



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, NY 10007

To: New York City Conflicts of Interest Board
From: Elliana Bisgaard-Church, Chief of Staff to the Mayor
Re: Designation of Mahedi Hasan to Perform Work on Behalf of the Faith Sector Community Preparedness Program
Date: March 10, 2026

In accordance with Section 1-13(e) of Title 53 of the Rules of the City of New York, and pursuant to the authority granted to me to supervise and coordinate the Mayor's Office of Mass Engagement by Executive Order No. 2, I hereby designate Mahedi Hasan, Faith Liaison within the Office of Faith-Based Partnerships, which is housed within the Mayor's Office of Mass Engagement (OME), to perform work on behalf of the New York Disaster & Interfaith Services Faith Sector Community Preparedness Program (FSCPP) as an uncompensated Faith Sector Preparedness Advisory Committee member and to use reasonable and incidental City time and City resources in his work as a Committee member. As set forth below, there is a demonstrated nexus between Mr. Hasan's city job, his work for FSCPP, and the mission of the Mayor's Office of Mass Engagement.

FSCPP is program run by New York Disaster & Interfaith Services (NYDIS), a 501(c)(3) non-profit organization that brings together over 60 religious judicatories, human service providers, and charities to work together to advance disaster readiness, response, and recovery in New York City and in communities with direct city ties. FSCPP also supports New Yorkers who face mental health challenges, as well as challenges to their access to food and shelter.

Pursuant to COIB Rule 1-13(e), a public servant may be designated to perform work on behalf of a not-for-profit corporation, association, or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities, provided that:

1. There is a demonstrated nexus between the proposed work, the public servant's City job, and the mission of the public servant's agency;
2. Such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the non-profit;
3. The designated public servant takes no part in the entity's business dealings with the City at the entity or at his or her agency, except that Council members may sponsor and vote on discretionary funding; and
4. Within 30 days the written designation is disclosed to the Conflicts of Interest Board.

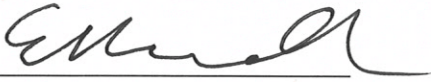
Here, there is a demonstrated nexus between the mission of OME and the work of FSCPP. OME's mission is to work with and reach out to New Yorkers to encourage their participation in City government and governmental decision-making, and to work across agencies and City Hall to integrate public feedback into policymaking, including by establishing and maintaining strong connections between constituents and City policies, programs, and services. Through his work at OME, Mr. Hasan is part of OME's efforts to partner and collaborate with faith-based organizations and grassroots groups to ensure that all New Yorkers have access to civic participation and City services. He regularly meets with leaders and members of faith-based groups to explore how the government can best support the needs of all New Yorkers.

Mr. Hasan's role as an uncompensated Faith Sector Preparedness Advisory Committee member includes attending Committee meetings and collaborating with faith leaders from across the City to set program priorities for FSCPP, support information-sharing across sectors, and ensure preparedness efforts reflect the real needs of faith communities city-wide. His FSCPP role is complementary to his role as Faith Liaison within OME's Office of Faith-Based Partnerships and will further the purposes and interests of the City. Specifically, Mr. Hasan's role as a Committee member allows him to work closely with faith-based organizations and faith leaders in the context of emergency preparedness and response, and to hear from community leaders about New Yorkers' concerns on the same topic. His participation as a Committee member will allow him to be present for important discussions and recommendations that could impact New Yorkers' participation in City government and City services.

In his role as Faith Liaison within OME's Office of Faith-Based Partnerships, Mahedi Hasan is not involved with any business matters related to NYDIS, which runs FSCPP. OME performed a search of CheckbookNYC and the City has multiple contracts with NYDIS related to emergency shelter operations and disease control. NYDIS is not listed in the NYC e-lobbyist database. In the event that any business dealings with the City should arise as part of his service as a Committee member, Mr. Hasan will recuse himself from any such dealings and seek guidance from the Conflicts of Interest Board.

Based on information presented to me, I have determined that there is a demonstrated nexus between the mission of OME, Mr. Hasan's job, and the work and activities performed by FSCPP, and that such work and activities would further OME's mission and is not undertaken primarily for the benefit or interests of FSCPP or NYDIS.

Sincerely,



Elliana (Elle) Bisgaard-Church
Chief of Staff to the Mayor

Cc: Tascha Van Auken, Commission of the Mayor's Office of Mass Engagement



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, NY 10007

To: New York City Conflicts of Interest Board
From: Elliana Bisgaard-Church, Chief of Staff to the Mayor
Re: Designation of Kevin M. Morris, Sr. to Perform Work on Behalf of the Faith Sector
Community Preparedness Program

Date: March 10, 2026

In accordance with Section 1-13(e) of Title 53 of the Rules of the City of New York, and pursuant to the authority granted to me to supervise and coordinate the Mayor's Office of Mass Engagement by Executive Order No. 2, I hereby designate Kevin M. Morris, Sr., Emergency Manager and Director of NYC Shooting Response within the Mayor's Office of Mass Engagement (OME), to perform work on behalf of the New York Disaster & Interfaith Services Faith Sector Community Preparedness Program (FSCPP) as an uncompensated Faith Sector Preparedness Advisory Committee member and to use reasonable and incidental City time and City resources in his work as a Committee member. As set forth below, there is a demonstrated nexus between Mr. Morris's city job, his work for FSCPP, and the mission of the Mayor's Office of Mass Engagement.

