----X CIVILIAN COMPLAINT REVIEW BOARD PUBLIC MEETING SEPTEMBER 17, 2020 4:07 P.M. ----X HELD VIA VIDEOCONFERENCE BEFORE: FREDERICK R. DAVIE, CHAIR Transcribed by: Elbia Merino

NYC - Civilian Complaint Review Board Special Meeting September 17, 2020

BOARD MEMBERS PRESENT ______ Fred Davie, Chair John Siegal, Esq. Erica Bond, Esq. Corrine Irish, Esq. Esmeralda Simmons, Esq. Joseph A. Puma Michael Rivadeneyra, Esq. Marbre Stahly-Butts, Esq. Nathan Joseph Willie Freeman Salvatore F. Carcaterra Frank Dwyer

NYC - Civilian Complaint Review Board Special Meeting September 17, 2020

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     PRESENTERS
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     NYPD Deputy Commissioner of Risk Management
        Jeffrey Schlanger
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     NYPD Chief Matthew Pontillo, Commanding Officer of
        the First Deputy Commissioner's Office
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     Heather Cook, Assistant General Counsel
        Civilian Complaint Review Board
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     SPEAKERS
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     Councilmember Donovan Richards, Chair, New York
      City Council Committee on Public Safety
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13
     Nick Smith, First Deputy Public Advocate
14
     Sabrina Rezzy Director of Communication
       Assemblymember Rodneyse Bichotte
15
     Michael Sisitzky, Lead Lead Policy Counsel,
New York Civil Liberties Union
16
17
     Darius Charney, Senior Staff Attorney,
18
       Center for Constitutional Rights
19
20
     Jennvine Wong, Staff Attorney, Cop
       Accountability Project at the Legal Aid
21
       Society
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1 2 CHAIR DAVIE: Welcome, everyone, 3 to this special meeting of the Civilian Complaint Review Board. 4 My 5 name is Fred Davie, and I am the Chair of the Board. And before we get 6 7 started with the meeting, I'd like to 8 -- (audio interruption) -- introduce 9 themselves. And again, I'm going to 10 ask everyone who is on, if you are not 11 speaking, to keep your mic muted so that we can limit the amount of 12 13 background noise. 14 We are glad that everybody is here 15 today, and we'd like to hear from -just have the Board members introduce 16 17 themselves. And I'm going to start with Esmeralda Simmons. 18 19 MS. SIMMONS, ESQ.: Good 20 afternoon, everyone and welcome. My 21 name is Esmeralda Simmons. T'm 22 representing the Public Advocate's 23 Office, and I'm from Brooklyn, New 24 York, Bed-Stuy. 25 CHAIR DAVIE: Corrine Irish?

1 2 MS. IRISH, ESQ.: Hi, everyone. 3 My name is Corrine Irish. I'm a Mayoral Appointee, and I live in 4 5 Harlem. 6 CHAIR DAVIE: Erica Bond. 7 MS. BOND, ESQ.: Good afternoon, all. I'm Erica Bond. I'm also a 8 9 Mayoral Appointee, and I live in 10 Brooklyn. 11 CHAIR DAVIE: Frank Dwyer. 12 MR. DWYER: My name is Frank 13 Dwyer. I'm a police commissioner 14 designee, and I live in the borough of 15 Oueens. 16 CHAIR DAVIE: John Siegal? 17 MR. SIEGAL, ESQ.: Good afternoon. John Siegal here. I was appointed to 18 19 the CCRB by the Mayor. I reside in 20 the Bronx and practice law in 21 Manhattan. 22 CHAIR DAVIE: Joseph Puma. 23 MR. PUMA: Good afternoon, 24 everyone. My name is Joseph Puma. Ι 25 sit on the board as representative of

1 the Borough of Manhattan from the City 2 3 Council Cohort. And I live in the East Village, Lower East Side. 4 5 CHAIR DAVIE: Marbre Stahly-Butts. MS. STAHLY-BUTTS, ESQ.: Good 6 7 afternoon. My name is Marbre. I use "she" and "her" pronouns. I am a City 8 9 Council appointee for Brooklyn. 10 CHAIR DAVIE: Michael Rivadeneyra. 11 MR. RIVADENEYRA, ESQ.: Hi, good 12 afternoon, everyone. I'm Michael 13 Rivadeneyra. Pronouns are "he" and 14 "him." I reside in the Bronx, and I 15 am an appointee by the Council. CHAIR DAVIE: Willie Freeman? 16 17 MR. FREEMAN: Good afternoon, 18 everyone. Willie Freeman, Police 19 Commissioner Appointee, and I reside 20 in the Borough of Brooklyn. 21 CHAIR DAVIE: Nathan Joseph. 22 MR. JOSEPH: Good afternoon. My 23 name is Nathan Joseph. I'm a City 24 Council designee. I live in the 25 Borough of Staten Island.

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1 2 CHAIR DAVIE: So these icons have 3 bounced around all around my screen. I want to make sure that I haven't 4 5 forgotten any of my fellow board members. Is there any board member 6 7 that didn't get to introduce him or 8 herself? 9 MR. CARCATERRA: Hey, Fred, this 10 is Sal calling in. Hello, everyone. 11 This is Sal Carcaterra. I am a police 12 commissioner designee, and I live in 13 the Borough of Staten Island. 14 CHAIR DAVIE: Welcome. Anyone else? 15 16 (No response.) CHAIR DAVIE: Excellent. So those 17 18 of you who attended last week's 19 regular board meeting know, this is 20 our second meeting for the month of 21 September. We've called out this time 22 to receive feedback from civilians on 23 the New York City Police Department 24 Disciplinary Matrix. The NYPD 25 released this proposed matrix in draft

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1 2 form on August 31. That started a 3 clock on a 30-day public comment period, which will conclude on 4 5 September 30th. As far as we know, this 6 7 afternoon's meeting is the only public 8 hearing during which civilians will be 9 able to offer their feedback on this 10 disciplinary matrix. This matrix will 11 determine what punishment is 12 appropriate when a member of the 13 department violates the law or the 14 patrol guide. 15 This is a major change for New York City, and it's vital that we hear 16 17 from all of you. This disciplinary 18 matrix will be an important part of the future CCRB recommendations for 19 20 discipline. As New York and cities 21 across the country continue the 22 conversation about how to hold police 23 accountable for misconduct, we must 24 ensure everybody and every person has 25 a seat at the table. That's why we

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1 2 are very much looking forward to 3 hearing from you all this afternoon. During this afternoon's meeting, 4 5 we will hear first from representatives from the NYPD who will 6 7 provide an overview of how the 8 department developed the matrix. 9 Following that, CCRB Assistant General 10 Counsel, Heather Cook, will present 11 the CCRB's analysis of the matrix. We 12 will then receive testimony from 13 elected officials, advocates and 14 members of the public. 15 We know that there will be 16 questions, and we most certainly 17 welcome everyone's questions. We ask, 18 however, that you hold your questions 19 until the public comment portion of 20 the meeting. When we do reach the 21 time for public comment, we ask that 22 you please keep your questions and 23 comments focused on the proposed 24 disciplinary matrix. I want to say 25 that again. We ask that you keep your

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1 2 questions and comments focused on the 3 proposed disciplinary matrix. We are intentional about receiving feedback 4 5 on this matter specifically today. There is a raised hand feature on 6 7 WebEx that you can use to let us know 8 that you are interested in asking a 9 question or making a comment. We ask 10 that you please keep your comment to 11 two minutes so that we have enough time for everyone to speak. I want to 12 13 reiterate that. 14 We ask that you please keep your 15 comments to two minutes so that we 16 have enough time for everyone to 17 If you would like to file a speak. 18 complaint or talk to one of our 19 investigators about an encounter with an NYPD officer, there is a link to 20 21 our File A Complaint page in the chat 22 box. Please follow that link to 23 complete the form and an investigator 24 will reach out to you shortly. 25 Finally, I want to thank the

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2	members of the staff for putting this
2	members of the staff for putting this
3	together. And members of the public
4	for joining us today.
5	Now, let's give our attention to
6	NYPD Deputy Commissioner of Risk
7	Management, Jeffrey Schlanger and
8	Chief Matthew Pontillo, Commanding
9	Officer of the First Deputy
10	Commissioner's Office, who will give
11	us a brief presentation on the
12	matter on the matrix. So we turn
13	to Deputy Commissioner Schlanger and
14	Chief Pontillo.
15	DEPUTY COMMISSIONER SCHLANGER: Go
16	od afternoon, Chairman and all members
17	of the CCRB, as well as those in the
18	public. We appreciate the opportunity
19	to be here. Chief Pontillo is going
20	to give a brief presentation, as you
21	indicated, and we will listen to the
22	comments after that presentation.
23	We'll be taking all comments under
24	advisement and obviously, we'll be
25	working closely with the CCRB to come

1 2 out with a final matrix. And Chief Pontillo will talk a little bit more 3 4 about that process. 5 But we appreciate the opportunity to be here. 6 7 Chief Pontillo? 8 CHIEF PONTILLO: Thank you, Jeff. 9 And thank you Chair Davie and all the 10 members of the board and everybody else who is online here today. 11 I'm 12 going to try to share my screen here. 13 Let me see if I can do this. Okay. 14 This is going to work -- I'm sorry, 15 just bear with me. 16 CHAIR DAVIE: No rush. 17 CHIEF PONTILLO: One moment here. 18 Just looking for the right one. 19 Okay. Hopefully, there's a 20 PowerPoint up. 21 CHAIR DAVIE: We can see it, thank 22 you. CHIEF PONTILLO: All right, great. 23 24 Thank you. I'm just using this to --25 to help manage my comments moving

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1 2 forward. I want to convey the essence 3 of the disciplinary guidelines to everybody and keep it flowing. 4 5 So the guidelines really began -the process began more than a year 6 7 ago. So many folks may be aware that 8 then Police Commissioner O'Neil, more 9 than two years ago now, commissioned 10 an independent panel of criminal 11 justice experts to come in and take a 12 look at the disciplinary system in the 13 NYPD. 14 And they worked for several They had full access to IAB 15 months. 16 files, department advocate files, 17 trial room and they issued their 18 report on January 25th of 2019. And 19 the good news is that overall, they 20 found that the disciplinary system was 21 generally fair and robust. However, 22 they also noted that the most 23 significant problem that we had was a 24 complete lack of transparency. And 25 that door swung both ways. Right.

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1 2 So it was not just transparency to 3 the public. You know, folks just did not have any insight to the system. 4 5 They didn't really understand how it worked. They never really got to see 6 7 whether or not discipline was imposed 8 and for what. And most of that 9 because of then Civil Rights Law 10 Section 50(a). 11 They also noted that that lack of 12 transparency also occurred internally, 13 that generally police officers and 14 supervisors didn't necessarily know 15 what the disciplinary system was or how it worked or what the penalties 16 17 were. And that's problematic, right, 18 because one of the goals of discipline is to have a credible deterrent 19 20 against misconduct and if people don't 21 know what it is or how it works, it's 22 a little too mysterious and it doesn't 23 necessarily have the desired effect. 24 So they made a number of 25 recommendations for improving the

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2	system. Just about all of those have
3	been implemented. They were in the
4	process of hiring some additional
5	attorneys from the Department
б	Advocate's Office. For those of you
7	who don't know, the Department
8	Advocate is the NYPD's internal
9	prosecutor who brings these
10	administrative cases against members
11	of the department for misconduct.
12	So we are beefing up the
13	capability there. One of their
14	recommendations was that we should
15	consider developing a disciplinary
16	matrix or penalty guidelines. So
17	beginning last January, we set out to
18	do just that. And what we did was we
19	brought in internal subject matter
20	experts. And and these included
21	people from labor policy, people from
22	the Advocate's Office, the trial
23	Commissioner and her staff,
24	Commissioner Schlanger and his people
25	on the risk management side, to do a

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1 2 top to bottom review of the current 3 state of discipline in the NYPD and make some determinations and 4 5 recommendations and begin to put together a matrix. 6 7 We also consulted with internal 8 stakeholders. You'll hear from 9 Heather Cook in a while about some of 10 that collaboration, consultation with CCRB. We also worked with the 11 Commission of Combat Police 12 13 Corruption. And as a parallel part of 14 this process, the Commissioner of Combat Police Corruption had 15 previously made a recommendation about 16 17 strengthening the department's false 18 statement policy. There were some 19 elements of the policy that were vague 20 or needed to be updated. 21 So we worked with the Commission 22 to rewrite the policy, work with our 23 internal affairs people who have a lot 24 of experience in this area. And last 25 November, we published a new policy.

