



**NEW YORK CITY  
BOARD OF CORRECTION**

**March 10, 2020 PUBLIC MEETING MINUTES**

**ATTENDEES**

**MEMBERS PRESENT**

Jacqueline Sherman, Interim Chair  
Stanley Richards, Vice-Chair  
Robert L. Cohen, M.D.  
Felipe Franco  
James Perrino

Margaret Egan, Executive Director

**MEMBERS ABSENT**

Florentino Hernandez  
Jennifer Jones Austin, Esq.  
Michael J. Regan  
Steven M. Safyer, M.D.

**DEPARTMENT OF CORRECTION**

Cynthia Brann, Commissioner  
Hazel Jennings, Chief of Department  
Brenda Cooke, Chief of Staff  
Heidi Grossman, Deputy Commissioner for Legal Matters/General Counsel  
Kenneth Stukes, Bureau Chief of Security  
Peter Thorne, Deputy Commissioner of Public Information  
Steven Kaiser, Executive Director of Policy and Intergovernmental Affairs  
Fabrice Armand, Director of Strategic Partnerships & Community Engagement  
Richard Bush, Senior Correctional Institutional Administrator  
Patrick Rocchio, Press Officer  
Al Craig, Correction Officer  
Henry Nelson, Correction Officer

**NYC HEALTH + HOSPITALS - CORRECTIONAL HEALTH SERVICES**

Patsy Yang, DrPH, Senior Vice President  
Ross MacDonald, MD, Chief Medical Officer, Sr. Assistant Vice President  
Benjamin Farber, Chief of Staff  
Carlos Castellanos, Chief Operations Officer/Deputy Executive Director  
Nancy Arias, RN, Chief Nursing Officer/Deputy Executive Director  
Zachary Rosner, MD, Associate Executive Director

Jennine Ventura, Director of Communications and Public Affairs

**OTHERS IN ATTENDANCE**

Jennifer Parish, Urban Justice Center

Victoria Phillips, UJC/Jails Action Coalition (JAC)

Lauren Wilfong, JAC

Keiler Beers, JAC

Camron Ruffa, JAC

Anna Meixler, JAC

Bridget McCarthy, JAC

Herbert Murray, JAC

Gregory Williams, JAC

James Abro, JAC

Frances Geteles, Asylum Network of Physicians for Human Rights (PHR) and NY Campaign for Alternatives to Isolated Confinement (CAIC)

Brandon Holmes, Just Leadership USA

Harvey Murphy, Just Leadership USA

Tamika Graham, Just Leadership USA

Sarita Daftary-Steel, Just Leadership USA

Jack Beck, HALT Solitary Campaign

Kayla Simpson, Legal Aid Society Prisoners' Rights Project

Kelsey De Avila, Brooklyn Defender Services (BDS)

Claudia Forrester, BDS

Jasmine Paez, Bronx Defenders

Claudia Forrester, Bronx Defenders

Martha Grieco, Bronx Defenders

Tahanee Dunn, Bronx Defenders

Grace Li, New York Civil Liberties Union

Alana Sivin, NYC Council

Tanya Krupat, The Osborne Association

Scott Corn, New York-Presbyterian Hospital

Darlene Jackson, Bronx CB9

Deanna Paul, Wall Street Journal

Michael Tashji, Juvenile Justice Information Exchange

Nicole Hong, New York Times

Shanel Dawson, Spectrum News NY 1

Courtney Gross, Spectrum News NY 1

Jocelyne Chen, Independent

**AGENDA AND PUBLIC VOTES**

1. Approval of February 11, 2020 Minutes (March 10, 2020 BOC Public Meeting Transcript ("Transcript"), at page 3)
  - After the item was moved and seconded, the minutes were unanimously approved, 5-0 (Interim Chair Sherman, Vice-Chair Richards, and Members Cohen, Franco, and Perrino).
2. Update on Restrictive Housing Rulemaking (Transcript, p. 3)

3. DOC and CHS Presentation on COVID-19 Preparedness and Planning (Transcript, p. 6)<sup>1</sup>
4. DOC Update on Body Scanner Training Corrective Action Plan (Transcript, p. 25)
5. Public Comment on Variance Request (Transcript, p. 44)
6. Limited Variance Request to BOC Minimum Standard § 1-17(d)(2) (Seven-Day Waiver) (Transcript, p. 79)<sup>2</sup>
  - DOC withdrew its Seven-Day Waiver Variance Request at the public meeting.
7. CHS Update (Transcript, p. 84)<sup>3</sup>
8. Public Comment (Transcript, p. 113)

A video recording of the meeting is available at:

[https://www.youtube.com/watch?time\\_continue=4774&v=n9jKeQz0Nsg&feature=emb\\_title](https://www.youtube.com/watch?time_continue=4774&v=n9jKeQz0Nsg&feature=emb_title)

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<sup>1</sup> DOC and CHS's Presentation re COVID-19 Preparedness Planning is available here:  
[https://www1.nyc.gov/assets/boc/downloads/pdf/covid\\_19\\_doc\\_preparedness\\_planning\\_ppt\\_final.pdf](https://www1.nyc.gov/assets/boc/downloads/pdf/covid_19_doc_preparedness_planning_ppt_final.pdf)

<sup>2</sup> DOC's variance request is published here:  
<https://www1.nyc.gov/assets/boc/downloads/pdf/Meetings/2020/March/March%202020%20Seven-Day%20Waiver%20Variance%20Request.pdf>

<sup>3</sup> CHS's Power Point Presentation is available here:  
[https://www1.nyc.gov/assets/boc/downloads/pdf/chs\\_boc\\_presentation\\_final.pdf](https://www1.nyc.gov/assets/boc/downloads/pdf/chs_boc_presentation_final.pdf)

NEW YORK CITY  
BOARD OF CORRECTION

BOARD MEETING

ACS Children's Center Auditorium

492 1st Avenue

New York, NY 10016

March 10, 2020

9:00 a.m. - 11:45 a.m.

March 10, 2020

MEMBERS PRESENT:

Jacqueline Sherman, Interim Chair

Stanley Richards, Vice-Chair

Robert L. Cohen, M.D., Member

Felipe Franco, Member

James Perrino, Member

Margaret Egan, Executive Director

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2 (The public board meeting commenced at 9:00  
3 a.m.)

4 MS. JACQUELINE SHERMAN: Good morning.  
5 We're going to start the meeting, and our  
6 scheduled business today will start with a vote  
7 on the draft February 11, 2020 Board meeting  
8 minutes, which Board members have received. Does  
9 a Board member wish to move for a vote to approve  
10 the minutes?

11 MR. JAMES PERRINO: So moved.

12 MS. SHERMAN: Thank you.

13 MR. RICHARD STANLEY: Second.

14 MS. SHERMAN: Are there any edits or  
15 questions? Okay, then I'll ask for a vote to  
16 approve the February 2020 minutes.

17 MR. RICHARDS: Approve.

18 MR. PERRINO: Approve.

19 MR. FELIPE FRANCO: Approve.

20 DR. RICHARD COHEN: Approve.

21 MS. SHERMAN: Okay. By a unanimous  
22 vote, the minutes have been approved. We are  
23 going to move now to an update on the restrictive  
24 housing rulemaking. As many of you know, the

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2 Board's public comment period for the restrictive  
3 housing rulemaking ended on January 31, 2020. We  
4 received 54 written comments and ov-, and over  
5 the two public hearings in December, we received  
6 comments from an additional 59 people. The  
7 videos and transcripts from those hearings are  
8 available on the Board's website. The public  
9 comment period raised challenging questions  
10 around safety, accountability, health and mental  
11 health and the humane treatment of New Yorkers.  
12 While there's divers-, still diversity of opinion  
13 about the path forward, all parties agree that we  
14 need a new discipline model in the Department of  
15 Correction. There is broad consensus in this  
16 room and across the city that the model of  
17 repeated and prolonged isolation does not work to  
18 change behavior and make the jails safer. Many  
19 commenters told us of the ways the punitive  
20 segregation harmed them or their loved ones, both  
21 mentally and physically.

22 While this Board proposed that would  
23 have greatly limited the use of punitive  
24 segregation, we now understand that this city can

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2 and should do even more to keep people in custody  
3 and staff safe in the jails while treating  
4 everyone humanely. Considering this shift in our  
5 focus, the next step in our process is to further  
6 engage with stakeholders for the next six weeks.  
7 We will provide a detailed update at the next  
8 Board meeting. And now I am going to move to the  
9 next item on our agenda. Dr. Cohen?

10 DR. COHEN: It's a, it is a problem  
11 that we are not moving forward at this point.  
12 I'm, I'm, I'm hopeful that, that, that we will,  
13 but it's not up to the stakeholders to move this  
14 process forward at this point. It's up to, it's  
15 up to the city of New York to, to, to join  
16 actively in, in the process and there are reasons  
17 why people are busy at this period of, of, of  
18 time, but the, the questions before us are,  
19 should be, should be, you know, should have been  
20 engaged and I, and I, and I -- we shouldn't come  
21 back again in six weeks without having something  
22 very well formulated. And in, in the process of,  
23 of changing the, the city's policy on solitary  
24 confinement, the, the, the leadership is going to



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2 have to come from the, from the city. They, they  
3 -- and, and not making decisions to support this  
4 process, delays it and, and, and causes harm. So  
5 I, I hope that we, that we move forward quickly.  
6 It's, it's sad that we have not made the progress  
7 that we, that we should have up to this point,  
8 thank you.

9 MS. SHERMAN: Thank you. So we are  
10 going to move now to an update from the  
11 Department and Correctional Health Service on the  
12 coronavirus plans. I'll, I'll just say while  
13 there are now a number of confirmed coronavirus  
14 cases in the New York City area, there have not  
15 been any confirmed cases in the New York City  
16 jails. If coronavirus further reaches New York  
17 City, the city can expect to see it reach the  
18 jails. On March 3rd, the Board sent a detailed  
19 letter to CHS and DOC requesting information  
20 regarding their plans. We have requested CHS and  
21 DOC brief the Board today on their efforts to  
22 prevent the transmission of the coronavirus in  
23 the jails and maintaining the health and safety  
24 of staff and people in custody.

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2 In 2009 and 2010, during the H1N1  
3 pandemic, the Board received regular public and  
4 private briefings from DOC and CHS about their  
5 efforts to prevent transmission. We expect to  
6 continue this tradition of public dialogue over  
7 the coming months as necessary. In 2009 and 2010  
8 CHS and DOC effectively prepared for a severe  
9 pandemic. However, the impact was not as serious  
10 as feared. At the end of the H1N1 crisis, the  
11 Board applauded DOC and CHS's work to prevent  
12 transmission in the jails. We look forward to  
13 working with and supporting DOC and CHS in their  
14 efforts to prevent the spread of the coronavirus.  
15 We'll now ask the agencies to present their  
16 ongoing work. Thank you.

17 COMMISSIONER PATRICIA FEENEY: Good  
18 morning. I'm Patricia Feeney, the Deputy  
19 Commissioner for quality assurance and -- thanks.  
20 Okay, I'll start again. I'm Patricia Feeney, the  
21 Deputy Commissioner for quality assurance and  
22 integrity for DOC and it's my pleasure to meet  
23 with you this morning to update you on our  
24 preparations and our plan for COVID-19. The

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2 Department has worked very closely with our  
3 partners in CHS, DOHMH and other members in city  
4 government to walk through various emergency  
5 scenarios designed to test our readiness and  
6 ability to address the COVID-19 virus.

7 Part of our plan has been to implement  
8 and im- implement training and increase our  
9 sanitation in various areas throughout the  
10 Department, so all of our housing units, dayrooms  
11 and common spaces are cleaned daily, our showers  
12 are cleaned three times a day, all of our  
13 vehicles will be cleaned daily, the  
14 transportation buses and vans to ensure that  
15 we're killing any virus that might be present.  
16 And the Environmental Health Unit has been doing  
17 specific trainings for each of the work details  
18 and the institutional aides and our DOC staff to  
19 make sure that everybody knows what is expected  
20 of them when they are doing the, the daily  
21 cleaning and the cleaning of the buses.

22 In addition to that, we've had a lot of  
23 educational communications with both staff and  
24 persons in custody. We've used posters, in-

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2 person meetings. I have some of the posters up  
3 here that are, that are out there. We have  
4 public service announcements that are being made  
5 and we're stressing hand washing correctly is the  
6 number one way to protect yourself against the  
7 COVID-19. We are ensuring that everybody knows  
8 our expectation is that the sanitation is going  
9 to be done and that anybody who is ill will be  
10 referred to be seen by our medical provider, and  
11 that any staff members who are ill are expected  
12 to stay home and not come to work when you're not  
13 feeling well.

14 We also are in content, constant phone  
15 contact with our with our partners and our  
16 communication messages also have been posted in  
17 our visit house and on our website so the member  
18 of the public and the, the staff are aware of the  
19 actions that we take, we are taking and what  
20 their precautions are. We have a few other  
21 posters up here that are being posted, saying if  
22 you have flu-like symptoms, fever, coughing,  
23 shortness of breath, if you've recently traveled  
24 to an area or have been in close contact with

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2 someone who has, go to your doctor and you know  
3 if you're, if you're not well just stay home.

4 We have an appropriate amount of  
5 supplies on hand for both personal protective  
6 equipment that we expect that anybody who's doing  
7 cleaning will wear and we will follow CDC and  
8 DOHMH recommendations as to the use of personal  
9 protective equipment going forward.

10 And I think the other message that  
11 we're, we're getting out is to keep social  
12 distancing, so whenever possible we don't want  
13 people standing on top of each other, we don't  
14 want folks sitting on each other's beds and, and  
15 we're working hard to get that message out as  
16 well. So those are the, the highlights of our,  
17 of our plan to date.

18 DR. ROSS MACDONALD: Thanks,  
19 Commissioner. Ross MacDonald, CMO for CHS. So  
20 CHS, our primary response has been screening at  
21 every touch point. So as you know we're live in  
22 all the e-pass locations and pre-arraignment,  
23 which gives us an opportunity to screen and refer  
24 for evaluation before a person would come into

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2 custody, as well in our intake with our  
3 electronic health record, we're able to update  
4 our screening questions in real time as the  
5 recommendations change for what we should be  
6 looking for. And we've been in constant  
7 communication with our clinical staff, as well as  
8 our partners in DOC and DOHMH and our partners at  
9 Health and Hospitals. You know, we're lucky to  
10 have, to be part of the public, public hospital  
11 system of the city, who is among the most expert  
12 in the country at dealing with communicable  
13 diseases such, such as this. So and we also have  
14 implemented different types of screening for, for  
15 patients in our healthcare delivery system,  
16 including the monitoring of any fever in the  
17 system, which will trigger a higher level of  
18 review and evaluation for the symptoms underlying  
19 that, if there's an alternative explanation.

20 And as many of you know we're much  
21 better positioned than other jails around the  
22 country, in terms of the physical plant with our  
23 communicable diseases unit, which is an area  
24 where people can be isolated for evaluation while

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2 we observe their clinical course and do any  
3 appropriate testing that might be needed.

4 MR. PERRINO: Hello. The normal  
5 procedure is the detainee comes in, gets  
6 searched, goes in a pen with everybody else, and  
7 you know, in a certain amount of time, definitely  
8 within 24 hours, he's being seen by medical. And  
9 then he's housed, or she's housed. Is it  
10 possible before this individual actually goes  
11 into a pen with several different people,  
12 sometimes hundreds, can a doctor see them before  
13 they even engage with other detainees? So I mean  
14 right now we're good, but one person sick in a  
15 pen of 100 detainees could cause a really serious  
16 problem.

17 DR. MACDONALD: So I think I'll defer to  
18 DOC. I mean I think that there has been  
19 additional communication to DOC officers to  
20 expedite anyone who's experiencing symptoms at  
21 any point along the process. As I mentioned,  
22 we're seeing everybody in screening at pre-  
23 arraignment which would be far upstream of, of  
24 that point.

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2 MR. PERRINO: Right, I understand that  
3 and I know DOC is on it and if someone's  
4 sniffing, but DOC don't have the experience of a  
5 doctor and maybe the symptoms right off the bat.  
6 You know what --

7 DR. MACDONALD: So, I would just point  
8 out that, you know, I think there's a general  
9 awareness that we all need to have in, in these  
10 situations. And it's not necessary for a doctor  
11 to be doing that evaluation. I think all people  
12 in New York City need to use common sense and,  
13 and, and get help and raise a flag and know what  
14 to do if they're concerned about someone. So  
15 that's been our focus. And I think DOC has  
16 communicated that to their staff.

17 CHIEF HAZEL JENNINGS: So good morning,  
18 so one of the things that we've done a little  
19 differently is at the courts, because it starts  
20 there. We're required to ask a person if they're  
21 sick or injured prior to taking custody. And if  
22 they are then the agency which is delivering has  
23 the obligation to take that person for medical  
24 care to the hospital or for the screening. And



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2 when they come in, they come in with what's  
3 called a prisoner movement slip and medical  
4 documentation if they have been sick and injured.

5 However, on our paperwork when we are  
6 interviewing a person, there is a, a space or one  
7 of the boxes which talks about flu-like symptoms.  
8 And so the plan will be if that person says yes,  
9 that they will be issued a mask, they will be  
10 isolated from all the persons. And then there's  
11 notification that will happen to H+H operations,  
12 the facility in which the person is going to and  
13 special trans, where that person will be  
14 transported separate and apart from all others so  
15 that when they arrive into the facility, the  
16 medical staff will already be alerted that the  
17 person is coming so that they can go in to see a  
18 swift medical attention, so that is our plan.

19 MR. PERRINO: So, so, chief, so if  
20 someone does say yes, medical's ready at the door  
21 and they're going --

22 CHIEF JENNINGS: So this is why the  
23 notification has to be done prior to, that we do  
24 have a person that will be coming in with flu-

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2 like symptoms, so that they can be sep-, they'll  
3 be transported separate and apart and at the  
4 arrival of the facility, the medical staff will  
5 be ready to see that person.