FSCPP is program run by New York Disaster & Interfaith Services (NYDIS), a 501(c)(3) non-profit organization that brings together over 60 religious judicatories, human service providers, and charities to work together to advance disaster readiness, response, and recovery in New York City and in communities with direct city ties. FSCPP also supports New Yorkers who face mental health challenges, as well as challenges to their access to food and shelter.

Pursuant to COIB Rule 1-13(e), a public servant may be designated to perform work on behalf of a not-for-profit corporation, association, or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities, provided that:

1. There is a demonstrated nexus between the proposed work, the public servant's City job, and the mission of the public servant's agency;
2. Such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the non-profit;
3. The designated public servant takes no part in the entity's business dealings with the City at the entity or at his or her agency, except that Council members may sponsor and vote on discretionary funding; and
4. Within 30 days the written designation is disclosed to the Conflicts of Interest Board.

Here, there is a demonstrated nexus between the mission of OME and the work of FSCPP. OME's mission is to work with and reach out to New Yorkers to encourage their participation in City government and governmental decision-making, and to work across agencies and City Hall to integrate public feedback into policymaking, including by establishing and maintaining strong connections between constituents and City policies, programs, and services. Through his work at OME, Mr. Morris is part of OME's efforts to partner and collaborate with organizations and grassroots groups across the city to ensure that all New Yorkers have access to civic participation and City services, especially emergency services.

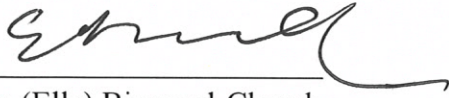
Mr. Morris's role as an uncompensated Faith Sector Preparedness Advisory Committee member includes attending Committee meetings and collaborating with faith leaders from across the City to set program priorities for FSCPP, support information-sharing across sectors, and ensure preparedness efforts reflect the real needs of faith communities city-wide. His FSCPP role is complementary to his role as OME's Emergency Manager and Director of NYC Shooting Response and will further the purposes and interests of the City. Specifically, Mr. Morris's role as a Committee member allows him to work closely with faith-based organizations and faith leaders in the context of emergency preparedness and response, and to hear from community leaders about New Yorkers' concerns on the same topic. His participation as a Committee member will allow him to be present for important discussions and recommendations that could impact New Yorkers' participation in City government and City emergency services.

In his role as OME Emergency Manager and Director of NYC Shooting Response, Kevin M. Morris, Sr. is not involved with any business matters related to NYDIS, which runs FSCPP. OME performed a search of CheckbookNYC and the City has multiple contracts with NYDIS related to emergency shelter operations and disease control. NYDIS is not listed in the NYC e-lobbyist database. In the event that any business dealings with the City should arise as part of his service as a Committee member, Mr. Morris will recuse himself from any such dealings and seek guidance from the Conflicts of Interest Board.

Based on information presented to me, I have determined that there is a demonstrated nexus

between the mission of OME, Mr. Morris's job, and the work and activities performed by FSCPP, and that such work and activities would further OME's mission and is not undertaken primarily for the benefit or interests of FSCPP or NYDIS.

Sincerely,



Elliana (Elle) Bisgaard-Church
Chief of Staff to the Mayor

Cc: Tascha Van Auken, Commission of the Mayor's Office of Mass Engagement



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, NY 10007

To: New York City Conflicts of Interest Board
From: Julie Su, Deputy Mayor for Economic Justice
Re: Designation of Ellyn Canfield, Dylan Arturo, Maryam Mudrick, and Andrew Kunkes to Perform Work on Behalf of the New York New Jersey 2026 World Cup Host Committee
Date: April 8, 2026

In accordance with Section 1-13(e) of Title 53 of the Rules of the City of New York, and pursuant to the authority granted to me to supervise and coordinate the New York City World Cup Team by Executive Order No. 2, I hereby designate the following World Cup Team employees to perform work on behalf of the New York New Jersey 2026 World Cup Host Committee (the "Committee") as uncompensated Committee members and to use reasonable and incidental City time and City resources in their work as Committee members:

- Ellyn Canfield, Executive Director of World Cup Operations
- Dylan Arturo, Project Manager for NYC World Cup Programming
- Maryam Mudrick, Director of NYC World Cup Activations
- Andrew Kunkes, Senior Advisor for Event Operations

As set forth below, there is a demonstrated nexus between these employees' city job, their work for the Committee, and the mission of the World Cup Team.