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1 2 You'll see that in the guidelines, 3 there is a section on false statements. A lot of that material 4 5 actually comes from the Commission and their recommendations. 6 7 So that was one of the external 8 stakeholder groups, CCRB and other, 9 getting input. We also looked at what 10 other police departments were doing in 11 their jurisdictions. So for example, 12 we looked at LA, Denver, Cleveland, 13 Cincinnati, New Orleans among others 14 to look at what they have done in the area of discipline. And we began our 15 assessment of the current state of 16 17 types of misconduct that we see and 18 the penalties that are imposed by 19 surveying five or more years of cases. So we went back, we looked at 20 21 cases that have been decided, both 22 trial cases and settlements over the last five years, in some cases more, 23 to see what acts of misconduct were 24 25 covering, in what frequency. And then

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1 2 what the penalties were and what some 3 of the factors that were present in 4 those cases that may have affected the 5 outcome. So that was the process. 6 That 7 began last January. And it culminated 8 a few weeks ago with the release of 9 the draft penalty guidelines that are 10 now on our website. 11 If you look at it, you'll see that 12 we organized it topically or 13 phonetically. So there are 11 14 categories. Force is one category, 15 false statements, abusive authority, discourtesy and offensive language 16 17 together in another category. 18 Domestic violation, DWI, EEO 19 violations each in their own category. 20 This was something we struggled 21 with when we looked at matrixes from 22 other jurisdictions. Notably Denver. 23 They take a different approach. They 24 start with penalty ranges and classifications. So their most 25

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1 serious classification may be a Class 2 3 A offense, which could result in termination. And then they have this 4 5 whole series of classes. And then as they go through different regulations 6 7 and different potential acts of 8 misconduct, they say this incident 9 would be a Class A or a Class B 10 offense. 11 Ultimately, we opted for a topical 12 organization with very specific 13 presumptive penalties as a starting 14 point. You know, we thought that the 15 other way -- some of those ranges were very, very broad, with a lot of 16 17 overlap. We felt that this was much 18 more specific and gave more guidance. The document is -- is written for both 19 internal and external audiences. 20 21 Right. So if you look, you know, the 22 23 first few pages, we talk about the 24 investigative process and how cases 25 become disciplinary matters and the

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2	path they may follow. The different
3	entities that may be involved in an
4	investigation or bringing a case, as
5	well as some of the consequences of
6	somebody's status, whether they're on
7	probation. Also, we we didn't want
8	to get too technical. Discipline is
9	very, very complicated as it is, given
10	the current landscape, you know,
11	considering City laws, State law,
12	judicial decisions, Office of
13	Collective Bargaining decisions,
14	Collective Bargaining agreements. It
15	gets very, very complicated.
16	So we try to touch upon and
17	reference some of those controlling or
18	influencing statutes or other legal
19	requirements where appropriate,
20	without getting too technical and too
21	legalistic. You know, I don't know if
22	we struck the right balance. You
23	know, certainly, civil service law is
24	relevant and applies. But also, we
25	didn't want to get bogged down in the

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1 2 minutia of it as well. 3 So we tried to put something that would inform people, provide a fair 4 5 level of detail. You know, we didn't want it to be, you know, that was --6 7 you know superficial. We wanted 8 specificity. But we also wanted to 9 keep it digestible. 10 And you'll see when you go through 11 it, for each offense, there is a 12 presumptive penalty. And that should 13 be viewed as the starting point. Ιf 14 there is a substantiated act of misconduct, that's -- that's in the 15 guidelines. The starting point is 16 17 that presumptive penalty. And then we would consider whether or not there 18 19 are any aggravating, mitigating 20 factors present, to what level and how 21 those would be applied. 22 We try to put as much information 23 as possible. But we also need to 24 recognize here that in some resect, 25 this may be more art than science,

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2	right. It's not purely mathematical.
3	In some cases, you'll see with an act
4	of misconduct or an aggravating
5	factor, it is. Right, it's a very
6	clearly defined, very distinct, very
7	discreet act that we can put find
8	and put a number on and say if you
9	limit this act of misconduct and then
10	you have this aggravating factor
11	present, it's either present or it
12	isn't. So therefore, we can fix a
13	penalty to that.
14	Other offenses or other
15	aggravating or mitigating factors may
16	be more nuanced and may be more
17	dependent upon the facts and
18	circumstances of the situation. And
19	that's where we really rely on the
20	expertise of initially the
21	investigators, whether it's IAB or
22	CCRB bringing the case. And then
23	ultimately either the department
24	advocate attorneys or, if it comes to
25	APU or the trial judge. And

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1 2 Commissioner Maldonado and her judges, 3 their analysis and their decision and their recommendations. 4 5 So we are relying on all these subject matter experts to weigh in and 6 7 give their professional opinions on, 8 you know, how these things should be 9 valued and how they should be 10 addressed within this framework. And 11 certainly, you know, reasonable people 12 can disagree and there will be some 13 differences of opinion. But we think 14 on whole, given this framework, it certainly creates the -- the landscape 15 and the vehicle to deliver consistent 16 17 penalties that are appropriate for the offense committee. 18 And again, like I said, we wanted 19 20 to describe the whole disciplinary 21 process, you know, for the external 22 audience to give people a better 23 understanding of what that looked 24 like, generally. 25 We began this last April. The

1 first iteration of penalty guidelines 2 3 were published on the department website. So we began with domestic 4 5 violence related offenses. So this is an area that the independent panel 6 7 looked at specifically. It's also 8 been the subject of recommendations in 9 a recent report from the Commission to 10 Combat Police Corruption. They made 11 some recommendations regarding penalties. So we adopted their 12 13 recommendations. We adopted the 14 recommendations from the independent 15 panel, and we formulated that into our very first set of public guidelines. 16 17 And that was published on the NYPD 18 website last April, and it's been in effect ever since. 19 20 And that was really the spring 21 board for the context and the format 22 for the rest of the penalty 23 quidelines. So that was our first 24 chapter that was developed. And then from there, we then worked on the 25

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1 2 other sections. Force and the other 3 areas, et cetera. So as the Chair indicated, this 4 5 has been published. The draft went out on August 31, 2020. There is a 6 7 public comment period. That remains 8 open through September 30th of this 9 year. People can go online, and I'll 10 put up the web page in a minute. 11 There is a link by which people can 12 click on and they can submit comments. 13 So when you first click on the link, 14 it brings you in to Survey Monkey and there is a freeform text box where you 15 can write a narration of your 16 17 observations, comments, any 18 recommendations. 19 That is then followed by -- I 20 mean, it's five questions, survey 21 questions about the matrix itself. 22 You know, we wanted to get a sense of, 23 you know, people's assessment of the 24 matrix in some particular areas. 25 Whether or not they thought the

1 2 penalties were appropriate, whether or 3 not, as written, whether or not it gave them a better understanding of 4 5 the process, et cetera, et cetera. People don't have to complete all 6 7 parts of it. Depending upon how much 8 you write, you can really complete the 9 whole thing in about ten minutes. We 10 encourage people to go online and take a look at it. We do read every one of 11 these as they come in. 12 13 There's also the ability to submit 14 a paper. So there's another link you can click on. And we've had -- the 15 Commission to Combat Police Corruption 16 17 has given us a detailed written 18 analysis of the guidelines. We are 19 going through that now. We've also received written assessments and 20 21 recommendations from two universities 22 so far. And if we get any additional 23 papers, we will evaluate and consider those as well. 24 25 We are also meeting with different

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1 2 stakeholders and advocacy groups 3 separately from this online process. 4 So that's ongoing. We expect that we'll get all the recommendations in 5 by September 30th. We will go through 6 7 them. We will consider every 8 recommendation and then revisit the 9 matrix and then publish the final 10 version. And I say final with some 11 trepidation. January 2021. It will 12 be final at that point, but we also 13 expect that this will be a living 14 document. You know, certainly will evolve over time. 15 You know, there could be 16 17 situations where something new arises 18 that we hadn't thought about or in 19 evaluating penalties, we determine 20 that, you know, we need to be stronger 21 in some area, more of a deterrence. 22 So we expect that in the coming years, it will evolve. 23 And I referenced the website. 24 So 25 if you go to the NYPD website and the

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1 2 City's NYC.GOV backslash NYPD, it will bring you to our main page. On the 3 upper right, there's a tab for draft 4 5 policies. If you go to that tab and click on it, it will bring you to the 6 7 page where we have the penalty 8 quidelines. And you'll note that it is available both in PDF format. 9 So 10 the PDF version is a PDF document in 11 English. But there's also an HTML 12 link and you can click on HTML and 13 that will open it up in the web 14 browser. And then there's a function 15 in the web browser to translate into 16 another language. So you can open up 17 the document in the HTML link and then 18 click on the translate button and you 19 can translate it into any other 20 language that you need. And then you 21 can click on the link next to it for 22 submitting comments and 23 recommendations through the Survey Monkey website. 24 25 In addition to this, also on the

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2	website, from the main page, there's
3	on the carousel, there's a link to
4	discipline. We have a discipline page
5	here. It talks about discipline in
6	the department. There are a number of
7	reports that are available on
8	discipline page. And in the near
9	future, we are going to be expanding
10	this to create a dashboard where
11	you'll be able to get additional
12	information about discipline, members
13	of the department, their histories and
14	trial decisions. That's all coming in
15	the near future. We are working on
16	that now. We expect to have something
17	relatively soon up on this page.
18	And that is it, of the
19	presentation. I think we are saving
20	questions until the end?
21	CHAIR DAVIE: That's correct.
22	And that's correct. Anything from
23	Deputy Commissioner Schlanger?
24	DEPUTY COMMISSIONER SCHLANGER: No
25	. Good to go.

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1 2 CHAIR DAVIE: All right. So 3 Yojaira, I think we need to now turn to our -- to Heather, I guess, is next 4 5 on our agenda. Heather Cook. MS. COOK, ESO.: Hi. 6 Good 7 afternoon, everyone. I'm going to 8 also attempt to share my screen. My 9 name is Heather Cook. I'm an 10 Assistant General Counsel at the CCRB. 11 And I'm just going to go over this --12 here we go. 13 I'm just going to run through a 14 little bit of an overview of the 15 disciplinary matrix as it sort of relates to the CCRB a little bit more 16 17 specifically. 18 So the CCRB actually implemented 19 our own discipline framework. Back in 20 2017, we began drafting it. We felt 21 like we needed sort of a consensus 22 building tool. We were looking to get 23 a little bit more consistency and also 24 a little bit more transparency for 25 both the public and members of

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1 2 service. So we worked on that in 3 2017, and we implemented it beginning in January of 2018. 4 5 It was a very basic framework at the time, and during the year of that 6 7 pilot program, from January 2018 until 8 January or December 2018, we tracked 9 the fame framework and how it was 10 going. And then we also started working on a build out. What we heard 11 12 from our board members was that it was 13 good to have this framework and they 14 wanted it to go a little more 15 specific. What we did is we created this 16 17 build out in 2019 where we basically 18 looked at every allegation that we --19 that we plead. And then we went 20 through it and we also -- as Chief Pontillo said, we also looked at other 21 22 jurisdictions, Denver, LA, and we saw 23 what they were doing and we adopted that same sort of format. So we did 24 25 this build out, but before we rolled

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1 2 it out, we saw that the Blue Ribbon 3 Commission had issued this report recommending the creation of a 4 5 discipline matrix. And then in April 2019, we were invited by Chief 6 7 Pontillo and Commissioner Schlanger to 8 participate as part of this NYPD 9 discipline working group to help 10 develop a matrix. So we sort of held off on our 11 12 build out, but we did bring it with us 13 and we shared that with the 14 department, about which way we were 15 going. And we were going sort of in the same direction with kind of 16 17 presumptive penalties and then 18 aggravating and mitigating factors. 19 In August of 2020, as you can see, 20 the NYPD issued the draft discipline 21 matrix. While we were part of the 22 working group, we actually didn't see 23 a version of this, though, until it 24 was issued by the department in 2020. 25 As Chief Pontillo said, the matrix was

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1	
2	organized into eleven categories.
3	
	There are three main categories that
4	cover CCRB allegations. And those are
5	force, abuse of authority, discourtesy
б	and offensive language, which is all
7	one, the ADO of our FADO. And then
8	based on the November ballot
9	initiative, we also have false,
10	misleading and inaccurate statements.
11	Sorry. One second. Okay. The
12	discipline matrix is based on what's
13	called progressive discipline. And
14	progressive discipline is a process of
15	using increasingly greater levels of
16	discipline. When an officer continues
17	to engage in the same misconduct or
18	fails to correct that behavior after
19	being given a reasonable opportunity
20	to do so. So all of the presumptive
21	penalties in this matrix are based on
22	the first incident of misconduct. The
23	assumption is that the officer has no
24	prior misconduct. That's what, in a
25	progressive discipline system, how it

would work.

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So all of these presumptive penalties assume that there's no prior misconduct. So that means that in some of the most serious cases, the matrix -- this matrix does allow for termination, even if that is the officer's first act of misconduct. And you see that specifically, especially in what relates to CCRB, in chokeholds.

13 Chokeholds interestingly enough in 14 the matrix have been broken out into a 15 number of different categories. So there's chokeholds resulting in death 16 17 and serious injury; that results in 18 termination upon the first -- the first instance. There's the 19 20 unauthorized use of deadly physical 21 Basically, anything that force. results in death will be automatic 22 23 termination, even if it's a first instance of misconduct. 24 25 The interesting thing is failing

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2 to intervene now is also failing to 3 intervene during the unauthorized use 4 of deadly force which results in dear 5 will also be a presumptive penalty of 6 termination. And unauthorized use of	
4 of deadly force which results in dea 5 will also be a presumptive penalty of	
5 will also be a presumptive penalty of	h
6 termination. And unauthorized use of	:
	:
7 deadly force, even with no injury with	.1
8 result in termination. So that's so:	t
9 of been spelled out really clearly,	
10 that even though it's a progressive	
11 system, which sort of goes step by	
12 step, there are some really serious	
13 allegations that the presumptive	
14 penalty can still be termination.	
15 There was some talk about	
16 aggravating and mitigating factors.	
17 And the matrix breaks it down into	
17And the matrix breaks it down into18sort of two different categories.	
18 sort of two different categories.	
18 sort of two different categories.19 There's general aggravating factors.	L
 18 sort of two different categories. 19 There's general aggravating factors. 20 And these are things that would come 	Ł
18 sort of two different categories. 19 There's general aggravating factors. 20 And these are things that would come 21 into play in any case, whether it's a	ł
18 sort of two different categories. 19 There's general aggravating factors. 20 And these are things that would come 21 into play in any case, whether it's a 22 force case, abuse of authority, a	Ł

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1 2 the certain situation. And then there 3 are allegations specific factors. So this is, for example, in 4 5 failing to obtain medical attention, one of the aggravating factors would 6 7 be, there was a readily apparent 8 injury. In a force case, it may be, 9 was there an attempt to deescalate. 10 And, you know, one of the issues 11 with this, though, it is still -these factors are still very 12 13 subjective. Right. So, you know, one 14 board member or the CCRB may say, "You know what, I didn't see any good faith 15 effort to deescalate here," and 16 17 somebody else may have a different 18 interpretation. What's a readily 19 apparent injury? You know, they're 20 still pretty subjective, those 21 factors. 22 So the CCRB right now recommends 23 our discipline in terms of the type of 24 discipline. We don't have a say in 25 the amount of what they refer to in

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1 2 the matrix as penalty days, which we 3 refer to in the CCRB as vacation days. We don't have the ability to impose 4 5 the discipline. So we don't give the specific number of days. What we give 6 7 is the type. And then the department 8 issues the days. So this chart sort 9 of shows you our recommendations and 10 what the equivalent in the matrix would be. 11 So we have command level 12 13 instructions and training, which the 14 department does not consider formal discipline. And they specifically say 15 in the matrix that in addition to any 16 17 other formal discipline, training can 18 also be imposed. 19 So training and command level 20 instructions would be sort of the 21 equivalent of training in the matrix. 22 A Schedule A command discipline would 23 be anything from a reprimand or zero 24 vacation days through five vacation 25 days. Up to five vacation days. Α

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2	Schedule B command discipline would be
3	anywhere from really a reprimand up to
4	ten days, but the CCRB generally uses
5	it when we believe that something
б	that an appropriate penalty would be
7	somewhere between a six and ten-day
8	mark. And then charges and
9	specifications is anything more than
10	ten days.
11	Now, there's a lot of entries in
12	this matrix with 20 days as a
13	recommended penalty. Twenty days
14	would be consistent with a Schedule C
15	command discipline that we are not
16	allowed to recommend. A Schedule C
17	command discipline is a special form
18	of command discipline that is granted
19	to the Department Advocate only. And
20	there's a bit of an investigative or
21	kind of almost I don't want to say
22	almost quasi-judicial piece of it
23	where the Department's Advocate office
24	does a little bit more than just
25	imposing the discipline.

