NEW YORK CITY REPORT AND ADVISORY BOARD REVIEW COMMISSION

----X

PUBLIC HEARING

on

Waiving of 21 reporting Requirements and advisory boards.

----X

Department of City Planning Spector Hall 22 Reade Street New York, New York

May 11, 2012 2:00 p.m.

B E F O R E: ELIZABETH WEINSTEIN, Director

Mayor's Office of Operations

The Chair

STENO-KATH REPORTING SERVICES, LTD.

139 Mamaroneck Avenue

Mamaroneck, New York 10543
(212) 95-DEPOS (953-3767)*(914)381-2061

Fax: (212) 681-1985*(914)381-2064

Email: stenokat@verizon.net

1	
2	BOARD MEMBERS PRESENT:
3	Elizabeth Weinstein, The Chair
4	
5	Councilmember Gale Brewer, City Council
6	Chuck Brisky, Office of Management and Budget
7	Councilmember Leroy Comrie, City Council
	Charles Fraser, Department of Information
8	Technology and Telecommunications
9	Seth Grossman, Council Government Affairs
10	
11	Evan Hochberg, NYC Law Department
12	
13	SPEAKER PAGE
14	Bettina Daniani, Good Jobs New York 1
	Brian Paul, Common Cause/New York 15
15	Leonie Haimson, class size matters 25
16	Rachael Fauss, Citizens Union of the
17	City of New York
18	Giselle Routhier, Coalition for the
19	
20	Homeless41
21	Frances Escano, Designee for Robert
22	Jackson, 7th District 48
	Jaime Stein, S.W.I.M
23	
24	* * *
25	

1	Public Hearing - May II, 2012
2	PROCEEDINGS
3	THE CHAIR: I think we'll go ahead
4	and get started. If folks join us later to
5	speak or listen then of course we'll welcome
6	them and add them to the list for as long as
7	we have folks who want to hear or are
8	willing to stay around and hear what they
9	have to say.
10	So I want to thank the public for
11	coming. We're very, very interested in
12	hearing what you have to say. I'm Liz
13	Weinstein, I'm the director of the Mayor's
14	Office of Operations and the chair of the
15	Reports and Advisory Boards Commission. I
16	want to thank my Commission colleagues also
17	for attending our first hearing of this
18	Commission.
19	Just briefly I'll let you know
20	who's here and then go over the agenda for
21	today and remind you a little bit about what
22	we're doing here. And then we'll hear from
23	the folks who have signed up to testify.
24	Joining me today are the
25	Commission members who were appointed as

1	Public Hearing - May 11, 2012
2	part of the Charter Referendum Process. To
3	my right is Councilmember Leroy Comrie. He
4	represents southeast Queens, he's a deputy
5	majority leader for the Council.
6	Also on the far end of the
7	whatever you want to call this thing, this
8	stag-ish podium long thing is Councilmember
9	Gale Brewer from the Upper West side.
10	Next to her is Chuck Brisky. He
11	is the designee from the budget director of
12	OMB.
13	I have to my left, I have to look
14	because everyone's is everyone sitting in
15	the same places? Okay, sorry. Chuck,
16	Charles Fraser, who is the general counsel
17	from DoITT who is designated by the DoITT
18	Commissioner.
19	To his left is Seth Grossman from
20	the City Council, designated by Speaker
21	Quinn.
22	And then to his left we have Evan
23	Hochberg from the law department. He was
24	designated by the Corporation Counsel for
25	the City.

T	rubite hearing May 11, 2012
2	And then to his left is Alexis
3	Offen, who is not a Commission member, she's
4	on the staff of the Commission, she's from
5	the Council for the Mayor's Office of
6	Operations.
7	We have a court reporter obviously
8	here to transcribe today's hearing. The
9	transcript will be available on our Web
10	site, the commission's Web site, which is
11	nyc.gov/reportsandboards, and we'll try to
12	get that up as soon as possible, but
13	certainly within two weeks of today.
14	Just to give a little bit of
15	background, in November 2010 voters approved
16	a Charter Referendum that established the
17	Report and Advisory Board Review Commission.
18	That's this body that you see in front of
19	you. The goal of our Commission is to,
20	we're charged with reviewing and assessing
21	the usefulness and continued usefulness of
22	all reports and advisory boards established
23	by the administrative code, the charter, and
24	other local law. In addition, the
25	Commission can issue recommendations to the

_	rabito moditing may fit, fore
2	mayor and the Council to make reports and
3	board more effective, especially in light of
4	technology changes.
5	Since the Commission's inception
6	we have taken a few steps, including holding
7	our first public meeting. That was on
8	February 28. And we voted at that meeting
9	to solicit feedback, exactly what we are
10	doing here today, on 21 reports and advisory
11	boards. A listing of the reports under
12	consideration and the boards is available at
13	the front table when you talked in. This is
14	what it looks like. If you didn't pick it
15	up you're welcome to go do that.
16	If you want to review the enabling
17	legislation that created those reports or
18	boards, Rachael Squire, who's sitting, raise
19	your hand, there has that legislation on
20	her, so you can thumb through it while
21	you're sitting here if you're interested.
22	And we are happy to make it available
23	afterward if that's something you would like
24	to keep.
25	In April we launched our Web site

1	rubile hearing may ii, 2012
2	at nyc.gov/reportsandboards, as I said.
3	It's had almost 800 hits in April, which
4	we're pretty excited about. We think that's
5	good community feedback, folks are looking
6	at it. Hopefully you're some of those
7	people, but clearly there are more beyond
8	this room. On there you'll find an overview
9	of our first meeting, the process, the
10	review and process described in the charter,
11	the meeting presentation that we gave and
12	the minutes. And then links to the most
13	recent reports and advisory boards where
14	they're available. So what actually what
15	we're talking about you can see illustrated
16	there. And then also a copy of the folks
17	who we've been in touch with as part of the
18	outreach process, that's there as well.
19	And there's also a page for
20	submitting comments for folks who couldn't
21	show up today, you can put your comments
22	there. If you submit them after April we
23	put them up on our Web site. And I think
24	you can comment up until our next public
25	meeting, is that right?

_	140110 110411119 1141 111, 2012
2	MS. OFFEN: You can always
3	comment.
4	THE CHAIR: You can always
5	comment, okay.
6	MS. OFFEN: We'll be uploading
7	them on a weekly basis.
8	THE CHAIR: Okay, so they're
9	uploaded every week.
10	The purpose of today's hearing is
11	to get your feedback and from the public on
12	the ongoing usefulness of the 21 reports and
13	boards under consideration, and whether they
14	should be recommended for waiver or change
15	to the City Council and Mayor. In addition,
16	we welcome any comments about how to make
17	the City's reports and boards more
18	effective, more accessible. Anything like
19	that we would love to hear.
20	Each speaker will be given four
21	minutes to testify. We do have a countdown
22	clock but we'll try not to be too strict to
23	the extent that we have that flexibility.
24	We will begin with testimony from the
25	nonprofit civic organizations that are here,

Ţ	Public Hearing - May II, 2012
2	and then we'll follow with individual
3	speakers.
4	Certainly the folks up here, the
5	Commissioners and their designees should
6	feel free to ask clarifying questions to
7	sort of elicit more feedback based on what
8	the speaker has to say. But we definitely
9	want to keep our comments to a minimum. And
10	this is not an opportunity for us to sort of
11	go back and forth in terms of debate. We
12	really want to listen.
13	Then the next public meeting will
14	be an opportunity to us to give our feedback
15	based on the comments and the other outreach
16	that we've been doing.
17	I think that's it. Anything I
18	missed?
19	A STAFF MEMBER: We just have sort
20	of the order of it, and we have a
21	representative from Councilmember Jackson's
22	office who's joined us as well.
23	THE CHAIR: Okay. So he's not on
24	there.
25	A STAFF MEMBER: Right. He just

Τ	Public Hearing - May 11, 2012
2	joined. They'll be called up.
3	THE CHAIR: Okay. Any questions
4	from the members?
5	(No response)
6	THE CHAIR: Okay, great.
7	So I think we will start with
8	Bettina Daniani, did I say your name right,
9	from Good Jobs New York.
10	MS. DANIANI: Good afternoon. My
11	name is Bettina Daniani and I direct Good
12	Jobs New York. We keep track of how New
13	York City allocates economic development
14	subsidies.
15	So first of all, thank you very
16	much for having this hearing. And we
17	understand that it's very important to
18	review all the types of information that the
19	City provides to the public. And
20	especially, you know, in recent years with
21	the advent of technology, how to do this
22	more efficiently and more streamlined is
23	really critical to engaging the public more,
24	so thank you for this opportunity.
25	I'm here to focus on one

Τ.	rubite hearing may 11, 2012
2	particular report, which is the Industrial
3	and Commercial Incentive Program, also known
4	as ICIP. The recommendation is to not have
5	the Department of Finance submit an annual
6	report on this project because they're
7	saying that the ICIP program does not exist
8	any longer. But in actuality the program
9	has been renamed as ICAP. But, there are
10	still about 8,000 properties in New York
11	City that are receiving a tax break, a
12	property tax break because of this program.
13	And just because ICAP is now in place does
14	not mean that those other properties will
15	not continue to receive this subsidy.
16	So the annual tax expenditure
17	report, which is being considered as the
18	alternative to the annual report, doesn't
19	provide detailed information, does not
20	provide property specific information. It
21	gives you a broad overview of the program,
22	it tells you how many properties are
23	exempted, but it doesn't tell you details.
24	And actually looking at the review
25	of the most annual ICIP report, which by the

1	rubiic hearing may 11, 2012
2	way has not been published since 2001, makes
3	it clear that the Tax Expenditure Report
4	offers dramatically less information. The
5	2001 ICIP report at least provided taxpayers
6	a window of knowledge about this program by
7	breaking it down by the number of applicants
8	by borough over three years, jobs reported
9	at the application, and the number of
10	preliminary applications over a fifteen year
11	period. And again, the Department of
12	Finance Tax Expenditure Report does not do
13	that.
14	What we do is we urge the
15	Commission not to waive the ICIP report for
16	two reasons. First of all, at \$681.6M in
17	FY2012, ICIP is the most expensive economic
18	development subsidy program in the City.
19	And it's growing rapidly. Between FY2001
20	and FY2012, expenditures for ICIP grew 284
21	percent. This is in comparison to an
22	increase of about 119 percent for total
23	property taxes collected over that same
24	period. This is a massive program. We
25	deserve to know more information about it.

1 Public Hearing - May 11, 2012	1		Public	Hearing	- 1	Mav	11,	201
---------------------------------	---	--	--------	---------	-----	-----	-----	-----

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And then secondly, again, the ICIP
report that's being discussed of not being
used hasn't been seen this entire
administration. So it's unfortunate that
taxpayers and this Commission would be asked
to possibly eliminate a report that hasn't
been seen by the public, and it's hard for
us to evaluate the effectiveness.

So what we do is we actually suggest how to streamline this project, how to streamline this report by including ICIP and ICAP into one report. The Department of Finance does a great job right now of putting on its Web site the properties in Excel format. We urge this Commission to say keep those Excel spreadsheets up there, include ICAP properties as well, and then broaden out the information the Department of Finance already has. Like the name of the applicant, the assessed value of the property, the jobs of the application. There's a longer list in my testimony that I'm going to submit. But we're not asking for something the Department of Finance

_	rublic healthy may 11, 2012
2	doesn't already have. What we are asking is
3	to make the process more transparent. So
4	and this all comes under a mayor who's made
5	his fortune making intricate financial data
6	accessible, and we look very much forward to
7	using ICIP as an opportunity to expand on
8	that. Thank you.
9	(Bell rung)
10	THE CHAIR: Any clarification
11	questions, any follow up?
12	COUNCILMEMBER BREWER: Thank you,
13	Bettina, for all your work on this. My
14	question is, what you're saying is that
15	since 2001 there have only been broad
16	categories because I guess ICAP was the
17	successor to ICIP. So you're saying that
18	the ICAP information is not detailed either
19	or, I know you're saying streamline them,
20	but are you saying that the ICAP is not
21	detailed enough also?
22	MS. DANIANI: Exactly.
23	COUNCILMEMBER BREWER: So that
24	they could both be detailed and streamlined.
25	MS. DANIANI: Exactly.

1	Public Hearing - May 11, 2012
2	COUNCILMEMBER BREWER: Okay, thank
3	you.
4	THE CHAIR: Thank you very much.
5	So the next speaker is from Common
6	Cause/New York, it's Brim Paul.
7	MR. PAUL: It must be my
8	handwriting, it's Brian.
9	THE CHAIR: Brian, sorry.
10	MR. PAUL: Sorry for that.
11	THE CHAIR: I thought Brim was
12	kind of cool. Not that Brian's not.
13	MR. PAUL: Well, thank you for the
14	opportunity to testify here this afternoon.
15	My name is Brian Paul, and I'm the research
16	and policy coordinator for Common Cause/New
17	York.
18	And when looking at government
19	reporting requirements, the key question for
20	us is do the reports provide useful
21	information that allows the agency's
22	managers and the public to effectively
23	assess the agency's success in fulfilling
24	its mission and meeting the needs of City
25	residents. And we support the goal of

1	rubiic hearing May 11, 2012
2	revising and issuing waivers for outdated
3	and redundant requirements and advisory
4	boards. But we would also like to point out
5	the stated goal of this Commission is not
6	just to recommend waivers but also, and this
7	was in the Charter Commission language, to
8	issue recommendations to improve the
9	effectiveness of the reports. And we
10	believe, we agree with, you'll hear from
11	Citizens Union shortly, with their
12	recommendations for increased outreach and
13	transparency in advance of at least one more
14	public hearing. We think that would help
15	the Commission more fully understand and
16	consider the impact of the proposed changes
17	in reporting and advisory boards on the
18	public and organizations that use them.
19	Now, regarding the reports and
20	boards up for discussion today, we are
21	specifically concerned with the proposed
22	waiving of the Zoning and Planning Report,
23	the November Class Size Report, the
24	Temporary and Non-Standard Classroom Report,
25	the ICIP Program Report, the Preliminary

1	Public Hearing - May 11, 2012
2	Mayor's Management Report, and the Consumers
3	Council.
4	For the two reports from DOE, we
5	are concerned that their proposed
6	elimination would reduce transparency and
7	quality of data available to the public. We
8	have heard from education advocates that
9	Class Size Report is a valuable indicator
10	and one that is important to access early in
11	the school year in November versus just in
12	February. And if the department is engaged
13	in continually tracking this data, it would
14	be wrong to reduce the availability of that
15	data to the public by eliminating the
16	November report.
17	And for the Temporary Non-Standard
18	Classrooms issue, this was a reporting
19	requirement established in 2005 by the City
20	Council in response to a very specific need
21	and issue that still exists and is still a

problem in some parts of the City. And the Enrollment, Capacity and Utilization Report does not provide the same level of detail as that report would.

1 Public Hearing - May 11, 2012

2.0

Moving on to the Preliminary

Management Report, we understand that many
aspects may be redundant with the reporting
and data currently made available by the

Mayor's office online through the City-wide
Performance Report, but it just worries us
that a reporting requirement mandated by the
charter may be waived due to redundancy with
data and reporting methods that are not
specified by the charter. Because change,
you know, we are going to have a change in
mayoral administration, and that should not
threaten a change in the baseline of the
information.

