,000 individuals.
	Location Description	The NYC length of the Bronx River
	Planned Activities	The Bronx River Project works to restore the river and create a continuous greenway along its length. The program has several funding sources including City tax levy, private grants and gifts, State grants, and other Federal grants. CD funds are used to purchase education and outreach materials, office supplies, field equipment, and restoration supplies; for maintenance of a website (www.bronxriver.org); and for the support of program consultants and ecological restoration personnel. The CD funding fully covers the Bronx River Conservation Manager position and two Crew Leader positions. The Department of Parks and Recreation (DPR) coordinates closely with the Bronx River Alliance to implement programs along the river as follows:
		Education: The Bronx River Education Program provides hands-on outdoor learning opportunities for thousands of students and educators in communities along the Bronx River. The program has three components: Bronx River Classroom, the Bronx River Stewards Volunteer Monitoring Program, and the <i>Wade into the Bronx River</i> series, which includes free lectures, walks, and workshops on educational topics related to the river. In addition, the Recreation Program guides thousands of Bronx residents each year on educational paddling adventures on the river.

that will benefit from the proposed activities	
Location Description	Vacant lots and GreenThumb gardens in CD-eligible areas citywide
Planned Activities	The Land Restoration Program (LRP) is administered by the NYC Department of Parks and Recreation (DPR). Established in 1982, the Program's primary focus has been to address New York City's problem of vacant lots within CD-eligible areas.
	LRP adopts sites for treatment annually on a rolling basis as the result of strict inspection parameters and/or at the request of Borough Presidents, Community Boards, and City Council Members. LRP routinely targets sensitive areas near public housing, playgrounds, community centers, churches, and schools for inclusion on the "Target Site List" for vacant lot restoration and site improvements. The vacant lots are often polluted with drug paraphernalia, domestic litter, and industrial debris and frequently contain hazardous materials, rats, and severe vegetative overgrowth. Sites for improvement frequently have structures to be demolished and removed. The LRP crew works with other City agencies including the Department of Transportation, the Department of Housing Preservation and Development, the Department of Citywide Administrative Services, and the Department of Sanitation to get sites cleaned and fenced. Sites are then graded, tilled, planted as needed with specialty seed mixes customized for the City, and put into a rotational treatment plan or turned over to community groups for continued care. Sites are revisited throughout the season for mowing, cleaning, or other improvements in order to prevent them from falling into disrepair again.
	 Vacant lot treatment by LRP provides communities: Increased safety by removing tall weeds that are often used as cover for illegal activity; Decreased harborage for insects, rodents, and the associated diseases; Reduction in vacant lot or site health hazards; Reduction in the cost of re-cleaning or reclaiming treated sites; and Increased property value and property that is attractive to residents and potential developers.
	or individuals. Sites are inspected and compared against the CD-eligible census tract maps and the roster of City-owned property. Site lists are regularly updated throughout the season to ensure the program reaches the most communities possible. LRP routinely tries to find local community partners to help with site maintenance in between visits. Due to the significant loss of vacant lots to development, LRP had expanded its objectives to include partnership
	projects with other programs such as GreenThumb gardens. LRP will implement a drastic shift away from vacant lot

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		treatments and a larger focus on heavy duty projects in gardens. Some of these projects will include invasive species removal, debris removal, sidewalk and fencing issues, hazardous structure removals, hazardous tree
		identification/management, and other related work. LRP also upgrades established gardens as well as assists the
		GreenThumb program with community education. To this end, LRP will continue staff training efforts in order to
		proactively address emergencies or special needs.
29	Project Name	Neighborhood Vacant Lot Clean-Up Program
	Goals Supported	Improve sanitary conditions throughout the City
	Needs Addressed	Non-housing Community Development/Interim Assist
	Funding	CDBG: \$19,031,000
	Description	Vacant lots littered with garbage, debris, and bulk refuse are cleaned. CD funds pay for lot cleaning staff, security, equipment storage, and equipment mechanics.
	Estimate the number	For 2015, the program anticipates that it will clean 2,587 vacant lots that pose threats to the public's health and safety.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Vacant lots in CD-eligible areas citywide
	Planned Activities	The Department of Sanitation (DSNY) cleans vacant lots and the surrounding premises of abandoned buildings that are littered with garbage, debris, and bulk refuse to meet the City's Health and Administrative Code standards. CD funds pay for services that are performed in CD-eligible areas. Monthly cleaning schedules are keyed to Community Boards and based on the following priorities: health emergencies, preparatory cleaning for other CD-funded lot-related programs, and Community Board requests.
		The Lot Inspection Unit investigates all requests for lot cleaning services, including 311 requests. Lot Inspectors prepare work orders, eliminate duplicate requests, and refer non-lot-related conditions to the proper agency for corrective action when appropriate.
		The Lot Cleaning Division cleans vacant lots and services other dump-out conditions, known as "diversions," which occur on streets, sidewalks, and uncut/unpaved streets, etc. These occurrences are identified as being in CD-eligible or - ineligible areas and recorded accordingly. Additionally, the Division cleans perimeters of properties that have abandoned structures, such as foreclosed properties. Privately-owned properties are billed accordingly. The program also conducts tire removal operations. In addition to removing a blighting influence, tire removal assists in
		the effort to battle the West Nile Virus as mosquitoes often breed in water that collects in discarded tires. Tires and

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		 metal are recycled to private vendors with a stipulation that they are to be reincorporated as a substitute for goods made from virgin materials. CD funds also provide private security for the Neighborhood Vacant Lot Clean-Up Program's operations, mechanics to repair the program's equipment, and waste disposal costs for debris removal from CD-eligible areas. During periods deemed as emergencies by the City, Governor, or President, such as weather-related or other emergencies, CD resources may be re-directed to address these emergency conditions. Personnel and equipment will be utilized in CD-eligible areas and in non-CD-eligible areas if an emergency blighting condition exists. Work may involve opening streets in the emergency area due to debris or other circumstances obstructing the streets. This will allow for the safe passage of ambulances, police, and fire vehicles; fuel oil deliveries; food delivery vehicles; public transportation; school buses; and ther emergency personnel to make emergency repairs to infrastructure such as water mains, sewers, and residential buildings, etc. In the event of a declared snow emergency, CD-funded snow removal activities will only take place in CD-eligible areas. When a trash collection backlog develops as a result of a snow emergency, personnel will be used for emergency trash removal for as long as the emergency condition exists. A return to lot cleaning duties will be ordered as soon as possible when meaningful and productive work can be accomplished in the lot cleaning operation. Program income is generated from payments by private lot owners for the cost of lot cleaning services and from interest (fees charged for late payments). Program income is cost-allocated based on the percentage of the lots located
30	Project Name	in CD-eligible areas. Scorecard Program
50	Goals Supported	Improve sanitary conditions throughout the City
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$397,000
	Description	Scorecard produces street and sidewalk cleanliness ratings so the Department of Sanitation can develop policy; plan changes to its cleaning and enforcement programs; and evaluate its methods.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	Citywide

Planned Activities	Through the Scorecard Program, service inspectors employed by the Mayor's Office produce monthly street and sidewalk cleanliness ratings for every City neighborhood. A visual rating scale is used to determine the percent of acceptably clean streets and sidewalks. Results are published on the Mayor's Office's website and provided to the Department of Sanitation (DSNY). Additionally, monthly reports are developed for most of the City's Business Improvement Districts (BIDs), which are administered by the Department of Small Business Services. The program was initiated by the Mayor's Office of Operations in 1978. CD funds pay for seven full-time staff members, including six service inspectors.
	The two main purposes of the Scorecard Program are to help DSNY: 1) develop and evaluate policies related to its cleaning and enforcement programs; and 2) assess the performance of its field managers. In addition, community boards and other members of the public use the data to learn about cleanliness conditions in their neighborhoods and participate with DSNY in developing operational and enforcement changes (including Alternate Side Parking regulations, street/sidewalk inspections, vacant lot cleaning, and the placement and emptying of street corner litter baskets). Changes requested by the community are often implemented by DSNY on a pilot basis with the stated criterion for continuation being no negative Scorecard impact.
	Currently, 67 of the City's 69 BIDs, including some local development corporations and industrial parks, receive monthly Scorecard ratings to help evaluate their self-funded street and sidewalk cleaning efforts. These organizations use the data to judge the effectiveness of their own cleaning efforts and to work with merchants and other commercial interests to improve local cleaning practices, generally. The City Comptroller's Office has used Scorecard data in conjunction with audits of the BIDs' use of City funds for district cleaning. Baseline ratings have also been developed, on a pilot basis, for organizations that are considering applying for BID status or that are implementing self-funded cleaning programs for commercial areas lacking a BID designation.
	Scorecard ratings have been associated with substantial long-term gains in City cleanliness levels, overall and in specific neighborhoods. Today, approximately 93% of City streets are rated acceptably clean. This is a dramatic improvement compared to the less-than-70% ratings issued in the early days of the program. The citywide trend can be seen on the Office of Operations website (<u>www.nyc.gov/html/ops</u>) by linking to Scorecard through the "City Performance Reporting" tab.
	Scorecard has long been a model for other U.S. localities that consider using the "trained observer" approach to performance measurement for sanitation or other services. Information on Scorecard is included in the U.S. Conference of Mayors' Best Practices handbook and in material circulated by the Urban Institute in Washington, D.C., on performance measurement techniques for local government.

31	Project Name	Adult Literacy Program
	Goals Supported	Improve literacy of low-skilled adults
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,561,000
	Description	CD funds are used to administer Adult Basic Education and English for Speakers of Other Languages classes for adults.
	Estimate the number	For 2015, the program anticipates that it will provide literacy classes to 1,730 adults.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	BronxWorks - 60 East Tremont Avenue, Bronx
		Kingsbridge Heights Community Center - 3101 Kingsbridge Terrace, Bronx
		CAMBA - 1720 Church Avenue, Brooklyn
		Catholic Charities Neighborhood Services - 191 Joralemon Street, Brooklyn
		Council of Jewish Organizations of Flatbush - 1523 Avenue M, Brooklyn
		Jewish Community Council of Greater Coney Island - 3001 West 37th Street, Brooklyn
		Opportunities for a Better Tomorrow - 783 Fourth Avenue, Brooklyn
		Shorefront YM-YWHA of Brighton-Manhattan Beach, Inc 3300 Coney Island Avenue, Brooklyn
		St. Nicks Alliance Corporation - 2 Kingsland Avenue, Brooklyn
		Agudath Israel - 42 Broadway, Manhattan
		Henry Street Settlement - 265 Henry Street, Manhattan
		Inwood Community Services - 651 Academy Street, Manhattan
		Northern Manhattan Improvement Corporation - 76 Wadsworth Avenue, Manhattan
		Fortune Society - 29-76 Northern Boulevard, Queens
	Planned Activities	CD funds are used to pay for contracts with adult literacy providers that offer instruction in reading, writing, numeracy,
		and English language instruction in a classroom setting. The Department of Youth and Community Development
		oversees the program.
32	Project Name	Senior Resident Advisor Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$450,000
	Description	The Advisors provide around-the-clock intervention in crisis situations for elderly tenants and tenants with disabilities.
	Estimate the number	For 2015, the program anticipates that it will serve 2,400 individuals.
	and type of families	

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that will benefit from	
the proposed activities	
Location Description	Following are the six CD-funded NYCHA developments in which the Senior Resident Advisor Program operates: Bronx
	Boston Road Plaza, 2440 Boston Road
	Randall-Balcom, 2705 Schley Avenue
	Brooklyn
	Palmetto Gardens, 85 Palmetto Street
	Manhattan
	LaGuardia Addition, 282 Cherry Street
	Meltzer Towers, 94 East First Street
	Queens
	Shelton, 89-09 162nd Street
	Please note that this program no longer serves the following sites as of July 1, 2015:
	Bronx River Addition - 1350 Manor Avenue, Bronx
	Bethune Gardens - 1945 Amsterdam Avenue, Manhattan
	Gaylord White, 2029 Second Avenue, Manhattan
	Harborview Terrace - 530 West 55th Street, Manhattan
	UPAACA 6 - 1940 Lexington Avenue, Manhattan
	Conlon-Lihfe Towers - 92-33 170th Street, Queens
Planned Activities	This program provides supportive services, crisis intervention, assistance in maintaining independent daily living, and case coordination to elderly residents (ages 62 and over) and non-elderly disabled residents in seven NYCHA developments. The program also provides assistance with accessing public entitlements, advocates with services providers, and monitors the health and well-being of the residents through home visits and telephone check-ups. The ultimate goal of the program is to provide increased services to elderly residents who are aging-in-place and non-elder disabled residents to help them maintain independent living within the six CD-funded NYCHA developments, and prevent premature placement in nursing homes or other forms of institutionalization.
	The program also recruits and trains a cadre of resident volunteers, organized into a floor captain/buddy system, to maintain daily contact with residents in their respective developments, check on their well-being, and report back to program staff. The floor captains are the eyes and ears of the program and are often the first to detect that something wrong or identify an incident requiring immediate attention. The additional services provided through the floor

		captain/buddy system have been effective in helping to prevent isolation amongst seniors through increased
		networking and socialization.
33	Project Name	Project Open House
	Goals Supported	Increase accessible hsg for people w/disabilities
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$203,000
	Description	Project Open House (POH) uses contractors to remove architectural barriers in rental units and owner-occupied homes.
	Estimate the number	For 2015, the program anticipates that it will complete projects in no owner-occupied units and two renter-occupied
	and type of families	units, for a total of two units.
	that will benefit from	
	the proposed activities	
	Location Description	CD-funded staff located at 100 Gold Street in Manhattan oversees eligible projects citywide.
	Planned Activities	 The Mayor's Office for People with Disabilities operates Project Open House, in which CD funds are used to remove architectural barriers from the homes of New York City residents who have mobility impairments. The extent of the work depends on the physical condition of the applicant and their particular needs. Projects include grab bar installations, main entry components (ramps, chair lifts, and doors), and kitchen and bathroom modifications. Project Open House affords program recipients greater independence through greater accessibility to their living environment. The following criteria are used to determine grant recipients: Income eligibility under Section 8 income limits; and Need for increased independence.
		For more information about the program, please visit: www.nyc.gov/html/mopd/html/poh/poh.shtml .
34	Project Name	Housing Information and Education
	Goals Supported	Make the City more livable for ppl w/disabilities
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$144,000
	Description	Housing Information and Education provides outreach to people with disabilities, landlords, tenants, and advocates in
		the areas of housing and housing rights.
	Estimate the number	For 2015, the program anticipates that it will provide 288,554 units of service to individuals with disabilities.
	and type of families	
	that will benefit from	
	the proposed activities	

	Location Description	NYC Mayor's Office for People with Disabilities - 100 Gold Street, Manhattan
	Planned Activities	This program, administered by the Mayor's Office for People with Disabilities, seeks to increase awareness and
		opportunities for people with disabilities to obtain or retain affordable accessible housing. It provides:
		 Information and referrals relating to housing discrimination, fair housing laws, and barrier removal programs;
		 Technical and legal guidance relating to the design and construction of affordable accessible housing;
		New York City Building Code compliance, modifications, updates, interpretations, and recommendations for
		architects, engineers, designers, developers, landlords, co-op boards, condominium associations, small
		neighborhood businesses, housing real estate brokers, etc.;
		Housing referrals to disability advocates and service organizations that operate housing locator programs and
		maintain a list of accessible affordable housing; and
		Outreach to architects, builders, and community groups.
35	Project Name	HPD Emergency Shelters
	Goals Supported	Prevent long-term displacement and homelessness
	Needs Addressed	Homelessness - Emergency Shelter
	Funding	CDBG: \$14,781,000
	Description	The Department of Housing Preservation and Development (HPD) provides emergency relocation services to tenants
		displaced as a result of fires or vacate orders issued by the Department of Buildings, the Fire Department, Department
		of Health, or HPD.
	Estimate the number	For 2015, the program anticipates that it will provide emergency shelter to 3,390 households.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Citywide
	Planned Activities	HPD's Division of Property Management and Client Services (PMCS) operates Emergency Housing Services (EHS), which
		provides temporary emergency shelter and relocation services to residential tenants displaced as a result of fires or
		vacate orders issued by the Department of Buildings, Fire Department, Department of Health, or HPD.
		PMCS contracts with the American Red Cross (ARC) on emergency response and sheltering services for displaced
		households. ARC assesses clients' needs, provides initial shelter services through contracted hotels, and attempts to
		relocate households back to their units of origin or with friends and relatives. Households that are not relocated by ARC
		are referred to HPD or the Department of Homeless Services. HPD pays for hotel costs for eligible households.

