



What We Do

The Administration for Children's Services (ACS) is responsible for protecting and strengthening the City's children, youth, and families by providing quality child welfare, juvenile justice, and early child care and education services. Each year, ACS conducts 54,000 investigations of abuse or neglect of New York City children and youth. For those children, youth and families involved in the child welfare system, ACS provides preventive and foster care services through contracts with nonprofit private providers. ACS also provides quality early care and education services, which prepare our youngest residents for success in school and beyond. Services are available for children from low income working families, families receiving child welfare services and for children whose parents are entering the work force from public assistance. These services are purchased from private agencies or informal private providers. In addition, ACS delivers a range of juvenile justice services to young people and their families from detention to placement, as well as intensive community-based programs that ACS employs at all stages of the juvenile justice process while always remaining focused on public safety. ACS' community-based alternatives programs help families whose youth are having behavioral problems by using evidence-based services that address family functioning.

Our Services and Goals

Service 1: Protect children from child abuse.

- Goal 1a: Respond quickly to every allegation of abuse and neglect and perform thorough assessments of safety and risk.
- Goal 1b: Reduce the risk of child maltreatment occurring in at-risk families through the provision of high-quality preventive services.
- Goal 1c: Provide safe and stable foster care placements for children who cannot remain safely at home.
- Goal 1d: Encourage and support family-based foster care.
- Goal 1e: Reduce time to reunification and/or adoption and maintain strong family connections for children.

Service 2: Ensure access to quality early child care and education services in all communities.

- Goal 2a: Ensure access to quality early child care services in communities of need and achieve maximum capacity enrollment at all participating centers.

Service 3: Provide custody and care of youth in secure and safe detention and placement facilities while providing casework services.

- Goal 3a: Assure that detention and placement facilities are safe and secure.
- Goal 3b: Provide youth in detention and placement with appropriate health and mental health services.
- Goal 3c: Provide services to prevent youth from returning to the juvenile justice system.

How We Performed

- Investigations of child abuse and/or neglect have declined steadily in recent years, but there was a 3.8 percent increase in the number of investigations during the first four months of the fiscal year, from 15,352 in Fiscal 2013 to 15,931 in Fiscal 2014. During the first four months of Fiscal 2014 93.4 percent of abuse and neglect investigations were initiated within 24 hours, a 5.7 percentage point improvement compared to performance during the same period in Fiscal 2013. During this period, the percent of children with completed investigations with repeat investigations within a year decreased from 24.6 to 23.5 percent, and the rate of repeat substantiated investigations increased slightly from 15.3 percent to 15.5 percent.
- Fewer children entered foster care during the reporting period, continuing a five-year trend. During the first four months of Fiscal 2013, 1,657 children entered foster care, compared to 1,508 during the same period this year. The percent of children placed within their home communities increased during the first four months of Fiscal 2013 as compared to Fiscal 2014; however the proportion of siblings who were placed together in the same foster home declined during this period. The in-community placement rate rose from 30.1 percent to 33.1 percent while the sibling placement rate declined from 90.3

percent to 88.2 percent. To address this ACS is developing a new placement matching and referral system which will facilitate matches at the individual foster home level, allowing children to be placed in the best-suited foster home to meet their unique needs.