6 MR. RICHARDS: A couple of questions.  
7 What's the capacity for the isolation? How many  
8 how many cells do we have with the negative air  
9 or negative pressure for containment?

10 CHIEF JENNINGS: So we have  
11 approximately 28 cells for negative pressure.  
12 However we have 88 cells at the CDU unit.

13 MR. RICHARDS: Those are the, they're  
14 the same? Is it --

15 CHIEF JENNINGS: So there is some  
16 different, but we have the ability to isolate a  
17 person and where they're contained.

18 MR. RICHARDS: So, 88. How, how are you  
19 handling officers, you're telling people if  
20 they're not feeling well to stay home. How is  
21 the Department handling officers who stay home  
22 and don't have sick time and --

23 CHIEF JENNINGS: So, so, currently our  
24 staff has unlimited sick time and that when

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2 they're out over a certain amount of days, they  
3 have to report to HMD and they have to be cleared  
4 by their medical doctor and HMD prior to  
5 returning to work.

6 MR. RICHARDS: Great.

7 MS. HEIDI GROSSMAN: I, I, I just also  
8 add, I would just also add that we've been  
9 receiving guidance from the Law Department and  
10 from our partners on how to handle individuals  
11 who are in need of staying home, if there is a  
12 diagnosed case, whether people might, they would  
13 not need to necessarily use their accumulated  
14 leave to stay out. But there, there are all  
15 sorts of guidance that we've received them we're  
16 going to be following that guidance.

17 MR. RICHARDS: Great. And the final  
18 question is Chief Perrino talked about the  
19 courts. I know the pens, 50 people in the pens.  
20 Are you doing, increasing the number of  
21 transportation buses available so you have  
22 smaller numbers of people in pens? How are you  
23 handling that kind of issue?

24 CHIEF JENNINGS: So we have increased

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2 our sanitation, but effective January 1, with all  
3 of the reforms that we have been doing our new  
4 admission processing in itself has decreased  
5 significantly.

6 MR. RICHARDS: But I'm talking about  
7 courts.

8 CHIEF JENNINGS: So, so we're talking  
9 about courts. So we went from an average of  
10 anywhere from nine to 1,200 people going to court  
11 to now we're only averaging anywhere from four to  
12 five persons going to court on a daily basis.

13 MR. RICHARDS: Wow, that's great. Thank  
14 you.

15 MS. SHERMAN: I have a cou-, a cou-, --

16 CHIEF JENNINGS: You need me back?

17 MR. PERRINO: No, Chief, this is for  
18 Commissioner Feeney. I know cleanliness,  
19 disinfecting over and over again, I'd just like  
20 to say just a comment. Working for you for many  
21 years, the Department and the city couldn't have  
22 a better person in place. You've kept me up many  
23 nights as a warden, just trying to get my kit  
24 place clean and you taught me a lot of stuff, and

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2 I feel very confident with you being behind the  
3 wheel, so I just want to make a comment.

4 COMMISSIONER FEENEY: Oh, thank you very  
5 much I appreciate it.

6 MS. SHERMAN: I ha-, I have a couple of  
7 questions, starting with steps that are being  
8 taken to screen or provide information to  
9 visitors to the jails.

10 MS. GROSSMAN: Yes, we just recently  
11 received some guidance from the State Commission  
12 of Correction that requires all jails and prisons  
13 to do screening of visitors, and so we've been  
14 working around the clock to make sure we are able  
15 to implement. It could be implemented as soon as  
16 tomorrow. I think the overriding principles that  
17 we saw from the slides are if people are feeling  
18 flu-like symptoms, if they are experiencing  
19 coughs, fever, shortness of breath they should be  
20 thoughtful about whether they should be coming  
21 for a visit. If people are symptomatic, the plan  
22 is to have people, we would not allow entry for a  
23 visit. But we are working around the clock to  
24 make sure that we get this plan implemented and

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2 we will keep the public apprised as we have our  
3 final plans.

4 MS. SHERMAN: So thank you and that  
5 relates to a second question that I have, which  
6 is could you speak a little bit more to steps  
7 that have already been taken to apprise the  
8 public of DOC and CHS's plans and plans for  
9 future steps to ensure that the public stays  
10 informed?

11 MS. GROSSMAN: Sure, I think that I'll,  
12 I'll pass it on to DC Feeney, but we do have  
13 information and notifications on our website  
14 about our visits and we expect to update those  
15 websites as information comes in. And it's a  
16 very fluid situation, so as information comes in  
17 and we have to update, we will work with our IT  
18 division and make sure that we're able to get the  
19 best information out to the public.

20 COMMISSIONER FEENEY: I don't know that  
21 I have much to add to that, but that's exactly  
22 what we're doing. We're in constant contact with  
23 our Deputy Commissioner for Public Information.  
24 As we get new information and new decisions are

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2 made, it's going out on the website and social  
3 media. Internally, we're issuing teletypes,  
4 having in-person meetings with staff, using the,  
5 the DOC intranet to get information out. So  
6 we're, we're -- you can't over communicate this  
7 issue enough.

8 MS. GROSSMAN: I, I would also add that  
9 we also rely on our partners at DOHMH. There are  
10 also guiding principles from CDC and State  
11 Department of Health, so we're all working  
12 together as a city in a unified way to make sure  
13 that we are communicating in the best way that we  
14 can.

15 MR. RICHARDS: And I would just like to  
16 request that when visiting screening policy goes  
17 into effect that we be kept informed and that we  
18 monitor how many people get turned away. I  
19 wouldn't want to see visits getting canceled  
20 based on the recommendation of one person with no  
21 ability to have that decision checked, and just  
22 want to make sure that you know people aren't  
23 being turned away because of the, the fear, but  
24 in fact this is based on some sound medical

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2 approaches.

3 MS. GROSSMAN: We understand. We agree.

4 DR. COHEN: Yeah. I, I'm going to  
5 second that, Stanley's last point. It's, you're  
6 going, you haven't had visits for the past two  
7 days. Tomorrow there, there will be and it's  
8 critically important that your staff understand  
9 what the criteria for screening are and that  
10 people coming -- obviously people shouldn't come  
11 if they're sick, you know, that will be a tough  
12 thing for people when they want to see their, to  
13 see their family. But on the other hand, the  
14 screening mechanism should, should be, should,  
15 should be reasonable. I have two other  
16 questions. How is the health -- there's a,  
17 there's a health education aspect to this, this  
18 crisis that we're, that we're in, which is very  
19 important. So how is the, how is CHS going to  
20 provide medical information to the persons living  
21 in, in, in the jail so they will understand this  
22 situation as it evolves because it's, it's not a  
23 poster situation because it's changing, changing  
24 day, day-by-day. And another question



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2 specifically for, for, for health is are there  
3 people who are in the facilities who shouldn't be  
4 there given, given the, the scope of this  
5 epidemic? Are there, are there people above a  
6 certain age, or with a certain illness, who are  
7 pregnant or who because of the, of the, the  
8 knowledge of the difficulty of controlling --  
9 everybody's going to work very hard, but knowing  
10 what we know about this, you know and such people  
11 are advised not to go into large, into spaces  
12 with other people, is CHS -- has CHS or does it  
13 plan to make any recommendation to identify  
14 people, as you do, when there are people who are  
15 dying of cancer, you, you work very hard with the  
16 Department and with all, with all parties to get  
17 them out, because there's no point and them being  
18 incarcerated. Do you have a plan for this as, as  
19 well?

20 DR. MACDONALD: So to your first  
21 question, we have adapted some of the DOHMH  
22 recommendations for the general public to our  
23 setting. So we have specific information for  
24 patients which is being disseminated that's

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2 sensitive to the way things work. So where it  
3 says call your doctor, it, it explains how you  
4 would seek care in our system.

5 DR. COHEN: Something like speaking to -

6 -

7 DR. MACDONALD: Yes, and so beyond that  
8 I appreciate, as you said it's not just about  
9 posters. You know, I think our staff are there  
10 in the facilities with our patients and it's a  
11 constant conversation. I mean obviously, the  
12 concern for panic is, is real and we need to be  
13 there present with our patients and engaging in  
14 that conversation. And also, it speaks to our  
15 communication with our own staff, so our staff  
16 need to feel comfortable, need to feel like they  
17 have a clear plan, need to feel like we've done  
18 this before, which we have and that we are being  
19 transparent, that we're, that we're being open  
20 about the situation and that we have plans that  
21 are, are going to keep people safe.

22 To your second question, you know, I  
23 think the when you look at the epidemiology of  
24 the virus, absolutely there are patient

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2 populations that are more at risk. And we have a  
3 particular sensitivity to that. With our  
4 electronic health record, we do a lot of  
5 reporting and we have particular plans in place  
6 to try to protect the most vulnerable  
7 populations. But certainly, to look at the jail  
8 population by age, for example, I think would be  
9 an important thing to do.

10 DR. COHEN: I have one more question.  
11 It's my understanding, I mean I know that you are  
12 not performing intake evaluations in the, in the  
13 clinics from I think 11:00 p.m. to 6:00 a.m., so  
14 that during that that seven or so hour period, no  
15 one, anybody who is in the intake facility will  
16 have to remain there, in a pretty miserable  
17 setting.

18 DR. MACDONALD: We, we have --

19 DR. COHEN: In the context of  
20 identifying people, does, does it make sense to  
21 close down intake at, at night, as you, as you're  
22 doing in the facilities?

23 DR. MACDONALD: So, as we discussed when  
24 we met with you on this topic, the, the overall

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2 efficiency of the intake process has improved  
3 based on the data that we have related to that  
4 specific change. And it's not the case that  
5 we're not available 24/7. CHS is available in  
6 the jails 24/7 to respond to any concern. And as  
7 we discussed, there has been communication to the  
8 officers to raise those concerns as quickly as  
9 possible. And we have staff present to deal with  
10 that, whether it's an emergency or whether it's  
11 just a question that somebody wants to raise.  
12 And we have systems in place to deal with that  
13 24/7, absolutely.

14 MS. SHERMAN: Thank you very much for  
15 the update. I think I will underscore what other  
16 members have said, that we want to continue to  
17 support you in your efforts throughout the jails  
18 and over time as this situation develops, and we  
19 look forward to continued briefings consistent  
20 with past practice, as the situation develops and  
21 your planning and implementation unfolds over  
22 time. So thank you very much.

23 MS. MARGARET EGAN: The Board's January  
24 2020 public report on body scanners and

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2 separation status found a significant number of  
3 untrained staff oper- operating body scanners,  
4 reviewing scan images and initiating, reviewing  
5 and approving separation status placements and  
6 re- removals. In advance of the February meeting,  
7 Board staff conducted a new audit of training  
8 completion for staff conducting and supervising  
9 body scans across all facilities from January  
10 18th to the 24th of 2020, which found that DOC  
11 staff who have not been, who have not completed  
12 all required training continue to operate  
13 scanners and approve separation status placements  
14 and re- removals.

15 The Department immediately issued a  
16 teletype requiring tour commanders to take a more  
17 active role in supervising any use of the, of a  
18 body scanner. The Department also reported that  
19 they were beginning weekly audits to assess  
20 whether staff using body scanners have completed  
21 the required training. The Department did  
22 provide those audits, and while training is  
23 improving, they still found that members of staff  
24 who are not, have not been trained are making

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2 determinations. The Board has requested the  
3 Department provide an update on this issue today.

4 MR. KENNETH STUKES: Good morning,  
5 Kenneth Stukes, Bureau Chief. I would just like  
6 to state that we have taken this seriously with  
7 regards to the issues brought to our attention by  
8 the Board. Instances where improperly trained  
9 staff members utilize the body scanner, it's  
10 wholly unacceptable. We have taken several steps  
11 to address the concerns and to ensure that only  
12 properly trained staff members are operating the  
13 body scanners. So, I'll give some comparative  
14 dates and data of staff who have operated body  
15 scanner who have been trained in both radiation  
16 online safety and body scanner operations  
17 training. So with regards to supervisors, which  
18 is the rank of captain, on January 24th there  
19 were 48. When we go to February 29th we had a  
20 total of 60 which is a 25 percent, 12 persons,  
21 with a 25 percent increase with the captain's  
22 training. As it pertains to correction officers,  
23 as of the January 24, 2020 date, there were 248.  
24 As of February 29, 2020, 308, an increase of 60

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2 with a 24 percent increase totaling 296 persons  
3 for that period, between correction officers and  
4 captains, total captains and the addition of  
5 staff training, a total of 368, 72 new persons  
6 with a 24 percent increase.

7 Moving on to our staff trained with the  
8 image evaluations, assistant deputy wardens as of  
9 January 24th, 11, as of February 29th, we  
10 increased to 18 a total of seven with a 64  
11 percent increase. Captains, as of January 24th,  
12 22, as of February 29th, 25 totaling three  
13 persons with a 14 percent increase. Correction  
14 offices, 110 as of January 24th, February 29th  
15 date, 123, or a total 13 additional persons with  
16 a 12 percent increase, totaling between the two,  
17 three ranks, 173 persons totaling 23 new  
18 additional with a 15 percent increase.

19 As I previously stated at our Board,  
20 Board meetings, the Department issued a teletype  
21 issued on February 4th by the chief of the  
22 Department which is read at 28 roll calls. The  
23 teletype reiterated the requirements that our  
24 scan operators must use their own login

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2 credentials. In addition, they must be properly  
3 trained in both the radiation safety online  
4 training and the body scanner operations  
5 training.

6 What was new to this teletype that the  
7 tour commander must ensure that an adequate staff  
8 are properly trained, are assigned to areas that  
9 have the body scanner at all times. In addition,  
10 the tour commander must authorize the use of the  
11 correction officer to operate the body scanner.

12 And as previously stated, any identified  
13 failure to comply with the teletype orders and  
14 any authorized use of the body scanners would  
15 result in staff being appropriately disciplined.  
16 Any staff who have been found to operate the body  
17 scanner without being properly trained or use  
18 other person's login credentials was referred to  
19 our Investigation Division for further  
20 investigations.

21 Multiple signage has been posted in the  
22 body scanner areas, so that staff are  
23 knowledgeable by with only information pertaining  
24 to the training and the requirements of the body



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2 scanner operator. In addition, the Department  
3 issued talking points to the management teams at  
4 the facilities that they may utilize at both our  
5 roll call with a frontline staff and at their  
6 internal meetings. The weekly training audits  
7 continue to be in process and the body scanners  
8 credentials of any persons who are not authorized  
9 and using by another person are deactivated  
10 making that person's access to operate the body  
11 scanner unusable.

12 The training and development academy has  
13 delivered 150 body scanner informational booklets  
14 and the information that is contained in those  
15 booklets is how the body scanner works and why  
16 they are important, how much radiation a person  
17 is exposed to during each scan and lastly what  
18 the Department is doing to ensure that that  
19 health and safety of those person being scanned.

20 So I'll move on to the audits that we  
21 have conducted regarding, pertaining to persons  
22 who have receive authorized training to operate  
23 the body scanners and the second part of the  
24 audit will consists of supervisors who are

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2 reviewing images either for placement or removal.  
3 I would just like to note that prior to our  
4 Board's meeting on February 11th, and our  
5 existing policy, it did not require that the  
6 supervisor who reviewed the image was required to  
7 have been trained in both the radiation safety  
8 training and image evaluations.

9 So I'll just walk through some data as  
10 it pertains to audits that were conducted weekly.  
11 So the Department conducted audits of the weekly  
12 body scanner logbooks across seven body scanners  
13 which in use at our facilities. There were  
14 twelve days selected at random and the  
15 Department, the three days were chosen at random  
16 for each week and all scans were evaluated on the  
17 chosen days. The audit eva-, the audit evaluates  
18 whether the Department's body scanners were  
19 operated and supervised by appropriately trained  
20 staff and whether separation status placements  
21 and removal paperwork following a scan was  
22 approved by a trained staff member.

23 So week one, the dates were February  
24 4th, 6th, and 7th. Week two, the dates were

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2 February the 11th, 13th, and the, 11th and 13th,  
3 11th, 12th, and 13th. Week three, the days were  
4 February 18th, the 20th and 21st. Week four was  
5 February 25th, 26th and the 27th, all random  
6 dates. So when we speak about staff authorized  
7 to operate the body scanners, we refer to staff  
8 who've been trained both in the radiation safety  
9 and the body scanner operations training.

10 So as a note, VCBC which is one of our  
11 campuses that's online with the use of body  
12 scanners were placed online latter part of the  
13 month of February.

14 So, during this audit period there were  
15 total 1,048 eligible entry scans conducted across  
16 the audit dates. Of this number, 1,034, one  
17 percent scans were operated by in- inefficiently  
18 trained staff members. So let me correct that.  
19 Of the 1,048, 1,034 which is 99 percent, scans  
20 were operated by properly trained staff members.  
21 Fourteen, one percent, scans were operated by  
22 inefficiently trained staff members. There were  
23 a total of 1,030 eligible entry scans supervised  
24 across the audit dates, to refer to supervised,

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2 that is the rank of a corrections captain who's  
3 supervising the scan after it has been done by a  
4 correction officer who operates the body scanner.

5 So 764 which is 74 percent, scans were  
6 supervised by properly trained staff members,  
7 266, which is 24, 26 percent, scans were  
8 supervised by inefficiently trained staff  
9 members. I would like to take note that of all  
10 the placements for a positive scan that were  
11 reviewed by an assistant deputy warden who have  
12 completed all the training as it pertains to  
13 image evaluations. In addition, as we mentioned  
14 at other Board members, all of the members who  
15 are assigned to the operations and security  
16 intelligence has been trained in image  
17 evaluations trainings.

18 The percentage of scans operated by  
19 properly trained staff members increased by three  
20 percent from week one to week four of the audit  
21 period. The percentage of scans supervised by  
22 properly trained staff members increased by three  
23 percent from week two to week four of the audit  
24 period. Week four had a total of 240 supervised

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2 scans. Out of 60 which were supervised by  
3 inefficiently trained staff, within that 60  
4 number, one captain accounted for 16, then there  
5 was another captain that accounted for 30. The  
6 two captains constituted 46 out of the 60, which  
7 is 77 percent. Again, I would just like to place  
8 emphasis on the point that any finding that an  
9 insufficient trained staff member operated or  
10 supervised a use of a body scanner is in  
11 violation of our policy and will be referred to  
12 the investigation division.