And this is also an issue that we find relevant to the Department of City
Planning's Zoning and Planning Report, where there's a claimed redundancy with the PlanyC 2030 initiative, but PlanyC 2030 is not mandated by the charter and it could be significantly reduced by the next mayor. In any case, we don't think that the PlanyC framework is a real substitute for what that report is supposed to be, the Zoning and

_	rubiic hearing may 11, 2012
2	Land Use Report. And, like I said before,
3	this Commission is empowered to issue
4	recommendations to improve reporting. And
5	during the Charter Review Commission of 2010
6	we heard from many planning experts that the
7	Department of City Planning should be
8	engaging more in long term strategic
9	planning, and that's what this report is
10	intended to do. And the fact that the
11	department has not been issuing it should
12	not, you know, we should not excuse that by
13	issuing a waiver. It would be more
14	consistent to fulfill that report.
15	(Bell rung)
16	MR. PAUL: And we think, I'll just
17	close by saying pretty much the same
18	argument for the ICIP report. We agree with
19	Good Jobs New York's testimony on that.
20	And just a quick note on the
21	Consumers Council, then I'll close. We are
22	not sure that the claims of redundancy with
23	ad hoc meetings with interest groups and
24	local groups really would replace a council
25	that's supposed to represent the public

T	Public Hearing - May II, 2012
2	interest. So we think maybe that should be
3	given more thought.
4	And I'll close there. Thanks for
5	your time.
6	THE CHAIR: Thank you.
7	Any questions from the Commission
8	members? Go ahead.
9	MR. FRASER: I have two questions
10	about two of your different reports. I
11	didn't hear what you said on the Class Size
12	Report. You said that the November report
13	should be retained.
14	MR. PAUL: Right.
15	MR. FRASER: Even if the February
16	report is retained. What's the specific
17	value of the November report?
18	MR. PAUL: Well, we just heard
19	that it's useful to get that information as
20	early as possible and not wait until
21	February.
22	MR. FRASER: The staff report to
23	us in February was that the information in
24	the November report was preliminary and not
25	as accurate and not as settled or I'm not

_	140110 110411119 114, 11, 1011
2	really sure what, but the report we got from
3	the staff was that it's the February report
4	that has the real data. Why would the
5	November report add to that?
6	MR. PAUL: Well, even if it's the
7	preliminary, if the Department of Education
8	is compiling it and has it, why not just
9	make it transparent to the public.
10	MR. FRASER: Well, the question
11	we're asking is why are they being asked to
12	compile it if it doesn't have value. What
13	I'm trying to get at is what do people use
14	it for that they couldn't use the February
15	report for, that's what I'm trying to
16	understand.
17	MR. PAUL: You know, I think
18	there's some folks from education and civic
19	organizations here that can speak to that
20	better.
21	MR. FRASER: Okay. The other one
22	you raised that I had a question about, let
23	me see if I can find it again. Oh, the
24	Preliminary Mayor's Management Report. You
25	said of course and you're correct, that's a

1	Public Hearing - May 11, 2012
2	Charter mandated report. Tell me, because I
3	just don't know the answer, is the content
4	of the PMMR chart mandated or otherwise
5	mandated?
6	MR. PAUL: Yeah, I'm also not an
7	expert on that specific report.
8	MR. FRASER: It's my
9	understanding, I could be totally wrong
10	about this, but I've always sort of
11	understood that what goes into the report is
12	kind of up to the mayor. And so therefore
13	even though it's a mandated report, we could
14	preserve the mandate, but your hypothetical
15	with the next mayor might not really like it
16	wouldn't really necessarily lead to any real
17	meaningful report coming out of it. That's
18	what I'm trying to understand.
19	MR. PAUL: But it does provide a
20	baseline. That was our point, that we
21	shouldn't leave it up it leaves a little
22	less leeway for the next administration to
23	wiggle with that requirement.
24	MR. FRASER: Okay.
2.5	MR. PAUL: If we leave that in

1	Public Hearing - May 11, 2012
2	there.
3	MR. FRASER: Thank you.
4	THE CHAIR: Go ahead,
5	Councilmember Comrie.
6	COUNCILMEMBER COMRIE: Well, I
7	think I was just to say we are going to hear
8	testimony from witnesses that are closer to
9	both issues. But the early report for
10	education is critical to many people around
11	the City so that they can understand class
12	sizes and understand the issues at local
13	schools at that level prior to. And I think
14	that those reports should be more detailed.
15	I like detail.
16	So the PMR, the Mayor's
17	Preliminary Management Report, is also
18	something that we use in the Council to deal
19	with our budget assessments and response.
20	So both of those things are critical. And I
21	think we've already had hearings requesting
22	more details in both the Preliminary
23	Management Report and the Mayor's Management
24	Report altogether. And actually also too
25	more detail in the Class Size reporting as

1	Public Hearing - May 11, 2012
2	well, because those are critical to
3	especially parents that are trying to figure
4	out where to place their kids.
5	COUNCILMEMBER BREWER: I agree
6	with that. I did have all of that. But the
7	Consumers Council, is that something that
8	you know is of assistance to the community
9	boards and the BIDs and so on?
10	MR. PAUL: We're actually not
11	familiar with the Consumers Council in
12	depth, but just the idea, the explanation
13	that was given that general meetings with
14	various interest groups would replace the
15	purpose of that body seemed wrong to us.
16	COUNCILMEMBER BREWER: Okay.
17	Thank you very much.
18	THE CHAIR: Thank you very much.
19	Okay, our next speaker is Leonie
20	Haimson from class size matters.
21	MS. HAIMSON: I also have copies
22	of my testimony, I don't know whether it's
23	useful.
24	MS. OFFEN: And if others have
25	copies they can email them to us or give

	3 .
2	them to us.
3	MS. HAIMSON: Thank you for
4	holding these hearings. My name is Leonie
5	Haimson. I'm the executive director of
6	Class Size Matters. And I'm happy to answer
7	the specific questions that were just asked.
8	The number one priority of parents
9	year after year on the DOE's own survey is
10	class size. And the City has been mandated
11	to reduce class sizes in all grades, and the
12	mayor promised to do so when he ran for
13	office, and again in 2005.
14	I don't know what the exact
15	rationale is for eliminating this, but I've
16	heard that they say that it's less, the
17	November report is less accurate. This is
18	absolutely untrue. The November and the
19	early report is based on unaudited figures.
20	The November report is based on the audited
21	October 31st enrollment figures, the same
22	figures that determine the amount of school
23	aid that New York City receives from the
24	state. It's also the basis of the Blue

25 Book, the Annual Capacity Report and

	26
1	Public Hearing - May 11, 2012
2	Utilization Report that the DOE puts out is
3	the October 31st audited data.
4	The City's already obligated to
5	report to the state every fall its class
6	size figures in response to the Contract for
7	Excellence law. Parents deserve to know
8	these figures as early in the year as
9	possible. It provides an added incentive
10	for the DOE to reduce class size to
11	contractual levels, which often take through

November and beyond.

And actually the February numbers are less accurate than the October 31st data. Why? Because as parents, principals and teachers know, there are thousands of kids that drop out of school between October 1st and January 31st, which is the data that the February 15th report is based on. What we want to know is what class sizes are at the beginning of the year, because these are the learning conditions that students are confronted with and cause them to drop out of school. We don't want to wait until February when class sizes have been reduced

1	Public Hearing - May 11, 2012
2	then by the thousands of kids that have
3	dropped out of school.
4	And in my testimony I have some
5	other testimony that the president of the
6	CSA, the principals' union, gave at a recent
7	City Council hearing, saying October 31st is
8	the good data, after that schools play with
9	the data and it is no longer accurate.
10	Yet the Class Size Report has deep
11	flaws. It should be strengthened, it should
12	be made more accurate. The original purpose
13	of the February report was to report on
14	class sizes in the second semester when high

flaws. It should be strengthened, it should be made more accurate. The original purpose of the February report was to report on class sizes in the second semester when high school schedules are completely rearranged and kids get new courses. The DOE has never complied with that intent of the law. They only now report on what the first semester class sizes are at the end of the semester, which is not what we wanted to know.

Even more importantly, the class size data is riddled with errors, and in many, many schools it underestimates the actual class sizes because they report inclusion classes of special ed kids and

1	Public Hearing - May 11, 2012
2	general ed kids as two separate classes,
3	halving the average class size. And also
4	mixed age classes, it halves that, the
5	actual class size. So I have heard from
6	many, many schools that their data is
7	extremely underestimated. So this needs to
8	be cleaned up. I have talked to the DOE
9	about this for years. They claim to have
10	cleaned up the data, the data is still
11	highly erroneous.
12	As to the TCU report, I have heard
13	that the justification by the DOE is that
14	this replicates the reports in the Blue
15	Book, which is the annual utilization and
16	enrollment report. That again is completely
17	untrue. I also have testimony here of what
18	Ernie Logan said because this is a very
19	controversial issue. It came up in Albany
20	during the budget hearings with Kathy Nolan.
21	The DOE claims that principals like the
22	trailers. The mayor promised to eliminate
23	all the trailers by 2009. We have the same
24	number as we had then. Trailers are a real
25	problem. They are way past their lifetime,

1	Public Hearing - May 11, 2012
2	they are rotting away, they are causing
3	health problems.
4	As to the replication, the
5	assertion that this replicates data in the
6	Blue Book. There's no data in the Blue Book
7	on how many high school trailers exist.
8	(Bell rung)
9	MS. HAIMSON: According to the TCU
10	report, there are 125 classrooms in 73 TCU
11	units in high schools. There's no data as
12	to how many classrooms there are in any of
13	the schools. There's no data on any of the
14	use of these schools in the Blue Book. So
15	this is really not replicated anywhere else.
16	However, these reports also need
17	to be strengthened consistently. Neither
18	the Blue Book or the TCU report has any data
19	on how many high school students are
20	currently being educated in trailers.
21	Neither one has any information on how many
22	elementary and middle school students are
23	using trailers for art, music, sciences or
24	other non core classes. And the capacity

enrollment of many of the District 75 and

Τ	Public Hearing - May 11, 2012
2	the special education classes are missing.
3	And there's contradictory information,
4	believe it not, between the TCU and the Blue
5	Book, and even between Part I and Part II of
6	the TCU report. The data conflicts.
7	So we need cleaned up data for our
8	Class Size reports. We need cleaned up data
9	for the TCU reports. We need more detailed
10	data and we strongly recommend that these
11	reports not be eliminated.
12	Thank you very much.
13	THE CHAIR: Could you stay just
14	for one second, let me see if there
15	questions for you.
16	MS. HAIMSON: I'm sorry.
17	THE CHAIR: That's okay.
18	MS. HAIMSON: I'm happy to answer
19	your questions.
20	THE CHAIR: Go ahead,
21	Councilmember.
22	COUNCILMEMBER BREWER: Could you
23	just help again reiterate what you said
24	about how to improve the Class Size Report,
25	you had a couple of suggestions.

1	Public Hearing - May 11, 2012
2	MS. HAIMSON: Right. Well, what
3	we know is that in many, many schools the
4	inclusion classes, which used to be called
5	CTT, now they're called ICT, they have both
6	special education and general education
7	students, are reported as two separate
8	classes, even though they meet in one room
9	as one class. And so that halves the
10	average class size in those schools, in
11	those classrooms. We also know that in many
12	schools where there are mixed age groupings
13	either in elementary school or in high
14	school, those are reported by grade as
15	though each grade is a separate class.
16	Which also tends to reduce the reporting of
17	the average class size.
18	And there are many other errors
19	that we have seen, pervasive errors year
20	after year in this reporting. And the DOE
21	has claimed it's a I think it relates to
22	the way ATS is done because actually the CTT
23	classes and the mixed age, they report it in

ATS as two separate classes. I think there

needs to be a self-auditing system, where

24

_	rublic healting may 11, 2012
2	after it goes into the report the principals
3	are asked or maybe even the chapter leader
4	is also asked to confirm that this data is
5	correct. All it would take actually is to
6	have the room number as the deciding factor
7	in what the class size is. Because it's
8	also listed in ATS according to the room
9	number.
10	I think that's about it.
11	COUNCILMEMBER BREWER: Thank you.
12	THE CHAIR: Any other questions?
13	(No response)
14	THE CHAIR: Thank you very much.
15	MS. HAIMSON: Thank you.
16	THE CHAIR: Our next speaker is
17	Rachael Fauss from the Citizens Union.
18	MS. FAUSS: I also have copies of
19	my testimony.
20	THE CHAIR: Great.
21	MS. FAUSS: Good afternoon, Chair
22	Weinstein and the members of the Commission.
23	My name is Rachael Fauss, and I am the
24	policy and research manager for Citizens
25	Union. I'm going to be try to be as brief

1	Public Hearing - May 11, 2012
2	as possible, I know I don't have much time,
3	and you will have my full remarks in the
4	seven pages of testimony here.
5	So first off I'd just like to
6	mention that Citizens Union did support the
7	creation of this Commission through the 201
8	Charter Revision Process. We think it has
9	good potential to create greater efficiency
10	in government and as well as to improve
11	public access to city government
12	information.
13	We also sent the Commission,
14	members of the Commission a letter about
15	several process related concerns we had and
16	suggestions. And we wanted to first thank
17	you for doing a few of the things that we
18	suggested, including putting public comment
19	on your Web site, and I know that the
20	comments from today will be on the Web site
21	posting information about the Commissioners
22	linking to the Commission's Web site from
23	the Department of Records, I think that's a

important piece, to get more awareness of

it. And a couple of other items. But we'd

24

1	Public Hearing - May 11, 2012
2	ask that you build upon that work a little
3	bit more.
4	One thing that might helpful is to
5	have on the Commission Web site the full
6	list of all the reporting requirements of
7	the City so that people who want to respond
8	to the Commission can speak to ones other
9	than the 21 identified.
10	And then also consider, you know,
11	a big thing we'd like to suggest is that
12	there be an additional public hearing. I
13	think given that this is a new Commission,
14	there might not be as many people aware of
15	it. We'd like to suggest that there be an
16	additional public hearing. And prior to
17	that we suggest the Commission release a
18	preliminary report from the findings of this
19	hearing and the research that it's done,
20	speaking to in particular providing more
21	detailed rationales about why the reports
22	are proposed to be eliminated and
23	referencing the specific criteria in the
24	law.

And on the specific reporting

Τ	Public Hearing - May 11, 2012
2	requirements, Citizens Union recommends that
3	four not be eliminated, and these are our
4	recommendations mostly because these are
5	reports that are more core to our issues and
6	we are more familiar with. Specifically the
7	Preliminary Mayor's Management Report, the
8	November Class Size Report, the Temporary
9	Non-Standard Classrooms Report, and the
10	Industrial Commercial Incentive Program
11	Report.
12	And then for three additional
13	reports we spoke with a number of advocates
14	and users of these reports who had concerns.
15	And while we aren't as familiar with the
16	policy issues, we thought the Commission
17	should explore them further in an additional
18	public hearing. The Permanent Housing Needs
19	Report, the Homeless Outreach Report, and
20	the Stormwater Management Plan Report.
21	And just speaking to some of the
22	specific reports, on the PMMR, Citizens
23	Union, as you know, we are actually involved
24	in a roundtable on this issue to talk about
25	ways to improve it and to also with the

_	rublic healthy may 11, 2012
2	Citywide Performance Report. So I think,
3	you know, we're interested in ongoing
4	discussions about this, but at this time we
5	don't believe that it should be eliminated.
6	And in particular because the PMMR contains
7	narrative explanations for performance data
8	and sets targets for the upcoming months.
9	And from what we understand this has been
10	useful to the Council in the budget hearing
11	process. And the CPR really doesn't have
12	the same kind of narrative information
13	that's useful to the public.
14	On the November Class Size Report
15	we've also spoken to different advocates who
16	work on these issues who are concerned that
17	it's not actually redundant, I'm sorry, not
18	that it's redundant but that it's because
19	there's more of a semester based school
20	system, the data for the two different
21	halves of the school year is important for
22	parents. And parents have also indicated to
23	us that this is an important factor in
24	helping them decide where to send children
25	to school.

_	rubite hearing may 11, 2012
2	On the Temporary and Non-Standard
3	Classrooms Report, it doesn't appear to be
4	redundant with the Enrollment, Capacity, and
5	Utilization Report. It doesn't specifically
6	tell you the number of TCU's or provide data
7	about classes and enrollment. And that's
8	something that, you know, because of that we
9	don't believe that it should be eliminated.
10	And on the ICIP report, while it
11	hasn't been published, we have been a
12	supporter of performance based budgeting.
13	And as this is a fairly expensive program
14	that the City is running we believe
15	(Bell rung)
16	MS. FAUSS: that some of the
17	requirements of the ICIP such as listing the
18	number of jobs created and the effect upon
19	the City, measuring the results of that
20	program would be useful.
21	So whether, you know, I think
22	whether it's the Tax Expenditure Report
23	would be if it would be expanded to
24	include that information, or if the report
25	were nublished I think we'd he hanny to

1	Public Hearing - May II, 2012
2	have the information in either way. But it
3	would be important to us that it not be
4	eliminated, given our concerns that
5	budgeting actually be measured, the
6	performance be measured of that program.
7	And on the other reports, you
8	know, I think some of these groups are going
9	to speak to them in particular, but on the
10	Housing Needs Report, the Homeless Outreach
11	Report and the Stormwater Management
12	Planning Report, they didn't appear to be
13	redundant to some of the pieces mentioned by
14	the Commission in the documents, and we'd
15	just urge that there be an additional public
16	hearing to discuss those items.
17	And I think on the additional
18	public hearing, something that might be of
19	use to the Commission is to have
20	representatives of the agencies speak to the
21	specific items and how they find that they
22	are redundant and speak to them specifically
23	and answer some of the concerns and address
24	some of the things raised at this hearing
25	today.

