	1
1	Public Board Meeting
2	of the Civilian Complaint Review Board
3	Wednesday, July 8, 2015
4	6:38 p.m.
5	Central Family Life Center
6	59 Wright Street
7	Staten Island, New York 10304
8	
9	RICHARD D. EMERY, ESQ., CHAIR
10	
11	MINA Q. MALIK, ESQ., EXECUTIVE DIRECTOR
12	
13	PUBLIC MEETING AGENDA:
14	=======================================
15	1. Call to Order
16	2. Adoption of the Minutes
17	3. Report from Chair
18	4. Public Comment
19	5. Report from Executive Director
20	6. Committee Reports
21	7. Old Business
22	8. New Business
23	STENO-KATH REPORTING SERVICES, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NEW YORK 10543
24 25	212.95.DEPOS (953.3767) * 914.381.2061 FACSIMILE: 914.722.0816 E-MAIL: Stenokath@verizon.net

		2
1	BOARD MEMBERS PRESENT WERE:	
2	Richard D. Emery, Esq., Chair	
3	Mina Q. Malik, Esq., Executive Director	
4	Bishop Mitchell G. Taylor, Commissioner	
5	Joseph A. Puma, Commissioner	
6	Youngik Yoon, Esq., Commissioner	
7	Lindsay Eason, Commissioner	
8	Deborah L. Zoland, Esq., Commissioner	
9	Deborah N. Archer, Esq., Commissioner	
10	Salvatore F. Carcaterra, Commissioner	
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

3 CHAIR RICHARD D. EMERY: Can we bring the July 1 2 Civilian Complaint Review Board Meeting to order? Mina is here too, good. I believe the minutes have 3 been -- oh, thank you Bishop, good to see you. 4 BISHOP MITCHELL G. TAYLOR: Likewise. 5 6 CHAIR EMERY: I guess that's certainly a quorum. 7 And what do we need? We have a sign-in sheet. 8 Thank you. Great. We have a bunch of fairly substantive things to 9 talk about tonight. 10 11 Are we okay with the video? Are we all set? 12 Thank you, Sorin. And so we're going to move this right along. 13 First of all, do we have a motion to adopt the 14 minutes which I believe have been distributed over 15 the last couple of days? 16 17 MS. DEBORAH N. ARCHER: So moved. CHAIR EMERY: So moved. Second? 18 19 MS. DEBORAH L. ZOLAND: Second. CHAIR EMERY: All in favor. 20 21 (Chorus of Ayes.) CHAIR EMERY: Any opposed? 22 23 (No response.) 24 CHAIR EMERY: Obviously any comments to the 25 minutes are welcome but I think we're good with

that.

Let me report on a few things that I think are important developments in our activities and then I think what we're going to do is have the executive director's report after my report and then have public comments so that people can hear -- actually, I think what we're going to do today is have committee reports and have everything and then have public comments at the end. I think it probably is important for people to be able to hear what we're doing and then have the public comments, if that's okay.

We are in the midst of adopting new rules, as everybody knows. We thought we had them completed last time. I think that there are a couple of minor changes and a memo was distributed late today with more editorial corrections than anything else.

Mina, do you have anything that we want to bring up that's substantive? It seems to me that there is only one matter to correct. Let me look at the memo that we got. It's the first item in your -- I think these are now ready finally to go to the Corporation Counsel's Office. They've been documented as in the proper form now for adoption.

Mina, are there any comments that you have, and

Debbie, since you worked on these very hard, are there any comments that either of you or both of you have about the rules as they are now finally edited for the Board so that we can move for their adoption -- once again, I should say?

MS. ZOLAND: I didn't have a chance to review this memo fully. I believe that some of these suggestions are not in the rules yet. The only thing that I think would bear further conversation is the proposal to amend the section that informs officers about -- that goes further into informing officers about the way their statements may or may not be used. I think there was some board discussion and we ended up with the rules, the way they were. So I wouldn't want to see that changed until we had exactly further discussion. I don't believe that they have been changed yet. I believe that's just a suggestion.

MS. MINA Q. MALIK: That's correct.

CHAIR EMERY: That's right. And let's talk about that for a second because it's really an initiative that I started and I was concerned about it when I read the rules. Essentially, we are required to read the same statement that IAB reads when it interviews any police officer during an

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

investigation. And our interview statement for police officers mirrors that exactly as it is in the currently rules and I have no problem with that; however, I did feel that we had an obligation to add a very short sentence that reflected the state of the law in an accurate statement to police officers because I thought it was unfair to inform police officers that anything they say in these investigative interviews cannot be held against them in the way that it's described in the statement that is currently in the rules and that IAB describes. IAB has, in my view, in their statement, they miss a very important fact that should be told to police officers in order for them to have fair notice of the actual potential use of what they say in the interview, which is, as you know, Debbie, and others, I think, that if the interview statement cannot be used against them in any criminal proceeding in the future, however, if they contradict what they say at the subsequent proceeding, the interview could be used to test their subsequent testimony and their credibility as impeachment. And I think it's unfair for them to make this blanket statement at IAB and we should not be engaging in that unfairness by making the blanket

statement that it can never be used against them in a future proceeding. We should say words to the effect that it can only be used if they make a subsequent inconsistent statement which somebody wishes to attest by virtue of this statement they're making today.

MS. ZOLAND: I have a few comments. First of all, this is not IAB's statement. This is a statement that's in the Patrol Guide and it's been bargained over and the Department is mandated to read it just as CCRB is. So it's not a creation of the Internal Affairs Bureau.

Second, it's very important to distinguish between a criminal proceeding and a civil proceeding. It is very unlikely that in a criminal case against the officer that the DA would have this document because the DA doesn't even want it because they don't even want to taint -- because they're not allowed to use these statements against the officer in their prosecution. So generally, the DA would not even have it and therefore would not have to give it over in discovery so there's not a likelihood that they would be cross-examined in a criminal case on this.

Third, I think the Board recognizing the

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

complications of adopting this sentence decided to review it further, and we could or could not use it at a later time but we would have to really discuss it and go -- there's no reason for it to be in the I think that's where the Board came down on rules. this, because it is a very, very complicated issue how it can be used, when it can be used, and I think that just putting it in there gives the impression to an officer that it will always be available in their criminal prosecution, which it likely will not be available. So I think that it was something that we had left not necessarily off the table but on the table for further discussion with the Department and perhaps even Labor Relations because it's a bigger issue than it looks like by one sentence.

CHAIR EMERY: Yeah. I mean, I understand all of those things but my concern is is that it's simply inaccurate or misleading the way it currently is read and I have a big problem reading an incomplete statement to an officer as a -- it's not a warning, it's a description of what they are supposed to be able to rely on when they make their statement and I don't think it's fair to tell them that they can rely on this in its current form. So I just have a problem with it in its current form. I know that we

can do something about it later but this is where the rules are and I think we should be compelled to properly inform them when we take their statements.

MS. ZOLAND: Yeah, I disagree that this properly informs them though.

CHAIR EMERY: Really? I mean, the fact that it's unlikely -- the fact is that they could be impeached with this material and it would be perfectly proper.

MS. ZOLAND: Well, certainly it doesn't even say any direct evidence in any subsequent proceeding against whom, really against them, against someone else maybe.

CHAIR EMERY: Even against them.

MS. ZOLAND: Right. But it doesn't say against them. They may know -- I think that you're worried about any -- they're only immune in criminal prosecutions against themselves. That's all the immunity is really for. It's not for any immunity against anyone else, it's only criminal prosecutions against themselves. If a GO15 was necessary by defense counsel in the case once the investigation was closed, I think they probably could get it and might be able to be more like a civil case where it could be used not against the officer in a criminal

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

proceeding against the officer. So I would not agree to include that sentence. I know it's not in the rules right now and I think the Law Department and as their counsel, the Office of Labor Relations will comment if we put it in as well. So this is not the final say. Obviously we can bring it to the Law Department and get a legal interpretation from them because they clearly have to -- but I would not want to see it as our proposal at this point the way it's written.

CHAIR EMERY: I think you're right. I think that puts it in a context where we can all agree because at this point, I would like to flag it for purposes of the public comment and discussions before final adoption because we can always change it before final adoption if we get a more uniform agreement from the various parties who are interested in this. I think that convinces me that we should leave it the way it is for now and then make sure that our commentary is reflective of what we're saying in this memo. And I think we can include that in our commentary, Vasudha Talla, wrote this memo along with Mina and others and Lindsey Flook. So we should just take note of that. And Vasudha is here tonight.

Lindsey here as well?

FEMALE SPEAKER: No.

CHAIR EMERY: Lindsey's on vacation. That's right.

So we should just take note of that in our commentary that accompanies the public distribution for comment in the future.

Okay. With that in mind, is there anything else that we want to raise? There was just -- everything else was, I thought, just trying to clarify and make consistent, more consistent and more readable the rules that we adopt and put into effect.

MR. JOSEPH PUMA: I have a comment on the section that wasn't discussed in the memo. It's a small change. It would be under the Mediation section, Section 154, Sub I. And that's the provision that speaks about a case that if it's not successfully resolved under mediation, any party may ask for the complaint to be investigated and the complaint shall be referred to agency staff for investigation. Now, that's an important rule but I guess I would want the -- it seems to imply that the agency may be obligated to do the investigation but there may be a case or situations where the case may be so old by the time that mediation has proven to

not be successful that we may -- the agency may not be able to investigate it within an SOL.

CHAIR EMERY: Well, I think the theory here is that if it would be referred for investigation to be handled like any other investigation and that the timing issues implicit in any investigation would be considered in how it was handled.

MR. PUMA: That's what I was trying to read into it as well. I wasn't sure if it needed more clarity.

CHAIR EMERY: I don't think it needs more clarity on that issue myself. But we can make a note of that so the commentary is similarly reflective of the fact that it would just go back for the normal investigative process.

Anything else?

(No response.)

CHAIR EMERY: All right. Can we get a motion that the version that's cleaned up will now go forward and go to the Law Department and through the normal process for public comment?

BISHOP TAYLOR: I make a motion.

CHAIR EMERY: Second?

MS. ZOLAND: I would like to reserve the right to actually look at this more closely.

13 CHAIR EMERY: Please. 1 2 MS. ZOLAND: Although it seems fine in concept, but I will look it over more closely. 3 CHAIR EMERY: Any comments that come up 4 subsequently, again, we have time to deal with them. 5 Great, thanks. 6 7 Second? MS. ZOLAND: Second. 8 CHAIR EMERY: All in favor? 9 (Whereupon, Board Members make a motion with a 10 show of hands.) 11 12 CHAIR EMERY: Any opposed? 13 (No response.) CHAIR EMERY: Great. Thanks. 14 15 Next, I was hoping that we could talk about the issue of chokeholds briefly. And I don't want to 16 belabor this because I don't think that -- this is 17 also a matter that's very much in progress. It's by 18 19 no means resolved and it's animated for me by a couple of new developments. 20 21 But first, before we go into the new developments, Marcos, perhaps you could just present 22 23 for the record the chokehold statistics for the CCRB 24 that you've developed over the last eight or 25 nine months.

Marcos Soler is going to show us on the

PowerPoint and just discuss them quickly. Is there
a PowerPoint on this or you just want to talk about
it?

MR. MARCOS SOLER: As a matter of background, yes, I'm going to give you some basic statistics on chokehold activity.

So the first thing is from January 1, 2015 through June 30, 2015, members of the public have filed 73 chokehold complaints.

CHAIR EMERY: Allegations?

MR. SOLER: No, chokehold complaints; cases. Allegations actually was 86 year-to-date.