13 So I'd just like to walk through some  
14 data as it pertains to our efforts to ensure  
15 compliance with the policy regarding the use of  
16 body scanners. So I will speak to week one and  
17 I'll break it down into two parts. Staff members  
18 operating the body scanner who have been  
19 appropriately trained and staff supervising the  
20 image after the body scanner has been done by a  
21 correction officer.

22 So for the first three random dates in  
23 week one, which I initially stated February the  
24 4th, 6th and the 7th, so I'll just go into some

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2 of our facilities that have the body scanners  
3 that is online. So the Anna M. Kross Center, 59  
4 entries, staff members who have completed  
5 training 59, 100 percent. GRVC, 29 entries  
6 during the audit dates, staff who operated the  
7 scanner who have completed training 29, 100  
8 percent. Otis Bantam Correctional Center, the  
9 number of eligible entries 73, the number of  
10 staff members who have completed their training  
11 that operate the scanner, 73, 100 percent. OBCC,  
12 which operates two scanners, the segregation area  
13 10 completed training, 10 at 100 percent. I'll  
14 move on into week two. Yes?

15 MR. STEVEN KAISER: I think we've sent  
16 the audit findings. I think the main findings  
17 that we wanted to reiterate are that 99 percent  
18 of the scans operated were operated by trained  
19 staff received both the operator and the  
20 radiation safety training during the audit  
21 period. We're still working on the captain  
22 supervisor training, but any and all placement or  
23 removal paperwork related to separation status  
24 were reviewed by an ADW, image evaluation

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2 training. And, you know, as we mentioned prior  
3 to the last meeting, we're going to be working  
4 with our external vendor to schedule these  
5 trainings for our supervising captains as quickly  
6 as possible. Over the month of February, we had  
7 some cancellations from those ext- external  
8 vendors that we're currently working with them on  
9 and we're, you know, prioritizing those  
10 trainings.

11 So we think we have a gra-, a grasp on  
12 the issue. We're going to keep working on it.  
13 But we've spent a lot of work into it and we  
14 think we're in a good place and on the right, on  
15 the right track with this.

16 MS. SHERMAN: No questions? Questions?

17 MR. RICHARDS: Yes, a couple of  
18 questions. Thank you for the presentation and  
19 the data and your diligence on not only watching  
20 this issue but moving it, moving it forward.  
21 Congratulations on that.

22 MR. STUKES: Thank you.

23 MR. RICHARDS: The question I have is on  
24 the placements and removals. According to your,

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2 what it seems like, of the seven placements, all  
3 of those placements were done by officers that  
4 were not trained. Am I reading this report  
5 right?

6 MR. STUKES: I'm not certain where  
7 you're at on the report, sir.

8 MR. RICHARDS: It's on page seven of  
9 your report, it's on operating staff. It says  
10 placements, seven completed training, seven, no.  
11 Removals, six completed training, yes. And then  
12 supervising staff, it says placements, seven,  
13 completed training, two, no. Removals, eight,  
14 completed training, seven, no. So it looks like,  
15 it looks like y'all are doing a great job on  
16 making sure that tests are being, scans are being  
17 done by trained officers and, and it's being  
18 reviewed by trained supervisors. It looks like  
19 there were two captains in RNDC and the OBCC that  
20 sort of were doing random, you know, doing tests  
21 on their own and they weren't trained. They  
22 accounted for 46 of the 60 tests, something that  
23 you easily can pinpoint. But when I looked at  
24 the placements and the removals, that was a



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2 little alarming that the tests that resulted in a  
3 placement were done by somebody that wasn't  
4 trained. Am I reading it wrong?

5 MR. KAISER: Yeah.

6 MR. STUKES: Yes, you are.

7 MR. KAISER: So, just to clarify, for  
8 the operating staff of the 13 eligible either  
9 placements or removals, all of them were  
10 conducted, the actual scans were conducted by  
11 properly trained staff. Like we said before,  
12 we're still working with the supervisor training  
13 with the vendor to schedule those trainings and  
14 get those captains supervised. But the, there's  
15 an extra layer to this. We're actually doing  
16 three layers of review for any placement or  
17 removal. There's an ADW in the OSIU unit who's  
18 trained on image evaluation specifically, so any  
19 scan whether it's a positive or negative scan  
20 that leads to a placement or a removal is  
21 reviewed by a, an ADW at the minimum, also an  
22 operator who has trained in image evaluation  
23 through those trainings who is approving or  
24 denying that reading of the scan. So there is,

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2 for all of those placements or removals, there  
3 was a minimum of two layers of staff with image  
4 evaluation training and all of the staff that  
5 conducted those scans were properly trained.

6 MR. RICHARDS: So this is saying that  
7 one of those three steps, seven officers were not  
8 trained?

9 MR. KAISER: That's correct, related to  
10 the supervisors, that's what we had explained to  
11 Board staff prior to the last meeting that we're  
12 going to need some time to work on that portion.

13 MR. RICHARDS: To do the supervisors?  
14 So this is all about supervisors?

15 MR. STUKES: So yes. The operating  
16 staff usually lies with a correction officer, so  
17 when you look at the data here but it says seven  
18 placements --

19 MR. RICHARDS: Right.

20 MR. STUKES: -- all those seven  
21 placements were done by correction officers who  
22 had completed all the training and were  
23 authorized to operate the scanner.

24 MR. RICHARDS: So, so, who are the seven

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2 that were not trained?

3 MR. STUKES: So, when we talk about the  
4 supervising staff that is a correction in the  
5 rank of captain who supervised the image, who had  
6 not received the image evaluation training.  
7 However as mentioned, there is an assistant  
8 deputy warden as a third layer, who works in  
9 operation security intelligence --

10 MR. RICHARDS: Okay, good.

11 MR. STUKES: -- who has received  
12 evaluation training and is responsible for  
13 reviewing the, either the placements or removal  
14 from separation status.

15 MR. RICHARDS: And it speaks to the 99  
16 percent that you got perfect?

17 MR. STUKES: That is correct, so as we  
18 mentioned, the supervisor part of the image  
19 evaluation wasn't an initial part of our policy  
20 but we are working with the vendor to ensure that  
21 we get as many supervisors appropriately trained  
22 as possible. This will require some time.

23 MR. RICHARDS: No this is, I mean you  
24 did a great job in making sure people are, are

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2 trained up. The supervisors are the next level.  
3 All the ADWs have all already been trained,  
4 right? It's really that middle band of captains  
5 and supervisors that you have to train up.

6 MR. STUKES: Yes.

7 MR. RICHARDS: A, a second question, of  
8 the 1,000 some odd tests that were conducted  
9 during this audit period was it only 15 people  
10 that went to separation housing? Am I, am I  
11 reading that right?

12 MR. KAISER: So, so it's a little  
13 different. I don't have the total placement  
14 numbers for the month with us, but this would be  
15 looking at only placements that were precipitated  
16 by a positive scan reading.

17 MR. RICHARDS: Got it.

18 MR. KAISER: In terms of that level of  
19 looking at placements and removals, if it's a  
20 negative, if it's based on a refusal, you don't  
21 need someone trained in image evaluation, there's  
22 no image.

23 MR. RICHARDS: Right.

24 MR. KAISER: But just to, just because

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2 it might help you with the report, I think you  
3 were looking at the N number

4 MR. RICHARDS: Yeah.

5 MR. KAISER: -- and that N stands for  
6 number, not no in terms of training. So that  
7 thirteen that were either a placement or a  
8 removal, that 100 percent is to say that they  
9 were all done by and operated by staff that were  
10 properly trained and they were also all reviewed  
11 by staff who were properly trained in image  
12 evaluations specifically.

13 MR. RICHARDS: Got it, got it. And  
14 final question, do they do more tests but you are  
15 unable to determine the result or out- outcome of  
16 that test when you say legible?

17 MR. KAISER: That refers, that just  
18 refers to the recording in the actual logbook at  
19 the scanner, so if a staff name gets smudged in  
20 the logbook for example, it would be recorded as  
21 an illeg- illegible logbook entry, so you know  
22 there are going to be that cases of those. We're  
23 reiterating the staff that needed to make sure  
24 there are legible entries in logbooks. And then

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2 we're also recording information electronically  
3 through the scanner machines as backup, so we use  
4 both that information. If we find a discrepancy,  
5 we refer it to the investigation division to  
6 investigate.

7 MR. RICHARDS: Good work, good work.

8 MR. KAISER: Thank you.

9 MR. RICHARDS: Thank you.

10 MS. SHERMAN: Any other questions?

11 Thank you very much we look forward to staying  
12 informed about your efforts, particularly with  
13 respect to ensuring that all of the supervisors  
14 obtain the training as soon as you are able to do  
15 so and very much appreciate the hard work that  
16 has gone into your efforts to date. Thank you.

17 MR. STUKES: Thank you.

18 MR. PERRINO: Yeah, I'd just like to say  
19 also, I notice there's a difference in  
20 leadership, this problem has become really at  
21 hand. And this sense of urgency has like, you  
22 know, doubled and tripled, so it seems like your  
23 credit is going way up in my book, okay. And I  
24 appreciate it, because when we see problems and

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2 we work together to get resolved, I really feel  
3 like things are happening, and great job.

4 MR. STUKES: Thank you.

5 DR. COHEN: I'd like to support that.  
6 Thank, thank you.

7 MR. STUKES: Thank you.

8 MS. SHERMAN: Okay, we are now going to  
9 move to hear comment on the Department's variance  
10 requests. The Department requested a variance  
11 that would allow the Department in highly  
12 exceptional circumstances presenting safety and  
13 security concerns to waive the requirement that  
14 people be immediately released from punitive  
15 segregation for seven days after they have been  
16 held in punitive segregation for 30 consecutive  
17 days. The Department has not granted a seven-day  
18 waiver since October of 2018. The Board renewed  
19 this variance in January for three months  
20 expiring on April 16th. Since the Board does not  
21 have an April public meeting the Board must  
22 consider the request today. The Board approved  
23 the variance for three months in order to allow  
24 for the Board to consider this policy in

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2 restrictive housing rulemaking, rather than via  
3 variance. The Board's proposed rule on  
4 restrictive housing incorporates the variance and  
5 its condition. The rule's enactment would  
6 eliminate the need for this variance. As  
7 discussed earlier, this section of the proposed  
8 rule is a point of active discussion.

9 So now I will call on members of the  
10 public who have signed up to comment on the  
11 variance request. We ask that you limit your  
12 comments to the proposed variance. Albert Craig.

13 MR. ALBERT CRAIG: Good morning.

14 MS. SHERMAN: Good morning.

15 MR. CRAIG: I know we supposed to talk  
16 about the variance, but you had this thing about  
17 the coronavirus, which I think this is, I wanted  
18 it before I forget this, this morning I went to  
19 RNDC and the president of COBA, Elias Husamudeen,  
20 told all the officers that a civilian had  
21 contracted, a family member had contracted  
22 coronavirus, so and they wind up going, there was  
23 a, a whole bunch of text messages and e-mails to  
24 everybody telling everybody last night, but he



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2 confirmed it this morning about 7:00 o'clock that  
3 a civilian had, a family member had contracted  
4 corona.

5 So I want to just talk about that for  
6 one second. I know this -- we're not supposed  
7 to, but what I'm asking for, they said if you ask  
8 the question that nobody be disciplined for being  
9 sick contracted, considering that we work in  
10 close proximity and got to pat inmates down  
11 consistently, also that we have gloves right,  
12 search gloves, on the ready. Also that an inmate  
13 who spits be placed in a spit mask, placed into  
14 isolation until it's determined whether or not he  
15 has coronavirus, being that we, we are touching  
16 elbows and washing hands. I think spitting in  
17 your mouth, that you know, we should show some  
18 concern about the spitters who you know, might  
19 give a officer this, this virus. Also he said  
20 about notification, nobody notified anybody.  
21 There should be somebody from the, from this  
22 department who speaks to the officers personally  
23 about what to do, right. Let's say I'm searching  
24 an inmate and the inmate is sneezing and

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2 coughing, and I'm still being ordered to search  
3 him. Should that inmate may not be searched and  
4 placed into isolation and then you know, until he  
5 receives medical treatment? In addition to that,  
6 gloves, immediate notification, yeah that's  
7 basically it in terms of like the corona thing.

8 Nobody told anybody about it, right.

9 You have officers who work down in the basement  
10 with this individual, right. Right now, we don't  
11 know whether these officers have, if it is true,  
12 contracted it or not. We don't know and they had  
13 no, they didn't mention that. And I'm, I'm -- if  
14 Elias Husamudeen is aware of it, that means they  
15 are aware of it, so when he stood up here and  
16 talked about it they didn't mention that. You  
17 know, I'm, I'm really concerned with these  
18 spitters. I know it's a pandemic, it's a state  
19 of emergency and to spit on someone and like I  
20 said the last time, spit in someone's mouth, I  
21 think we ought to be a little more concerned  
22 about that now that it's a pandemic and the mayor  
23 is making more videos than Jay-Z or every time  
24 you turn around somebody, you know, he's on the

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2 news creating a panic in the city so either it's  
3 something we should be concerned about, or it's  
4 something we shouldn't. Because he's telling  
5 everybody not, if a crowded train, don't get on  
6 it wait for the next one if you can.

7 So I'm asking you to please ask them  
8 what are they going to do in terms of  
9 notification and, and in terms of making sure  
10 there are gloves there, assuring that sanitizer  
11 in these areas, hand sanitizer is there, that  
12 these inmates are placed into masks if they spit  
13 and taken to the isolating -- I'm sorry I think  
14 this is important.

15 MS. SHERMAN: Please, I understand and  
16 please try to wrap up. We are going to --

17 MR. CRAIG: Oh, I am wrapping up but  
18 they're taking notes, so at least somebody's  
19 showing some concern that this is a real issue  
20 that we could contaminate those visitors that  
21 you're concerned with and, and the inmates.  
22 Thank you, I know, I'm wrapping it up it's not  
23 important.

24 MS. SHERMAN: Thank you, Mr. Craig. Mr.

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2 Nel-, Henry Nelson.

3 MR. HENRY NELSON: Good morning,  
4 everyone. I know everyone is here pretty much  
5 with the best of intentions, but I want to talk a  
6 little bit about the officers, which right now  
7 they have, they have a, they have a hell of a job  
8 to do. But they also have many tools to fail.  
9 There's still, there are inmates still housed in  
10 gang affiliation instead of classification.  
11 There's too many. The concept of one or two  
12 officers controlling multiple inmates was on the  
13 basis that it's not a gang affiliated house. If  
14 I tell one person that they can't do one thing,  
15 I'm following the rules, I'm telling one person  
16 you cannot do this or that, the chance of me  
17 gang, being ganged up on is high. This is a  
18 situation that keeps -- that's continuing to go  
19 on. Until we get that clear, I wonder should we  
20 even look at the levels directive, because the  
21 longer we take to respond to a, a situation, the  
22 more likelihood of someone being seriously hurt,  
23 whether it be an inmate, officer or any other  
24 staff member. We have to understand that. A

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2 level A might not -- it might escalate quicker  
3 because they're gang affiliated. I've dealt with  
4 that situation on a daily basis, in which we're  
5 talking to someone and being that I'm talking to  
6 him, I said, no you can't go in this area. Four  
7 or five more come running over. This is a  
8 situation that we could avoid, because the only  
9 ones that's going to get hurt is the officers and  
10 the non-affiliated inmates, with no gang  
11 affiliation whatsoever. That's the issue that we  
12 need to address. We can make it safer. It can  
13 happen. We just have to listen to one another.  
14 We really can get there. But until we keep  
15 letting it go on and on, it's going to be a  
16 problem.

17 And before I leave, I have one other  
18 issue. I'm still trying to figure out the  
19 concept of, I understand the disciplinary  
20 process. I understand if you do wrong, fine, you  
21 can be disciplined for it. However I don't  
22 understand the concept of being suspended pending  
23 an investigation or the probability of you being  
24 suspended. That makes zero percent sense.

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2 Remove that staff member or officer from any  
3 contact whatever, until the investigation is  
4 complete. Then whatever disciplinary action  
5 comes out of it, should come out of it. Then,  
6 now you're going to have officers hesitating,  
7 you're going to have people hesitating. We got  
8 this spray, the chemical agents, we're going back  
9 and forth with that.

10 I'm trying to be reasonable with  
11 everyone. If you constantly tell me that if two,  
12 two people are fighting, two inmates are fighting  
13 and I spray with my intention of no one getting  
14 hurt. If you say it's closer than three feet and  
15 you want to hit me with a charge, it's not --  
16 people are misreading the language of the  
17 directive itself. It's a guide so you won't have  
18 to have physical contact, but so much. You can  
19 wash your face, but if the two people are  
20 engaging in a fight which could cause serious  
21 bodily harm and you use your chemical agents with  
22 the best of intentions, you should not be  
23 disciplined because it's so called closer than  
24 three feet. It doesn't make sense. Hesitation

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2 kills in corrections. Thank you very much.

3 MS. SHERMAN: Thank You. Brandon H.  
4 Good morning.

5 MR. BRANDON HOLMES: Good morning. My  
6 name is Brandon Holmes I'm the New York campaigns  
7 coordinator for Just Leadership USA. And today,  
8 with several members of the Jails Action  
9 Coalition, we will uplift the voices and concerns  
10 of directly impacted New Yorkers and share proven  
11 alternatives to solitary confinement that can and  
12 must be implemented with your oversight.

13 I would also like to start just saying I  
14 find it difficult to believe we would still be in  
15 a rulemaking process these many months later. If  
16 more members of this Board had reviewed the  
17 blueprint and enacted these recommendations, I  
18 would never dare wish ill on any of your families  
19 or loved ones, but I hope that you recognize that  
20 many of us here have loved ones who are still  
21 behind that wall who have experienced solitary.  
22 We are taking care of loved ones who have come  
23 home and come out of isolation and our  
24 communities are reeling. If your family was

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2 behind those walls, I believe if they were in a  
3 dark cage deprived of light, air or compassion,  
4 you would share the same sense of urgency that we  
5 have and you would hold all of your other Board  
6 members just as accountable as we try to do with  
7 each of you every month.