The 2026 World Cup tournament will begin on June 11, 2026. It is set to take place across 16 host cities in Canada, Mexico, and the United States. New York City is a host city in conjunction with the State of New York and State of New Jersey, and will host games throughout the World Cup, including the final, which will take place on July 19, 2026. The Committee is tasked with overseeing all preparations for hosting the upcoming World Cup, including logistics and preparedness, staff management, coordination between states, municipalities, and the federal government, security for the games themselves, and FIFA's official fan activations.

Pursuant to COIB Rule 1-13(e), a public servant may be designated to perform work on behalf of a not-for-profit corporation, association, or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities, provided that:

1. There is a demonstrated nexus between the proposed work, the public servant's City job, and the mission of the public servant's agency;

2. Such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the non-profit;
3. The designated public servant takes no part in the entity's business dealings with the City at the entity or at his or her agency, except that Council members may sponsor and vote on discretionary funding; and
4. Within 30 days the written designation is disclosed to the Conflicts of Interest Board.

Here, there is a demonstrated nexus between the mission of the World Cup Team and the work of the Committee. The World Cup Team is responsible for ensuring that all 2026 World Cup matches held in New York and New Jersey take place smoothly and safely, and for identifying opportunities for engagement across the five boroughs. The World Cup Team is the central coordinator between the Committee, New York City, New York State, private institutions, and other key stakeholders involved in the 2026 World Cup in New York and New Jersey.

Through her work as Executive Director of World Cup Operations, **Ellyn Canfield** serves as the operational point person to FIFA and to Bruce Reymann, Co-Host City Manager for the Committee. She coordinates across City and State Agencies (including NYPD, FDNY, DOT, SBS, OEM, DCAS, and others) and with FIFA to ensure the City's readiness for World Cup games and festivities. And she leads biweekly interagency and state planning committee meetings.

Through his work as Project Manager for NYC World Cup Programming, **Dylan Arturo** handles stakeholder management, including: coordinating with the Committee, city agencies, and other stakeholders; reporting on project status; facilitating meetings; and serving as a representative for the team in interagency and external meetings. He assists with operations for the World Cup team, including coordinating events planned or co-planned with the Committee and other relevant stakeholders. And he conducts project management for the World Cup Team and for external stakeholders, including task tracking, defining project scope, implementing standard operating procedures, monitoring deliverables, and conducting follow-up from meetings.

Through her work as Director of NYC World Cup Activations, **Maryam Mudrick** leads the planning and delivery—in collaboration with the Committee and other stakeholders—of inclusive, community-based public programming tied to the FIFA World Cup. She coordinates with the Committee, Business Improvement Districts (BIDs), plaza partners, cultural institutions, and community-based organizations to support existing events and establish new ones, with an emphasis on equitable geographic distribution. And she oversees site selection, logistics, accessibility, safety planning, and operational delivery for public events such as World Cup viewing parties and other events.

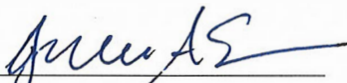
Through his work as Senior Advisor for Event Operations, **Andrew Kunkes** supports logistical and operational planning for summer event programming, ensuring alignment between agencies, external stakeholders including the Committee and City Hall. He serves as a liaison between the World Cup Team and city agencies helping to facilitate World Cup-related activations in the City, including FIFA Fan Fests. He oversees key aspects of risk mitigation related to FIFA programming, including safety, security, and transportation issues. And, in coordination with the Committee, he oversees and shapes scenario planning, tabletop exercises, and readiness testing.

These employees' roles as uncompensated Committee members will involve an almost complete overlap of the Committee's mission and the World Cup Team's mission, and it will further the purposes and interests of the City. Specifically, these employees' roles as Committee members will allow them to coordinate closely with the Committee on behalf of New York City and contribute important insights and perspective on Committee decisions about World Cup events. Their participation as Committee members will allow them to be present for important discussions and recommendations that will impact New Yorkers and their access to the World Cup.

In their World Cup Team roles, these four employees are not involved with any business matters related to the Committee, which is a non-profit. The Committee is not listed in the NYC e-lobbyist database. While the City, through the Economic Development Corporation, is engaging in business with the Host Committee, these four employees will not be involved in business dealings with the City as defined in Charter section 2601(8), nor will they serve on the board of the Host Committee. In the event that any business dealings with the City should arise as part of their service as a Committee member, these four employees will recuse themselves from any such dealings and seek guidance from the Conflicts of Interest Board.

Based on information presented to me, I have determined that there is a demonstrated nexus between the mission of the World Cup Team, the jobs of Ellyn Canfield, Dylan Arturo, Maryam Mudrick, and Andrew Kunkes, and the work and activities performed by the Committee, and that such work and activities would further the World Cup Team's mission and is not undertaken primarily for the benefit or interests of the Committee.