1	Public Hearing - May 11, 2012
2	So thanks for your time.
3	THE CHAIR: Thank you.
4	Questions for Rachael?
5	COUNCILMEMBER BREWER: Thank you
6	for Citizens Union constantly being a good
7	government group along with your fellow
8	group government organizations, and I thank
9	you for your leadership.
10	Do you have, I know you mentioned
11	ways in which this body should think about
12	being as transparent as possible, and I want
13	to give the chair credit for already
14	initiating that and certainly for the other
15	discussions about the MMR and the
16	Preliminary.
17	When these reports come in, I know
18	there is a local law that says they're
19	supposed to be posted, but do you have some
20	suggestions for the reports that are either
21	on this listing, that continue to be on this
22	listing or other reports as to how they
23	should be viewed and shared with the public?
24	MS. FAUSS: Sure. I think, you
25	know, this is sort of in concert with a lot

1	Public Hearing - May 11, 2012
2	of things the City is working on, the
3	passage of the Open Data Bill, and some of
4	that data hopefully will be put into the new
5	data base that the City is going to have.
6	And, you know, we certainly would like to
7	see the reports be put online. I know that
8	there is the City law and we urge that there
9	be greater compliance with that. Because I
10	think that, especially having reports in one
11	place, like the Department of Records Web
12	site, enables people to search for
13	particular reports where they might not know
14	which agency is the releaser of the report.
15	They might know that they might have an
16	issue that's concerning to them but they
17	might not know where to go to. And so it's
18	important to have it in one place like the
19	Department of Records. And I think it's
20	been interesting that some of the reports,
21	you know, laudably the Commission has put
22	them, some of them up on its Web site, some
23	of them hadn't been online before. So I
24	think reports are only useful to the extent
25	the public is aware of them, so it's

1	rubile hearing may 11, 2012
2	important for more of them to be put online,
3	so we agree with that.
4	COUNCILMEMBER BREWER: Thank you.
5	Thank you very much.
6	THE CHAIR: Thank you.
7	Our next speaker is from the
8	Coalition for the Homeless, Giselle
9	Routhier.
10	MS. ROUTHIER: I have copies.
11	Good afternoon. My name is
12	Giselle Routhier. I'm a policy analyst at
13	the Coalition for the Homeless. And I'm
14	going to just speak briefly on two reports
15	that are related to homeless services. The
16	two reports are the Permanent Housing Needs
17	Report and the Outreach Programs Report.
18	The data in the Permanent Housing
19	Needs Report, I included in my testimony the
20	actual legal requirements that are in those
21	reports but I won't read them out to you.
22	The data in the Permanent Housing Needs
23	Report gets at the heart of really how the
24	department is addressing homelessness by
25	identifying projected shelter and permanent

	1	Public Hearing - May 11, 2012
	2	housing needs for each coming year. Indeed,
	3	such numbers would be helpful as a projected
	4	tool looking forward, but also looking back
	5	on past reports as a way to evaluate
	6	performance and adjust future projections.
	7	The Outreach Programs Report
	8	indicators are highly valuable in assessing
	9	how the Department of Homeless Services is
	10	addressing street homelessness. Contractor
	11	providers are indeed currently required to
	12	keep track of this information, but
	13	providing it in a publicly accessible and
	14	unified format is what makes it useful for
	15	analysis and comparisons over time.
	16	The continued existence of these
	17	reports is important for several reasons.
	18	First, nowhere else are these specific
	19	indicators required by law to be reported.
:	20	They're not included in DHS's most
:	21	comprehensive public data base, the Critical
:	22	Activities Reports, or the recently passed
:	23	Local Law 37 Reports on NYCStat. Allowing
:	24	the reports to lapse would risk DHS no
:	25	longer tracking and reporting the data

2	anywhere else.
3	Secondly, DHS has a pretty shoddy
4	record of providing data in a timely fashion
5	without deadlines set by law. In May 2012,
6	this month, the latest Critical Activities
7	data to be found on DHS's Web site was from
8	June 2011, nearly a year out of date. At
9	the same time, the Local Law 37 Reports,
10	which provide a narrower set of census-only
11	data, are only updated on a monthly basis.
12	Rather than discontinuing these
13	reports, the Commission should require DHS
14	to actually comply with the letter of the
15	law within the reports. As they stand, the
16	current reports gloss over or omit entirely
17	some of the most important required
18	information.
19	Compared to a comprehensive ten
20	pages documenting shelter capacity, for
21	instance, the Permanent Housing Needs report
22	utilizes just two paragraphs to report
23	actual permanent housing needs. Moreover,
24	the section entirely ignores permanent
25	housing projections for families, offering

Τ.	rublic healthy may 11, 2012
2	no numbers for projected placements and no
3	numbers for utilization of HPD and NYCHA
4	units.
5	Likewise, the Outreach Programs
6	Report omits nearly all the indicators
7	required by law, reporting only on the
8	number of chronically homeless individuals
9	placed into permanent or temporary housing.
10	The report omits the total number of
11	outreach contacts, the breakdown between
12	permanent and temporary housing placements,
13	and the number of referrals to programs or
14	services.
15	The goal of this Commission is to
16	waive reports that are considered redundant
17	or no longer useful. We would argue that
18	neither of these DHS reports fall into that
19	categorization. The data that are required
20	of the report are valuable for analyzing how
21	New York City addresses homelessness.
22	Moreover, the data cannot be found publicly
23	anywhere else, including the Critical
24	Activities Reports, the Mayor's Management
25	Reports, or the Local Law 37 reports.

Τ.	rublic healting May 11, 2012
2	The real problem lies in the
3	actual substance of these reports as they
4	stand, which omits a substantial portion of
5	the required data. We would therefore urge
6	the Commission not to waive the reporting
7	requirements for either the Permanent
8	Housing Needs Report or the Outreach
9	Programs Report. But instead we recommend
10	that you make sure that the Department of
11	Homeless Services actually complies with the
12	letter of the law when creating and
13	disseminating these particular reports.
14	Thank you for the opportunity to
15	share this testimony.
16	THE CHAIR: Thank you.
17	Any questions?
18	MR. GROSSMAN: Maybe can you just
19	provide some examples or talk a little bit
20	more about how, were DHS actually to sort of
21	comply and provide the type of information
22	they are required in the law to provide that
23	might be helpful to your organization who's
24	advocating on behalf of the homeless.
25	MS. ROUTHIER: Absolutely.

_	rubile hearing May 11, 2012
2	Referring, for instance, to the Permanent
3	Housing Needs Report, it would be very
4	helpful if the City actually did project
5	looking forward the number of permanent
6	housing needs that they expect in the coming
7	year. The law requires them to look at
8	specifically at least Housing Preservation
9	and Development and New York City Housing
10	Authority and look at those resources and
11	estimate how many of those resources they'll
12	be using for permanent housing in the coming
13	year. That isn't listed, and it would be
14	very helpful to see that. And in addition
15	to seeing it also in a past sense to see if
16	the City is complying with what the
17	projections are or if there's any
18	misalignment of what they're projecting to
19	use as permanent housing and what they are
20	doing.
21	So in addition, in the Outreach
22	Report it's certainly helpful to see what
23	the total amount of contacts the department
24	is making, and among those total contacts
25	who is then being the number of

1	Public Hearing - May 11, 2012
2	placements that are being made into
3	permanent housing, temporary housing. So
4	all the indicators are really helpful, and
5	they're kind of all on different levels of
6	analysis and looking at how the department
7	functions and how they are placing people.
8	MR. GROSSMAN: Is the current
9	format that the reports are required to come
10	in, could that be improved, are there any
11	recommendations you would have in terms of
12	how the data is compiled and made public?
13	MS. ROUTHIER: Absolutely. Right
14	now I think it's just required to be
15	provided to the Speaker of the City Council.
16	But it would be very helpful if the reports
17	were put online, similar to the way Local
18	Law 37 reports are put online. I myself was
19	unaware that these reports existed before
20	this Commission was established. And after
21	looking at the requirements for them
22	realized it would be very important data to
23	have. But then I looked at the actual
24	reports and realized that it wasn't quite
25	what the data was supposed to be. But if

1	Public Hearing - May 11, 2012
2	they were put online that would be very
3	helpful.
4	MR. GROSSMAN: Thank you.
5	THE CHAIR: Any other questions?
6	(No response)
7	THE CHAIR: Okay, thank you.
8	MS. ROUTHIER: Thanks.
9	THE CHAIR: And we have, I don't
10	have her name, but we have a member from
11	Councilmember Robert Jackson's office.
12	MS. ESCANO: Good afternoon,
13	distinguished members of the Commission. My
14	name is Francis Escano, and I am
15	representing Robert Jackson, Councilmember
16	for the 7th District in Manhattan and chair
17	of the City Council's Education Committee.
18	Today you are considering the elimination of
19	two reports required by City law that the
20	Department of Education finds unnecessary
21	and burdensome to produce, the Class Size
22	Report and the Temporary and Non-Standard
23	Classroom Report. I want to thank you for
24	this opportunity to share my serious
25	concerns about the proposed elimination of

2	these two reports.
3	As chair of the Council's
4	Education Committee, I know firsthand how
5	difficult it can be to get basic information
6	and data from the DOE. Often the committee
7	has had to wait weeks or months for
8	responses to requests for information.
9	Timely responses to information requests are
10	even harder to come by for advocates,
11	researchers, parents, and other members of
12	the public. In many cases advocates and
13	even the Council have had to file FOIL
14	requests to get information that should be
15	publicly available.
16	Both of the DOE reports being
17	considered today provide information on
18	topics that are of great concern to parents
19	and the public, and both are the result of
20	laws that were passed at the behest of
21	parents and advocates.
22	In fact, Class Size has constantly
23	ranked as the number one parental concern in
24	the DOE's own annual parents survey. The
2.5	Class Size Report is required pursuant to

Τ	Public Hearing - May II, 2012
2	Local Law 125 of 2005, which requires the
3	DOE to report average class sizes for each
4	grade level city-wide, as well as for every
5	school district and borough. The reports
6	are required twice annually on or before
7	November 15th and February 15th of each
8	year.
9	Prior to enactment of Local Law
10	125, the public and policy makers didn't
11	have access to accurate and timely class
12	size data, information which is critical to
13	determining whether funding earmarked for
14	class size reduction is being used
15	appropriately. In fact, a 2006 audit by the
16	state comptroller found that the DOE had not
17	used Early Grade Class Size Reduction
18	Funding effectively to reduce class sizes, a
19	problem that continues to this day.
20	Accurate and timely class size
21	data is just as essential now as it was
22	then, and there are important reasons why
23	reporting is requested twice a year. The
24	November report contains class size data
25	based on the October 31st register, more

1	Public Hearing - May 11, 2012
2	than a month and a half into the school
3	year, and the date when enrollment numbers
4	are considered official by DOE. This
5	provides an important view of class sizes
6	fairly early in the school year when it is
7	of greatest interest to parents and
8	advocates so that they can push to have
9	large classes reduced.
10	The February report is based on
11	enrollment information as of January 30th,
12	reflecting changes due to students being
13	discharged, dropping out, graduating, or
14	moving from one school to another. It was
15	particularly intended to reflect class size
16	in high schools, which change from the fall
17	semester to the spring. Some of New York
18	City's high schools are severely
19	overcrowded, and when selecting a high
20	school for their child, parents have the
21	right to know which schools can comfortably
22	accommodate their children. They shouldn't
23	have to guess. The average class sizes
24	reported in February are generally smaller

than those in the November report, sometimes

Τ	Public Hearing - May II, 2012
2	lower by as much as one to two students per
3	class, especially at the high school level.
4	These mid year enrollment changes in high
5	schools result in some teachers being
6	excessed and cause principals to make mid
7	year budget adjustments. Some advocates
8	contend that the primary reason DOE wants to
9	eliminate the November report is to make
10	only the lower February class sizes public.
11	But that would not provide a true picture of
12	classroom conditions throughout the school
13	year.
14	The Temporary and Non-Standard
15	Classroom Report is required pursuant to
16	Local Law 122 of 2005, which requires the
17	DOE to report to the City Council annually
18	the number of "non-standard classrooms" in
19	the system, disaggregated by school
20	district, council district, and borough, and
21	the number of students receiving instruction
22	in these spaces. Used as a means to help
	in these spaces. Used as a means to help deal with overcrowding, non-standard
22	

1	Public Hearing - May 11, 2012
2	located in a space that was not designed for
3	academic instruction when built. Since DOE
4	found it too difficult to provide
5	information about classrooms located in
6	spaces that were not originally designed for
7	instructional use, the report only contains
8	information on transportable classroom
9	units, known as TCU's.
10	The DOE is claiming that the
11	report is redundant because information
12	about TCU's is contained in its Enrollment

report is redundant because information
about TCU's is contained in its Enrollment
Capacity and Utilization Report, also known
as the Blue Book. However, the information
on TCU's in the Blue Book is difficult to
find, hard to understand, and much more
limited in scope than what is provided in
the Temporary and Non-Standard Classroom
Report. The Blue Book does not reveal how
many classrooms are contained in
transportable units, or what grade or type
of instruction they are used for. Only the
TCU report provides that data. Moreover,
the Blue Book contains hundreds of pages
that you would need to search through to

1	Public Hearing - May 11, 2012
2	find far less information than is provided
3	in the concise twenty or so pages of the
4	Temporary and Non-Standard Classroom Report.
5	The DOE also says that the
6	temporary and non-standard classroom report
7	is not "useful" as it does not help DOE
8	assess resource management. I don't know
9	how useful it is to DOE, but I can tell you
10	that it is very useful to parents,
11	advocates, and especially the City Council
12	in allocating funds to address the capital
13	needs of schools and in monitoring DOE's
14	efforts to address overcrowding. One of
15	DOE's goals in the 2005-2009 five year
16	capital plan was to eliminate use of TCU's
17	all together. Because of this report, we
18	can see that the number of TCU's has
19	fluctuated only slightly over the years,
20	from 368 TCU's in 2005-2006 to 363 TCU's in
21	2010-2011, showing that DOE remains very far
22	from reaching that goal.
23	The bottom line is that both
24	reports are essential to shaping policy,
25	budget and capital decisions, and both are

1	Public Hearing - May 11, 2012
2	of enormous interest to the public. In
3	fact, according to information posted on the
4	Commission's Web site, the only public
5	comments you received between April 20th and
6	May 3rd dealt with these two reports. There
7	may indeed be some agency reports that are
8	redundant, non useful or unnecessary, but
9	these two reports are still very necessary.
10	I ask you to reject the request for waivers
11	for both the Class Size Report and the
12	Temporary and Non-Standard Classroom Report.
13	Thank you for your consideration.
14	THE CHAIR: Thank you.
15	Any questions? Seth Grossman.
16	MR. GROSSMAN: Thank you very
17	much.
18	MS. ESCANO: No problem.
19	MR. GROSSMAN: I really just had a
20	comment that, you know, I think the second
21	to last paragraph was a really great
22	illustration of how this information is
23	helpful and useful to parents, advocates,
24	and members of the City Council. And I
25	think it also just illustrates an earlier

_	rabite hearing May 11, 2012
2	point made by one of the speakers how I
3	think it would be very helpful to us as
4	commissioners and the public to hear more
5	from the agencies themselves, because in
6	looking at the rationale that we have been
7	given to why this report should be
8	eliminated seems like night and day, and
9	it's hard to really evaluate based on the
10	information we have been given on this
11	report and on others where they said reports
12	are redundant but they at least to me don't
13	appear to be.
14	MS. ESCANO: Thank you.
15	MR. GROSSMAN: Thank you.
16	MS. ESCANO: Okay, thank you.
17	Have a good day.
18	THE CHAIR: Thank you.
19	I think the last of our speakers
20	who signed up is Jaime Stein from the
21	S.W.I.M. Coalition.
22	MS. STEIN: I have some copies for
23	you.
24	Thank you to the Commission for
25	holding this hearing. My name is Jamie

1	Public Hearing - May II, 2012
2	Stein. I direct the Urban Environmental
3	Systems Management Program at Pratt
4	Institute. I'm here on behalf of the
5	Stormwater Infrastructure Matters coalition,
6	otherwise known as S.W.I.M. And we're here
7	to comment on the proposal to waive the
8	requirements for the City update once every
9	four years and biannually report progress to
10	the City Council on the City's Sustainable
11	Stormwater Management Plan. We urge the
12	Commission to reject this proposal.
13	S.W.I.M. is a coalition of over
14	seventy organizations dedicated to ensuring
15	swimmable and fishable waters around New
16	York City through natural, sustainable
17	Stormwater management practices, called
18	green infrastructure. S.W.I.M. was
19	instrumental in passing Local Law 5 of 2008,
20	which required development of the
21	Sustainable Stormwater Management Plan and
22	established the ongoing requirements to
23	report progress on and update the contents
24	of the plan. Members of the S.W.I.M.
25	coalition worked with Councilman Gennaro,

1	Public Hearing - May II, 2012
2	the lead supporter in drafting the language
3	of the bill, and the coalition's wide
4	membership advocated for that bill.
5	The coalition is incredibly proud
6	that Local Law 5 and the Sustainable
7	Stormwater Management Plan, which was first
8	issued in December 2008, laid the essential
9	groundwork for the Department of
10	Environmental Protection's 2010 Green
11	Infrastructure Plan, which has helped make
12	New York City a national leader in using
13	green infrastructure to cost effectively
14	reduce sewage overflows while improving
15	community health and neighborhood
16	livability.
17	While the Green Infrastructure
18	Plan now provides a blueprint for much of
19	the effort necessary to fulfill the vision
20	of sustainable Stormwater management in New
21	York City through green infrastructure, the
22	Sustainable Stormwater Management Plan is
23	broader in many important respects than the
24	GI Plan, or Green Infrastructure Plan. We
25	have detailed this in our testimony.

