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September 22, 2023

New York City Conflicts of Interest Board
2 Lafayette Street
New York, NY 10007

Re: Consulting arrangement with Dr. Roopa Kalyanaraman Marcello

Honorable Members of the Board:

In accordance with Conflicts of Interest Board Rule section 1-07(d)(1) I am writing to request that Dr. Roopa Kalyanaraman Marcello be retained as a consultant for NYC Health + Hospitals by NYC Health + Hospitals to temporarily work on particular matters with which she was personally and substantially involved. Dr. Kalyanaraman Marcello separated from NYC Health + Hospitals on July 12, 2023; she was until then the Senior Director of Research and Evaluation within NYC Health + Hospitals' Office of Ambulatory Care and Population Health. Dr. Kalyanaraman Marcello worked with NYC Health + Hospitals in this role since 2017 and has led numerous evaluations of Population Health initiatives and has designed and conducted several research studies. Among these is the Food for Health study, which is funded by a grant from the New York Health Foundation (NYHF) and for which she is the principal investigator; the grant period for this study is December 2021 – April 2024.

Dr. Kalyanaraman Marcello's unique expertise and experience is needed for continued leadership and oversight of this study and in order to meet the terms of the grant agreement with NYHF. Further, she is needed to provide needed strategic programmatic, research, and communication expertise and fully understands the workings of the grant-funded study. Dr. Kalyanaraman Marcello is uniquely qualified given her designated role as principal investigator of the study.

Dr. Kalyanaraman Marcello's consultancy will begin after her separation from NYC Health + Hospitals and will continue through April 2024, which is the end of the grant period. Under the consulting agreement, Dr. Kalyanaraman Marcello will be compensated at a rate of \$125/hour and will work approximately 8 hours per week (no more than 200 hours total) from the time of her separation through April 2024. Her last salary was \$154,800 (an hourly rate, exclusive of paid time off and benefits, of \$85/hour and, including benefits, \$125/hour). Therefore, her hourly rate as a consultant will be \$125/hour.

Sincerely,



Dr. Mitchell Katz
President & CEO