Sincerely,



Julie Su

Deputy Mayor for Economic Justice

Cc: Bill Heinzen, Deputy Chief Counsel



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, NY 10007

April 30, 2026

Milton L. Williams, Jr.
New York City Conflicts of Interest Board
2 Lafayette Street, 10th Floor
New York, NY 10007

Re: Taylor Blackston's Participation in Community Collaborative Research Board related to a study funded by NIH and conducted by an Associate Professor of Columbia University School of Social Work

Dear Chair Williams:

Pursuant to Board Rules Section 1-13 (e) (1), I have designated the Mayor's Office of Domestic and Gender-Based Violence (ENDGBV) Senior Advisor Taylor Blackston to serve as a board member of a Community Collaborative Research Board, related to a study funded by NIH and conducted by an Associate Professor of Columbia University School of Social Work ("Columbia"), using City Time and with City resources. This designation was based on my determination that, as required by Board Rules, there is a demonstrated nexus between their work and the work of Columbia; that the work furthers the mission of ENDGBV; and, that the work is not done primarily for Columbia.

Taylor Blackston will not be involved in any business dealings between Columbia and the City.

I. Background

Columbia is working in collaboration with survivors of sex trafficking to conduct a [study](#) using an arts-based crowdsourcing approach with survivors to increase uptake of sexual health testing and overdose prevention kits. ENDGBV submitted a letter of support for this study, which was funded by NIH.

Columbia is now working to set-up a Community Collaborative Research Board and trying to develop study procedures in a thoughtful way. The Board currently consists of a mix of survivors, people from the New York City Department of Health and Mental Hygiene (DOHMH), and from trauma-informed care programs.



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It is anticipated that there will be 2-3 online board meetings per year and Community Board Members would provide feedback on study procedures and materials. Taylor was offered compensation for their participation but declined.

Taylor Blackston works with the ENDGBV leadership team to develop and support new innovative initiatives, programs and studies, collaborating with existing stakeholders and government agencies to meet the mission of ENDGBV. In her role at ENDGBV, among many other things, Taylor oversees the office's human trafficking portfolio. Taylor develops education events for communities impacted by trafficking, and providers offering trafficking services in NYC. Taylor represents ENDGBV on several coalitions, taskforces, and working groups focused on coordination and collaboration to address trafficking in NYC. Additionally, at ENDGBV, Taylor has supported the Deputy Commissioner of Research with survey development for a study around the gaps and needs of immigrant survivors in NYC. Taylor Blackston reports directly to the Commissioner.

I. Conflicts of Interest Law and COIB Rules

New York City Charter Section 2604 (b)(2) bars public servants from engaging in private activities that conflict with the proper discharge of their duties, unless the public servant is designated by an agency head to perform work on behalf of a not-for-profit organization, and: (i) there is a demonstrated nexus between the proposed work, the public servant's City job, and the mission of the public servant's agency; (ii) such work furthers the agency's mission and is not undertaken primarily for the benefit and interests of the not-for-profit; (iii) the public servant takes no part in the entity's business dealings with the City at the entity or their agency, unless an agency head approves the public servant taking part in such business dealings and upon COIB's determination that elements (i) and (ii) above have been met; and (iv) a written designation is disclosed to COIB within 30 days.¹

Application of Rule 1-13 (e) to Taylor Blackston Taylor Blackston meets the Conflicts of Interest Board's requirements for serving as a Community Collaborative Research Board Member of an outside entity on City time and with City resources. There is a nexus between and among the proposed work, Taylor Blackston's City role as ENDGBV Senior Advisor, and the mission of ENDGBV.

Both entities seek to improve the lives of New Yorkers through the development of new innovative initiatives and programs to support survivors. Additionally, the work of Columbia

¹ See Board Rule 1-13(e)



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advances the mission of the ENDGBV because both work to ensure access to inclusive services for survivors of domestic and gender-based violence, including human trafficking, in NYC. Specifically with respect to this study, this project has the potential to increase access to HIV/STI/HCV and substance use services for sex trafficking survivors.

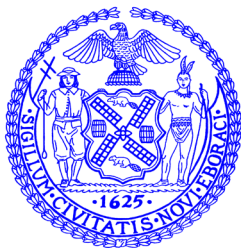
ENDGBV was established by the New York City Charter in 2001, and its responsibilities and authorities to address intimate partner violence and elder abuse were expanded by Executive Order 36 to include sexual assault, stalking, and human trafficking in September 2018. Because Taylor Blackston works with the ENDGBV leadership team to develop and support new innovative initiatives programs and studies, collaborates with existing stakeholders and government agencies to meet the mission of ENDGBV and specifically oversees ENDGBV's trafficking portfolio as described above, her participation in Columbia's Community Collaborative Research Board and its interactions with the City provide a benefit of further serving the City of New York by offering valuable feedback on how to support survivors in this process in a trauma informed way by utilizing her unique skillset and experience working with and support of survivors and develop study procedures in a thoughtful way aligned with and in furtherance of ENDGBV's mission.