8 We oppose the current variance request  
9 and urge the Board to reject it. Instead, we  
10 recommend that the blueprint be adopted by the  
11 Board with the recommendations that we've  
12 introduced six months ago. Jails Action  
13 Coalition and the Halt Solitaire Campaign  
14 released the blueprint, a document that outlines  
15 how New York City can and must end solitary  
16 confinement in all its forms throughout New York  
17 City jails in 2019. The blueprint reflects the  
18 experiences and expertise of people who have  
19 endured solitary confinement; the family members  
20 of incarcerated people; mental health, legal and  
21 human rights experts; and many members of our  
22 campaigns.

23 It is written in the context of growing  
24 calls to fully ban solitary confinement,



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2 including from the Progressive Caucus and Women's  
3 Caucus of the New York City Council, as well as  
4 leading presidential candidates. Additionally,  
5 our blueprint has been endorsed by over 70  
6 elected officials, organizations, faith  
7 communities and their leaders, some of whom you  
8 all know very well.

9 The overall purpose of this blueprint is  
10 to provide key mechanisms for how New York City,  
11 the mayor, City Council, Board of Correction and  
12 Department of Corrections can completely  
13 eliminate solitary confinement together in city  
14 jails and instead promote alternatives that take  
15 an opposite approach to the isolation and  
16 deprivation of solitary and are actually  
17 effective for promoting safety and reducing  
18 violence both inside jails and when people return  
19 to their outside communities. In recognition of  
20 Leyleen Polanco, Bradley Ballard, Kalief Browder,  
21 Nicholas Feliciano and countless other people who  
22 have either lost their lives or suffered  
23 devastating psychological and physical harm, New  
24 York City must take immediate action to finally

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2 and fully end solitary confinement. The  
3 blueprint shows the way to reach that goal,  
4 drawing on proven evidence-based approaches that  
5 are more humane, effective and safe.

6 And lastly, I would just say if there is  
7 anything that if you need more information or  
8 anything you need to better understand from this  
9 blueprint please reach out to the formerly  
10 incarcerated leaders and advocates who have  
11 crafted this, because there are proven solutions  
12 in there. Thank you.

13 MS. SHERMAN: Thank you. Sarita D.

14 Good morning

15 MS. SARITA DAFTARY-STEEL: Good morning  
16 my name is Sarita Daftary. I'm an organizer with  
17 Just Leadership USA and I will pick up where  
18 Brandon finished, with continuing with the  
19 blueprint. We're doing this on the record out  
20 loud. You can also share it with your colleagues  
21 who have not read the blueprint themselves. So  
22 to start, solitary confinement is torture. The  
23 sensory deprivation, lack of normal human  
24 interaction and extreme idleness causes

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2 devastating physical, psychological and emotional  
3 harm.

4 Research proves that people in solitary  
5 are nearly seven times more likely to harm  
6 themselves and over six times more likely to  
7 commit potentially fatal self-harm. People who  
8 have spent time in solitary are significantly  
9 more likely to both die, including by suicide  
10 homicide and overdose, and to be reincarnated  
11 after release, with the risks increasing as the  
12 time in solitary increased. As we learned from  
13 the unconscionable torture and neglect  
14 experienced by Bradley Ballard during his six  
15 days in solitary, for some people even a short  
16 solitary sentence can lead to tragic consequences  
17 and even death, so seven more days is far too  
18 many.

19 It's been nearly ten years since the  
20 United Nations called for the complete abolition  
21 of solitary as a means a punishment or discipline  
22 and the complete abolition of solitary for, among  
23 others, all people in pretrial detention as the  
24 vast majority of people in New York City jails

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2 are held.

3 I'm going take a pause from the  
4 blueprint itself to note the irony of a  
5 representative from the union suggesting that he  
6 doesn't understand the concept of being suspended  
7 pending an investigation when they oversee  
8 thousands of people who are being locked up  
9 pending their trial.

10 Going back to the blueprint, solitary is  
11 disproportionately inflicted on black, Latinx and  
12 Native-American, American Indian people, as well  
13 as on young people and people with mental health  
14 needs. As DOHMH study found, that black and  
15 Latinx people incarcerated in NYC jails were less  
16 likely than their white counterparts to receive  
17 appropriate mental health diagnoses and more  
18 likely to experience solitary confinement.

19 Solitary is also disproportionately  
20 inflicted on queer, transgender and gender non-  
21 conforming people. A national survey of 1,200  
22 incarcerated LGB- BTQ+ people found that 85  
23 percent of respondents had been in solitary  
24 confinement. Solitary is counterproductive to

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2 the purported safety justifications sometimes  
3 given for its use, as it can cause violence and  
4 make prisons, jails and outside communities less  
5 safe. Moreover, replacing solitary with more  
6 effective alternatives will ultimately save  
7 money, while importantly saving human lives and  
8 human potential.

9 After struggling to treat patients who  
10 are suffering the torture of solitary  
11 confinement, Dr. Homer Venters, the former head  
12 of Correctional Health Services for New York City  
13 jails has said solitary units should never have  
14 been built. This blueprint presents New York  
15 City with a way to unbuild these torture  
16 chambers.

17 MS. SHERMAN: Thank you. Herbert?

18 MR. HERBERT MURRAY: Yes.

19 MS. SHERMAN: Good morning.

20 MR. MURRAY: Good morning. How y'all  
21 doing today? My name is Herbert Murray and I've  
22 been incarcerated for 29 years. Of those 29  
23 years, I did approximately ten years in solitary  
24 confinement. I too will continue with where

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2 Sarita left off with. The first recommendation  
3 of the blueprint, of the blueprint is to ensure  
4 that the Board of Correction minimum standards  
5 for out of cell time applied to all people in  
6 city jails, other than emergency, but remove an  
7 exception to those standards punitive segregation  
8 and SHU units.

9 Other than an emergency situation, the  
10 Board of Correction minimum standards for out of  
11 cell should apply to all people in city jail.  
12 Section 1/05 of the board of current standard  
13 requires that no person should be voluntarily  
14 locked up other than eight hours at a night and  
15 two hours during the day. The common standards  
16 allowed exception to those required for people in  
17 punitive segregation and enhanced supervision  
18 housing, ESH units. Those exceptions should be  
19 removed and the basic minimum standard generally  
20 should apply to everyone in city jail so that all  
21 people in city in the jails have a mandatory  
22 allowance of 14 hours out of their cell per day.  
23 The minimal exception is contagious disease unit  
24 can remain.

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2 The reason for eliminating these  
3 exception in both that solitary confinement is  
4 torture that cause devastating harm, that limited  
5 out of cell time does not in any way contribute  
6 to greater safety or reduction in violence. As  
7 we will discuss in more detail, unit that allows  
8 separation, separation from the general pop-  
9 jail population without any restriction out of  
10 their cell have proven more effective at reducing  
11 violence and promoting safety. The clinical  
12 alternative for punitive segregation units on  
13 Rikers Island and the former Merle Cooper  
14 program, New York State prisons are two positive  
15 successful examples of unit designed to separate  
16 people from general pop- population without  
17 restricting the amount of cell, out of their  
18 cells. Thank you.

19 MS. SHERMAN: Thank you. J.J. Parish.  
20 Good morning.

21 MS. JENNIFER J. PARISH: Good morning.  
22 I'm Jennifer Parish with the Urban Justice Center  
23 Mental Health Project and the Jails Action  
24 Coalition. The second recommendation of the

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2 blueprint is to create minimum standards for  
3 emergency individual lock-ins and emergency  
4 lockdowns. To address emergency situations that  
5 may arise, there should be the allowance, if  
6 necessary for emergency, short-term mandatory  
7 lock-in for individuals and emergency short-term  
8 lockdowns for targeted portions of the jails.

9 These emergency policies should have the  
10 following specific and limited ways in which they  
11 can be implemented. First regarding emergency  
12 individual lock-in. Drawing from the rooms,  
13 drawing from the rules for room confinement in  
14 New York City's secure detention youth facilities  
15 and from other models of youth secure detention  
16 policies, such as those adopted in Colorado,  
17 individuals can be involuntary locked,  
18 involuntarily locked in for immediate de-  
19 escalation purposes in emergency situations when  
20 absolutely necessary as a last resort and when  
21 other mechanisms have failed for the shortest  
22 duration possible, measured in hours rather than  
23 days, weeks or months.

24 The purposes, the purposes of these



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2 lock-ins are never to be used as punishment or  
3 isolation, but instead to immediately and  
4 temporarily separate people to prevent physical  
5 harm; to provide br-, a brief time and space for  
6 de-escalation and cooling down; and quickly  
7 restore people back to the general jail  
8 population, or if necessary to move them to  
9 another housing area to avoid further harm or  
10 conflict or to ESH to address underlying issues  
11 that are resulting in negative conduct. The  
12 presumption should be that such lock-ins should  
13 end within two hours, with extensions available  
14 only when absolutely necessary. If the lock-in  
15 time spent is approaching four hours, the chief  
16 of department should be required to be involved  
17 to work toward ending the emergency lock-in. For  
18 young people and elderly people who are  
19 particularly vulnerable to the risk and harm of  
20 isolation, there should be a maximum lock-in time  
21 of six hours. For all other people there should  
22 be a maximum lock-in time of eight hours.

23 In addition, to ensure that people are  
24 not repeatedly locked in day after day, thereby

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2 subjected to extended solitary confinement, there  
3 should be a total time limit of eight hours in  
4 any two day period or a total limit of 20 hours  
5 in any seven day period. In extreme  
6 circumstances, where the Department believes it  
7 absolutely necessary to exceed the multiple day  
8 time periods, the Department should be required  
9 to obtain a court order permitting a lock-in that  
10 exceeds the limit. For each day that the  
11 Department seeks to extend the lock-in it should  
12 obtain a new court order. To deescalate the  
13 situation as soon as possible and to avoid people  
14 decompensating further or even harming themselves  
15 while isolated, staffs should check on any person  
16 who's locked in at least every 15 minutes, a  
17 mental health staff in particular should check  
18 in on a person within the first hour and at least  
19 once every additional hour the person's locked-  
20 in.

21 And just in case it's not clear to you  
22 why we are presenting the blueprint during this  
23 comment period, it's because the Department is  
24 asking you for permission to extend the use of

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2 solitary in certain circumstances. We believe  
3 the blueprint is an alternative to that and while  
4 the fundamental point of the blueprint ending  
5 solitary confinement has been well communicated,  
6 the fact that it includes our vision for  
7 alternatives to solitary seems to have been lost.  
8 So we are presenting the details of those  
9 alternatives today in hopes you will adopt it,  
10 rather than approve the variance.

11 MS. SHERMAN: Thank you. Ms. V. Good  
12 morning.

13 MS. VICTORIA PHILLIPS: Good morning.  
14 My name is Minister Dr. Victoria Phillips and I'm  
15 standing here today as a person from the Mental  
16 Health Project Urban Justice Center and a member  
17 of the Jails Action Coalition. I'll pick up.

18 Emergency lockdown, in situations where  
19 it's absolutely necessary to either investigate  
20 or deescalate an emergency situation, the city  
21 jail should only be able to utilize lockdown  
22 procedures in strategic, limited ways and areas.  
23 Currently, the Department utilizes lockdowns far  
24 too frequently, thousands of lockdowns per year

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2 averaging over five lockdowns per day with an  
3 average length of time of 11 hours, but sometimes  
4 encompassing multiple days. Lockdowns should  
5 never be used as punishment, but as a last resort  
6 in response to clear acts of violence or imminent  
7 threats of violence when more limited  
8 interventions, including in- individual lockdown  
9 would not address the need.

10 Lockdowns should be limited to as few  
11 people and as few jail areas as necessary and  
12 limited to the minimum time necessary. Lockdowns  
13 should also not be allowed to be a substitute for  
14 lock-ins, thereby holding more people in isolated  
15 conditions than necessary as a loophole to the  
16 time limits for lock-ins as another form of  
17 punitive segregation or solitary confinement, nor  
18 as a way around the Board's other minimum  
19 standards.

20 The emergency lockdown procedures should  
21 also be regulated to ensure they are not used for  
22 punishment, administrative ease or other reasons  
23 that are not intended to prevent imminent and  
24 serious harm. As such, the time limits on

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2 lockdowns in particular and other conditions  
3 should mirror the limits on lock-ins. The  
4 presumption should be that such lockdowns should  
5 end within two hours with a two hour extension  
6 available only when absolutely necessary. If the  
7 lockdown time is approaching four hours, the  
8 chief of the department should be alerted to  
9 works was ending the emergency lockdown.

10 Lockdowns should be limited to a maximum  
11 time of six hours in a single day, eight hours  
12 totaling over two days and 20 hours totaling over  
13 seven days unless a court order is obtained in  
14 any instance in which the Department determines  
15 it is absolutely nec- necessary to exceed those  
16 limits. Lockdown should only be allowed in  
17 extremely serious situations, particularly  
18 instances where people cause or attempt to cause  
19 such serious physical injury or death or an  
20 imminent substantiated threat of such violence or  
21 death, compiled or attempted to compel sexual  
22 acts by force or threats of force, led,  
23 organized, incited or attempted to cause a riot  
24 or violent insurrections, procedures, deadly

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2 weapons or other comparably dangerous contraband  
3 that pose a threat, escaped or attempted escape  
4 or any other conduct of the same magnitude of  
5 harm. The scope of lockdown, including which  
6 people in physical areas of the jail are  
7 affected, should be limited to what is absolutely  
8 necessary to, for the purpose of the lockdown.

9 During lockdowns, the Department must  
10 ensure timely medical and mental health care,  
11 especially emergency care, and must provide for  
12 delayed or missed services as quickly as possible  
13 following a lockdown.

14 Last part, the Department must publicly  
15 and promptly report all lockdowns, including any  
16 restrictions on visits or phone calls, the reason  
17 for any lockdown, which areas are affected and  
18 why, what medical and mental health services are  
19 affected, what programs are affected, actions  
20 taken during the lockdown to resolve or address  
21 the reasons for the lockdown and the number of  
22 staff diverted it for the lockdown. Have a  
23 blessed day.

24 MS. SHERMAN: Thank you. Jack B. Good

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2 morning.

3 MR. JACK BECK: Good morning. My name  
4 is Jack Beck and I work on the Halt Solitaire  
5 Campaign. I'm going continue the blueprint. And  
6 this is actually the core piece of it, which is  
7 there are alternatives.

8 The third recommendation of the  
9 blueprint is to end punitive segregation and make  
10 ESH and any other alternative unit actually about  
11 safety, rehabilitation and prevention of  
12 violence. New York City should A) end punitive  
13 segregation entirely and B) ensure that enhanced  
14 supervision housing, ESH, and any other  
15 alternative unit in the jails are actually about  
16 safety, rehabilitation and prevention of  
17 violence.

18 Punitive segregation causes devastating  
19 harm and actually increases violence rather than  
20 reducing violence and promoting safety. As the  
21 renowned mental health jail administrator and  
22 expert, Dr. James Gilligan has written, far from  
23 preventing violence, punishment is the most  
24 powerful stimulus, stimulus to violent behavior

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2 that we have yet discovered. And you've used him  
3 as your expert.

4 As recommendations one and two suggest,  
5 if people are engaged in conduct that poses a  
6 real and serious threat to others, then they can  
7 be separated from the general population. But if  
8 the city is truly serious about safety and  
9 violence reduction and prevention, then  
10 separation should be the opposite of isolation  
11 and punishment. Instead, it involves the  
12 opportunities for more intensive human engagement  
13 and programs to address the reasons for  
14 separation and prevention and to prevent future  
15 violence or harm.

16 The City and the Board have many  
17 powerful examples to draw from in creating  
18 effective programs that are the opposite of  
19 isolation and actually are effective at promoting  
20 safety and reducing harm. New York City's  
21 Clinical Alternatives to Punitive Segregation,  
22 CAPS, which I'm sure all of you have seen, unit  
23 is a much more program intensive treatment  
24 supported and empowerment based alternatives to



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2 solitary confinement that does not restrict the  
3 amount of out of cell time provided, utilize,  
4 utilizes de-escalation of a difficult situation  
5 and has greatly reduced the amount of violence  
6 and self-harm.

7 The Merle Cooper program, which formerly  
8 existed in New York State prisons also provided a  
9 successful program intensive empowerment based  
10 unit that involves complete separation from the  
11 rest of the prison population, but no isolation  
12 of individual people. For people deemed at high  
13 risk of recidivism, the Merle Cooper program  
14 provided group sessions, intensive programming,  
15 peer led initiatives, increased autonomy and  
16 responsibility, most of the day out of cell and  
17 the oppurt- opportunity to earn unlocked cells.

18 Even though Clinton Correctional  
19 Facility is considered one of the most violent  
20 prisons in New York during its implementation  
21 from 1977 to 2013, its Merle Cooper's unit  
22 reported high levels of safety and near universal  
23 praise from correctional officers, participants  
24 and administrators. The issue is not separation,

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2 but engagement. And the issue is not punishment,  
3 but treatment.

4 MS. SHERMAN: Thank you. Tamika? Good  
5 morning.

6 MS. TAMKIA GRAHAM: Good morning. My  
7 name is Tamika Graham. I'm formerly incarcerated  
8 and the placement of solitary confinement at the  
9 age of 16 still impacts me today at the age of  
10 40. I'm going to pick off where Jack left off.

11 One of the strongest examples which the  
12 blueprint draws from is a resolve to Stop the  
13 Violence Project, RSVP in San Francisco jails.  
14 This well studied and documented project immerses  
15 residents in an intensive program including group  
16 discussions, classes, counseling and meetings  
17 with victims of violence, which occur out of cell  
18 for most of the day. Research found that RSVP  
19 resulted in a 25-fold reduction in violent  
20 incidents, five-fold reduction and re-arrests for  
21 violent crimes, a six-fold reduction in jail time  
22 and significant cost savings.