		EHS's Central Intake assesses ARC-referred households for eligibility and assigns shelter placements based on unit and household size, matching school affiliation, other community support systems, and special needs. Households with
		children are placed in one of three Family Living Centers located in the Bronx, Brooklyn, and Manhattan. Households
		with no children are placed in privately-owned hotels in the Bronx, Brooklyn, Manhattan, and Queens.
		EHS staffers provide storage services through a contracted vendor to clients who have furniture and other items that
		are not needed while in a shelter. Clients must remove their stored items upon shelter exit.
		Family Living Centers (FLC): Each FLC is staffed by social service contractors that provide case management services
		including benefits advocacy; employment and/or vocational assistance and support; counseling and referrals for other needed services; documentation gathering; and family support activities.
		needed services, documentation gathering, and farmy support activities.
		Hotels: Households residing in participating hotels are serviced by EHS Case Managers who provide case management
		services including housing search/placement, applying for subsidized housing programs/rent subsidies, benefits
		advocacy, employment and/or vocational assistance and support, counseling and referrals for other needed services,
		documentation gathering, and family support activities.
		Homeless Placement Services (HPS): HPS is responsible for facilitating the placement of shelter clients into homeless
		set-aside units and providing ongoing oversight of projects with set-asides to ensure compliance with the homeless
		restriction. These units are a combination of newly-constructed and rehabilitated apartments in housing projects that
		have been subsidized by HPD and/or Housing Development Corporation financing. Homeless and displaced households who are income-eligible may apply for these units. HPS makes referrals of clients from DHS, HPD, and HRA shelters to
		developers with vacant set-aside units and coordinates the screening and lease-up process. HPS is within HPD's Division
		of Policy & Operations.
		Special Enforcement Unit (SEU): SEU, staffed by housing inspectors, Community Associates, and real property managers,
		provides code enforcement support to EHS to decrease clients' length of stay by restoring households to their original
		apartments quickly. SEU monitors landlords' performance in correcting the hazardous conditions that caused the vacate
		order. SEU files vacate orders with the County Clerks' Offices to notify owners of possible relocation liens. SEU also
		makes referrals to the Housing Litigation Division to commence litigation against owners who fail to comply with
		vacate/repair orders. The housing inspectors and support staff are CD-funded.
36	Project Name	HPD Fair Housing Services Program
	Goals Supported	Reduce housing discrimination
	Needs Addressed	Housing - Fair Housing
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Funding	CDBG: \$347,000
Description	The Department of Housing Preservation and Development provides fair housing counseling and educational services
	through an agreement with the City's Commission on Human Rights.
Estimate the number	This program is categorized as Administration and is not required to project accomplishments.
and type of families	
that will benefit from	
the proposed activities	
Location Description	Citywide
Planned Activities	HPD's Fair Housing Services Program, the result of an interagency Memorandum of Understanding (MOU) between HP and the New York City Commission on Human Rights (CCHR), enables HPD to utilize CCHR's dedicated and knowledgeable staff to promote fair housing. The City's Human Rights Law, like the Federal Fair Housing Act, prohibits housing discrimination based on a person's race, color, religion, sex, disability, national origin, familial status, sexual orientation, age, alienage and citizenship status, marital status, partnership status, lawful occupation, gender, or lawfu source of income. Since the City's Human Rights Law is inclusive of the Federal Fair Housing Act, the MOU is compliant with HPD's Federally-mandated obligation to promote fair housing.
	The Fair Housing Services Program has two goals. First, it focuses on the obligation of building owners and project sponsors affiliated with HPD-funded projects to comply with the Federal Fair Housing Act and the NYC Human Rights Law. CCHR staff present a review of fair housing obligations during HPD's weekly Pre-Award Conferences attended by recipients of HPD funding. HPD and CCHR conduct quarterly "Fair Housing in Practice" workshops for representatives or building owners and sponsors. The workshops promote understanding of how to avoid discriminatory practices and policies; provide an overview of tenant/buyer rights; and include a presentation on HPD affirmative marketing guidelines.
	HPD and CCHR also collaborate to sponsor an annual Fair Housing Symposium. This event features panel discussions be representatives of government agencies before an audience of social service agencies and real estate management fire representatives. The Symposium explores current housing trends, rights, and opportunities and encourages sound and prompt referrals of instances involving possible discrimination.
	Second, the program seeks to promote public awareness at community forums ("Owners Nights" and "Tenant Nights" sponsored by HPD and local community leaders. HPD and CCHR jointly operate a website, Fair Housing NYC, that promotes public awareness of fair housing practices and enforcement. Fair Housing NYC is a visually appealing website that provides the public with a broad range of fair housing-related content and referral services. The site can be accessed at: <u>http://www.nyc.gov/html/fhnyc/html/home/home.shtml</u> .
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37	Project Name	Housing Policy Analysis and Statistical Research
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$4,427,000
	Description	The Division of Housing Policy Analysis and Statistical Research plans, designs, and implements all projects necessary to
		conduct the legally-mandated NYC Housing Vacancy Survey (HVS).
	Estimate the number	This program is categorized as Planning and is not required to project accomplishments.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038-1605
	Planned Activities	The Housing Policy Analysis and Statistical Research Unit (HPASR) plans and conducts major housing-related research requiring advanced concepts and methods and/or large-scale data collection, processing, and analyses, primarily for the legally required New York City Housing and Vacancy Survey (HVS) and reports on the HVS. HPASR secures the contract with U.S. Census Bureau and plans, designs, and implements projects necessary to conduct the HVS. HPASR provides reliable data needed for sound planning, policy analysis and research, and program development. The unit prepares and submits to the City Council by deadline the Report of Initial Findings of the HVS, presenting and analyzing key data on the rental vacancy rate, housing inventory, housing conditions, and other housing market situations. This information is required for the Council's determination of a housing emergency, as the necessary condition for continuing rent control and rent stabilization. HPASR prepares the comprehensive HVS Report, a detailed, in-depth housing market analysis, presenting and analyzing data from the HVS on the City's population, households, housing stock, vacancies, housing structural and maintenance conditions, and other characteristics such as household incomes and employment, rents, and neighborhood conditions. The unit provides customized HVS data to other divisions of HPD and other City agencies (Mayor's Offices, Office of Management and Budget, Department of Homeless Services, Corporation Counsel, etc.) to support planning; program development; defense of the Housing Maintenance Code; legal and legislative analyses; public information; to prepare Federal grant applications (including the Consolidated Plan); and to respond to reporting requirements. HPASR substantiates eligibility for use of CD and other funds for HPD programs. The unit provides HPD's Section 8 program with HVS data for preparation of its five-year plan. The unit is HPD's liaison to the Rent Guidelines Board, securing and administering an annual support contr

		CD funds are also used for the Division of Strategic Planning (DSP), which facilitates the agency-wide strategic planning process with the Commissioner and the HPD senior management team. This includes the identification of strategic priorities and change initiatives; the creation and reporting of milestones for those initiatives; and the management and implementation of key projects.
38	Project Name	HPD Administration
	Goals Supported	Prevent long-term displacement and homelessness Reduce housing discrimination Perform housing market analysis Return foreclosed housing to private ownership Preserve and improve occupied private housing Reduction of blighted properties
	Needs Addressed	Housing - Affordable Housing Housing - Privately-Owned Housing - Planning Housing - Fair Housing Homelessness - Emergency Shelter Non-Housing Community Development/Clearance
	Funding	CDBG: \$6,686,000
	Description	Staff performs administrative functions for several of HPD's CD-funded programs.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038-1605
	Planned Activities	Staff in the following units performs administrative functions for several of HPD's CD-funded programs: Litigation Administration: Litigation support staff oversees and coordinates a number of administrative functions including data operations, management services, office management, bill processing, and supervision of all administrative units within the Litigation Division. Invoice Review: Units within the Division of Accounts Payable are responsible for receiving, reviewing, and approving all contractor invoices submitted for payment related to the Division of Maintenance, which includes repair work for both City- and privately-owned properties. In addition, the Division reviews invoices and processes vouchers for work done

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by the Neighborhood Preservation Consultants, utility and fuel payments for in rem properties, advertising, supplies, and construction and related contracts.
Fiscal ERP Accounting: Program revenue from the Emergency Repair Program (ERP) is generated through the collection of owner payments for billed invoices issued by the Fiscal ERP Accounting Unit. When the bill is not satisfied, a lien is placed on the property. The tax lien is removed when the landlord or purchaser makes full payment.
Bureau of Maintenance Procurement: The Division of Maintenance's Bureau of Maintenance Procurement, through a pre-qualified vendor list and requirements contract, bids out and awards repair work to private contractors for both privately-owned (under the Emergency Repair Program) and in rem buildings.
Timekeeping and Payroll: The Timekeeping Unit tracks and inputs timekeeping data for HPD employees, including review, verification, adjustments, and input of employee time. The unit also tracks and monitors leave balances and issues, processes resignations and terminations, and responds to employee inquiries. The Payroll Unit processes payroll changes for employees, including direct deposit changes, refunds or changes of union deductions, processing of assignment differentials and jury duty payments, research and resolution of discrepancy inquiries, processing of monetary settlements for grievances, and processing of requests for changes in Federal, State, and City withholdings. The CD-funded Timekeeping and Payroll Unit staff is assigned to work units comprised of employees who perform only CD program functions, such as the Division of Property Management and Division of Maintenance.
Technology and Strategic Development: Staff within the Division of Technology and Strategic Development (TSD) oversees the maintenance and operation of systems that support CD-eligible programs within the Office of Enforcement and Neighborhood Services (ENS). This function includes enhancing systems that track CD-eligible programs such as ERP and AEP. In addition, TSD staff maintains the HPDINFO system that tracks violations, open market orders, and other building-specific data. This system also helps in determining how much work is being done in CD-eligible census tracts. The TSD staff works closely with the ENS office on the maintenance of the Routesmart GIS component and interfacing with the AEP and ERP modules.
HOME Program Project Support: CD funds support positions for CD-eligible activities funded under the City's HOME Investment Partnership Program (HOME). HOME funds may be used to develop and support rental housing and homeownership affordability through rehabilitation, conversion, acquisition of real property, and new construction.
CD also pays for the staff that is responsible for HOME and Low-Income Housing Tax Credit monitoring and compliance activities.
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39	Project Name	Rent Guidelines Board Support Staff
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$470,000
	Description	The Rent Guidelines Board Support Staff engages in year-round research efforts to establish rent adjustments to units
		subject to the Rent Stabilization Law in NYC.
	Estimate the number	This program is categorized as Planning and is not required to project accomplishments.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Rent Guidelines Board - 1 Centre Street, Suite 2210, New York, NY 10007
	Planned Activities	The Rent Guidelines Board (RGB) is mandated to establish rent adjustments for more than one million units subject to
		the Rent Stabilization Law in New York City. The Board holds an annual series of public meetings and hearings to
		consider research from staff and testimony from owners, tenants, advocacy groups, and industry experts.
		RGB staff is responsible for providing administrative and analytic support to the Board and prepares research regarding
		the economic condition of rent-stabilized and other residential real estate industry areas including operating and
		maintenance costs, the cost of financing, the housing supply, and cost of living indices. RGB staff engages in research
		efforts; publishes its reports for use by the public, other governmental agencies, and private organizations; and provides
		information to the public on housing questions considered by the Board. While these reports are accessible for free
		online, CD program income is generated from the sale of CD-funded reports that are purchased in hard copy. CD funds
40	Ducient Nome	pay for the RGB staff and associated program administration costs.
40	Project Name	HPD Program Planning
	Goals Supported Needs Addressed	Perform housing market analysis
		Housing - Planning
	Funding	CDBG: \$1,163,000
	Description	Staff performs planning, pre-construction functions, and review and issuance of site control letters.
	Estimate the number	This program is categorized as Planning and is not required to project accomplishments.
	and type of families	
	that will benefit from	
	the proposed activities	NVC Department of Housing Dressmittion and Development 100 Cold Street New York NV 10030 1005
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038-1605
	Planned Activities	As of July 1, 2015, this program is no longer CD-funded; the activities are now funded with City tax levy.

		Business Technology Services (BTS), in HPD's Division of Technology and Strategic Development, is responsible for identifying a specific set of actions (including the establishment and refinement of computerized information systems) to assist HPD in achieving its mission of maintaining affordable housing, preservation of the current housing stock, and the development of new housing units. In the course of this work, BTS collects a range of data and studies the various processing systems of HPD programs to determine their effectiveness and how they can be amended to better serve the City's housing needs.
		BTS participates in the analysis and design of workflow, processing needs, and business operations of HPD's programs. It participates in the assessment of the current systems of business operations (manual and computerized) and develops appropriate new computer systems based on housing finance methods, municipal ordinances, codes, and regulations pertaining to planning, zoning, community, and economic development programs.
		Preservation Planning & Analysis Unit: The Preservation Planning & Analysis Unit, within the larger Office of Enforcement and Neighborhood Services, is responsible for analysis and preservation planning for all operations and initiatives within the Office of Preservation Services. Using performance-based indicators, the Unit performs various strategic management assessment analyses and forecasting, which are utilized to alter and re-design program planning in order to achieve the agency's preservation and enforcement mission.
41	Project Name	In Rem Building Maintenance and Repair Program
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$798,000
	Description	CD funds pay for repairs handled by private vendors through Open Market Orders and requirements contracts. Open Market Orders are used for repairs that cost up to \$100,000.
	Estimate the number and type of families that will benefit from the proposed activities	For 2015, the program anticipates that it will assist 100 units of tax-foreclosed rental housing.
	Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. These programs, administered by HPD's Division of Property Management (DPM), are designed to benefit the low- and moderate-income people who occupy these buildings.

	Planned Activities	Please note that, due to the significant reduction in the inventory of City-owned tax-foreclosed housing, the City has decided to collapse all of the programs related to such properties into one program. As of July 1, 2015, the activities listed below will be carried out through the Maintenance and Operation of Tax-Foreclosed Housing program.
		HPD's Division of Maintenance utilizes Open Market Orders to perform necessary repairs in in rem buildings. OMOs are used for repairs that cost up to \$100,000. Repairs include plumbing and electrical work, seal-ups, boilers, and roofs. Funds are also provided to renovate common building areas such as hallways. Finally, CD funds pay for the costs of fuel and utilities in in rem buildings.
42	Project Name	In Rem Building Maintenance and Repair Project Support
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$1,181,000
	Description	CD funds pay for support staff that are responsible for the oversight of the maintenance and repair effort in the in rem buildings.
	Target Date	6/30/2015
	Estimate the number	For 2015, the program anticipates that it will assist 100 units of tax-foreclosed rental housing.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038-1605
	Planned Activities	Please note that, due to the significant reduction in the inventory of City-owned tax-foreclosed housing, the City has decided to collapse all of the programs related to such properties into one program. As of July 1, 2015, the activities listed below will be carried out through the Maintenance and Operation of Tax-Foreclosed Housing program.
		Within HPD's Division of Property Management, CD-funded support staff is responsible for the oversight of maintenance and repair efforts in in rem buildings. Responsibilities include:
		 Responding to emergency complaints regarding heat and other essential services;
		 Organizing, processing, and filing work order requests;
		 Performing field inspections, holding technical interviews with potential contractors, and processing contractor pre-qualification applications and re-certifications;
		 Inspecting, monitoring, and surveying repairs for in rem properties;

		• Managing the process of bidding, awarding, and processing of publicly competitive sealed bids above \$90,000;
		and
		Supervising fiscal support operations and processing invoices for inspection and payment.
43	Project Name	In Rem Material Management and Procurement
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$90,000
	Description	CD funds pay for supply contracts and procurement of materials not included in the contracts. Vendors and the
		Department of Citywide Administrative Services supply and distribute the majority of materials.
	Target Date	6/30/2015
	Estimate the number	For 2015, the program anticipates that it will assist 100 units of tax-foreclosed rental housing.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of
		formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods
		citywide. These programs, administered by HPD's Division of Property Management (DPM), are designed to benefit the
		low- and moderate-income people who occupy these buildings.
	Planned Activities	Please note that, due to the significant reduction in the inventory of City-owned tax-foreclosed housing, the City has
		decided to collapse all of the programs related to such properties into one program. As of July 1, 2015, the activities
		listed below will be carried out through the Maintenance and Operation of Tax-Foreclosed Housing program.
		HPD incorporates the stockroom functions for DPM, Emergency Repair Environmental Hazards (EREH), and the
		Emergency Repair Program (ERP) into the Material Management and Procurement Unit. The Unit utilizes CD funds to
		procure tools and materials to support HPD's property management, lead abatement, asbestos abatement, and
		emergency repair programs. To procure and distribute the majority of materials to site locations for CD-eligible
		programs, HPD obtains maintenance and repair items from the Department of Citywide Administrative Services (DCAS)
		and private vendors.
		Staff develops specifications, orders supplies, and maintains ongoing contact with private contractors and DCAS to
		ensure prompt delivery of repair materials to stockrooms. Upon receipt of these materials, staff prepares all necessary
		paperwork to process the payment requests from the contractors. They are also responsible for the timely distribution
		of the repair materials and tools upon request from the various HPD programs, maintaining the ability to respond to