- The foster care census, which has been declining since 2008, declined 9.5 percent from 13,458 during the first four months of Fiscal 2013 to 12,179 during the same period in Fiscal 2014. During this period the number of children in kinship and non-relative foster homes decreased by 13.5 percent and 7.4 percent, respectively, and the number in residential facilities declined 7.7 percent.
- Both the number of reports of abuse and/or neglect of children in foster care received by ACS and the percent of those reports that were substantiated fell during the first four months of the fiscal year. Abuse neglect reports decreased 4.4 percent from 657 during the first four months of Fiscal 2013 to 628 during the same period in Fiscal 2014. During this period the percent of these reports that were substantiated fell from 31.1 to 29.0.
- While re-entry into foster care decreased during the first four months of the fiscal year from 10.6 percent in Fiscal 2013 to 10.4 percent in Fiscal 2014, the percent of children reunified with their parents within twelve months of placement declined from 62.5 percent in Fiscal 2013 to 55 percent in Fiscal 2014. Changes on the front end of the protective system have helped to prevent children who are able to safely receive services at home from entering foster care instead of short foster care placements. Families of children who are removed from their homes often have more intensive service needs, necessitating slightly longer stays in care before safe reunification.
- Beginning October 1, 2012 ACS converted its contracted early care and education system to a new model, EarlyLearn NYC. New performance measures were introduced in the winter of Fiscal 2013 for this new contracted system. As a result, comparative values for these new measures are not available for the first four months of Fiscal 2013. In addition, due to federal Head Start Grant re-competition at the beginning of Fiscal 2014, 17 EarlyLearn providers received independent Head Start grants, seven providers stayed in the EarlyLearn system with Child Care funding and ten left the EarlyLearn system entirely, thereby reducing overall capacity. The changes in capacity are evident in the recent enrollment statistics. Average EarlyLearn contract enrollment decreased 3.0 percent from 30,096 in Fiscal 2013 to 29,182 in the first four months of Fiscal 2014. While average center-based enrollment declined 8.6 percent from 25,548 to 23,359 children, family child care enrollment increased 28.0 percent from 4,549 to 5,823. Average EarlyLearn contract utilization increased from 71.4 percent in Fiscal 2013 to 78.5 percent in Fiscal 2014. During this period average center-based utilization increased from 76.2 percent to 81.7 percent and family childcare utilization rose from 52.9 percent to 67.7 percent.
- Average childcare voucher enrollment declined three percent from 71,756 children in Fiscal 2013 to 69,604 during July-October Fiscal 2014. This decline was driven by a 7.8 percent decrease in legally exempt (informal child care) voucher enrollment from 22,700 children to 20,941 children.
- While the number of reports of abuse and/or neglect of children in child care received by ACS increased, the percent of those reports that were substantiated fell during the first four months of the fiscal year. Abuse and/or neglect reports rose 10.9 percent from 128 during the first four months of Fiscal 2013 to 142 during the same period in Fiscal 2014. The percent of these reports that were substantiated fell from 28.9 to 21.1.
- Since Fiscal 2009, the average daily population in detention has decreased steadily. This trend continued as the average daily population decreased 8.1 percent from 277 during the first four months of Fiscal 2013 to 254 during the same period in Fiscal 2014. This decline was largely driven by a reduction in admissions which fell 4.6 percent from 1,119 in July-October Fiscal 2013 to 1,068 in Fiscal 2014. During this period the average length of stay in detention decreased by 9.4 percent from 32 days in Fiscal 2013 to 29 days in Fiscal 2014.
- During the first four months of Fiscal 2014 the rate of youth on staff assaults with injury in detention declined 16.7 percent from 0.06 per 100 average daily population in Fiscal 2013 to 0.05 in Fiscal 2014. However, the youth on youth assault with injury rate rose 21.9 percent from 0.32 to 0.39. Through the implementation of the detention risk assessment instrument and the use of alternative to detention programs to divert low-risk youth from detention, the detained youth population includes a larger percentage of higher-risk and -needs youth. Similarly, there has been an increase in gang activity within the facilities, including gang or youth on youth violence. With the assistance of the NYPD's School Safety Division and Gang Division, detention staff are receiving recurring training to more readily identify and address gang-related violence within the facilities. Furthermore, trauma-informed screening of youth is

being implemented to more effectively understand the issues that affect many higher-risk youth. Trauma-informed training for staff is being implemented to empower and equip staff with the necessary skill sets and tools to address the needs of the changing youth population.