23 If NYC, excuse me, if New York City is  
24 serious about increasing safety and reducing

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2 violence, the Board of Corrections and Department  
3 should replace solitary confinement with the  
4 program akin to RSVP in the city jails. Based on  
5 these successful models, we suggest that ESH and  
6 any other unit should have comparable congregate  
7 human incarceration, excuse me, interaction,  
8 comparable amenities, TVs et cetera, and  
9 comparable congregate programming as in the  
10 general jails' population in settings that are  
11 conducive to congregate interactions and  
12 congregate programming with at least several  
13 people.

14 In total, people in ESH, in ESH or any  
15 other unit, should have access to at least 14  
16 hours of out of time, of out of cell time on  
17 including at least seven hours of out of cell  
18 congregate programming per day. These units  
19 should also have additional high quality  
20 alternative programming aimed at addressing the  
21 reasons for separation, including therapeutic  
22 antiviolence programming, restorative justice and  
23 cure violence health programs, which the Board  
24 has previously recommended.

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2 The RSVP program mentioned above should  
3 serve as a model. The Department must also  
4 ensure opportunities for mental health and a  
5 substance use treatment as recommended by the  
6 Board. These should be additional, meaningful,  
7 substantial and repeated training for staff  
8 working at ESH and other alternative units on  
9 topics including conflict resolution, mediation,  
10 de-escalation, restorative justice and use of  
11 force as recommended by the Board. De-escalation  
12 and meaningful use of positive incentives rather  
13 than the use of disciplinary sanctions must be  
14 the primary methods for addressing issues that  
15 arise in the general jail population in  
16 alternative units. Thank you.

17 MS. SHERMAN: Thank you. Gregory. Good  
18 morning.

19 MR. GREGORY WILLIAMS: Good morning. My  
20 name is Greg Williams, and not only have I been  
21 formally incarcerated for approximately 30 years  
22 but I'm directly impacted by isolation. And I'd  
23 like to continue with my sister left off. If  
24 this thing will turn on.

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2           Alright, the existing criteria for  
3 placement in the ESH should be narrowed.  
4 Currently, the Department can justify placement  
5 based on conduct that occurred five years prior  
6 if they occurred while the person was  
7 incarcerated anywhere. The Department should no  
8 longer be able to utilize past conduct to justify  
9 placement in ESH or other alternative units.  
10 People should only be separated if actually  
11 necessary to address current serious harm or  
12 threats of harm.

13           Before someone is placed in ESH or any  
14 other alternative unit, there should be a hearing  
15 with a neutral decision maker and access to legal  
16 representation by lawyers, paralegals or other  
17 incarcerated persons to increase the burden of  
18 proof on the Department. And the opportunities  
19 to appeal any placement decisions to the Board  
20 with similar procedures as used for appeals to  
21 the Board or other contexts. The Board's minimum  
22 standards should specify that there should be no  
23 other restrictive housing units apart from ESH.

24           The fourth group recommendation is to

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2 adopt specific mechanisms and time limits for  
3 get, getting out of ESH and any other alternative  
4 units. There must be clear mechanisms and  
5 processes for people to be discharged from ESH  
6 and other restrictive housing units including  
7 completing programming, release at periodic  
8 review and mandatory time limits. The mechanisms  
9 outlined in the Halt Solitary Confinement Act can  
10 serve as a basic framework to draw from and apply  
11 in the context of jail settings, where people are  
12 held for short periods, are primarily held for  
13 pretrial and are presumed innocent.

14           Upon entering ESH or any other  
15 alternative unit, this should be both an  
16 individual needs assessment and a realistic,  
17 appropriate plan established, including a plan  
18 for discharge from the unit. If the person  
19 completes the plan, they should be discharged.

20           The periodic review process needs to be  
21 strengthened, take place, taking place at least  
22 every 15 days rather than the current 45 days. A  
23 multidisciplinary team, including program staff  
24 and treatment staff, should carry out this review

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2 and should discharge a person if deemed  
3 appropriate. The person should be told what they  
4 need to do to be discharged.

5 There should be a total maximum time  
6 limit of four months in ESH or alternative unit.  
7 There should also be a Board appeals process,  
8 like other Board's appeals, where for decisions  
9 related to the placement in ESH or other  
10 alternative units and denial of discharge. Thank  
11 you.

12 MS. SHERMAN: Thank you. Fran. Good  
13 morning.

14 DR. FRANCES GETELES: Good morning. I'm  
15 Dr. Frances Geteles and I'm with the Halt  
16 Solitary Campaign. And thus far, most of what  
17 has been discussed has been the issue of solitary  
18 as put forth in our blueprint, but I'm going to  
19 address a related issue, which is the question of  
20 constraints. And our recommendations regarding  
21 that are drawn from the standards of the ABA and  
22 the Mandela Rules.

23 There should be a strong presumption  
24 against the use of restraints, particularly

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2 during congregate activities and programming,  
3 with limited exceptions based only on  
4 individualized determinations of imminent risk of  
5 harm. The default should be that people are not  
6 placed in restraints and that they are only used  
7 as a last resort if there is an individualized  
8 determination that they are absolutely necessary  
9 to prevent imminent and serious harm.

10 The Department must use only the least  
11 restrictive restraints necessary. If restraints  
12 are going to be used on more than one immediate  
13 occasion, then there needs to be at least a due  
14 process hearing with procedural protections and  
15 the possibility to appeal to the Board. Any  
16 decision to continue to use restraints should be  
17 renewed at least daily. Work should be done to  
18 de-escalate, to move towards removing restraints  
19 and a new full due process hearing should be held  
20 at least weekly.

21 In order to avoid incidents where a  
22 restrained person could potentially be attacked  
23 or harmed by an unrestrained person, there should  
24 generally be a prohibition on co- comingling



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2 people in restraints and people not in  
3 restraints, which in practice could mean that  
4 congregate programming could take place among  
5 unrestrained people and separately among  
6 restrained people. Thank you.

7 MS. SHERMAN: Thank you. James.

8 MR. JAMES ABRO: Good morning. Hi, my  
9 name is James Abro. I'm here as a concerned  
10 citizen and a New Yorker. I'm a professional  
11 working writer, who has a hard time keeping up  
12 with New York City rent so I've experienced our  
13 wonderful homeless shelter system. Now, one of  
14 the most shocking parts of being in the shelter  
15 is to see how many young New Yorkers have spent  
16 most of their lives incarcerated one way or  
17 another, from juvenile detention to rehab  
18 programs that are mandatory, to the prison system  
19 and then they quite frankly get dumped into the  
20 shelters.

21 And I got to know a lot of them and  
22 after a while, I could tell right away who had  
23 been in solitary. They're withdrawn, they're  
24 confrontational, they have very little cognitive

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2 ability. They're damaged. And outside of all  
3 the changes in rules and regulations, I think we  
4 have to go back to what Brandon was talking  
5 about, how would you feel, how -- would any of  
6 you allow your own children to be treated like  
7 this? Because, you know, they not only lose  
8 years of their lives they -- psychologically how  
9 do you, how do you, how do you overcome that  
10 damage? I don't know if these kids I met in  
11 there will ever overcome that. How are they  
12 going be productive members of our society if, if  
13 they're coming out that way, right?

14 So I'm supporting the blueprint and well  
15 to stop solitary confinement. We shouldn't be  
16 doing that anymore, you know. Thank you.

17 MS. SHERMAN: Thank you. That concludes  
18 the public comment period on the proposed  
19 variance. At this time, I will ask the  
20 Department to present the variance.

21 MR. STUKES: Good morning.

22 MS. SHERMAN: Good morning.

23 MR. STUKES: So at this time, the  
24 Department wish to withdraw the seven-day waiver

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2 as it pertains to the variance request.

3 MS. SHERMAN: Thank you.

4 [APPLAUSE]

5 MS. SHERMAN: Dr. Cohen.

6 DR. COHEN: We should just be clear. The  
7 reason this has been withdrawn, is because the  
8 vote would not have passed. And --

9 [APPLAUSE]

10 DR. COHEN: And I just want to comment  
11 on discussions we've had from up on this podium  
12 before, it's good that we're not extending the,  
13 the possibility of keeping people in solitary for  
14 70 days in a row by, by, by not approving this,  
15 this variance, because the Department doesn't  
16 need it. It doesn't take away a critical tool  
17 that they have, it's not something they, they,  
18 they need.

19 And additionally, last, last, last  
20 month, we passed a, we, we, we passed an  
21 extension of, of, of a, of restraint desks in,  
22 in, in juvenile ESH. So we're, we're, we are  
23 working here at the, at the Board and it's, it's  
24 -- since rulemaking is not progressing at, at a,

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2 at a satisfactory rate at this point, we should  
3 not say, as has been said before we're not going  
4 to engage in issues around solitary confinement  
5 because we have to wait for rulemaking to happen.  
6 When they come before us, we should take  
7 appropriate action and I think today the  
8 effective defeat of this, of this request is, is  
9 the right direction for us to go forward.

10 MR. PERRINO: You know, I'd just like to  
11 add it's been like a year-and-a-half since the  
12 Department actually utilized it, so I, I've got  
13 to say that the restraint that the Department  
14 used it's -- everybody's going in the same  
15 direction and they should be commended because  
16 they could have used it for those 18 months, but  
17 they chose not to. And I think because of all  
18 the discussion in this room really made the  
19 difference. And, but I would like to say that,  
20 you know, like a lot of you are saying this.

21 There's got to be a system in place to  
22 separate these violent individuals from people  
23 just trying to do their time and it's such a  
24 small amount that's actually causing the

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2 violence, such a small amount, but it's hurting  
3 people that's just trying to do their time. So,  
4 a lot of the blueprints that you're talking  
5 about, we, we need that and we need the  
6 separation desperately, because I don't want to  
7 see nobody get hurt. You know, punitive  
8 segregation, even though it don't work, okay, it  
9 did provide that separation. So, we need to find  
10 something to separate these individuals to keep  
11 our community safe. So, I just want to add that  
12 the Department had a huge amount of restraint.  
13 Even though they had the tool they did not use it  
14 for 18 months.

15 MR. FRANCO: I want to make a comment  
16 to, to your point. I think what I heard loud and  
17 clear from the blueprint, as I met with them  
18 before, it's not just about separation. It's  
19 actually about making sure that people actually  
20 get the skills and the support they need to be  
21 able to regulate their emotions and behavior. I  
22 think that's I would like to commend the  
23 Department, I mean that's the direction to move.  
24 It's our obligation at the Board and the

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2 Department of Corrections to help the people that  
3 they serve be better, to work in society, not  
4 just to separate them, yeah.

5 MR. RICHARDS: Yeah, and I want to  
6 acknowledge the Department still could have put  
7 the variance through and you made the decision  
8 not to and I think that's an acknowledgment, as  
9 you said, of the comments that were made today,  
10 but has been ongoing conversation. And it's the  
11 Department's desire truly, I think, this is an  
12 example of the Department saying how do we work  
13 together we want everybody to be safe. We don't  
14 want to have isolation be the tool that is used.  
15 And I think we're on the cusp of really being  
16 able to do something that is powerful in terms of  
17 making sure people who are incarcerated are safe  
18 and do it in a humane fashion.

19 So, I just want to acknowledge the  
20 Department, I look forward to the ongoing  
21 conversation, thank the advocates for your hard  
22 work in thinking this through and sticking it  
23 through with us and I look forward to the next  
24 phase of our work together.

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2 MS. SHERMAN: Thank you.

3 MS. EGAN: The Correctional Health  
4 Services has requested an opportunity to present  
5 an overview of their re-envisioning of its  
6 service and staffing models. So, I will invite  
7 CHS up.

8 DR. PATSY YANG: Right. Good morning.  
9 Do I have a PowerPoint? I don't know how to do  
10 this, so just -- great. Okay, so we are entering  
11 our fifth year since the transition over to York  
12 City Health and Hospitals. And so we thought it  
13 was a good time to update the Board on what we  
14 accomplished last year and what we're heading  
15 towards at least initially this year. Sorry.  
16 Okay.

17 So, we actually migrated from our  
18 electronic health record system, which had been a  
19 legacy system from the DOHMH days. The vendor  
20 was less than responsive and, and it was getting  
21 a little bit unstable and not particularly  
22 responsive to our needs from the beginning. We  
23 purchased and adapted a, a records system, which  
24 we call CHAR, Correctional Health Electronic

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2 Record, and migrated completely beginning in  
3 April at Rosie's and Horizon. And in July, all  
4 the rest of the, the facilities, our target date  
5 had been December of '19 and we, we beat that  
6 target.

7 We launched our point of reentry and  
8 transition practices in July. These are, there's  
9 a couple of elements related to the PORT pro-,  
10 the PORT program. One is very notably, two  
11 outpatient clinics that we have at Bellevue and  
12 at Kings County, where our providers rotate  
13 through side-by-side with the hospital primary  
14 care providers, offering care to people who are  
15 released. We make appointments for people and  
16 referrals prior to discharge from jail, so  
17 there's that continuity of provider care, where  
18 the person whom you might have seen inside is the  
19 same provider who can take care of you outside.

20 We have community health workers who are  
21 both in the jails and in the hospitals, so there  
22 is that warm handoff and when you actually arrive  
23 at the hospital for your appointment you can just  
24 text our community health worker, who will meet



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2 you at the door walk you through the registration  
3 process and into clinic. You can stay in clinic,  
4 in our PORT clinic practices as long as you wish,  
5 although the goal there is really in the four  
6 months immediately post discharge that you can  
7 begin to migrate over to the primary care setting  
8 in a managed care setting in, in the right, in  
9 the hospital outpatient departments.

10 We also have a PORT line, which is  
11 staffed by community health workers. All our  
12 community health workers have lived experience  
13 and they're available to answer any calls, make  
14 referrals, connect you to care assistance of any  
15 kind.

16 Last October, we opened our fourth and  
17 last enhanced pre-arraignment screening service  
18 and there's about 33 percent of emergency  
19 department runs have been avoided since we, we've  
20 started this process. The borough-based jails,  
21 we have been an integral part since the beginning  
22 for the planning of what the borough-based jails  
23 will look like. We're really excited about the  
24 opportunity to create more normalized, dignified

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2 settings for people who do need to be in  
3 detention. We have continued to increase the  
4 number of jail-based therapeutic housing units  
5 that we have in the physical plants that  
6 currently exist in the jails. There are  
7 limitations in terms of HVAC and, and, and  
8 natural light, but we have been working with the  
9 Department of Correction very well to, to, to  
10 expand the number, both of medical substance use  
11 and mental health therapeutic units, the latter  
12 being the more famous, the PACE units. And we  
13 are actually on ta-, on target to open all 12,  
14 get up to twelve PACE units by the end of this  
15 year.

16 These, these jail-based therapeutic  
17 housing units have really been remarkably  
18 successful in terms of creating a better  
19 environment where our, the correctional health  
20 staff are actually embedded in those units.  
21 There is a better access, there's more continuous  
22 integral interactions and therapy. In the mental  
23 health units, for example, we've seen medication  
24 adherence, voluntary medication adherence up by

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2 50 percent and self-harm down by 25. Oh, I went  
3 the wrong way, sorry, that was not good.

4 Our outposted, you might have read about  
5 this, but we were really excited last year to be  
6 able to get approval to create outposts to  
7 therapeutic housing units. This has not been  
8 done anywhere else. While we have the  
9 therapeutic housing units inside the jails that I  
10 just talked about, we did recognize that there  
11 are some, some patients with complex medical,  
12 mental health, substance use or co-morbidity  
13 needs who need regular and frequent access to  
14 specialty services and subspecialty services in  
15 the hospitals. They're not sufficiently acute  
16 enough to, to merit inpatient acute  
17 hospitalization, but the lengthy transportation  
18 that's required to get to a hospital for a 15-  
19 minute consult or, or procedure is a deterrent,  
20 can be a deterrent to patients accepting and  
21 consenting to receive life-saving or life  
22 improving, health improving services.

23 So, what we're doing is through a  
24 process we -- Correctional Health Services

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2 contracted with Lothra [phonetic] to look at all  
3 Health and Hospitals facilities that have unused  
4 or underutilized space. As a result of that,  
5 Woodhull and Bellevue are identified as being the  
6 most appropriate for placement of these, these  
7 units. They're going to be operated by  
8 Correctional House Services, not by the hospitals  
9 and DOC will be managing the cus- custody there.

10 They are locked units. Decisions to  
11 admit people to these outposted units or  
12 discharge them will be based on that individual  
13 patient's clinical needs as determined by us. We  
14 are in the middle of procurement and on track  
15 with beginning the, the design of these units  
16 beginning June 1st, and we are hoping to fit  
17 maybe 250, maybe 27- 275, 74 beds between the two  
18 facilities.

19 The other the other piece that we  
20 started this year, so that was in last year and  
21 we're really excited all that work. One of the  
22 things that we launched this year was, was after  
23 much planning over the course of 2018 and 2019,  
24 recognizing that not only our staffing matrices

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2 but the way we're delivering core services had  
3 been legacy from Prison Health Services, Corizon  
4 and not been changed over decades. And where,  
5 where the jail environment can sometimes seem to  
6 be random, we thought that what we could do is  
7 restructure what our core services, which is  
8 intake, how sick call is handled and medical  
9 follow-up so that there are more structured and  
10 focused expectations on the part of patients, DOC  
11 and ourselves, have of each other and of  
12 ourselves.

13 So this is all to improve continuity and  
14 access and quality of care and as well as  
15 provider and patient satisfaction. On January  
16 6th, we initiated a change in our intake hours  
17 going from two blocks of time from 6:00 a.m. to  
18 11:00 a.m. and 4:00 p.m. to 8:00 p.m. in three  
19 intake buildings, while in Rosie's and AMKC, we  
20 continue to offer that around the clock. The  
21 sick call, we're launching targeting is March  
22 31st to roll out at AMKC and April 6th, the  
23 following Tuesday at the rest of the facilities  
24 is introducing a new supplemental way of, of, for

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2 patients to reach us directly. Right now, there  
3 is no way except to be asked to be brought to  
4 clinic. So with DOC's assistance and support, we  
5 have identified, we've established a confidential  
6 line directly to Correctional Health Services  
7 from each of the housing units where patients can  
8 call and speak directly with our nurses and ask  
9 questions about their medication, ask, you know,  
10 say they want a dental appointment rather than  
11 waiting to be brought to clinic to say I need a  
12 replacement pair of my eyeglasses or a renewal  
13 prescription. That can be handled over the phone  
14 as well as some, you know, discussion to the  
15 extent that they feel comfortable about what  
16 their concerns or questions or ailments might be.