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		emergencies throughout the year. They account for the integrity and security of all procured items and maintain the
		computer inventory management system.
44	Project Name	In Rem Property Management Program
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$1,589,000
	Description	CD funds pay for the rent at HPD's field offices that support the operations of the City's in rem housing stock.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from	For 2015, the program anticipates that it will assist 100 units of tax-foreclosed rental housing.
	the proposed activities	
	Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. These programs, administered by HPD's Division of Property Management (DPM), are designed to benefit the low- and moderate-income people who occupy these buildings.
	Planned Activities	Please note that, due to the significant reduction in the inventory of City-owned tax-foreclosed housing, the City has decided to collapse all of the programs related to such properties into one program. As of July 1, 2015, the activities listed below will be carried out through the Maintenance and Operation of Tax-Foreclosed Housing program. CD funds pay for the rent at HPD's field offices that support the in rem operations.
45	Project Name	In Rem Superintendent Contract
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$28,000
	Description	Superintendents are employed to provide services in City-owned, residential buildings. CD funds pay for the administrative payroll services and benefits for on-site janitorial services.
	Target Date	6/30/2015
	Estimate the number and type of families that will benefit from	For 2015, the program anticipates that it will assist 100 units of tax-foreclosed rental housing.
	the proposed activities	

Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of
	formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods
	citywide. These programs, administered by HPD's Division of Property Management (DPM), are designed to benefit the
	low- and moderate-income people who occupy these buildings.
Discussed Activities	
Planned Activities	Please note that, due to the significant reduction in the inventory of City-owned tax-foreclosed housing, the City has
	decided to collapse all of the programs related to such properties into one program. As of July 1, 2015, the activities
	listed below will be carried out through the Maintenance and Operation of Tax-Foreclosed Housing program.
	Under a competitively bid contract with a private vendor, superintendents are employed by the vendor to provide
	services in City-owned residential buildings. CD funds pay for the salaries and fringe benefits of the superintendents, as
	well as for payroll services provided by the vendor. The superintendents perform on-site janitorial services and alert
	HPD when building problems arise.
Project Name	Alternative Enforcement Program
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$7,897,000
Description	The Alternative Enforcement Program (AEP) is intended to alleviate the serious physical deterioration of the most
	distressed buildings in NYC by forcing owners to make effective repairs.
Estimate the number	For 2015, the program anticipates that it will complete projects affecting 425 units of rental housing.
and type of families	
that will benefit from	
the proposed activities	
Location Description	Designated distressed residential buildings citywide.
Planned Activities	The Alternative Enforcement Program (AEP) is intended to address the serious physical deterioration of the most
	distressed buildings in New York City. AEP can order the property owner to repair or replace building systems as well as
	to address violations. If the owner fails to comply, AEP can address building systems and violations using CD funds.
	Using criteria set forth in the City's Administrative Code, 250 multiple dwellings are designated annually for
	participation in AEP. The multiple dwellings selected are high consumers of HPD's enforcement services, which include
	the Division of Code Enforcement, the Emergency Repair Program (ERP), and the Housing Litigation Division (HLD). An
	owner will be notified by HPD that his or her multiple dwelling has been chosen for participation in AEP.
	Goals SupportedNeeds AddressedFundingDescriptionEstimate the numberand type of familiesthat will benefit fromthe proposed activitiesLocation Description

		Correct 100 percent of violations directly related to providing heat and hot water;
		Correct 100 percent of class "C" hazardous mold violations;
		Correct 80 percent of class "B" hazardous mold violations;
		Correct 80 percent of all vermin violations;
		Correct 80 percent of all other class "B" hazardous and class "C" immediately hazardous violations;
		Pay all outstanding HPD emergency repair charges and liens or enter into an agreement with the Department of
		Finance to pay such charges; and
		Submit a current and valid property registration statement.
		If the owner fails to meet all of the requirements for discharge within the first four months, HPD will perform a building-
		wide inspection and issue an Order to Correct outlining the building systems that need to be replaced in order to
		address the underlying conditions (to minimize recurrence of those conditions). HPD will prepare a scope of work that
		will address the conditions cited in the Order. Should an owner fail to comply with the Order, HPD may perform the
		work. CD revenue is generated when owners pay for the cost of the work done by the City as well as for management
		program inspection fees.
47	Project Name	7A Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$1,444,000
	Description	CD funds are used for systems repair and replacement through 7A assistance packages. The aim is to improve conditions in 7A buildings.
	Estimate the number	For 2015, the program anticipates that it will complete projects affecting 26 units of rental housing.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	7A buildings citywide
	Planned Activities	The 7A Program, part of HPD's Division of Special Enforcement, provides loans for system replacement and repair using
		both CD and City capital funds. CD funds also pay for staff within the 7A Financial Assistance Unit.
		Article 7A of the Real Property Actions and Proceedings Law authorizes the Housing Court to appoint administrators to
		operate privately-owned buildings where delinquent owners have abandoned their buildings and dangerous conditions exist that affect tenants' health and safety. For the most part, all 7A buildings enter the program after years of neglect

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		and deferred maintenance. 7A buildings are generally located in blighted areas, are under-occupied, and occupants
		tend to have very low incomes.
		Legal actions to seek appointment of a 7A Administrator may be brought by HPD' Housing Litigation Division (HLD) or building tenants.
		In almost every case, serious emergency conditions exist in these buildings, which, if not corrected immediately, impair the ability of the Administrator to collect rent. Accordingly, the 7A Administrator is authorized to make repairs necessary to stabilize the building and address hazardous conditions; correct violations; provide heat, hot water, and utilities; and, finally, improve rent collections and maintenance services. The 7A Program functions to stabilize and preserve these housing units and provide habitable and affordable housing for the tenants.
		7A Unit: The 7A Unit responds to intake referrals by visiting and evaluating the buildings to determine if the conditions meet the law's criteria. If a building is recommended for intake, the unit prepares legal documents and refers buildings to HLD to commence a 7A Proceeding.
		7A Financial Assistance (7AFA) loans are available for 7A Administrators for substantial repairs when collected rents cannot support the cost of the work. 7AFA loans are exclusive to 7A Administrators who are authorized to borrow funds from HPD. The staff underwrites the loan and prepares loan packages. As work is completed, staff supplies loan balances to facilitate the discharge of the buildings to the owners or places liens on the property for any loan and emergency repair charges. In addition, the 7A Unit manages and services the portfolio and is directly involved in the delivery of services.
		The 7A Unit is involved in reversing emergency conditions and solving 7A building maintenance problems. The Unit ensures that the buildings do not deteriorate further or develop new emergency conditions. 7A Counselors meet with tenants, coordinate building repair plans, monitor compliance with court stipulations, and work with Administrators to remove Code violations. In addition, they conduct emergency inspections as needed and refer Administrators to obtain legal assistance funds to aid them in bringing court proceedings against tenants for non-payment of rent. Finally, the staff reviews applications from organizations seeking court appointment as 7A Administrators and conducts extensive research on owners seeking discharge of 7A buildings, makes sure that 7A buildings are registered annually, and prepares preliminary documents for the 7A Regulatory Agreement.
48	Project Name	Emergency Repair Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
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Funding	CDBG: \$40,486,000
Description	The Emergency Repair Program (ERP) works to correct immediately hazardous "C" violations. The goal is to secure
	voluntary corrective actions by landlords, eliminating the need for direct City involvement.
Estimate the number	For 2015, the program anticipates that it will perform 59,800 emergency repairs, which includes an estimated 1,800
and type of families	lead-based paint reduction projects.
that will benefit from	
the proposed activities	
Location Description	Citywide
Planned Activities	The Emergency Repair Program (ERP) corrects immediately hazardous emergency conditions for which Code Inspectors issued "C" violations or for which another City agency cited an emergency condition. ERP consists of the following units
	The Emergency Services Bureau (ESB) immediately contacts owners or managing agents of buildings where HPD has issued "C" violations requiring emergency repair(s). ESB receives violations electronically through the HPDINFO computer system or from other agencies. Staff advises the owner of the condition, the time to certify correction, and the consequences of not doing so. Staff also contacts tenants to determine whether the owner complied and sends notices regarding the repairs with ESB contact information to both the owners and tenants. When HPD cannot certify that the work was done, the violation is forwarded to EREH.
	Emergency Repair Environmental Hazard (EREH): Intake Unit staff receives emergency repair referrals from ESB. Field inspectors visit buildings to prepare work scopes. Repair crews perform common repairs. For more advanced repairs, the Bureau of Maintenance Procurement awards open market orders to vendors, approves and monitors a vendor panel, and registers contracts with private vendors with the Comptroller's Office. The Vendor Tracking Unit monitors the progress of jobs awarded to outside vendors. Staff ensures that contractors start and complete work according to contract dates; arranges for technical staff to inspect contractors' work while in progress and upon completion; tracks service charge requests; attempts to resolve access issues; and obtains vendor affidavits for both refused access and na access situations.
	EREH receives lead-based paint hazard violations that have not been corrected and certified by the property owner. Cir law defines a lead-based paint hazard violation as the existence of lead-based paint in any dwelling unit in a multiple- unit dwelling where a child aged six or under resides if such paint is peeling or is on a deteriorated subsurface. Within 2 days after the certification of a lead violation is due, EREH re-inspects open violations. The unit may perform XRF testin to verify the existence of lead violations that have not already been tested. If a landlord fails to address the violations, EREH uses either in-house staff or contractors for remediation and dust clearance testing. By law, HPD must remediate conditions not addressed by the owner within 45 days of a re-inspection. EREH also addresses lead hazards in City-

		owned residential properties; processes referrals received from the DOHMH Lead Poisoning Prevention Program; conducts asbestos surveys, laboratory analysis, and project monitoring; develops specifications and cost estimates for asbestos and lead abatement activities; and monitors contractor performance and compliance.
		EREH also uses CD funds to seal vacant and accessible privately-owned, residential buildings that threaten public safety in low- and moderate-income areas. (HPD uses City Tax Levy funds for buildings that are not in CD-eligible areas. Sealing activities in in rem buildings are CD-funded under the Maintenance and Operation of Tax-Foreclosed Housing program.) Accessible openings are sealed with stucco, plywood, and/or concrete blocks to prevent illegal entry and occupancy; eliminate fire hazards; and preserve the buildings' physical structures.
		EREH's Utilities and Fuel Unit responds to violations issued for a lack of electricity, gas, or fuel. The unit works with utility companies to restore services to buildings where the owner has failed to provide them and arranges delivery of fuel oil or necessary repairs.
		The Research and Reconciliation Unit reviews repairs to ensure that all requirements and procedures were followed. Staff examines ESB and EREH records to substantiate the charges imposed when owners question the repairs.
49	Project Name	Primary Prevention Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$281,000
	Description	CD funds will be used to pay for staff to administer low-level, interim lead-abatement work.
	Estimate the number	Since CD funds are only used to pay the salaries of the staff that administer the Primary Prevention Program, the City
	and type of families	does not quantify accomplishments for this program.
	that will benefit from	
	the proposed activities	
	Location Description	Program staff: NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038-1605
	Planned Activities	The Primary Prevention Program (PPP) is a low-level interim treatment program funded by the Federal Lead-Based Paint Hazard Control Grant. In conjunction with the Department of Health and Mental Hygiene, HPD's PPP targets areas with high incidence rates of childhood lead poisoning. The goal of this program is the prevention of lead poisoning in high- risk areas. The existing target areas now include: Belmont-Fordham-Bedford Park, Highbridge, Morrisania, Tremont, and Wakefield in the Bronx; Borough Park, Bushwick, Bushwick-Bedford Stuyvesant, Cypress Hills, East New York, Flatbush, Greenpoint, Kensington-Windsor Terrace, Sunset Park, and Williamsburg in Brooklyn; and Corona, Jackson Heights, and Ridgewood-Glendale in Queens.

		Under the program's selection criteria, buildings with pregnant women or units with a child under the age of six in the residence or visiting on a regular basis are highly desirable. Vacant units with lead hazards are also eligible. Each building must have been built prior to 1960. In addition, households earning less than or equal to 50 percent of the area median income must occupy 50 percent of the dwelling units in the building. The remaining units must be occupied by households earning less than or equal to 80 percent of the area median income. The scope of work for PPP includes a mixture of paint stabilization and abatement of positively tested components.
50	Project Name	Litigation
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$6,502,000
	Description	CD funds assist in paying for two units within HPD that conduct litigation in Housing Court: the Housing Litigation Division and the Landlord Tenant Litigation Division.
	Estimate the number and type of families that will benefit from the proposed activities	For 2015, the program anticipates that it will litigate Housing Code-related cases affecting an estimated 235,000 units of rental housing.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038-1605
	Planned Activities	 HPD's Landlord Tenant Litigation Division (LTLD) and Housing Litigation Division (HLD) conduct litigation in the Housing Court of the New York City Civil Court. LTLD, within the Office of Legal Affairs, advises HPD on all legal issues concerning occupants of City-owned properties under HPD jurisdiction. LTLD conducts all tenant-related legal actions in buildings managed by the Division of Property Management (DPM), including tax-foreclosed in rem properties. Such actions include recovering unpaid rent, evicting drug dealers or other disruptive tenants, and removing illegal occupants. LTLD staff also handles a small volume of cases defending DPM against actions brought by tenants in DPM-managed buildings. Both the professional and support staff responsible for these actions are paid for with CD funds as part of the cost of operating in rem properties.
		HLD, within the Office of Enforcement and Neighborhood Services, initiates actions in Housing Court against owners of private buildings to enforce compliance with the New York State Multiple Dwelling Law's Housing Quality Standards and the NYC Housing Maintenance Code (the Housing Code). HLD attorneys also represent HPD when tenants initiate actions against private owners seeking the correction of conditions, to which HPD is automatically named as a party.

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		The goal is to compel owners to comply through enforceable Orders to Correct, Civil Penalties (fines), and/or Contempt Sanctions. Attorneys and support staff assigned to HLD are approximately 75 percent CD-funded. HLD handles a variety of cases including, but not limited to: 1) Heat and hot water cases when owners do not provide such services to tenants; 2) Comprehensive cases seeking the correction of all violations in a building. Such cases are typically initiated against owners that have a substantial number of Housing Code violations, fail to provide building services, falsely certified that a violation was corrected, or failed to register a property with HPD as required by law; 3) Access warrants for buildings where owners have denied access to HPD inspectors to investigate the presence of lead paint or to contractors/crews sent by HPD to correct overdue lead paint hazards. The staff assigned to this activity is 100 percent CD-funded; and 4) Access warrants for buildings where owners have denied access to HPD inspectors to inspect or to HPD's contractors to correct immediately hazardous conditions. Certification of No Harassment Unit: By law, owners of Single-Room Occupancy (SRO) multiple-unit dwellings must obtain a Certification of No Harassment from HPD before applying for a permit to demolish or reconfigure the building. This process is intended to ensure that owners do not further proposed demolition or construction projects by harassing tenants into leaving. HLD investigates whether harassment occurred during the statutory review period. If there is reasonable cause to believe that harassment occurred, HLD presents its case at an Office of Administrative Trials and Hearings hearing. A finding of harassment prevents the owner from obtaining a demolition or alteration permit for three years. Judgment Enforcement Unit: HLD collects judgments from owners and tracks Order to Correct compliance for settlement purposes. Enforcement typically entails locating, restraining, and/or seizing assets of responsibl
51	Project Name	Neighborhood Preservation Offices
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$2,192,000
	Description	The Division of Neighborhood Preservation's (DNP) borough-based offices identify residential buildings at risk of abandonment at an early stage in the process.