1	Public Hearing - May 11, 2012
2	We fully support efforts to
3	eliminate redundancy in reporting and to
4	improve efficiency within the City agencies.
5	However, the broader elements of Local Law 5
6	and the Sustainable Stormwater Management
7	Plan, which are not duplicated elsewhere,
8	would be lost if requirements to update and
9	report progress on the Sustainable
10	Stormwater Management Plan is eliminated.
11	Instead, without the need for any action by
12	the Commission, the City can readily adjust
13	its reporting practices to avoid duplicative
14	efforts and comply with all existing
15	requirements.
16	According to the minutes of the
17	Commission's February 28th, 2012 meeting,
18	the proposal to eliminate the reporting
19	requirements associated with the Sustainable
20	Stormwater Management Plan was based on the
21	premise that such reporting only involves
22	biannual status reports; that such reporting
23	is redundant to the Green Infrastructure
24	Plan; that the Sustainable Stormwater

Management Plan only includes milestones

1	Public Hearing - May 11, 2012
2	through 2010. And none of these are
3	correct. In fact, Local Law 5 requires not
4	only a biennial status report on
5	implementation of the Sustainable Stormwater
6	Management Plan, but also a once every four
7	year update.
8	The existing version of the
9	Sustainable Stormwater Management Plan
10	includes initiatives on which progress is
11	not required to be reported publicly under
12	the Green Infrastructure Plan or any other
13	plans.
14	The existing version of the
15	Sustainable Stormwater Management Plan
16	includes initiatives with milestone dates
17	beyond 2010, as well as many initiatives
18	that warrant updated milestones.
19	Lastly, the Sustainable Stormwater
20	Management Plan overlaps with but is broader
21	than the Green Infrastructure Plan in
22	important ways, not the least of which is
23	that the Sustainable Stormwater Management
24	Plan covers the entire City, whereas the GI
25	Plan covers only the approximately 50 or

	rubile hearing may 11, 2012
2	approximately 50 percent of the City that is
3	served by a combined sewer system.
4	There's no dispute that the
5	underlying goals of Local Law 5 remain as
6	valid today as they were when the City
7	Council passed the law and Mayor Bloomberg
8	signed it. Likewise, everyone can agree
9	that no City staff or official should spend
10	his or her time preparing duplicative
11	reports. Indeed, S.W.I.M. fully supports
12	the Commission's charge to eliminate such
13	duplication, so that taxpayers' resources
14	can be deployed efficiently to the hard work
15	of improving the performance of City
16	programs.
17	(Bell rung)
18	MS. STEIN: Am I ignoring that,
19	okay.
20	Just as firmly, we believe it is
21	clear that no existing requirements of Local
22	Law 5 needs to be waived to avoid such
23	duplicative efforts and, conversely, that
24	the waiving of those requirements would
25	undermine the goals of Local Law 5 itself.

1	Public Hearing - May II, 2012
2	For all of these reasons, we urge
3	the Commission to reject the proposal to
4	eliminate reporting requirements associated
5	with the Sustainable Stormwater Management
6	Plan.
7	And I have some detailed, much
8	more detailed comments in here, but I think
9	most importantly is that the Sustainable
10	Stormwater Management Plan is coordinated by
11	the Office of Long Term Planning and
12	Sustainability. And the Sustainable
13	Stormwater Management is a multi-agency
14	effort that requires participation of the
15	private sector as well. The mayor was wise
16	in designating the Office of Long Term
17	Planning and Sustainability to develop the
18	plan, rather than the New York City
19	Department of Environmental Protection. In
20	the Sustainable Stormwater Management Plan,
21	there are many initiatives under the
22	leadership of the Office of Long Term
23	Planning and Sustainability, which is best
24	suited to coordinate multiple city agencies.
25	Eliminating the Sustainable Stormwater

1	Public Hearing - May 11, 2012
2	Management Plan may be seen as diminishing
3	the role of the Office of Long Term Planning
4	and Sustainability, which may adversely
5	impact the interagency cooperation required
6	to implement many of the plan initiatives.
7	We believe OLTPS or the Office of
8	Long Term Planning and Sustainability serves
9	a critical function in coordinating a myriad
10	of sustainability initiatives implemented by
11	multiple city agencies around the City. We
12	are wary of proposals that potentially
13	diminish the role of this agency, and which
14	is such an important facet of PlaNYC as
15	sustainable Stormwater management.
16	We commend the Bloomberg
17	Administration and the City Council for
18	having taken on the important work of making
19	our city sustainable, using innovative and
20	comprehensive approaches such as green
21	infrastructure. We are here to assist the
22	City in ensuring that this legacy lives on
23	and that long term programs achieve ultimate
24	success beyond the terms of Mayor Bloomberg
25	and the current members of the Council. We

1	Public Hearing - May II, 2012
2	therefore urge the Commission to reject the
3	proposal to eliminate requirements
4	concerning the Sustainable Stormwater
5	Management Plan.
6	Thank you, that was hard to say.
7	Any questions?
8	MR. FRASER: On oh, I'm sorry.
9	COUNCILMEMBER BREWER: No, go
10	ahead.
11	MR. FRASER: On page two of your
12	written submission, I was struck by the
13	sentence that says it is true that large
14	portions of the SSNP are now duplicative of
15	the GI Plan and the annual reports under the
16	GI Plan. So my question is, and if you can
17	answer it now that's fine, if you can't if
18	you'd like to submit something later that
19	would be great, how can we address that
20	duplication while not disturbing the
21	information flow that you're concerned with?
22	MS. STEIN: Right.
23	MR. FRASER: In other words,
24	you're saying here large portions are
25	duplicative. How can we eliminate

1	Public Hearing - May 11, 2012
2	MS. STEIN: With the Green
3	Infrastructure Plan.
4	I mean we've also pointed out on
5	the top of page three what areas are
6	duplicative. So I think that if the Mayor's
7	Office of Long Term Planning and
8	Sustainability were just to address those
9	issues, particularly the ones with there's
10	sidewalk construction, road construction,
11	public plaza reporting, those types of
12	things, if all TPS could take that on and
13	the Green Infrastructure Plan could continue
14	with their reports.
15	MR. FRASER: So that section under
16	milestones should be
17	MS. STEIN: The section under
18	milestones as well as the Local Law 5
19	requirement for review and revision.
20	MR. FRASER: Okay. So those
21	you're saying should be deleted from which?
22	MS. STEIN: I'm not comfortable
23	with saying they should well, in an
24	effort to reduce redundancy, perhaps the
25	Office of Long Term Planning and

1	rubiic hearing may 11, 2012
2	Sustainability could take on that reporting
3	and the Green Infrastructure Plan could
4	continue on with its reporting.
5	But perhaps most important is the
6	every four year update. I mean the City has
7	come incredibly far since the, since sort of
8	the birth of the Stormwater Infrastructure
9	Matters Coalition, you know, that's when the
10	City had no interest in green roofs and now
11	we have taken a bit of a 180 on green
12	infrastructure. So I think the idea of
13	every four year updating is so critical.
14	MR. FRASER: Thank you.
15	MS. STEIN: Thank you.
16	THE CHAIR: Councilmember.
17	COUNCILMEMBER BREWER: First of
18	all, congratulations for stating Sustainable
19	Stormwater Management Plan so many times and
20	not using the acronym.
21	MS. STEIN: That's what I meant,
22	it was so
23	COUNCILMEMBER BREWER: I'm
24	impressed
25	MS. STEIN: You know, solid waste

1	Public Hearing - May 11, 2012
2	management is easier.
3	COUNCILMEMBER BREWER: I know, I'm
4	very impressed.
5	On page one you mention, and maybe
6	this is sort of an end to what you said, the
7	broader elements of Local Law 5 and SSMP,
8	I'm ready to use the acronym, which are not
9	duplicated elsewhere would be lost.
10	MS. STEIN: Right.
11	COUNCILMEMBER BREWER: So I just,
12	can you again help us to understand
13	MS. STEIN: Sure, absolutely.
14	COUNCILMEMBER BREWER: all of
15	that?
16	MS. STEIN: That's really
17	articulated in pages two and three. But I
18	think perhaps the most important one is that
19	the GI Plan is great because it's focused on
20	solely combined sewer areas, but there are
21	other places where you'd be doing this. And
22	that represents non combined sewer areas,
23	and that represents roughly 50 percent of
24	the City. So the idea of the co-benefits of
25	green infrastructure are not just that it

1	Public Hearing - May 11, 2012
2	mitigates combined areas but it also
3	provides mitigation against heat island
4	effect, biodiversity, aesthetic value,
5	cooling. So I think all of those things
6	within 50 percent of the City are important,
7	whereas the GI Plan is just focused on the
8	combined sewer areas.
9	COUNCILMEMBER BREWER: Thank you.
10	MS. STEIN: Thank you.
11	THE CHAIR: Any other questions?
12	(No response)
13	THE CHAIR: Okay, thank you very
14	much.
15	Are there any other folks in the
16	audience who would like to speak and did not
17	sign up for whatever reason?
18	(No response)
19	THE CHAIR: Okay. So I think that
20	will end yes? Oh, sure. What did I
21	receive that I didn't that wasn't spoken.
22	Sorry.
23	So there's a sign in sheet for
24	people who attended who want to be on our
25	mailing list and get emails. So please sigr

	3 1 ,
2	up on the way out.
3	And then we also received some
4	written testimony, which I apologize to
5	Justine, so we have testimony that will be
6	entered into I guess the record or certainly
7	we will pass it along to the Commission and
8	put it on our Web site, from Councilmember
9	Domenic Recchia, from Councilmember Annabel
10	Palma. Is that it, okay.
11	MS. OFFEN: Those are already on
12	the site.
13	THE CHAIR: They're already on the
14	site? Okay, terrific. So those are already
15	on the site.
16	And we have other testimony or
17	comments there as well, so please feel free
18	to check out the Web site.
19	Thank you to everyone who
20	participated. I think it was very
21	informative, useful testimony. Our next
22	steps will be to take all the information we
23	heard today and the information we need from
24	you to get on our Web site or by mail, and
25	make sure that all of our Commissioners have

1	Public Hearing - May 11, 2012
2	that. And then our next step will be to
3	create or, sorry, have another public
4	meeting where we'll be giving formal notice
5	on the Web site all of the Open Meeting Law
6	information plus as much information as we
7	can give to our mailing list as possible.
8	So that's where we'll go from here. So
9	thank you, everybody.
10	COUNCILMEMBER BREWER: What were
11	the two letters about, do you know, the ones
12	that came in from Councilmember Palma?
13	THE CHAIR: Seth, do you want to
14	summarize them? I haven't looked them over.
15	MR. GROSSMAN: Yeah. So the
16	Commission received written testimony from
17	Councilmember Domenic M. Recchia, who is
18	chair of the City Council Finance Committee,
19	in support of the retention of the
20	Preliminary Mayor's Management Report, PMMR.
21	In his testimony he explains the importance
22	of the PMMR to the Council, most especially
23	in the purposes of the budgetary process and
24	how the PMMR and the MMR are both important
25	sources of information for oversight of City

Τ	Public Hearing - May II, 2012
2	agencies, and the PMMR, which is intended to
3	be closely tied with the budgetary process.
4	And as noted by Citizens Union, that there's
5	also the Mayor's Office of Operations has
6	convened a great roundtable which is working
7	on some recommendations for improvement to
8	the MMR, which if adopted would perhaps
9	improve the PMMR and its linkage with the
10	budget. And that this Commission's role
11	also in addition to recommendations for
12	improving reports it could also take into
13	account some of that work as well.
14	Councilmember Annabel Palma, who
15	is the chair of the Council's General
16	Welfare Committee, writes in strong support
17	of the retention of the two Department of
18	Homeless Services reports. One is the
19	Outreach Programs Report and the other is
20	the Permanent Housing Needs Report. And she
21	points out that the Outreach Programs Report
22	is very helpful for evaluating whether the
23	DHS is properly and effectively serving its
24	core function of developing and operating
25	outreach programs to identify and assist

1	Public Hearing - May 11, 2012
2	homeless families and people living in
3	public spaces. Especially now that a lot of
4	that work is being performed by outside
5	contractors, it's very useful to enable City
6	officials to evaluate the sufficiency of
7	those contractors' efforts and performance.
8	And similarly with the Permanent
9	Housing Needs Report, Councilmember Palma
10	points out that this report is not redundant
11	to the average daily overnight census report
12	as has been suggested, mainly because in the
13	projections that are required to be included
14	in the report regarding the permanent
15	housing and traditional housing services
16	needs to house homeless families and
17	individuals, which is an important report
18	that helps the Council evaluate the adequacy
19	of the City's current housing capacity. And
20	that is not redundant to other reports, so.
21	THE CHAIR: Thank you.
22	Anything else we missed?
23	(No response)
24	THE CHAIR: Okay, thank you.
25	(Time noted: 3:10 p.m.)

Τ	
2	CERTIFICATE
3	
4	STATE OF NEW YORK)) SS:
5	COUNTY OF ORANGE)
6	
7	I, KARI L. REED, a Registered
8	I, land I. land, a negrotered
9	Professional Reporter (Stenotype) and Notary
10	Public with and for the State of New York, do
11	hereby certify:
12	I reported the proceedings in the
13	within-entitled matter and that the within
14	transcript is a true record of such
15	proceedings.
16	I further certify that I am not
17	related, by blood or marriage, to any of the
18	parties in this matter and that I am in no
19	way interested in the outcome of this matter.
	IN WITNESS WHEREOF, I have hereunto
20	set my hand this 24th day of May, 2012.
21	
22	
23	KARI L. REED, RPR
24	MAKI D. KEED, KEK

	Public Hearing - May 11, 2012	
\$	acronym [2] 66:20 67:8	another [2] 51:14 70:3
\$681.6m [1] 12:16	action [1] 59:11	answer [5] 22:3 25:6 30:18 38:23 64:17
	activities [3] 42:22 43:6 44:24	apologize [1] 69:4
1	actual 6 27:24 28:5 41:20 43:23 45:3 47:23	appear [3] 37:3 38:12 56:13
119 [1] 12: 22	actuality [1] 11:8	applicant [1] 13:21
122 [1] 52 :16	actually [15] 7:14 11:24 13:10 23:24 24:10	applicants [1] 12:7
125 [3] 29 :10 50 :2,10	26 :13 31 :22 32 :5 35 :23 36 :17 38 :5 43 :14 45 :	application [2] 12:9 13:22
15th [3] 26 :19 50 :7,7	11,20 46 :4	applications [1] 12:10
180 [1] 66: 11	ad [1] 19:23 add [2] 3:6 21:5	appointed [1] 3:25 approaches [1] 63:20
1st [1] 26 :18	added [1] 26:9	approaches [1] 53:20 appropriately [1] 50:15
2	addition [5] 5:24 8:15 46:14,21 71:11	appropriately (4.50.15)
	additional [6] 34:12,16 35:12,17 38:15,17	approximately [2] 60:25 61:2
2001 [3] 12 :2,5 14 :15 2005 [4] 17 :19 25 :13 50 :2 52 :16	address 5 38:23 54:12,14 64:19 65:8	april [4] 6:25 7:3,22 55:5
2005-2006 [1] 54: 20	addresses [1] 44:21	areas [5] 65:5 67:20,22 68:2,8
2005-2009 [1] 54: 15	addressing [2] 41:24 42:10	aren't [1] 35 :15
2006 [1] 50 :15	adequacy [1] 72:18	argue [1] 44:17
2008 [2] 57 :19 58 :8	adjust [2] 42:6 59:12	argument [1] 19:18
2009 [1] 28 :23	adjustments [1] 52:7	around [4] 3:8 23:10 57:15 63:11
2010 [6] 5 :15 19 :5 33 :7 58 :10 60 :2,17	administration [4] 13:5 18:13 22:22 63:17	art [1] 29:23
2010-2011 [1] 54:21	administrative [1] 5:23	articulated [1] 67:17
2011 [1] 43:8	adopted [1] 71:8	aspects [1] 18:4
2012 [2] 43 :5 59 :17	advance [1] 16:13	assertion [1] 29:5
2030 [2] 18:20,20	advent [1] 10:21	assess [2] 15:23 54:8
20th [1] 55:5	adversely [1] 63:4	assessed [1] 13:21
21 [3] 6 :10 8 :12 34 :9	advisory [7] 3:15 5:17,22 6:10 7:13 16:3,17	assessing [2] 5:20 42:8
28 [1] 6: 8	advocated [1] 58:4	assessments [1] 23:19
284 [1] 12: 20	advocates [10] 17:8 35:13 36:15 49:10,12,21	assist [2] 63:21 71:25
28th [1] 59:17	51 :8 52 :7 54 :11 55 :23	assistance [1] 24:8
3	advocating [1] 45:24	associated [2] 59:19 62:4
	aesthetic [1] 68:4	ats [3] 31:22,24 32:8
3:10 [1] 72:25	afternoon 5 10:10 15:14 32:21 41:11 48:12	attended [1] 68:24
30th [1] 51:11	afterward [1] 6:23	attending [1] 3:17
31st [6] 25 :21 26 :3,14,18 27 :7 50 :25 363 [1] 54 :20	age [3] 28:4 31:12,23	audience [1] 68:16
368 [1] 54 :20	agencies 6 38:20 56:5 59:4 62:24 63:11 71:	audit [1] 50: 15 audited [2] 25: 20 26: 3
37 [4] 42 :23 43 :9 44 :25 47 :18	agency [3] 40:14 55:7 63:13	authority [1] 46:10
3rd [1] 55:6	agency's [2] 15:21,23	availability [1] 17:14
	agenda [1] 3:20	available [7] 5:9 6:12,22 7:14 17:7 18:5 49:
5	agree 5 16:10 19:18 24:5 41:3 61:8	15
5 [9] 57 :19 58 :6 59 :5 60 :3 61 :5,22,25 65 :18	ahead [5] 3:3 20:8 23:4 30:20 64:10	average [6] 28:3 31:10,17 50:3 51:23 72:11
67 :7	aid [1] 25:23	avoid 2 59:13 61:22
50 [4] 60 :25 61 :2 67 :23 68 :6	albany [1] 28:19	aware [2] 34:14 40:25
7	alexis [1] 5:2	awareness [1] 33:24
73 [1] 29 :10	allocates [1] 10:13	away [1] 29:2
75 [1] 29: 25	allocating [1] 54:12	В
7th [1] 48:16	allowing [1] 42: 23	
	allows [1] 15:21	back [2] 9:11 42:4
8	almost [1] 7:3	background [1] 5:15
8,000 [1] 11: 10	already [8] 13:20 14:2 23:21 26:4 39:13 69:	base [2] 40:5 42:21
800 [1] 7: 3	11,13,14	based [11] 9:7,15 25:19,20 26:19 36:19 37:12
A	alternative [1] 11:18	50 :25 51 :10 56 :9 59 :20
	altogether [1] 23:24	baseline [2] 18:14 22:20
absolutely [4] 25:18 45:25 47:13 67:13	among [1] 46:24	basic ାଏ 49:5 basis ାଏ 8:7 25:24 43:11
academic [1] 53:3 access [3] 17:10 33:11 50:11	amount [2] 25:22 46:23	begin [1] 8:24
accessible 3 8:18 14:6 42:13	analysis [2] 42:15 47:6	beginning [1] 26: 21
accommodate [1] 51:22	analyst [1] 41:12	behalf [2] 45:24 57:4
according 4 29:9 32:8 55:3 59:16	analyzing [1] 44:20	behest [1] 49:20
account [1] 71:13	annabel [2] 69:9 71:14	believe [7] 16:10 30:4 36:5 37:9,14 61:20 63:
accurate [7] 20:25 25:17 26:14 27:9,12 50:	annual [8] 11:5,16,18,25 25:25 28:15 49:24	7
11,20	64:15 annually [2] 50:6 52:17	bell 5 14:9 19:15 29:8 37:15 61:17
achieve [1] 63 :23	aimaany 121 30.0 32.17	best [1] 62:23
dollio 70 13 00.20		

STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

better [1] 21:20 cause/new [2] 15:6,16 coalition [8] 41:8,13 56:21 57:5,13,25 58:5 causing [1] 29:2 bettina [3] 10:8.11 14:13 **66:**9 between [6] 12:19 26:17 30:4,5 44:11 55:5 census [1] 72:11 coalition's [1] 58:3 beyond [4] 7:7 26:12 60:17 63:24 census-only [1] 43:10 code [1] 5:23 biannual [1] 59:22 certainly [6] 5:13 9:4 39:14 40:6 46:22 69:6 colleagues [1] 3:16 biannually [1] 57:9 chair [43] 3:3,14 8:4,8 9:23 10:3,6 14:10 15:4, collected [1] 12:23 bids [1] 24:9 9.11 **20**:6 **23**:4 **24**:18 **30**:13.17.20 **32**:12.14. combined [5] 61:3 67:20.22 68:2.8 biennial [1] 60:4 come [4] 39:17 47:9 49:10 66:7 16.20.21 **39**:3.13 **41**:6 **45**:16 **48**:5.7.9.16 **49**:3 comes [1] 14:4 biq [1] 34:11 **55**:14 **56**:18 **66**:16 **68**:11,13,19 **69**:13 **70**:13, bill [3] 40:3 58:3,4 comfortable [1] 65:22 18 **71:**15 **72:**21,24 biodiversity [1] 68:4 comfortably [1] 51:21 change [5] 8:14 18:11,12,14 51:16 birth [1] 66:8 changes [4] 6:4 16:16 51:12 52:4 coming 5 3:11 22:17 42:2 46:6,12 bit [5] 3:21 5:14 34:3 45:19 66:11 chapter [1] 32:3 commend [1] 63:16 bloomberg [3] 61:7 63:16,24 charge [1] 61:12 comment [6] 7:24 8:3.5 33:18 55:20 57:7 blue [11] 25:24 28:14 29:6,6,14,18 30:4 53:14 charged [1] 5:20 comments [9] 7:20,21 8:16 9:9,15 33:20 55: charles [1] 4:16 15.19.24 5 62:8 69:17 blueprint [1] 58:18 chart [1] 22:4 commercial [2] 11:3 35:10 board 3 2:2 5:17 6:3 charter [11] 4:2 5:16,23 7:10 16:7 18:9,11,21 commission [42] 3:15,16,18,25 5:3,4,17,19, boards [12] 3:15 5:22 6:11,12,18 7:13 8:13, 19:5 22:2 33:8 25 **12**:15 **13**:6,16 **16**:5,7,15 **19**:3,5 **20**:7 **32**: 17 16:4,17,20 24:9 check [1] 69:18 22 33:7,13,14 34:5,8,13,17 35:16 38:14,19 body [3] 5:18 24:15 39:11 child [1] 51:20 40:21 43:13 44:15 45:6 47:20 48:13 56:24 children [2] 36:24 51:22 book [11] 25:25 28:15 29:6,6,14,18 30:5 53: 57:12 59:12 62:3 64:2 69:7 70:16 14,15,19,24 chronically [1] 44:8 commission's [7] 5:10 6:5 33:22 55:4 59:17 borough [3] 12:8 50:5 52:20 chuck [2] 4:10,15 **61:**12 **71:**10 citizens [8] 16:11 32:17,24 33:6 35:2,22 39:6 commissioner [1] 4:18 both [11] 14:24 23:9,20,22 31:5 49:16,19 54: 23.25 **55:**11 **70:**24 commissioners [4] 9:5 33:21 56:4 69:25 71:4 bottom [1] 54:23 city [59] 4:20,25 8:15 10:13,19 11:11 12:18 committee [5] 48:17 49:4,6 70:18 71:16 break [2] 11:11,12 **15**:24 **17**:19,22 **18**:17 **19**:7 **23**:11 **25**:10,23 common [2] 15:5,16 breakdown [1] 44:11 **27**:7 **33**:11 **34**:7 **37**:14,19 **40**:2,5,8 **44**:21 **46**: community [3] 7:5 24:8 58:15 breaking [1] 12:7 4,9,16 **47**:15 **48**:17,19 **52**:17 **54**:11 **55**:24 **57**: compared [1] 43:19 brewer [18] 4:9 14:12,23 15:2 24:5,16 30:22 8.10.16 **58:**12.21 **59:**4.12 **60:**24 **61:**2.6.9.15 comparison [1] 12:21 **32**:11 **39**:5 **41**:4 **64**:9 **66**:17,23 **67**:3,11,14 **68**: **62**:18,24 **63**:11,11,17,19,22 **66**:6,10 **67**:24 **68**: comparisons [1] 42:15 9 70:10 compile [1] 21:12 6 **70**:18.25 **72:**5 brian [3] 15:8,9,15 city's [5] 8:17 26:4 51:18 57:10 72:19 compiled [1] 47:12 brian's [1] 15:12 city-wide [2] 18:6 50:4 compiling [1] 21:8 brief [1] 32:25 citywide [1] 36:2 completely [2] 27:15 28:16 civic [2] 8:25 21:18 compliance [1] 40:9 briefly [2] 3:19 41:14 claim [1] 28:9 complied [1] 27:17 **brim** [2] **15**:6,11 brisky [1] 4:10 claimed [2] 18:19 31:21 complies [1] 45:11 broad [2] 11:21 14:15 claiming [1] 53:10 comply [3] 43:14 45:21 59:14 claims [2] 19:22 28:21 broaden [1] 13:19 complying [1] 46:16 comprehensive [3] 42:21 43:19 63:20 clarification [1] 14:10 broader [4] 58:23 59:5 60:20 67:7 budget [7] 4:11 23:19 28:20 36:10 52:7 54: clarifying [1] 9:6 comptroller [1] 50:16 25 71:10 class [45] 16:23 17:9 20:11 23:11.25 24:20 comrie [3] 4:3 23:5.6 budgetary [2] 70:23 71:3 **25**:6,10,11 **26**:5,10,20,25 **27**:10,14,19,21,24 concern [2] 49:18.23 budgeting [2] 37:12 38:5 **28**:3,5 **30**:8,24 **31**:9,10,15,17 **32**:7 **35**:8 **36**: concerned [4] 16:21 17:5 36:16 64:21 build [1] 34:2 concerning [2] 40:16 64:4 14 **48:**21 **49:**22,25 **50:**3,11,14,17,18,20,24 **51** built [1] 53:3 concerns [5] 33:15 35:14 38:4,23 48:25 5,15,23 **52:**3,10 **55:**11 burdensome [1] 48:21 classes [11] 27:25 28:2,4 29:24 30:2 31:4,8, concert [1] 39:25 23.24 37:7 51:9 concise [1] 54:3 C conditions [2] 26:22 52:12 classroom [10] 16:24 48:23 52:12,15,25 53: call [1] 4:7 8.18 **54**:4.6 **55**:12 confirm [1] 32:4 called [4] 10:2 31:4,5 57:17 classrooms [11] 17:18 29:10,12 31:11 35:9 conflicts [1] 30:6 came [2] 28:19 70:12 confronted [1] 26:23 **37:**3 **52:**18,24,25 **53:**5,20 cannot [1] 44:22 cleaned [4] 28:8,10 30:7,8 congratulations [1] 66:18 capacity [7] 17:23 25:25 29:24 37:4 43:20 53: clear [2] 12:3 61:21 consider [2] 16:16 34:10 13 **72**:19 clearly [1] 7:7 consideration [3] 6:12 8:13 55:13 capital [3] 54:12,16,25 clock [1] 8:22 considered [4] 11:17 44:16 49:17 51:4 case [1] 18:23 close [3] 19:17,21 20:4 considering [1] 48:18 cases [1] 49:12 consistent [1] 19:14 closely [1] 71:3 categories [1] 14:16 consistently [1] 29:17 closer [1] 23:8

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

co-benefits [1] 67:24

categorization [1] 44:19

cause [2] 26:23 52:6

constantly [2] 39:6 49:22

construction [2] 65:10.10 csa [1] 27:6 discussed [1] 13:3 consumers [4] 17:2 19:21 24:7.11 ctt [2] 31:5.22 discussion [1] 16:20 current [4] 43:16 47:8 63:25 72:19 discussions [2] 36:4 39:15 contacts [3] 44:11 46:23,24 contained [2] 53:12,20 currently [3] 18:5 29:20 42:11 dispute [1] 61:4 contains [4] 36:6 50:24 53:7,24 disseminating [1] 45:13 contend [1] 52:8 distinguished [1] 48:13 daily [1] 72:11 district [5] 29:25 48:16 50:5 52:20,20 content [1] 22:3 daniani 5 10:8,10,11 14:22,25 disturbing [1] 64:20 contents [1] 57:23 data [50] 14:5 17:7,13,15 18:5,10 21:4 26:3, continually [1] 17:13 documenting [1] 43:20 15,18 **27**:8,9,22 **28**:6,10,10 **29**:5,6,11,13,18 continue [4] 11:15 39:21 65:13 66:4 documents [1] 38:14 30:6,7,8,10 32:4 36:7,20 37:6 40:3,4,5 41:18, continued [2] 5:21 42:16 doe [21] 17:4 26:2,10 27:16 28:8,13,21 31:20 22 42:21,25 43:4,7,11 44:19,22 45:5 47:12, continues [1] 50:19 **49**:6,16 **50**:3,16 **51**:4 **52**:8,17 **53**:3,10 **54**:5,7, 22.25 49:6 50:12.21.24 53:23 contract [1] 26:6 date [2] 43:8 51:3 contractor [1] 42:10 doe's [4] 25:9 49:24 54:13,15 dates [1] 60:16 contractors [1] 72:5 doing [6] 3:22 6:10 9:16 33:17 46:20 67:21 day [3] 50:19 56:8,17 contractors' [1] 72:7 doitt [2] 4:17.17 deadlines [1] 43:5 domenic [2] 69:9 70:17 contractual [1] 26:11 deal [2] 23:18 52:23 contradictory [1] 30:3 done [2] 31:22 34:19 dealt [1] 55:6 controversial [1] 28:19 down [1] 12:7 debate [1] 9:11 convened [1] 71:6 drafting [1] 58:2 december [1] 58:8 conversely [1] 61:23 dramatically [1] 12:4 decide [1] 36:24 cool [1] 15:12 drop [2] 26:17,23 deciding [1] 32:6 cooling [1] 68:5 dropped [1] 27:3 decisions [1] 54:25 cooperation [1] 63:5 dropping [1] 51:13 dedicated [1] 57:14 coordinate [1] 62:24 due [2] 18:9 51:12 deep [1] 27:10 coordinated [1] 62:10 duplicated [2] 59:7 67:9 definitely [1] 9:8 coordinating [1] 63:9 duplication [2] 61:13 64:20 deleted [1] 65:21 duplicative [6] **59**:13 **61**:10,23 **64**:14,25 **65**:6 coordinator [1] 15:16 department [23] 4:23 11:5 12:11 13:13,19,25 copies [5] 24:21,25 32:18 41:10 56:22 during [2] 19:5 28:20 17:12 18:17 19:7.11 21:7 33:23 40:11.19 41: copy [1] 7:16 Е 24 **42**:9 **45**:10 **46**:23 **47**:6 **48**:20 **58**:9 **62**:19 core [3] 29:24 35:5 71:24 each [5] 8:20 31:15 42:2 50:3,7 **71:**17 corporation [1] 4:24 deployed [1] 61:14 earlier [1] 55:25 correct [3] 21:25 32:5 60:3 depth [1] 24:12 early [7] 17:10 20:20 23:9 25:19 26:8 50:17 cost [1] 58:13 deputy [1] 4:4 **51:**6 couldn't [2] 7:20 21:14 described [1] 7:10 earmarked [1] 50:13 council [27] 4:5,20 5:5 6:2 8:15 17:3,20 19: deserve [2] 12:25 26:7 easier [1] 67:2 21,24 23:18 24:7,11 27:7 36:10 47:15 49:13 designated [3] 4:17,20,24 economic [2] 10:13 12:17 **52**:17,20 **54**:11 **55**:24 **57**:10 **61**:7 **63**:17,25 designating [1] 62:16 ed [2] 27:25 28:2 **70:**18,22 **72:**18 designed [2] 53:2,6 educated [1] 29:20 council's [3] 48:17 49:3 71:15 designee [1] 4:11 education [10] 17:8 21:7,18 23:10 30:2 31:6, councilman [1] 57:25 designees [1] 9:5 6 48 17 20 49 4 councilmember [32] 4:3,8 9:21 14:12,23 15: detail [3] 17:24 23:15,25 effect [2] 37:18 68:4 2 23:5.6 24:5.16 30:21.22 32:11 39:5 41:4 detailed [10] 11:19 14:18,21,24 23:14 30:9 effective [2] 6:3 8:18 **48:**11.15 **64:**9 **66:**16.17.23 **67:**3.11.14 **68:**9 34:21 58:25 62:7.8 effectively [4] 15:22 50:18 58:13 71:23 **69**:8,9 **70**:10,12,17 **71**:14 **72**:9 details [2] 11:23 23:22 effectiveness [2] 13:9 16:9 counsel [2] 4:16.24 determine [1] 25:22 efficiency [2] 33:9 59:4 countdown [1] 8:21 determining [1] 50:13 efficiently [2] 10:22 61:14 county [1] 73:5 develop [1] 62:17 effort [3] 58:19 62:14 65:24 couple [2] 30:25 33:25 developing [1] 71:24 efforts [5] 54:14 59:2,14 61:23 72:7 course [2] 3:5 21:25 development [4] 10:13 12:18 46:9 57:20 either [5] 14:18 31:13 38:2 39:20 45:7 courses [1] 27:16 dhs [6] 42:24 43:3,13 44:18 45:20 71:23 elementary [2] 29:22 31:13 court [1] 5:7 dhs's [2] 42:20 43:7 elements [2] 59:5 67:7 covers [2] 60:24,25 different [4] 20:10 36:15,20 47:5 elicit [1] 9:7 cpr [1] 36:11 difficult [3] 49:5 53:4,15 eliminate [10] 13:7 28:22 52:9 54:16 59:3,18 create [2] 33:9 70:3 diminish [1] 63:13 **61**:12 **62**:4 **64**:3.25 created [2] 6:17 37:18 diminishina [1] 63:2 eliminated [8] 30:11 34:22 35:3 36:5 37:9 38: creating [1] 45:12 direct [2] 10:11 57:2 4 56:8 59:10 creation [1] 33:7 director [3] 3:13 4:11 25:5 eliminating 3 17:15 25:15 62:25 credit [1] 39:13 disaggregated [1] 52:19 elimination [3] 17:6 48:18,25 criteria [1] 34:23 discharged [1] 51:13 elsewhere [2] 59:7 67:9 critical [10] 10:23 23:10.20 24:2 42:21 43:6 discontinuing [1] 43:12 email [1] 24:25 44:23 50:12 63:9 66:13