The current annualized rate then is about 146 complaints, which has, of course, been the lowest rate since 2004 when the public filed 140 complaints. To give you a historical perspective, the CCRB received 240 chokehold complaints in 2009, 207 in 2010, 157 in 2011, 157 in 2012, 187 in 2013 and 232 complaints last year in 2014. In our chokehold report of 2014, we also suggested that one of the best ways to measure the prevalence of chokeholds was to compare chokehold complaints to overall use-of-force complaints. Chokehold complaints were at 3.8 percent of all force

complaints in 2001 increasing to 6 percent in 2009. For this year, the percentage is 7 percent, which is slightly lower than last year when it was 9.6 percent.

July 8, 2015

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Another important statistic that deserves further examination is the disposition data. 2014 report indicated, the Board substantiated 9 chokehold complaints from 2009 through June 2014; 3 in 2009, 2 in 2010, 1 in 2011, 1 in 2012, and 1 in Since the 2014 report was published, the Board has substantiated 12 complaints from October 2014 through June 2015. The Board substantiated 5 complaints in the second half of 2014, all incidents occurring in 2012 or 2013 and 7 cases in the first 6 months of 2015; 1 incident in 2013 and all 6 other incidents in 2014.

So the final item is all of these cases except for 1 are in the Prosecution Unit. One case was command discipline and was forwarded to the Department Advocate's Office. And the other 11 cases that are in the Administrative Prosecution Unit are being right now examined by the unit. are through the process at different stages whether charges have already been served, trials have been scheduled, et cetera. This concludes a little bit

the presentation in terms of statistics.

One final item, sorry, is one of the reasons for the increase in the number of substantiated complaints we think may respond to the fact that we see a lot of videos, a lot of videos related to chokeholds, more videos than perhaps at other times in the history of the CCRB. And as we see a lot of these videos, these provide for better evidence in order to make some of these assessments. There are other patterns but they will be discussed at another time.

CHAIR EMERY: Thank you, Marcos. So the issue other than that update, which is very important in the wake of the chokehold report, which was issued last year in October, the issue that comes up now is that last week in his testimony, Commissioner Bratton said that the new force rules would include a new chokehold rule which was going to, he said -- and we'll see it when it comes out -- mirror the language of the misdemeanor rule, the misdemeanor bill, which was in front of the City Council. The misdemeanor bill, being a criminal statute, precluded or criminalized chokeholds that in fact inhibit breathing, whereas the current Patrol Guide rule and the rule under which this board operates

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

currently and presumably was operating, although the chokehold report discusses that in some detail, says that a chokehold is constituted when there's any pressure to the neck which may inhibit breathing. These are two very different standards if we're to take Commissioner Bratton at his word that the new chokehold standard in the Patrol Guide is going to mirror the misdemeanor language. And as I see it, that is a move backwards from the more protective to the public rule of may inhibit breathing. The -actually, the sponsor of the bill in the City Council, Roy Lancman, who's a person who worked on this at length -- Molly Cohen is here. Roy wrote me a letter, which is in our folder, which you can see in which he says -- dated today -- in which he says that the legislation was based on criminalization and potential charges against officers as opposed to the disciplinary process, and therefore, had a much more narrow and much more specific standard of actually curtailing breathing whereas it's his view that that would not be an appropriate -- this is his view -- not be an appropriate standard for disciplinary processes. My personal view -- and I'm not speaking for the Board here and just I'm opening this up to comment, which we can have or we can move

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

on, it's just totally up to everybody here -- my personal view is that it is much more beneficial to have the may inhibit breathing standard, not only because it's more protective generally and discourages holds which involve the neck, but because it gives clear notice to the officer. The officer can't have notice as to whether a person's breathing or not. An officer can have notice that something they do may inhibit breathing. And so I believe that the disciplinary rule is better left alone. There certainly could be engrafted on it life-saving or life-threatening exceptions but that's a different issue. Just in terms of the actual standard, it's my view that the current standard is the appropriate standard and it was arrived at after many years of debate in the '80s and '90s and many experiences during that period and that the Police Department is going to be much better off and we're going to be a lot better off as a board in assessing these cases if the current standard is maintained.

But I open that up to comments to anyone else who wants to comment on it at this point. And in any event, we're going to be looking at this more closely when the force standards come out from the

Police Department in their final form.

Any comments?

MS. ZOLAND: I would have to say that I disagree with the analysis. I believe the stricter standard is better for the Department and for the Civilian Complaint Review Board. In all of our cases we evaluate whether the force was reasonable or necessary under the circumstances. So anytime we see force, we do that independent evaluation. A chokehold now is very ambiguous. I believe in some of the analyses done by the CCRB was determined that the prosecutions were successful when the prosecution could prove intent and actual impediment of the airways. It broadens the scope in that it's not just the windpipe. It's also the carotid artery, so it's the blood flow. I mean, there are many reasons to adopt that standard. I think it makes our job easier because then we do a regular excessive force analysis on every case that we get There's individualized and there's no pressure. assessments on the reasonableness of force. We do know when it is -- and also, given how quickly the situations unfold, we're not second-quessing whether the officer knew or should've known or didn't know. We take it by the totality of the circumstances.

25

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

When there is an impediment to the airways or the carotid artery, that immediately goes into a prohibited standard and I think it will make our job even easier, not less easy.

CHAIR EMERY: Anyone else?

MS. ARCHER: I won't go into a lot of detail. I just want to say that I agree with the concerns that Richard raised and I'm concerned about this shift which I think is a move backwards.

And I also want to raise the additional concern that there's some language in the new definition that would limit chokehold prohibition to arrests or the process of arrests or attempted arrests. And I think many of us know that there are many more interactions between police and civilians that could lead to the use of the chokehold that would not be defined as an arrest, and that's an additional concern about the shift in policy.

CHAIR EMERY: Any other thoughts?

BISHOP TAYLOR: I just would like to chime in. When I read the comments, I was concerned that we were going backwards and although I do agree that there should be some dialogue beyond where we are now with the Department and the powers that be. I just think that it's timely for us to at least,

as been

2.2

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

expressed, share our feelings in view of that statement since it was shared publicly and not with us first. I think that it's important that we cite some of the weaknesses of that advance, which is not an advance.

MR. SALVATORE CARCATERRA: I just want to add that a lot of these situations that we're talking about on the police side are not static. These are dynamic situations and there's force being used many times to arrest someone and there's a fight going on to make that arrest. So in that, even when there is video, you know, you'll see maybe a video of a minute, a minute and a half, sometimes longer, and that officer or officers are trying to place someone under arrest. That individual is resisting arrest. Sometimes the positions and the fight, and it is a fight, no change, and I just have an issue with the fact of -- and I know we spoke about this and Tom had brought it up where we could freeze videos and look at times, because certain times that officer, when they are fighting for their lives and they have finally the upper hand on the individual, are they supposed to now let go? Because that individual is unarmed until he has that officer's gun. And I just want to throw that perspective out because these

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

aren't as simple as it appears. It's not two stationary people trying to arrest someone. Many times there's a lot more going on that has to be taken into account.

BISHOP TAYLOR: I think that in all fairness, I mean, what is the 600-pound gorilla in the room now is the latest chokehold video that we'd seen that happened almost a year ago which was not a situation where an officer was in harm. It was his decision to bring a person under compliance by using the chokehold. So I think that -- although I understand what you're saying, I think that using that maneuver and changing the language to say, Well, he didn't stop breathing so it's okay -- you know what I mean? They're not doctors out there. They're law enforcement agents. And so I think that -- I understand what you're saying but I think that it's just a slippery slope but I think if we allow people to go there like that happened last year, it's not going to be good.

CHAIR EMERY: All right. Unless there's anything further, I think we're going to leave this open to wait to see what the Police Commissioner and the Police Department issues. I think that they are trying to issue -- I know that they're trying to

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

issue force rules which are going to be a model nationally as a model of deescalation restraint and appropriate force that allows police officers to operate but nonetheless protects the public. So I know that they're struggling hard and consciously and very idealistically with this idea. They obviously have a lot of Sal's concerns in mind. These are dynamic situations which are fast-moving and change by the second.

Obviously there are circumstances where a police officer's entitled to do almost anything to prevent death or serious injury and that could include a chokehold. I can imagine somebody with a child on the edge of a roof. If a police officer came up behind him and grabbed him around the neck, we'd all say that quy was a hero or that woman was a hero. So obviously there are circumstances that we can all figure out where anything goes and there are others where it doesn't and the key is somehow to put this in words and train accordingly. So I mean, we're all going to struggle with this. As it turns out, it's not only the Police Department's problem. ours. And so I think a lot of thought by this board and a lot of study and a lot of realistic analysis of these situations and what we're going to do in

I.

them is warranted. And that's why I brought it up tonight, because we certainly have that issue in front of us and we're going to have to work with it.

MR. PUMA: If I might, what is the process by

which new rules would be issued? Is there --

CHAIR EMERY: They're Patrol Guide Rules.

MR. PUMA: Are they subject to CAPA? I just don't know too much about this particular process.

CHAIR EMERY: I think there's a public-comment period, isn't there?

MS. ZOLAND: No, there isn't.

CHAIR EMERY: There isn't?

MS. ZOLAND: There is not.

CHAIR EMERY: Debbie would know this better than

MS. ZOLAND: For internal rules that don't affect the public, the Police Department, it's a matter of internal operations and Police Department can change its operational rules pretty much at will, of course subject to litigation and all kinds of oversight. There's a lot of oversight of the Police Department but CAPA's only necessary when the rule affects the public. So it's an interagency -- if, like, the Civilian Complaint Review Board wanted to decide how it was going to hire staff as opposed

to our own rules, which are how it affects the public, it's internal agency operations versus --

CHAIR EMERY: It's an interesting legal technicality because anything the Police Department does affects the public. But neither here nor there, that's the rule and that's the way they do it.

BISHOP TAYLOR: This would definitely affect the public.

CHAIR EMERY: But for some reason they have the ability to change the Patrol Guide.

MS. ZOLAND: Because it's an operational fact.

CHAIR EMERY: Nobody's challenging that.

Any other thoughts at this point?

(No response.)

CHAIR EMERY: Okay. Marcos, I wanted to just do a quick, for the record mainly, review and analysis of our reconsideration process which has been somewhat controversial in some circles. I don't know about other board members but I'm extremely enthused and it confirms I think our best activities here as a Board to have aligned ourselves in ways that our disciplinary process is now actually getting enormous amounts of traction that we never had in the past because, as I've said many times, in

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

the past, I think we've been the stepchild of the disciplinary process and in this age and in this time we are not only not the stepchild, we are the center of an effective, I believe effective, and meaningful disciplinary process and it's largely because of the implementation by the Board of the reconsideration process, which, by the way, is also reflected in the new rules. But we have a six-month window at this point of this process and Marcos has been kind enough to put together some slides so that we can view where we are. It's also in our materials. But for the public and for the record, I think it's important to report on this six-month -on this development of reconsideration in the past six months. Marcos.

MR. SOLER: So we will make it also available and posted online as soon as possible. We don't have copies for the public but we will make it.

CHAIR EMERY: You can talk us through it briefly, if you could.

MR. SOLER: The first part that I want to highlight is during the reconsideration analysis, we had looked at the evolution of cases in total. So first we look at the number of full investigations over time. Full investigations have increased over

time from 2013, 29 percent, to 37 percent in 2014.

And this year we're at 40 percent and --

CHAIR EMERY: You're saying these are the number of closed full investigations --

MR. SOLER: Full investigations.

CHAIR EMERY: -- as a percentage of all complaints?

MR. SOLER: As a percentage of all cases that we receive. So what we're doing is specifically compare our substantiation rate over time. In 2013, our substantiation rate was 14 percent, 300 substantiated cases. In 2014, we did 325 cases for a substantiation rate of 17 percent. And year-to-date, we have substantiated 237 cases for a substantiation rate of 21 percent.

