

October 13, 2022

Ydanis Rodriguez
Commissioner
New York City Department of Transportation
55 Water Street, 9th Floor
New York, NY 10041

Re: Designation of DOT Commissioner Ydanis Rodriguez
To Serve on the Board of Advisors of Columbia University's
Center for Buildings, Infrastructure and Public Space ("CBIPS")
Pursuant to COIB Rule 1-13(e)

Dear Commissioner Rodriguez:

I am pleased to be informed that you have been asked by Columbia University's Center for Buildings, Infrastructure and Public Spaces ("CBIPS") to join its Board of Advisors (the "Board") in time for its October 18, 2022, meeting. The Center offers classes to graduate students and will focus its curriculum on the interfacing of buildings, infrastructure, and the public realm. Commissioner Rodriguez, in this unpaid position, will play an important role in setting the research and academic agenda for the Center that will include projects undertaken by the Center's students to analyze and provide solutions to problems encountered by the City of New York and DOT.

The Board is composed of mix of leaders from private construction, organized labor, academia, and government. Expected to join Commissioner Rodriguez on the Center's Board from the public sector are NYC First Deputy Mayor Lorraine Grillo, NYC Chief Efficiency Officer Melanie LaRocca, the MTA's Chief Administrative Officer Lisette Camillo, the President of the MTA's Construction and Development Department Jamie Torres-Springer and New York State's Director of Operations Kathryn Garcia. Commissioner Rodriguez's work for the Board is expected to consist of two meetings a year.

It should be noted that Columbia University does have many business dealings with many City agencies but relatively few with DOT. Currently Columbia has 15 active revocable consents with DOT and may have some remaining punch list items in connection with DOT permits it obtained in connection with the expansion of its campus in Manhattan. However, in light of the clear benefits that Commissioner Rodriguez's participation on the Center's Board will provide to the City and your agreement to recuse yourself from reviewing matters involving Columbia University that may require DOT review during your tenure on the Center's Board of Advisors,

I have determined, in accordance with Conflicts of Interest Board Rule 1-13(e), to designate you to serve as a member of the Board .

Under COIB Rule 1-13(e) a public servant may be designated to perform work on behalf of a not-for-profit corporation, association or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities provided that:

1. there is a demonstrated nexus between the proposed work, the public servant's City job and the mission of the public servant's agency.
2. such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit.
3. the designated public servant takes not part in the entity's business dealings with the City at the entity or at his or her agency, except that Council Members may sponsor and vote on discretionary funding; and
4. within 30 days the written designation is disclosed to the Conflicts of Interest Board.

Here there is a direct connection between the mission of the City's agencies, including DOT, to resolve often complex problems and to have those problem reviewed, and solutions provided by graduate students directly to the government leaders sitting on the Board. For example, one of the issues that will be reviewed by the Center's students will be the utilization of a digital twin in the design and implementation of bridges projects which DOT administers. Your participation on the Board will directly further and benefit the City's goal of providing solutions to the myriad of issues that it faces on a daily basis. The reasons stated above in support of your membership on the Board, coupled with your agreement to recuse yourself from reviewing matters affecting Columbia University during your Board membership, leads me to approve your designation as Board member in compliance with COIB Rule 1-13(e)

Within 30 days of my designation of you to serve on the Board, this letter must be submitted to the Conflicts of Interest Board which will then post this designation on its website.

Sincerely,



Meera Joshi
Deputy Mayor for Operations

cc. M. Forgione, R. Lynch, M. Dean, E. Conforme, J. Fuccillo, P. Browne, D. Fenichel

cc: M. Forgione, R. Lynch, E. Conforme, J. Fuccillo, D. Fenichel



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, NY 10007

November 15, 2022

Ydanis Rodriguez
Commissioner
New York City Department of Transportation
55 Water Street, 9th Floor
New York, NY 10041

Re: Designation of DOT Commissioner Ydanis Rodriguez
To Serve on ITSA Board of Directors ("the Board")
and DOT's Deputy Commissioner for Traffic
Operation Joshua Benson to serve as Commissioner
Rodriguez's Substitute on the Board

Dear Commissioner Rodriguez:

I am pleased to be informed that you have been asked by the Intelligent Transportation Society of America ("ITSA") to join its Board of Directors ("the Board"), after being elected to the Board at its next meeting on December 6, 2022. ITSA promotes the use of technology to enhance transportation throughout the country and advocates for policy positions advancing the implementation of intelligent transportation systems projects nationwide. Board members approve the annual budget and program for the organization among other responsibilities. The Board is currently composed of 34 directors representing public transportation agencies, private industry and academia. Eleven of the directors serve in the executive leadership of major transportation agencies including Los Angeles, San Francisco, District of Columbia, the states of California, Michigan, Pennsylvania, Washington, Texas and Virginia.

For the reasons below, and pursuant to Conflicts of Interest Board Rule 1-13(e), I hereby designate you to serve as a member of the Board of Directors for the ITSA a non-profit organization comprised of members from the private and public sectors including departments of transportation and public authorities from across the nation (DOT included¹) at the federal, state and local levels which is dedicated to the research, development and deployment of Intelligent Transportation Systems ("ITS") and has the larger goal of improving the nation's surface transportation system. I also approve your recommendation that DOT's Deputy Commissioner for Traffic Operations Joshua Benson serve as your substitute for Board meetings when you are unable to attend or take part.

¹ NYCDOT, as a public sector member of ITSA, currently pays \$8,000 in annual dues to ITSA.

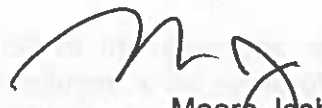
Under COIB Rule 1-13(e) a public servant may be designated to perform work on behalf of a not-for-profit corporation, association or other such entity that operates on a not-for-profit basis, including serving as a board member or other position with fiduciary responsibilities provided that:

1. there is a demonstrated nexus between the proposed work, the public servant's City job and the mission of the public servant's agency;
2. such work furthers the agency's mission and is not undertaken primarily for the benefit or interests of the not-for-profit;
3. the designated public servant takes no part in the entity's business dealings with the City at the entity or at his or her agency, except that Council Members may sponsor and vote on discretionary funding;² and
4. within 30 days the written designation is disclosed to the Conflicts of Interest Board.

Here there is a seamless nexus connecting the ITSA's mission to advance research and development of intelligent transportation technologies to save lives, improve mobility and promote sustainability and DOT's goals under Vision Zero to achieve the same by implementing cutting edge ITS technologies for many of its projects. Some examples of NYCDOT's current work in this area are building and maintaining a network of traffic sensors along with the big data computing power to process this and other transportation data, the Transit Signal Priority program and our ongoing efforts to make use of video analytics in transportation data gathering. Your participation on the Board of Directors will directly further DOT's goals of improving surface transportation Citywide while improving the safety of pedestrians, cyclists and motor vehicle operators. Moreover, your active participation with the ITSA will ensure that New York City's voice is heard and taken account of in the development of national ITS policies.

Within 30 days of my designation of you to serve on the ITSA Board and for Mr. Benson to serve as your substitute, this letter must be submitted to the Conflicts of Interest Board which will then post this designation on its website.

Sincerely,



Meera Joshi
Deputy Mayor for Operations

cc. M. Forgione, J. Benson, J. Fuccillo, R. Lynch, E. Conforme, D. Fenichel

² A review of the City's Checkbook NYC database does not indicate that ITSA has business dealings with the City. Should ITSA, subsequent to the approval of this memo, develop business dealings with DOT, both Commissioner Rodriguez and Deputy Commissioner Benson shall recuse themselves from reviewing any matters in connection with such business dealings on behalf of DOT.