Target Date	6/30/2015
Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
Location Description	 Activities are performed citywide from the following locations: 1932 Arthur Avenue, Bronx 210 Joralemon Street, Brooklyn 701 Euclid Avenue, Brooklyn
Planned Activities	As of July 1, 2015, this program is no longer CD-funded; the activities are now funded with City tax levy. The Division of Neighborhood Preservation (DNP) has three field offices, which are located in the Bronx (which also covers Manhattan), Brooklyn West (which also covers Staten Island), and Brooklyn East (which also covers Queens). Based on analysis and planning around HPD violation and emergency repair expenditure data, DNP may conduct site assessments to determine whether buildings are at risk of abandonment or are in disrepair. Individual treatment plans may be developed and monitored to improve building conditions and prevent owner abandonment. Treatment activities include entering into Voluntary Repair Agreements to assist owners in correcting violations of the Housing Maintenance Code; referring owners to HPD's Public Outreach and Education unit for free classes and support programs to better manage their properties; and referring and assisting owners in completing loan applications for loans offered by HPD's Preservation Finance Division and its partners. Additionally, as part of HPD's initiative to identify distressed buildings citywide, DNP may refer buildings to the Housing Litigation Division, 7A Administration, and the Proactive Preservation Initiative (a component of the Targeted Code Enforcement program). DNP's Neighborhood Preservation Offices also work with community-based nonprofit organizations through the Neighborhood Preservation Consultants program (NPC). These NPCs are under contract with HPD to identify buildings in distress and then provide early intervention assistance, preservation, and anti-abandonment services throughout the five boroughs.
2 Project Name	Neighborhood Preservation Consultants
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$701,000

	Description	The Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.
	Estimate the number and type of families that will benefit from the proposed activities	Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.
	Location Description	 The Neighborhood Preservation Consultants operate in the following areas: Community Districts #1, 3, 4, 5, 6, 7, 9, and 12 in the Bronx; Community Districts #1, 3, 4, 5, 7, 8, 9, 13, 14, 16, and 17 in Brooklyn; Community Districts #3, 9, 10, 11, and 12 in Manhattan; Community Districts #3 and 14 in Queens; and Parts of Community District #1 in Staten Island.
	Planned Activities	The Neighborhood Preservation Consultants program is aimed at increasing the involvement of local nonprofits in planning and preserving the City's affordable housing stock, particularly by assisting HPD in implementing its Neighborhood Preservation strategy. Through this program, HPD has contracted with community-based organizations to perform a wide range of housing preservation functions including educating owners in housing-related matters to maintain or restore buildings to a structurally and fiscally sound condition. The role of the consultants is to assess buildings to determine if they are distressed, develop and recommend remedial and intervention strategies to prevent owner abandonment, assist owners in improving their properties, and encourage owners to pay their taxes.
53	Project Name	DCP Information Technology
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$3,161,000
	Description	Planning functions involve geographic data collection and processing for land use, housing, economic, and demographic studies.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	NYC Department of City Planning - 120 Broadway, 31st Floor, New York, NY 10271
	Planned Activities	CD funds pay for support staff, contractual and professional services, supplies, materials, equipment, and software and hardware maintenance (including subscription services) within the various sections of the Department of City Planning's (DCP) Information Technology Division (ITD).

 Geographic Systems Section (GSS): GSS is responsible for developing and maintaining specialized geographic data processing capabilities that support the planning activities of DCP and other City agencies, including Federally-funded programs such as CDBG. GSS produces the Geosupport System, which processes New York City geographic locations, such as addresses and street intersections, standardizes and validates locations, and relates these to various political and administrative districts such as community districts, census tracts, and school districts.
 Database and Application Development (DAD) Section: DAD collects, processes, and provides land use, housing, economic, and demographic data that are used for developing neighborhood and community development plans, major citywide studies, and tax revenues and economic studies. DAD is also responsible for developing and maintaining on-line database systems that provide easy access to data including, but not limited to, Interim Management Pre-Application Certification Tracking (imPACT), which tracks land use projects in the pre-certification review process; Land Use and CEQR Application Tracking System (LUCATS), which tracks applications for land use changes through New York City's Charter- mandated review processes, including the Uniform Land Use Review Process (ULURP) and the City Environmental Quality Review (CEQR); and Primary Land Use Tax Lot Output (PLUTO), which contains extensive land use, zoning, and geographic data that are used with micro-computer database and mapping software. Data updates are completed twice a year.
 ITD/Web Team: The Web Team is responsible for designing, building, and maintaining DCP's website for the dissemination of departmental data and information to the general public.
 GIS Team: The GIS Team maintains the data and application infrastructure used by DCP's planning and other professional staff for desktop geographic inquiry and analysis. Customized applications and interfaces are developed by the team to enhance the access to, and use of, the various geographic resources both within the agency and for the public. The GIS Team and the Web Team produce a wide range of GIS and related data products under the BYTES of the BIG APPLE heading for free distribution to other government entities and the general public.
 PC and Network Services (PCNS): PCNS provides services related to all agency computer hardware and software, and is responsible for managing the local and wide area networks at six DCP office locations.
 Director's Office: The Director's Office coordinates the work of the different ITD sections, prepares budget requests for OMB, tracks expenditures against budget allocations, and ensures that audits are completed. This Office is also responsible for maintaining the digital master Zoning Resolution text and coordinates the timely updating of the paper document with staff in the Zoning Division and the Graphics Division.

54	Project Name	DCP Comprehensive Planning
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$12,450,000
	Description	Staff performs comprehensive planning functions citywide: zoning actions; housing, economic development, and census
		data analysis; open space and waterfront revitalization plans; urban design; etc.
	Estimate the number	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	NYC Department of City Planning - 120 Broadway 31st Floor, New York, NY 10271
		 Bronx Borough Office - One Fordham Plaza, Bronx, NY 10458
		 Brooklyn Borough Office - 16 Court Street, Brooklyn, NY 11241
		 Queens Borough Office - 120-55 Queens Boulevard, Kew Gardens, NY 11424
		 Staten Island Borough Office - 130 Stuyvesant Place, Staten Island, NY 10301
	Planned Activities	CD funds pay for Department of City Planning (DCP) staff that performs comprehensive planning functions within the following divisions:
		 Strategic Planning: Oversees DCP's functional planning activities and coordinates land use policy. Staff helps formulate long-term development and policy objectives for the City. Activities include preparation of key planning documents, directing major citywide studies, and working closely with the City Planning Commission on planning and development issues.
		• Borough Offices: Develop local zoning and land use policy and prepare comprehensive neighborhood plans. The five offices maintain links to the City's varied communities by providing technical assistance to the boroughs' community boards, civic organizations, and elected officials regarding zoning and land use. The offices review development actions to ensure conformance with local area needs and plans.
		• Housing, Economic, and Infrastructure Planning (HEIP): Develops citywide plans and policies addressing housing, economic, and infrastructure issues. It conducts comprehensive economic, employment, and housing analyses and studies. HEIP analyzes land use proposals, assists in initiating zoning text and map amendments, and coordinates preparation of the Consolidated Plan and Annual Report on Social Indicators. HEIP's Population Section conducts demographic studies; advises on demographic, immigration, and census policy issues; distributes census data, analyses, and maps on DCP's website; and is the City's liaison to the U.S. Census Bureau.

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		 Planning Coordination Division: Responsible for wide-ranging activities that support the management of DCP's work program and execution of City Charter-mandated responsibilities including management of the agency's land use project pipeline; special projects and analyses; managing review of community-based 197-a plans; preparing reports and related publications such as the Mayor's Management Report, Citywide Statement of Needs, and Statements of Community District Needs; conducting interagency coordination and community outreach where applicable; and providing analysis and technical assistance with respect to siting of City facilities.
		 Waterfront and Open Space Unit: Prepares comprehensive and local area plans, advises on citywide waterfront and open space policy issues, and reviews proposed actions on the City's waterfront for consistency with the Waterfront Revitalization Program.
		• Zoning: Responsible for maintaining the Zoning Resolution, the laws governing land use in New York City. The Division conducts planning studies to update the Resolution so that it better addresses the City's needs. Studies range in scope from those focused on developing a specific site to those that deal comprehensively with large sectors of the development community or with areas of the City where special purposes are identified such as flood zones where rules need to be modified to allow for more resilient development. These studies result in major modifications to the Zoning Resolution. The Division also provides general zoning information to the public and other agencies.
		 Urban Design: Serves as DCP's design department. Staff provides assistance on projects affecting infrastructure design, master planning, overall massing and architectural expression, streetscape, landscape, and sustainable design. The department assists in developing City planning policy to support excellence in urban design, reviews large-scale projects for modification and approval, and designs urban projects in-house when necessary. The department also conducts urban design studies ranging in scope from site-specific projects to comprehensive neighborhood plans and citywide initiatives.
55	Project Name	NYC Business Solutions
	Goals Supported	Facilitate small business development and growth
	Needs Addressed	Non-Housing Community Development/Eco Development
	Funding	CDBG: \$567,000
	Description	NYC Business Solutions provides free technical assistance to small business entrepreneurs in New York City. The program also provides Business Basics training courses.

Estimate the number	For 2015, the program anticipates that it will serve a total of 5,614 businesses: an estimated 45 businesses will be
and type of families	served at the Vendor Market, 569 businesses will be served by NYC Business Acceleration, and 5,000 persons will atten
that will benefit from	Business Basics classes.
the proposed activities	
Location Description	The Flatbush Caton Vendor Market is located at 814 Flatbush Avenue (corner of Caton Avenue), Brooklyn.
	The MGB POPS Marketplace is located at 425 Mother Gaston Boulevard, Brooklyn.
	The seven Business Solutions Centers are located at the following addresses:
	• 400 East Fordham Road, Bronx
	• 9 Bond Street, Brooklyn
	• 79 John Street, Manhattan
	• 361 West 125th Street, Manhattan
	• 560 West 181st Street, Manhattan
	• 168-25 Jamaica Avenue, Queens
	• 120 Stuyvesant Place, Staten Island
Planned Activities	NYC Business Solutions is a set of services offered by the NYC Department of Small Business Services (SBS) to help
	entrepreneurs and small businesses start, operate, and expand in New York City. Services include business courses; pro
	bono legal assistance on select business matters; assistance finding financing; incentives and contracting opportunities
	navigating government; and assistance finding and training qualified employees. CD-funded staff develops a curriculum
	of business training courses for delivery at seven NYC Business Solutions Centers and provides direct business
	counseling through outreach conducted by the Business Acceleration Team and NYC Business Solutions Center staff.
	Curriculum Development
	Free training in business planning, marketing, developing and understanding financial statements, and bookkeeping
	software is provided to micro-entrepreneurs and small business owners at the NYC Business Solutions Centers citywide
	with the goal of equipping customers with the skills they need to effectively plan, manage, and expand their businesses
	SBS staff supports the development of effective curricula to meet the business owners' needs, manages consultants
	who conduct classes, and works with Center staff to market and manage the classes. Classes are currently offered in
	English, Spanish, Russian, Haitian-Creole, Korean, Chinese, Bengali, and Arabic and are being developed in French and
	Urdu.
	NYC Business Acceleration (NYCBA)
	NYCBA is a free set of services that help business owners open or expand faster and easier, operate more smoothly, an
	recover from disasters. NYCBA serves businesses citywide. NYCBA provides a variety of services to help businesses
	including client management, plan reviews, consultations with inspectors, and inspections from City agencies such as
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		the Department of Buildings, the Department of Consumer Affairs, the Department of Health and Mental Hygiene, and the Department of Environmental Protection.
		The NYCBA client management team is partially CD-funded. CD-funded staff provides one-on-one support and guidance to micro-enterprises and businesses that serve low- and moderate-income areas. Client Managers act as a general point of contact and assist business owners by evaluating the establishment's needs, advising on compliance, coordinating and sequencing required services, and helping with facility disruptions and utility issues.
		Vendor Markets SBS provides retail space to businesses and startups at nominal rates in the Flatbush-Caton Vendor Market, which serves a low- and moderate-income area in Brooklyn. The market is managed by the Caribbean American Chamber of Commerce and Industry. This organization also provides and funds technical assistance, including assistance in marketing, permits and license acquisition, bookkeeping classes, and merchandising, with part of the fees that they charge the vendors.
		MGB POPS Marketplace is an outdoor market that serves a low- and moderate-income area in Brooklyn and was created on a formerly vacant City-owned lot. The market was established with funding by the NYC Economic Development Corporation in collaboration with Community Solutions and the Ocean Hill-Brownsville Neighborhood Improvement Association, and was designed in direct response to residents' requests for more retail and food options in the area. Community Solutions manages the daily operations of the market. SBS will use CD funds and vendor occupancy fees to provide and/or facilitate technical assistance programs in basic business education, incubating and implementing business ideas, and marketing strategies. Vendor fees will also be used for general outdoor improvements to enable night and cold weather operations.
		A CD-funded SBS staff-member oversees both markets' operations.
56	Project Name	Avenue NYC
	Goals Supported Needs Addressed	Revitalize commercial districts in low/mod areas Non-Housing Community Development/Eco Development
		CDBG: \$2,185,000
	Funding Description	Avenue NYC promotes the economic viability of neighborhood retail areas by providing general technical assistance and marketing and promotion programs to small businesses.
	Estimate the number and type of families	For 2015, the program anticipates that it will provide façade design services to 11 businesses, attract 58 new businesses, and organize 258 merchants.

that will benefit from	
the proposed activities	
Location Description	Bronx - Allerton, Baychester, Fordham, Highbridge/University Heights, Hunts Point, Kingsbridge, Marble Hill, Morris Heights, Morris Park, Mott Haven, Norwood, Parkchester, Pelham Parkway, South Bronx, Wakefield/Williamsbridge/Baychester, West Farms, and Woodlawn
	Brooklyn - Bedford Stuyvesant, Bensonhurst, Brighton Beach, Brownsville, Bushwick, Clinton Hill, Coney Island, Crown Heights, Cypress Hills, Downtown Brooklyn, East Flatbush, East New York, East Williamsburg, Flatbush, Fort Greene, Greenpoint, Midwood, Northside Williamsburg, Prospect Heights, Prospect-Lefferts Gardens, South Brooklyn/Red Hook/Gowanus, South Williamsburg, Sunset Park, and Wallabout
	Manhattan - Central Harlem, Chinattown, East Harlem, East Village, Hamilton Heights, Lower East Side, Two Bridges, Washington Heights/Inwood, and West Harlem
	Queens - Astoria-Ditmars, Central Astoria, Corona, Downtown Flushing, Downtown Jamaica, Jackson Heights/Elmhurst, Jamaica East, Queensbridge/Ravenswood, North Corona, Richmond Hill/Ozone Park, Ridgewood, Rockaway Peninsula, South Jamaica, Sunnyside, and Woodside
	Staten Island - New Brighton, Port Richmond, Stapleton/St. George/Tompkinsville, and West Brighton.
Planned Activities	Avenue NYC promotes the economic viability of neighborhood business districts. This program is intended not only to help local businesses directly engage local residents in their commercial district but to also preserve neighborhoods more broadly. The target areas selected for funding experience varying degrees of stagnation, deterioration, or disinvestment, and the income of the areas' populations are low to moderate. Projects usually have a local community sponsor, frequently a Community-Based Development Organization, that represents the needs of local merchants, property owners, and local residents. The sponsor contracts with SBS to carry out the neighborhood revitalization strategy and set the foundation for the area's long-term prosperity.
	The program's goals are to attract, retain, and expand businesses and business opportunities throughout New York's neighborhoods; provide quality goods and services to local residents serviced by the targeted business district; and foster collaboration among businesses in a neighborhood.
	In meeting these program goals, SBS staff works with the local sponsor to plan, develop, and administer comprehensiv revitalization. The following eligible activities represent some of the basic program elements:

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		 Placemaking focuses on creating or enhancing a sense of place that captures or reinforces the unique character of the commercial corridor. The program entails developing a new, or solidifying a current, placemaking strategy that identifies unique attributes of the target commercial district, and executing projects that leverage unique or distinct characteristics of the area to attract local resident customers. These efforts aim to increase consumer spending in the district. Business Attraction efforts work to attract new businesses and investment into the targeted district so that the commercial corridor may better serve the needs of local residents. Façade Improvement covers costs related only to program design, administration, and marketing of façade improvement activities. Sponsors will be required to use the services of a design consultant and produce model storefronts with a combination of open grid security gates, retractable or faux-retractable awnings, high quality storefront signs, and an exterior finish (paint or other material). Merchant Organizing selects sponsors to lead the planning and outreach for the creation of a new merchants association or the revitalization of an existing organization that can address business needs in the commercial corridor. Sponsors are expected to develop a plan for organizing merchants and accomplish concrete organizing milestones within the contract year. Capacity Building Initiatives build the capacity of nonprofit economic development corporations, Business Improvement Districts, Community-Based Development Organizations, and merchants associations. Initiatives are specific to the technical and strategic needs of each individual organization, draw on the strengths and distinctiveness of each commercial district, and are expected to produce a measurable improvement in the commercial life of the prevention of the produce amercians.
57	Project Name	commercial life of the community and functioning of the organization receiving capacity building services.
	Goals Supported	Coboor AdministrationIndependent living for the elderly and disabledIncrease accessible hsg for people w/disabilitiesMake the City more livable for ppl w/disabilitiesPrevent long-term displacement and homelessnessReduce housing discriminationPerform housing market analysisReturn foreclosed housing to private ownershipPreserve and improve occupied private housingProvide enrichment activities to low/mod areasProvide safe, accessible senior centers