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1 2 They do a review of the case 3 itself, and then they can impose up to 20 days of discipline with the 4 5 Schedule C command discipline. They're the only ones who can do that. 6 7 The CCRB cannot do that. So anything 8 in this matrix that has a 9 recommendation of more than ten days 10 would be the equivalent of charges and specifications from the CCRB. 11 12 So I'm just going to go through 13 the FADO's, hopefully a little quickly 14 to just bring up some high points as 15 it relates to the work that the CCRB does. So force is stilled defined 16 17 by -- under the guidelines of the 18 patrol guide Section 221-01. And 19 Again, it's still when it's 20 reasonable, force can be used when 21 it's reasonable to ensure the safety 22 of a member of service or a third 23 person. And again, this is a little bit 24 25 more subjective still too, but force

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2	in general is a bit clearer. You
3	know, there was there was an act or
4	there wasn't. There was an injury or
5	there wasn't. It's a little bit more
6	clear than some of the other some
7	of the other FADO's.
8	One of the things that is
9	interesting for us is that
10	deescalation is not required in this
11	matrix. So it's strongly encouraged,
12	but it is not in fact required. And
13	it's when appropriate and consistent
14	with personal safety is sort of the
15	standard. And I'm not we're you
16	know, in terms of whether or not
17	that's strong enough is something that
18	we need to consider. Deescalation is
19	great because it sort of provides the
20	time, the benefit of the deescalation
21	is it provides the time for other
22	resources to become available, for
23	things to calm down in the scene, for
24	other personnel to get there and for,
25	generally, a safer resolution to an

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incident.

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There are 15 enumerated prohibited acts in this matrix. Many of them are FADO's. But one of the other interesting things is that for some of these prohibited acts, it specifies what the discipline recommendation should be. But for others, it's not there. And that leaves a little room. I don't -- I think that's something, you know, that we want to look at in terms of clarification about, you know, if it's a force, if it's a prohibited act of force. And it says, "Members shall not do this," then the presumptive penalty, the assumption would be that the presumptive penalty is termination. However, that's not always necessarily the case. So for chokeholds, it is broken down into, as I said before, three different types of chokeholds. So it's force prohibited. And chokeholds are broken down into intentional

1 chokeholds, which is termination. 2 3 Conviction of the crime of chokehold, which is a recent development. 4 It is 5 now a crime in New York State for -for committing a chokehold. That's 6 also termination. 7 8 And then chokeholds resulting in 9 death, termination. Chokeholds 10 resulting in serious physical injury, termination. But then chokeholds 11 12 resulting in either physical injury or 13 no injury do not come with 14 termination. And so it's a prohibited act, but it doesn't result in a 15 16 presumptive penalty of termination. 17 It's a substantial penalty. Chokehold 18 with physical injury is a 30-day 19 suspension with 30 penalty days, and 20 dismal probation. Which means the 21 officer is on probation and at any 22 time, any form of misconduct or any 23 issue can cause immediate termination. 24 And chokeholds with no injury at all, 25 the presumptive penalty is 30 vacation

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1 days and dismissal probation. So just 2 3 something to be aware of, that it's 4 really -- that category has really 5 been broken down in ways that a lot of other categories have not. 6 Another one that relates to CCRB 7 8 is any level of force on a handcuffed 9 or otherwise restrained subject. But 10 again, the matrix does not list any 11 presumptive penalty for this. So 12 something to consider. Tying rear 13 cuffed hands to cuffed or restrained 14 ankles or legs. This is also 15 prohibited, but no presumptive penalty is specified in the matrix. 16 Same 17 thing, transporting a civilian faced 18 down, no presumptive penalty. 19 One of the interesting things 20 about the force presumptive penalties 21 is, they are equal to or greater than 22 what the CCRB framework generally 23 results in. So the lowest penalty in this matrix for a force allegation is 24 25 a CDA, a Schedule A command

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1 discipline, which is the equivalent of 2 3 zero to five vacation days or penalty days. And the only time that that's 4 5 actually used is in a couple of specific minor use of force without 6 7 injury categories. Everything else 8 comes with substantive penalties of a 9 Schedule B -- which would be the 10 equivalent of a Schedule B or charges 11 of specifications or higher. 12 Abuse of authority, discourtesy 13 and offensive language, this is the 14 second category. And this is where the majority of our FADO's lie. 15 This is where our stop, question, frisk, 16 17 our vehicle searches, our vehicle 18 stops, unlawful entries, interference 19 with recording devices, sexual 20 misconduct, the Right to Know Act, the 21 discourtesy and offensive language 22 section. So this is sort of the bulk 23 of the CCRB allegations. The intent of the officer now is 24 25 really explicitly considered. It's

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1 2 never sort of been spelled out this 3 way, though. You know, I'm not sure if -- I don't want to go so far as to 4 5 say that it hasn't been considered this way by the department. 6 We 7 weren't privy to that. But it was 8 never sort of spelled out this way 9 specifically in the patrol guide 10 before, and never been analyzed this clearly based on intent. And it's 11 been broken down into three different 12 13 types of intent. 14 So the three standards are whether something was an objectively 15 reasonable mistake of fact or law. 16 17 And if that comes up in for example a 18 stop or an unlawful entry, then the 19 result is just going to be training. 20 It's not going to be formal discipline 21 based on the matrix. 22 The second category is an abuse of 23 authority where you knew or should have known, the officer knew or should 24 25 have known that they were making a

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1 mistake of fact or law. And then the 2 3 third is an intentional act or a bad faith conduct. And so, everything now 4 5 is sort of, in these abuse of authority categories, almost 6 everything is broken down into these 7 8 three -- especially with the stop, 9 question, and frisk. You know, which 10 is sort of the bulk -- the bulk of the allegations. And the unlawful entries 11 12 as well, they're really broken down 13 into these three forms of intent. 14 And the one thing to note is that if it's determined, and again, this is 15 pretty subjective, but if it's 16 17 determined that the officer committed 18 an objectively reasonable mistake of 19 fact or law, excuse me -- there will 20 be no discipline, no formal 21 discipline. It will just be training 22 will be the recommendation. 23 There are some other allegations 24 that the CCRB sees a lot of. Things 25 like strip searches. Those are also

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2	broken out. Strip searches, unlawful
3	entries, those are broken out now into
4	procedural or de minimus violations.
5	Versus, you know, either a bad faith
6	or an unlawful or unauthorized action.
7	And this is pretty much still
8	consistent with our CCRB framework
9	that we use. We have deviations that
10	we've been tracking since we started
11	with the matrix and we generally see
12	when something, you know even
13	though a strip search or an unlawful
14	entry, generally our presumptive
15	penalty what would be the
16	equivalent of our presumptive penalty
17	would be charges based on the nature
18	of those offenses, we do deviate from
19	those those recommendations when we
20	see something like, for an example, an
21	unlawful entry for a wellness check as
22	opposed to enter to arrest or to seize
23	evidence.
24	So that is that is definitely
25	consistent with what the CCRB has been

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1 2 doing. But the allegations are still 3 in stop, question and frisk. They're a little bit higher than what the 4 5 department has done before. They're ranging for stop, question and frisk 6 7 between three and 20 days. In the 8 other two categories, the knew or 9 should have known or the bad faith, so 10 you are looking at anything from a 11 Schedule A, C, D to if it's the CCRB 12 charges and specifications. And it 13 has been a while since the CCRB has 14 recommended charges and specifications 15 for stop, question and frisk cases. 16 So the next category is the false, 17 misleading and inaccurate statements. 18 And this is the newest category to our 19 jurisdiction. We received this pursuant to the November 2019 New York 20 21 City Charter revision ballot 22 initiative. And so, the CCRB can now 23 investigate the truthfulness of any material statement that is made within 24 25 the course of the CCRB's investigation

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1 2 or a resolution of a complaint by a 3 police officer who is the subject of 4 that complaint. 5 So we can now investigate and make recommendations on these cases, which 6 7 before was -- we would refer to the 8 department as other misconduct noted. 9 We would not investigate it ourselves. 10 The issue with this one that we want 11 to highlight is just that there are many exceptions. These are listed in 12 13 the patrol guide. And we can -- I'll 14 go through them as we get -- get towards the end. 15 But basically, officers are 16 17 allowed to retract a false statement and then issue a truthful statement in 18 19 its place as long as the retraction 20 occurs during the same interview, 21 before the statement has substantially 22 affected the investigation and before 23 the officer is made aware that the fact finder knows the statement is 24 25 false. The statement must also be

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1 2 material. And I'm going to get into 3 what material means in a little bit. 4 But that means that basically, the 5 officers can make false or misleading statements. And a lot of the times, 6 7 then be confronted with evidence and 8 there still seems an ability for them 9 to say, "Oh, sorry. Wait, no," and 10 then sort of change -- change their recollection of events. 11 12 So I'm just going to go through 13 these because they're so new to the 14 CCRB, I just want to sort of go 15 through each of these categories because they're a little bit 16 different. So the false statement is 17 an intentional statement that a member 18 19 of service knows to be untrue, which is material to the outcome of an 20 21 investigation, proceeding or other 22 matter in connection with which the 23 statement is made. For false official 24 statements, the recommendation is 25 termination. And this one is

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1 2 basically what we think of when we 3 think of a false official statement. It's sort of like, you know, for lack 4 5 of a better term, it's the officer comes in and lies, right. 6 And 7 that's -- that's the false official statement. That's sort of the 8 9 clearest one. And that results in 10 termination. The presumptive penalty 11 is termination. 12 The big issue with all of these 13 statements is they must be material. 14 The statement must be material. So the patrol guide defines that as a 15 material fact, as a significant fact 16 17 that a reasonable person would 18 recognize as relevant to or affecting 19 the subject matter of the issue at 20 hand, including any foreseeable 21 consequences or establishment of the 22 elements of some prescribed conduct. 23 So it's basically got to be a fact 24 that is essential to the investigation 25 or to the issue at hand.

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1 So if somebody comes in and they 2 3 say something like, you know, if their identity, for example, is not in 4 5 question and they say, "I was wearing a red hoody that day," and then the --6 7 they see a video and they say, "Oh, 8 I'm sorry, that's me in the blue hoody 9 or the gray hoody." That's not 10 necessarily material because the 11 identification is not at issue in that 12 case. So that wouldn't necessarily be 13 a false statement. 14 Misleading statements are a little 15 bit different. Misleading statements are statements that are intended to 16 17 misdirect the fact finder, and they 18 materially alter the narrative or the 19 story. They can do this in three 20 different ways. So intentionally 21 omitting a material fact or facts. An 22 unreasonable "I do not remember" or "I 23 do not know." So this is basically 24 the situation where the memory of the 25 officer is so good on every other

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1 detail, but then when it comes to this 2 3 one material fact, they just continue to claim "I do not remember, I do not 4 5 know," when a reasonable person in that situation would. If it was very 6 recent in time, if there was something 7 8 very special about it, and they just 9 claim "I don't know, I don't know," or 10 "I don't remember," that would be 11 misleading. Or altering a prior 12 statement when confronted with 13 independent evidence. 14 So again, this is sort of like, 15 "Okay, well, you said that you were down the street, you weren't present 16 when this occurred, " and then the 17 18 video comes and it says, "Oh yeah, I am -- I was in fact -- in fact there." 19 20 The misleading statements are 30 21 penalty days and dismissal probation. 22 That is the recommendation for that. 23 And then the last one is inaccurate statement. And that's sort of a 24 25 statement that the member knew or

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should have known includes incorrect information. They don't necessarily have an intent to deceive, it's just their actions are grossly negligent.

And this is a situation where, you know, they're just -- it's just a gross negligent situation. It's like they knew, they should have known that something was -- was incorrect. But they said it any way without even attempting to find out if it was the truth before they said it. And this comes with penalty -- presumptive penalty of only ten penalty days.

