



# Coordinated Street Furniture Franchise Year 3 Update

July 1, 2009



Commissioner Janette Sadik-Khan





## Coordinated Street Furniture Franchise Contract Important Dates

- Contract approved by the FCRC: May 15, 2006.
- Cemusa contract effective date: June 24, 2006.
- Contract Year 3 (revenue calendar): June 24, 2008 through June 24, 2009.
- Build Year 3 (construction calendar): September 24, 2008 through September 24, 2009.



# Franchise Structure Status Report: Year 3

## Bus Stop Shelters (as of June 24, 2009)

- 3,150 shelters in active service.
- 1,883 shelters replaced with the new design, including 485 in Year 3 (see Table 1).
- Between June 30, 2008 and June 24, 2009
  - 29 shelters were temporarily removed for construction and will be reinstalled as construction is completed (see Table 2).
  - 22 shelters were permanently removed because of stop revocation or siting issues (see Table 3).
- DOT accepts requests for new shelter locations from all stakeholders.
  - 654 locations have been suggested by stakeholders and evaluated by DOT since the start of the Franchise, including 219 in Year 3.
  - 61 shelters have been installed at new locations in Year 3 (see Table 4).
  - 60 additional new shelter locations have been approved and will be installed during the next contract year.
  - DOT will continue to accept and evaluate new location suggestions.





# Franchise Structure Status Report: Year 3

## Newsstands (as of June 30, 2009)

- 133 newsstands have been installed to date.
- 50 of these newsstands were installed during Year 3 (see Table 5).

## Automatic Public Toilets

- Two APTs have been installed to date.
- The second APT was installed at National Street and Roosevelt Avenue in Queens.
- DOT continues to investigate site recommendations from all stakeholders.



Photo Credit: Matt Greenslade





## Franchise Structure Status Report: Year 3

### Sheltered Bicycle Parking Structures

- Cemusa agreed to install 37 bicycle parking structures to satisfy section 9.17 of the Coordinated Street Furniture Franchise contract, which requires “the Company provide certain amenities to the Coordinated Franchise Structures, the value of which shall not exceed \$2,500,000.”
- 20 of these structures have been installed to date (see Table 6).
- Cemusa will maintain the structures for the remainder of the contract term at no cost to the City.





## Franchise Revenue Status Report: Year 3

- Cemusa Year 3 Gross Sales Revenue:

|                  |                     |
|------------------|---------------------|
| Quarter 1        | \$ 8,864,411        |
| Quarter 2        | \$ 9,636,087        |
| Quarter 3        | \$ 6,156,326        |
| <u>Quarter 4</u> | <u>\$ 8,947,264</u> |

|              |                      |
|--------------|----------------------|
| <b>Total</b> | <b>\$ 33,604,088</b> |
|--------------|----------------------|

- Cemusa made two advance payments totaling \$118,460,000, which covered the City's first four years of guaranteed payments.
  - Payment 1: \$50 million on June 30, 2006 (reported FY 06)
  - Payment 2: \$68 million on April 16, 2007



## Franchise Revenue Status Report: Year 3

Cemusa Year 3 In-Kind Campaign  
Values (outside NYC):

|       |               |
|-------|---------------|
| Total | \$ 16,300,000 |
|-------|---------------|

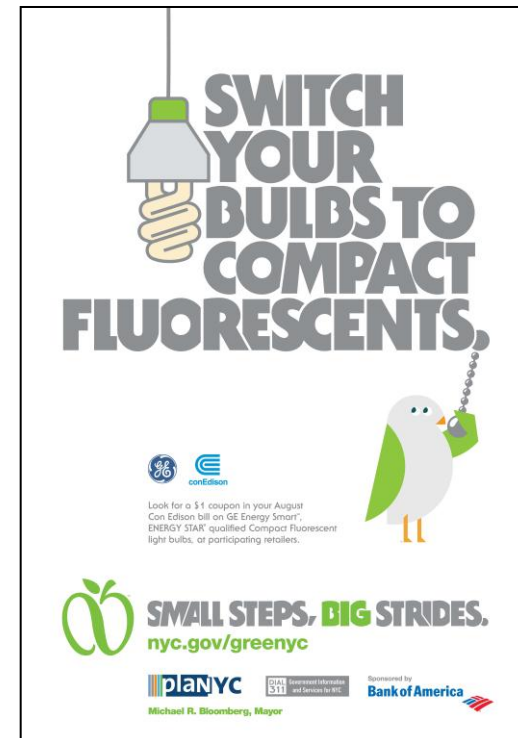


Tourism campaign in Lisbon



## Franchise Revenue Status Report: Year 3

City's share of media inventory in NYC used for public service announcements, city agency campaigns and marketing partnerships.