Sincerely,

A handwritten signature in black ink, reading "Renita Francois".

Renita Francois
Deputy Mayor for the Office of Community Safety

Encl: COIB Rules Section 1-13 (e)(1) Designation for Taylor Blackston
Cc: Bill Heinzen, Deputy Chief Counsel to the Mayor and City Hall



CITY OF NEW YORK CONFLICTS OF INTEREST BOARD

2 Lafayette Street, Suite 1010
New York, New York 10007
(212) 442-1400; (212) 437-0705 (Fax)
www.nyc.gov/ethics

June 22, 2026

Elle Bisgaard-Church
Chief of Staff to the Mayor
Office of the New York City Mayor
City Hall
New York, New York 10007

Re: Conflicts of Interest Board Case Nos. 2026-318/a
(Claudia Cereceda and Noah Neary)

Dear Ms. Bisgaard-Church:

This is in response to your submission to the Conflicts of Interest Board (the "Board"), dated May 6, 2026, and subsequent communications between your office and Board staff, designating, pursuant to Board Rules Section 1-13(e)(1), Claudia Cereceda and Noah Neary to use City time and City resources to perform work for the Gracie Mansion Conservancy, and requesting a determination by the Board, pursuant to Board Rules Section 1-13(e)(2), that they may take part in the Conservancy's business dealings with the City.

Relevant Facts

You advise that at the Mayor's Office Ms. Cereceda is Deputy Chief of Staff. She oversees the Mayor's Office of International Affairs, the Office of Appointments, and the human resources and fiscal operations of the Mayor's Office. Mr. Neary is Senior Advisor to the First Lady. He liaises between the First Lady and the Mayor's front office team on several projects, including interfacing with Gracie Mansion, overseeing logistics related to public events, and serving as the First Lady's proxy at meetings that do not require her attendance, such as Conservancy-related meetings. He also coordinates matters related to the renovation and re-decoration of Gracie Mansion, working with interior design team, the New York City Department of Parks and Recreation ("Parks"), the New York City Landmarks Preservation Commission ("LPC"), and the Historic House Trust.

You further advise that Ms. Cereceda will serve as the Mayor's designee as chair of the board of directors of the Conservancy, and Mr. Neary will coordinate Mayor's Office and other agency activities with the Conservancy and assist the Conservancy with records management and other administrative matters. The Conservancy is a not-for-profit created in 1981 exclusively for the purposes of restoring, designing, and furnishing

Gracie Mansion, a City-owned, landmarked property that has been the official residence of the Mayor since 1942. The Conservancy also plans and operates public education programs, including tours and cultural events. The Conservancy is governed by a board of directors consisting of four members: the Mayor or his designee, the Parks Commissioner, the LPC Chair, and the Commissioner of the New York City Department of Cultural Affairs. The Conservancy has only one employee: an Executive Director who oversees day-to-day operations and who is assisted by a Parks employee assigned to Gracie Mansion. Ms. Cereceda and Mr. Neary will be involved in the Conservancy's business dealings with the City.

By your letter to the Board, you approve of Ms. Cereceda's and Mr. Neary's work on behalf of the Conservancy as part of their work for the Mayor's Office and their participation in business dealings between the Conservancy and the City.

Relevant Law

Charter Section 2604(b)(2), as interpreted in Board Rules Section 1-13, prohibits a public servant's use of City time or City resources for non-City purposes.

Board Rules Section 1-13(e) provides that a deputy mayor may designate an agency head to perform work on behalf of a not-for-profit corporation, association, or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities, provided that: (i) there is a demonstrated nexus between the proposed activity, the public servant's City job, and the mission of the public servant's agency, and such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit; (ii) the designated public servant takes no part in the entity's business dealings with the City at the entity or at their agency; and (iii) within 30 days the written designation is disclosed to the Board and will be posted on the Board's website.

A public servant designated pursuant to Board Rules Section 1-13(e)(1) may take part in the entity's business dealings with the City at the entity and/or at their agency if, after written approval of the agency head, the Board determines that there is a demonstrated nexus between the proposed participation, the public servant's City job, and the mission of the public servant's agency; and that such participation furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit entity. See Board Rules Section 1-13(e)(2).