	Promote justice for victims of crime and abuse
	Reduce discrimination and promote diversity
	Reduce homelessness
	Provide recreational activities for low/mod people
	Provide community green space through gardens
	Promote community development through planning
	Provide day care services to low/mod households
	Maintain habitability for elderly homeowners
	Increase capacity of local arts organizations
	Preservation of historic buildings and areas
	Revitalize the Bronx River and the adjacent area
	Provide safe learning environment in City schools
	Improve sanitary conditions throughout the City
	Reduction of blighted properties
	Improve literacy of low-skilled adults
	Facilitate small business development and growth
	Revitalize commercial districts in low/mod areas
	Reduce hunger
Needs Addressed	Administration - CDBG
Funding	CDBG: \$2,603,000
Description	CD-funded staff provides administrative support services for planning, management, and citizen participation necessary
	to formulate, implement, and evaluate NYC's CDBG Program.
Estimate the number	This program is categorized as an administrative activity and thus is not required to provide accomplishment
and type of families	projections.
that will benefit from	
the proposed activities	
Location Description	NYC Office of Management and Budget - 255 Greenwich Street, New York, NY 10007
	NYC Department of City Planning - 120 Broadway, New York, NY 10271
	NYC Landmarks Preservation Commission - 1 Centre Street, New York, NY 10007
	NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038
	NYC Department of Parks and Recreation - 100 Gold Street, New York, NY 10038
Planned Activities	This function provides administrative and support services for planning, management, and citizen participation
	necessary to formulate, implement, and evaluate the City's Community Development Program. These activities include

		 Preparation and implementation of the Citizen Participation Plan, including technical assistance to Community Boards and other interested groups and citizens; Development of Community Development plans and policies; Preparation of the City's Consolidated Plan; Preparation of the Consolidated Plan Annual Performance Report; Preparation of Environmental Reviews; Monitoring of the expenditures for CD-funded programs; Delineation of population groups served by CD programs; Liaison function with HUD and other Federal departments; and Certification and maintenance of the necessary records that demonstrate that Federal requirements for environmental review, relocation, equal opportunity, and citizen participation are met. In order to meet this mandate, as well as to plan effectively the City's future Community Development effort, a portion of the block grant is used to fund planning and management activities within the Office of Management and Budget, the Department of City Planning, the Landmarks Preservation Commission, the Mayor's Office for People with Disabilities, and the Department of Parks and Recreation.
58	Project Name	Property Disposition and Finance
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$7,774,000
	Description	This program helps achieve the City's goal of selling tax-foreclosed buildings to the tenants, nonprofits, or private entrepreneurs and returning the buildings to the tax rolls.
	Target Date	6/30/2015
	Estimate the number and type of families that will benefit from the proposed activities	For 2015, the program anticipates that it will assist 2,977 units of tax-foreclosed rental housing.
	Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. This program is designed to benefit the low- and moderate-income people who occupy these buildings.
	Planned Activities	Please note that, due to the significant reduction in the inventory of City-owned tax-foreclosed housing, the City has decided to collapse all of the programs related to such properties into one program. As of July 1, 2015, the activities listed below will be carried out through the Maintenance and Operation of Tax-Foreclosed Housing program.

When in rem buildings are ready to be transitioned into ownership by tenants, nonprofit organizations, or private entrepreneurs, they are transferred from the Division of Property Management to the Division of Property Disposition and Finance (PDF). PDF utilizes the expertise of the community and private sector to provide interim management and project development services, while creating an alternative to City management. The CD-funded components of this effort help achieve the City's goal of selling the buildings to the tenants, nonprofits, or private entities and returning the buildings to the tax rolls.
Affordable Neighborhood Cooperative Program (ANCP): Buildings in ANCP are City-owned Tenant Interim Lease properties that have been slated to undergo rehabilitation and transfer to tenant ownership as cooperative HDFCs upon successful completion of rehabilitation and milestones. HPD partners with nonprofit and for-profit partners to work with the tenant associations (TAs) to facilitate the rehabilitation while leveraging private financing with City capital funds. The partners will work with the TAs during the predevelopment phase. At the construction loan closing, title will be transferred to a third party nonprofit to manage the properties as partner developers begin construction. At construction completion, the title will be transferred to the residents as a cooperative HDFC. CD pays for the ANCP staff who work on the maintenance and management activities of the TIL properties, which are not directly related to disposition.
Program Technical Assistance and Support: Planning and technical staff provide ongoing assistance to tenants, nonprofits, and for-profit developers. Support staff in ANCP work closely with tenants and monitor the activities of the TAs from the intake stage through the building's tenure in the program. In addition, they provide technical assistance during the sales process.
Third Party Transfer: In 1996, the City altered the process by which it forecloses on tax delinquent residential properties. Through Local Law 37, rather than the City taking title to distressed properties, the City may petition the Court to convey the property to a qualified third party. HPD packages these sites into clusters and, through a Request for Qualifications process, selects responsible new owners who will ultimately take title. Until the properties are transferred to a permanent owner, Neighborhood Restore, a nonprofit entity, assumes interim ownership and provides technical assistance to and oversees management by the prospective owners. The prospective owners manage the properties and secure rehabilitation financing prior to the final transfer, which is expected within one to two years. Rehabilitation financing is generally provided through HPD's loan programs. During the interim ownership period, HPD provides seed loans to Neighborhood Restore to fund property management costs, of which emergency repairs/building stabilization, fuel and utilities, legal and title fees, and environmental/property surveys are CD-eligible.

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		Tenant Interim Lease (TIL): TIL in rem buildings that participate in the program are in the process of becoming independent housing cooperatives under an HDFC structure where tenants become homeowners. TIL encompasses several training contracts that enable HPD to work with tenants and Tenant Associations in becoming owners. CD program income is generated when TIL buildings are sold to tenants.
59	Project Name	CCHR Law Enforcement Program
	Goals Supported	Reduce housing discrimination Reduce discrimination and promote diversity
	Needs Addressed	Housing - Fair Housing Non-Housing Community Development/Public Services
	Funding	CDBG: \$860,000
	Description	The Law Enforcement Bureau enforces the City's Human Rights Law and the law prohibiting bias-related harassment.
	Target Date	6/30/2015
	Estimate the number	For 2015, the program anticipates that it will assist 1,000 individuals.
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Commission on Human Rights - 100 Gold Street, Manhattan
	Planned Activities	As of July 1, 2015, this program is no longer CD-funded; the activities are now funded with City tax levy.
		The Law Enforcement Bureau of the New York City Commission on Human Rights is responsible for the enforcement of the City's Human Rights Law prohibiting discrimination in employment, housing, and public accommodations on the basis of race; color; creed; age; national origin; alienage or citizenship status; gender; sexual orientation; disability; marital status; partnership status; any lawful source of income; status as a victim of domestic violence, sex offenses, or stalking; whether children are, may be, or would be residing with a person; conviction or arrest record; lawful occupation; unemployment status; biased-based profiling; relationship or association; and retaliation. The Law Enforcement Bureau also enforces the law prohibiting bias-related harassment. In accordance with the mandate of the Human Rights Law, the Law Enforcement Bureau provides comprehensive services to members of the public. It addresses their complaints of discrimination through a process that includes intake, investigation, mediation, prosecution, and monitoring. The goal of this multi-faceted enforcement mechanism is to vindicate the rights of those complainants who have been victimized by unlawful discrimination and to prevent unlawful discrimination from playing any role in actions relating to employment, housing, and public accommodations.
		This program generated CD revenue by assessing civil fines and penalties for violations of the City's Human Rights Law.

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60	Project Name	Code Violation Removal in Schools
	Goals Supported	Provide safe learning environment in City schools
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$4,500,000
	Description	CD funds are used by the Department of Education to prevent or remove code violations in New York City schools.
	Estimate the number	For 2015, the program anticipates that it will prevent or remove code violations in schools that serve an estimated
	and type of families	106,950 children.
	that will benefit from	
	the proposed activities	
	Location Description	Citywide
	Planned Activities	CD funds are used by the Department of Education to prevent or remove code violations in New York City schools. The activities may include the installation, repair, or replacement of emergency lighting, elevator guards, corridor doors, door closers, bathrooms, fire-rated doors and hardware, panic hardware, fire alarm systems, fire suppression systems, fire extinguishers, sprinklers/standpipes, radiator shields, potable water systems, sewage systems, kitchen ventilation/exhaust systems, and heating/cooling/refrigeration systems; environmental health inspections; flame-proofing curtains; building elevator and sidewalk elevator upgrades; and the repair of bleachers, retaining walls, interior masonry, falling plaster, damaged flooring, ceilings, electrical fixtures, water closets, mandated signage, and wiring. To avoid archaeological concerns, playground resurfacing may be performed provided there is no increase in the playground area and no excavation is proposed.
61	Project Name	Demolition Program
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Non-Housing Community Development/Clearance
	Funding	CDBG: \$4,259,000
	Description	HPD demolishes structurally hazardous buildings that are issued a Declaration of Emergency by the Department of
		Buildings. CD funds pay for the demolition work performed by outside contractors.
	Estimate the number	For 2015, the program anticipates that it will not use CD funds to demolish any properties. In maintaining compliance
	and type of families	with the obligations under Section 106 of the National Historic Preservation Act of 1966 and its implementing
	that will benefit from	regulations, the City is revising the Programmatic Agreement amongst the several City, State, and Federal agencies
	the proposed activities	involved in the demolition process. The lengthy process of negotiating the revision of the Programmatic Agreement will
		likely prevent the disbursement of CD funds for the demolition of properties under HPD's Demolition program for the
		majority of 2015.
	Location Description	Citywide

	Planned Activities	The Demolition Unit within HPD's Division of Maintenance has the authority to contract out for demolitions when an owner fails to do so pursuant to a Department of Buildings (DOB) declaration of emergency, as established by the New York City Administrative Code. The Code requires the treatment of any structure that may become "dangerous or unsafe, structurally or as a fire hazard, or dangerous or detrimental to human life, health, or morals." Pursuant to DOB guidelines, this would include deteriorated residential and commercial structures determined to be unsafe and/or debilitated in any area, including Urban Renewal Areas. The Demolition Unit is responsible for surveying the site, providing a work and cost estimate, and overseeing and approving all demolition, cleaning, and grading of land. CD funds are expended for full and partial demolition of privately-owned residential and commercial properties, and some City-owned properties. DOB issues Unsafe Building violations for buildings or properties that are dangerous or unsafe throughout the City. If the owner does not correct the unsafe condition, DOB may initiate an Unsafe Building proceeding in Supreme Court. The court may issue a precept, which is an order to correct the condition. Often the precept provides an owner with options regarding how to ensure the safety of the structure. These options include sealing the property, making repairs such that the condition of concern is addressed, or demolishing the structure. When DOB refers the precepts to HPD, HPD engages a contractor to take the appropriate action to correct the condition. Correcting the condition, or sealing for commercial properties (which would be funded by tax levy dollars). CD funds are used to seal vacant and accessible privately-owned residential buildings that threaten public safety in low-and moderate-income areas. (HPD uses City tax levy funds for buildings that are not in CD-eligible areas. Sealing activities in in rem buildings are CD-funded under the Maintenance and Operation of Tax
62	Project Name	The Supportive Housing Program
	Goals Supported	Create Affordable Housing - New Construction
	Needs Addressed	Housing - Affordable Housing
	Funding	HOME:\$40,915,587
	Description	HPD's Supportive Housing Program funds the acquisition and new construction or rehabilitation of properties for the
		purpose of developing permanent housing with services for homeless and low-income households. The Supportive
		Housing Loan Program requires 60% of units be dedicated to homeless households referred by DHS's Shelter Placement
		Division, HRA's HIV/AIDS Services Administration (HASA) and 40% of units go to low income households through community referrals. Most homeless rentals are for individuals with annual gross incomes of no greater than 50% of the

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Estimate the number	area median income, and low-income community units go to households with median incomes of no greater than 60% of the area median income. Loans are funded under Article 8 and Article 11 of the State Private Housing Finance Law and are provided at zero or one percent interest for terms of at least 30 years. Support and operating subsidies are funded through the use of Section 8 and McKinney-Vento Program Rental Assistance, DHS SRO Support Services contracts, Department of Mental Health Community Support Service contracts, or HRA contracts for support services for PWAs. In addition, many projects obtain an allocation of tax credits from the Federal Low Income Tax Credit Program. Proceeds of the sale of these credits are used to fund social service and operating reserves.
	Type of households that may be assisted include: Special Needs Populations; Homeless Individuals; the Elderly; and, All Other Renter Types, respectively.
	other henter rypes, respectively.
Location Description	Citywide
Project Name	HomeFirst Down Payment Assistance Program 2015
Goals Supported	Create Affordable Housing - New Construction
Needs Addressed	Housing - Homeownership assistance (Downpayment)
Funding	HOME: \$3,000,000
	The HomeFirst Program offers down payment assistance to first-time homebuyers. Eligible homebuyers can qualify for a forgivable loan to use toward down payment and/or closing costs on a one- to four- family home, condominium, or cooperative purchased in one of the five boroughs of New York City. The amount of the forgivable loan will be up to \$15,000.Eligible borrowers must be first-time homebuyers with a maximum annual household income up to 80% of Area Median Income (AMI); purchase a one- to four-family home, condominium, or cooperative in one of the five boroughs of New York City; qualify for a mortgage loan from a participating lender; have their own savings to contribute toward down payment and closing costs; successfully complete a homebuyer education course with an HPD-approved counseling agency; and occupy the property as their primary residence for at least ten years.
	This program will assist 200 Very Low (0 to 50% MFI), and/or Low-Income (51 to 80% MFI) first-time homebuyers.
	Citywide
	HOME Tenant-Based Rental Assistance (TBRA)
	Prevent Displacement and Reduce Cost Burdens-TBRA
Needs Addressed	Housing - HOME Tenant-Based Rental assistance
Funding	HOME: \$3,000,000
	and type of families that will benefit from the proposed activities Location Description Project Name Goals Supported Needs Addressed Funding Description Estimate the number and type of families that will benefit from the proposed activities Location Description Project Name Goals Supported Needs Addressed

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	Description	 The New York City Department of Housing Preservation and Development (HPD) intends to transfer HOME Program funds to the New York City Human Resources Administration (HRA) to develop a Tenant-Based Rental Assistance Program. HRA plans to offer rental assistance to eligible families, based on funding availability, and subject to close supervision by HPD as the HOME Program administrator. HRA plans to serve only those households who meet all four of the following qualifications: Two or more individuals or a pregnant person who currently resides in a NYC Department of Homeless Services (DHS) or HRA shelter designated for Families with Children, or for Adult Families (which consist of households with more than one adult and no minor children) OR the household consist of or includes at least once chronically street homeless individual. Household income does not exceed 60% of Area Median Income. At least one household member receives federal supplemental security income or social security benefits. Has resided in shelter for more than 120 days. The program is designed to last for two years with an ongoing opportunity to extend an additional two years as long as funding is available. Under the program, families pay the highest of the following amounts: 30% of the family's monthly-adjusted income; Public assistance shelter allowance (that portion of the New York State public assistance grant that is specifically designated to meet the family's actual housing costs); or The minimum rent established by HPD for HOME Tenant-Based Rental Assistance, which is \$50.
	Estimate the number	210 Very Low-Income (0 to 50% MFI) households will benefit from this activity. Type of households that may be assisted
	and type of families	include: Renter Elderly; Renter Large Related; Renter Small Related; Homeless Individual; Homeless Family without
	that will benefit from	Children; Homeless Family with Children; Special Needs Populations; Homeless Youth; and all other Renter Household
	the proposed activities	Types, respectively.
	Location Description	Citywide
65	Project Name	Maintenance and Operation of Tax-Foreclosed Housing
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$10,018,000
	Description	This program helps to maintain City-owned, tax-foreclosed residential buildings until the City can achieve its goal of selling the buildings to the tenants, nonprofits, or private entrepreneurs and returning the buildings to the tax rolls.
	Estimate the number and type of families	For 2015, the program anticipates that it will assist 3,077 units of tax-foreclosed rental housing.

that will benefit from the proposed activities	
Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhood citywide. These programs, administered by HPD's Division of Property Management (DPM), are designed to benefit the low- and moderate-income people who occupy these buildings.
Planned Activities	The Maintenance and Operation of Tax-Foreclosed Housing program conducts the following activities in City-owned ta foreclosed housing:
	• HPD's Division of Maintenance conducts necessary repairs, either through in-house staff or private contractors including plumbing and electrical work, seal-ups, boilers, roofs, and renovating common areas. CD funds pay for fuel and utilities.
	CD-funded staff oversees maintenance and repair efforts, including:
	 Responding to emergency complaints regarding heat and other essential services;
	 Organizing, processing, and filing work order requests; Performing field inspections, holding technical interviews with potential contractors, and processing contractor pre-qualification applications and re-certifications;
	 Inspecting, monitoring, and surveying repairs for City-owned properties; Managing the process of bidding, awarding, and processing of publicly competitive sealed bids above \$90,000; and
	 Supervising fiscal support operations and processing invoices for inspection and payment.
	• CD funds pay for the rent at HPD offices that support this effort.
	• Under a competitively bid contract, superintendents are employed to provide janitorial services.
	Tenant Interim Lease. Through Tenant Interim Lease (TIL), City-owned buildings become independent housing cooperatives under a Housing Development Fund Corporation structure where tenants become homeowners. TIL encompasses training contracts the enable HPD to work with tenants and Tenant Associations (TAs) in becoming owners. The TAs are responsible for all building maintenance issues and rely on rent collection to support operating expenses. For properties that do not generate sufficient revenues, HPD will cover repairs and fuel and utility expenses. The TIL staff, which is CD-funded, consists of Building Coordinators and Financial Reviewers who ensure compliance with program parameters and TA by laws, provide guidance, and coordinate development and disposition of TIL buildings into private ownership.