So where we also looked was the type of penalties that the Board was recommended. Charges were overwhelmingly the vast majority of cases of recommendations in 2013, 64 percent of cases included charges. Charges decreased in 2014 to 51 percent, where the Board started to do more command discipline and instructions. And right now the Board is combining a little bit of the three categories. We have 44 percent of cases that are command discipline, 27 percent of cases are charges

and 28 percent are instructions.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

We also look at the number, at the percentage of cases that have been reconsidered. In 2014, when we implemented the process, we reconsidered 37 cases out of a total of 325 cases. And so that is reconsidered 11 percent of all substantiated complaints. Right now in 2015, we have reconsidered only 6 percent or the Department has requested that we reconsider only 6 percent of cases that we have substantiated. When we analyze what we are doing in terms of the reconsiderations, the Department requested that we change the substantiation or the penalty in 37 cases in 2014 and 14 cases in year-to-date 2015. You can see that in 2014 there was almost a balance between reconsideration of substantiation and reconsiderations of penalties. Right now the Department has requested primarily reconsideration of penalties; 13 cases was a request for reconsideration of penalty, only 1 a request for reconsideration of the substantiation.

Also, we have looked whether the CCRB agreed to change the substantiation of penalty recommendation. We saw that in 2014 the CCRB disagreed -- sorry, the CCRB agreed to change the substantiation or the penalty in 21 cases but did not change the

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

recommendation in 16 cases year-to-date because mostly recommendations requests are about discipline. On the level of penalty recommended, the Board is agreeing to change the penalty in many of the instances. We have here a much more detailed account of what we have agreed or what we have not agreed to change.

And most importantly, what we have done is three statistics to show the effect, the value, of the reconsideration program. So if you look at the chart, you will see that in overall agreement has increased drastically in the 4 years in the last -sorry, in the last 3 years. The overall agreement between the CCRB and the Police Department was 57 percent in 2013, it was 71 percent in 2014, and is now 92 percent in year-to-date 2015. important number here is certainly to mention the fact that that increase in agreement is across all categories; cases for charges, command discipline, and instruction. We have done a further analysis, not just the overall agreement but the agreement with a penalty recommendation. And here we also see drastic improvements in all categories, both for charges, command discipline, and instructions. for instance, in instructions, the agreement in 2013

was 44 percent, it was 72 percent in 2014, and it is 80 percent right now in 2015. The same drastic improvement can be with command discipline where it went from 7 percent in 2013 to 29 percent in 2014 and 72 percent in year-to-date.

Finally, we have also measured the agreement in the cases that go to the APU Unit and the cases with charges. And we see there the level of agreement has increased from 0 percent in 2013 where there were 12 cases and in all the cases there was disagreements between the Department and the CCRB; 43 percent in 2014 and right now we see an 86 percent in terms of the dispositions in year-to-date 2015. All of these trends indicate that certainly the implementation of the reconsideration process is aligned with also an increase in the agreement rates between the CCRB and the NYPD.

CHAIR EMERY: Marcos, thank you very much.

This, I would just say to my fellow Board Members and everybody here and everybody watching, that this is, in my view, one of the most heartening developments that I've ever heard about at the CCRB over the many years that I've watched the CCRB and certainly one of the most heartening developments.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I guess the most heartening development is the way the investigators have brought down time, and we're going to hear about that from Mina in a minute. this is one of the best things that's happened at CCRB in my view maybe ever. And to me, it's extraordinarily exciting and I think what we're going to see when we look at these statistics further, and Marcos is looking into this, is that not only are we on the same page with the Police Department and the whole disciplinary process in a year, but we are not in any way diluting the penalty structure or -- the substantiation rate is actually going up, as you can see, but the penalty structure is every bit as similar to what it was in the past during this period. The reconsideration process is in no way diluting or changing the actual penalty structure that the Board panels. And I know each of you, you sit on a panel, you make your decision on each case, so it's not like there's any directive or any pressure or anything else to make any particular decision. Everybody here sits on cases and tries to figure out what's appropriate for that particular case so I would expect that the penalties would be the same. But there have been some people who think that because of reconsiderations, penalties have

been diluted or diminished. It's just not so and we're going to see those statistics as well even after all the reconsiderations are taken into account.

So I just think this is a very important moment and that we can pat ourselves on the back a little bit about this.

Anyway, any comments, any thoughts, about the reconsideration process? Anybody want to say anything more for the record or for anybody to raise questions later on that is at the Board?

(No response.)

CHAIR EMERY: Okay. The executive director's report.

MS. MALIK: Good evening, ladies and gentlemen.

My name is Mina Malik and I am the Executive

Director of the Civilian Complaint Review Board. I would like to thank both the Central Family Life

Center and Council Member Debi Rose and her staff for assisting us in being here tonight.

I first want to provide to you with a highlight from our monthly statistical report and then we'll discuss other agency matters going forward. And for a full review of our agency's monthly statistics, I ask you to please visit our website.

Our year-to-date civilian complaints against the police have decreased by 22 percent. From January through June of 2015, the CCRB received 2,092 complaints as compared to 2,698 for the same time period in 2014. Last month, complaints decreased by 21 percent as compared to June 2014.

By category of allegations, force complaints have decreased by 27 percent, offensive language complaints by 33 percent, and abuse of authority complaints by 23 percent -- I'm sorry, offensive language complaints by 33 percent. During the first half of 2014, the CCRB received an average of 450 complaints. That number decreased to 346 complaints per month in the second half of 2014. In the first six months of this year, there were two distinct patterns. First, from January through March of 2015 the agency received fewer than 300 complaints per month with an average of 291 complaints per month. From April through June of 2015, the agency received over 400 complaints per month with an average of 406 monthly complaints.

In the first six months of 2015, our docket and case processing times have improved drastically. In December of last year, we implemented a strategy which was designed to further reduce both the number

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

of old cases in our open docket and the average time to complete an investigation. And we are achieving the targets that we have set forth. The number of cases in the open docket of the Investigations

Division continues to be lower than at any point in the last decade. A year ago, in June 2014, the open docket of the Investigations Division was

1,838 cases. The open docket in June of 2015 was

666 cases. And this makes a 64-percent reduction.

In June, we focused primarily on cases that were 9 months or older to minimize the number of cases approaching the statute of limitations. And at the end of June, there were only 2 cases that were older than 18 months, 1 of which was on hold pursuant to a request by the Brooklyn District Attorney's Office and the other which is still on hold pursuant to a request by the Bronx District Attorney's Office. In addition, there were 6 cases that were 15 to 18 months old and 20 cases that were 9 to 14 months The executive staff and I have made these old. cases a high priority. Only 4 percent of all current cases being investigated are 9 months or older as compared to 15 percent in May. And in June of 2015, 90 percent of the cases in the open docket of the Investigations Division are 4 months or

younger which was 27 percentage points higher than in June of 2014. These are certainly the best docket numbers since the creation of this office as an independent agency from the New York City Police Department. By the end of June, there were 426 cases pending board or executive staff review or 35 percent of the open docket. 131 cases were in the Mediation Program and there were ten cases on DA hold in total. Our statistics show that we continue to reach some of the new benchmarks and the goals that we set for ourselves in terms of timeliness.

We have reviewed the productivity of the Investigations Division from January to June and continue to find that investigators under the new smaller team structure were able to close cases in substantially less time than it took investigators to close cases under the former larger team structure. Investigators under the new squad structure submitted cases for review in an average of 135 days while they did so under the old structure in 273 days. Those numbers include cases filed prior to and in the year 2015. But most notably, in 2015 we have closed 397 cases filed after the implementation of the new structure in an average of 80 days. This is a 71-percent reduction

compared to the average it took to conduct an investigation a year ago.

There are also other statistics showing that the new squad structure is far more effective than the former larger team structure. The number of days it takes to interview a complainant has decreased drastically from 31 days in the first half of 2014 to 18 days in 2015. The number of days it takes to interview an officer has decreased from over 200 days in 2014 to 51 days year to date in 2015.

There are several statistics also that highlight the disposition of our cases. The first being is that the case resolution rate is currently

47 percent year to date. The second year-to-date, the Board has substantiated 21 percent of all full investigations which is higher than the percentage from the same period last year when the Board substantiated only 15 percent of the cases it fully investigated.

Third, the Board substantiated 6 percent of all fully investigated force allegations, 17 percent of all fully investigated abuse of authority allegations, 9 percent of all fully investigated discourtesy allegations, and 3 percent of all offensive language allegations that were fully

investigated. Notably, the Board substantiated 32 percent of all frisk allegations that were fully investigated.

Fourth, year-to-date, the percentage of cases referred to the Administration of Prosecution Unit is 27 percent of all substantiated cases, down from 61 percent during the same period in 2014. And year-to-date 2015, the CCRB has resolved 171 cases through the Mediation Program which is up from 164 cases in the same period of 2014. The CCRB's Administrative Prosecution Unit conducted 14 trials in June, which is the second largest number of trials conducted by that unit in a single month since the unit's inception.

And finally, from January through June 2015, the discipline rate was 91 percent for cases in which police misconduct was substantiated by this Board and sent to the Police Department Advocate's Office with penalty recommendations. From January through June 2015, the discipline rate for cases handled by the Administrative Prosecution Unit was 58 percent.

And I just want to point out that the timeliness of these new investigations and the benchmarks that we have set for ourselves that were being met is a result of the dedication of the staff at the CCRB

	38
1	and I want to publicly recognize all of them in the
2	Investigations Division, in the Administrative
3	Prosecution Unit and all units in the CCRB because
4	without them we wouldn't have been able to bring
5	these investigation times down to what they are
6	today.
7	CHAIR EMERY: Thanks, Mina. Any comments?
8	(No response.)
9	CHAIR EMERY: I find it unbelievably impressive.
10	BISHOP TAYLOR: I almost wanted to clap.
11	CHAIR EMERY: Yeah, that's what it feels like.
12	And you have the most perspective sitting at this
13	table, I think, right?
14	BISHOP TAYLOR: Exactly.
15	CHAIR EMERY: And Youngik, you.
16	BISHOP TAYLOR: It has drastically improved in
17	terms it's like night and day. So
18	congratulations, Mina and team, for great work,
19	great work. This is great work.
20	CHAIR EMERY: I mean, I must say that a year ago
21	this was unimaginable and I'm just amazed and
22	totally impressed.
23	Any other comments before we move on?
24	MS. MALIK: I would just like to also say that
25	all of the benchmarks and all of the goals that

we've met thus far, and we're not where we are or where we want to be just yet, but all of it couldn't have happened without the support of this wonderful board and I want to thank you all on behalf of the staff at the CCRB for all of your support.

CHAIR EMERY: Lindsay, you got something to say?

MR. EASON: I believe that we can win. I

believe that we can win.

Bishop, I think you should lead us in the applause for the accomplishments that Mina read out, you and Youngik.

(Applause.)

CHAIR EMERY: Absolutely. And would you do me a favor, Mina, send your written executive director's report to the entire Board.

MS. MALIK: Absolutely.

CHAIR EMERY: I think that's a document to remember and I think it's important that we all at least have a copy of it because we hope, we believe, that things will get better but it may be that we're at the high point, and I hope not but it's pretty impressive where we are.

Committee reports. Anybody want to say anything about committees at this point? Bishop?

BISHOP TAYLOR: If I can just do Outreach very

1	quickly, as you know, we have a slew of new staff
2	that's coming in. We've been doing more with less,
3	using volunteers from different parts of the agency
4	to do presentations in Outreach and so on and so
5	forth. Carlmais and her team has been fabulous.
6	And right now we're trying to position the Outreach
7	team so that we reset for a minute and put together
8	a sustainable design that will adequately use the
9	new human capital that we'll get to advance
10	Outreach. So I think rather than running the one
11	and a half people that we have on the team crazy,
12	you know, our recommendation in our last meeting was
13	let's just kind of reset and do some design work and
14	do some thoughts, put some thoughts together around
15	how we can use these new people that came on the
16	team and what will be the most effective way, and so
17	on and so forth. So I just didn't want the Outreach
18	team to feel bad because this month we had 8
19	presentations which has fallen a little bit but it's
20	because we don't have Jessica, we don't have a
21	person making the appointments for the
22	presentations, and we have one person going out
23	making the appointments and so on and so forth. So
24	it's just now we're not stopping Outreach but we are
25	going to reset and create a design platform that

we'll be able to launch from when we get new staffing. And I know that the staff is working very hard to interview. You read like 200 resumes or 500 somebody told me. I don't know if you read all 500 but somebody did. Thank you.