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

discuss [1] 38:16

emails [1] 68:25

Public Hearing - May 11, 2012					
empowered [1] 19:3	extremely [1] 28:7	functions [1] 47:7			
enable [1] 72 :5	F	funding [2] 50 :13,18			
enables [1] 40 :12		funds [1] 54: 12			
enabling [1] 6:16	facet [1] 63:14	further [1] 35:17			
enactment [1] 50:9	fact [5] 19:10 49:22 50:15 55:3 60:3	future [1] 42 :6			
end [4] 4:6 27:19 67:6 68:20	factor [2] 32:6 36:23	fy2001 [1] 12:19			
engaged [1] 17:12	fairly [2] 37:13 51:6 fall [3] 26:5 44:18 51:16	fy2012 [2] 12:17,20			
engaging [2] 10:23 19:8	familiar । ३ 24 :11 35 :6,15	G			
enormous [1] 55:2	families 3 43:25 72:2,16	gale [1] 4:9			
enough [1] 14:21	far [4] 4:6 54:2,21 66:7	gave [2] 7:11 27:6			
enrollment [10] 17:23 25:21 28:16 29:25 37:	fashion [1] 43:4	general 5 4:16 24:13 28:2 31:6 71:15			
4,7 51 :3,11 52 :4 53 :12	fauss [6] 32:17,18,21,23 37:16 39:24	generally [1] 51:24			
ensuring [2] 57:14 63:22	february [16] 6:8 17:12 20:15,21,23 21:3,14	gennaro [1] 57: 25			
entered [1] 69:6 entire [2] 13:4 60:24	26 :13,19,25 27 :13 50 :7 51 :10,24 52 :10 59 :	gets [1] 41:23			
entire [2] 13.4 60.24 entirely [2] 43:16,24	17	gi 6 58:24 60:24 64:15,16 67:19 68:7			
environmental [3] 57:2 58:10 62:19	feedback 5 6:9 7:5 8:11 9:7,14	giselle [2] 41:8,12			
ernie [1] 28:18	feel [2] 9:6 69:17	give 5:14 9:14 24:25 39:13 70:7			
erroneous [1] 28:11	fellow [1] 39:7	given [7] 8:20 20:3 24:13 34:13 38:4 56:7,10			
errors [3] 27:22 31:18,19	few [2] 6:6 33:17	gives [1] 11:21			
escano [5] 48:12,14 55:18 56:14,16	fifteen [1] 12:10	giving [1] 70:4			
especially [8] 6:3 10:20 24:3 40:10 52:3 54:	figure [1] 24:3	gloss [1] 43:16			
11 70 :22 72 :3	figures [5] 25:19,21,22 26:6,8	goal 5 5:19 15:25 16:5 44:15 54:22			
essential [3] 50:21 54:24 58:8	file [1] 49:13	goals [3] 54:15 61:5,25			
established [5] 5:16,22 17:19 47:20 57:22	finance [6] 11:5 12:12 13:14,20,25 70:18	got [1] 21:2			
estimate [1] 46:11	financial [1] 14:5	government 5 15:18 33:10,11 39:7,8			
evaluate [5] 13:9 42:5 56:9 72:6,18	find [6] 7:8 18:17 21:23 38:21 53:16 54:2	grade [5] 31:14,15 50:4,17 53:21			
evaluating [1] 71:22	findings [1] 34 :18	grades [1] 25:11			
evan [1] 4:22	finds [1] 48:20	graduating [1] 51:13			
even [9] 20:15 21:6 22:13 27:21 30:5 31:8 32:	fine [1] 64:17	great [8] 10:6 13:14 32:20 49:18 55:21 64:19			
3 49: 10,13	firmly [1] 61:20	67 :19 71 :6			
everybody [1] 70:9	first [11] 3:17 6:7 7:9 10:15 12:16 27:18 33:5,	greater [2] 33:9 40:9			
everyone [3] 4:14 61:8 69:19	16 42 :18 58 :7 66 :17	greatest [1] 51:7			
everyone's [1] 4:14	firsthand [1] 49:4	green [16] 57:18 58:10,13,17,21,24 59:23 60:			
exact [1] 25:14	fishable [1] 57:15	12,21 63 :20 65 :2,13 66 :3,10,11 67 :25			
exactly [3] 6:9 14:22,25	five [1] 54:15 flaws [1] 27:11	grew [1] 12:20			
examples [1] 45 :19	flexibility [1] 8:23	grossman [9] 4:19 45:18 47:8 48:4 55:15,16, 19 56:15 70:15			
excel [2] 13:16,17	flow [1] 64:21	groundwork [1] 58:9			
excellence [1] 26:7	fluctuated [1] 54 :19	group [2] 39:7,8			
excessed [1] 52:6	focus [1] 10:25	groupings [1] 31:12			
excited [1] 7:4	focused [2] 67:19 68:7	groups [4] 19:23,24 24:14 38:8			
excuse [1] 19:12	foil [1] 49:13	growing [1] 12:19			
executive [1] 25:5 exempted [1] 11:23	folks [9] 3 :4,7,23 7 :5,16,20 9 :4 21 :18 68 :15	guess 3 14:16 51:23 69:6			
exist [2] 11:7 29:7	follow [2] 9:2 14:11	Н			
existed [1] 47:19	formal [1] 70 :4				
existence [1] 42:16	format [3] 13:16 42:14 47:9	haimson [9] 24 :20,21 25 :3,5 29 :9 30 :16,18			
existing [4] 59:14 60:8,14 61:21	forth [1] 9:11	31 :2 32 :15			
exists [1] 17:21	fortune [1] 14:5	half [1] 51:2			
expand [1] 14:7	forward [3] 14:6 42:4 46:5	halves [3] 28:4 31:9 36:21			
expanded [1] 37:23	found [4] 43:7 44:22 50:16 53:4	halving [1] 28:3			
expect [1] 46:6	four [6] 8:20 35:3 57:9 60:6 66:6,13	hand [1] 6:19			
expenditure [4] 11:16 12:3,12 37:22	framework [1] 18:24	handwriting [1] 15:8			
expenditures [1] 12:20	francis [1] 48:14	happy [4] 6:22 25:6 30:18 37:25 hard [5] 13:8 53:16 56:9 61:14 64:6			
expensive [2] 12 :17 37 :13	fraser [15] 4:16 20:9,15,22 21:10,21 22:8,24	harder [1] 49:10			
expert [1] 22:7	23 :3 64 :8,11,23 65 :15,20 66 :14	health [2] 29:3 58:15			
experts [1] 19:6	free [2] 9:6 69:17	hear [8] 3:7,8,22 8:19 16:10 20:11 23:7 56:4			
explains [1] 70 :21	front 2 5:18 6:13	heard [7] 17:8 19:6 20:18 25:16 28:5,12 69:			
explanation [1] 24:12	fulfill 2 19:14 58:19	23			
explanations [1] 36:7	fulfilling [1] 15:23	hearing [16] 3:12,17 5:8 8:10 10:16 16:14 27:			
explore [1] 35:17	full [2] 33:3 34:5	7 34 :12,16,19 35 :18 36 :10 38 :16,18,24 56 :25			
extent [2] 8:23 40:24	fully ^[3] 16:15 59:2 61:11 function ^[2] 63:9 71:24	hearings [3] 23:21 25:4 28:20			
	TUTICUOTI 121 03.9 / 1:24				

STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

heart [1] 41:23 includes [3] 59:25 60:10,16 iustification [1] 28:13 including [4] 6:6 13:12 33:18 44:23 justine [1] **69**:5 heat [1] 68:3 help [5] 16:14 30:23 52:22 54:7 67:12 inclusion [2] 27:25 31:4 helped [1] 58:11 increase [1] 12:22 kathy [1] 28:20 helpful [12] 34:4 42:3 45:23 46:4,14,22 47:4, increased [1] 16:12 keep [5] 6:24 9:9 10:12 13:17 42:12 16 **48**:3 **55**:23 **56**:3 **71**:22 incredibly [2] 58:5 66:7 key [1] 15:19 indeed [4] 42:2,11 55:7 61:11 helping [1] 36:24 kids [6] 24:4 26:17 27:2,16,25 28:2 indicated [1] 36:22 helps [1] 72:18 kind [4] 15:12 22:12 36:12 47:5 indicator [1] 17:9 high [10] 27:14 29:7,11,19 31:13 51:16,18,19 knowledge [1] 12:6 indicators [4] 42:8,19 44:6 47:4 **52:**3.4 known [4] 11:3 53:9,13 57:6 individual [1] 9:2 highly [2] 28:11 42:8 hits [1] 7:3 individuals [2] 44:8 72:17 hoc [1] 19:23 industrial [2] 11:2 35:10 laid [1] 58:8 hochberg [1] 4:23 information [42] 10:18 11:19,20 12:4,25 13: land [1] 19:2 holding [3] 6:6 25:4 56:25 19 **14**:18 **15**:21 **18**:15 **20**:19,23 **29**:21 **30**:3 language [2] 16:7 58:2 homeless [12] 35:19 38:10 41:8,13,15 42:9 **33**:12,21 **36**:12 **37**:24 **38**:2 **42**:12 **43**:18 **45**: lapse [1] 42:24 44:8 45:11.24 71:18 72:2.16 21 **49**:5.8.9.14.17 **50**:12 **51**:11 **53**:5.8.11.14 large [3] 51:9 64:13,24 homelessness [3] 41:24 42:10 44:21 **54:**2 **55:**3,22 **56:**10 **64:**21 **69:**22,23 **70:**6,6,25 last [2] 55:21 56:19 hopefully [2] 7:6 40:4 informative [1] 69:21 lastly [1] 60:19 house [1] 72:16 infrastructure [17] 57:5,18 58:11,13,17,21, later [2] 3:4 64:18 housing [25] 35:18 38:10 41:16,18,22 42:2 24 59:23 60:12,21 63:21 65:3,13 66:3,8,12 latest [1] 43:6 43:21,23,25 44:9,12 45:8 46:3,6,8,9,12,19 47: **67:**25 laudably [1] 40:21 3,3 71:20 72:9,15,15,19 initiating [1] 39:14 launched [1] 6:25 however [3] 29:16 53:14 59:5 initiative [1] 18:20 law [33] 4:23 5:24 26:7 27:17 34:24 39:18 40: hpd [1] 44:3 initiatives [6] 60:10,16,17 62:21 63:6,10 8 **42**:19,23 **43**:5,9,15 **44**:7,25 **45**:12,22 **46**:7 hundreds [1] 53:24 innovative [1] 63:19 47:18 48:19 50:2,9 52:16 57:19 58:6 59:5 60: hypothetical [1] 22:14 instance [2] 43:21 46:2 3 **61**:5.7.22.25 **65**:18 **67**:7 **70**:5 instead [2] 45:9 59:11 laws [1] 49:20 institute [1] 57:4 lead [2] 22:16 58:2 icap [7] 11:9,13 13:13,18 14:16,18,20 instruction [3] 52:21 53:3,22 leader [3] 4:5 32:3 58:12 icip [15] 11:4,7,25 12:5,15,17,20 13:2,12 14:7, instructional [1] 53:7 leadership [2] 39:9 62:22 17 **16:**25 **19:**18 **37:**10,17 instrumental [1] 57:19 learning [1] 26:22 ict [1] 31:5 intended [3] 19:10 51:15 71:2 least [5] 12:5 16:13 46:8 56:12 60:22 idea [3] 24:12 66:12 67:24 intent [1] 27:17 leave [2] 22:21.25 identified [1] 34:9 interagency [1] 63:5 leaves [1] 22:21 identify [1] 71:25 interest [6] 19:23 20:2 24:14 51:7 55:2 66:10 leeway [1] 22:22 identifying [1] 41:25 interested [3] 3:11 6:21 36:3 left [4] 4:13,19,22 5:2 ignores [1] 43:24 interesting [1] 40:20 legacy [1] 63:22 ignoring [1] 61:18 intricate [1] 14:5 legal [1] 41:20 ii [1] 30:5 involved [1] 35:23 legislation [2] 6:17,19 illustrated [1] 7:15 involves [1] 59:21 leonie [2] 24:19 25:4 illustrates [1] 55:25 island [1] 68:3 leroy [1] 4:3 illustration [1] 55:22 isn't [1] 46:13 less [6] 12:4 22:22 25:16,17 26:14 54:2 impact [2] 16:16 63:5 issue [9] 5:25 16:8 17:18.21 18:16 19:3 28: letter [3] 33:14 43:14 45:12 implement [1] 63:6 19 35:24 40:16 letters [1] 70:11 implementation [1] 60:5 issued [1] 58:8 level [4] 17:24 23:13 50:4 52:3 implemented [1] 63:10 issues [6] 23:9,12 35:5,16 36:16 65:9 levels [2] 26:11 47:5 importance [1] 70:21 issuing [3] 16:2 19:11,13 lies [1] 45:2 important [22] 10:17 17:10 33:24 36:21,23 items [3] 33:25 38:16,21 lifetime [1] 28:25 38:3 40:18 41:2 42:17 43:17 47:22 50:22 51: itself [1] 61:25 light [1] 6:3 5 **58**:23 **60**:22 **63**:14,18 **66**:5 **67**:18 **68**:6 **70**: likewise [2] 44:5 61:8 24 72:17 limited [1] 53:17 jackson [1] 48:15 importantly [2] 27:21 62:9 line [1] 54:23 impressed [2] 66:24 67:4 jackson's [2] 9:21 48:11 linkage [1] 71:9 improve [7] 16:8 19:4 30:24 33:10 35:25 59: jaime [1] 56:20 linking [1] 33:22 iamie [1] 56:25 4 71:9 links [1] 7:12 improved [1] 47:10 january [2] 26:18 51:11 list [5] 3:6 13:23 34:6 68:25 70:7 improvement [1] 71:7 job [1] 13:14 listed [2] 32:8 46:13 improving [3] **58**:14 **61**:15 **71**:12 jobs [6] 10:9,12 12:8 13:22 19:19 37:18 listen [2] 3:5 9:12 incentive [3] 11:3 26:9 35:10 ioin [1] 3:4 listing [4] 6:11 37:17 39:21,22 inception [1] 6:5 joined [2] 9:22 10:2