- There were no escapes from secure detention, but the abscond rate in non-secure detention increased from 0.04 per 100 average daily population during the first four months of Fiscal 2013 to 0.06 during the same period in Fiscal 2014. While there was an increase in absconds from non-secure detention, the overall rate remains low, despite the less-restrictive features of the non-secure detention environment.
- While the rate of weapon recovery in detention declined during the first four months of the Fiscal year, the rate of recovery of illegal substances/prescription or over-the-counter (OTC) medication increased. The weapon recovery rate fell from 0.13 per 100 average daily population to 0.09 and the illegal substance/prescription or OTC medications recovery rate increased from 0.10 to 0.16. ACS continues efforts to increase detection and removal of all contraband items by increasing the number of random facility searches. In addition, improvements to search techniques informed by best practices guidelines for searches of youth contributed to increased seizure of illegal substances/prescription or OTC medication, which are often more readily concealable to evade magnetometer and wand detection.
- While the percent of young people in detention who were referred for mental health services declined from 42 percent during the first four months of Fiscal 2013 to 38 percent during the same period in Fiscal 2014, the percent referred for and receiving mental health services rose from 52 percent to 56 percent.
- With the introduction of ACS' Close to Home initiative, ACS non-secure placement facilities began accepting youth on September 1, 2012. During the first four months of Fiscal 2014 there were 114 admissions to ACS non-secure placement with an average census of 188 young people. During this period 74 young people were released to aftercare in their communities with an average aftercare census of 92 and 85 young people successfully completed the program.
- The youth on youth assault and altercation with injury rate in non-secure placement was 0.6 per 100 care days from July-October of Fiscal 2014. The youth on staff assault with injury rate during this period was 0.1 and the AWOL rate was 0.8 per 100 care days. When Close to Home began accepting youth from state-operated placement facilities, ACS-contracted providers experienced initial challenges related to a large increase in the number of youth in care. ACS closely monitors each provider's performance regarding assaults and AWOLs and works with struggling providers to improve performance as necessary.

Service 1: Protect children from child abuse.

Goal 1a: Respond quickly to every allegation of abuse and neglect and perform thorough assessments of safety and risk.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|---------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|----------------|--------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Number of State Central Register consolidated investigations | 59,982 | 57,453 | 54,039 | * | * | 15,352 | 15,931 |
| ★ Abuse and/or neglect reports responded to within 24 hours of receipt from the State Central Register (%) | 93.5% | 92.1% | 92.9% | 100.0% | 100.0% | 87.7% | 93.4% |
| Substantiation rate | 40.1% | 39.6% | 39.8% | * | * | 40.1% | 39.1% |
| ★ Children in substantiated investigations with repeat substantiated investigations within a year (%) (preliminary) | 17.1% | 16.2% | 16.0% | 14.0% | 14.0% | 15.3% | 15.5% |
| Children in complete investigations with repeat investigations within a year (%) | 24.2% | 23.8% | 23.9% | * | * | 24.6% | 23.5% |
| ★ Average child protective specialist caseload | 9.4 | 8.7 | 8.2 | 12.0 | 12.0 | 6.7 | 7.6 |

★ Critical Indicator *NA* - means Not Available in this report ↕ ↗ shows desired direction

Goal 1b: Reduce the risk of child maltreatment occurring in at-risk families through the provision of high-quality preventive services.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|---------------------------------------------------|--------|--------|--------|--------|--------|----------------|-------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Families entering purchased preventive services | 7,865 | 10,124 | 10,510 | 12,000 | 12,000 | 3,372 | 3,447 |

★ Critical Indicator "NA" - means Not Available in this report ↓ ↑ shows desired direction