CHAIR EMERY: Thanks, Bishop. Anyone else?
(No response.)

CHAIR EMERY: Okay. I think we have one speaker today. Mr. O'Grady, you want to come up?

Anybody else who wants to speak may raise their hand but we have one speaker who signed up.

Thank you, Mr. O'Grady.

MR. O'GRADY: There are typos. Mr. Chairman, you indicated Denise Alvarez has resigned during her tenure of communications from her office strongly recommending listing racial elements of incidents or occurrence. The Police Department referred to the incident as an occurrence. Rudolph Giuliani also made Gene Lopez, a judge, introducing the double-G spelling. You have started cursing, foaming at the mouth, also known as slurring. Page 46, line 14, I guess it would be Spanish. It should be an "a" at the end. Page 47, line 10, it should be an "a" at the end, not a "0" -- not an "o," rather. Page 47, line 20, it should be an "a" at the end, not an "o".

	42
1	In Italian, it becomes an "i" instead of an "a".
2	Page 48, line 22, it should be an "a" at the end,
3	not an "o". Page 48, line 17, it should be an "a"
4	at the end, not an "o".
5	Who replaced Denise Alvarez?
6	CHAIR EMERY: The eminent and incredibly
7	accomplished Nina Mickens, who's sitting over
8	there.
9	MS. NINA MICKENS: Thank you.
10	CHAIR EMERY: And who's doing a magnificent job.
11	(Applause.)
12	CHAIR EMERY: She's doing a fabulous job.
13	That's all I have unless anybody else has any
14	other sorry. Do you want to say something? Come
15	on up to the microphone and identify yourself,
16	please.
17	MS. MARJORIE O'CALLAGHAN: My name is Marjorie
18	O'Callaghan, Community Board 1 on Staten Island.
19	CHAIR EMERY: Thank you for coming up.
20	MS. O'CALLAGHAN: Oh, I was very interested when
21	I saw the leaflet. Sorry. I just got back from
22	Nebraska.
23	One of the things that you were talking about
24	about the chokehold situation, where are all the

stun guns that they used and killed people with?

Those are out now. The same thing with the chokehold is obesity, diabetic and diabetes 2. The worst condition that people have when they're in that situation is heart conditions. The stun guns hit people, they had a heart attack. The chokehold, they have a heart attack. The Police Department has no idea who is in what situation. The situation we had on Staten Island recently, the gentleman who was chokehold, the policemen — he had 30 counts against him — the policemen were trying to get him into the office and he refused to attend. So I can understand that situation. How many people chokehold have been killed? Do we know the numbers?

CHAIR EMERY: You're asking that question. I don't know the numbers off the top of my head.

It's --

MS. O'CALLAGHAN: Okay. So I'm not sure -CHAIR EMERY: There were -- over the years there
were big controversies about that in the 1980s and
1990s when a number of people died nationally and
it's certainly been an issue for more than 30 or
40 years.

MS. O'CALLAGHAN: Well, I'd like to know what the death situation is. We still have not heard anything about the medical records of Eric Garner on

44 Staten Island, so nobody really understands what 1 2 happened in that situation. Now, I'm not racist. Well, I don't like Italians but I'm not racist. So 3 I talked to many of the police officers and they're 4 on the streets day after day after day. They have 5 to protect themselves. They have to be safe. 6 7 The situation with Eric Garner is very tragic, very sad. It's too bad that it happened. But I 8 don't know if we can totally prevent the chokehold 9 because we still are using Tasers. But let's get 10 11 the information out there and have the Police 12 Department know what they should do when they should 13 do it because we do have to protect the people on Staten Island. Thank you very much. 14 15 CHAIR EMERY: Thank you very much. Anything 16 else from anybody? 17 (No response.) 18 CHAIR EMERY: So could we have a motion to go 19 into Executive Session? BISHOP TAYLOR: I make a motion. 20 21 MR. CARCATERRA: Second. CHAIR EMERY: All in favor. 22 23 (Whereupon, Board Members make a motion with a show of hands.) 24 25 Thank you. So this public portion CHAIR EMERY:

		45
1	of the meeting for July of the Civilian Complaint	
2	Review Board is adjourned. And we'll see you all	in
3	August.	
4	(Time noted: 7:39 p.m.)	
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

	46
1	
2	CERTIFICATION
3	STATE OF NEW YORK )
4	) ss.:
5	COUNTY OF RICHMOND )
6	I, DANIELLE CAVANAGH, a Notary Public
7	within and for the State of New York, do hereby
8	certify:
9	I reported the proceedings in the
10	within-entitled matter, and that the within
11	transcript is a true record of such proceedings.
12	I further certify that I am not related
13	to any of the parties to this action by blood or
14	marriage and that I am in no way interested in the
15	outcome of this matter.
16	IN WITNESS WHEREOF, I have hereunto set
17	my hand this 12th day of July 2015.
18	
19	
20	
21	DANIELLE CAVANAGH
22	
23	
24	
25	

A
A
ability (1) 25:11
<b>able (7)</b> 4:10 8:22 9:24 12:2 35:15 38:4 41:1
<b>Absolutely (2)</b> 39:13,16 <b>abuse (2)</b> 33:9 36:22
accompanies (1) 11:6
accomplished (1) 42:7
accomplishments (1) 39:10
account (3) 22:4 29:6 32:4
accurate (1) 6:6
achieving (1) 34:2
action (1) 46:13
activities (2) 4:3 25:21
activity (1) 14:7
actual (4) 6:15 18:14 19:13 31:16
add (2) 6:4 21:6
addition (1) 34:18
additional (2) 20:10,17
adequately (1) 40:8
adjourned (1) 45:2
Administration (1) 37:5
<b>Administrative (4)</b> 15:21 37:11,21
38:2
adopt (3) 3:14 11:12 19:17
adopting (2) 4:13 8:1
adoption (5) 1:16 4:24 5:5 10:15
10:16
advance (3) 21:4,5 40:9
Advocate's (2) 15:20 37:18
Affairs (1) 7:12
affect (2) 24:17 25:8
age (1) 26:2
agency (9) 11:20,23 12:1 25:2
32:23 33:17,19 35:4 40:3
agency's (1) 32:24
AGENDA (1) 1:13 agents (1) 22:16
ago (4) 22:8 34:6 36:2 38:20
agree (4) 10:2,12 20:7,22
agreed (5) 28:21,24 29:4,6,7
agreement (10) 10:17 29:11,13,18
29:21,21,25 30:6,8,17
airways (2) 19:14 20:1
aligned (2) 25:22 30:16
allegations (8) 14:11,13 33:7
36:21,23,24,25 37:2
allow (1) 22:18
allowed (1) 7:19
allows (1) 23:3
Alvarez (2) 41:14 42:5
amazed (1) 38:21
<b>ambiguous (1)</b> 19:10
amend (1) 5:10
amounts (1) 25:24
analyses (1) 19:11
analysis (6) 19:4,19 23:24 25:17

26:22 29:20 **analyze (1)** 28:10 **animated (1)** 13:19 annualized (1) 14:14 anybody (6) 32:9,10 39:23 41:10 42:13 44:16 anytime (1) 19:8 **Anyway (1)** 32:8 AP (1) 30:7 appears (1) 22:1 applause (3) 39:10,12 42:11 **appointments (2)** 40:21,23 approaching (1) 34:12 appropriate (5) 17:21,22 18:15 23:3 31:22 April (1) 33:19 Archer (3) 2:9 3:17 20:6 arrest (6) 20:17 21:10,11,15,15 22:2 arrests (3) 20:12,13,13 arrived (1) 18:16 artery (2) 19:16 20:2 asking (1) 43:14 assessing (1) 18:20 assessments (2) 16:9 19:21 assisting (1) 32:20 attack (2) 43:5,6 **attempted (1)** 20:13 attend (1) 43:11 attest (1) 7:5 Attorney's (2) 34:15,17 August (1) 45:3 authority (2) 33:9 36:22 available (3) 8:9,11 26:16 **AVENUE (1)** 1:23 average (7) 33:12,18,20 34:1 35:19 35:25 36:1 Ayes (1) 3:21

В back (3) 12:14 32:6 42:21 **background (1)** 14:5 backwards (3) 17:9 20:9,22 bad (2) 40:18 44:8 **balance (1)** 28:15 **bargained (1)** 7:10 based (1) 17:16 basic (1) 14:6 bear (1) 5:9 behalf (1) 39:4 belabor (1) 13:17 believe (12) 3:3,15 5:7,17,17 18:10 19:4,10 26:4 39:7,8,19 benchmarks (3) 35:10 37:23 38:25 **beneficial (1)** 18:2 best (4) 14:22 25:21 31:4 35:2 **better (7)** 16:8 18:10,19,19 19:5

24:14 39:20 beyond (1) 20:23 big (2) 8:19 43:19 **bigger (1)** 8:14 **bill (3)** 16:21,22 17:11 **Bishop (15)** 2:4 3:4,5 12:22 20:20 22:5 25:8 38:10,14,16 39:9,24,25 41:6 44:20 bit (5) 15:25 27:23 31:14 32:7 40:19 blanket (2) 6:24,25 blood (2) 19:16 46:13 board (40) 1:1,2 2:1 3:2 5:4,13 7:25 8:5 13:10 15:7,11,12 16:25 17:24 18:20 19:6 23:23 24:24 25:20,22 26:6 27:17,21,23 29:4 30:20 31:17 32:11,17 35:6 36:15 36:17,20 37:1,17 39:4,15 42:18 44:23 45:2 Bratton (2) 16:17 17:6 breathing (8) 16:24 17:4,10,20 18:3,8,9 22:14 **briefly (2)** 13:16 26:20 **bring (5)** 3:1 4:18 10:6 22:10 38:4 broadens (1) 19:14 Bronx (1) 34:17 **Brooklyn (1)** 34:15 **brought (3)** 21:19 24:1 31:2 bunch (1) 3:9 Bureau (1) 7:12 Business (2) 1:21,22

C (2) 46:2,2 Call (1) 1:15 **CAPA (1)** 24:7 **CAPA's (1)** 24:22 capital (1) 40:9 Carcaterra (3) 2:10 21:6 44:21 **Carlmais (1)** 40:5 carotid (2) 19:15 20:2 case (13) 7:16,24 9:22,24 11:17,24 11:24 15:18 19:19 31:19,23 33:23 36:13 cases (58) 14:12 15:15,17,21 18:20 19:6 26:23 27:8,12,12,14 27:18,19,24,25 28:3,4,5,9,13,13 28:18,25 29:1,19 30:7,7,10,10 31:21 34:1,4,8,9,10,11,13,18,19 34:21,22,24 35:6,7,8,15,17,19,21 35:23 36:12,18 37:4,6,8,10,16,20 categories (3) 27:24 29:19,23 category (1) 33:7 **CAVANAGH (2)** 46:6,21 **CCRB (20)** 7:11 13:23 14:18 16:7 19:11 28:21,23,24 29:14 30:11 30:17,23,24 31:5 33:3,12 37:8,25