The last category here is impeding 16 17 an investigation. And this is sort of like the -- this is sort of the 18 19 result, if you will, of making these 20 statements. So it's when making a 21 false, misleading or inaccurate 22 statement or engaging in an impeding 23 action. They failed to produce 24 records, they failed to -- you know, 25 they make it difficult to show up for

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2	something, an interview or, you know,
3	they try to they try to to
4	interfere with some portion of the
5	investigation. And impeding an
6	investigation comes with 30 penalty
7	days and dismissal probation. But
8	again, not termination.
9	One of the biggest factors in a
10	progressive discipline system is the
11	officer history. There's just no way
12	to function in a progressive
13	discipline system where you are
14	saying, "Okay, well, the presumptive
15	penalty is 'X' based on the fact that
16	the officer, the assumption that the
17	officer has no prior disciplinary
18	history," there's no possible way that
19	you can continue in this system if you
20	don't know the number of prior
21	disciplinary events.
22	And one of the issues in
23	presumptive penalties is that if as
24	I said before, it's based on this
25	assumption that the officer has no

1 prior discipline. So saying that the 2 3 officer history is a mitigating factor in any way is a little bit 4 5 disingenuous to the presumptive penalty, right, because the 6 presumptive penalty is based on that 7 8 any way. So that's just one thing to 9 think about that officer history and 10 the number of prior disciplinary 11 events should only be really seen as 12 an aggravating factor based on the way 13 this matrix is set up. Another thing that's considered is 14 the nature and seriousness of the 15 16 prior event or events. You know, is 17 this something where you have a force 18 case and there were other allegations 19 of force before, or is it something 20 where you have a force case and you 21 have another allegation of, you know, 22 maybe, I don't know, something like --23 like clocking out early. I know 24 that's a big issue of stealing time. But in terms of the seriousness of the 25

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1 2 prior offense as it relates to this 3 offense. 4 So that's something else to 5 consider. Again, an officer history. In a progressive disciplinary system, 6 7 you have to see if the same misconduct 8 was repeated. You have to see the 9 similarities between the prior and 10 current acts of misconduct. Do you 11 have a street stop in the past. Do 12 you have a vehicle stop now. What are 13 the similarities in a street stop and 14 search and a vehicle stop and search. 15 Or are you looking really at, you 16 know, a street stop and then a 17 discourtesy. What are the 18 similarities in those incidents, 19 right. 20 That's all part of the officer 21 history. So you really have to know 22 not only what type of misconduct the 23 officer has in their past, but also the details of that misconduct in

order to really evaluate how it

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1 2 relates in terms of an aggravating or 3 mitigating penalty here. So the last part of officer 4 5 history that's important is if there's any patterns of behavior. We look at 6 7 that at CCRB. I know IAB also looks 8 at that. There's just a couple more, 9 I know I have to speed up. 10 The officer history, one just 11 important thing is the time lapse between misconduct. There's look-back 12 13 periods in this matrix. So the most 14 serious allegations, anything that included imposition of 20 or more 15 penalty days or dismissal probation 16 17 will be -- will not be considered 18 aggravating if it was more than ten 19 years old. 20 So if something is a very serious 21 allegation, say somebody had a 22 chokehold, so they got 30 days 23 vacation penalty ten years ago and now 24 it's ten years in one day, that's not 25 going to be considered. If it's 20 or

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1 2 30 more penalty days, just in general, 3 no dismissal probation, it's not going to be an aggravating factor if it was 4 5 adjudicated more than five years in 6 the past. 7 So it's interesting that the less 8 severe penalties don't seem to have 9 this look-back period. But the more 10 serious penalties have this look-back 11 period that's going to invalidate 12 them. So it's something -- another 13 thing that we want to think about 14 moving forward. So moving forward, one of the 15 things -- you know, the CCRB is going 16 17 to have to look at a few things. As 18 I've mentioned throughout this 19 presentation, there's just no way to 20 do this to fully participate in a 21 progressive disciplinary system 22 without having the officer's 23 disciplinary record. A full 24 disciplinary record to know what the 25 prior misconduct was, what it

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2	involved, what the facts were. So the
3	CCRB is going to need the CPI, the
4	officer's personnel file, or some very
5	detailed other option that gives us
6	all that information, and we are going
7	to need it at the Board stage, at the
8	time the Board is evaluating these
9	cases to make a proper recommendation.
10	There are a couple things in the
11	matrix that are a little confusing.
12	One of the things that comes up a lot
13	for the CCRB is when trying to
14	determine if we should recommend
15	training for an officer. We have no
16	idea what that means. So when there's
17	a penalty in the matrix and it says,
18	"The officer will receive training for
19	a stop, question and frisk violation,"
20	what does that mean? Does that mean
21	that it's going to be does that
22	mean it's going to be a day at the
23	academy, does that mean it's going to
24	be, you know, at the command, at One
25	PP, in the Legal Department. These

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1 2 are all specific things that we need 3 to know. Concurrent and consecutive 4 5 penalties, we are going to need clarification on if there are multiple 6 allegations for an officer. 7 Ιf 8 they're going to run concurrent or 9 consecutive. There was a paragraph 10 about justification that just was at the end of the four section. 11 Ιt 12 wasn't aggravating, it wasn't 13 mitigating, it was sort of just 14 plopped down just as justification. 15 And it was -- all it was was the New York Penal Law definition of 16 17 justification. We're not really sure where that fits in. 18 19 The Right to Know Act, it was 20 specified in terms of failure to give 21 a business card. But it's unclear how 22 the Right to Know Act provisions about getting consent to search or to enter 23 24 are going to be treated. And then if 25 this document is going to be like the

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patrol guide where it's going to be continuously updated, then we are going to need continuous and timely access to that.

Just a few other -- a few other additional issues. In order for this to have the transparency and uniformity that the matrix is going for, any deviations from presumptive penalties really need to be in writing. The Charter mandates that for the -- any deviation from CCRB recommendations, so that we know why the department is deviating from our recommendation. The officers and the public, the complainant should also know if there's any deviation from a presumptive penalty, which aggravating and mitigating factors were considered and how were they weighed in order to make sure this discipline is still being imposed uniformly and fairly. There's no mention specifically of taser use at all here, which concerns

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2	the CCRB. We've put out taser reports
3	in the past. We have serious concerns
4	about taser use, and we'd like to see,
5	you know, there's it's very
б	important that tasers themselves be
7	addressed in some way.
8	Body-worn cameras are very
9	important to our investigations. We
10	use them heavily in our
11	investigations. They're an
12	aggravating factor for a lot of
13	FADO's. And the presumptive penalties
14	here are pretty low and don't seem to
15	really encourage compliance with the
16	policies that the department is trying
17	to advance to have the officers using
18	their BWC responsibly and correctly.
19	Discourtesy and offensive language
20	are defined in general terms, but
21	there's no guidance when something
22	could be considered both, which we see
23	in certain terms.
24	And then the last one is very
25	important for our complainants. One

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2	of the mitigating factors for an
3	officer is, there is sort of this
4	conflation of the availability of a
5	witness and credibility of a witness.
6	And there are a number of different
7	reasons that we found in the CCRB,
8	through our investigations and through
9	our work, that would make a civilian
10	unavailable. You know, there are
11	housing and security issues, where in
12	the beginning of a complaint, our
13	you know, our civilian has has a
14	place where they're living, they
15	become homeless during the process.
16	It doesn't make them any less
17	credible. It just makes them a little
18	difficult to find, but it doesn't make
19	them any less credible or mean that
20	the misconduct didn't happen.
21	There are child care issues, there
22	are work issues, people can't leave.
23	So, you know, making that a mitigating
24	factor brings up a lot of concerns
25	that we see, especially with our

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1 2 civilian population. 3 So I know that was a little quick in the end. I apologize. It was a 4 5 lot of information to go through. But I hope it was helpful and a bit 6 7 informative. 8 CHAIR DAVIE: Thank you, Heather. 9 And we are going to wait on the 10 questions until after the public 11 comments. So we'll go now to public 12 comment. And I want to ask Yojaira, 13 she will lead us through this. I want 14 to remind the public that there's a 15 two-minute limit on public comment. And so Yojaira, will you call the 16 17 first person to speak. 18 MS. ALVAREZ: First, we'll be 19 hearing from Councilman Donovan 20 Richards. 21 CHAIR DAVIE: Welcome, 22 Councilmember. MR. RICHARDS: Fred, it's so good 23 24 to see you. Each and every one. Ι 25 want to thank the CCRB for your

1 2 continued work and partnership and 3 strengthening our relationship in terms of building trust with the 4 5 public and ensuring that there is accountability when it comes to 6 7 policing in New York City. 8 I'm going to be brief, but I just 9 wanted to stop in to say I certainly 10 agree with many of the things you 11 spoke of today. That this matrix in 12 which we pass legislation on is 13 certainly a step in the right 14 direction. Without a doubt, it is. 15 But we have a long way to go. I 16 really urge the public to really take 17 advantage of this moment. You know, 18 the legislation we pass requires the 19 police department to take into account 20 public comments. So this is your 21 moment to do that. 22 Let me also just point out, and 23 you know, I just want to be clear that 24 although this is a step in the right 25 direction, that I solely still

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2	believe, and many people believe, in
3	the work that we do each and every
4	day, that the sole discretion of
5	decision making should not solely lie
6	in the Police Commissioner's hand.
7	So I want to be clear on that.
8	That although this is a step in the
9	right direction, that the Police
10	Commissioner holds a whole lot of
11	power when it comes to disciplining
12	officers. And we believe there should
13	be an independent entity. The CCRB
14	should be a part of that to ensure
15	that whenever punishment is dealt,
16	that there's more transparency and
17	accountability around that.
18	So we are going to hear a lot
19	more, obviously. And the Council, I
20	think we will also do some work or
21	host a hearing on this as well as we
22	get closer to finalizing the public
23	gets finalized finishes finalizing
24	their comments. But it's very clear
25	that body camera footage, tasers, as

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1 2 you mentioned, all of these things 3 that have not been accounted for need to be accounted for in this matrix as 4 5 well. And I will also add that we need 6 7 to make sure that the CCRB is fully 8 funded and that you have the tools 9 necessary to carry out the 10 investigations that need to happen and 11 that, you know, you have a more of a 12 leveled playing field. And I look 13 forward to working with our state 14 partners. I know that there are some 15 folks in Albany who are also interested in making sure that you 16 17 have more tools in the toolbox to hold 18 the police accountable. 19 As I always say, none of us are 20 anti-police. But we are -- for fair 21 policing in our communities -- we are 22 for ensuring that those who dishonor 23 the badge are held accountable. And 24 the only way during this moment in 25 history to ensure that as we see what

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1 2 people are marching on the streets 3 for, accountability actually happens, is to ensure that there's more 4 transparency in the disciplinary 5 6 process. 7 And I think this is a step in 8 ensuring that will happen. This is 9 probably one of the most important 10 bills, I think, we've passed in the 11 Council. It was sort of swept under 12 the rug, but we knew that this was one 13 of those moments, groundbreaking 14 moments actually where we could sort of push the department in a different 15 direction in being more accountable to 16 17 the public. 18 So I look forward to working with 19 I want to thank you for the you all. 20 important work that you do, and you 21 can look forward to me, as long as I'm 22 around. Now, you've got me for a few more months in being a steadfast 23 24 partner with the CCRB and beyond that. 25 I don't think my work ends even

1 2 leaving the Council. We have a lot of 3 work to make sure that everybody is responsible here and that the police 4 5 department is responsible to the taxpayers who pay their salaries as 6 7 well. 8 So thank you, Fred. Thank you for 9 the staff. Thank you for all that you 10 do. I know it's a thankless job. But 11 you are really going to make this City 12 safer. The way you make the City 13 safer is through good policing, 14 through partnership and by making sure 15 that we have the best and the brightest on the force who respect 16 17 every community across the City. So 18 thank you, Fred. CHAIR DAVIE: Thank you. And we 19 20 continued to appreciate your 21 leadership, your support of improving police community relation, your 22 23 support of civilian oversight, 24 transparency and accountability. And 25 we will make good use of the time that

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1 2 you have on the Council, and we know 3 you are not going far as a Queens resident. I'm here now. I know where 4 5 you'll be. So we'll come looking for you. But thank you for all your 6 7 support. 8 MR. RICHARDS: And feel free to 9 use Borough Hall, too. 10 CHAIR DAVIE: Thank you. 11 MR. RICHARDS: All righty. 12 CHAIR DAVIE: Thanks. Yojaira, 13 our next speaker. 14 MS. ALVAREZ: Next, we'll be 15 hearing form First Deputy Public advocate, Nick Smith. 16 17 CHAIR DAVIE: Welcome, Nick. 18 Nick, you might be on mute. 19 MR. SMITH: Can you hear me now? 20 CHAIR DAVIE: Yes. 21 MR. SMITH: I sometimes have tech 22 issues. So thank you, Fred. 23 It's good to see you all. I'm 24 Nick Smith, First Deputy Public 25 Advocate representing our Cities

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Public Advocate, Jumaane Williams. Ιf you bear with me, I just want to read a statement on his behalf. Make sure we get it on the record.

"We want to thank the members of the CCRB for inviting New Yorkers to submit their thoughts on police accountability and the proposed matrix 10 at a time when our communities have 11 witnessed, week after week, troubling 12 and systemic problems of police 13 misconduct, not only here but across 14 the nation. The Public Advocate's 15 office is charged with acting as an ombus person for all residents of the 16 City, serving as a connected link between the residents and their 18 19 government. We applaud the CCRB for 20 the steps taken to enlist feedback 21 from the public, particularly under 22 existing restraints. 23 As the government agency charged 24 with investigating, mediating and

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prosecuting complaints of misconduct

1 2 on the part of the PD, the CCRB must 3 continue to incorporate the feedback of the public. And as the public 4 5 safety Chair mentioned, be funded and fully funded. 6 7 All across the country, calls for 8 a more just and equitable policing 9 system are being highlighted. We 10 appreciate that New York City's Mayor 11 and Commissioner are joining us in 12 listening to the community to develop 13 this matrix. However, it was the 14 council that really pushed this forward, with the public safety Chair, 15 Donovan Richardson. So we thank the 16 17 public safety Chair for his work and the Council's work. 18 19 While advocates have long called 20 for these changes, it cannot be more 21 important to build trust and safety 22 for all of our communities in this 23 moment. Ensuring better policing and safe streets at the same time is an 24 25 attainable goal. These past few

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2	months have been very hard for New
3	Yorkers experiencing this COVID-19
4	pandemic. Sadly, communities of color
5	have had to simultaneously deal with
б	the disproportionate impact of COVID
7	and excessive policing and enforcement
8	of new orders"
9	I think my video wasn't on my
10	apologies. Was not on. It's okay.
11	I'll keep keep going. Sorry about
12	that.
13	"We have also seen questionable
14	use of force in protests during Black
15	Lives Matter over the last few months.
16	For these reasons, my offices proposes
17	the following," pardon me for tripping
18	up there.
19	"First, although the admin code
20	gives the Police Commissioner
21	discretion in determining whether or
22	not a police officer has violated the
23	rules established in the patrol guide,
24	we have seen several instances where
25	the Police Commissioner has determined

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2	that the PD's PD officer actions
3	against protesters were not in
4	violation of PD guidelines. We
5	recommend that the Police Commissioner
6	in accordance with Section 14-115 of
7	the Civil Service Code, in addition to
8	determining whether a police officer
9	has violated the rules also determines
10	whether the actions of said officer
11	has, per the law, engaged in a, quote,
12	conduct injurious to the public peace
13	or welfare, or immoral conduct or
14	conduct unbecoming of an officer.
15	For example, using an NYPD car to
16	run over protesters may be immoral,
17	even if it did not technically violate
18	the use of force guidelines.
19	Similarly, an officer seen pummeling a
20	homeless man on the subway station
21	would constitute an immoral act; yet,
22	according to the Commissioner, will
23	likely only result in more training.
24	This is important because we know
25	that not all police conduct these past