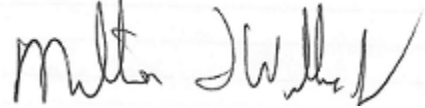
Advice

The Board has determined, based on the above representations and your written approval, that there is a demonstrated nexus between Ms. Cereceda's and Mr. Neary's work at the Mayor's Office, their work for the Conservancy, and the mission of the Mayor's Office. The Board has also determined that Ms. Cereceda's and Mr. Neary's participation in the business dealings between the City and the Conservancy furthers the Mayor's Office's mission. Accordingly, Ms. Cereceda and Mr. Neary may use City time and City

resources to perform work for the Conservancy and may be involved in business dealings between the Conservancy and the City. See Board Rules Section 1-13(e)(2).

The advice conveyed in this letter is conditioned on the correctness and completeness of the facts supplied to us. If such facts are in any respect incorrect or incomplete, the advice we have given to you may not apply. If at any time you would like further advice based on a change of circumstances or additional information, please contact us.

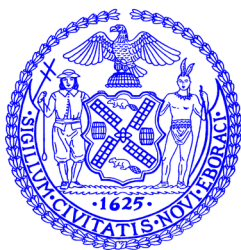
Very truly yours,

A handwritten signature in dark ink, appearing to read "Milton L. Williams Jr.", with a stylized flourish at the end.

Milton L. Williams Jr.
Chair

cc: Wayne G. Hawley
Ifeoma Ike
Stephen Loffredo
Amy E. Millard

Edward Kiernan
Claudia Cereceda
Noah Neary



CITY OF NEW YORK CONFLICTS OF INTEREST BOARD

2 Lafayette Street, Suite 1010
New York, New York 10007
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www.nyc.gov/ethics

June 22, 2026

Mayor Zohran Kwame Mamdani
City Hall
New York, New York 10007

Re: Conflicts of Interest Board Case No. 2026-354
(Elle Bisgaard-Church)

Dear Mayor Mamdani:

This is in response to your submission to the Conflicts of Interest Board (the "Board"), dated April 30, 2026, designating, pursuant to Board Rules Section 1-13(e)(1), Elle Bisgaard-Church to use City time and City resources to perform work for the Mayor's Fund to Advance New York City, and requesting a determination by the Board, pursuant to Board Rules Section 1-13(e)(2), that she may take part in the Mayor's Fund's business dealings with the City.

Relevant Facts

You advise that Ms. Bisgaard-Church is Chief of Staff to the Mayor. She supervises and coordinates several units within the Mayor's Office, including the offices of Intergovernmental Affairs; Mass Engagement; Sports, Wellness & Recreation; the Mayor's Fund and other City-affiliated not-for-profit organizations; Special Projects and Community Affairs; Citywide Event Coordination and Management; Gracie Mansion; Scheduling and Executive Operations; Advance; Correspondence; Innovation and Emerging Markets; Appointments; Administrative Services; and International Affairs. She also supervises and coordinates the operations of all departments, agencies, boards, offices, committees, and commissions that directly report to the Mayor.

You further advise that Ms. Bisgaard-Church serves as Chair of the board of directors of the Mayor's Fund, a not-for-profit organization created by the City that facilitates public-private partnerships between the City and the private sector and serves as a vehicle for foundations, corporations, and individuals to contribute to City programs and initiatives. The Mayor's Fund is governed by a board of directors, each of whom is appointed by the Mayor, and is responsible for managing the affairs and property of the Mayor's Fund, including approving the budget and contracts and employing personnel. The Mayor's Fund has registered with the Board as a not-for-profit organization affiliated with an elected official under Chapter 9 of Title 3 of the New York City Administrative

Code. As Chair, Ms. Bisgaard-Church is involved in the business dealings between the Mayor's Fund and the City, such as amendments to the Mayor's Fund's contract with the City.

By your letter to the Board, you approve of Ms. Bisgaard-Church's work on behalf of the Fund and her participation in the Mayor's Fund's business dealings with the City.

Relevant Law

Charter Section 2604(b)(2), as interpreted in Board Rules Section 1-13, prohibits a public servant's use of City time or City resources for non-City purposes.

Board Rules Section 1-13(e) provides that an agency head may designate a public servant to perform work on behalf of a not-for-profit corporation, association, or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities, provided that: (i) there is a demonstrated nexus between the proposed activity, the public servant's City job, and the mission of the public servant's agency, and such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit; (ii) the designated public servant takes no part in the entity's business dealings with the City at the entity or at their agency; and (iii) within 30 days the written designation is disclosed to the Board and will be posted on the Board's website.

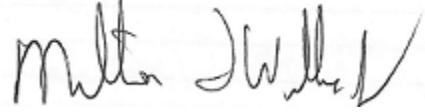
A public servant designated pursuant to Board Rules Section 1-13(e)(1) may take part in the entity's business dealings with the City at the entity and/or at their agency if, after written approval of the agency head, the Board determines that there is a demonstrated nexus between the proposed participation, the public servant's City job, and the mission of the public servant's agency; and that such participation furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit entity. See Board Rules Section 1-13(e)(2).