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

joining [1] 3:24

june [1] 43:8

include [3] 13:18 37:24 52:24

included 3 41:19 42:20 72:13

little [5] 3:21 5:14 22:21 34:2 45:19

livability [1] 58:16

lives [1] 63:22 mentioned [2] 38:13 39:10 next [12] 4:10 7:24 9:13 15:5 18:22 22:15.22 living [1] 72:2 methods [1] 18:10 **24**:19 **32**:16 **41**:7 **69**:21 **70**:2 liz [1] 3:12 mid [2] 52:4,6 night [1] 56:8 local [20] 5:24 19:24 23:12 39:18 42:23 43:9 middle [1] 29:22 nolan [1] 28:20 44:25 47:17 50:2,9 52:16 57:19 58:6 59:5 60: might [9] 22:15 34:4,14 38:18 40:13,15,15,17 non [3] 29:24 55:8 67:22 3 **61**:5,21,25 **65**:18 **67**:7 **45**:23 non-standard [12] 16:24 17:17 35:9 37:2 48: located [2] 53:2.5 milestone [1] 60:16 22 **52**:14,18,23 **53**:18 **54**:4,6 **55**:12 milestones [4] 59:25 60:18 65:16.18 logan [1] 28:18 none [1] 60:2 long [11] 3:6 4:8 19:8 62:11,16,22 63:3,8,23 minimum [1] 9:9 nonprofit [1] 8:25 **65:**7,25 minutes 3 7:12 8:21 59:16 note [1] 19:20 misalignment [1] 46:18 noted [2] 71:4 72:25 longer [5] 11:8 13:23 27:9 42:25 44:17 look [4] 4:13 14:6 46:7,10 missed [2] 9:18 72:22 notice [1] 70:4 looked [2] 47:23 70:14 missing [1] 30:2 november [18] 5:15 16:23 17:11,16 20:12,17, looking [9] 7:5 11:24 15:18 42:4,4 46:5 47:6, mission [1] 15:24 24 **21**:5 **25**:17,18,20 **26**:12 **35**:8 **36**:14 **50**:7, mitigates [1] 68:2 21 56:6 24 51:25 52:9 mitigation [1] 68:3 looks [1] 6:14 nowhere [1] 42:18 lost [2] 59:8 67:9 mixed [3] 28:4 31:12.23 number [18] 12:7.9 25:8 28:24 32:6.9 35:13 lot [2] 39:25 72:3 mmr [3] 39:15 70:24 71:8 37:6,18 44:8,10,13 46:5,25 49:23 52:18,21 love [1] 8:19 monitoring [1] 54:13 lower [2] 52:2,10 month [2] 43:6 51:2 numbers [5] 26:13 42:3 44:2,3 51:3 monthly [1] 43:11 nyc.gov/reportsandboards [2] 5:11 7:2 М months [2] 36:8 49:7 nycha [1] 44:3 made [6] 14:4 18:5 27:12 47:2,12 56:2 moreover [3] 43:23 44:22 53:23 nycstat [1] 42:23 mail [1] 69:24 most [9] 7:12 11:25 12:17 42:20 43:17 62:9 0 mailing [2] 68:25 70:7 **66:**5 **67:**18 **70:**22 mainly [1] **72**:12 obligated [1] 26:4 mostly [1] 35:4 majority [1] 4:5 obviously [1] 5:7 moving [2] 18:2 51:14 october [6] 25:21 26:3,14,17 27:7 50:25 makers [1] 50:10 ms [39] 8:2,6 10:10 14:22,25 24:21,24 25:3 management [37] 17:2 18:3 21:24 23:17,23, offen [5] 5:3 8:2,6 24:24 69:11 29:9 30:16,18 31:2 32:15,18,21 37:16 39:24 offering [1] 43:25 23 35:7,20 38:11 44:24 54:8 57:3,11,17,21 **41**:10 **45**:25 **47**:13 **48**:8,12 **55**:18 **56**:14,16, offers [1] 12:4 **58:**7,20,22 **59:**6,10,20,25 **60:**6,9,15,20,23 **62:** 22 61:18 64:22 65:2,17,22 66:15,21,25 67:10, 5,10,13,20 63:2,15 64:5 66:19 67:2 70:20 office [14] 3:14 5:5 9:22 18:6 25:13 48:11 62: 13.16 68:10 69:11 manager [1] 32:24 11,16,22 63:3,7 65:7,25 71:5 much [17] 10:16 14:6 15:4 19:17 24:17.18 30: managers [1] 15:22 official [2] 51:4 61:9 12 32:14 33:2 41:5 52:2 53:16 55:17 58:18 mandate [1] 22:14 officials [1] 72:6 **62**:7 **68**:14 **70**:6 mandated [7] 18:8,21 22:2,4,5,13 25:10 often [2] 26:11 49:6 multi-agency [1] 62:13 manhattan [1] 48:16 okay [21] 4:15 8:5,8 9:23 10:3,6 15:2 21:21 multiple [2] 62:24 63:11 **22**:24 **24**:16,19 **30**:17 **48**:7 **56**:16 **61**:19 **65**: many [26] 11:22 18:3 19:6 23:10 27:23,23 28: music [1] 29:23 6,6 **29**:7,12,19,21,25 **31**:3,3,11,18 **34**:14 **46**: 20 68:13.19 69:10.14 72:24 must [1] 15:7 11 **49**:12 **53**:20 **58**:23 **60**:17 **62**:21 **63**:6 **66**: oltps [1] 63:7 myriad [1] 63:9 19 omb [1] 4:12 myself [1] 47:18 massive [1] 12:24 omit [1] 43:16 matters [4] 24:20 25:6 57:5 66:9 omits [3] 44:6.10 45:4 name [10] 10:8.11 13:20 15:15 25:4 32:23 41: mayor [11] 6:2 8:15 14:4 18:22 22:12,15 25: once [2] 57:8 60:6 12 **28**:22 **61**:7 **62**:15 **63**:24 11 48:10.14 56:25 one [21] 10:25 13:13 16:13 17:10 21:21 25:8 mayor's [12] 3:13 5:5 17:2 18:6 21:24 23:16. narrative [2] 36:7.12 **29**:21 **30**:14 **31**:8.9 **34**:4 **40**:10.18 **49**:23 **51**: 23 35:7 44:24 65:6 70:20 71:5 narrower [1] 43:10 14 **52:**2 **54:**14 **56:**2 **67:**5.18 **71:**18 mayoral [1] 18:13 national [1] 58:12 ones [3] 34:8 65:9 70:11 mean [3] 11:14 65:4 66:6 natural [1] 57:16 ongoing [3] 8:12 36:3 57:22 meaningful [1] 22:17 nearly [2] 43:8 44:6 online [7] 18:6 40:7,23 41:2 47:17,18 48:2 only [14] 14:15 27:18 40:24 43:11 44:7 52:10 means [1] 52:22 necessarily [1] 22:16 meant [1] 66:21 necessary [2] 55:9 58:19 **53**:7,22 **54**:19 **55**:4 **59**:21,25 **60**:4,25 measured [2] 38:5,6 need [8] 17:20 29:16 30:7,8,9 53:25 59:11 69: open [2] 40:3 70:5 measuring [1] 37:19 operating [1] 71:24 needs [19] 15:24 28:7 31:25 35:18 38:10 41: meet [1] 31:8 operations [3] 3:14 5:6 71:5 meeting [10] **6**:7,8 **7**:9,11,25 **9**:13 **15**:24 **59**: opportunity [7] 9:10,14 10:24 14:7 15:14 45: 16,19,22 **42**:2 **43**:21,23 **45**:8 **46**:3,6 **54**:13 **61**: 17 **70:**4.5 22 71:20 72:9.16 14 **48:**24 neighborhood [1] 58:15 meetings [2] 19:23 24:13 orange [1] 73:5 member [4] 5:3 9:19,25 48:10 neither [3] 29:17.21 44:18 order [1] 9:20 members [11] 2:2 3:25 10:4 20:8 32:22 33: never [1] 27:16 organization [1] 45:23 14 **48**:13 **49**:11 **55**:24 **57**:24 **63**:25 new [17] 10:9,12,12 11:10 19:19 25:23 27:16 organizations 5 8:25 16:18 21:19 39:8 57: membership [1] 58:4 34:13 40:4 44:21 46:9 51:17 57:15 58:12,20 mention [2] 33:6 67:5 62:18 73:4 original [1] 27:12

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

originally [1] 53:6 piece [1] 33:24 **63:**23 **71:**19.21.25 pieces [1] 38:13 other [23] 5:24 9:15 11:14 21:21 27:5 29:24 progress [4] 57:9,23 59:9 60:10 **31**:18 **32**:12 **33**:25 **34**:8 **38**:7 **39**:14,22 **48**:5 place [4] 11:13 24:4 40:11,18 project [3] 11:6 13:11 46:4 placed [1] 44:9 projected [3] 41:25 42:3 44:2 **49**:11 **60**:12 **64**:23 **67**:21 **68**:11,15 **69**:16 **71**: 19 **72**:20 placements [3] 44:2,12 47:2 projecting [1] 46:18 others [2] 24:24 56:11 places [2] 4:15 67:21 projections [4] 42:6 43:25 46:17 72:13 otherwise [2] 22:4 57:6 placing [1] 47:7 promised [2] 25:12 28:22 out [16] 13:19 16:4 22:17 24:4 26:2.17.23 27: plan [39] 35:20 54:16 57:11,21,24 58:7,11,18, properly [1] 71:23 properties [5] 11:10,14,22 13:15,18 3 **41**:21 **43**:8 **51**:13 **65**:4 **69**:2,18 **71**:21 **72**:10 22,24,24 **59**:7,10,20,24,25 **60**:6,9,12,15,20, outdated [1] 16:2 21,24,25 62:6,10,18,20 63:2,6 64:5,15,16 65: property [4] 11:12,20 12:23 13:22 outreach [14] 7:18 9:15 16:12 35:19 38:10 3,13 66:3,19 67:19 68:7 proposal [5] 57:7,12 59:18 62:3 64:3 **41:**17 **42:**7 **44:**5,11 **45:**8 **46:**21 **71:**19,21,25 planning [13] 16:22 18:18 19:6,7,9 38:12 62: proposals [1] **63**:12 proposed [5] 16:16,21 17:5 34:22 48:25 outside [1] 72-4 11,17,23 63:3,8 65:7,25 over [9] 3:20 12:8.10.23 42:15 43:16 54:19 planning's [1] 18:18 protection [1] 62:19 protection's [1] 58:10 57:13 70:14 plans [1] 60:13 overcrowded [1] 51:19 planyc [4] 18:19,20,23 63:14 proud [1] 58:5 provide [13] 11:19,20 15:20 17:24 22:19 37:6 overcrowding [2] 52:23 54:14 play [1] 27:8 overflows [1] 58:14 plaza [1] 65:11 43:10 45:19,21,22 49:17 52:11 53:4 overlaps [1] 60:20 please [2] 68:25 69:17 provided [4] 12:5 47:15 53:17 54:2 providers [1] 42:11 overnight [1] 72:11 plus [1] 70:6 oversight [1] 70:25 pmmr [8] 22:4 35:22 36:6 70:20,22,24 71:2,9 provides [6] 10:19 26:9 51:5 53:23 58:18 68: overview [2] 7:8 11:21 pmr [1] 23:16 own [2] 25:9 49:24 podium [1] 4:8 providing [3] 34:20 42:13 43:4 point [3] 16:4 22:20 56:2 public [37] 3:10 6:7 7:24 8:11 9:13 10:19,23 pointed [1] 65:4 **13**:8 **15**:22 **16**:14,18 **17**:7,15 **19**:25 **21**:9 **33**: p.m [1] 72:25 points [2] 71:21 72:10 11,18 **34**:12,16 **35**:18 **36**:13 **38**:15,18 **39**:23 page [4] 7:19 64:11 65:5 67:5 policy [6] 15:16 32:24 35:16 41:12 50:10 54: **40**:25 **42**:21 **47**:12 **49**:12,19 **50**:10 **52**:10 **55**: pages [5] 33:4 43:20 53:24 54:3 67:17 2,4 56:4 65:11 70:3 72:3 palma [4] 69:10 70:12 71:14 72:9 portion [1] 45:4 publicly [4] 42:13 44:22 49:15 60:11 paragraph [1] 55:21 portions [2] 64:14,24 published [3] 12:2 37:11,25 paragraphs [1] 43:22 possible [6] 5:12 20:20 26:9 33:2 39:12 70:7 purpose [3] 8:10 24:15 27:12 parental [1] 49:23 possibly [1] 13:7 purposes [1] 70:23 parents [14] 24:3 25:8 26:7,15 36:22,22 49: posted [2] 39:19 55:3 pursuant [2] 49:25 52:15 11,18,21,24 **51:**7,20 **54:**10 **55:**23 posting [1] 33:21 push [1] 51:8 part [4] 4:2 7:17 30:5,5 potential [1] 33:9 put [10] 7:21,23 40:4,7,21 41:2 47:17,18 48:2 participated [1] 69:20 potentially [1] **63**:12 **69:**8 participation [1] 62:14 practices [2] 57:17 59:13 puts [1] 26:2 particular [6] 11:2 34:20 36:6 38:9 40:13 45: putting [2] 13:15 33:18 pratt [1] 57:3 preliminary [12] 12:10 16:25 18:2 20:24 21:7 particularly [2] 51:15 65:9 24 **23**:17,22 **34**:18 **35**:7 **39**:16 **70**:20 parts [1] 17:22 quality [1] 17:7 premise [1] 59:21 pass [1] 69:7 queens [1] 4:4 preparing [1] 61:10 passage [1] 40:3 question [5] 14:14 15:19 21:10,22 64:16 present [1] 2:2 passed [3] 42:22 49:20 61:7 questions [15] 9:6 10:3 14:11 20:7.9 25:7 30: presentation [1] 7:11 passing [1] 57:19 15.19 **32**:12 **39**:4 **45**:17 **48**:5 **55**:15 **64**:7 **68**: preservation [1] 46:8 past [3] 28:25 42:5 46:15 preserve [1] 22:14 paul [14] 15:6,7,10,13,15 19:16 20:14,18 21:6, quick [1] 19:20 president [1] 27:5 17 22:6,19,25 24:10 quinn [1] 4:21 pretty [3] 7:4 19:17 43:3 people [9] 7:7 21:13 23:10 34:7,14 40:12 47: quite [1] 47:24 primary [1] 52:8 7 **68**:24 **72**:2 principals [4] 26:15 28:21 32:2 52:6 R per [1] 52:2 principals' [1] 27:6 rachael [4] 6:18 32:17,23 39:4 percent [5] 12:21,22 61:2 67:23 68:6 prior [3] 23:13 34:16 50:9 raise [1] 6:18 performance [8] 18:7 36:2,7 37:12 38:6 42: priority [1] 25:8 raised [2] 21:22 38:24 6 **61**:15 **72**:7 private [1] 62:15 ran [1] 25:12 performed [1] 72:4 problem 5 17:22 28:25 45:2 50:19 55:18 ranked [1] 49:23 perhaps [4] 65:24 66:5 67:18 71:8 problems [1] 29:3 rapidly [1] 12:19 period [2] 12:11.24 process [10] 4:2 7:9,10,18 14:3 33:8,15 36: rather [2] 43:12 62:18 permanent [19] 35:18 41:16,18,22,25 43:21. 11 70:23 71:3 rationale [2] 25:15 56:6 23,24 44:9,12 45:7 46:2,5,12,19 47:3 71:20 produce [1] 48:21 rationales [1] 34:21 72:8,14 program [14] 11:3,7,8,12,21 12:6,18,24 16: reaching [1] 54:22 pervasive [1] 31:19 25 35:10 37:13,20 38:6 57:3 read [1] 41:21 pick [1] 6:14 programs [10] 41:17 42:7 44:5,13 45:9 61:16 reade [1] 1:22 picture [1] 52:11