PlaNYC Campaign



Table 1: Year 3 New Design Installations, Bus Stop Shelters

| Borough       | Jun<br>25-30<br>2008 | Jul<br>2008 | Aug<br>2008 | Sep<br>2008 | Oct<br>2008 | Nov<br>2008 | Dec<br>2008 | Jan<br>2009 | Feb<br>2009 | Mar<br>2009 | Apr<br>2009 | May<br>2009 | Jun<br>2009 | Y3<br>Total |
|---------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Bronx         | 11                   | 20          | 5           | 0           | 0           | 0           | 2           | 0           | 1           | 26          | 9           | 5           | 21          | 100         |
| Brooklyn      | 1                    | 20          | 5           | 0           | 1           | 0           | 0           | 0           | 0           | 34          | 13          | 12          | 9           | 95          |
| Manhattan     | 3                    | 23          | 33          | 6           | 1           | 0           | 0           | 0           | 0           | 19          | 5           | 17          | 0           | 107         |
| Queens        | 23                   | 35          | 5           | 0           | 0           | 0           | 0           | 0           | 0           | 15          | 48          | 24          | 0           | 150         |
| Staten Island | 0                    | 7           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 1           | 19          | 0           | 6           | 33          |
| Total         | 38                   | 105         | 48          | 6           | 2           | 0           | 2           | 0           | 1           | 95          | 94          | 58          | 36          | 485         |



Table 2: Temporary Shelter Removals for Construction, 6/24/08 – 6/30/09

| BORO | CORNER | STREET ON    | INTERSECTION OF  | REMOVAL DATE | COMMENTS               |
|------|--------|--------------|------------------|--------------|------------------------|
| BK   | NW     | 86 ST        | 5 AV             | 7/22/2008    | CONSTRUCTION           |
| BK   | SE     | FULTON ST    | NOSTRAND AV      | 9/18/2008    | CONSTRUCTION           |
| BK   | NW     | FULTON ST    | NOSTRAND AV      | 10/9/2008    | CONSTRUCTION           |
| BK   | SW     | 5 AV         | 50 ST            | 10/10/2008   | CONSTRUCTION           |
| BK   | SE     | FOSTER AV    | OCEAN AV         | 12/8/2008    | AUTO ACCIDENT          |
| BK   | NE     | ROCKAWAY AV  | PITKIN AV        | 12/29/2008   | AUTO ACCIDENT          |
| BK   | SE     | 86 ST        | FT HAMILTON PKWY | 3/20/2009    | CONSTRUCTION           |
| BK   | SW     | FLATLANDS AV | UTICA AV         | 6/22/2009    | AUTO ACCIDENT          |
| BX   | SW     | 3 AV         | E 156 ST         | 4/8/2009     | CONSTRUCTION           |
| BX   | SW     | RANDALL AV   | TAYLOR AV        | 4/16/2009    | STOP MOVED TEMPORARILY |
| MN   | NW     | W 135 ST     | BROADWAY         | 7/21/2008    | AUTO ACCIDENT          |
| MN   | SW     | 2 AV         | E 72 ST          | 10/17/2008   | CONSTRUCTION           |
| MN   | NE     | 8 AV         | W 57 ST          | 12/6/2008    | CONSTRUCTION           |
| MN   | NW     | W 57 ST      | BROADWAY         | 12/6/2008    | CONSTRUCTION           |
| MN   | NW     | 7 AV         | W 12 ST          | 2/2/2009     | SIDEWALK RESTORATION   |
| MN   | NW     | E 14 ST      | UNION SQ WEST    | 4/22/2009    | SIDEWALK REPAIRS       |
| MN   | SW     | BROADWAY     | W 50 ST          | 5/2/2009     | STOP SUSPENDED         |
| MN   | NE     | W 42 St      | Broadway         | 5/16/2009    | STOP SUSPENDED         |
| MN   | SW     | BROADWAY     | W 28 ST          | 5/16/2009    | STOP SUSPENDED         |