Advice

The Board has determined, based on the above representations and your written approval, that there is a demonstrated nexus between Ms. Bisgaard-Church's work for the Mayor's Office, her work for the Mayor's Fund, and the mission of the Mayor's Fund. The Board has also determined that her participation in the business dealings between the City and the Mayor's Fund furthers the mission of the Mayor's Office. Accordingly, Ms. Bisgaard-Church may use City time and City resources to perform work for the Mayor's Fund and may be involved in business dealings between the Mayor's Fund and the City. See Board Rules Section 1-13(e)(2).

The advice conveyed in this letter is conditioned on the correctness and completeness of the facts supplied to us. If such facts are in any respect incorrect or incomplete, the advice we have given to you may not apply. If at any time you would like further advice based on a change of circumstances or additional information, please contact us.

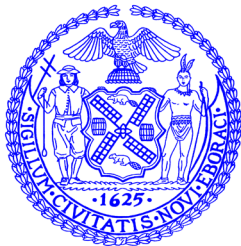
Very truly yours,

A handwritten signature in dark ink, appearing to read "Milton L. Williams Jr.", with a stylized flourish at the end.

Milton L. Williams Jr.
Chair

cc: Wayne G. Hawley
Ifeoma Ike
Stephen Loffredo
Amy E. Millard

Edward Kiernan
Elle Bisgaard-Church



CITY OF NEW YORK CONFLICTS OF INTEREST BOARD

2 Lafayette Street, Suite 1010
New York, New York 10007
(212) 442-1400; (212) 437-0705 (Fax)
www.nyc.gov/ethics

July 6, 2026

Julie Su
Deputy Mayor for Economic Justice
Office of the New York City Mayor
City Hall
New York, New York 10007

Re: Conflicts of Interest Board Case No. 2026-314 (Maya Handa)

Dear Deputy Mayor Su:

This is in response your letter to the Conflicts of Interest Board (the “Board”), dated April 8, 2026, and subsequent communications between your office and Board staff, designating, pursuant to Board Rules Section 1-13(e)(1), New York City Mayor’s Office employee Maya Handa to use City time and City resources to perform work as an uncompensated board member of the New York/New Jersey 2026 World Cup Host Committee, Inc. (the “Committee”), and requesting a determination by the Board, pursuant to Board Rules Section 1-13(e)(2), that Ms. Handa may take part in the Committee’s business dealings with the City.

Relevant Facts

You advise the Board that at the Mayor’s Office Ms. Handa is World Cup Czar. She coordinates the work of the City for the FIFA 2026 World Cup Tournament, serves as the City’s point person to liaise with FIFA leadership, and oversees public event planning and execution.

You further advise that, as joint hosts of the 2026 World Cup, the City and the State of New Jersey were required to create the Committee as a special purpose vehicle to facilitate 2026 World Cup activity and meet their obligations of a local host. The Committee has 16 board members who were recommended by the Governors of New Jersey and New York, the Mayor of New York City, and existing board members and appointed by a vote of the board members then in office. The Mayor has recommended Ms. Handa to serve as a board member and, in doing so, represent the Mayor’s Office.

You advise that the Committee has business dealings with the City and that, as a board member, Ms. Handa would take part in these business dealings.

By your letter to the Board, you approve of Ms. Handa's work on behalf of the Committee as part of her work for the Mayor's Office and seek the Board's approval for her participation in business dealings between the Committee and the City.

Relevant Law

Charter Section 2604(b)(2), as interpreted in Board Rules Section 1-13, prohibits a public servant's use of City time or City resources for non-City purposes.

Board Rules Section 1-13(e) provides that a deputy mayor may designate an agency head to perform work on behalf of a not-for-profit corporation, association, or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities, provided that: (i) there is a demonstrated nexus between the proposed activity, the public servant's City job, and the mission of the public servant's agency, and such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit; (ii) the designated public servant takes no part in the entity's business dealings with the City at the entity or at their agency; and (iii) within 30 days the written designation is disclosed to the Board and will be posted on the Board's website.

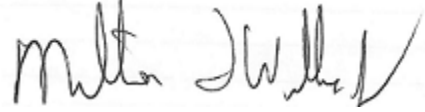
A public servant designated pursuant to Board Rules Section 1-13(e)(1) may take part in the entity's business dealings with the City at the entity and/or at their agency if, after written approval of the agency head, the Board determines that there is a demonstrated nexus between the proposed participation, the public servant's City job, and the mission of the public servant's agency; and that such participation furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit entity. See Board Rules Section 1-13(e)(2).

Advice

The Board has determined, based on the above representations and your written approval, that there is a demonstrated nexus between Ms. Handa's work at the Mayor's Office, her work for the Committee, and the mission of the Mayor's Office. The Board has also determined that Ms. Handa's participation in the business dealings between the City and the Committee furthers the Mayor's Office's mission. Accordingly, Ms. Handa may use City time and City resources to perform work for the Committee and may be involved in business dealings between the Committee and the City.