1 2 few months have been advantageous to 3 the welfare of the public, or becoming of an officer. But were ruled to have 4 5 not violated police guidelines, particularly the use of force 6 7 quidelines. 8 The rules established in the 9 police patrol guide will mean very 10 little if the rules allow for immoral or injurious conduct with no 11 penalties. Additionally, as the 12 13 recent NYCLU Database has shown us, 14 accusations of police misconduct occur 15 throughout all ranks within the police department. I must therefore 16 17 recommend that regardless of rank, all 18 officers within the probation period, 19 depending on their misconduct, such as 20 criminal mischief or activity, be 21 susceptible to termination to the 22 occasion called for it. It is not 23 enough that, for example, a sergeant who engages in certain domestic 24 25 violence incidents would, during

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1 2 probation, only be demoted. 3 I want to also note that the database indicates that officers who 4 5 were found to have violated minor guidelines, like dress codes and 6 7 timeliness, received harsher 8 punishments than those with more 9 severe violations. Finally, I'd be 10 remised if I didn't acknowledge that 11 all of the written aggravating factors 12 should and must always include 13 vulnerable populations who often fall 14 victim to police misconduct in a 15 unique way, correlated with their 16 identity. 17 The NYPD discipline guidelines 18 must be specific in ensuring that 19 aggravating factors include misconduct 20 against our aging, disabled, LGBTOIA 21 plus and trans and 22 gender-nonconforming communities and those who live within these 23 24 intersections are intentionally outlined in the matrix. 25

1 2 A consistent finding in the Floyd 3 Monitor Report includes the astounding fact that the PD has consistently 4 5 substantiated zero instances of bias policing on the basis of race. 6 7 These lacking substantiating 8 claims are not just indicative of a 9 refusal to come to terms with racial 10 bias policing, but how about the fact 11 that New Yorkers living at the 12 intersection of these identities may 13 experience bias policing that's not in 14 the matrix. We recommend explicitly 15 naming instances of these biases, 16 including but not limited to 17 misgendering and deadnaming of our 18 transgender New Yorkers and failing to 19 provide necessary accommodations in 20 police interactions with our aging and 21 disabled communities. 2.2 I want to thank again the CCRB for 23 conducting this public comment period, 24 and I hope that moving forward, we 25 will continue to -- our efforts to

1 2 publish when officers have been 3 disciplined in accordance with this guideline so there are checks and 4 5 balances in holding the PD accountable." 6 7 Thank you very much. 8 CHAIR DAVIE: Thank you, Nick. So 9 we are going to hear from one 10 additional public official. And then 11 we'll go to community comments. 12 So Yojaira. 13 MS. ALVAREZ: We'll be hearing 14 from Sabrina Rezzy, Director of 15 Communication and Legislation for Assemblymember Bichotte. 16 17 MS. REZZY: Hi. Thank you, 18 Yojaira. Can you guys hear me? 19 CHAIR DAVIE: Yes, we can. Please 20 proceed. 21 MS. REZZY: I think my camera is 22 off. Yeah, good afternoon. I'm 23 Sabrina Rezzy, the Director of 24 Communications for assemblymember 25 Rodneyse Bichotte. Thank you, Chair

1 Davies, members of the Board, Chief 2 3 Pontillo, Council Member Richards, the pubic advocate and all the other 4 5 elected officials who are here with us today. Assemblymember Bichotte 6 7 submitted testimony for today's 8 hearing, and I will just briefly 9 summarize that on her behalf today. 10 I think Heather spoke about some 11 of this during her presentation about 12 officer history. The deep-seeded need 13 for police reform has been brought to 14 the forefront of our agenda by recent The mission of the CCRB to 15 events. oversee the NYPD and review civilian 16 17 complaints of misconduct is one we 18 need to fulfill today more than ever 19 so that police community relations can 20 be healed. 21 I thank you for your efforts to 22 see that through and ensure justice is netted out. I believe the matrix 23 needs to include -- to include a 24 25 mechanism for collecting data on

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1 2 racial profiling and to require police 3 officers to identify themselves to the public and impose a penalty deemed 4 5 appropriate by the CCRB for those that 6 do not comply. 7 One goal of the matrix is to 8 increase public transparency, but when 9 there is no data, there's no 10 transparency. Racial profiling is 11 punishable by termination under the 12 matrix, but there is currently no 13 requirement that officers collect data 14 on the race of each and every person 15 that is stopped by the police. The fact that the data is limited hinders 16 17 the Board's ability to effectively 18 review complaints and make a determination in cases of racial 19 20 profiling because the Board cannot 21 truly see which officers are using 22 race as a determination of who gets 23 stopped. 24 We also saw during the protests 25 this summer that many officers were

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2	hiding their badge numbers. I believe
3	we need to require police officers to
4	identify themselves, and I encourage
5	the CCRB and NYPD to consider adding a
б	penalty for officers that obscure
7	their badges. Officers who obscure
8	their badge numbers hinder the heart
9	of the CCRB's mission, and I fear that
10	may be the intent. It is very
11	difficult for citizens to file
12	complaints when they believe there has
13	been officer misconduct if they have
14	no way of identifying the officer
15	involved in their case.
16	If formal measures are not taken
17	to prevent this from happening, it
18	will reflect badly on the entire
19	department. As Councilmember Richards
20	mentioned, in the Assembly, we have
21	sponsored legislation that would help
22	to correct these inequities in
23	policing. And I encourage the CCRB
24	and NYPD to consider incorporating
25	them into the disciplinary system

1 2 penalty guidelines as well. 3 I truly believe that if we work together, we can build better 4 5 community police relations, and I just want to thank everybody again for 6 7 being here today and allowing this 8 testimony. So thank you. 9 CHAIR DAVIE: Thank you, Sabrina. 10 We'll now go to community testimony. I'll remind -- that you are --11 12 (Technical interruption.) 13 CHAIR DAVIE: -- we'll get through 14 as many speakers as possible. And 15 then get to some questions on the other -- so Yojaira, will you call our 16 17 first speaker. 18 MS. ALVAREZ: We'll be hearing 19 from Jennvine Wong, Staff Attorney at 20 the Cop Accountability Project at the 21 Legal Aid Society. CHAIR DAVIE: Jennvine Wong, 22 23 please go ahead. Make sure you are 24 unmuted. 25 MS. WONG, ESQ.: Hi, can you hear

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1 2 me? 3 CHAIR DAVIE: Yes, we can. Please 4 proceed. 5 MS. WONG, ESO.: Thank you very much. Thank you board members, 6 7 elected officials, members of the 8 public for the opportunity to provide 9 testimony on the NYPD proposed 10 disciplinary matrix. The Legal Aid Society is the primary defender of low 11 12 income New Yorkers prosecuted in the 13 State Court System. And the Cop 14 Accountability Project works to 15 improve police accountability and transparency through litigation and 16 17 advocacy. 18 So it is in this capacity and through our role as counsel in several 19 20 civil rights cases, that we are in a 21 unique position to testify about the draft disciplinary matrix today. 22 23 We at Legal Aid question whether 24 any disciplinary matrix can bring any 25 form of procedural or substantive

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2	justice to the NYPD's disciplinary
3	system. A disciplinary matrix alone
4	will not address the many documented
5	issues with the disciplinary process
б	itself. And Legal Aid has long called
7	for the City's civilian oversight
8	agency to play an active role in
9	officer discipline. And we continue
10	to urge elected officials to
11	significantly strengthen the oversight
12	role of the CCRB and the OIG.
13	NYPD disciplinary matters should
14	also be moved to an independent and
15	impartial agency, bringing it in line
16	with the system used for adjudicating
17	discipline for nearly every other New
18	York City employee. However, to the
19	extent that this matrix can improve
20	upon the current system, even in a
21	world where the NYPD retains internal
22	control over disciplinary decisions,
23	the current proposed matrix will fail
24	to accomplish that goal.
25	First, the vagueness set forth in

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2	the proposed matrix failed to ensure
3	true consistency and transparency.
4	And it makes no tangible effort to
5	reign in the Police Commissioner of
6	unchallenged discretion over
7	discipline. An effective disciplinary
8	matrix should include, in addition to
9	presumptive penalties, a schedule for
10	progressive discipline, which includes
11	the minimum penalty for conduct with
12	mitigating factors, and a maximum
13	penalty for misconduct with
14	aggravating factors.
15	As it is currently proposed, there
16	is an overly encompassing list of
17	aggravating and mitigating factors
18	that can far too easily justify
19	arbitrary departures from the
20	presumptive penalty. Other police
21	department agencies include a schedule
22	of progressive penalties, including
23	Denver, Tucsan and Vancouver, just to
24	name a few. The list of aggravating
25	and mitigating factors is so

1 2 voluminous that it is to the point of 3 failure to create any meaningful constraint on the discretion -- on 4 5 indiscretion and it is riddled with confusing and potentially irrational 6 factors. 7 8 For example, the draft matrix 9 confusingly identified knowledge 10 training and experience as both an aggravating and a mitigating factor. 11 The inclusion of this background both 12 13 listed is inherently contradictory and 14 does not detail how and when it may be 15 applied in one way or another. This is just one example of 16 17 several troubling factors included in 18 the draft matrix. Second, this 19 proposal also misses crucial 20 opportunity to reflect best practices 21 and address longstanding concern. For 22 example, when the draft affirm an 23 officer's duty to intervene in excessive force, it also fails to 24 25 effectively promote active

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1 2 bystandership by establishing 3 penalties for failing to intervene in non-force related misconduct. 4 5 Another important factor is the manner in which use of force 6 violations are handled. This draft 7 8 matrix outlines penalties based on the 9 outcome of the use of force rather 10 than the propriety of the force 11 applied in any particular situation. 12 The propriety of the use of force 13 should be a primary consideration, 14 with bodily outcome such as injury or 15 death serving as aggravating factors as should the failure to deescalate 16 17 the aggravating factor. 18 Nonetheless, officers that use 19 excessive force are afforded overly 20 broad deference by underlying NYPD 21 policies which has long imputed 22 accountability effort. What I have 23 named are just merely a few examples 24 that I'm choosing to highlight today. We have identified several other 25

1 additional issues in our written 2 3 testimony that we have submitted to 4 the CCRB. Ultimately, too much discretion 5 remains vested with the Police 6 Commissioner, allowing for deviations 7 8 from the presumptive penalties, even 9 in instances where findings of 10 misconduct are substantiated. And there remains numerous fundamental 11 12 deficiencies with the NYPD's practices 13 and polices that cannot be adequately 14 addressed with the disciplinary matrix alone. 15 16 We continue to urge the City for 17 greater transparency and 18 accountability through more robust 19 external oversight by significantly 20 strengthening the independent 21 oversight roles of the CCRB and the 22 OIG. Thank you for the opportunity to 23 testify today. 24 CHAIR DAVIE: Thank you, Jennvine. 25 Yojaira, our next speaker, please.

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1 2 MS. ALVAREZ: Next, we'll be 3 hearing from Darius Charney, Senior Staff Attorney at the Center for 4 5 Constitutional Rights. MR. CHARNEY, ESQ.: Can you hear 6 7 me? 8 CHAIR DAVIE: Yes, we can. 9 MR. CHARNEY, ESQ.: Okay. Thank 10 you. First of all, I'd like to thank 11 the Chair, the Board and Yojaira as 12 well for inviting me to testify today. 13 And to share my organization's, The 14 Center for Constitutional Rights 15 comments on the proposed NYPD disciplinary matrix. 16 17 First off, I'd like to just 18 mention that for, you know, more than two decades, CCR in close 19 20 collaboration with our grassroots 21 partners in the New York City Police 22 Accountability Movement, has worked to 23 challenge abusive and discriminatory 24 practices in the NYPD and to push for 25 a police department that is more

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1 2 transparent and accountable for the 3 people of New York City. You know, we've taken part in 4 5 legislative campaigns to pass the Community Safety and Right to Know 6 7 Acts in the City Council, and were 8 recently involved in the successful 9 statewide campaign to repeal a New 10 York Civil Rights Law 50(a). We've also served for the last 12 years as 11 12 lead plaintiff's counsel in Floyd 13 versus City of New York, Federal Class 14 Action lawsuit that successfully challenged the NYPD's racially and 15 discriminatory and unconstitutional 16 17 stop and frisk practices, which has resulted in federal court injunction 18 19 requiring, among other things, for the 20 NYPD to change and improve its 21 procedures for disciplining officers 22 found by the CCRB to have committed 23 misconduct during pedestrian Terry 24 stops. 25 Now, I resubmitted written

1 2 testimony, and I'm just going to kind 3 of highlight a couple of the points in there because I know my time is short. 4 5 Some of these have already been touched upon by the excellent 6 7 presentations of Jennvine and Heather 8 and others. I just want to elaborate 9 a little more on a couple of them. 10 The first being the use of -- I guess an officer's lack of or low 11 12 level of prior disciplinary history as 13 a mitigating factor. As I think was 14 mentioned by Heather earlier, that 15 really does not make any sense in a progressive discipline matrix in which 16 17 the presumptive penalty is for the first offense. So to have a -- to 18 19 then have a lack of prior history as a 20 mitigating factor really wouldn't work 21 with that kind of system. 22 Moreover, I think it's important 23 to note that all members of service of 24 the NYPD are already duty bound to 25 comply with the patrol guide and all

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1 the department policies, and to treat 2 3 all civilians with courtesy, professionalism and respect. 4 5 Therefore, the members of service should not be afforded special 6 7 treatment for doing what are already 8 mandatory requirements of their jobs. 9 Another concern we have about some 10 of the mitigating factors are factors 11 which seem to focus on and place the blame on the characteristics or 12 13 behaviors of the civilian who is the 14 victim of the misconduct rather than on the subject officer. For example, 15 there is listed as mitigating factors 16 17 whether or not the civilian was 18 intoxicated, whether or not they were 19 using rude or hostile language. And 20 these kinds of mitigating factors we 21 feel set really a dangerous precedent 22 and shifts the focus away from the 23 officer who is duty-bound to behave 24 properly and professionally in all 25 circumstances and should be held to a

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1 2 higher standard of conduct, given 3 their immense power over civilians. Another concern that we did have 4 5 that we wanted to flag goes to the use of, I guess, training as the 6 7 presumptive penalty for stops, frisks, 8 searches and seizures which are based 9 on a, quote, objectively reasonable 10 mistake of fact or law. Now, that 11 term, objectively reasonable mistake 12 of fact or law is not defined anywhere 13 in the matrix. Moreover, to those of 14 us who practice civil rights and police misconduct law, it is a very 15 infamous term. It comes from the 16 17 federal court-created document of 18 qualified immunity. And as those of us who have been 19 20 working on policing and civil rights 21 issues for many years know, qualified 22 immunity is one of, if not the single 23 biggest obstacle to really achieving 24 accountability for police misconduct 25 and unconstitutional behavior.