Table 2 (cont.): Temporary Shelter Removals for Construction, 6/24/08 – 6/30/09

| BORO | CORNER | STREET ON        | INTERSECTION OF | REMOVAL DATE | COMMENTS                 |
|------|--------|------------------|-----------------|--------------|--------------------------|
| MN   | NW     | BROADWAY         | W 34 ST         | 5/21/2009    | STOP SUSPENDED           |
| MN   | SW     | BROADWAY         | W 116 ST        | 6/2/2009     | AUTO ACCIDENT            |
| MN   | NE     | DELANCEY ST      | COLUMBIA ST     | 6/2/2009     | AUTO ACCIDENT            |
| QN   | SE     | ROOSEVELT AV     | 82 ST           | 10/6/2008    | SIDEWALK RESTORATION     |
| QN   | NW     | 104 ST           | ROOSEVELT AV    | 11/18/2008   | CONSTRUCTION             |
| QN   | NE     | LEFFERTS BLVD    | LINDEN BLVD     | 12/1/2008    | AUTO ACCIDENT            |
| QN   | SW     | KISSENA BLVD     | 41 AV           | 12/5/2008    | STOP EXTENDED            |
| QN   | SE     | KISSENA BLVD     | SANFORD AV      | 2/4/2009     | CONSTRUCTION             |
| SI   | NS     | ANNADALE RD      | BELFIELD AV     | 7/23/2008    | STOP REVOKED TEMPORARILY |
| SI   | SW     | RICHMOND TERRACE | PARK AV         | 3/7/2009     | AUTO ACCIDENT            |



Table 3: Permanently Removed Bus Stop Shelters, 6/24/08 – 6/30/09

| BORO | CORNER | STREET ON    | INTERSECTION OF        | REMOVAL DATE | COMMENTS                  |
|------|--------|--------------|------------------------|--------------|---------------------------|
| BX   | SE     | W FORDHAM RD | LORING PL & ANDREWS AV | 6/30/2008    | STOP REVOKED              |
| BX   | NW     | E 165 ST     | MORRIS AV              | 7/24/2008    | STOP REVOKED              |
| BX   | SE     | E 149 ST     | PARK AV                | 8/27/2008    | STOP REVOKED              |
| BX   | SE     | 3 AV         | E 149 ST               | 8/27/2008    | STOP REVOKED              |
| BX   | SE     | 3 AV         | E 149 ST               | 8/27/2008    | STOP REVOKED              |
| BX   | NW     | WEBSTER AV   | E FORDHAM RD           | 12/3/2008    | STOP REVOKED              |
| BX   | SE     | W FORDHAM RD | SEDGWICK AV            | 12/10/2008   | REPLACED BY BX03544 BRT   |
| MN   | NE     | BROADWAY     | DONGAN PL              | 8/28/2008    | STOP REVOKED              |
| MN   | SE     | 3 AV         | E 56 ST                | 11/8/2008    | STOP REVOKED              |
| MN   | SE     | W 14 ST      | 8 AV                   | 1/15/2009    | TOO FAR FROM BUS STOP 73' |
| MN   | NW     | W 34 ST      | 11 AV                  | 4/9/2009     | STOP REVOKED              |
| MN   | NE     | BROADWAY     | W 75 ST                | 5/18/2009    | STOP REVOKED              |
| QN   | NW     | 80 ST        | ELIOT AV               | 8/16/2008    | STOP REVOKED              |
| QN   | NW     | QUEENS BLVD  | 43 ST                  | 10/21/2008   | STOP REVOKED              |
| QN   | SE     | QUEENS BLVD  | 39 PL                  | 10/21/2008   | STOP REVOKED              |
| QN   | NE     | QUEENS BLVD  | 66 AV                  | 10/21/2008   | STOP REVOKED              |
| QN   | NW     | QUEENS BLVD  | 39 PL                  | 11/5/2008    | STOP REVOKED              |
| QN   | SE     | QUEENS BLVD  | 64 AV & 64 RD          | 11/5/2008    | STOP REVOKED              |
| QN   | NW     | QUEENS BLVD  | 47 ST & 46 ST          | 11/6/2008    | STOP REVOKED              |
| QN   | NW     | QUEENS BLVD  | 77 AV                  | 11/6/2008    | STOP REVOKED              |
| QN   | SE     | KISSENA BLVD | 41 AV                  | 4/29/2009    | STOP REVOKED              |
| SI   | NE     | HYLAN BLVD   | CLOVE RD               | 7/31/2008    | TOO FAR FROM BUS STOP     |