17 So the, our nurses can handle that  
18 either administratively such as making an  
19 appointment at dental clinic for you,  
20 telephonically explaining what, what side  
21 effects, what to expect, what the next step in  
22 your treatment plan might be, to adding, adding  
23 on a visit in person in clinic as a sick visit.

24 That leads to the third piece that we're

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2 doing, which is a medical follow-up. We are  
3 setting set hours, so that like everyone else,  
4 you sort of know when your doctor's hours are so  
5 you can plan your life a little bit better, you  
6 don't have to worry about having a conflict with  
7 your commissary or a visitation, or law library.  
8 You'll know that you'll be brought to clinic  
9 10:00 to 10:00. We're also assigning people,  
10 we're moving to a team-based approach for medical  
11 follow-up care, so that rather than a patient  
12 seeing any provider who happens to be there for  
13 that one complaint at that point in time or any  
14 provider seeing whoever for that patient is in  
15 front of him or her, you'll be assigned to a team  
16 of providers who will get to know you. You'll  
17 have a relationship with your provider, a  
18 provider patient relationship over time and  
19 holistically, not just the presenting complaint.  
20 And we're really excited about, about that. And  
21 the visits that I talked about earlier would be  
22 pulled into those medical follow-ups with your  
23 team. And particularly if you have repeated, you  
24 know, presentations about the same complaint,

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2 obviously we need, we need a continuum of care  
3 and, and a provider who knows you and understands  
4 and can really get at the root of your question,  
5 because we're, we're not doing it well this way.  
6 And, and that's it. Thank you.

7 MS. SHERMAN: Thank you. Questions?

8 MR. RICHARDS: Thank you for this  
9 presentation.

10 DR. YANG: Sure.

11 MR. RICHARDS: As you was going through  
12 some of the points, I was just envisioning how  
13 tied is this with the borough based facilities,  
14 right, when you get to a vertical facility, the  
15 ability to have this kind of technology play into  
16 the delivery of services and to have this rolled  
17 out is, is really good. You said you, you  
18 piloted the intake. Could you share some of the  
19 results between what you found in terms of the  
20 way you are envisioning doing intake medical  
21 screening in the new way versus how it's has been  
22 happening around the clock before? Have you seen  
23 differences between the two models?

24 DR. YANG: One of the, the more



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2 remarkable, not surprising, but, but notable  
3 resul-, changes has been how well collaboratively  
4 and cooperatively DOC and CHS are working for  
5 orderly and timely throughput, you know, patients  
6 process, through the intake process. It had been  
7 a little bit less structured before, but now with  
8 the chief's support and the commissioner's  
9 support, it's very much you know first arrival in  
10 is first, first brought to us and first housed so  
11 people are the intake less.

12 MR. RICHARDS: And chief, have we seen,  
13 have we seen, have we seen people get into their  
14 assigned housing units faster? I remember it  
15 used to take us days to get to a housing unit, to  
16 go see medical and get cleared. Are we, as a  
17 result of this, seeing people get seen faster,  
18 getting placed in housing faster?

19 CHIEF JENNINGS: So the ideal is to have  
20 medical treatment initially to see someone if  
21 they're sick and then for the new admission  
22 processing, as expeditiously as possible and to  
23 be housed. Because the design is not to keep  
24 anyone in the intake process for prolonged

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2 periods of time. So that's one of the things  
3 that we've worked at. And then with just the  
4 sheer numbers of persons who are being intaked  
5 has reduced significantly, which really gave us  
6 the flexibility to look outside and, and come  
7 outside of that box to do some things so  
8 differently.

9 MR. FRANCO: This is fantastic. Can you  
10 talk a little bit about young adults and  
11 adolescent services? I mean are we doing  
12 anything specifically to kind of meet the science  
13 in terms of healthcare and mental health needs  
14 for those up to age 24?

15 DR. YANG: Yeah, do you want to talk  
16 about that? Yeah, I don't know.

17 DR. MACDONALD: So I think one of the  
18 things that is so critical about this effort is  
19 really to have a more concise team full of people  
20 who are specially trained. And sensitivity to  
21 different populations is absolutely part of that.  
22 So we were really able to build a team of intake  
23 physicians with special qualifications. It was a  
24 new position within CHS that we hired separately

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2 for and interviewed for. And we have a, a touch  
3 point with that group, that much smaller group,  
4 where we can go through protocol changes as well  
5 as really the range of, of teaching and best  
6 practices for what we want our staff to be doing.

7 So young adults is a, is an example of a  
8 special population that req-, has special needs  
9 and where we can work with those intake providers  
10 to understand exactly what we want out of the  
11 intake process.

12 MR. FRANCO: My question comes from the  
13 context of knowing that actually everyone is  
14 talking more and more about the importance of  
15 adolescent pediatricians and I didn't realize  
16 actually until recently that New York City has  
17 three of those programs and we, I cannot  
18 [unintelligible] [01:50:48] everyone else, so is  
19 there any search or intent to actually bring  
20 those like expertise into your fold?

21 DR. MACDONALD: So, we do have  
22 adolescent trained staff on the, on the psych  
23 side --

24 MR. FRANCO: Okay.

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2 DR. MACDONALD: -- and at Horizon, as  
3 you know pediatric staff. Separate, because it  
4 wasn't a new initiative this year, but we have  
5 our young adult service --

6 MR. FRANCO: Okay.

7 DR. MACDONALD: -- which is a team  
8 specifically tailored to relationship building  
9 with that group. And they do a lot of in-jail  
10 support. And really the goal of that team is to,  
11 to support people through the stress of  
12 incarceration, which can often be mis-assigned as  
13 mental illness but may be a normal reaction to  
14 trauma and to stress, and also to leverage the  
15 relationships that they build to lend credibility  
16 to our health service, so that we can treat their  
17 mental illness effectively or their medical  
18 illness.

19 MR. FRANCO: Yeah, I mean, I'd love to  
20 talk more. I mean it seems that actually there's  
21 a lot of new research and evidence-based  
22 practices that actually take advantage of the  
23 plasticity of the brain at that age and that  
24 actually are really good at helping young people

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2 reduce the likelihood of violent behavior, and so  
3 we should be looking at that together.

4 DR. MACDONALD: And one other point  
5 related to what Patsy presented, you know I think  
6 the, our involvement in the development of the  
7 therapeutic housing units for the borough-based  
8 facilities absolutely plans for a footprint that  
9 doesn't necessarily cast young adult services in  
10 a mental observation unit model, but understands  
11 that therapeutic environments specific for that  
12 group are critical.

13 MR. FRANCO: Thank you.

14 MR. RICHARDS: And could you just walk  
15 through I'm sorry, Bobby, just could you walk  
16 through on the telehealth, someone comes in what  
17 does that process look like? How does the person  
18 get engaged if the person is detoxing or on new  
19 medication? How does that whole process work?

20 DR. MACDONALD: Yeah, so it's a nursing  
21 driven process, which is not new. So, if you  
22 know anything about the way our intakes have  
23 worked for many years, the first touch point is  
24 nursing and there a range of things that the

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2 nurse does. You know we, over the years have  
3 piled a lot of public health interventions into  
4 the intake, so it can be a lengthy process.  
5 Nursing starts doing some of the essential  
6 screenings, offering rapid HIV, rapid Hep C  
7 testing, EKGs for cer- certain populations and  
8 asking the initial screening questions as well as  
9 anything special like the coronavirus screening  
10 that we've talked about today.

11 So that part of the process is very  
12 similar to what people are used to. The change  
13 is that instead of now going back to another  
14 waiting area or back to the pen to wait to see  
15 the doctor or the PA, that nurse will bring up  
16 the, the, the doctor on the telehealth monitor.  
17 So, it's a collaborative process between the  
18 nurse who's with there, there with the patient,  
19 it happens in real time and the, the doctor will  
20 go through their part of the process. That is  
21 quicker or longer depending on the complexity of  
22 the, of the issues that we need to deal with.  
23 But we think that this really allows us to have  
24 the most specialized people on the doctor end

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2 doing that very critical task of, of intake,  
3 because it really sets the tone for how we're  
4 going to care for that person for the duration of  
5 their incarceration while still preserving the  
6 human contact with the, the nurse.

7 MR. RICHARDS: And that will speed up,  
8 thank you.

9 DR. COHEN: You know, I'd like to  
10 comment on this process. The, to -- another way  
11 of describing is that in facilities, right now I  
12 think this would be RNCD, the barge, MDC where  
13 there is significant intake, there will be no --  
14 as well as in R- RNDC AMKC from 10:00 a.m. until  
15 8:00 a.m., I'm sorry, 10:00 or 11:00 a.m. to 6:00  
16 a.m., I think it's 10:00 to 6:00, for that for  
17 that period of time there will be no intake going  
18 on so that people who come into the receiving  
19 room during that period will not be seen by, by,  
20 by anyone, because the routine intake process is  
21 closed down.

22 I, I found that sad, objectionable,  
23 inappropriate. I'm not sure that that's a  
24 violation of, of, of our standards, that

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2 particular issue. But I'm surprised that the,  
3 that CHS would decide the best thing to do at  
4 this moment in history is to, is to say we're  
5 going to leave people in receiving rooms for  
6 extended periods of time, closing them down at  
7 night.

8 Now to be clear, it could be understood,  
9 it could be under-, there will be a doctor  
10 because that's required by our standards in the  
11 clinic during that period. There will be  
12 correctional staff in the receiving room during  
13 that period and they just won't be doing anything  
14 relative to -- the medical staff won't be doing  
15 anything relative to intake. They won't be doing  
16 sick call, they won't do be doing intake, they  
17 won't be doing follow-up. They will just be  
18 there. And I think particularly, at any time the  
19 goal would be to, if someone is in intake to get  
20 them out of there as quickly as possible. So  
21 that is a, is a problem with this procedure.

22 Secondly, our standards require that  
23 there be a physical examination of the patient  
24 when someone enters this facility, by a medical



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2 professional. A medical professional is, is  
3 defined as a physician, a physician assistant or  
4 a nurse practitioner. It's not a, it's not a  
5 computer screen. And I am disappointed that  
6 Correctional Health Services would think that it  
7 is an improvement in our system to take someone  
8 who has been arrested usually, has been arrested,  
9 has been in a police lockup, has made it to  
10 arraignments, has been, has been -- their only  
11 contact up to that point was they've been people  
12 who have been, not on their side and to come to  
13 the medical service, where I came many years ago  
14 to, to work as a doctor, to be the person who  
15 could be there when someone is, gets their intake  
16 into the facility, rather than a computer screen.

17 Now, our standard is very clear that it  
18 requires a physical examination and our counsel  
19 has, has reviewed the subject and, and said that  
20 it is a violation of our standard to have a, to  
21 not have a physical examination. CHS should be  
22 asking us for a variance to, to allow this or for  
23 us to consider it. But they, but they're,  
24 they're taking the position as I understand it,

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2 that that they don't have to do that, that they  
3 are going to ignore our, our, our standards.

4 I think there's lots to talk about here.  
5 There are ways to do things differently over,  
6 over, over time, but I hope that we will very  
7 quickly get a, get a request for a variance from  
8 you, that you will stop closing down intake  
9 during a substantial part of the day and, and,  
10 and have your goal to be no person spending any  
11 more time than is, than is necessary in intake.  
12 And that cannot be done if you're closing down  
13 the intake to, to, for ten hours a day. And, and  
14 that should be done right away.

15 There's some other elements of the re-  
16 envisioning which might, which might be, which  
17 might be excellent and I look, I look forward to  
18 them. But right now, you are in violation of our  
19 standards and therefore you should ask for a, for  
20 a variance, which we can consider. Thank you.

21 MR. RICHARDS: What was the basis for  
22 the timeframe?

23 DR. MACDONALD: So, the basis for the  
24 timeframe was really to try to normalize, as

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2 Patsy explained. You know, to be doing this  
3 critical relationship building and initial intake  
4 into our health care delivery service, you know,  
5 there's no other medical setting that exists  
6 where you try to have a relationship and an  
7 interaction like that in the middle of the night.

8 So we're trying to normalize, we're  
9 trying to standardize, we're trying to control  
10 the process, which also allows us to work with  
11 our partners in DOC to make sure that the process  
12 happens orderly and quickly and timely and that's  
13 a critical element of it. Just because we were  
14 available to be there overnight doesn't mean that  
15 those were happening timely throughout history  
16 going all the way back. I, just say to Bobby's  
17 points, you know we have deep areas of  
18 disagreement on this, clearly.

19 We at CHS are not doing this because  
20 it's easier for us, we're not doing it to save  
21 money. We're doing it because it's the best way  
22 to do the work that we care about that we need to  
23 do for our patients. So, we can talk about your  
24 concerns about it, but I just want to be clear

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2 that for the people who are passionate about this  
3 work and do this work every day, this is our  
4 strategy to do it right.

5 MR. RICHARDS: So, I mean do we, have  
6 you asked the Department like in terms of just  
7 understanding the impact when you shut off intake  
8 at 8:00 p.m., like how many people will that  
9 impact? Like because I know, you know, people  
10 who come in on after arraignment in the evenings  
11 or a late night will get to the facility early in  
12 the morning, which means they would be around for  
13 at least five or six hours waiting to 6:00  
14 o'clock. Like, have we thought about like what's  
15 the impact of how many people by changing this?  
16 Does the Department know how many people it might  
17 impact? I know the numbers have been coming  
18 down.

19 CHIEF JENNINGS: Yes, so prior to taking  
20 on this pilot, there was an analysis done with  
21 the numbers to see if that was something that  
22 could be done. But to Bobby's, the point that he  
23 was making, during the new admission processing  
24 there is no one sawn, or seen by telehealth.

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2 This is a feature thereafter, that the first time  
3 that they are seen by medical, it is in person.  
4 The telehealth was something totally different  
5 than new admission processing, which they were  
6 speaking to.

7 DR. COHEN: The standards require a, a  
8 medical professional, a physician or nurse  
9 practitioner or PA to examine the patient. And  
10 that's --

11 CHIEF JENNINGS: So, for new admission  
12 processing that is happening. They --

13 DR. COHEN: It's not happening.

14 CHIEF JENNINGS: Uh, yeah.

15 DR. COHEN: No, they're using  
16 televisions instead.

17 CHIEF JENNINGS: No.

18 DR. MACDONALD: So, I, I really think we  
19 can have this discussion, which we initiated with  
20 you, which I appreciated you coming to talk with  
21 us about it. And I'd like the opportunity to  
22 talk more about it. We believe this complies  
23 with the standards. And we carefully considered  
24 that before we initiated it. And so, I, I just

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2 think there's a lot for us to discuss, but my  
3 fundamental point remains. This, the notion that  
4 the status quo of what we've done, which is more  
5 than any other system in the country, just  
6 assumed that putting more staff in every corner  
7 of the jail system at all hours of the night is  
8 going to lead to quality. It wasn't the case.

9 MS. SHERMAN: I actually, I have a  
10 question sort of off that point, which is sort of  
11 two-part. Both how is CHS and/or the Department  
12 obtaining and reviewing feedback from folks who  
13 are served by this process? And overall, what  
14 criteria are being applied to evaluate the  
15 success of the initiative?

16 DR. MACDONALD: So, we have a very  
17 robust --

18 [PHONE RECORDING]

19 MS. SHERMAN: Excuse me.

20 DR. MACDONALD: I caught it, I caught  
21 it, you don't have to repeat that. So, we have a  
22 very robust quality improvement and quality  
23 assurance department at CHS, which is part of the  
24 structure of Health and Hospitals. So just like

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2 hospitals have teams that help the clinical staff  
3 evaluate what they do, evaluate new initiatives  
4 and improve the quality of care, we have a team  
5 of experts who, who helps us with that. So, we  
6 have looked at a range of quality metrics around  
7 each element of what we're describing here. And,  
8 and the critical elements of intake that I  
9 mentioned to you, you know, there are things that  
10 need to be done right every time when people come  
11 into jail. So, for example, screening for acute  
12 suicidality and escalating that to mental health  
13 appropriately, the evaluation of withdrawal and  
14 the appropriate treatment of withdrawal, the  
15 standard screenings that we do, the evaluation of  
16 chronic diseases when present. So many times  
17 people will need urgent treatment.

18 The intake process has pathways to  
19 address all of these and really what we're  
20 looking for is reliability and consistency. And  
21 the strategy to do that is with this team of  
22 doctors who are really specialized in doing this  
23 work. It's not something that you would know how  
24 to do if you were a doctor coming from a clinic.

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2 It really requires specific training and you know  
3 I think that's, that's really the key of this  
4 initiative. There are a variety of quality  
5 metrics that apply to all the elements of re-  
6 envisioning what Patsy described. I just also  
7 would like our chief nursing officer to speak to  
8 the process.

9 MS. NANCY ARIAS: Hi, how are you? I'm  
10 Nancy Arias. In speaking of the process, I've  
11 been intricately involved in training the staff  
12 and being present in the process with our  
13 patients. And also I've been here historically  
14 for 18 years, and I've seen the process from the  
15 beginning of our patients sitting in intake  
16 areas, us unbeknownst to the timeframes that  
17 they've been sitting in those areas.

18 And in learning this new process, the  
19 patients are having the human contact, they're  
20 expressing that this is a collaborative process  
21 where the nurses are able to interact with them,  
22 get an assessment with them as they're sitting  
23 with them and being able to project that with  
24 their providers that are sitting across the



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2 screen, and is a positive interaction. And the  
3 nursing staff is helping to facilitate that.  
4 Where nurses are not MPs or PAs or MDs, nurses  
5 have a license, they can work at a higher level  
6 of their license and they do have rights to  
7 assess a patient, so that collaboration of their  
8 assessment sitting with the patient is easy to  
9 facilitate with the provider that's on the  
10 screen. And it's a joint collaborative effort.  
11 And our patients are having a better, more  
12 proactive positive experience through the intake  
13 process with that collaboration.