1 2 Therefore, we don't really think that the NYPD should be in the business of 3 using a standard that has been an 4 5 obstacle to accountability as part of its disciplinary system. 6 7 Moreover, in the use discourtesy 8 and offensive language section of the 9 matrix, listed amongst the mitigating 10 factors are reasonable and good faith mistakes of law. So having these then 11 12 also be penalty categories is really 13 redundant and unnecessary. We 14 recommend that those penalty categories involving objectively 15 reasonable mistakes of fact or law be 16 17 removed, and that training not be a 18 presumptive penalty for improper 19 stops. But rather only be used in the 20 rare circumstances where there is a 21 mitigating factor that would warrant 22 it. 23 And last, I think -- just want to 24 mention on the penalties for body 25 camera violations, which I think

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1 Heather also alluded to. And not only 2 3 are the penalties we think not, I 4 guess, strong enough or strict enough, 5 but there are not enough violations which seem to be covered by the 6 7 matrix. And I'll give two examples. 8 One is a situation which I think 9 we have encountered over and over 10 again, which we believe the CCRB also is familiar with, which is an officer 11 12 recording an incident but either 13 turning the camera on too late or 14 turning it off too early so that the 15 incident is not fully captured. That seems to be really a common and 16 17 frankly epidemic problem amongst the 18 department. And so there should be a 19 separate penalty category for that. 20 And then similarly, there's a 21 really widespread problem with 22 officers failing to categorize videos. 23 This is important because it then 24 makes it much more difficult, both for

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internal NYPD supervisors as well as

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1 2 other investigators to locate videos 3 after the fact when they're either investigating or reviewing an 4 5 incident. So that also should be a category of penalty that is factored 6 7 into this matrix. 8 At this point, I think I'll just, 9 again, point to our written testimony 10 and thank the Board for allowing me to speak today. And look forward to the 11 12 NYPD incorporating and hopefully 13 improving upon the matrix that is 14 published in January. Thank you. 15 CHAIR DAVIE: Thank you, Darius. 16 Yojaira for our next speaker, 17 please. 18 MS. ALVAREZ: Next, we'll be 19 hearing from Michael Sisitzky. I 20 apologize, Michael. Lead Policy 21 Counsel at New York Civil Liberties 22 Union. 23 MR. SISITZKY, ESQ.: Hi, can you hear me? 24 25 CHAIR DAVIE: Yes, we can.

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1 2 MR. SISITZKY, ESQ.: So good 3 evening. My name is Michael Sisitzky, Lead Policy Counsel at the NYCLU. 4 5 I'll try to keep this super brief and in part because my colleague at Legal 6 7 Aid Society and CCR captured a lot of 8 our shared feedback on this 9 disciplinary matrix. 10 The NYCLU has historically called 11 for the implementation of a 12 disciplinary matrix. But it's really 13 important to note at the outset that 14 just having a set of guidelines is not 15 enough. And that's because at the end 16 of the day, the usefulness of these 17 guidelines is only as strong as the 18 NYPD's willingness to implement them 19 fully and fairly. And we've seen time 20 and time again that the NYPD is 21 fundamentally unwilling to police itself and hold itself to the 22 23 standards that they purport to hold themselves to. 24 25 So we mentioned that several

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points throughout the proposed matrix is the fact that at the end of the day, it's the Police Commissioner who has is the only one with explicit authority to make final disciplinary decisions. And but what this proposed matrix fails to do is inspin confidence that those final decisions are going to be made with any consistency, nor any real sense that the incredible amount of discretion
4day, it's the Police Commissioner who5has is the only one with explicit6authority to make final disciplinary7decisions. And but what this8proposed matrix fails to do is inspin9confidence that those final decisions10are going to be made with any11consistency, nor any real sense that
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8 proposed matrix fails to do is inspir 9 confidence that those final decisions 10 are going to be made with any 11 consistency, nor any real sense that
9 confidence that those final decisions 10 are going to be made with any 11 consistency, nor any real sense that
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11 consistency, nor any real sense that
12 the incredible amount of discretion
13 that the Commissioner carries is goin
14 to be meaningfully constrained in any
15 way by the guidelines in this matrix.
16 Instead, we have these presumptive
17 penalties coupled with long, vagueles
18 of aggravating and mitigating factors
and no real process of how those
20 factors interact with each other, how
20 factors interact with each other, how
20 factors interact with each other, how 21 they're balanced against each other,
20 factors interact with each other, how 21 they're balanced against each other, 22 what the process is, what the

1 2 final outcomes. And the matrix is 3 incomplete without that analysis. So there's a few examples of 4 5 categories where there is a 6 presumptive aggravating penalty range 7 that's spelled out in the matrix in 8 the context of DWI incidents, domestic 9 violence incidents. But we don't know 10 when all of the other categories that 11 are like out in the matrix, what the 12 department views as the appropriate 13 additional penalty as an aggravating 14 factor in use of force cases and abuse 15 of authority cases. And we don't know 16 what they view as an appropriate range 17 of mitigating penalties. Because they 18 don't list that out anywhere in this 19 matrix. 20 So it's incomplete without the 21 ability to see what the department 22 views as the appropriate modification 23 to the presumptive penalty -- or the 24 presumptive penalties that they list 25 out in this document.

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And I think the -- another point we wanted to raise was that, you know, we caution the CCRB from really embracing this as the feeling on what they recommend in terms of charges and recommendations that they make with respect to discipline. You know, we understand that the CCRB obviously doesn't recommend penalties in the same way as laid out in this matrix. But we encourage the agency to not feel bound by what we view as too low a threshold of appropriate discipline in these categories. And on that point, I think the last thing I'll say in closing is, we hope that there's a real commitment

last thing I'll say in closing is, we hope that there's a real commitment from the NYPD to engage in this public comment process. Not just to check off public input received docks before they put out the final policy. But to really internalize and sit with the recommendations that are coming from the communities that are most impacted

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1 2 by police violence and police 3 misconduct. And if the comments come in, as I 4 5 expect they will, that the penalties laid out in this matrix are too low, 6 7 are not adequately reflective of 8 concerns that officers are not being 9 held adequately accountable when they 10 abuse New Yorkers, then we need to see 11 a real commitment from the department 12 to update the matrix accordingly and 13 impose the proper penalties that 14 community members demand. 15 And with that, thank you for 16 inviting me to testify. 17 CHAIR DAVIE: Thank you, Michael. 18 Yojaira, our next speaker. 19 MS. ALVAREZ: Next, we'll be 20 hearing from Jordan Wouk followed by 21 Stefani Zinerman. 22 MR. WOUK: Am I unmuted? CHAIR DAVIE: Yes, you are, 23 24 Jordan. Please go ahead. 25 MR. WOUK: Thank you very much. Α

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2	process question, in the case of
3	federal regulations, the comments
4	received and the agency's responses
5	including rationale are published,
6	listening to what the police describe
7	that may not be happening. It's
8	another part of transparency that help
9	the public understand why comments
10	were or were not adopted. I hope that
11	the NYPD will follow this approach and
12	that prior to the release of the final
13	matrix, they will explain why they did
14	or did not adopt certain comments.
15	That's my most important sorry
16	I can't take five minutes today.
17	Thank you.
18	CHAIR DAVIE: Thank you, Jordan.
19	We accept this time given back to us.
20	Our next speaker, please, Yojaira.
21	MS. ALVAREZ: Next, we'll be
22	hearing from Stefani Zinerman followed
23	by Michael Collins.
24	CHAIR DAVIE: Speaker, make sure
25	you are off mute.

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MS. ZINERMAN: Okay. Thank you. Good evening, Chair Davie and the Board. Thank you for holding this very important hearing this evening. For the two minutes, I'd like to focus on four areas, and then I will submit at a later date a written testimony and analysis of what I've read. First, I'd just like to say with regard to training, training is not a penalty. Training is -- training is what employers are required to do to ensure that their employees are fulfilling the mission of an

> organization. And so to list training as a penalty in a document is not something that I can support and --(audio interruption) -- to be listed.

20 So I would like to just focus in 21 on stop and frisk, chokehold area, 22 sexual misconduct, failure and refusal 23 to obtain medical assistance. With 24 regard to stop and frisk, and I think 25 that Attorney Cook spoke to this issue

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1 2 as well, the stop and frisk is now 3 requirement -- it is -- it is not 4 something that we should try to parse 5 out --6 (Audio interruption.) 7 MS. ZINERMAN: I'm sorry. Can --8 am I clear? 9 CHAIR DAVIE: There's a lot of 10 feedback. 11 MS. ZINERMAN: Yes. I'm in 12 transit. Is that better? 13 CHAIR DAVIE: So please go ahead. 14 MS. ZINERMAN: Okay. With regard to stop and frisk, that entire area I 15 believe should not be parsed out the 16 17 way that it is, and should include 18 seven days of actual -- of actual 19 suspension. And in addition to the penalty days, there was no suspension 20 21 listed in that area. And given that 22 that is now the policy going forward, 23 it should include suspension if it is violated. 24 25 With regard to the chokehold bill,

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2	again, with regard to training as a
3	penalty, it cannot be that cannot
4	be used as a penalty. The chokehold
5	is something that we've seen over and
6	over again, and it has resulted in
7	death and in injury. Everyone knows
8	it on the street, even from the
9	youngest student, that chokeholds
10	are is not an acceptable policy.
11	So anyone who is on the force should
12	be well aware that they should not use
13	it, and that we should punish people
14	accordingly when they do.
15	With regard to sexual misconduct,
16	there definitely needs to be a
17	suspension from the force if officers
18	are found to have violated or or
19	had any inappropriate conduct. Again,
20	officers are there to protect and
21	serve our community. And if they
22	are if they have come to the force
23	undetected as sexual predators, it is
24	up to the force to remove them from
25	the public so that they do no harm.

1 2 And finally, failure or refusal to 3 obtain medical assistance, again, that should come with a suspension. 4 5 Everyone knows that if someone is in need in the City, it is our 6 7 responsibility to call 9-1-1. То 8 think that a police officer would not 9 call 9-1-1 when someone was in need of 10 medical assistance or requested it, 11 is -- is something that we must 12 address. And the only way to deter 13 people from violating that kind of 14 basic human response to someone in need is to make sure that they're 15 16 suspended and that there's a penalty 17 that is worthy of what I think when 18 you deny someone health care. You need to ensure that others know that 19 20 that is something that we won't 21 tolerate. 22 So thank you for the opportunity 23 to testify. And as before, I will 24 submit a written testimony. 25 CHAIR DAVIE: Thank you,

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1 2 Ms. Zinerman. Thank you. 3 Yojaira for our next speaker, 4 please. 5 MS. ALVAREZ: Next, we'll be hearing from Michael Collins followed 6 7 by Darlene Jackson. And that will 8 conclude the public comment. 9 CHAIR DAVIE: Go ahead, speaker. 10 I think you might be muted. Michael 11 Collins? 12 (No response.) 13 CHAIR DAVIE: All right, Yojaira, 14 let's turn to our next speaker, then, 15 and we'll come back if he's still on. 16 MS. ALVAREZ: Next, we'll be 17 hearing from Darlene Jackson. 18 MS. JACKSON: I'm sorry, can you 19 guys hear me? 20 CHAIR DAVIE: Yes, we can. Please 21 proceed. 22 MS. JACKSON: So hi, my name is 23 Darlene Jackson. So I have more of a 24 question for a point of clarity with 25 this new disciplinary matrix and how

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1 2 would that apply to un-uniformed officers. Because from my 3 understanding, I was hoping that 4 5 Donovan Richards was still going to be on the call. He may have the answer 6 to this. 7 8 How would that apply to plain 9 clothes officers, which I was under 10 the assumption that that unit was 11 disbanded by the City. But you still have officers that's on foot that are 12 13 still racially profiling and they're 14 still enforcing stop and frisk and 15 they're not applying the Right to Know 16 Act. 17 And I'm saying this because just 18 30 days ago, my 17 teen-year-old son 19 was stopped and frisked, illegally 20 searched by three plain clothes 21 officers for allegedly filling the 22 description of somebody they was 23 looking for. So I'm wondering how is this new 24 25 disciplinary matrix is going to apply,

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2	how is it going to be enforced and
3	what would the oversight even look
4	like? Because we already stop and
5	frisk was allegedly stopped. The
6	Right to Know was allegedly passed in
7	City council, but yet, it has yet to
8	be enforced. You still have police
9	officers that on the street that's
10	doing illegal practices.
11	So I want to know how is this new
12	matrix going to be any different, the
13	Board how is the Board going to
14	ensure that these folks are going to
15	be held accountable?
16	CHAIR DAVIE: And we'll get to
17	we'll get to all those questions and
18	issues as this process goes forward.
19	Thank you for your comments.
20	Yojaira, do we have any other
21	speakers?
22	MS. ALVAREZ: So
23	(Audio interruption.)
24	CHAIR DAVIE: Anyone want to raise
25	their hand using the raise your hand

1 2 feature WebEx? 3 MS. ALVAREZ: So next, we'll be hearing from -- we'll try Michael 4 5 Collins again. And I misspoke. The final speaker that we have using the 6 7 raise the hand function is Ranette 8 Releford. 9 CHAIR DAVIE: Great. So Michael 10 Collins, are you there? 11 (No response.) 12 CHAIR DAVIE: Are you off mute? 13 (No response.) 14 CHAIR DAVIE: So I think there's 15 clearly some technical difficulties 16 there. 17 And so who's the next speaker, 18 Yojaira? MS. ALVAREZ: We'll conclude the 19 20 public comment section with Ranette Releford. 21 22 MS. RELEFORD: Thank you. Hello. 23 My name is Ranette Releford, and I'm 24 the administrator for the Citizen 25 Review Board for the City of Syracuse,

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2	and I wanted to take the time to, one,
3	appreciate everything that has been
4	said previously. And I would offer a
5	ditto. Most of the people that spoke
6	before me in terms of the officials
7	and community agencies have basically
8	dictated some of the things that I
9	wanted to say. And I wanted to
10	continue to, again, encourage the CCRB
11	to continue doing the work and
12	continue to provide as much input as
13	possible with regard to the rules and
14	regulations.
15	We are looking at what you are
16	doing down there in New York City as a
17	way to continue the fight here in
18	Syracuse. We have been recommending a
19	disciplinary matrix for several years
20	and watching and watching how this
21	plays out is going to give us more of
22	a leg out when we continue to fight
23	the same thing.
24	So I encourage you to continue
25	doing what you are doing and