Table 4: New Bus Stop Shelter Locations, 6/24/08 – 6/30/09

| BORO | CORNER | LOCATION                       | INSTALLATION DATE |
|------|--------|--------------------------------|-------------------|
| BK   | NE     | Sheepshead Bay Rd / Emmons Av  | 7/18/2008         |
| BK   | NW     | Vanderbilt Av / Atlantic Av    | 3/16/2009         |
| BK   | SE     | Pitkin Av / Saratoga Av        | 3/17/2009         |
| BK   | NW     | Pitkin Av / Amboy St           | 3/17/2009         |
| BK   | NW     | Pitkin Av / Bristol St         | 3/17/2009         |
| BK   | SW     | Linden Blvd / Eldert Lane      | 3/19/2009         |
| BK   | NW     | 13 Avenue / 54 Street          | 3/23/2009         |
| BK   | NE     | 3 Avenue / 72 Street           | 4/8/2009          |
| BK   | NW     | 39 Street / 10 Avenue          | 4/8/2009          |
| BK   | NE     | Bath Av / 21 Av                | 4/8/2009          |
| BK   | NW     | Neptune Av / W 5 Street        | 4/8/2009          |
| BK   | NW     | Wythe Av / Division Av         | 4/9/2009          |
| BK   | NW     | Avenue W / Knapp Street        | 4/10/2009         |
| BK   | SE     | Rockaway Pkwy / Avenue M       | 4/10/2009         |
| BX   | NW     | Prospect Av / Boston Rd        | 6/28/2008         |
| BX   | NE     | Laconia Avenue / Grenada Place | 8/12/2008         |
| BX   | NE     | W. Fordham Rd / Sedgwick Ave   | 12/15/2008        |
| BX   | SW     | W. Fordham Rd / Sedgwick Ave   | 12/15/2008        |
| BX   | NE     | Boston Road / Louis Nine Blvd. | 3/9/2009          |



Table 4 (cont.): New Bus Stop Shelter Locations, 6/24/08 – 6/30/09

| BORO | CORNER | LOCATION                        | INSTALLATION DATE |
|------|--------|---------------------------------|-------------------|
| BX   | NW     | Bartow Av / Co-op City Blvd     | 3/9/2009          |
| BX   | NE     | Bronx Park East / Brady Av      | 3/25/2009         |
| BX   | SE     | Dewey Avenue / Balcom Avenue    | 3/25/2009         |
| BX   | SW     | Dewey Avenue / Swinton Avenue   | 3/25/2009         |
| BX   | NW     | Dewey Avenue / Swinton Avenue   | 3/25/2009         |
| BX   | SW     | Grand Concourse / E. 158 St     | 4/7/2009          |
| BX   | NE     | Baychester Av / Donizetti Place | 5/19/2009         |
| BX   | NW     | E. 233 St / Bussing Ave         | 5/19/2009         |
| BX   | SW     | Sedgwick Av / Dickinson Av      | 6/19/2009         |
| BX   | SE     | Lincoln Ave / E. 138 St         | 6/19/2009         |
| BX   | SW     | E 177 St. / Bronx Park Av       | 6/22/2009         |
| BX   | SW     | Cross Bronx Expwy / Beach Av    | 6/22/2009         |
| BX   | SW     | Crotona Ave / E 183 St          | 6/22/2009         |
| BX   | NE     | Morris Park Av / Delancey Pl    | 6/22/2009         |
| MN   | NE     | Malcolm X Blvd. / W. 116 Street | 7/7/2008          |
| MN   | SW     | Water St / Broad Street         | 7/18/2008         |
| MN   | NE     | 4 Avenue / E. 13 Street         | 7/18/2008         |
| MN   | NE     | 3 Avenue / E. 14 Street         | 7/18/2008         |