38:3 39:5 **CCRB's (1)** 37:10 center (3) 1:5 26:4 32:19 Central (2) 1:5 32:18 certain (1) 21:20 certainly (9) 3:6 9:10 18:11 24:2 29:17 30:15,25 35:2 43:21 **certify (2)** 46:8,12 cetera (1) 15:25 **Chair (62)** 1:9,17 2:2 3:1,6,18,20 3:22,24 5:20 8:16 9:6,14 10:11 11:3 12:3,11,18,23 13:1,4,9,12 13:14 14:11 16:12 20:5,19 22:21 24:6,9,12,14 25:3,10,13,16 26:19 27:3,6 30:19 32:13 38:7,9,11,15 38:20 39:6,13,17 41:6,8 42:6,10 42:12,19 43:14,18 44:15,18,22 44:25 **Chairman (1)** 41:13 **challenging (1)** 25:13 chance (1) 5:6 change (12) 10:15 11:15 21:17 23:9 24:19 25:11 28:12,22,24,25 29:4,7 changed (2) 5:15,17 changes (1) 4:16 changing (2) 22:13 31:16 **charges (9)** 15:24 17:17 27:17,20 27:20.25 29:19.24 30:8 chart (1) 29:11 child (1) 23:13 chime (1) 20:20 chokehold (26) 13:23 14:7,10,12 14:18,21,23,24 15:8 16:14,18 17:2,3,7 19:10 20:12,16 22:7,11 23:13 42:24 43:2,5,9,13 44:9 chokeholds (4) 13:16 14:23 16:6 16:23 **Chorus (1)** 3:21 circles (1) 25:19 circumstances (4) 19:8,25 23:10 23:17 cite (1) 21:3 City (3) 16:21 17:11 35:4 civil (2) 7:14 9:24 civilian (7) 1:2 3:2 19:5 24:24 32:17 33:1 45:1 civilians (1) 20:15 clap (1) 38:10 clarify (1) 11:10 clarity (2) 12:10,12 cleaned (1) 12:19 clear (1) 18:6 clearly (1) 10:8 close (2) 35:15,17 closed (3) 9:23 27:4 35:23 closely (3) 12:25 13:3 18:25

Cohen (1) 17:13 combining (1) 27:23 come (4) 13:4 18:25 41:9 42:14 comes (2) 16:15,19 coming (2) 40:2 42:19 command (6) 15:19 27:22,25 29:19,24 30:3 comment (8) 1:18 10:5,14 11:7,13 12:21 17:25 18:23 commentary (4) 10:20,22 11:6 12:13 comments (14) 3:24 4:6,9,11,25 5:2 7:7 13:4 18:22 19:2 20:21 32:8 38:7,23 Commissioner (10) 2:4,5,6,7,8,9 2:10 16:16 17:6 22:23 committee (3) 1:20 4:8 39:23 committees (1) 39:24 communications (1) 41:15 **Community (1)** 42:18 compare (2) 14:23 27:10 compared (4) 33:4,6 34:23 36:1 compelled (1) 9:2 complainant (1) 36:6 complaint (8) 1:2 3:2 11:19,20 19:6 24:24 32:17 45:1 complaints (29) 14:10,12,15,17,18 14:20,23,24,25 15:1,8,11,13 16:4 27:7 28:7 33:1.4.5.7.9.10.11.13 33:13.17.18.20.21 complete (1) 34:2 completed (1) 4:14 compliance (1) 22:10 complicated (1) 8:6 complications (1) 8:1 concept (1) 13:2 concern (3) 8:17 20:10,18 concerned (3) 5:22 20:8.21 concerns (2) 20:7 23:7 concludes (1) 15:25 condition (1) 43:3 **conditions (1)** 43:4 conduct (1) 36:1 conducted (2) 37:11,13 confirms (1) 25:21 congratulations (1) 38:18 consciously (1) 23:5 considered (1) 12:7 consistent (2) 11:11,11 constituted (1) 17:3 context (1) 10:12 continue (2) 35:9,14 continues (1) 34:5 contradict (1) 6:20 controversial (1) 25:19 controversies (1) 43:19

conversation (1) 5:9

convinces (1) 10:18 copies (1) 26:18 copy (1) 39:19 Corporation (1) 4:23 correct (2) 4:20 5:19 corrections (1) 4:17 Council (3) 16:21 17:12 32:19 counsel (2) 9:22 10:4 Counsel's (1) 4:23 counts (1) 43:9 **COUNTY (1)** 46:4 couple (3) 3:16 4:15 13:20 course (2) 14:15 24:20 crazy (1) 40:11 create (1) 40:25 creation (2) 7:11 35:3 credibility (1) 6:22 criminal (9) 6:18 7:14,15,24 8:10 9:17,20,25 16:22 criminalization (1) 17:16 criminalized (1) 16:23 cross-examined (1) 7:23 current (7) 8:24,25 14:14 16:24 18:14,20 34:22 currently (5) 6:3,11 8:18 17:1 36:13 cursing (1) 41:20 **curtailing (1)** 17:20

D **D** (3) 1:9 2:2 3:1 **DA (4)** 7:16,17,20 35:8 **DANIELLE (2)** 46:6,21 data (1) 15:6 date (9) 14:13 27:14 29:1 30:5 33:1 36:10,14,14 37:4 dated (1) 17:15 day (5) 38:17 44:5,5,5 46:17 days (10) 3:16 35:20,21,25 36:5,7 36:8,8,10,10 deal (1) 13:5 death (2) 23:12 43:24 debate (1) 18:16 **Debbie (3)** 5:1 6:16 24:14 **Debi (1)** 32:19 **Deborah (4)** 2:8,9 3:17,19 decade (1) 34:6 **December (1)** 33:24 decide (1) 24:25 decided (1) 8:1 decision (3) 22:9 31:18,21 decreased (7) 27:20 33:2,5,8,13 36:6,9 dedication (1) 37:25 deescalation (1) 23:2 defense (1) 9:22 defined (1) 20:17

definitely (1) 25:8 definition (1) 20:11 Denise (2) 41:14 42:5 **Department (26)** 7:10 8:13 10:3,7 12:20 15:20 18:18 19:1,5 20:24 22:24 24:17,18,22 25:4 28:8,11 28:17 29:14 30:11 31:10 35:5 37:18 41:17 43:6 44:12 **Department's (1)** 23:22 described (1) 6:10 describes (1) 6:11 description (1) 8:21 deserves (1) 15:5 design (3) 40:8,13,25 designed (1) 33:25 detail (2) 17:2 20:6 detailed (1) 29:5 determined (1) 19:11 developed (1) 13:24 development (2) 26:14 31:1 developments (5) 4:3 13:20,22 30:23,25 diabetes (1) 43:2 diabetic (1) 43:2 dialogue (1) 20:23 died (1) 43:20 different (4) 15:23 17:5 18:13 40:3 diluted (1) 32:1 diluting (2) 31:11,16 diminished (1) 32:1 direct (1) 9:11 directive (1) 31:19 Director (4) 1:10,19 2:3 32:17 director's (3) 4:5 32:13 39:14 disagree (2) 9:4 19:3 disagreed (1) 28:23 disagreements (1) 30:11 disciplinary (7) 17:18,23 18:10 25:23 26:2,5 31:10 discipline (9) 15:19 27:22,25 29:3 29:19,24 30:3 37:16,20 discourages (1) 18:5 discourtesy (1) 36:24 discovery (1) 7:22 discuss (3) 8:3 14:2 32:23 discussed (2) 11:14 16:10 discusses (1) 17:2 discussion (3) 5:14,16 8:13 discussions (1) 10:14 disposition (2) 15:6 36:12 dispositions (1) 30:13 distinct (1) 33:15 distinguish (1) 7:13 distributed (2) 3:15 4:16 distribution (1) 11:6 **District (2)** 34:15,17 Division (5) 34:5,7,25 35:13 38:2

docket (7) 34:1,4,7,8,24 35:3,7 docketing (1) 33:22 doctors (1) 22:15 document (2) 7:17 39:17 documented (1) 4:24 doing (6) 4:11 27:9 28:10 40:2 42:10,12 double-G (1) 41:19 drastic (2) 29:23 30:2 drastically (4) 29:12 33:23 36:7 38:16 dynamic (2) 21:9 23:8

Ε

**E (1)** 46:2 E-MAIL (1) 1:25 easier (2) 19:18 20:4 Eason (2) 2:7 39:7 easy (1) 20:4 edge (1) 23:14 edited (1) 5:3 editorial (1) 4:17 effect (3) 7:3 11:12 29:9 effective (4) 26:4,4 36:4 40:16 eight (1) 13:24 either (1) 5:2 elements (1) 41:16 Emery (61) 1:9 2:2 3:1,6,18,20,22 3:24 5:20 8:16 9:6.14 10:11 11:3 12:3,11,18,23 13:1,4,9,12,14 14:11 16:12 20:5,19 22:21 24:6,9 24:12,14 25:3,10,13,16 26:19 27:3.6 30:19 32:13 38:7.9.11.15 38:20 39:6,13,17 41:6,8 42:6,10 42:12,19 43:14,18 44:15,18,22 44:25 eminent (1) 42:6 ended (1) 5:14 enforcement (1) 22:16 engaging (1) 6:25 engrafted (1) 18:11 enormous (1) 25:24 enthused (1) 25:21 entire (1) 39:15 entitled (1) 23:11 Eric (2) 43:25 44:7 Esq (7) 1:9,10 2:2,3,6,8,9 **Essentially (1)** 5:23 et (1) 15:25 evaluate (1) 19:7 evaluation (1) 19:9 evening (1) 32:15 event (1) 18:24 everybody (5) 4:14 18:1 30:21,21 evidence (2) 9:11 16:8 evolution (1) 26:23

exactly (3) 5:16 6:2 38:14 examination (1) 15:6 **examined (1)** 15:22 **exceptions (1)** 18:12 excessive (1) 19:19 **exciting (1)** 31:6 executive (10) 1:10,19 2:3 4:4 32:13,16 34:20 35:6 39:14 44:19 expect (1) 31:23 **experiences (1)** 18:17 **expressed (1)** 21:1 extraordinarily (1) 31:6 extremely (1) 25:20

F (2) 2:10 46:2 fabulous (2) 40:5 42:12 **FACSIMILE (1)** 1:24 fact (8) 6:13 9:6,7 12:14 16:4,23 21:18 29:18 fair (2) 6:14 8:23 fairly (1) 3:9 fairness (1) 22:5 fallen (1) 40:19 Family (2) 1:5 32:18 far (2) 36:4 39:1 **fast-moving (1)** 23:8 favor (4) 3:20 13:9 39:14 44:22 feel (2) 6:4 40:18 feelings (1) 21:1 feels (1) 38:11 fellow (1) 30:20 **FEMALE (1)** 11:2 fewer (1) 33:17 fight (3) 21:10,16,17 fighting (1) 21:21 figure (2) 23:18 31:22 filed (4) 14:10,16 35:22,23 final (6) 10:6,15,16 15:17 16:2 19:1 finally (5) 4:22 5:3 21:22 30:6 37:15 find (2) 35:14 38:9 fine (1) 13:2 first (16) 3:14 4:21 7:7 13:21 14:8 15:15 21:3 26:21,24 32:21 33:11 33:14,16,22 36:7,12 flag (1) 10:13 flow (1) 19:16 Fluke (1) 10:24 foaming (1) 41:20 focused (1) 34:10 folder (1) 17:14 force (12) 14:25 16:17 18:25 19:7 19:9,19,21 21:9 23:1,3 33:7 form (4) 4:24 8:24,25 19:1 former (2) 35:17 36:5

forth (4) 34:3 40:5,17,23 forward (2) 12:20 32:23 forwarded (1) 15:19 Fourth (1) 37:4 freeze (1) 21:19 frisk (1) 37:2 front (2) 16:21 24:3 full (6) 26:24,25 27:4,5 32:24 36:15 fully (7) 5:7 36:18,21,22,23,25 37:2 further (11) 5:9,11,16 8:2,13 15:6 22:22 29:20 31:8 33:25 46:12 future (3) 6:19 7:2 11:7