14 MS. SHERMAN: Thank you.

15 MR. RICHARDS: Well, I can tell you, if,  
16 if it's -- if you're eliminating someone going to  
17 the clinic seeing the nurse going back in the  
18 bullpen and waiting to be called on a doctor, if  
19 you're eliminating that process that they get to  
20 see the doctor in that one setting that is a huge  
21 change. It used to be hours between seeing the  
22 nurse and then finally being called to see the  
23 doctor. And you're not getting to your housing  
24 area until you get to see the doctor. So, if

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2 you're saying that that is all happening that at  
3 one time that is a huge elimination of a process  
4 that wasn't working very well.

5 MS. ARIAS: Another thing that Dr. Yang  
6 spoke about was about the collaboration with DOC  
7 and that has been an integral part of making this  
8 a success as well. We know when our patients are  
9 coming, we get a list early in the morning, we  
10 get a list before the next timeframe. And to be  
11 clear we do have crossed out timeframes that were  
12 saying that the staff can get a list and these  
13 are the patients that they're to expect for the  
14 day to be evaluated through the process. So,  
15 we're not saying okay, it's beyond the block and  
16 we're not going to see those patients. We're  
17 getting a block of time that we're seeing those  
18 patients in, but that's the list of the timeframe  
19 that we're going to take the patients that DOC is  
20 advising us that they have available for us to  
21 see for the tour. So, we're not negating the  
22 fact that they're sitting in the pen and waiting  
23 for the next tour. We know who they are and we  
24 know the timeframes and we know who expect. And

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2 they support us in providing all our patients in  
3 a timely manner.

4 MR. RICHARDS: And so, I'd like to have,  
5 be part of this conversation that we're going to  
6 have ongoing because I think there might be some  
7 opportunities for some fine tuning, like  
8 developing a standard that nobody should be in a  
9 bull pen for X number of hours, that that  
10 automatically triggers being that you already  
11 have 24-hour medical care on-site, that that  
12 triggers a visit, so that they're not sitting in  
13 a bullpen for five hours. I think there are  
14 things we can do to, as you have just done,  
15 implementing some, some procedures that's going  
16 to enhance the process. I think there are some  
17 things that we can do together. And I would love  
18 to see the analysis, chief that y'all did to see  
19 how many people actually fall out of the, this  
20 timeframe of 8:00 p.m., how many people actually  
21 come into the facility for intake between 8:00  
22 p.m. and 6:00 a.m., so we can see what we're  
23 talking about.

24 MS. SHERMAN: Thank you.

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2 DR. YANG: We're happy to, happy to talk  
3 to you about it.

4 MR. RICHARDS: Okay. Thank you, Patsy.

5 MS. SHERMAN: Thank you for the update.  
6 I think you can hear from the members of the  
7 Board, they are engaged, they are very  
8 interested. We want, wish to remain involved and  
9 engaged and informed as you continue the rollout  
10 of this initiative. We look forward to speaking  
11 with you and continuing to monitor and have input  
12 on the rollout of this initiative. Thank you  
13 very much.

14 The next item on the agenda is public  
15 comment. The public comment will be limited to  
16 three minutes per speaker, and as you can hear we  
17 have a timer right up here. The timer will sound  
18 at the end of your three minutes. So, I'll fir-  
19 first call on James Abro. Albert Craig. Henry  
20 Nelson. Lauren Wilfong. Good morning.

21 MS. LAUREN WILFONG: Good morning, my  
22 name is Lauren I'm here with my colleagues,  
23 Keiler, Cameron and Anna. We're all going to be  
24 reading jointly a testimony from someone that

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2 we've been working with through the Urban Justice  
3 Center Mental Health Project who's currently  
4 incarcerated at Rikers. And this is their  
5 testimony that they would like to share with the  
6 Board today and we've also brought a complete  
7 written copy. We're only going to be reading  
8 some excerpts into the record, so I'd like to  
9 also provide you a copy.

10 MS. SHERMAN: Thank you.

11 MS. WILFONG: Okay. Life was good  
12 before I got locked up but at Rikers, it's  
13 horrible. I've been here since spring 2019.  
14 Before that, I was in the Brooklyn Detention  
15 Complex, since 2018. Before I was arrested, I  
16 worked as a super in the Bronx, managing  
17 buildings. I'm a handy guy with lots of  
18 experience, not just with the work, plumbing and  
19 electric, but as a people person. I worked seven  
20 days a week to take care of my daughter.

21 Before I was locked up, I was very  
22 active. I loved to ride dirt bikes and to  
23 snowboard. I'm a New Yorker through and through,  
24 born in raised in Brooklyn and then moved to the

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2 Bronx. I also come from an over policed  
3 neighborhood. In minority communities there are  
4 a lot of police, too many. I'm very family-  
5 oriented. I talked to my family every day on the  
6 phone. My family used to come visit but they  
7 don't much anymore. Some of the guards would  
8 make comments to some of my women family members  
9 that made them uncomfortable. Plus, the searches  
10 are horrible. They really rob you of your  
11 dignity. My daughter still visits though every  
12 week. She's five now, and going to be six soon.  
13 She's everything to me and I love seeing her.

14 I wish that Rikers would do more for  
15 those of us with children visiting. They don't  
16 have snacks or games during regular visits, only  
17 through CHIP. There are no activities, just a  
18 bare room. I feel like an ant in an ant farm.  
19 We can't relax during visits because we're being  
20 watched by guards the whole time. There's  
21 nothing to do, no activities for the kids. They  
22 can sit on your lap and you talk. That's it. My  
23 daughter's five. She wants to play. I wish  
24 there were board games or something for us to

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2 make it more like regular family time. Even just  
3 a small change could do a lot for a parent.

4 I do everything I can to stay out of  
5 trouble here. I mostly stay in my cell in order  
6 to avoid fights and stay safe. I meditate and I  
7 read and I write a lot. I think they should,  
8 they should have everyone with similar charges in  
9 the same place. It's confusing to have everyone  
10 together, people with all different kinds of  
11 cases, people who are back here with parole  
12 violations, people waiting for trial. It creates  
13 unnecessary issues and sometimes violence.

14 The gangs run Rikers but I'm neutral. I  
15 stay out of it. Sometimes that can be dangerous.  
16 Everyone wants you to pick a side. The officers  
17 put in my file that I'm a Crip even though I'm  
18 not. But then they put me in a house that's all  
19 Bloods. I'm not a Crip, but that perception  
20 alone is dangerous. If officers think I'm a Crip  
21 like they say, they're not supposed to put me in  
22 a house with Bloods. It's dangerous for me. I  
23 filed a grievance to get that gang designation  
24 removed from my file because it's not true but

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2 they have not removed it.

3 MR. KEILER BEERS: There are a lot of  
4 problems here. The, the food is terrible and  
5 half the time, it's skimped. It's a hassle  
6 trying to get all the nutrients you need. There  
7 are cockroaches everywhere, there's no AC and  
8 there are people who are heat sensitive. We have  
9 to fight for basic things like clean blankets.  
10 They never bring boxers or socks or things like  
11 that. I have to rely on my family for that.  
12 Half the time, I don't get my mail or if I get  
13 it, sometimes I can tell it's been opened. The  
14 letters always take forever to arrive. I had one  
15 letter that I didn't receive until a month after  
16 its marked as sent. The commissary is overpriced  
17 and half the time you don't get what you paid  
18 for. They'll say oh, we're actually out of that,  
19 but then you don't get your money back.

20 It's also hard to get medical here, care  
21 here. Last month, I broke my glasses and I can't  
22 see without them. I put in a request to get my  
23 glasses fixed, but it's been almost a month and  
24 no response. I also have asthma and it can be



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2 hard to get refills for my inhaler.

3 I just went to solitary confinement for  
4 the first time. During the heat wave last  
5 summer, me and some other guys from my house  
6 started playing around, splashing water on each  
7 other, just something to refresh us and to pass  
8 the time. We were just distressing a little, but  
9 we got written up for that. We each got 10 days  
10 in the box and the \$25 fine just for playing  
11 around with water. They didn't call me to serve  
12 it though until six months later, just a week  
13 before my court date. So instead of spending  
14 that time leading up to my court date in the law  
15 library preparing, I was stuck in a room the size  
16 of a closet for eight days straight.

17 I take medication for my mental health  
18 and they're supposed to send someone around to  
19 check on you when you're in solitary. But the  
20 checks are more like a drive-through. Somebody  
21 came by once or twice, just a quick knock on the  
22 door. You okay, thinking of killing yourself?  
23 And that's it.

24 I put in a request every day to get

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2 access law library, but they ignored me. I asked  
3 every day for a shower but was only able to get  
4 one the entire time I was there. And I had to  
5 practically beg for that shower.

6 MS. CAMERON RUFFA: Good morning. Even  
7 in solitary, you're supposed to get some rec time  
8 out of the box but I didn't get any. I was in  
9 there 24/7. They only let me out for a few  
10 minutes to take my meds each day. All I could do  
11 was sit there and stare at the wall. The first  
12 day, I didn't even have a mattress. I had to  
13 kick the door for 30 minutes just to get them to  
14 bring me something to sleep on.

15 I was only allowed one phone call a  
16 week. My family was so worried about me because  
17 they usually hear from me daily. The morning of  
18 my court date, they took me out of solitary and  
19 brought me to court. I asked to shower and to  
20 change my clothes, but they wouldn't let me.  
21 They brought me to court in the orange jumpsuit,  
22 which indicates some kind of wrongdoing, not  
23 having showered in days.

24 I don't know why they waited six months

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2 to put me in the box after my infraction and then  
3 picks a week before my court date to do it. I  
4 was embarrassed to go to court like that, without  
5 a shower or the opportunity to change my clothes.  
6 They're trying to throw people in the box before  
7 their pre-hearing detention. It's happened to  
8 three or four people in my house just for minor  
9 fights. I washed up as best I could in the  
10 little sink in the room, but it wasn't the same.  
11 Eight days in the closet without anyone to speak  
12 to or any chance to move my body took a toll on  
13 my mental and physical health.

14 Mentally, if you're not fit, solitary  
15 would destroy you. I've only been in solitary  
16 once but I've been deadlocked several times.  
17 That's when they totally shut you down, no rec  
18 time, no phone calls, no nothing. One of the  
19 times was right before an earlier court date.  
20 Deadlock is inhumane. It's the box outside of  
21 the box. But unlike the box, there's no hearing,  
22 no process. That's because it doesn't officially  
23 exist. If you go in certain houses you'll see a  
24 red tag that says deadlock, but it's not in any

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2 books. It's an unsanctioned and undocumented  
3 punishment.

4 When you're deadlocked you're stuck  
5 until they decide to let you out there's a guy in  
6 my house has been in deadlock for two months  
7 straight. He hasn't showered in two months. The  
8 worst part is because there aren't phone calls on  
9 deadlock, you can't call 3-1-1 to complain or  
10 call your family to get them to advocate for you.  
11 You have to rely on other inmates to call for  
12 you, but they're not going to do that. They have  
13 their own family to call.

14 MS. SHERMAN: Can I ask that you please  
15 identify yourselves before you speak?

16 MS. ANNA MEIXLER: Yeah, hi I'm Anna  
17 from NYU Law and I'll be continuing the  
18 testimony.

19 I haven't had too many problems with the  
20 guards here but I've witnessed a lot. The worst  
21 is when they use MK9 pepper spray. It's lethal.  
22 If they spray in one house, you'll feel it in the  
23 next house. They use bear spray and it's just  
24 too strong. It's especially bad for me because

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2 of my asthma. I've never been the target of the  
3 spray, but I've been affected just from being in  
4 the same place or even within a couple hundred  
5 feet of it.

6 The spray feels like a handful of  
7 needles just continuously poking you all at the  
8 same time. You don't even have to be directly  
9 sprayed to feel it. And it sticks. The next day  
10 you'll still be feeling it. And they, and after  
11 they spray, they don't come in and clean up they  
12 don't decontaminate a space after they spray.  
13 You have to be careful because there can be spray  
14 residue everywhere.

15 I've been at Rikers for almost a year  
16 now. A lot of people come in and out but I'm  
17 like an elder. I've seen a lot. I think they  
18 should cut the max days for solitary and  
19 shouldn't give it for little things like playing  
20 with water. I only served eight days in the end  
21 in solitary and that was bad enough. Another  
22 eight days and my mental health would have been  
23 really questionable.

24 Right now, they can give you thirty days

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2 or more, easy. It's just too much. I don't  
3 think they should be able to wait until whenever  
4 they want to make you serve it either. I got my  
5 infraction in the summer, but didn't serve it  
6 until late January. It interfered with my court  
7 date and my trial prep. They shouldn't be able  
8 to hold it over people and drag it out like that.  
9 Any time spent in the box should count towards  
10 your sentence there too. Sometimes they put you  
11 in the box while waiting for your hearing. You  
12 could be in there for 15 days before you even get  
13 a hearing. Then, at the hearing they sentence  
14 you to 15 days in the box and you start all over.  
15 None of the time you spent in there before your  
16 hearing counts, so you end up serving twice the  
17 time that you were supposed to. That's not  
18 right.

19 I also think that the officers should  
20 take mental-health issues more seriously. If  
21 you're not on the brink of suicide, they tell you  
22 you're fine. Mental health checks are just a  
23 quick knock on the door, nothing more. Jail life  
24 can be very difficult and if you have mental

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2 health issues on top of that, it's even harder.  
3 We're taken out of a natural environment and put  
4 in a cage. It's hard to fight your case from the  
5 inside. The system takes advantage of that.  
6 It's a lucrative business, modern-day slavery.  
7 All this stuff is just contracts we are robbed of  
8 our dignity.

9 Before I was okay, but being here has  
10 made me depressed. Officers should take  
11 depression more seriously. Finally, I hope  
12 you'll close Rikers a little earlier. This place  
13 is truly horrible. there's no justice here.

14 MS. SHERMAN: Thank you. Cameron Ruffa.

15 MS. RUFFA: That was me.

16 MS. SHERMAN: Okay. Thank you. Bridget  
17 McCarthy. Good morning.

18 MS. RACHEL: Hi, my name is actually  
19 Rachel [unintelligible] [02:20:49]. I'm here  
20 with Bridget McCarthy.

21 MS. BRIDGET MCCARTHY: I'm Bridget  
22 McCarthy.

23 MS. RACHEL: And we are also here with  
24 Urban Justice Center's Mental Health Initiative

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2 and sharing testimony from another incarcerated  
3 individual on Rikers. And I hope that this  
4 testimony demonstrates lack of meaningful choice  
5 that's available to people incarcerated.

6 I'm 25 years old I'm from the Bronx and  
7 I've been locked up for 20 months, a total of 60  
8 months over my life. I've been in almost every  
9 building on Rikers and also the toms in Brooklyn  
10 House. But I'm trying to get my life together.  
11 I never want to come back. I have a five-year-  
12 old daughter at home and I want to be there for  
13 her.

14 In jail life is on standstill. I missed  
15 my grandfather's funeral last October, because I  
16 was here. He raised me, he was my best friend  
17 and like a father to me. While I was in foster  
18 care when I was younger, I was diagnosed with  
19 anxiety, PTSD and bipolar disorder. I took  
20 medication for a while but I stopped because it  
21 was messing with me. I couldn't stand straight.

22 The jails need more housing for people  
23 with mental health problems and they need to take  
24 people's mental health illnesses seriously.



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2 People who are having issues need to be able to  
3 be housed separately instead of being together  
4 with everyone else in general population. Right  
5 now, for you to be sent to mental health housing,  
6 they have to feel like you're going through  
7 psychosis and they have to have bed space,  
8 because even if you're having an episode, if they  
9 don't have bed space you can't go. But if you've  
10 got a problem they need to send you there ASAP,  
11 not next week.

12 It feels like jail is turning into  
13 Bellevue's men's shelter in Bellevue Hospital.  
14 People are arguing over really minute issues  
15 dealing with mental health problems. If they're  
16 going to have these types of services, then they  
17 should have more caring and attentive staff.

18 The last time I was in solitary was  
19 three months ago and I'm hoping I can go back.  
20 Sometimes it could be a good thing if you're not  
21 accepted into mental health housing. I want to  
22 go back to solitary because sometimes dealing  
23 with my own issues in this type of environment  
24 can be a struggle. In the dorms there are people

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2 all around, all around all the time. There are  
3 less problems in solitary. In jail, problems  
4 come from all over the place. People use other  
5 people's problems to get out of their own  
6 problems.

7 In solitary, there are urine fights,  
8 feces fights and lots of verbal fights. People  
9 tell the guards you have to have your light  
10 turned on in the middle of the night, so then you  
11 can't sleep. One time, someone was taunting the  
12 CO. The CO couldn't tell who it was, but he  
13 decided not to give breakfast to the guy he  
14 thought it was the next day to get back at him.  
15 For the camera, the CO made it look like he was  
16 offering food and that the guy said he didn't  
17 want it, even though he said yes. The CO walked  
18 away without giving him food.

19 Also in solitary, the only thing you can  
20 get in commissary is toiletries. Even if you  
21 don't need mental health housing, you should at  
22 least be able to talk to someone. The counselors  
23 aren't always available, probably fifty-fifty  
24 they can see me when I want to talk. Sometimes

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2 the counselor has, the counselor has people there  
3 already. Sometimes they don't have time,  
4 sometimes there's no clearance. I don't always  
5 see it the same person when I go it's usually  
6 different people. I mostly feel comfortable  
7 opening up but I get frustrated that they feel  
8 like they can't actually empathize or share their  
9 experiences and they act like they're doing  
10 something wrong when they open up. I'm not a kid  
11 and I don't want them to treat me like one. They  
12 check their watches and often sometimes I feel  
13 like they're there for a paycheck. When you need  
14 help, you need real help.