Table 4 (cont.): New Bus Stop Shelter Locations, 6/24/08 – 6/30/09

| BORO | CORNER | LOCATION                                | INSTALLATION DATE |
|------|--------|-----------------------------------------|-------------------|
| MN   | SW     | 5 Avenue / W.132 Street                 | 8/6/2008          |
| MN   | SW     | Fort Washington Av / W 164 St           | 5/7/2009          |
| MN   | NW     | E. 34 St / 1 Ave                        | 5/8/2009          |
| MN   | SW     | E. 34 St / 1 Ave                        | 5/8/2009          |
| QN   | SW     | Main Street / Horace Hording Expy       | 7/10/2008         |
| QN   | NW     | Union Turnpike / 235 St                 | 7/10/2008         |
| QN   | SW     | 39 Av / Union St                        | 7/28/2008         |
| QN   | NE     | 150 Street / Northern Blvd.             | 3/10/2009         |
| QN   | NE     | Linden Place / 35 Avenue                | 3/10/2009         |
| QN   | SW     | Springfield Blvd / 141 Avenue           | 4/21/2009         |
| QN   | NE     | Springfield Blvd / Horace Harding Expwy | 4/21/2009         |
| QN   | NW     | Springfield Blvd / Horace Harding Expwy | 4/21/2009         |
| QN   | NE     | Union Tpke / Parsons Blvd               | 4/21/2009         |
| QN   | SE     | Hillside Avenue / 173 Street            | 4/27/2009         |
| QN   | SW     | Hoffman Dr / Woodhaven Blvd             | 4/27/2009         |
| QN   | SW     | Hoffman Dr / Woodhaven Blvd             | 4/27/2009         |
| QN   | NE     | 58 Street / Woodside Avenue             | 4/28/2009         |
| QN   | SE     | Sanford Av / Bowne St                   | 4/28/2009         |



Table 4 (cont.): New Bus Stop Shelter Locations, 6/24/08 – 6/30/09

| BORO | CORNER | LOCATION                       | INSTALLATION DATE |
|------|--------|--------------------------------|-------------------|
| QN   | SE     | Hoyt Ave / 31 St               | 4/28/2009         |
| QN   | NE     | Crossbay Blvd / 157 Ave        | 5/6/2009          |
| QN   | NW     | Woodhaven Blvd / Liberty Av    | 5/6/2009          |
| QN   | NW     | Myrtle Ave / 79 St             | 5/6/2009          |
| QN   | NE     | Francis Lewis Blvd / 160 St    | 5/12/2009         |
| SI   | SE     | Arthur Kill Rd / Carlyle Green | 6/19/2009         |



Table 5: Franchise Newsstand Installations, 6/25/08 – 6/30/09

| BORO | CB | CORNER | STREET ON        | INTERSECTION OF     |
|------|----|--------|------------------|---------------------|
| BK   | 2  | NW     | COURT STREET     | REMSEN STREET       |
| BK   | 9  | NE     | CLARKSON AVENUE  | NEW YORK AVENUE     |
| BX   | 1  | SW     | EAST 138 STREET  | ALEXANDER AVENUE    |
| BX   | 1  | NE     | JACKSON AVENUE   | EAST 152 STREET     |
| BX   | 6  | NW     | BOSTON ROAD      | EAST 178 STREET     |
| MN   | 1  | SE     | BROADWAY         | MAIDEN LANE         |
| MN   | 1  | SE     | WALL STREET      | BROAD STREET        |
| MN   | 1  | NW     | WALL STREET      | WILLIAM STREET      |
| MN   | 1  | NE     | STONE STREET     | WHITEHALL STREET    |
| MN   | 1  | SE     | WATER STREET     | WHITEHALL STREET    |
| MN   | 1  | NE     | WHITEHALL STREET | OPP 51 WHITEHALL ST |
| MN   | 1  | SE     | CANAL STREET     | LAFAYETTE STREET    |
| MN   | 1  | NW     | WHITEHALL STREET | PEARL STREET        |
| MN   | 2  | NW     | BROADWAY         | WAVERLY PLACE       |
| MN   | 2  | SE     | SHERIDAN SQUARE  | SOUTH 7 AVE         |
| MN   | 4  | SE     | 9 AVENUE         | WEST 34 STREET      |
| MN   | 4  | SW     | WEST 45 STREET   | 8 AVENUE            |
| MN   | 5  | NE     | EAST 42 STREET   | 5 AVENUE            |