The advice conveyed in this letter is conditioned on the correctness and completeness of the facts supplied to us. If such facts are in any respect incorrect or incomplete, the advice we have given to you may not apply. If at any time you would like further advice based on a change of circumstances or additional information, please contact us.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Milton L. Williams Jr.", with a stylized flourish at the end.

Milton L. Williams Jr.
Chair

cc: Wayne G. Hawley
Ifeoma Ike
Stephen Loffredo
Amy E. Millard

Sonya Levitova
Maya Handa



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, NY 10007

July 20, 2026

New York City Conflicts of Interest Board
2 Lafayette Street, Suite 1010
New York, NY 10007

Dear Conflicts of Interest Board Members:

In accordance with Section 1-13(e) of Title 53 of the Rules of the City of New York, I hereby designate Samuel Goldsmith, Senior Advisor for Buildings, Landmarks, and Design to the Deputy Mayor for Housing & Planning, to perform work on behalf of the New York City Historic Properties Fund, a not-for-profit corporation.

There is a demonstrated nexus between Mr. Goldsmith's proposed work as member of the New York City Historic Properties Fund board of directors and his work at and the mission of the Office of the Deputy Mayor for Housing & Planning.

The New York City Historic Properties Fund offers low-interest loans and project management assistance to owners of historic residential, non-profit, religious, and commercial properties throughout the City – mostly in low- to moderate-income communities. Since 1982, the Fund has assisted over 274 buildings and is one of the largest, private revolving loan funds in the country used exclusively for historic preservation.

Mr. Goldsmith has been asked to serve as the board's "City Director," which is reserved for "an appointee of the Mayor of New York City, who shall be the Deputy Mayor for Economic Policy and Development or any other public official or private individual the Mayor may appoint." This seat has traditionally been held by the Mayor's Office staff member responsible for liaising with the Landmarks Preservation Commission (LPC). The directors are responsible for managing the affairs, activities, and property of the corporation. As a director, Mr. Goldsmith will be required

to attend the annual meeting of the board and at least one regular meeting in addition to the annual meeting. To fulfil his duties as a director, Mr. Goldsmith estimates that he will be required to spend approximately 2 hours per quarter on the work of the New York City Historic Properties Fund.

Mr. Goldsmith will not be compensated for this activity but will use reasonable and incidental City time and City resources.

New York City Charter Section 2604(b)(2) bars public servants from engaging in private activities that conflict with the proper discharge of their duties, including service as a director of an outside organization that does business with the City, unless the public servant is designated by an agency head to perform work on behalf of a not-for-profit organization and (i) there is a demonstrated nexus between the proposed work, the public servant's City job, and the mission of the public servant's agency; (ii) such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit; (iii) the public servant takes no part in the entity's business dealings with the City at the entity or their agency; and (iv) a written designation is disclosed to the Conflicts of Interest Board's ("COIB") within 30 days.¹

The Deputy Mayor for Housing & Planning is responsible for advising and assisting the Mayor regarding all policies, planning, and programs designed to promote quality and affordable housing, safeguard tenants, support homeowners, and foster the economic development and growth of the City. The Deputy Mayor for Housing & Planning supervises and coordinates the activities of the LPC.

Mr. Goldsmith serves as Senior Advisor to the Deputy Mayor for Housing & Planning for Buildings, Landmarks, and Design where he serves as the principal advisor to the Deputy Mayor on matters related to the LPC and structures under the commission's jurisdiction.

Please note that the New York City Historic Properties Fund does not do business with or lobby the Office of the Mayor or the City of New York.

While performing his duties as a director of the New York City Historic Properties Fund, Mr. Goldsmith will not participate in business dealings with the City of New York, nor will he attend any meetings to discuss business dealings involving the City of New York or receive copies of any documents or emails regarding business dealings with the City of New York. Further, while performing work for the Office of the Mayor, Mr. Goldsmith will not participate in business dealings involving the New York City Historic Properties Fund, nor attend any meetings to discuss business dealings involving the New York City Historic Properties Fund or receive copies of any

¹ See Rules of the Board, Conflicts of Interest §1-13(e).

Samuel Goldsmith
July 20, 2026
Page 3

documents or emails regarding business dealings with the New York City Historic Properties Fund.

Based upon information presented to me, I have determined that there is a demonstrated nexus between the mission of my office and Mr. Goldsmith's role as Senior Advisor for Buildings, Landmarks, and Design and the work performed by the New York City Historic Properties Fund, and that such work would further the mission of my office and is not undertaken primarily for the benefit or interests of the New York City Historic Properties Fund.

Sincerely,

A handwritten signature in black ink, appearing to read 'Leila Bozorg', with a stylized, flowing script.

Leila Bozorg
Deputy Mayor for Housing & Planning