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		Sale of City-Owned Buildings When City-owned buildings managed by HPD are ready to be transitioned into ownership by tenants, nonprofit organizations, or private entrepreneurs, they are transferred from the Division of Property Management to the Division of Property Disposition and Finance (PDF). CD funds continue to maintain these buildings until the City can sell them. The primary avenues by which City-owned buildings are returned to private ownership are TIL, the Affordable Neighborhood Cooperative Program, and the Multifamily Preservation Loan Program. The staff that oversees these programs is not CD-funded.
		Third Party Transfer: Operation/Repair of Non-City-Owned Foreclosed Property In 1996, the City altered the process by which it forecloses on tax delinquent residential properties. Through Local Law 37, rather than the City taking title, the City may petition the Court to convey the property to a qualified third party. HPD selects responsible new for-profit and not-for-profit owners who will ultimately take title. Until the properties can be transferred to a permanent owner, Neighborhood Restore, a nonprofit, assumes interim ownership and provides technical assistance to and oversees management by the prospective owners. The prospective owners manage the properties and secure rehabilitation financing prior to the final transfer. Rehabilitation financing is generally provided through HPD's loan programs. During the interim ownership period, HPD provides seed loans to Neighborhood Restore to fund property management costs. CD funds may be used for emergency repairs/building stabilization, utilities, legal and title fees, and environmental/property surveys. Further, a subset of the TPT building portfolio receives regular CD- funded fuel deliveries.
66	Project Name	DOE School Kitchen Renovations Program
	Goals Supported	Reduce hunger
	Needs Addressed	Non-Housing Community Development/Public Services
		Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$7,339,000
	Description	CD funds will be used to upgrade school kitchens and purchase equipment necessary to expand the Breakfast in the Classroom initiative.
	Estimate the number	For 2015, the program anticipates that it will provide upgrades and/or equipment to 67 schools that serve an estimated
	and type of families	43,018 children.
	that will benefit from	
	the proposed activities	
	Location Description	Standalone public elementary schools citywide
	Planned Activities	Currently, every NYC Department of Education (DOE) school makes free breakfast available to every student. However,
		breakfast participation is relatively low compared with the need: about 24 percent of students eat breakfast in school

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		every morning while approximately 75 percent of students qualify for "free" or "reduced-price" meals, meaning that
		they are from low-income homes. These students often live in neighborhoods labeled "food deserts," with little access
		to healthy food.
		Most schools serve breakfast in school cafeterias before the start of the school day. Some schools instead serve
		"Breakfast in the Classroom" during the beginning of the school day as an effective tool to increase participation.
		How Breakfast in the Classroom Works:
		 Meals are prepared, packaged individually, and stored in a refrigerator prior to service.
		• On the day of service, meals are placed in insulated transporter bags pre-labeled with classroom numbers, along with a garbage liner.
		• DOE staff delivers meals to classrooms and teachers supervise meal distribution, or students pick up individually packaged meals in designated areas and carry to the classroom to eat.
		• At the end of the meal service, leftovers and trash are placed into transporter bags and left by the classroom door for collection by DOE staff.
		DOE will use CD funds to partially fund the expansion of Breakfast in the Classroom to more than 500 schools with 300,000 students over 3 years. This will especially benefit children from low- to moderate-income families. At this time, the expansion will target stand-alone elementary schools (i.e., schools that do not share their facility with other schools).
		CD funds will be used to purchase refrigerators and freezers necessary to store the food and for facility improvements in order to accommodate the new equipment. The facility improvements will involve the installation of electrical outlets, panel boxes, facility changes to allow for space for refrigeration, and, in very limited cases, bringing additional power into the building.
67	Project Name	Met Council Food Pantry
	Goals Supported	Reduce hunger
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$375,000
	Description	The Metropolitan Council on Jewish Poverty (Met Council) operates a food distribution program targeting low- and
		moderate-income residents in New York City. Funds pay for staff, food, and operational costs.
	Estimate the number	For 2015, the program anticipates that it will provide food assistance to 170,400 people.
	and type of families	

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that will benefit from	
the proposed activities	
Location Description	Metropolitan Council on Jewish Poverty - 120 Broadway, New York, NY 10271-0015
Planned Activities	The Metropolitan Council on Jewish Poverty operates a food pantry that distributes more than 5.2 million pounds of food to over 56,800 households (approximately 170,400 people) each year. The pantry provides food vouchers, weekend meals, and bulk food to tens of thousands of needy households via its Kosher Food Network - a citywide network of kosher pantries run by Jewish Community Centers (JCCs) and community groups. They also maintain a partnership with the Food Bank of New York City and City Harvest in which donated kosher food is distributed to Jewish communities using neighborhood volunteers. This program is recognized as a national model.
	 Program Aspects Bulk Food Distribution - Met Council's food distribution begins with the pick-up of food items from a wide range of sources including: Federal and City programs, purchased food, and manufacturer and distributor donations. Met Council's trucks transport the food to its central warehouse in Brooklyn. Items are unloaded and packed into family-sized meals packages by more than 40 volunteers weekly. These packages are then reloaded into the trucks and distributed among network Kosher Food Pantries. Met Council focuses on reaching low-income individuals with specific dietary needs; therefore, targeted pantries are in economically poor neighborhoods with high concentrations of Jewish families. Met Council partners with local agencies who are the primary link to the clients and provide the initial assessments of the client need, sign them up as food program recipients, and, as appropriate, offer needed social services (e.g., entitlement assistance, crisis intervention) or provide referrals. Local agencies have food available to clients at all times, but for consistency they schedule large bulk distributions on a bi-weekly or monthly basis. While the vast majority of clients pick up food from local sites, a small number of homebound elderly clients receive packages delivered to their homes. Volunteers distribute and deliver the food.
	Funding from the Community Development Block Grant subsidizes costs of operating Met Council's Food Programs, including salaries and fringe benefits for the Chief Operating Officer, Food Program Director, Operations Manager, Warehouse Manager, Driver, and Bookkeeper. Additional costs include rent for the food warehouse, operating food delivery trucks, bulk food, and vouchers or meals.
Project Name	DHS Homeless Services
Goals Supported	Reduce homelessness
Needs Addressed	Homelessness - Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)

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Funding	CDBG: \$3,545,000
Description	The Department of Homeless Services provides shelter and services to homeless families and single adults. CD funds
	help pay for security services at the 30th Street Men's Shelter in Manhattan.
Estimate the number	For 2015, the program anticipates that it will provide shelter to 7,916 homeless individuals at the 30th Street Men's
and type of families	Shelter.
that will benefit from	
the proposed activities	
Location Description	30th Street Men's Shelter - 400-30 East 30th Street, Manhattan
Planned Activities	The 30th Street Men's Shelter is a multi-functional building with a total of 850 shelter beds located at 400-30 East 30th Street, Manhattan. This site acts as the Department of Homeless Services' main point of entry for all single adult men as well as adult families and, as such, acts as DHS's primary location for Intake and Diversion efforts. Intake and Diversion for single adult men is focused on a strengths-based assessment of each client and their available resources, and provides valuable services including, but not limited to, family mediation, emergency one-shot deal applications, referral for short- and long-term rehabilitation, and financial assistance for family reunification. On a daily basis, 145 beds are made available for Intake and Diversion efforts.
	In addition, the 30th Street Men's Shelter also serves as two different programmatic shelters. The 30th Street Assessment program shelters 230 men on a nightly basis, and serves as one of four assessment shelters for men in the shelter system. Social services are tailored to a 21-day assessment of clients and recommendation for program type. The 30th Street General Shelter has capacity for 475 clients, and generally serves an aging population with long-term placement as the goal of social services.
	As shelters, both programs provide three meals a day, clean linen and toiletry essentials, a lock/locker to secure valuables, a safe and respectful environment, and case management services. Case management services are built around each individual's unique set of strengths and aid the client as they move from emergency shelter to permanent independent living. Case management services include entitlement enrollment, employment assistance, financial management, substance abuse/mental illness support, medical management, and permanent housing assistance. CD funds pays for a portion of the contract with a private security firm at the 30th Street Men's Shelter, in an effort to provide a safe environment for the residents.
Project Name	2015-2018 AIDS Center of Queens County, Inc. NYH15F001 (ACQC)
Goals Supported	Reduce homelessness among low-income PLWHA
	Increase housing stability among low-income PLWHA
	Promote access to care among low-income PLWHA

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Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	Housing Support Services for PLWHA (HOPWA)
Funding	HOPWA: \$2,150,000
Estimate the number	Approximately 100 low-income individuals and families will receive supportive housing services and 70 individuals and
and type of families	their families will receive housing placement assistance and housing information services.
that will benefit from	
the proposed activities	
Location Description	New York City, NY.
Planned Activities	Supportive Housing:
	The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; and single adults recently released from jail/institution. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
	Housing Placement Assistance:
	The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.
70 Project Name	2015-2018 African Services Committee NYH15F001 (ASC)
Goals Supported	Reduce homelessness among low-income PLWHA
	Increase housing stability among low-income PLWHA
	Promote access to care among low-income PLWHA
Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	Housing Support Services for PLWHA (HOPWA)
Funding	HOPWA: \$350,000
Estimate the number	Approximately 70 individuals and their families will receive housing placement assistance and housing information
and type of families	services.
that will benefit from	
the proposed activities	
Location Description	New York City, NY.
Planned Activities	Housing Placement Assistance:

		The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.
		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
71	Project Name	2015-2018 Bailey House, Inc. NYH15F001 (BH)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number	Approximately 25 low-income young adults between the ages of 18-26 will receive supportive housing and supportive
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The Bailey House supportive housing program will identify, secure, and provide appropriate, permanent housing to
		homeless young adults between the ages of 18-26. In addition to housing, the agency will provide other service
		elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and
		other supportive services as needed.
72	Project Name	2015-2018 CAMBA, Inc. NYH15F001 (CAMBA)
	Goals Supported	Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
		Prevent Displacement and Reduce Cost Burdens-TBRA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)

Funding	HOPWA: \$2,150,000
Estimate the number	Approximately 100 low-income individuals and their families will receive supportive housing services and 70 individuals
and type of families	and their families will receive housing placement assistance and housing information services.
that will benefit from	
the proposed activities	
Location Description	New York City, NY.
Planned Activities	Supportive Housing: The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families and single adults diagnosed with a substance abuse disorder. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
	Housing Placement Assistance: The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.
	Housing Information Services: Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
Project Name	2015-2018 Catholic Charities Neighborhood Services, Inc. NYH15F001 (CCNS)
Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
Funding	HOPWA: \$1,376,000
Estimate the number and type of families	Approximately 77 low-income individuals and their families will receive supportive housing and supportive services.

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	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless
		single adults and families, single adults diagnosed with a substance abuse disorder, and single adults and/or families
		who are ineligible for HASA financial assistance. Other service elements include on-site case management, harm
		reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
74	Project Name	2015-2018 Hispanic AIDS Forum NYH15F001 (HAF)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$3,700,000
	Estimate the number	Approximately 300 low-income individuals and their families will receive TBRA services; 10 individuals and families will
	and type of families	receive Short-Term Rental Assistance (i.e. STRMU), and 40 individuals and families will receive permanent housing
	that will benefit from	placement services.
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	The Rental Assistance contract distributes short-term rental subsidies, long-term rental subsidies, and rental start-up
		(i.e. permanent housing placement services). Short-term rental subsidies are provided as emergency assistance to
		prevent eviction and homelessness.
75	Project Name	2015-2018 Harlem United Community AIDS Center, Inc. NYH15F001 (HUCAC)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$2,550,000
	Estimate the number and type of families	Approximately 150 low-income individuals and their families will receive supportive housing and supportive services.

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	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless
		single adults and/or families, single adults diagnosed with mental illness, and families at risk of homelessness with a
		child or children under the age of 18. In addition to housing, the agency will provide other service elements such as on-
		site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive
		services as needed.
76	Project Name	2015-2018 Institute for Community Living, Inc. NYH15F001 (ICL)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number	Approximately 25 low-income single homeless adults and their families will receive supportive housing and supportive
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site case
		management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as
		needed.
77	Project Name	2015-2018 The Osborne Association, Inc. NYH15F001 (OA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$350,000

	Estimate the number	Approximately 70 individuals and their families will receive housing placement assistance and housing information
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Housing Placement Assistance:
		The housing placement assistance program provides housing information services to persons living with HIV/AIDS
		(PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case
		management services, securing housing subsidies, and providing short-term rental, utility and security deposit
		payments to prevent or end homelessness as needed.
		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program. Housing
		information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing.
		These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and
		landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
78	Project Name	2015-2018 Praxis Housing Initiatives, Inc. NYH15F001 (PRAXIS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number	Approximately 25 low-income single homeless adults and their families will receive supportive housing and supportive
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site case
		management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.

79	Project Name	2015-2018 Project Hospitality, Inc. NYH15F001 (PH)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,250,000
	Estimate the number	Approximately 50 low-income individuals and their families will receive supportive housing services and 70 individuals
	and type of families	and their families will receive housing placement assistance and housing information services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless
		single adults and families and single adults diagnosed with a substance abuse disorder. Other service elements include
		on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive
		services as needed.
		Housing Placement Assistance:
		The housing placement assistance program provides housing information services to persons living with HIV/AIDS
		(PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case
		management services, securing housing subsidies, and providing short-term rental, utility and security deposit
		payments to prevent or end homelessness as needed.
		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program. Housing
		information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing.
		These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and
		landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
80	Project Name	2015-2018 Promesa, Inc. NYH15F001 (PROMESA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$445,000
	Estimate the number	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing and supportive
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such
		as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive
		services as needed.
81	Project Name	2015-2018 Services for the Underserved, Inc. NYH15F001 (SUS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number	Approximately 25 low-income single adults living with HIV/AIDS age 55 and older will receive supportive housing and
	and type of families	supportive services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults living with HIV/AIDS age 55 or older. In addition to housing, the agency will provide other service elements
		such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other
		supportive services as needed.
82	Project Name	2015-2018 Unique People Services, Inc. NYH15F001 (UPS)

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	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number	Approximately 25 low-income single adults and/or families who are ineligible for HASA financial assistance will receive
	and type of families	supportive housing and supportive services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults and/or families who are ineligible for HASA financial assistance. Other service elements include on-site
		case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as
		needed.
83	Project Name	2015-2018 Volunteers of America-Greater New York, Inc. NYH15F001 (VOA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing and supportive
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such
		as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive
		services as needed.