Table 5 (cont.): Franchise Newsstand Installations, 6/25/08 – 6/30/09

| BORO | CB | CORNER | STREET ON        | INTERSECTION OF     |
|------|----|--------|------------------|---------------------|
| MN   | 5  | NW     | WEST 38 STREET   | 7 AVENUE            |
| MN   | 5  | SW     | WEST 34 STREET   | 5 AVENUE & 6 AVENUE |
| MN   | 5  | SW     | BROADWAY         | WEST 40 STREET      |
| MN   | 5  | SW     | EAST 23 STREET   | PARK AVENUE SOUTH   |
| MN   | 5  | NE     | LEXINGTON AVENUE | EAST 53 STREET      |
| MN   | 5  | NW     | EAST 42 STREET   | VANDERBILT AVENUE   |
| MN   | 5  | NE     | EAST 42 STREET   | MADISON AVENUE      |
| MN   | 5  | NW     | 6 AVENUE         | WEST 55 STREET      |
| MN   | 5  | NW     | 6 AVENUE         | WEST 40 STREET      |
| MN   | 5  | NE     | 46 TH STREET     | 5 AVENUE            |
| MN   | 5  | NW     | 49 STREET        | 6 AVENUE            |
| MN   | 5  | NE     | EAST 28 STREET   | PARK AVENUE SOUTH   |
| MN   | 6  | NW     | THIRD AVENUE     | EAST 50 STREET      |
| MN   | 6  | SE     | EAST 40 STREET   | 3 AVENUE            |
| MN   | 7  | NE     | COLUMBUS AVENUE  | WEST 66 STREET      |
| MN   | 7  | SE     | BROADWAY         | W 86 STREET         |
| MN   | 7  | SW     | BROADWAY         | WEST 93 STREET      |



Table 5 (cont.): Franchise Newsstand Installations, 6/25/08 – 6/30/09

| BORO | CB | CORNER | STREET ON                   | INTERSECTION OF  |
|------|----|--------|-----------------------------|------------------|
| MN   | 7  | SE     | BROADWAY                    | WEST 80 STREET   |
| MN   | 7  | SE     | BROADWAY                    | WEST 69 STREET   |
| MN   | 7  | NW     | BROADWAY                    | WEST 79 STREET   |
| MN   | 8  | SE     | 1 AVENUE                    | E 68 STREET      |
| MN   | 8  | SW     | EAST 86 STREET              | 3 AVENUE         |
| MN   | 8  | SW     | 3 AVENUE                    | EAST 77 STREET   |
| MN   | 8  | NW     | 2 AVENUE                    | EAST 67 STREET   |
| MN   | 8  | SW     | 2 Avenue                    | East 80 Street   |
| MN   | 9  | SW     | WEST 116 STREET             | BROADWAY         |
| MN   | 12 | SW     | WEST 181 STREET             | BROADWAY         |
| MN   | 12 | NW     | FREDERICK DOUGLAS BOULEVARD | WEST 157 STREET  |
| QN   | 1  | SE     | STEINWAY STREET             | BROADWAY         |
| QN   | 3  | NW     | 73 STREET                   | BROADWAY         |
| QN   | 4  | NW     | QUEENS BOULEVARD            | 90 STREET        |
| QN   | 4  | NE     | 59 AVENUE                   | QUEENS BOULEVARD |



Table 6: Franchise Bicycle Shelter Installations

| BORO | CORNER | LOCATION                                      | INSTALLATION DATE |
|------|--------|-----------------------------------------------|-------------------|
| BK   | SE     | Dekalb Avenue and Flatbush Avenue             | 12/18/2007        |
| BK   | NW     | NW Graham Avenue and Metropolitan Avenue      | 9/9/2008          |
| BK   | NE     | NE 4 Avenue and 36 Street                     | 9/10/2008         |
| BK   | NE     | NE Kings Highway and East 15 Street           | 9/10/2008         |
| BK   | NE     | NE Surf Avenue and Stillwell Avenue           | 10/7/2008         |
| BX   | SW     | East Kingsbridge Road and Briggs Avenue       | 12/17/2007        |
| BX   | NW     | NW Grand Concourse and East Tremont Avenue    | 9/8/2008          |
| MN   | NE     | East 17 Street and Broadway                   | 12/17/2007        |
| MN   | SE     | West 23 Street and 6 Avenue                   | 6/28/2008         |
| MN   | SW     | SW West 33 Street and 8 Avenue                | 10/4/2008         |
| MN   | NE     | NE West 23 Street and 8 Avenue                | 10/4/2008         |
| MN   | SE     | SE Rutgers Street and East Broadway           | 10/13/2008        |
| MN   | NE     | NE Dyckman Street and Broadway                | 10/13/2008        |
| QN   | NE     | Jackson Avenue and 50 Avenue                  | 12/14/2007        |
| QN   | SE     | SE 31 Street and 30 Avenue                    | 9/8/2008          |
| QN   | SE     | SE Lefferts Boulevard and Liberty Avenue      | 9/9/2008          |
| QN   | SE     | 71 Avenue and Austin Street                   | 12/1/2008         |
| SI   |        | St. George Ferry Terminal                     | 10/22/2008        |
| SI   | SE     | SE Father Capodanno Boulevard and Sand Lane   | 12/1/2008         |
| SI   |        | Richmond Avenue at Eltingville Transit Center | 12/26/2008        |