15 In jail, it's like your soul is getting  
16 shut down, like when your little cousin is trying  
17 to talk to you and you yell at him to stop, you  
18 shut him down. That's what happens to your soul  
19 here. Thank you.

20 MS. SHERMAN: Thank you. Kayla Simpson.  
21 Good morning.

22 MS. KAYLA SIMPSON: Good morning. My  
23 name is Kayla Simpson. I'm a staff attorney at  
24 the Legal Aid Society's Prisoners' Rights

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2 Project. Thank you very much for putting COVID-  
3 19 on the agenda today. I want to focus on that  
4 for a moment. And I think it's really important  
5 that when we talk about plans to address this  
6 crisis that we center it in the experience of  
7 what it's like for people who are incarcerated.

8 And people confined in jails, I don't  
9 have to tell you this, during outbreaks of  
10 infectious disease are particularly vulnerable  
11 not only because, of course, chronic illnesses  
12 and suppressed immune systems are over  
13 represented in the population, and not only  
14 because of the physical environment, which  
15 includes obviously poor ventilation and very  
16 close proximity. But people in custody are  
17 vulnerable, because of the profound constraints  
18 on the ability to help yourself, that the  
19 coercive power of incarceration affects on them.

20 Many of the actions that the CDC tells  
21 us to do in the community to protect ourselves  
22 and each other, like thoroughly and frequently  
23 washing our hands with soap, seeking physical  
24 distance from other people, finding medical care

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2 if we're symptomatic are available to  
3 incarcerated people only with the permission and  
4 often overt assistance of the people who are  
5 jailing them. And I think it's impossible for us  
6 as we go to bodega to bodega to search for hand  
7 sanitizer, to imagine what it would be like to  
8 not have the agency to get soap when you don't  
9 have it.

10 And I think it's really important that  
11 as we think about what questions we should be  
12 asking and what preparedness looks like that we  
13 remember what it would be like to be robbed of  
14 that agency to protect yourself.

15 And of course, I want to say we're very  
16 glad to hear that Correctional Health and DOC  
17 leadership are aware of the critical importance  
18 of many of the things that they expressed and we  
19 appreciate that. I don't mean to minimize it.  
20 It is important. But I think it's important to  
21 be concerned about what we didn't hear today,  
22 particularly a swift and reliable quality control  
23 program for making sure that hand-washing is  
24 actually available to people who are in custody

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2 and staff. I didn't hear anything about that.  
3 How many sinks are down? How many are  
4 operational? How many housing units have soap?  
5 What's the extent of that supply? What cells are  
6 empty or broken? How many people are going to be  
7 forced into closer custody than the, the plan  
8 indicates?

9 And I think DOC needs to provide an  
10 audit to you of all of that relevant information  
11 so that we can know the extent of actual  
12 preparedness. I think it's a cornerstone of  
13 Public Health. It's measurable, it's  
14 quantifiable, it's important. And also, when  
15 will people be allowed the opportunity to wash  
16 their hands? In intake when they've been  
17 transported? Who's tasked with ensuring that it  
18 happens? And I just want to imagine riding the  
19 subway in your morning commute and being placed  
20 in a tiny room with a dozen other people, someone  
21 coughs, you hear them cough. And then you're not  
22 allowed to wash your hands for hours and you're  
23 at the mercy of someone who's keeping you in  
24 custody to do that. I just think that keeps

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2 nobody safe.

3 What are the city's plans if all beds  
4 and hospital wards in the CDU are full? What do  
5 they do with people in the interim? I think we,  
6 we've seen how quickly, if Italy has taught us  
7 anything, this can spiral and we need to be  
8 prepared for that. And just a few more things.

9 We're gravely concerned about the health  
10 of people who may be con- confined in movement  
11 restricted places, about the ability to access  
12 medical care. I think it's important to consider  
13 cell side rounding. And lastly, we would just  
14 say that implementation is critical here. I  
15 think if Nunez teaches us anything, it's the cost  
16 of implementation failure. And we implore the  
17 Board to be vigilant in its oversight and to not  
18 allow issue fatigue, which plagues so many  
19 things, which plagues public health crises is in  
20 general. People are prepared for the first  
21 couple of weeks and then it kind of lapses. We  
22 cannot allow that to happen with people who are  
23 in this vulnerable position. And we look forward  
24 to continuing to talk to you about that. Thank

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2 you very much.

3 MS. SHERMAN: Thank you. Grace Li.

4 Good morning.

5 MS. GRACE LI: Good morning. My name is  
6 Grace Li. I'm from the New York Civil Liberties  
7 Union, the ACLU of New York. And thank you,  
8 Board and thank you DOC for addressing  
9 coronavirus again. We are asking DOC to publicly  
10 share your plans for the prevention and manage-  
11 ment of coronavirus beyond what is already  
12 being shared about visitors. Share the full  
13 plans. And we're also asking the Board to urge  
14 the DOC to share those plans and also for the  
15 Board to share data about the spread of the  
16 disease within the jails. It's only that way  
17 that the friends and families and communities of  
18 people in the jails can be up-to-date on the  
19 information and can have some of their worries  
20 alleviated about the health and safety of their  
21 loved ones.

22 We also are asking that the Board  
23 evaluate the plans and make sure that the DOC is  
24 able to implement the plans. So that means that



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2 we're asking you to inspect the jails to ensure  
3 the plans are being implemented and that your  
4 staff is safe and prepared in order to do regular  
5 inspections. We heed the warning of former  
6 commissioner Martin Horn, who said that  
7 contagious disease is a most dangerous foe and  
8 the least, and the least amenable to structured  
9 control in a setting where social isolation is  
10 difficult due to open dormitory housing, court  
11 pens that are incubators and accelerators of  
12 contagion and staff coming to work not aware that  
13 their child is a carrier.

14 We also want to address the DOC plans  
15 where we again commend the DOC for sharing an  
16 overview of some of their plans, but we hope that  
17 their plans address the following questions.  
18 Housing of people who are exposed to the virus,  
19 what are the DOC's plans for how and where people  
20 will be housed if they're exposed, if they're at  
21 high-risk or if they become sick? This should  
22 not result in prolonged widespread lockdowns,  
23 prolonged use of isolation or indiscriminate bans  
24 severely impeding contact with attorneys or

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2 visitors.

3 Vulnerable populations, in addition to  
4 pregnant women and elderly people, people with  
5 chronic illnesses, compromised immune systems,  
6 disabilities, people whose housing placements  
7 make it hard for them to access medical care and  
8 limit the staff's ability to help them  
9 immediately.

10 Data collection, what are DOC's plans  
11 for collecting data in sync with the rest of the  
12 city? And having plans that address these  
13 questions can prevent the need for isolated  
14 confinement and constricting the use of visits  
15 and attorney cl-, at- attorney client visits and  
16 family visits. So please publish the plans on  
17 the DOC's website, please publish the plans on  
18 your website and keep the public informed.

19 MS. SHERMAN: Thank you. Sarita  
20 Daftary. Good afternoon.

21 MS. DAFTARY-STEEL: Good afternoon.  
22 Thank you. My name is Sarita Daftary. I work  
23 for Just Leadership USA and am a member of the  
24 Jails Action Coalition. During this comment

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2 period, I want to return to a question that has  
3 been raised repeatedly in these hearings, what  
4 can the Board do about the Department's continued  
5 and documented failures that cause harm to the  
6 people in their custody. We must acknowledge  
7 that this is a department that is consistently  
8 violating minimum standards, which is designed to  
9 be the minimum requirements for responsible  
10 treatment of people in their custody.

11 Specifically, I want to talk about use  
12 of force. It's been repeatedly acknowledged by  
13 the Nunez Independent Moni- Monitor, including in  
14 their most recent report, and we're probably just  
15 a few weeks away from their next report, that the  
16 Department of Corrections has not fully  
17 institutionalized the use of force reforms  
18 required by the consent judgment. The report  
19 states that the Department remains in non-  
20 compliance with four, with the four most  
21 consequential provisions of the consent judgment,  
22 implementation of the use of force policy, timely  
23 and quality investigations, meaningful and  
24 adequate discipline and reducing violence among

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2 young people. It also reports that use of force  
3 rate has increased 98% since 2016.

4 In the January Board meeting, Dr. Cohen  
5 noted that they are often uses of force by  
6 correction officers, which the Independent  
7 Monitor identifies as inappropriate, but which  
8 the Department identifies as appropriate through  
9 their internal reviews. Dr. Cohen requested the  
10 opportunity for Coard members to review those  
11 videos along with Department leadership and the  
12 Independent Monitor. This seems like a crucial  
13 way for the Board to gain insight into how the  
14 Department views use of force. Commissioner  
15 Brann offered in that meeting to bring up this  
16 idea to the Monitor and to get back to the Board  
17 regarding this request. We'd like to ask the  
18 Board either today or the next meeting to report  
19 on if this review has happened and what the  
20 results were. Thank you for your work.

21 MS. SHERMAN: Thank you. Ms. V. Good  
22 afternoon.

23 MS. PHILLIPS: Is it afternoon already?

24 MS. SHERMAN: It is.

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2 MS. PHILLIPS: Good afternoon. My name  
3 is Ms. V. I'm speaking from the Jails, well as a  
4 member of the Jails Action Coalition. I just  
5 want to address some things that was brought up  
6 today. Thank you for actually having to update  
7 on the coronavirus. I finally, I waited so many  
8 years and he has left now, but Chief Perrino, he  
9 mentioned finally DOC stats actually mentioned on  
10 the record, that DOC is not medical staff. And  
11 I've said that so many times in so many different  
12 ways around so many issues regarding what occurs  
13 in DOC custody.

14 So, today it took the coronavirus for  
15 DOC staff to actually put that on the record. So  
16 I wanted to take that sentence and point out to  
17 you when we talk about, when DOC talks about the  
18 staff in arraignment actually calling ahead of  
19 time to speak about someone who may or may not be  
20 exhibiting flu-like symptoms, it should not be on  
21 DOC staff. It should be on CHS, CHS staff if  
22 anything, because once you enter into the  
23 criminal legal system you become a responsibility  
24 of DOC. DOC has a responsibility to get you

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2 medical attention, right. So CHS is, because we  
3 removed Corizon several years ago, and CHS took  
4 over that spot. So CHS is the medical providers  
5 for anyone in the Department of Corrections  
6 concern, right.

7 So, it should be on their staff to  
8 actually say whether or not someone should be  
9 isolated, someone needs to have further care or  
10 whatever it is. Because DOC can't even follow  
11 minimum standards that you give them on a daily  
12 basis, let alone around a crisis, an outbreak.

13 And just to be clear, to follow up on  
14 what I just said, DOC reported to y'all today  
15 that 1,048 scans have been done through a certain  
16 period of time, date, and then they try to trip  
17 you up with the numbers they give you. But they  
18 also said that out of that 1,048, 1,030 scans  
19 were supervised by a supervisor, like a captain  
20 and observed. But they also said that 764 of  
21 those scans were supervised by a captain who had  
22 been trained correctly and that 266 were  
23 supervised by an ineffective staff member.

24 But actually, when you divide, when you

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2 take away 764 from 1,048 it's actually 284 scans  
3 that were not supervised by someone trained  
4 correctly. And even in those numbers that DOC  
5 came up here today and spoke to you, it clearly  
6 shows that they're not still capable of actually  
7 implementing any type of program to keep their  
8 population safe.

9           So do not leave it in the hands of DOC  
10 to say whether or not someone is exhibiting  
11 symptoms and should be seen by further medical  
12 staff. Make it a mandate, make it whatever you  
13 have to do to push the rule forward, that CHS has  
14 to be responsible for observing those people  
15 before they enter into to a larger population  
16 area. The bottom line, people that are waiting  
17 for their fair day in court should not be opened  
18 up to all these other diseases. And I'm going to  
19 say it again as a brain surgery survivor, these  
20 people who have not been scanned properly by  
21 people who are not trained properly, you're doing  
22 a damage to them, you're doing a disservice to  
23 them and you are the oversight of that Board.  
24 Please step up and do your job correctly. Have a

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2 blessed day.

3 MS. SHERMAN: Thank You. Jocelyn Chen.  
4 Good afternoon.

5 MR. JOCELYN CHEN: Good afternoon.  
6 Thanks. My name is Jocelyn Chen and I'm here to  
7 testify on behalf of my incarcerated friends and  
8 community members. I urge the city to  
9 preemptively release incarcerated people from  
10 city jails to prevent the devastating spread of  
11 COVID-19 through a highly vulnerable population,  
12 made more vulnerable by lack of access to  
13 adequate basic medical care.

14 The spread of coronavirus has made  
15 abundantly clear the inadequacy of our public  
16 health infrastructure, nationally and within New  
17 York City. Across the country, local and federal  
18 jails, prisons and immigration detention  
19 facilities are lacking basic hygiene supplies  
20 like soap and sanitizer, do not have COVID-19  
21 tests and are relying on protocols developed for  
22 the normal flu to address this novel health  
23 crisis.

24 While Governor Cuomo has already



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2 announced a state of emergency due to the spread  
3 of coronavirus through New York State, is not  
4 surprising, but highly alarming. The specific  
5 vulnerability of incarcerated people to deadly  
6 infection has yet to be addressed.

7 I would also like to note that the  
8 depravity and cruelty of using incarcerated  
9 peoples hyper-exploit and forced labor to produce  
10 hand sanitizer, which incarcerated people  
11 themselves are prohibited from possessing and  
12 visitors aren't able to use because hand  
13 sanitizer triggers for false positives on ion  
14 drug scans. This only goes to show how much the  
15 current conversation of COVID-19 ignores the  
16 specific risks and barriers to help, faced by  
17 incarcerated people.

18 People in jails and prisons are more  
19 likely to be sicker, poorer and without health  
20 care, in other words, especially vulnerable to  
21 infection. The communities who are hyper policed  
22 and hyper incarcerated, black and brown working-  
23 class people, people who use drugs, homeless  
24 people, trans and gender non-conforming people,

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2 people with disabilities and people with mental  
3 illness are also are the communities most  
4 impacted by lack of access to medical care prior  
5 to be incarcerated.

6 On top of this, jails expose people to  
7 incarceration specific health risks, exacerbating  
8 existing health conditions and provoking new  
9 ones. In other words, jails make already sick  
10 people sicker and make healthy people less  
11 healthy under now and pandemic conditions.

12 Existing health medical care in city  
13 jails is already dangerously inadequate. For  
14 example, in 2018 incarcerated people missed  
15 nearly a quarter of all medical and mental health  
16 appointments and dozens of people have died in  
17 city jails over the past few years alone. City  
18 jails fail to deliver health care to incarcerated  
19 people under normal conditions. We cannot now  
20 expect them do better in the face of pandemic.

21 And proposed reforms to jail healthcare  
22 like placing locked jail wings overseen by the  
23 DOC in existing public hospitals, merely expands  
24 carceral control and commingles punishment with

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2 spaces of purported care. Expanding DOC and  
3 police presence in our public hospitals would  
4 inevitably prevent the most vulnerable among us  
5 from accessing health care, increasing the  
6 vulnerability to COVID-19, that criminalized and  
7 policed people already face. Criminalization is  
8 a threat to public health.

9 Failing adequate healthcare provisions,  
10 New York City jails are likely to do what  
11 incarcerated people across the country are  
12 already reporting, using key block facility wide  
13 lockdowns and curtailing family visits to  
14 quarantine possibly sick incarcerated people and  
15 ostensibly prevent the spread of illness. But  
16 restricting the movement incarcerated people and  
17 preventing them from accessing programs through  
18 recreation, family visits and sunlight exacerbate  
19 the strain and violence of incarceration  
20 producing more vulnerability to illness.  
21 Lockdowns are not healthcare.

22 Fortunately, the health, health, the  
23 public health evidence is clear. While  
24 incarceration exacerbates ill health and

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2 contributes to disproportionate vulnerability of  
3 black, immigrant, transgender non-conforming,  
4 disabled and working-class people to sickness and  
5 death, preventing people from entering jail in  
6 the first place and freeing people who are  
7 already detained are always good for the public  
8 health, the health of incarcerated people and the  
9 health of the communities.

10 I urge the Board of Correction to  
11 recommend the City Council and NYC DOC follow  
12 examples set by Iran, which recently released  
13 54,000 incarcerated people to slow the spread of  
14 COVID-19. And while I recognize this isn't  
15 necessarily a purview of the DOC, I urge all city  
16 and state leaders to take steps to lower jail  
17 churn by reducing arrests, dropping charges and  
18 declining prosecutions and releasing people on  
19 their own recognizance when arraigned, because  
20 jail churn increases the risk of COVID-19  
21 spreading through vulnerable populations locked  
22 in institutions inadequately and drastically  
23 unprepared for the health and welfare. By  
24 pursuing a strategy of radical decarceration,

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2 preventing people from entering jail and  
3 releasing people already detained, New York City  
4 can divest from the jail [unintelligible]  
5 [02:42:51] making a community sicker and sicker  
6 and invest in providing community-based humane  
7 and dignified healthcare for all in the face of  
8 COVID-19 and beyond.

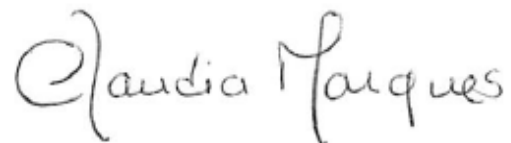
9 MS. SHERMAN: Thank you. Tehani Dunn.  
10 All right, I believe that concludes the public  
11 comment period, and that also concludes our  
12 agenda for today. Before we adjourn I'd just  
13 like to remind you that the Board's next  
14 scheduled meeting is on May 12th at 9:00 a.m.  
15 That meeting will be located at 125 Worth Street  
16 in the second floor auditorium. Thank you very  
17 much and the meeting is adjourned.

18 (The public board meeting concluded at  
19 11:45 a.m.)  
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23  
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CERTIFICATE OF ACCURACY

I, Claudia Marques, certify that the foregoing transcript of NYC Board of Corrections Board Meeting on March 10, 2020 was prepared using the required transcription equipment and is a true and accurate record of the proceedings.

Certified By



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Date: March 31, 2020

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