G

G (2) 2:4 3:5 Garner (2) 43:25 44:7 Gene (1) 41:19 generally (2) 7:20 18:4 **gentleman (1)** 43:8 gentlemen (1) 32:15 getting (1) 25:24 Giuliani (1) 41:18 give (3) 7:22 14:6,17 given (1) 19:22 gives (2) 8:8 18:6 go (11) 4:22 8:4 12:14,19,20 13:21 20:6 21:23 22:19 30:7 44:18 GO15 (1) 9:21 goals (2) 35:10 38:25 goes (3) 5:11 20:2 23:18 going (27) 3:13 4:4,7 14:1,6 16:18 17:7 18:18,19,24 20:22 21:10 22:3.20.22 23:1.21.25 24:3.25 31:3,7,13 32:2,23 40:22,25 good (5) 3:3,4,25 22:20 32:15 gorilla (1) 22:6 grabbed (1) 23:15 great (6) 3:8 13:6,14 38:18,19,19 guess (4) 3:6 11:22 31:1 41:22 **Guide (5)** 7:9 16:24 17:7 24:6 25:11 gun (1) 21:24 guns (2) 42:25 43:4 guy (1) 23:16

## н

half (6) 15:13 21:13 33:12,14 36:7 40:11 hand (3) 21:22 41:11 46:17 handled (3) 12:5,7 37:20 hands (2) 13:11 44:24 happened (6) 22:8,19 31:4 39:3 44:2,8 hard (3) 5:1 23:5 41:3 harm (1) 22:9 head (1) 43:15 hear (3) 4:6,10 31:3

heard (2) 30:23 43:24 heart (3) 43:4,5,6 heartening (3) 30:22,25 31:1 held (1) 6:9 hereunto (1) 46:16 hero (2) 23:16,16 high (2) 34:21 39:21 higher (2) 35:1 36:16 highlight (3) 26:22 32:21 36:11 hire (1) 24:25 **historical (1)** 14:17 history (1) 16:7 hit (1) 43:5 hold (3) 34:14,16 35:9 holds (1) 18:5 hope (2) 39:19,21 hoping (1) 13:15 human (1) 40:9

**IAB (4)** 5:24 6:11,12,24 IAB's (1) 7:8 idea (2) 23:6 43:7 idealistically (1) 23:6 identify (1) 42:15 imagine (1) 23:13 immediately (1) 20:2 immune (1) 9:17 immunity (2) 9:19,19 impeached (1) 9:8 impeachment (1) 6:23 impediment (2) 19:13 20:1 **implementation (3)** 26:6 30:15 35:24 implemented (2) 28:4 33:24 implicit (1) 12:6 imply (1) 11:22 important (12) 4:3,10 6:13 7:13 11:21 15:5 16:13 21:3 26:13 29:17 32:5 39:18 importantly (1) 29:8 impressed (1) 38:22 impression (1) 8:8 impressive (2) 38:9 39:22 improved (2) 33:23 38:16 improvement (1) 30:3 improvements (1) 29:23 inaccurate (1) 8:18 inaudible (3) 20:24 25:12 27:18 inception (1) 37:14 incident (2) 15:15 41:18 incidents (3) 15:14,16 41:16 include (5) 10:2,22 16:17 23:12 35:21

included (1) 27:20

incomplete (1) 8:19

inconsistent (1) 7:4

increase (3) 16:3 29:18 30:17 increased (3) 26:25 29:12 30:9 increasing (1) 15:1 incredibly (1) 42:6 independent (2) 19:9 35:4 indicate (1) 30:14 indicated (2) 15:7 41:14 individual (3) 21:15,22,23 individualized (1) 19:20 inform (2) 6:7 9:3 information (1) 44:11 informing (1) 5:11 informs (2) 5:10 9:5 inhibit (5) 16:24 17:4,10 18:3,9 **initiative (1)** 5:22 injury (1) 23:12 instance (1) 29:25 instances (1) 29:5 **instruction (1)** 29:20 instructions (4) 27:22 28:1 29:24 29:25 intent (1) 19:13 interactions (1) 20:15 interagency (1) 24:23 interested (3) 10:18 42:20 46:14 interesting (1) 25:3 internal (4) 7:12 24:16,18 25:2 interpretation (1) 10:7 interview (6) 6:1,16,17,21 36:6,9 interviews (2) 5:25 6:9 introducing (1) 41:19 investigate (1) 12:2 investigated (8) 11:19 34:22 36:19 36:21,22,23 37:1,3 investigation (10) 6:1 9:22 11:21 11:23 12:4,5,6 34:2 36:2 38:5 investigations (11) 26:24,25 27:4 27:5 34:4,7,25 35:13 36:16 37:23 38:2 investigative (2) 6:9 12:15 investigators (4) 31:2 35:14,16,18 involve (1) 18:5 Island (5) 1:7 42:18 43:8 44:1,14 issue (12) 8:6,15 12:12 13:16 16:12,15 18:13 21:17 22:25 23:1 24:2 43:21 issued (2) 16:14 24:5 issues (2) 12:6 22:24 Italian (1) 42:1 Italians (1) 44:3 item (3) 4:21 15:17 16:2

January (6) 14:8 33:2,16 35:13 37:15,19 Jessica (1) 40:20 job (4) 19:18 20:3 42:10,12 Joseph (2) 2:5 11:13 judge (1) 41:19 **July (4)** 1:3 3:1 45:1 46:17 **June (17)** 14:9 15:8,12 33:3,6,19 34:6,8,10,13,23 35:2,5,13 37:12 37:15,20

## Κ

key (1) 23:19 killed (2) 42:25 43:13 kind (2) 26:10 40:13 kinds (1) 24:20 knew (1) 19:24 know (25) 6:16 8:25 9:16 10:2 19:22,24 20:14 21:12,18 22:14 22:25 23:5 24:8.14 25:20 31:17 40:1,12 41:2,4 43:13,15,23 44:9 44:12

known (2) 19:24 41:21 knows (1) 4:14

L(2) 2:8 3:19 **Labor (2)** 8:14 10:4 ladies (1) 32:15 **Lancman (1)** 17:12 language (7) 16:20 17:8 20:11 22:13 33:8,11 36:25 large (1) 27:18 largely (1) 26:5 larger (2) 35:17 36:5 largest (1) 37:12 late (1) 4:16 latest (1) 22:7 launch (1) 41:1 law (5) 6:6 10:3,7 12:20 22:15 lead (2) 20:16 39:9 leaflet (1) 42:21 leave (2) 10:19 22:22 left (2) 8:12 18:10 legal (2) 10:7 25:3 **legislation (1)** 17:16 length (1) 17:13 let's (3) 5:20 40:13 44:10 **letter (1)** 17:14 level (2) 29:3 30:8 Life (2) 1:5 32:18 life-saving (1) 18:12 life-threatening (1) 18:12 likelihood (1) 7:23 Likewise (1) 3:5 limit (1) 20:12 limitations (1) 34:12 Lindsay (2) 2:7 39:6 Lindsey (2) 10:24 11:1 Lindsey's (1) 11:3 line (5) 41:21,23,25 42:2,3

listing (1) 41:16 **litigation (1)** 24:20 little (4) 15:25 27:23 32:6 40:19 lives (1) 21:21 longer (1) 21:13 look (8) 4:20 12:25 13:3 21:20 26:24 28:2 29:10 31:7 looked (3) 26:23 27:16 28:21 looking (2) 18:24 31:8 looks (1) 8:15 **Lopez (1)** 41:19 lot (12) 16:5,5,7 18:19 20:6 21:7 22:3 23:7,23,24,24 24:21 lower (2) 15:3 34:5 lowest (1) 14:15

magnificent (1) 42:10 maintained (1) 18:21 majority (1) 27:18 making (4) 6:25 7:6 40:21,23 Malik (7) 1:10 2:3 5:19 32:15,16 38:24 39:16 **MAMARONECK (2)** 1:23,23 mandated (1) 7:10 maneuver (1) 22:12 March (1) 33:16 Marcos (9) 13:22 14:1,5 16:12 25:16 26:9,15 30:19 31:8 Marjorie (2) 42:17,17 marriage (1) 46:14 material (1) 9:8 materials (1) 26:12 matter (6) 4:20 13:18 14:5 24:18 46:10,15 matters (1) 32:23 mean (7) 8:16 9:6 19:16 22:6,14 23:20 38:20 meaningful (1) 26:5 means (1) 13:19 measure (1) 14:22 measured (1) 30:6 mediation (5) 11:15,18,25 35:8 37:9 medical (1) 43:25 meeting (5) 1:1,13 3:2 40:12 45:1 Member (1) 32:19 members (6) 2:1 13:10 14:9 25:20 30:20 44:23 memo (7) 4:16,21,21 5:7 10:21,23 11:14 mention (1) 29:17 met (2) 37:24 39:1 Mickens (2) 42:7,9 microphone (1) 42:15 midst (1) 4:13 Mina (13) 1:10 2:3 3:3 4:18,25 5:19

10:23 31:3 32:16 38:7,18 39:10 39:14 mind (2) 11:8 23:7 minimize (1) 34:11 minor (1) 4:15 minute (4) 21:13,13 31:3 40:7 minutes (4) 1:16 3:3,15,25 mirror (2) 16:19 17:8 mirrors (1) 6:2 misconduct (1) 37:17 misdemeanor (4) 16:20,20,22 17:8 misleading (1) 8:18 Mitchell (2) 2:4 3:5 model (2) 23:1,2 Molly (1) 17:13 moment (1) 32:5 month (7) 33:5,14,18,18,20 37:13 40:18 monthly (3) 32:22,24 33:21 months (11) 13:25 15:15 26:15 33:15,22 34:11,14,19,19,22,25 motion (7) 3:14 12:18,22 13:10 44:18,20,23 mouth (1) 41:21 move (6) 3:13 5:4 17:9,25 20:9 38:23 moved (2) 3:17,18

N (3) 2:9 3:17 46:2 name (2) 32:16 42:17 narrow (1) 17:19 nationally (2) 23:2 43:20 Nebraska (1) 42:22 necessarily (1) 8:12 necessary (3) 9:21 19:8 24:22 neck (3) 17:4 18:5 23:15 need (1) 3:7 needed (1) 12:9 needs (1) 12:11 neither (1) 25:5 never (2) 7:1 25:24 new (25) 1:7,22,23 4:13 13:20,21 16:17,18 17:6 20:11 24:5 26:8 35:4,10,14,18,24 36:4 37:23 40:1 40:9,15 41:1 46:3,7 night (1) 38:17 Nina (2) 42:7,9 nine (1) 13:25 Nobody's (1) 25:13 normal (2) 12:15,21 notably (2) 35:23 37:1 Notary (1) 46:6 note (3) 10:25 11:5 12:13 **noted (1)** 45:4 notice (4) 6:14 18:6,7,8 number (13) 16:3 26:24 27:3 28:2