Goal 1c: Provide safe and stable foster care placements for children who cannot remain safely at home.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|----------------------------------------------------------------------------------------|--------|--------|--------|--------|-------|----------------|--------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Children who re-enter foster care within a year of discharge to family (preliminary) | 11.2% | 10.4% | 10.2% | 10.0% | 10.0% | 10.6% | 10.4% |
| ★ Children placed in foster care in their community | 35.1% | 33.5% | 33.4% | 33.0% | 33.0% | 30.1% | 33.1% |
| ★ Children in foster care (average) | 14,843 | 14,013 | 13,112 | * | * | 13,458 | 12,179 |
| - Children in foster kinship homes | 5,178 | 4,843 | 4,461 | * | * | 4,657 | 4,028 |
| - Children in nonrelative foster boarding homes | 8,144 | 7,896 | 7,398 | * | * | 7,573 | 7,015 |
| - Children in residential care | 1,521 | 1,274 | 1,253 | * | * | 1,229 | 1,134 |
| All children entering foster care (preliminary) | 6,356 | 5,698 | 4,779 | * | * | 1,657 | 1,508 |
| Abuse and/or neglect reports for children in foster care | 2,040 | 1,902 | 2,165 | * | * | 657 | 628 |
| Abuse and/or neglect reports for children in foster care that are substantiated (%) | 34.7% | 31.0% | 31.5% | * | * | 31.1% | 29.0% |

★ Critical Indicator "NA" - means Not Available in this report ↓ ↑ shows desired direction

Goal 1d: Encourage and support family-based foster care.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|-----------------------------------------------------------------------------|--------|-------|-------|--------|-------|----------------|-------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| Siblings placed simultaneously in the same foster home (preliminary) | 85.0% | 86.3% | 87.9% | * | * | 90.3% | 88.2% |
| ★ Children entering foster care who are placed with relatives (preliminary) | 27.0% | 27.1% | 26.6% | 30.0% | 30.0% | 28.8% | 28.4% |

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Goal 1e: Reduce time to reunification and/or adoption and maintain strong family connections for children.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|----------------------------------------------------------------------------------------------------------------|--------|-------|-------|--------|-------|----------------|-------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| Children adopted | 1,186 | 1,295 | 1,310 | * | * | 369 | 339 |
| Median length of stay in foster care before child is adopted (months) | 52.9 | 53.2 | 54.1 | 50.0 | 50.0 | NA | NA |
| Median length of stay for children entering foster care for the first time who are returned to parent (months) | 6.4 | 5.5 | 6.8 | 6.0 | 6.0 | NA | NA |
| Children returned to parent(s) within 12 months (preliminary) | 61.5% | 62.2% | 59.8% | 64.0% | 64.0% | 62.5% | 55.0% |
| Children eligible for adoption (average) | 1,697 | 1,675 | 1,446 | * | * | 1,566 | 1,278 |
| ★ Children eligible for adoption who are adopted (%) | 69.9% | 77.3% | 90.6% | 90.0% | 90.0% | NA | NA |
| Average time to complete adoption (years) | 3.0 | 3.1 | 3.1 | 3.0 | 3.0 | 3.0 | 3.0 |

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Service 2: Ensure access to quality early child care and education services in all communities.
Goal 2a: Ensure access to quality early child care services in communities of need and achieve maximum capacity enrollment at all participating centers.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|-------------------------------------------------------------------------------------------------------|--------|--------|----------|--------|--------|----------------|--------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Average EarlyLearn contract enrollment | 48,584 | 45,310 | 30,096 | 42,130 | 37,100 | NA | 29,182 |
| ★ EarlyLearn - Average center-based enrollment | NA | NA | 25,548 | 33,530 | 28,500 | NA | 23,359 |
| ★ EarlyLearn - Average family child care enrollment | NA | NA | 4,549 | 8,600 | 8,600 | NA | 5,823 |
| ★ Average EarlyLearn Utilization (%) | NA | NA | 71.4% | 100.0% | 100.0% | NA | 78.5% |
| ★ Average EarlyLearn Utilization - Center-based (%) | NA | NA | 76.2% | 100.0% | 100.0% | NA | 81.7% |
| ★ Average EarlyLearn Utilization - Family child care (%) | NA | NA | 52.9% | 100.0% | 100.0% | NA | 67.7% |
| Average child care voucher enrollment | 68,484 | 69,020 | 71,756 | * | * | NA | 69,604 |
| ★ Average mandated children voucher enrollment | NA | NA | 56,649 | * | * | NA | 56,183 |
| ★ Average other eligible children voucher enrollment | NA | NA | 15,107 | * | * | NA | 13,422 |
| ★ Average center-based child care voucher enrollment | NA | NA | 27,552 | * | * | NA | 26,790 |
| ★ Average family child care voucher enrollment | NA | NA | 21,503 | * | * | NA | 21,873 |
| ★ Average legally exempt (informal child care) voucher enrollment | NA | NA | 22,700 | * | * | NA | 20,941 |
| EarlyLearn - Fiscal year spending per child based on average enrollment in Contract Family Child Care | NA | NA | \$9,084 | * | * | NA | NA |
| EarlyLearn - Budget per slot in contract family child care | NA | NA | \$9,329 | * | * | NA | NA |
| EarlyLearn - Fiscal year spending per child based on average enrollment in Contract Family Child Care | NA | NA | \$14,568 | * | * | NA | NA |
| Fiscal year spending per child - Center-based child care vouchers | NA | NA | \$8,478 | * | * | NA | NA |
| Fiscal year spending per child - Family child care vouchers | NA | NA | \$7,385 | * | * | NA | NA |
| Fiscal year spending per child - Legally exempt (informal child care) vouchers | NA | NA | \$4,169 | * | * | NA | NA |
| Abuse and/or neglect reports for children in child care | 375 | 322 | 357 | * | * | 128 | 142 |
| Abuse and/or neglect reports for children in child care that are substantiated (%) | 29.7% | 24.8% | 23.5% | * | * | 28.9% | 21.1% |