18 **35**:7,8,9,11,19,19,20 **36**:2,14 **37**:3,5,10,22. readily [1] 59:12 roofs [1] 66:10 ready [1] 67:8 24 **38**:10.11.12 **40**:14 **41**:17.17.19.23 **42**:7 **43**: room [4] 7:8 31:8 32:6,8 real [5] 18:24 21:4 22:16 28:24 45:2 rotting [1] 29:2 21,22 **44**:6,10,20 **45**:8,9 **46**:3,22 **48**:22,23 **49**: realized [2] 47:22,24 roughly [1] 67:23 25 **50**:3,24 **51**:10,25 **52**:9,15,17 **53**:7,11,13, really [14] 9:12 10:23 19:24 21:2 22:15,16 29: 19,23 **54**:4,6,17 **55**:11,12 **56**:7,11 **57**:9,23 **59**: roundtable [2] 35:24 71:6 15 **36**:11 **41**:23 **47**:4 **55**:19,21 **56**:9 **67**:16 9 **60**:4 **70**:20 **71**:19,20,21 **72**:9,10,11,14,17 routhier [6] 41:9,10,12 45:25 47:13 48:8 rearranged [1] 27:15 reported [6] 12:8 31:7,14 42:19 51:24 60:11 rung [5] 14:9 19:15 29:8 37:15 61:17 reason [2] 52:8 68:17 reporter [1] 5:7 running [1] 37:14 reporting [25] 15:19 16:17 17:18 18:4,8,10 reasons [4] 12:16 42:17 50:22 62:2 recchia [2] 69:9 70:17 19:4 23:25 31:16,20 34:6,25 42:25 44:7 45:6 s.w.i.m [6] 56:21 57:6,13,18,24 61:11 receive [2] 11:15 68:21 **50:**23 **59:**3,13,18,21,22 **62:**4 **65:**11 **66:**2,4 same [8] 4:15 12:23 17:24 19:17 25:21 28:23 received [3] 55:5 69:3 70:16 reports [74] 3:15 5:22 6:2,10,11,17 7:13 8:12, 36:12 43:9 receives [1] 25:23 17 **15**:20 **16**:9,19 **17**:4 **20**:10 **23**:14 **28**:14 **29**: saying [10] 11:7 14:14,17,19,20 19:17 27:7 receiving [2] 11:11 52:21 16 30:8,9,11 34:21 35:5,13,14,22 38:7 39:17, 64:24 65:21,23 recent [3] 7:13 10:20 27:6 20,22 **40**:7,10,13,20,24 **41**:14,16,21 **42**:5,17, says [3] 39:18 54:5 64:13 recently [1] 42:22 22,23,24 43:9,13,15,16 44:16,18,24,25,25 45: schedules [1] 27:15 recommend [3] 16:6 30:10 45:9 3.13 47:9.16.18.19.24 48:19 49:2.16 50:5 54: school [22] 17:11 25:22 26:17,24 27:3,15 29: recommendation [1] 11:4 24 55:6,7,9 56:11 59:22 61:11 64:15 65:14 7,19,22 **31**:13,14 **36**:19,21,25 **50**:5 **51**:2,6,14, recommendations [8] 5:25 16:8,12 19:4 35: 71:12,18 72:20 20 52:3.12.19 4 47:11 71:7.11 represent [1] 19:25 schools [15] 23:13 27:8,23 28:6 29:11,13,14 recommended [1] 8:14 representative [1] 9:21 **31:**3.10.12 **51:**16.18.21 **52:**5 **54:**13 recommends [1] 35:2 representatives [1] 38:20 sciences [1] 29:23 record [2] 43:4 69:6 representing [1] 48:15 scope [1] 53:17 records [3] 33:23 40:11,19 represents [3] 4:4 67:22,23 search [2] 40:12 53:25 request [1] 55:10 reduce [8] 17:6,14 25:11 26:10 31:16 50:18 second [3] 27:14 30:14 55:20 requested [1] 50:23 58:14 65:24 secondly [2] 13:2 43:3 reduced [3] 18:22 26:25 51:9 requesting [1] 23:21 section [3] 43:24 65:15,17 reduction [2] 50:14,17 requests [3] 49:8,9,14 sector [1] 62:15 redundancy [5] 18:9,19 19:22 59:3 65:24 require [1] 43:13 see [9] 5:18 7:15 21:23 30:14 40:7 46:14,15, redundant [14] 16:3 18:4 36:17,18 37:4 38: required [17] 42:11,19 43:17 44:7,19 45:5,22 22 54:18 13.22 **44**:16 **53**:11 **55**:8 **56**:12 **59**:23 **72**:10. **47**:9,14 **48**:19 **49**:25 **50**:6 **52**:15 **57**:20 **60**:11 seeing [1] 46:15 63:5 72:13 seemed [1] 24:15 referencing [1] 34:23 requirement [4] 17:19 18:8 22:23 65:19 seems [1] 56:8 referendum [2] 4:2 5:16 requirements [17] 15:19 16:3 34:6 35:2 37: seen [4] 13:4,8 31:19 63:2 referrals [1] 44:13 17 **41**:20 **45**:7 **47**:21 **57**:8,22 **59**:8,15,19 **61**: selecting [1] 51:19 referring [1] 46:2 21,24 62:4 64:3 self-auditing [1] 31:25 reflect [1] 51:15 requires [5] 46:7 50:2 52:16 60:3 62:14 semester [5] 27:14,18,19 36:19 51:17 reflecting [1] 51:12 research [3] 15:15 32:24 34:19 send [1] 36:24 regarding [2] 16:19 72:14 researchers [1] 49:11 sense [1] 46:15 register [1] 50:25 residents [1] 15:25 sent [1] 33:13 reiterate [1] 30:23 resource [1] 54:8 sentence [1] **64:**13 reject [4] 55:10 57:12 62:3 64:2 resources [3] 46:10,11 61:13 separate [4] 28:2 31:7,15,24 respects [1] 58:23 related [2] 33:15 41:15 serious [1] 48:24 relates [1] 31:21 respond [1] 34:7 served [1] 61:3 release [1] 34:17 response [9] 10:5 17:20 23:19 26:6 32:13 48: serves [1] 63:8 releaser [1] 40:14 6 68:12.18 72:23 services [6] 41:15 42:9 44:14 45:11 71:18 72: relevant [1] 18:17 responses [2] 49:8,9 remain [1] 61:5 result [2] 49:19 52:5 serving [1] 71:23 remains [1] 54:21 results [1] 37:19 set [2] 43:5,10 remarks [1] 33:3 retained [2] 20:13.16 seth [3] 4:19 55:15 70:13 remind [1] 3:21 retention [2] 70:19 71:17 sets [1] 36:8 renamed [1] 11:9 reveal [1] 53:19 settled [1] 20:25 replace [2] 19:24 24:14 review [7] 5:17 6:16 7:10 10:18 11:24 19:5 seven [1] 33:4 replicated [1] 29:15 **65:**19 seventy [1] 57:14 replicates [2] 28:14 29:5 reviewing [1] 5:20 several [2] 33:15 42:17 revising [1] 16:2 replication [1] 29:4 severely [1] 51:18 report [139] 5:17 11:2,6,17,18,25 12:3,5,12,15 revision [2] 33:8 65:19 sewage [1] 58:14 **13**:3,7,12,13 **16**:22,23,24,25 **17**:2,9,16,23,25 riddled [1] 27:22 sewer [4] 61:3 67:20,22 68:8 **18:**3,7,18,25 **19:**2,9,14,18 **20:**12,12,16,17,22, risk [1] 42:24 shaping [1] 54:24 24 21:2,3,5,15,24 22:2,7,11,13,17 23:9,17,23, road [1] 65:10 share [2] 45:15 48:24 24 25:17,19,20,25 26:2,5,19 27:10,13,13,18, robert [2] 48:11.15 shared [1] 39:23 24 **28**:12,16 **29**:10,18 **30**:6,24 **31**:23 **32**:2 **34**: role [3] 63:3,13 71:10

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

she's [2] 5:3,4

sheet [1] 68:23 state [4] 25:24 26:5 50:16 73:4 tcu's [8] 37:6 53:9,12,15 54:16,18,20,20 stated [1] 16:5 shelter [2] 41:25 43:20 teachers [2] 26:16 52:5 shoddy [1] 43:3 stating [1] 66:18 technology [2] 6:4 10:21 shortly [1] 16:11 status [2] 59:22 60:4 tells [1] 11:22 shouldn't [2] 22:21 51:22 stay [2] 3:8 30:13 temporary [14] 16:24 17:17 35:8 37:2 44:9, show [1] 7:21 stein [15] 56:20,22 57:2 61:18 64:22 65:2,17, 12 **47:**3 **48:**22 **52:**14,24 **53:**18 **54:**4,6 **55:**12 showing [1] 54:21 22 **66**:15,21,25 **67**:10,13,16 **68**:10 ten [1] 43:19 side [1] 4:9 step [1] 70:2 tends [1] 31:16 sidewalk [1] 65:10 steps [2] 6:6 69:22 term [9] 19:8 62:11,16,22 63:3,8,23 65:7,25 sign [3] 68:17,23,25 still [5] 11:10 17:21,21 28:10 55:9 terms [3] 9:11 47:11 63:24 signed [3] 3:23 56:20 61:8 terrific [1] 69:14 stormwater [27] 35:20 38:11 57:5,11,17,21 significantly [1] 18:22 **58**:7,20,22 **59**:6,10,20,24 **60**:5,9,15,19,23 **62**: testify [3] 3:23 8:21 15:14 similar [1] 47:17 5,10,13,20,25 63:15 64:4 66:8,19 testimony [19] 8:24 13:23 19:19 23:8 24:22 similarly [1] 72:8 strategic [1] 19:8 **27**:4,5 **28**:17 **32**:19 **33**:4 **41**:19 **45**:15 **58**:25 streamline 3 13:11,12 14:19 since [6] 6:5 12:2 14:15 53:3 66:7,7 69:4,5,16,21 70:16,21 streamlined [2] 10:22 14:24 site [20] 5:10,10 6:25 7:23 13:15 33:19,20,22 thanks [3] 20:4 39:2 48:8 street [2] 1:22 42:10 themselves [1] 56:5 34:5 40:12,22 43:7 55:4 69:8,12,14,15,18,24 strengthened [2] 27:11 29:17 there's [14] 7:19 13:23 18:19 21:18 29:6,11, 70:5 sitting [3] 4:14 6:18,21 strict [1] 8:22 13 30:3 36:19 46:17 61:4 65:9 68:23 71:4 size [29] 16:23 17:9 20:11 23:25 24:20 25:6, strong [1] 71:16 therefore [3] 22:12 45:5 64:2 strongly [1] 30:10 10 **26**:6,10 **27**:10,22 **28**:3,5 **30**:8,24 **31**:10,17 they'll [2] 10:2 46:11 though [3] 22:13 31:8,15 32:7 35:8 36:14 48:21 49:22,25 50:12,14,17, struck [1] 64:12 20,24 55:11 students [7] 26:22 29:19,22 31:7 51:12 52:2, thousands [2] 26:16 27:2 sizes [13] 23:12 25:11 26:20,25 27:14,19,24 threaten [1] 18:14 **submission** [1] **64**:12 three [4] 12:8 35:12 65:5 67:17 **50:**3,18 **51:**5,15,23 **52:**10 submit [4] 7:22 11:5 13:24 64:18 throughout [1] 52:12 slightly [1] 54:19 smaller [1] 51:24 **submitting** [1] **7:**20 thumb [1] 6:20 solely [1] 67:20 **subsidies** [1] **10**:14 tied [1] 71:3 solicit [1] 6:9 subsidy [2] 11:15 12:18 timely [4] 43:4 49:9 50:11,20 solid [1] 66:25 **substance** [1] **45**:3 today [12] 3:21,24 5:13 6:10 7:21 16:20 33: sometimes [1] 51:25 substantial [1] 45:4 20 38:25 48:18 49:17 61:6 69:23 soon [1] 5:12 substitute [1] 18:24 todav's [2] 5:8 8:10 success [2] 15:23 63:24 together [1] 54:17 sorry [8] 4:15 15:9,10 30:16 36:17 64:8 68:22 successor [1] 14:17 tool [1] 42:4 sort [8] 9:7,10,19 22:10 39:25 45:20 66:7 67: sufficiency [1] 72:6 top [1] 65:5 suggest [4] 13:11 34:11,15,17 topics [1] 49:18 sources [1] 70:25 suggested [2] 33:18 72:12 total [4] 12:22 44:10 46:23,24 suggestions 3 30:25 33:16 39:20 totally [1] 22:9 southeast [1] 4:4 suited [1] 62:24 touch [1] 7:17 **space** [1] **53**:2 spaces [3] 52:22 53:6 72:3 summarize [1] 70:14 tps [1] 65:12 support [5] 15:25 33:6 59:2 70:19 71:16 speaker [8] 4:20 8:20 9:8 15:5 24:19 32:16 track [2] 10:12 42:12 tracking [2] 17:13 42:25 41:7 47:15 supporter [2] 37:12 58:2 supports [1] 61:11 traditional [1] 72:15 speakers [3] 9:3 56:2.19 speaking [2] 34:20 35:21 supposed [4] 18:25 19:25 39:19 47:25 trailers [6] 28:22.23.24 29:7.20.23 transcribe [1] 5:8 special [3] 27:25 30:2 31:6 survey [2] 25:9 49:24 transcript [1] 5:9 specific [10] 11:20 17:20 20:16 22:7 25:7 34: sustainability [8] 62:12,17,23 63:4,8,10 65: 23,25 35:22 38:21 42:18 transparency [2] 16:13 17:6 8 66:2 specifically [5] 16:21 35:6 37:5 38:22 46:8 sustainable [24] 57:10,16,21 58:6,20,22 59: transparent [3] 14:3 21:9 39:12 specified [1] 18:11 6,9,19,24 **60:**5,9,15,19,23 **62:**5,9,12,20,25 **63** transportable [3] 52:24 53:8,21 spend [1] 61:9 15.19 64:4 66:18 true [2] 52:11 64:13 spoke [1] 35:13 swimmable [1] 57:15 try [3] 5:11 8:22 32:25 spoken [2] 36:15 68:21 trying [4] 21:13,15 22:18 24:3 system [4] 31:25 36:20 52:19 61:3 spreadsheets [1] 13:17 systems [1] 57:3 twenty [1] 54:3 spring [1] 51:17 twice [2] 50:6,23 Т squire [1] 6:18 two [21] 5:13 12:16 17:4 20:9,10 28:2 31:7,24 table [1] 6:13 ssmp [1] 67:7 36:20 41:14,16 43:22 48:19 49:2 52:2 55:6,9 talked [2] 6:13 28:8 ssnp [1] 64:14 **64:**11 **67:**17 **70:**11 **71:**17 targets [1] 36:8 staff [6] 5:4 9:19,25 20:22 21:3 61:9 type [2] 45:21 53:21 tax [6] 11:11,12,16 12:3,12 37:22 staq-ish [1] 4:8 types [2] 10:18 65:11 taxes [1] 12:23 stand [2] 43:15 45:4 taxpayers [2] 12:5 13:6 start [1] 10:7 taxpayers' [1] 61:13 ultimate [1] 63:23 started [1] 3:4 tcu [8] 28:12 29:9,10,18 30:4,6,9 53:23 unaudited [1] 25:19

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061

unaware [1] 47:19 wants [1] 52:8 under [8] 6:11 8:13 14:4 60:11 62:21 64:15 warrant [1] 60:18 **65:**15,17 wary [1] 63:12 underestimated [1] 28:7 waste [1] 66:25 underestimates [1] 27:23 waters [1] 57:15 underlying [1] 61:5 way [7] 12:2 28:25 31:22 38:2 42:5 47:17 69: undermine [1] 61:25 understand [10] 10:17 16:15 18:3 21:16 22: ways [3] 35:25 39:11 60:22 web [17] 5:9,10 6:25 7:23 13:15 33:19,20,22 18 **23**:11,12 **36**:9 **53**:16 **67**:12 understanding [1] 22:9 **34**:5 **40**:11,22 **43**:7 **55**:4 **69**:8,18,24 **70**:5 understood [1] 22:11 week [1] 8:9 unfortunate [1] 13:5 weekly [1] 8:7 unified [1] 42:14 weeks [2] 5:13 49:7 union [9] 16:11 27:6 32:17,25 33:6 35:2,23 weinstein [2] 3:13 32:22 39:6 71:4 welcome [3] 3:5 6:15 8:16 units [5] 29:11 44:4 52:25 53:9,21 welfare [1] 71:16 unnecessary [2] 48:20 55:8 west [1] 4:9 until [3] 7:24 20:20 26:24 whatever [2] 4:7 68:17 untrue [2] 25:18 28:17 whereas [2] 60:24 68:7 up [22] 3:23 5:12 6:15 7:21,23,24 9:4 10:2 13: whether [6] 8:13 24:22 37:21,22 50:13 71:22 17 **14:**11 **16:**20 **22:**12,21 **28:**8,10,19 **30:**7,8 who's [5] 3:20 6:18 9:22 14:4 45:23 **40**:22 **56**:20 **68**:17 **69**:2 wide [1] 58:3 upcoming [1] 36:8 wiggle [1] 22:23 update [5] 57:8,23 59:8 60:7 66:6 will [14] 5:9 8:20,24 9:13 10:7 11:14 33:3,20 updated [2] 43:11 60:18 **40**:4 **68**:20 **69**:5,7,22 **70**:2 updating [1] 66:13 willing [1] 3:8 uploaded [1] 8:9 window [1] 12:6 uploading [1] 8:6 wise [1] 62:15 upper [1] 4:9 within [4] 5:13 43:15 59:4 68:6 urban [1] 57:2 without [2] 43:5 59:11 urge [8] 12:14 13:16 38:15 40:8 45:5 57:11 witnesses [1] 23:8 **62:**2 **64:**2 words [1] 64:23 work [7] 14:13 34:2 36:16 61:14 63:18 71:13 useful [16] 15:20 20:19 24:23 36:10.13 37:20 40:24 42:14 44:17 54:7,9,10 55:8,23 69:21 72:4 **72:**5 worked [1] 57:25 usefulness [3] 5:21,21 8:12 working [2] 40:2 71:6 worries [1] 18:7 users [1] 35:14 writes [1] 71:16 using 6 14:7 29:23 46:12 58:12 63:19 66:20 utilization 6 17:23 26:2 28:15 37:5 44:3 53: written [3] 64:12 69:4 70:16 utilizes [1] 43:22 year [24] 12:10 17:11 25:9,9 26:8,21 31:19,20 V **36:**21 **42:**2 **43:**8 **46:**7,13 **50:**8,23 **51:**3,6 **52:**4, valid [1] 61:6 7.13 54:15 60:7 66:6.13 valuable [3] 17:9 42:8 44:20 vears [5] 10:20 12:8 28:9 54:19 57:9 value [4] 13:21 20:17 21:12 68:4 vork [15] 10:9.12.13 11:10 15:6.17 25:23 44: various [1] 24:14 21 **46**:9 **51**:17 **57**:16 **58**:12.21 **62**:18 **73**:4 version [2] 60:8,14 vork's [1] 19:19 versus [1] 17:11 Ζ view [1] 51:5 zoning [3] 16:22 18:18,25 viewed [1] 39:23 vision [1] 58:19 voted [1] 6:8 voters [1] 5:15 W wait [3] 20:20 26:24 49:7 waive [4] 12:15 44:16 45:6 57:7 waived [2] 18:9 61:22 waiver [2] 8:14 19:13 waivers [3] 16:2,6 55:10 waiving [2] 16:22 61:24 wanted [2] 27:20 33:16

> STENO-KATH REPORTING SERVICE, LTD. 139 MAMARONECK AVENUE, MAMARONECK, NY 10543 (212) 95-DEPOS (953-3767) * (914) 381-2061