84	Project Name	2015-2018 Rockland County Office of Community Development NYH15F001 (RCOCD)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$284,885
	Estimate the number	Approximately 25 homeless/at risk of being homeless individuals and families will receive tenant-based rental assistance
	and type of families	and support services such as case management through the support of the Rockland County Department of Health.
	that will benefit from	
	the proposed activities	
	Location Description	Rockland County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their
		families in Rockland County.
85	Project Name	2015-2018 PathStone, Inc. NYH15F001 (PathStone)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$136,000
	Estimate the number	Approximately 12 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance.
	that will benefit from	
	the proposed activities	
	Location Description	Orange County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Orange
		County.
86	Project Name	2015-2018 Regional Economic Community Action Program NYH15F001 (RECAP)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	Necus Addressed	Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$242,885
	Estimate the number	Approximately 25 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance.
	that will benefit from	
	the proposed activities	
	Location Description	Orange County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Orange
		County.
87	Project Name	2015-2018 Helping Others Needing Our Resources NYH15F001 (HONOR)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$98,781
	Estimate the number	Approximately 15 low-income single individuals living with HIV/AIDS will receive supportive housing and supportive
	and type of families	services.
	that will benefit from	
	the proposed activities	
	Location Description	Orange County, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program identifies, secures, and provides appropriate, permanent housing to homeless
		single adults diagnosed with mental illness. Other service elements include on-site case management, harm reduction,
		care coordination, mental health, substance abuse, and other supportive services as needed.
89	Project Name	2015-2018 Ocean County Board of Social Services NYH15F001 (OCBSS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$310,467
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	Estimate the number	Approximately 26 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
		assistance.
	and type of families that will benefit from	assistance.
	the proposed activities	
	Location Description	Ocean County, NJ
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Ocean
		County, NJ.
90	Project Name	2015-2018 Township of Woodbridge Department of Planning and Development NYH15F001 (TWDPD)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$558,608
	Estimate the number	Approximately 35 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance.
	that will benefit from	
	the proposed activities	
	Location Description	Middlesex County, NJ
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Middlesex
		County, NJ.
91	Project Name	2015-2018 Monmouth County Division of Social Services NYH15F001 (MCDSS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$466,827
	Estimate the number	Approximately 43 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance.
	that will benefit from	
	the proposed activities	
	Location Description	Monmouth County, NJ
L		

	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Monmouth
		County, NJ.
92	Project Name	2015-2018 HIV/AIDS Services Administration NYH15F001 (HASA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$25,192,275
	Estimate the number	HOPWA 2015 funds will support 2,220 units of permanent supportive housing to individuals and families living with
	and type of families	HIV/AIDS.
	that will benefit from	
	the proposed activities	
	Location Description	New York City, NY
	Planned Activities	Human Resources Administration: HIV/AIDS Services Administration (HASA) will serve as the administrative sub-
		recipient of the HOPWA award for all HASA supportive housing vendors in New York City, NY.
		During Grant Year 2015, of the \$25,192,275 HOPWA grant funds awarded to HASA, \$24,192,275 is allocated to HASA supportive housing contracts, while the remaining \$1,000,000 is allocated to HASA case management and support services.
		Case Management and Support Services:
		In Grant Year 2015, HASA anticipates supporting over 32,000 individuals and families with case management services. HASA's caseload will include almost 28,000 single cases, nearly 4,000 family cases, and over 11,000 family members (i.e., non-medically eligible members of cases). As of August 2014, nearly 32,000 HIV-positive individuals were receiving direct housing services through HASA.
		A total of \$1,000,000 in HOPWA funds will support HASA case management and support service personnel. Eligible activities include:
		Housing information services including, but not limited to, counseling, information and referral to assist an eligible person to locate, acquire, finance and maintain housing;

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		Supportive services including, but not limited to, assessment, permanent housing placement, and assistance in gaining access to local, State and Federal government benefits and services.
		Supportive Housing Contracts: Permanent supportive housing remains a significant and necessary component of the continuum of housing opportunities for New Yorkers living with HIV/AIDS. This funding will support contracts administered by HASA for permanent congregate facilities and permanent scattered-site supportive housing programs.
		Eligible activities include: Operating costs for housing including facility-based rental assistance, maintenance, security, operation, insurance, utilities, furnishings, equipment, supplies and other incidental costs;
		Supportive services including, but not limited to, assessment, permanent housing placement, and assistance in gaining access to local, State and Federal government benefits and services.
93	Project Name	2015-2018 Grace Church Community Center NYH15F001 (GCCC)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,174,170
	Estimate the number	Approximately 67 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance and supportive services.
	that will benefit from	
	the proposed activities	
	Location Description	Westchester County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their
	.	families in Westchester County.
94	Project Name	2015-2018 City of Yonkers Department of Planning Development NYH15F001 (CYDPD)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)

	Funding.	
	Funding	HOPWA: \$92,000
	Estimate the number	Approximately 12 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance.
	that will benefit from	
	the proposed activities	
	Location Description	Yonkers, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Yonkers, NY.
95	Project Name	2015-2018 City of Mount Vernons Urban Renewal Agency NYH15F001 (CMV URA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$87,000
	Description	NOTE THIS PROGRAM IS NOT FUNDED FOR 2016. HOWEVER, THE IDIS SYSTEM WILL NOT PERMIT THE CITY OF NEW
		YORK CANNOT TO REMOVE IT FROM THIS MODULE.
	Estimate the number	Approximately 12 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	and type of families	assistance and supportive services. Additionally, 28 more individuals will receive supportive services.
	that will benefit from	
	the proposed activities	
	Location Description	Mount Vernon, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their
		families in Mount Vernon, NY.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CD funds have been targeted to these areas for Code Enforcement activities because they are distressed neighborhoods where at least 15 percent or more of the occupied units in multiple dwelling buildings have 3 or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income.

Geographic Distribution

AP-Table 4 - Geographic Distribution

Target Area	Percentage of Funds
Code Enf. Mott Haven/Hunts Point Bx	
Code Enf. Morrisania/East Tremont Bx	
Code Enf. Highbridge/South Concourse Bx	
Code Enf. University Heights/Fordham Bx	
Code Enf. Kingsbridge Heights/Mosholu Bx	
Code Enf. Riverdale/Kingsbridge Bx	
Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx	
Code Enf. Pelham Parkway Bx	
Code Enf. Williamsbridge/Baychester Bx	
Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk	
Code Enf. Bushwick Bk	
Code Enf. East New York/Starrett City Bk	
Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk	
Code Enf. North Crown Heights/Prospect Heights Bk	
Code Enf. South Crown Heights Bk	
Code Enf. Borough Park Bk	
Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk	
Code Enf. Brownsville/Ocean Hill Bk	
Code Enf. Lower East Side/Chinatown Mn	
Code Enf. Morningside/Hamilton Heights Mn	
Code Enf. Central Harlem Mn	
Code Enf. East Harlem Mn	
Code Enf. Washington Heights/Inwood Mn	
Code Enf. Jamaica Qn	
Code Enf. Rockaways Qn	
Code Enf. East Flatbush Bk	

Rationale for the priorities for allocating investments geographically

The CD regulations restrict Code Enforcement activities to "deteriorating or deteriorated areas when such enforcement together with public or private improvements, rehabilitation, or services to be provided may be expected to arrest the decline of the area." Accordingly, CD-funded Code Enforcement efforts are conducted in areas where at least 15 percent of the occupied units in multiple-dwelling buildings have three or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income. CD funds pay for the time 311 operators spend on emergency housing complaints from tenants in multiple-dwelling buildings within the target areas; the time spent by Code Inspectors on these complaints; and support staff. CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the New York State Multiple Dwelling Law and the New York City Housing Maintenance Code.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

For the 2015 Consolidated Plan program year (Calendar 2015), the City of New York is required to provide a summary of its one-year goals for the number of homeless, non-homeless, and special-needs households to be provided affordable housing using the four grant programs (HOME; CDBG; HOPWA; and ESG).

The City of New York is also required to estimate one-year goals for the 2015 Consolidated Plan program year (Calendar 2015). Specifically, in using the four grant programs (HOME; CDBG; HOPWA; and ESG), the City must estimate the number of households to be provided affordable housing through any of the following City activities that 1) provide rental assistance; 2) produce new units; 3) rehabilitate existing units; or 4) acquire existing units.

AF-Table 5 - One Teal doals for Anordable housing by Support Requirement		
One Year Goals for the Number of Households to be Supported		
Homeless	210	
Non-Homeless	200	
Special-Needs	431	
Total	841	

AP-Table 5 - One Year Goals for Affordable Housing by Support Requirement

AP-Table 6 - One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	210
The Production of New Units	431
Rehab of Existing Units	0
Acquisition of Existing Units	200
Total	841

AP-60 Public Housing – 91.220(h)

Introduction

The New York City Housing Authority (NYCHA) provides affordable housing to over 403,000 low- and moderate-income City residents in 334 housing developments with nearly 179,000 apartments in the five boroughs. Through federal rent subsidies (Section 8 Leased Housing Program), the Authority assists nearly 89,000 families in locating and renting housing in privately owned buildings. In addition, the Authority provides social services for its residents through 24 community centers, 33 senior centers and a variety of programs.

Actions planned during the next year to address the needs to public housing

NYCHA's Development Pipeline

Activities for 2015 include the disposition of NYCHA property at the following developments:

- Sale of property at Boston Secor Houses in the Bronx to the City's School Construction Authority ("SCA") for the ongoing provision of special education programs.
- Sale of property at East 173rd Street and Vyse Avenue in the Bronx for construction of 56-units of affordable senior rental housing by MacQuesten Development LLC.
- Sale of property at Prospect Plaza in Brooklyn to Blue Sea and Partners for completion of Phase III of the HOPE VI Revitalization Plan which includes 105 units of affordable housing, 22,400 square feet of retail space and a community facility (12,850 square feet).
- Sale of property at Van Dyke Houses I in Brooklyn, to CAMBA for construction of 30 supportive housing units and 70 family rental units for low income households.
- Sale of property at Linden and Boulevard Houses in Brooklyn to Kretchmer Companies for construction of 200 units of affordable rental housing.
- Sale of property at Ocean Bay Apartments for construction of neighborhood retail space.

Ensure Financial Stability

On December 18, 2013, NYCHA's Board adopted a revised financial plan for Calendar Years 2014 to 2018. The Authority's Five-Year Operating Budget Plan projects the revenues and expenditures for the Authority and delineates operating budgets and authorized headcounts by development, community center, senior center and department.

Over the last year NYCHA has made significant progress towards increasing future revenues, decreasing controllable administrative costs, and redirecting resources to the frontline. The prior plan (for years 2012-2016) included the phase-in over five years of a number of Plan NYCHA initiatives of over \$35 million of annual cost savings in central office and administrative functions, and redirected \$27 million annually to frontline operations.

This Operating Budget Plan reduces central office and administrative function costs by another \$10 million annually and redirects the majority of this to fund frontline needs.

NYCHA adopted a headcount of 11,315 and a budget of \$3.192M reducing our headcount by 426 positions from the 2014 plan. NYCHA anticipates that these reductions will generate \$83 million in

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savings for the year of 2014 and \$423 million in the years 2014-2018.

Although these reductions will provide significantly relief to NYCHA's deficit in 2014, the fact remains that NYCHA will continue to face structural deficits for the foreseeable future.

For 2015-2018, the Plan projects ongoing structural operating deficits resulting from anticipated federal funding levels of approximately 77 percent of funding formula eligibility; providing NYCHA approximately \$230 million less operating subsidy than it is eligible for each year. NYCHA would not have a General Fund deficit in the years 2014-2016 if Congress appropriated full funding in accordance with HUD's eligibility formula. Additionally, NYCHA continues to operate over 5,100 public housing units that still receive no dedicated form of federal, state or local subsidy, thereby contributing to the deficit.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

NYCHA is currently offering existing residents of its single-family FHA Repossessed Houses the opportunity to qualify and purchase the home they rent. Primarily located in Southeast Queens, the homes are being offered for sale under the Authority's 5(h) Project HOME Homeownership Plan. In accordance with the plan, NYCHA is repairing the homes to ensure they meet NYC Building Code standards. Residents with incomes sufficient to pay real estate taxes, assessments, utilities and maintenance on the homes will receive homeownership and financial counseling to prepare them to assume responsibility for owning their homes.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The New York City Housing Authority is not designated as troubled.

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AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

As described in SP-60, NYC has implemented many successful strategies to prevent homelessness, encourage individuals living on the street to moving to housing, and provide services to those living in emergency shelter with the goal of successful permanent housing placements. The City plans to continue to implement and expand on many of these efforts. Within the next year the City also plans to continue to administer the new rental assistance programs and continue implementation of initiatives focused on special populations like veterans and chronically homeless.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

DHS will deploy outreach teams 24 hours per day, seven days a week, Citywide, with the aim of engaging street homeless individuals and encourage them to move from the streets into housing. Outreach activities focus on the placement of clients into permanent housing and long-term transitional housing settings, including:

- 1. Canvassing for clients
- 2. Engaging clients
- 3. Accessing or providing emergency and crisis intervention services
- 4. Assessing clients
- 5. Crisis intervention counseling
- 6. Case management
- 7. Providing access to any available entitlements, benefits, housing or other resources
- 8. Direct provision of and/or referrals and linkages to health and/or mental health services
- 9. Transportation of clients

Each borough has a dedicated provider (Manhattan Outreach Consortium led by Goddard Riverside in Manhattan; Common Ground in Brooklyn and Queens; BronxWorks in the Bronx; and Project Hospitality on Staten Island). These providers have placement and census reduction targets for the unsheltered homeless population. Targets are based off of the HOPE count (which is the annual homeless survey used for the PIT report) and the past placement performance of DHS's outreach providers.

DHS will also continue to provide Safe Haven and Stabilization beds which are low-threshold models specifically for chronically street homeless individuals. Drop-In Center and Respite beds will also be available to individuals who are street homeless. These programs provide a place where clients will be able to go for meals, counseling, medical/psychiatric services, showers, laundry facilities, some clothing, recreational activities, referrals for employment, assistance in applying for benefits, and other social services. Through the three outreach programs that receive ESG funding, the City expects to place 600

individuals over the next year in temporary or permanent housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

NYC will continue to have the right to shelter mandate which means every eligible person will be provided temporary emergency shelter. Every eligible individual and family will be provided shelter and service with the overall goal of housing stability. Twenty-six (26) shelter programs receive ESG funding for operations and services. These shelter programs serve a wide range of discrete subpopulations of the homeless, including: programs providing support for recovering substance abusers, mental health services, services for survivors of domestic violence and their children, transitional housing for youth, interim housing for street homeless who are awaiting permanent supportive housing placements, employment services, intensive housing placement service, and other programs that would not otherwise exist to provide special assistance. In 2015, the City expects to assist 14,800 individuals through ESG funded emergency shelters.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

As described in SP-60, the City provides case management services and comprehensive housing placement strategies in an effort to transitioning families and individuals into stable housing as quickly as possible. DHS encourages quick and effective placements out of shelter through performance-based contracts that reward diverting clients to stable housing situations, placements into permanent housing, placements that result in individuals not returning to shelter, and placements of long-term stayers.

The City will continue to implement and refine new strategies to increase placements. These efforts include creating new rental assistance programs; each targeting the various needs of homeless families, adult families, and individuals. Some of these programs already started in 2014 and are helping working families/individuals, vulnerable families, survivors of domestic violence, and elderly individuals/families move into permanent housing. The City and CCoC will also continue their efforts to increase PSH for chronically homeless individuals, and ramp up efforts to quickly place veterans into permanent housing and connect them to the necessary services and benefits.

ESG funding is used for some diversion, placement, and prevention service programs. NYC also uses these funds to support rapid re-housing services. NYC faces some obstacles in fully utilizing ESG for RRH rental assistance but continues to seek waivers and solutions to work within the required regulations. The CCoC is also laying the ground work to provide CCoC funded RRH and has developed written standards as of September 2014. The 2014 NoFA included a project application which would use reallocated funds for a rapid re-housing program for families. Through ESG funded RRH services, the City plans to assist 280 individuals within the next year.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly

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funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

ESG funds for prevention services are allocated to seven Homebase programs. Some of the services provided through these programs are: family or tenant/landlord mediation, household budgeting, emergency rental assistance, job training/placement, and benefits advocacy. To be eligible for ESG-funded prevention assistance, programs must assess and document that the household would become homeless **<u>but for</u>** the ESG assistance. In other words, a household would require emergency shelter or would otherwise become literally homeless in the absence of ESG assistance. A household that is at-risk of losing their present housing may be eligible if it can be documented that their loss of housing is imminent, they have no appropriate subsequent housing options, and they have no other financial resources and support networks to assist with maintaining current housing or obtaining other housing.

Beyond ESG eligibility, to receive prevention services, individuals seeking prevention services will be evaluated based on a screening tool designed following a rigorous evaluation of DHS' homeless prevention programs. Services will only be provided to those found most at risk of entering shelter. In 2015, the ESG funded Homebase programs will provide prevention services to 2,500 individuals.

In addition, New York City will continue to implement the policies and procedures to prevent homelessness for individuals who are being discharged from public funded institutions and systems of care. These policies are well-established and carried out multiple city and state agencies, along with community-based programs.