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Service 3: Provide custody and care of youth in secure and safe detention and placement facilities while providing casework services.
Goal 3a: Assure that detention and placement facilities are safe and secure.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|---------------------------------------------------------------------------------------------------------|--------|-------|-------|--------|-------|----------------|-------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Total admissions to detention | 4,868 | 4,416 | 3,419 | * | * | 1,119 | 1,068 |
| ★ Average daily population (ADP), detention | 337.4 | 326.5 | 266.0 | 300.0 | 300.0 | 276.8 | 254.4 |
| Secure detention - ADP | 210.3 | 188.4 | 150.1 | * | * | 158.5 | 148.9 |
| Non-secure detention - ADP | 127.1 | 188.4 | 115.9 | * | * | 118.3 | 105.6 |
| ★ Average length of stay, detention (days) | 26 | 27 | 29 | * | * | 32 | 29 |
| ★ Escapes from secure detention | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ★ Abscond rate in non-secure detention (average per 100 total ADP in non-secure) | 0.02 | 0.02 | 0.05 | 0.02 | 0.02 | 0.04 | 0.06 |
| ★ Youth on youth assaults and altercations with injury rate (per 100 total ADP), detention | 0.36 | 0.44 | 0.34 | 0.35 | 0.35 | 0.32 | 0.39 |
| ★ Youth on staff assault w/injury rate (per 100 total ADP), detention | 0.03 | 0.04 | 0.06 | 0.03 | 0.03 | 0.06 | 0.05 |
| ★ Weapon recovery rate (average per 100 total ADP), detention | 0.04 | 0.10 | 0.09 | * | * | 0.13 | 0.09 |
| ★ Illegal substance/prescription or OTC medication recovery rate (average per 100 total ADP), detention | 0.04 | 0.08 | 0.08 | * | * | 0.10 | 0.16 |
| ★ Child abuse and/or neglect allegation rate (internal) (average per 100 total ADP), detention | 0.09 | 0.09 | 0.11 | 0.09 | 0.09 | 0.08 | 0.08 |

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| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|---------------------------------------------------------------------------------------|--------|-------|-------|--------|------|----------------|------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| Child abuse/neglect allegations cases (internal) reported as substantiated, detention | 13.0 | 5.0 | 17.0 | * | * | 4.0 | 1.0 |
| ★ Average daily cost per youth per day (\$) | \$705 | \$634 | \$777 | * | * | NA | NA |
| Admissions to non-secure placement | NA | NA | NA | * | * | NA | 114 |
| ★ Number in non-secure placement | NA | NA | NA | * | * | NA | 188 |
| Youth on youth assault and altercation rate, non-secure placement | NA | NA | NA | 0.5 | 0.5 | NA | 0.6 |
| Youth on staff assault rate, non-secure placement | NA | NA | NA | 0.1 | 0.1 | NA | 0.1 |
| AWOL rate, non-secure placement | NA | NA | NA | 0.7 | 0.6 | NA | 0.8 |
| Discharges from non-secure placement (dispositional order complete) | NA | NA | NA | * | * | NA | 85.0 |