1 2 because we are all watching. So it's 3 going to trickle from you downstate. 4 So we are watching so thank you so 5 much. And all the comments were right on point for my concerns. Thank you. 6 7 CHAIR DAVIE: Thank you. So now 8 we are going to go into questions from 9 the Board members. 10 MR. DARCHE: Mr. Chair, is it okay 11 if I address one of questions that one 12 of the speakers had? 13 CHAIR DAVIE: Okay. Go ahead. 14 MR. DARCHE: I'd just like to 15 point out that the CCRB has jurisdiction over plain clothes 16 17 officers. And that even though the 18 anti crime teams have been disbanded, 19 there are still plain clothes officers 20 in the NYPD. 21 And if people feel that they have been the victims of misconduct at the 22 23 hands of a member of the NYPD, whether 24 they're in uniform or in plain 25 clothes, they should file a complaint

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1 2 with the CCRB. You can call 3-1-1, 3 you can call our hotline, you can file And the -- the 4 a complaint online. 5 patrol quide that we use to determine whether or not an officer committed 6 7 misconduct is separate for this 8 matrix. 9 The matrix for -- once we 10 determine misconduct occurs, to govern 11 the penalty that is given to the members of service. Just because the 12 13 matrix exists doesn't mean that there 14 was misconduct. The CCRB needs to conduct an investigation, present 15 evidence to the Board and then let the 16 17 Board make a determination. 18 CHAIR DAVIE: John, while we -- so 19 while you have the floor, one of the 20 questions I was going to ask, I think 21 it might be helpful for the public to 22 know, what process we are proposing at 23 least right now for the Board to use 24 or the agency to use to bring the 25 CCRB's framework in line with whatever

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1 the final matrix is that the NYPD 2 3 produces. 4 MR. DARCHE: So I think you can 5 see from the presence of Chief Pontillo and Deputy Commissioner 6 7 Schlanger, that we've been working 8 closely with the department, letting 9 them know the issues that we have that 10 we think need to be flushed out more so that we can better -- better 11 12 coordinate our discipline 13 recommendation with the matrix. 14 But I think one of the things that 15 we are going to have to work out in order for the Board to effectively 16 17 recommend discipline is to either have 18 access to the CPI or more likely a 19 summary of an employment history and 20 time that the Board is making a 21 determination on discipline. Right 22 now, we receive some employment 23 history basis and in many cases, that 24 is going to be too late for the Board 25 to have used it to make a

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1 2 determination about the appropriate 3 level of discipline. CHAIR DAVIE: Let me ask one other 4 5 question, and then I'll yield the floor. 6 7 Maybe this is for Heather. Under 8 the Schedule C of command discipline, 9 which of course we don't have, charges 10 and specifications, I just wonder, are there any infractions under that 11 12 schedule that would not be eligible 13 for the CCRB's charges and 14 specifications? That was for Heather. 15 And Heather, you are on mute. MS. COOK, ESQ.: Sorry. I just 16 17 came back. 18 So there's nothing that would 19 not -- in terms of you asking, the 20 ones that are 20 days now, are any of 21 those not what we would consider 22 charges and specifications under the 23 current framework, right? No. 24 Everything -- almost everything would 25 be charges and specifications. There

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1 2 may be one or two minor. Something 3 like intervening -- interfering with a 4 recording device is now 20 days. 5 That's not something we generally give 20 days for. But everything that we 6 currently give, charges and 7 8 specifications for is covered under 20 9 days or more in the Schedule C. 10 CHAIR DAVIE: I'll make one final 11 comment. And that is, I don't 12 completely understand sort of the 13 particularities of the deescalation issues in this matrix. But the fact 14 that it is not required, I think -- I 15 think I get probably why that is the 16 17 case. But I do think it's important 18 for the department to emphasize in the 19 appropriate way, and I want to try to 20 be realistic about this, the need for 21 deescalation. 22 I think if you really want to 23 restore confidence of the public in --24 in policing, not just in New York City 25 but beyond, then deescalating these

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2	situations, particularly some of the
3	more public and graphic ones we've
4	seen here in New York, would be is
5	really important. So a standard where
6	that becomes sort of a first approach
7	and becomes a part of the culture of
8	how policing happens, I think only
9	to the benefit of all of us who want
10	to see improved relationships between
11	the community and and the officers
12	who who serve.
13	So I don't know if the if Chief
14	Pontillo or Deputy Commissioner
15	Schlanger want to respond. If not,
16	then we'll go to we'll go to
17	questions comments from the Board
18	members.
19	DEPUTY COMMISSIONER SCHLANGER: I
20	don't think we have a specific
21	response now other than to say, Chair,
22	that the deescalation is something
23	which is very much emphasized in both
24	our training and in the policies as
25	well. And and with respect to

1 2 specific comments about how, if at 3 all, it should be included in this disciplinary matrix, we look forward 4 5 to any comments and obviously, we'll consider those. 6 7 CHAIR DAVIE: Thank you. Board 8 members? 9 MS. IRISH, ESO.: Hi. I have a 10 question around process and if thought 11 has been given yet as to how the 12 matrix will actually be implemented. 13 And how the ways in which there will 14 be checks to ensure that it is 15 implemented in a way that's consistent across different commands, between 16 17 what decisions the DAO makes versus command decisions or whatever with 18 19 regards to discipline. How -- thought 20 given in regards to that. 21 DEPUTY COMMISSIONER SCHLANGER: Т 22 think -- Chief Pontillo, are you still 23 on? 24 CHIEF PONTILLO: I am, yeah. 25 So a couple things. When the

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1 Police Commissioner decides a case and 2 3 makes a final decision, if there's a deviation from the recommendation, 4 5 that is articulated in a written memorandum that accompanies the case 6 7 in a CCRB matter back to CCRB. So you 8 would see it that way. 9 Also on our website, we are 10 currently publishing some data around 11 discipline. We are in the process of 12 developing a dashboard where people 13 will be able to see more information 14 around discipline and outcomes. So 15 that will be a way to actually view the outcomes individually and in 16 17 comparison to other cases. 18 I want to go back to the discussion around Schedule C Command 19 20 discipline. There's a lot of confusion about that. 21 22 For the purposes of the CCRB, you 23 would make your recommendation, which 24 could be command discipline A or B or 25 it could be charged in specs. The

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1 2 Schedule C command discipline is a 3 tool that we use internally to -- as 4 an alternative to charges and 5 specifications. So when we have a charges case, we'll only use it for 6 administrative policy violations. 7 8 It's a way to fast track those cases 9 where if the respondent and their 10 attorney agree, we will dismiss the 11 charges, issue the Schedule C command 12 discipline, return that to the borough 13 to adjudicate when the mandatory 14 minimum and penalty range, to ensure 15 consistency. And it's just a way to fast track a case that will otherwise 16 17 take a lot longer, because of the 18 process involved with charges and 19 specifications. 20 So we are happy to have a 21 conversation with the executive 22 director going forward about possibly incorporating or using that CCRB --23 24 the Schedule C command discipline to 25 include some CCRB cases. But no need

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2	to decide that today. But just I
3	think for the Board purposes, you
4	would still vote charges and
5	specifications if you felt something
6	was appropriate for charges and
7	penalty of over ten days.
8	CHAIR DAVIE: Understood. Thank
9	you. Other comments, questions from
10	the Board?
11	Frank, did I see you raise your
12	hand?
13	MR. DWYER: You did. I was just
14	going to speak to similar to Chief
15	Pontillo to point out the vast you
16	could argue all of them, but I think
17	we might quibble around two or three,
18	but the vast majority of C command
19	discipline are things that are you
20	failed to vouch a property, you act
21	you clean your gun and you
22	accidentally discharge it, they're not
23	things that fall within FADO. So I
24	just wanted and the Chief has
25	spoken more eloquently to it than I

1 2 just did. 3 CHAIR DAVIE: Thank you, Frank. Anybody else? Board members? 4 5 Comments? Questions? MR. SIEGAL, ESO.: Fred, John 6 7 Siegal. I have two questions. But 8 first, let me say that I think this is 9 very helpful. One of the unknowns for 10 me in the time I've been on the Board 11 is whether there's any synchronicity 12 between what we recommend and the way 13 that the department thinks about 14 proper penalties for types of violations. And, you know, I think 15 this is a difficult thing to write. 16 17 And it's been done quite thoroughly. 18 And it's particularly helpful because it deals with all the levels of 19 20 offenses, whereas the CCRB matrix that 21 we've been trying to work with didn't 22 deal with a lot of the types of -- of 23 misconduct that we reviewed. 24 So I think this is helpful and 25 hopefully, we'll move the CCRB and

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police department into greater coordination.

I have a question about the mitigating factor of example -- of -of an objective -- where an officer makes an objectively reasonable mistake of fact or law. I do not know what that means. And Darius Charney raised that it's somehow akin to qualified immunity, which I hadn't thought of. And I appreciated his comment as -- appreciate nearly everything he does. But to me, he qualified immunity as at least there's an absence of prior decisional law or -- or authority on an issue. But if there is prior authority, then there's a presumed immunity for it. Objectively reasonable mistake of fact or law seems to me to be the opposite, which is the member of service did not follow preexisting law and yet somehow, we or the

Commissioner or someone in the process

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2	is going to decide, well, it's okay.
3	It was objectively reasonable. I I
4	would not know how to make that
5	determination. It seems to me to be
6	boundless in its discretion. And I
7	think if if the Chief or
8	Mr. Schlanger could give us a
9	description of what they mean by that
10	or maybe some examples, I think that
11	would be helpful.
12	DEPUTY COMMISSIONER SCHLANGER: I
13	can try to explain. Getting a little
14	feedback. I don't know why that is.
15	Okay. Much better.
16	I I didn't understand Darius'
17	point exactly with respect to the
18	qualified immunity. And we'll try to
19	take that up with him and understand
20	it better than than I do. But I
21	think there are a couple of situations
22	and, you know, Matt will give some
23	more examples. But as I think
24	everyone on the call knows, the area
25	of stop and frisk is a very

1 2 complicated one. Especially in New 3 York. And there are decisions that 4 are sometimes made which may be the wrong decision in retrospect. A 5 technical violation of the law. One 6 7 that perhaps would be decided by a 8 Supreme Court 5-4 or a -- a -- an 9 appellate panel 3-2 or -- that we just 10 don't want to punish the officer in 11 the same way that -- that an 12 intentional mistake would be punished. 13 I do take your point relative to 14 the boundless discretion that could be exercised by the PC and the lack of a 15 specific standard. But I think there 16 17 will be a check on that, given the 18 transparency that we expect going 19 forward in -- in these types of cases. 20 So Matt. 21 CHIEF PONTILLO: Yeah, I'm happy 22 to weigh in. You've covered it very 23 well. We've seen -- and anybody who 24 is familiar with Judge Barry Kamins 25 knows that he publishes an annual

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2	treatise on Fourth Amendment law in
3	New York State and it's the size of a
4	phone book. And that speaks to the
5	complexity of Fourth Amendments
6	issues. And some of these are very,
7	very close calls.
8	I can remember a case,
9	co-defendants, it involved Fourth
10	Amendment issues. Goes up to the
11	court of appeals because there were
12	separate trials that went up
13	separately. And on the same day, the
14	court of appeals released an opinion
15	upholding the search and the recovery
16	of a weapon and suppressing it on the
17	other on Fourth Amendment grounds.
18	So I think that's what we are
19	talking about. We are not talking
20	about the repeated bad behavior. We
21	are not talking about the egregious
22	where it's clear you knew or should
23	have known. This is clearly a
24	violation of law. But it's the very
25	subtle kind of nuanced situations

1 2 where, as Commissioner Schlanger said, 3 you know, the Appellate Division came out 3-2 on this. 4 5 And, you know, it's those types of 6 tough close cases where everybody 7 agrees there was no bad intent. It 8 was an erroneous but good faith 9 This is the kind of thing mistake. 10 that everybody is best served through 11 training. And training may not always 12 be appropriate, but -- you know, in 13 the right circumstances, it certainly 14 would be. That particular language, 15 and I disagree that it's the qualified immunity or it's analogous to 16 17 qualified immunity. It's actually 18 closer to the language in current NYPD 19 policy on stop and question that was 20 approved by Judge Torres in the stop 21 and frisk case. Where it talks about, 22 you know, good faith but erroneous 23 mistakes on stops should be dealt with 24 through training. 25 So I think everybody agrees that

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1 there are these areas where it can be 2 3 very, very subtle. You know, where 4 reasonable people can look at the same 5 set of facts and some will say, "Yes, that passes Fourth Amendment muster," 6 or others will say, "No, I don't think 7 it met the threshold." So it's those 8 9 really close cases that we are talking 10 about, and that objectively reasonable 11 standard, that language, you know, in 12 working with Deputy Commissioner 13 Maldonado, Deputy Commissioner of 14 trials who oversees trial judges and 15 herself has many years experience as 16 trial judge in oath, has provided us 17 with that as a legal standard that is used in those administrative 18 19 tribunals. So that's where that 20 language comes from. 21 DEPUTY COMMISSIONER SCHLANGER: Le t me just add one additional item. 22 Ι 23 know there was a question during the 24 question period about training in this 25 respect, risk management bureau has

1 2 run and has put through nearly all of 3 the uniformed force through 4 investigative encounters training, 5 which was also court approved pursuant to the federal monitorship. And some 6 subsection of that training is that 7 8 which would be given under these 9 circumstances. 10 We are also in the process under 11 the hospices of the federal 12 monitorship, developing remedial and 13 refresher training in individual 14 modules which could be assigned to particular individual officers in this 15 kind of circumstances as well. 16 17 MR. SIEGAL, ESQ.: Those are 18 helpful responses. We certainly, you 19 know, have our share of close call 20 cases on the CCRB panel. It's not 21 unheard of that we have two to one determinations. And the types of 22 23 things you are talking about certainly 24 come up in the stop, question, frisk 25 area as well, as very often unlawful