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AP-70 HOPWA Goals-91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:		
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or		
family	10	
Tenant-based rental assistance	557	
Units provided in permanent housing facilities developed, leased, or operated with HOPWA		
funds	2,887	
Units provided in transitional short-term housing facilities developed, leased, or operated		
with HOPWA funds	0	
Total	3,454	

AP-75 Barriers to affordable housing - 91.220(j)

Introduction:

Housing New York, Mayor de Blasio's ten-year housing plan, establishes the objective of achieving a more equitable city, in which all New Yorkers have a safe and affordable place to live, in neighborhoods that provide opportunities to succeed.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City will establish a new mandatory Inclusionary Housing Program to ensure that the housing marketplace serves New Yorkers at a broader range of income levels. The program will be applicable in all medium and high density districts where rezonings provide an opportunity for significantly more housing. The City will require a portion of the housing developed to be affordable.

The City will also continue to support MTA efforts to extend and expand the capacity of the subway and commuter rail systems.

With new housing comes increased demand for a wide range of services. The City will promote vibrant, mixed-use neighborhoods. Stringent zoning parking requirements for commercial uses discourage new buildings from also including housing. Reducing these requirements would encourage vibrant local retail streets with housing on the upper floors of buildings.

The height of ground-floor retail spaces in mixed-use buildings is often constrained by current zoning limits for building height and setback. These requirements will be updated to allow for modern, high-quality retail space while preserving the full potential for housing above the ground floor.

The elderly represent the fastest growing segment of New York City's population. The City will take action to increase production of senior housing in addition to enhanced housing supports and services.

To encourage development, the City will propose amendments to the Zoning Resolution to reduce requirements for parking and to relax minimum unit sizes where they prevent the creation of appropriately sized senior housing units.

People with disabilities still have difficulty securing affordable and accessible housing. The City will increase oversight of accessibility standards in the private market as well as in its regulated affordable housing stock and work to improve access to housing subsidies for New Yorkers with disabilities.

The City will step up marketing efforts and aggressively match available subsidies for people with disabilities to affordable housing developed through HPD programs, in order to ensure maximum participation, beyond the 7 percent set aside, for people with disabilities.

The City will seek to expand the production of supportive housing, a critical ingredient in helping

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households in need of additional services succeed in stable environments.

Discussion:

Near-Term Actions

- DCP, in conjunction with HPD, will initiate a comprehensive review of the existing Inclusionary Housing Program to identify and recommend specific improvements.
- The City and NYCHA will restore the priority for homeless families for public housing and continue to prioritize homeless individuals for Section 8 resources.
- HPD, DHS and the City's Human Resources Administration (HRA) will begin an interagency process to develop a model for financing innovative permanent housing for homeless individuals and families using dollars that would otherwise be spent on higher cost homeless shelters.
- DCP, HPD and the Economic Development Corporation (EDC) will compile a census of all vacant and underdeveloped publicly controlled properties, and begin the process of forming partnerships with the State, public authorities, nonprofit institutions, faith-based organizations, and private owners who have land that could be deployed for affordable housing.
- HPD will issue requests for proposal for the first round of the NIHOP and NCP programs, and the Housing Development Corporation (HDC) will pilot the new mixed-income program.
- HPD and HDC will release a revised set of program terms to implement the policy goals of the Plan.
- The City will convene a task force to solicit input from industry-informed stakeholders about how to consolidate and streamline the permitting and review processes across agencies in order to reduce costs and avoid delays for developers.

Potential Longer-Term Actions to be Undertaken

• The Creation of a City-State Task Force on Affordable Housing. To coordinate on the range of legislative issues identified as priorities and especially critical to this plan, the City will create a City-State Task Force on Affordable Housing that will bring together City and State elected officials to focus on developing and implementing policy changes that will enable both City and State housing agencies to conduct their work more effectively and achieve the goals of the Housing Plan.

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AP-85 Other Actions - 91.220(k)

Actions planned to address obstacles to meeting underserved needs

As indicated in the City's Consolidated Plan Strategic Plan, the City recognizes the need for more Permanent Supportive Housing (PSH). In order to meet the need for PSH, the City of New York and the NYC CCoC will take steps to expand the supportive housing available. In May 2014, Mayor de Blasio released the City's ten year housing plan, "Housing New York, A Five-Borough Ten-Year Plan." One of the many points within this Plan was the need to expand supportive housing.

The full report can be viewed at: http://www.nyc.gov/html/housing/assets/downloads/pdf/housing_plan.pdf.

Actions planned to foster and maintain affordable housing

The housing related activities within the Consolidated Plan are part of the Mayor de Blasio's broader housing strategy as articulated in the Mayor's Housing New York: A Five-Borough, Ten-Year Plan.

In 2015, the various New York City agencies which administer the City's federally-funded Consolidated Plan housing and supportive housing programs will endeavor to meet the Mayor's Housing Plan objectives and goals.

For a full description the Mayor's affordable housing goals, please refer to the report at the hyperlink indicated above.

Actions planned to reduce lead-based paint hazards

For full a discussion on New York City's lead-based paint abatement activities please refer to The 2015 Consolidated Plan Strategic Plan (SP-) module SP-65., Lead based Paint Hazards. The module outlines the policies and procedures for the elimination and treatment of lead-based paint hazards for the respective City agencies (HPD, NYCHA and DHS).

The Department of Homeless Services' Office of Construction and Technical Services (OCTS) continues to compile a comprehensive 'Lead Paint Hazard Checklist' for all of their owned/operated/contracted facilities where such hazards once identified, are slated for remedial action by licensed and certified contractors. During Fiscal Year 2014 DHS has responded to lead paint related activities at ten (10) Adult and Family facilities on twenty-two (22) occasions.

Actions planned to reduce the number of poverty-level families

Harness affordable housing investments to generate quality jobs The Mayor's Ten-Year Housing Plan of constructing and preserving 200,000 units of housing is projected to create 194,000 construction jobs and nearly 7,100 permanent jobs. The City will work with communities and local stakeholders to ensure that these are quality jobs, targeted toward local hiring and integrated with the City's broader workforce development initiatives. Specifically, the Office of

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Workforce Development will:

- Create a designated workforce development Senior Contractor Manager who will ensure that developers implement hiring practices and work in partnership with City agencies to connect individuals with job opportunities.
- Partner with local intermediaries who conduct outreach to and screening of local jobseekers
- Develop a City-wide hiring database through the launch of a centralized on-line job application system that improves screening at local access points and enables follow up for other construction jobs outside of local areas.
- Expand promising construction workforce programs and integrate them into the affordable housing construction investments.

The City's investment in affordable housing will be tied to greater Minority and Women Owned Business Enterprises (M/WBE) participation in housing development. Expanding opportunities for these organizations not only reflects our values, it also expands the pool of developers that can build affordable housing in New York City and strengthens the housing industry. The City has implemented a program to expand M/WBEs' access to capital, build their capacity, and provide opportunities to compete for a targeted pipeline of development projects. In 2014, the State enacted legislation which enables the City to designate a specific pipeline of development projects to be competitively solicited to pre-qualified M/WBEs. The M/WBE RFQ (Request for Qualifications) will allow HPD generate the prequalified roster of M/WBEs that will be able to compete for those development projects. The City has also allocated funding to HPD and SBS to expand SBS's Compete to Win Program to provide capacity building to M/WBE affordable housing developers. In addition, EDC's Blueprint to Success and SBS's Compete to Win have provided M/WBE contractors with technical assistance, business curriculum education and networking opportunities. EDC and SBS will endeavor to scale these successful programs in support of the Plan. EDC will also seek to have greater participation by M/WBEs on its real estate projects by requiring developers to include M/WBE participation through appropriate M/WBE construction goals. EDC, SBS and HPD will coordinate all M/WBE efforts.

Career Pathways Initiatives

Going forward New York City intends to implement the workforce development recommendations as outlined in the Jobs for New Yorkers Task Force's report, *Career Pathways*. The ten (3) recommendations in three (3) key policy areas (Building Skills Employers Seek, Improving Job Quality, Increasing System and Policy Coordination) are articulated in the City's Five-Year Strategic Plan (SP) module question: SP-70 Anti-Poverty Strategy., Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families.

Actions planned to develop institutional structure

The City of New York has a sophisticated and comprehensive infrastructure in place to meet the various needs of persons who are homeless or at-risk of becoming homeless. While the service delivery system within New York City is robust, the City recognizes the need for more permanent supportive housing and is already taking action to address this need.

Actions planned to enhance coordination between public and private housing and social service agencies

The City of New York has a coordinated approach to reducing the number of household who become homeless and will continue to utilize the NYC Coalition on the Continuum of Care to address these needs.

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Program Specific Requirements AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next	
program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to	
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	90.67%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of New York uses many, if not most, of the approved subsidy forms cited in the regulations

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and listed below:

- Interest bearing loans or advances;
- Non-interest bearing loans or advances;
- Deferred payment loans;
- Grants;
- Interest subsidies;
- Equity investments;
- Tenant-Based Rental Assistance; and
- Downpayment Assistance.

It does not use any forms of investment that are not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

1. HOME Recapture Provisions

Currently, the City is only utilizing HOME funds in one homeownership program, the HomeFirst Downpayment Assistance Program. The HomeFirst Down Payment Assistance Program provides a forgivable loan of up to \$15,000 for eligible homebuyers' use toward the down payment or closing costs on a 1-4 family home, condominium, or a cooperative unit within New York City. The public subsidy is made in the form of a zero interest forgivable loan requiring the homeowner to reside in their home as their primary residence for a minimum of 10 years. The down payment assistance loan is secured by a UCC-1 lien for the purchase of a cooperative unit and by a mortgage for the purchase of a 1-4 family home or a condominium. Additionally, each purchaser executes a note, and HOME written agreement at closing.

This program adheres to HUD's recapture requirements in the following manner:

a. Failure to comply with owner occupancy restrictions:

If during the 10-year compliance period, the homeowner ceases to comply with the owner occupancy restrictions set forth in the note, mortgage and HOME Written Agreement, or otherwise defaults under the note or mortgage, the City will recapture the entire amount of the loan.

- b. Transfer of the home during the 10-year compliance period:
 - 1. If, prior to the 6th anniversary of the purchase, the homeowner transfers the home, the City will recapture the entire amount of the loan.
 - 2. If, on or subsequent to the 6th anniversary of the purchase until the end of the compliance period, the homeowner transfers the home, the City will recapture the lesser of (1) the net proceeds of such a transfer and (2) the loan amount, which amount shall have been reduced by one-fifth (1/5) on the 6th anniversary of the purchase and on each subsequent anniversary thereof. The net proceeds of a transfer is defined as the difference between the consideration received for the home and certain allowable

closing fees.

c. Refinancing:

If the homeowner seeks to refinance the debt secured by the lien of an institutional lender, the City will recapture all or a portion of the loan from the refinancing profits. The refinancing profits are defined as (i) the total refinancing proceeds less (ii) the difference between the (1) appraised value of the home and (2) the outstanding indebtedness. If such refinancing profits are equal or greater to the outstanding loan balance, the City can recapture the entire amount of the loan.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

This program adheres to HUD's affordability requirements in the following manner:

- a. Failure to comply with owner occupancy restrictions: If during the 10-year compliance period, the homeowner ceases to comply with the owner occupancy restrictions set forth in the note, mortgage and HOME Written Agreement, or otherwise defaults under the note or mortgage, the City will recapture the entire amount of the loan.
- b. Transfer of the home during the 10-year compliance period:
 - 1. If, prior to the 6th anniversary of the purchase, the homeowner transfers the home, the City will recapture the entire amount of the loan.
 - 2. If, on or subsequent to the 6th anniversary of the purchase until the end of the compliance period, the homeowner transfers the home, the City will recapture the lesser of (1) the net proceeds of such a transfer and (2) the loan amount, which amount shall have been reduced by one-fifth (1/5) on the 6th anniversary of the purchase and on each subsequent anniversary thereof. The net proceeds of a transfer is defined as the difference between the consideration received for the home and certain allowable closing fees.
- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

If the homeowner seeks to refinance the debt secured by the lien of an institutional lender, the City will recapture all or a portion of the loan from the refinancing profits. The refinancing profits are defined as (i) the total refinancing proceeds less (ii) the difference between the (1) appraised value of the home and (2) the outstanding indebtedness. If such refinancing profits are equal or greater to the outstanding loan balance, the City can recapture the entire amount of the loan.

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Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See attached document for ESG written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

In consultation with DHS (ESG recipient), the CoC has established a coordinated assessment system using a multiple site model covering 100% of the CoC area. The model standardizes assessment processes and tracks services and bed availability to coordinate referrals. For example the HRA 2010e assessment tool collects homeless/housing/treatment/DV history, ADL needs, and client preferences to match clients to appropriate available vacancies. Elements of the model prioritize those who have been homeless the longest vs. a first come/first serve approach. Each site is well publicized to ensure that individuals and families in need now know where to get help. Given the size of the NYC system and the varied needs of diverse populations, elements of the multi-site approach are administered by different government and non-profit agencies. The CoC requires that all providers participate in and comply with applicable policies and procedures based on the target population they serve.

The CoC is also exploring other coordinated assessment options. As part of the 25 Cities Initiative, NYC CCoC is piloting the use of the Google-based platform called Performance Management and Communications Platform (PMCP). The VI-SPDAT is being utilized as the common assessment for this pilot. Through these tools it is hoped that individuals and families who are homeless will be quickly assessed and matched to the most appropriate housing intervention.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Sub-recipients are selected through a competitive RFP process. Proposals are rated on the following factors: experience and qualifications, organizational capacity, and program approach. The description of the parameters and policies used for the allocation of sub-awards to not-for-profits is summarized in bulleted points as follows:

Experience:

- The subrecipient would have at least three years of demonstrated experience in the last six years working with and providing homelessness prevention and related services to at-risk households (relevant references are will be required).
- The subrecipient would have knowledge and experience at least three years in the last six years working with the targeted population, providing the proposed program services and operating under a performance based contract.

Organizational Capacity:

• The subrecipient would be fiscally sound and capable of managing the proposed programs.

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- The subrecipient would have the capacity to integrate the proposed program into its overall operations.
- The subrecipient internal monitoring system would be effectively used to identify program, personnel, and fiscal issues and provide corrective action procedures.

Program Approach:

- The subrecipient would provide outreach to at-risk individuals and families and conduct a screening to ensure that those who are most likely to enter or re-enter shelter are served.
- The subrecipient would provide casework services to identify and address the factors that may cause and episode of homelessness.
- The subrecipient would provide a thorough assessment and the development of a case plan to address immediate client need(s).
- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

NYC meets the homeless participation requirement through its consultation with the NYC CCoC. Consumers are present at the Steering Committee meetings where ESG funding goals and priorities are discussed. Consumers are also involved in the Data Management Committee where the ESG performance is reviewed through the CAPER. The following is from the NYC CCoC bylaws Article VIII, subsections A & B:

A. The Consumer Committee is a permanent standing committee of the NYC CCoC Steering Committee (see attached bylaws).

- 1. The Consumer Committee will have two co-chairs, selected by a vote of the Consumer Committee. One co-chair must be a voting member.
- 2. The Consumer Committee shall, each year, determine with the Steering Committee co-chairs, a defined project of issue and strategic importance to the Steering Committee.
- 3. The purpose of the Consumer Committee will be to communicate the decisions and policy priorities of the NYC CCoC to consumers of homeless services in New York City, and to serve as a conduit to the Steering Committee for the concerns of consumers of NYC CCoC services, and any noticeable service gaps noted by consumers of homeless services in New York City. These responsibilities might be fulfilled in the context of calls for comments to the Steering Committee, or in response to specific action items such as the annual evaluation tool, the PQI cycle, or other similar initiatives.

B. In addition to the Consumer Committee, the Steering Committee will have six (6) standing committees. The following governing principles will apply to these standing committees:

- 1. All committees will have two co-chairs. At least one of the co-chairs must be a voting member of the NYC CCoC.
- 2. All committee must include one consumer, one coalition member, one at-large member, one government member, and one provider. These members are not required to be voting members of the Steering Committee...

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To find the full bylaws (updated as of 7/18/14), please follow this link: <u>http://www.nychomeless.com/downloads/pdf/cmt_Steering/NYC_CCoC_Approved_BY-LAWS_rev7-18-2014.pdf</u>

5. Describe performance standards for evaluating ESG.

The Homebase prevention, street outreach, and emergency shelter providers are evaluated based on DHS scorecards specifically developed to measure provider performance. DHS utilizes its experience from its successful implementation of HPRP to evaluate the new ESG activities. DHS shared this framework with the Continuum of Care Steering Committee and will review periodically with the NYC CCoC Data Management Committee. DHS will utilize its HMIS to monitor performance through the following indicators:

- Number of individuals/households served by prevention and rapid re-housing activities
- Exit destinations (temporary and permanent) of individuals/households served
- % of clients served who avoid shelter entry
- Length of time served by ESG program