presentation (1) 16:1

presumably (1) 17:1

presentations (3) 40:4,19,22

pressure (3) 17:4 19:20 31:20

quick (1) 25:17

quorum (1) 3:6

quickly (3) 14:2 19:22 40:1

R

	1
29:17 33:13,25 34:3,11 36:5,8	parties (2) 10:17 46:13
37:12 43:20	parts (1) 40:3
numbers (4) 35:3,21 43:13,15	party (1) 11:18
<b>NYPD (1)</b> 30:18	pat (1) 32:6
	Patrol (5) 7:9 16:24 17:7 24:6
0	25:11 ´
o (5) 41:24,25 42:3,4 46:2	patterns (2) 16:10 33:16
O'Callaghan (5) 42:17,18,20 43:17	penalties (5) 27:17 28:16,18 31:23
43:23	31:25
O'Grady (3) 41:9,12,13	penalty (11) 28:13,19,22,25 29:3,4
obesity (1) 43:2	29:22 31:11,13,16 37:19
obligated (1) 11:23	pending (1) 35:6
obligation (1) 6:4	people (13) 4:6,10 22:2,18 31:24
obviously (5) 3:24 10:6 23:7,10,17	40:11,15 42:25 43:3,5,12,20
occurrence (2) 41:17,18	44:13
occurring (1) 15:14	percent (52) 14:25 15:1,2,4 27:1,1
October (2) 15:12 16:15	27:2,11,13,15,19,21,24,25 28:1,6
offensive (3) 33:8,10 36:25	28:8,9 29:15,15,16 30:1,1,2,4,4,5
office (9) 4:23 10:4 15:20 34:15,17	30:9,12,13 33:2,6,8,9,10,11
35:3 37:18 41:15 43:11	34:21,23,24 35:7 36:14,15,18,20
officer (16) 5:25 7:16,19 8:9,20	36:21,23,24 37:2,6,7,16,21
9:25 10:1 18:6,7,8 19:24 21:14	percentage (7) 15:2 27:6,8 28:2
21:20 22:9 23:14 36:9	35:1 36:16 37:4
officer's (2) 21:24 23:11	perfectly (1) 9:9
officers (10) 5:11,12 6:2,6,8,14	<b>period (7)</b> 18:17 24:10 31:15 33:5
17:17 21:14 23:3 44:4	36:17 37:7,10
oh (2) 3:4 42:20	person (4) 17:12 22:10 40:21,22
okay (8) 3:11 4:12 11:8 22:14	person's (1) 18:7
25:16 32:13 41:8 43:17	personal (2) 17:23 18:2
old (6) 1:21 11:25 34:1,19,20 35:20	perspective (3) 14:17 21:25 38:12
older (3) 34:11,13,23	phonetic (2) 10:22,24
once (2) 5:5 9:22	place (1) 21:14
	plate (1) 21:14 platform (1) 40:25
online (1) 26:17 open (8) 18:22 22:23 34:1,4,6,8,24	please (3) 13:1 32:25 42:16
35:7	point (9) 10:9,13 18:23 25:14 26:9
	34:5 37:22 39:21,24
opening (1) 17:24	
operate (1) 23:4 operates (1) 16:25	points (1) 35:1
operating (1) 17:1	<b>police (29)</b> 5:25 6:2,6,7,13 18:18 19:1 20:15 21:8 22:23,24 23:3,10
operating (1) 17.1	23:14,22 24:17,18,22 25:4 29:14
• • • • • • • • • • • • • • • • • • • •	
operations (2) 24:18 25:2	31:9 33:2 35:4 37:17,18 41:17
opposed (4) 3:22 13:12 17:17	43:6 44:4,11
24:25	policemen (2) 43:9,10 policy (1) 20:18
order (4) 1:15 3:2 6:14 16:9	
outcome (1) 46:15 Outreach (6) 39:25 40:4,6,10,17	portion (1) 44:25 position (1) 40:6
40:24	positions (1) 21:16
	possible (1) 26:17
overall (4) 14:24 29:11,13,21 oversight (2) 24:21,21	posted (1) 26:17
0 ver signit (2) 24.21,21	posted (1) 20.17 potential (2) 6:15 17:17
P	PowerPoint (2) 14:2,3
	precluded (1) 16:23
<b>p.m (2)</b> 1:4 45:4	present (2) 2:1 13:22
page (6) 31:9 41:21,23,24 42:2,3	present (2) 2.1 13.22

panel (1) 31:18

part (1) 26:21

panels (1) 31:17

particular (3) 24:8 31:20,22

pretty (2) 24:19 39:21 **prevalence (1)** 14:22 prevent (2) 23:11 44:9 primarily (2) 28:17 34:10 prior (1) 35:22 **priority (1)** 34:21 probably (2) 4:9 9:23 problem (4) 6:3 8:19,25 23:22 proceeding (7) 6:19,21 7:2,14,15 9:11 10:1 proceedings (2) 46:9,11 process (18) 12:15,21 15:23 17:18 20:13 24:4,8 25:18,23 26:2,5,7,9 28:4 30:16 31:10,15 32:9 processes (1) 17:23 processing (1) 33:23 productivity (1) 35:12 program (3) 29:10 35:8 37:9 progress (1) 13:18 prohibited (1) 20:3 **prohibition (1)** 20:12 proper (2) 4:24 9:9 properly (2) 9:3,4 proposal (2) 5:10 10:9 prosecution (9) 7:20 8:10 15:18,21 19:13 37:5,11,21 38:3 prosecutions (3) 9:18,20 19:12 **protect (2)** 44:6,13 protective (2) 17:9 18:4 protects (1) 23:4 prove (1) 19:13 proven (1) 11:25 provide (2) 16:8 32:21 provision (1) 11:17 public (22) 1:1,13,18 4:6,9,11 10:14 11:6 12:21 14:9,16 17:10 23:4 24:17,23 25:2,5,9 26:12,18 44:25 46:6 public-comment (1) 24:9 publicly (2) 21:2 38:1 **published (1)** 15:10 **Puma (5)** 2:5 11:13 12:8 24:4,7 purposes (1) 10:14 pursuant (2) 34:14,16 put (6) 10:5 11:12 23:19 26:10 40:7 40:14 puts (1) 10:12 putting (1) 8:8 question (1) 43:14 questions (1) 32:11

<b>D</b> (4) 40 0
R (1) 46:2
racial (1) 41:16
racist (2) 44:2,3
raise (4) 11:9 20:10 32:10 41:10
raised (1) 20:8
rate (10) 14:14,16 27:10,11,13,15
31:12 36:13 37:16,20
rates (1) 30:17
reach (1) 35:10
read (9) 5:23,24 7:11 8:19 12:8
20:21 39:10 41:3,4
readable (1) 11:11
reading (1) 8:19
reads (1) 5:24
ready (1) 4:22
realistic (1) 23:24
really (6) 5:21 8:3 9:6,12,19 44:1
reason (2) 8:4 25:10
reasonable (1) 19:7
reasonableness (1) 19:21
reasons (2) 16:2 19:17
receive (1) 27:9
received (5) 14:18 33:3,12,17,19
recognize (1) 38:1
recognizing (1) 7:25
recommendation (4) 28:22 29:1
29:22 40:12
recommendations (3) 27:19 29:2
37:19
recommended (2) 27:17 29:3
recommending (1) 41:16
reconsider (1) 28:9
reconsideration (12) 25:18 26:7
26:14,22 28:15,18,19,20 29:10
30:16 31:15 32:9
reconsiderations (4) 28:11,16
31:25 32:3
reconsidered (4) 28:3,4,6,7
record (5) 13:23 25:17 26:12 32:10
46:11
records (1) 43:25
reduce (1) 33:25
reduction (2) 34:9 35:25
referred (4) 11:20 12:4 37:5 41:17
reflected (2) 6:5 26:8
reflective (2) 10:20 12:14
refused (1) 43:11
regular (1) 19:18
related (2) 16:5 46:12
Relations (2) 8:14 10:4
rely (2) 8:22,24
remember (1) 39:18
replaced (1) 42:5
report (14) 1:17,19 4:2,5,5 14:21
15:7,10 16:14 17:2 26:13 32:14
32:22 39:15
reported (1) 46:9
-

**REPORTING (1)** 1:23 reports (3) 1:20 4:8 39:23 request (4) 28:18,19 34:15,17 requested (3) 28:8,12,17 requests (1) 29:2 required (1) 5:24 reserve (1) 12:24 reset (3) 40:7,13,25 resigned (1) 41:14 resisting (1) 21:15 resolution (1) 36:13 resolved (3) 11:18 13:19 37:8 respond (1) 16:4 response (8) 3:23 12:17 13:13 25:15 32:12 38:8 41:7 44:17 restraint (1) 23:2 result (1) 37:25 resumes (1) 41:3 review (12) 1:2 3:2 5:6 8:2 19:6 24:24 25:17 32:17,24 35:6,19 reviewed (1) 35:12 Richard (4) 1:9 2:2 3:1 20:8 **RICHMOND (1)** 46:4 right (17) 3:13 5:20 9:15 10:3,11 11:4 12:18,24 15:22 22:21 27:22 28:7,17 30:2,12 38:13 40:6 roof (1) 23:14 room (1) 22:6 Rose (1) 32:19 Roy (2) 17:12,13 **Rudolph (1)** 41:18 rule (9) 11:21 16:18,20,25,25 17:10 18:10 24:23 25:6 rules (19) 4:13 5:3,8,14,23 6:3,11 8:5 9:2 10:3 11:11 16:17 23:1 24:5,6,16,19 25:1 26:8 running (1) 40:10 S

sad (1) 44:8 safe (1) 44:6 Sal's (1) 23:7 Salvatore (2) 2:10 21:6 saw (2) 28:23 42:21 saying (4) 10:21 22:12,17 27:3 **says (3)** 17:2,15,15 scheduled (1) 15:25 **scope (1)** 19:14 second (13) 3:18,19 5:21 7:13 12:23 13:7,8 15:13 23:9 33:14 36:14 37:12 44:21 second-guessing (1) 19:23 section (4) 5:10 11:14,16,16 see (20) 3:4 5:15 10:9 16:5,7,19 17:8,14 19:9 21:12 22:23 28:14 29:11,22 30:8,12 31:7,13 32:2

45:2 seen (1) 22:7 send (1) 39:14 sent (1) 37:18 sentence (4) 6:5 8:1,15 10:2 serious (1) 23:12 served (1) 15:24 **SERVICES (1)** 1:23 Session (1) 44:19 set (5) 3:11 34:3 35:11 37:24 46:16 **share (1)** 21:1 shared (1) 21:2 sheet (1) 3:7 shift (2) 20:8,18 short (1) 6:5 **should've (1)** 19:24 **show (5)** 13:11 14:1 29:9 35:9 44:24 **showing (1)** 36:3 side (1) 21:8 sign-in (1) 3:7 signed (1) 41:11 similar (1) 31:14 similarly (1) 12:13 simple (1) 22:1 simply (1) 8:17 **single (1)** 37:13 **sit (1)** 31:18 sits (1) 31:21 sitting (2) 38:12 42:7 situation (9) 22:8 42:24 43:4,7,7 43:12,24 44:2,7 situations (6) 11:24 19:23 21:7,9 23:8.25 six (3) 26:15 33:15,22 six-month (2) 26:8,13 slew (1) 40:1 slides (1) 26:10 slightly (1) 15:3 slippery (1) 22:18 slope (1) 22:18 slurring (1) 41:21 **small (1)** 11:15 **smaller (1)** 35:15 **SOL (1)** 12:2 **Soler (7)** 14:1,5,12 26:16,21 27:5,8 somebody (4) 7:4 23:13 41:3,5 somewhat (1) 25:19 soon (1) 26:17 Sorin (1) 3:12 sorry (6) 16:2 28:23 29:13 33:10 42:14.21 Spanish (1) 41:22 **speak (1)** 41:10 speaker (3) 11:2 41:8,11 speaking (1) 17:24 speaks (1) 11:17