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1 2 entries. But I would urge you to take 3 a second look at that standard. Ιt feels like a catchall. 4 5 And the other mitigating circumstances, I think, are the sorts 6 7 of things that we generally end up 8 looking at in these close call cases. 9 Is it an emergency setting, is there a 10 9-1-1 information that someone's at 11 work or there's imminent violence, 12 right? Is it a mental health case. 13 The other circumstances, is it 14 chaotic. I think a lot of those other 15 mitigating circumstances resolve these issues. And I'm just concerned that 16 17 this objectively reasonable mistake or 18 fact of law, it feels like a catchall 19 that we ought to be able to specify 20 what circumstances might tend to make 21 something a reasonable mistake versus 22 a misconduct. 23 DEPUTY COMMISSIONER SCHLANGER: We 24 appreciate the comment. Just to your 25 prior -- when we started this process,

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2	we spoke specifically of the goal of
3	having some continuity between the
4	framework, which you all had pioneered
5	and our eventual matrix as it ends up.
б	So we are on the same page there, I
7	think.
8	MR. SIEGAL, ESQ.: I have a second
9	question. And that is what is your
10	expectation about what the outcome
11	will be under this matrix? That is,
12	there's a presumptive discipline.
13	There are aggravating and mitigating
14	circumstances. But what's your
15	benchmark of success for this matrix?
16	What percentage of cases will come out
17	at or about the presumptive discipline
18	that would lead you to think this
19	really is successful, it's kind of in
20	the right place, versus how wide a
21	range of deviance from the presumptive
22	discipline would mean that it's really
23	not being a successful successful
24	guide post. If that's clear.
25	DEPUTY COMMISSIONER SCHLANGER: An

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2	d in answer, I think my answer is that
3	I myself haven't thought much about
4	that. I think the the ultimate
5	question will be whether or not in any
6	given circumstance, the right factors
7	are taken into consideration. If they
8	should be and are either added to or
9	subtracted from the presumptive
10	penalty. Hard to have, at least from
11	my perspective, a prejudgment of what
12	that would look like because it's
13	totally dependent on each individual
14	case, I think. Matt?
15	CHIEF PONTILLO: Yeah, I agree. I
16	don't have a number in mind. I think
17	clearly there's a line somewhere in
18	there. Right. If there are too many
19	deviations or the deviations are too
20	wide, then the guidelines lose
21	credibility. And then, you know, do
22	all this work to have something that
23	is not credible. So we want to make
24	sure we are striking the right balance
25	and achieving all the goals of

1 2 discipline. Punishment, deterrence, 3 remediation, education, notice, Right. We want to touch on 4 culture. 5 all those things and have meaningful 6 impact. 7 So I -- I think the answer is, we 8 kind of have to stay tuned. This is 9 going to be an evolution. We will 10 implement the guidelines. We will 11 constantly reevaluate. If there comes 12 a time when we need to make some 13 changes or some modifications, that 14 will also be made public with the 15 reasons why. So, you know, look, 16 thank you for your questions. I mean, 17 I thought they were brilliant. And 18 especially going back to the first 19 question about the objectively 20 reasonable standard. You know, the 21 great examples you gave I think are 22 very, very helpful and really help 23 illuminate that and maybe that's one 24 way we can approach it. We'll talk 25 more about that, about going from that

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1 2 general guideline but then including 3 those very, very concrete examples or situations that were applied. That 4 5 can be very helpful. MR. SIEGAL, ESQ.: Thank you. You 6 7 mentioned all this work. It's very 8 appreciated as is your participation 9 today. Thank you very much. 10 CHIEF PONTILLO: Thank you. CHAIR DAVIE: Are there other 11 12 questions? I see Erica raising her 13 hand. 14 MS. BOND, ESQ.: Thank you, Chair 15 Davie. And thank you both to Jeff and Chief Pontillo for coming here and 16 17 answering our questions. 18 I just waned to pick up on a thread and an issue that John raised. 19 20 I appreciate the challenges and 21 setting a metric in advance for the 22 success of this matrix. What I'm curious about is whether the 23 24 department is planning on producing 25 some data that would actually help us

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1 2 and the public understand without 3 necessarily defining in advance like how much deviation represents success 4 5 or not. But just producing some data around -- at some regular intervals 6 around the extent to which the 7 8 department is adhering to the matrix. 9 You know, how frequently that's not 10 happening and in which types of 11 achievements. That's one question. And then I have a second. But I'll 12 13 wait for the second. 14 CHIEF PONTILLO: The short answer is yes. We will be publishing data. 15 We haven't designed all of those 16 17 metrics yet. We don't know exactly 18 what it's going to look like, but 19 certainly there are more cases, 20 deviations, that will all be included. 21 MS. BOND, ESQ.: Okay. Thank you. 22 That's helpful. And then my second 23 question relates to the mitigating 24 factors. Which I agree with John, 25 seem to align with some of the factors

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1 2 that I think many of us take into 3 consideration when we are looking at But there's one that stands 4 cases. 5 out to me that I'm just a bit confused about. So it will be helpful to get 6 7 an explanation. I assume if I'm 8 confused, members of the public might 9 be as well. 10 So about halfway down, there's 11 this mitigating factor, the veracity 12 of the respondent and the respondent's 13 level of cooperation with the 14 investigation. I just want to 15 understand what's meant by that 16 because my presumption is, of course, 17 that an officer would participate in 18 an investigation and be truthful. And 19 so to me it seems strange that that 20 would be a mitigating factor. But 21 perhaps I'm misunderstanding 22 something. 23 CHIEF PONTILLO: No, you are 24 right. So absolutely, honesty and 25 integrity must be required. So this

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1 2 would contemplate a situation where --3 I don't even have a real example --4 where somebody goes above and beyond. 5 Is proactive in assisting the investigators, coming up with ideas, 6 7 participating in the investigation 8 beyond what that individual was asked 9 or told to do. 10 DEPUTY COMMISSIONER SCHLANGER: An 11 d potentially a situation where the 12 individual who is the subject is not 13 the primary actor in -- in a 14 disciplinary situation. 15 MS. BOND, ESQ.: Okay. I think 16 that's helpful, but I actually do 17 think that ultimately, there should be 18 more clarification. Because right now 19 it really reads as folks get credit 20 simply for showing up and 21 participating in the investigation. 22 And I don't think that's the message 23 you are trying to get across here. DEPUTY COMMISSIONER SCHLANGER: 24 Wh ich I think is similar to the comment 25

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1 2 relative to prior misconduct or lack 3 of prior misconduct being included as a potential mitigating factor. 4 So we 5 are going to look. MS. BOND, ESQ.: Thank you. 6 7 CHAIR DAVIE: Anyone else? 8 Nathan? 9 MR. JOSEPH: Hi, thank you. I'd 10 just like to go back for some 11 clarification on training, when 12 training is recommended in the matrix. 13 It seems as though you are 14 indicating that there might be 15 specific training programs associated with specific allegations of 16 17 misconduct. Am I understanding that 18 correctly? Because right now, it's 19 just general. It just says training. And we don't know what that means. 20 21 You alluded to certain training 22 programs. So is that something that 23 will be included in the matrix, these specific programs that will be used in 24 25 training?

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1 2 DEPUTY COMMISSIONER SCHLANGER: Ι' 3 m not sure that it will necessarily be included in the matrix. Although 4 5 that's an interesting suggestion. We certainly have specific training that 6 7 would apply to specific situations. 8 We have training obviously relative to 9 force, we have training relative to 10 stops, we have training relative to --11 to general courtesies. 12 So we always try to, when training 13 is the -- is the end result of a 14 disciplinary proceeding, we try to 15 tailor the training to the -- the specific misconduct as best we can. 16 17 Whether or not that should be specified in the matrix, I think is an 18 19 interesting question. 20 CHAIR DAVIE: Anyone else? Sorry. 21 Anybody? Joe? 22 MR. PUMA: Good evening, everyone. 23 I guess my question could be answered 24 by representatives from the department 25 and even Heather herself. Μv

1 2 understanding is, of the matrix, is 3 that it's -- nothing prior to the matrix -- matrix's implementation, as 4 5 far as decisions and prior disciplinary cases, will carry over as 6 7 precedent. And so I guess I'm 8 wondering, this is sort of like a 9 very, very basic question, but because 10 the document itself didn't include the entire universe of allegations that 11 12 could be pled in a disciplinary case, 13 especially in my -- my special concern 14 is our FADO jurisdiction. Is there any -- any risk, I quess, of something 15 like for example, Heather mentioned 16 17 that taser use, improper use of a taser is omitted in the document. 18 Т don't know if that was intentional or 19 20 just -- just a innocent omission or 21 anything like that. 22 But are there -- is there anything 23 that the CCRB should be concerned 24 about as far as allegations that we 25 plead currently that are not sort of

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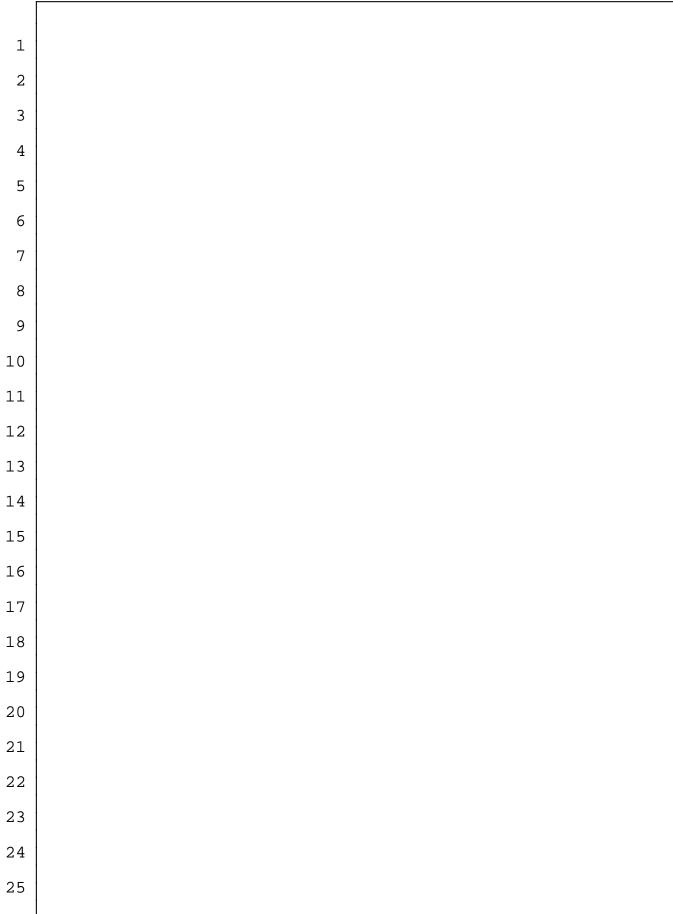
1 2 mentioned explicitly in the document? 3 DEPUTY COMMISSIONER SCHLANGER: So I think if there are those, and taser 4 5 obviously is one. And the answer to your question is, I believe that we 6 7 thought that it was adequately covered 8 in the force section. But I think the 9 point is very well taken. But if 10 there are others, please let us know. 11 We did try to cover all the situations 12 that -- that we are aware of. At 13 least I think that's what we tried; is 14 that right, Matt? CHIEF PONTILLO: Yeah, absolutely. 15 16 I mean, we looked back, you know, the 17 starting point was looking at five or 18 more years of case precedent, types of 19 cases and types of allegations. But 20 no, we are happy to sit down and go 21 through this. I agree with 22 Commissioner Schlanger, the current 23 breakdown, you know, covers so well, it doesn't mention tasers. 24 25 Specifically, the use of force,

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1	
2	misconduct categories will cover
3	tasers. But, you know, if the Board
4	members think and the executive
5	director should spell out with some
6	more specificity some other areas
7	because of particular concerns, we are
8	happy to sit down and work through
9	that with you.
10	CHAIR DAVIE: Very well.
11	MR. PUMA: Thank you.
12	CHAIR DAVIE: I think there can be
13	more conversations, as I know you'll
14	have. And then John can report back
15	to the Board sort of where you all got
16	to a meeting of a mind or can either
17	choose to endorse that, recommend
18	modification or or otherwise. But
19	that's probably executive director to
20	your offices is probably the best way
21	to handle that. John, you want to
22	comment on that?
23	MR. DARCHE: I think those are
24	those are the issues that I have to
25	work out with Chief Pontillo and

1	
2	Commissioner Schlanger about, but I
3	also think it's going to be tasers and
4	any other areas that aren't adequately
5	addressed, the summary of employment
6	history is going to be CPI is going
7	to be a rather key area that we need
8	to rely.
9	CHAIR DAVIE: Other Board members?
10	Other comments or questions? Anything
11	at all?
12	(No response.)
13	CHAIR DAVIE: All right. Let me
14	thank both Chief Pontillo and
15	Commissioner Schlanger for their time.
16	I thank Heather for all of her work on
17	this as well. I thank the rest of the
18	staff that have had input, that have
19	also been working alongside Heather on
20	this. You, the Board members for your
21	commitment and time on this as well.
22	And hopefully, at the end of this,
23	we'll have a framework at the CCRB
24	that aligns with the matrix at the
25	police department, and we can get some

1 2 more consistent -- more consistent 3 final decisions on discipline and have better alignment with the department 4 5 on those final decisions when it comes to this. 6 7 We still have clearly some ways 8 Some questions to yet answer, but to. 9 I think this is a good start, at least 10 for us, in terms of both hearing from 11 the public and sharing our own sort of 12 perspectives and positions and 13 analysis on the matrix as it currently 14 stands. If there are no other comments 15 from my fellow Board members, we'll 16 17 entertain a motion to adjourn. Is there such a motion? 18 19 MR. SIEGAL, ESQ.: Motion. 20 CHAIR DAVIE: Is there a second? 21 All those in favor say aye. 22 Is there any opposition? 23 (No response.) 24 CHAIR DAVIE: We stand adjourned. 25 (TIME NOTED: 6:26 p.m.)



1 2 CERTIFICATE 3 4 STATE OF NEW YORK) 5 :55 6 COUNTY OF SUFFOLK) 7 I, Elbia Merino, a Notary Public within 8 9 and for the State of New York, do hereby certify: 10 I reported the proceedings in the within-entitled matter, and that the within 11 12 transcript is a true record of such proceedings 13 to the best of my ability. I further certify that I am not related 14 15 to any of the parties to this action by blood or 16 marriage; and that I am in no way interested in 17 the outcome of this matter. IN WITNESS WHEREOF, I have hereunto set 18 19 my hand this 2nd day of October, 2020. 20 21 22 Sitte 23 24 25

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