8

## **Civilian Complaint Review Board-Draft** July 8, 2015

<b>specific (1)</b> 17:19	suggested (1) 14:21
specifically (1) 27:9	suggestion (1) 5:18
<b>spelling (1)</b> 41:20	suggestions (1) 5:8
spoke (1) 21:18	support (2) 39:3,5
sponsor (1) 17:11	supposed (2) 8:21 21:23
squad (2) 35:18 36:4	sure (3) 10:20 12:9 43:17
ss (1) 46:4	sustainable (1) 40:8
staff (9) 11:20 24:25 32:19 34:20	
35:6 37:25 39:5 40:1 41:2	т
	T (0) 40:0.0
staffing (1) 41:2	T (2) 46:2,2
stages (1) 15:23	table (3) 8:12,13 38:13
standard (11) 17:7,19,22 18:3,14	taint (1) 7:18
18:15,15,21 19:4,17 20:3	take (5) 9:3 10:24 11:5 17:6 19:25
<b>standards (2)</b> 17:5 18:25	taken (2) 22:4 32:3
started (3) 5:22 27:21 41:20	takes (2) 36:6,8
state (3) 6:5 46:3,7	talk (5) 3:10 5:20 13:15 14:3 26:19
statement (15) 5:24 6:1,6,10,12,17	talked (1) 44:4
6:24 7:1,4,5,8,9 8:20,22 21:2	talking (2) 21:7 42:23
statements (3) 5:12 7:19 9:3	targets (1) 34:3
<b>Staten (5)</b> 1:7 42:18 43:8 44:1,14	Tasers (1) 44:10
static (1) 21:8	Taylor (11) 2:4 3:5 12:22 20:20
stationary (1) 22:2	22:5 25:8 38:10,14,16 39:25
stationally (1) 22.2 statistic (1) 15:5	44:20
statistical (1) 32:22	team (9) 35:15,17 36:5 38:18 40:5
statistics (10) 13:23 14:6 16:1 29:9	40:7,11,16,18
31:7 32:2,24 35:9 36:3,11	technicality (1) 25:4
statute (2) 16:22 34:12	tell (1) 8:23
<b>STENO-KATH (1)</b> 1:23	ten (1) 35:8
Stenokath@verizon.net (1) 1:25	tenure (1) 41:15
stepchild (2) 26:1,3	terms (6) 16:1 18:13 28:11 30:13
<b>stop (1)</b> 22:14	35:11 38:17
stopping (1) 40:24	test (1) 6:21
strategy (1) 33:24	testimony (2) 6:22 16:16
Street (1) 1:6	thank (14) 3:4,8,12 16:12 30:19
streets (1) 44:5	32:18 39:4 41:5,12 42:9,19 44:14
stricter (1) 19:4	44:15,25
strongly (1) 41:15	thanks (4) 13:6,14 38:7 41:6
structure (10) 31:12,13,17 35:15	theory (1) 12:3
35:18,19,21,24 36:4,5	thing (3) 5:9 14:8 43:1
struggle (1) 23:21	things (6) 3:9 4:2 8:17 31:4 39:20
struggling (1) 23:5	42:23
study (1) 23:24	think (56) 3:25 4:2,4,7,9,15,22 5:9
study (1) 23:24 stun (2) 42:25 43:4	5:13 6:17,23 7:25 8:5,7,11,23 9:2
Sub (1) 11:16	9:16,23 10:3,11,11,18,21 12:3,11
subject (2) 24:7,20	13:17 16:4 19:17 20:3,9,14,25
submitted (1) 35:19	21:3 22:5,11,12,16,17,18,22,24
subsequent (4) 6:20,22 7:4 9:11	23:23 24:9 25:21 26:1,13 31:6,24
subsequently (2) 13:5 27:20	32:5 38:13 39:9,17,18 40:10 41:8
substantially (1) 35:16	Third (2) 7:25 36:20
substantiated (14) 15:7,11,13 16:3	thought (4) 4:14 6:7 11:10 23:23
27:12,14 28:6,10 36:15,18,20	thoughts (5) 20:19 25:14 32:8
37:1,6,17	40:14,14
substantiation (10) 27:10,11,13,15	three (2) 27:23 29:8
28:12,16,20,22,24 31:12	throw (1) 21:25
substantive (2) 3:9 4:19	time (14) 4:15 8:3 11:25 13:5 16:11
successful (2) 12:1 19:12	26:3,25 27:1,10 31:2 33:4 34:1
successfully (1) 11:18	35:16 45:4
, ,	

timeliness (2) 35:11 37:22 timely (1) 20:25 times (8) 16:6 21:10,20,20 22:3 25:25 33:23 38:5 timing (1) 12:6 today (6) 4:7,16 7:6 17:15 38:6 41:9 told (2) 6:13 41:4 Tom (1) 21:18 tonight (4) 3:10 10:25 24:2 32:20 top (1) 43:15 total (3) 26:23 28:5 35:9 totality (1) 19:25 totally (3) 18:1 38:22 44:9 traction (1) 25:24 tragic (1) 44:7 train (1) 23:20 transcript (1) 46:11 trends (1) 30:14 trials (3) 15:24 37:11,13 tries (1) 31:21 true (1) 46:11 trying (8) 11:10 12:8 21:14 22:2,25 22:25 40:6 43:10 turns (1) 23:21 two (3) 17:5 22:1 33:15 type (1) 27:16 typos (1) 41:13

unarmed (1) 21:24 unbelievably (1) 38:9 understand (4) 8:16 22:11,17 43:12 understands (1) 44:1 unfair (2) 6:7,23 unfairness (1) 6:25 unfold (1) 19:23 uniform (1) 10:16 unimaginable (1) 38:21 unit (9) 15:18,22,22 30:7 37:5,11 37:13,21 38:3 unit's (1) 37:14 units (1) 38:3 **update (1)** 16:13 upper (1) 21:22 use (6) 6:15 7:19 8:2 20:16 40:8,15 use-of-force (1) 14:24

vacation (1) 11:3 value (1) 29:9 various (1) 10:17 version (1) 12:19 versus (1) 25:2 video (4) 3:11 21:12,12 22:7 videos (5) 16:5,5,6,8 21:19

21:1 26:11 30:22 31:5
virtue (1) 7:5
visit (1) 32:25
Visutta (1) 10:22
<b>Visutta's (1)</b> 10:25
volunteers (1) 40:3
.,
W
wait (1) 22:23
wake (1) 16:14
want (24) 4:18 5:15 7:17,18 10:9
11:9,22 13:16 14:3 20:7,10 21:6
21:25 26:21 32:9,21 37:22 38:1
39:2,4,23 40:17 41:9 42:14
wanted (3) 24:24 25:16 38:10
wants (2) 18:23 41:10
warning (1) 8:20
warranted (1) 24:1
wasn't (2) 11:14 12:9
wash t (2)   11.14   12.9   watched (1) 30:24
watching (1) 30:24
way (13) 5:12,14 6:10 8:18 10:9,19
25:6 26:7 31:1,11,16 40:16 46:14
ways (2) 14:22 25:22
we'll (5) 16:19 32:22 40:9 41:1
45:2
we're (24) 3:13,25 4:4,7,10 10:21
17:5 18:19,24 19:23 21:7 22:22
23:20,25 24:3 27:2,9 31:2,6 32:2
39:1,20 40:6,24
we've (3) 26:1 39:1 40:2
weaknesses (1) 21:4
website (1) 32:25
Wednesday (1) 1:3
week (1) 16:16
welcome (1) 3:25
went (1) 30:4
WHEREOF (1) 46:16
win (2) 39:7,8
window (1) 26:9
windpipe (1) 19:15
wishes (1) 7:5
within-entitled (1) 46:10
WITNESS (1) 46:16
woman (1) 23:16
wonderful (1) 39:3
word (1) 17:6
words (2) 7:2 23:20
work (5) 24:3 38:18,19,19 40:13
worked (2) 5:1 17:12
working (1) 41:2
worried (1) 9:16
worst (1) 43:3
wouldn't (2) 5:15 38:4
Wright (1) 1:6
written (2) 10:10 39:14

view (10) 6:12 17:20,22,23 18:2,14

21:1 26:11 30:22 31:5

wrote (2) 10:23 17:13
X
Υ
Yeah (3) 8:16 9:4 38:11 year (24) 14:13,20 15:2,3 16:15 22:8,19 27:2,13 29:1 30:5 31:11 33:1,15,24 34:6 35:22 36:2,10,14 36:14,17 37:4 38:20 year-to-date (4) 28:14 29:16 30:14 37:8 years (6) 18:16 29:12,13 30:24 43:18,22 Yoon (1) 2:6 York (5) 1:7,23 35:4 46:3,7 younger (1) 35:1 Youngik (3) 2:6 38:15 39:11
Zoland (15) 2:8 3:19 5:6 7:7 9:4,10 9:15 12:24 13:2,8 19:3 24:11,13 24:16 25:12
0
<b>0 (2)</b> 30:9 41:24
1
1 (10) 1:15 14:8 15:9,9,9,15,18 28:19 34:14 42:18 1,838 (1) 34:8 10 (1) 41:23 10304 (1) 1:7 10543 (1) 1:23 11 (2) 15:20 28:6 12 (2) 15:11 30:10 12th (1) 46:17 13 (1) 28:18 131 (1) 35:7 135 (1) 35:20 139 (1) 1:23 14 (5) 27:11 28:13 34:19 37:11 41:21 140 (1) 14:16 146 (1) 14:14 15 (3) 34:18,23 36:18 154 (1) 11:16 157 (2) 14:19,19 16 (1) 29:1 164 (1) 37:10 17 (3) 27:13 36:21 42:3 171 (1) 37:8 18 (3) 34:14,19 36:8 187 (1) 14:19 1980s (1) 43:19 1990s (1) 43:20

2 **2 (4)** 1:16 15:9 34:13 43:2 **2,092 (1)** 33:3 **2,698 (1)** 33:4 **20 (2)** 34:19 41:25 200 (2) 36:10 41:3 2001 (1) 15:1 2004 (1) 14:16 2009 (4) 14:18 15:1,8,9 **2010 (2)** 14:19 15:9 **2011 (2)** 14:19 15:9 **2012 (3)** 14:19 15:9,14 **2013 (11)** 14:19 15:10,14,16 27:1 27:10,19 29:15,25 30:4,9 **2014 (28)** 14:20,21 15:7,8,10,12,14 15:16 27:1,12 28:3,13,14,23 29:15 30:1,4,12 33:5,6,12,14 34:6 35:2 36:7,10 37:7,10 **2015 (24)** 1:3 14:8,9 15:12,15 28:7 28:14 29:16 30:2,14 33:3,16,19 33:22 34:8,24 35:22,23 36:8,10 37:8,15,20 46:17 207 (1) 14:19 **21 (4)** 27:15 28:25 33:6 36:15 **212.95.DEPOS (1)** 1:24 22 (2) 33:2 42:2 23 (1) 33:10 **232 (1)** 14:20 237 (1) 27:14 **240 (1)** 14:18 **27 (4)** 27:25 33:8 35:1 37:6 **273 (1)** 35:21 **28 (1)** 28:1 **29 (2)** 27:1 30:4 291 (1) 33:18 3 **3 (4)** 1:17 15:8 29:13 36:24 **3.8 (1)** 14:25 **30 (3)** 14:9 43:9,21 **300 (2)** 27:11 33:17 **31 (1)** 36:7 **32 (1)** 37:1 **325 (2)** 27:12 28:5 **33 (2)** 33:9,11 **346 (1)** 33:13 **35 (1)** 35:7 **37 (3)** 27:1 28:4,13 **397 (1)** 35:23 **4 (4)** 1:18 29:12 34:21,25 40 (2) 27:2 43:22 **400 (1)** 33:20 **406 (1)** 33:20 **426 (1)** 35:5

43 (1) 30:12

	10
44 (2) 27:24 30:1 450 (1) 33:12 46 (1) 41:21 47 (3) 36:14 41:23,24 48 (2) 42:2,3	
5 (2) 1:19 15:13 500 (2) 41:3,4 51 (2) 27:21 36:10 57 (1) 29:15 58 (1) 37:21 59 (1) 1:6	
6 6 (8) 1:20 15:1,15,16 28:8,9 34:18 36:20 6:38 (1) 1:4 600-pound (1) 22:6 61 (1) 37:7 64 (1) 27:19 64-percent (1) 34:9 666 (1) 34:9	
7 7 (4) 1:21 15:2,15 30:4 7:39 (1) 45:4 71 (1) 29:15 71-percent (1) 35:25 72 (2) 30:1,5 73 (1) 14:10	
8 8 (3) 1:3,22 40:18 80 (2) 30:2 35:25 80s (1) 18:16 86 (2) 14:13 30:13	
9 (5) 15:7 34:11,19,22 36:23 9.6 (1) 15:3 90 (1) 34:24 90s (1) 18:17 91 (1) 37:16 914.381.2061 (1) 1:24 914.722.0816 (1) 1:24 92 (1) 29:16 953.3767 (1) 1:24	