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Goal 3b: Provide youth in detention and placement with appropriate health and mental health services.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|-------------------------------------------------------------------------------|--------|------|------|--------|------|----------------|------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Residents seen within 24 hours of sick call report (%) | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| ★ General health care cost per youth per day (\$) | \$47 | \$52 | \$64 | * | * | NA | NA |
| ★ In-care youth who were referred for and received mental health services (%) | 48% | 55% | 58% | * | * | 52% | 56% |
| ★ In-care youth who were referred for mental health services (%) | 44% | 43% | 51% | * | * | 42% | 38% |

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Goal 3c: Provide services to prevent youth from returning to the juvenile justice system.

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|-----------------------------------------------------|--------|-------|-------|--------|------|----------------|------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| ★ Youth with previous admission(s) to detention (%) | 54.0% | 59.5% | 60.5% | * | * | NA | NA |
| Number of releases to Close to Home aftercare | NA | NA | NA | * | * | NA | 74 |
| ★ Number in Close to Home aftercare | NA | NA | NA | * | * | NA | 92.0 |

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Agency-wide Management

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|-----------------------------------|--------|------|------|--------|------|----------------|------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| Accidents involving city vehicles | 17 | 22 | 16 | * | * | 10 | 7 |
| Workplace injuries reported | NA | NA | 191 | * | * | 53 | 99 |

Agency Customer Service

| Performance Indicators | Actual | | | Target | | 4-Month Actual | |
|-------------------------------------|--------|-------|-------|--------|------|----------------|-------|
| | FY11 | FY12 | FY13 | FY14 | FY15 | FY13 | FY14 |
| Customer Experience | | | | | | | |
| Letters responded to in 14 days (%) | 45.8% | 73.6% | 92.3% | * | * | 83.5% | 93.7% |
| E-mails responded to in 14 days (%) | 44.9% | 92.9% | 95.6% | * | * | 91.0% | 96.8% |

Agency Resources

| Resource Statistics | Actual | | | Sept. 2013 MMR Plan | Updated Plan | Plan | 4-Month Actual | |
|---------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|------------------------|-------------------|-------------------|----------------|-----------|
| | FY11 | FY12 | FY13 | FY14 | FY14 ¹ | FY15 ¹ | FY13 | FY14 |
| Expenditures (\$000,000) ² | \$2,964.2 | \$2,854.5 | \$2,805.0 | \$2,782.9 | \$2,839.7 | \$2,935.6 | \$1,477.1 | \$1,519.3 |
| Revenues (\$000,000) | \$2.8 | \$3.8 | \$3.4 | \$3.4 | \$3.4 | \$3.4 | \$2.3 | \$0.7 |
| Personnel | 6,213 | 6,196 | 6,082 | 6,629 | 6,628 | 6,627 | 6,144 | 5,986 |
| Overtime paid (\$000,000) | \$20.8 | \$21.2 | \$20.6 | \$13.3 | \$15.3 | \$15.3 | \$5.3 | \$5.9 |
| Capital commitments (\$000,000) | \$10.1 | \$13.5 | \$11.1 | \$37.7 | \$102.1 | \$9.0 | \$7.2 | \$6.1 |
| Human services contract budget (\$000,000) | \$1,614.7 | \$1,568.9 | \$1,630.0 | \$1,533.2 | \$1,612.3 | \$1,666.1 | \$470.7 | \$530.4 |
| Work Experience Program (WEP) participants assigned | 143 | 96 | 73 | * | * | * | 41 | 50 |
| ¹ February 2014 Financial Plan ² Expenditures include all funds. "NA" - Not Available in this report | | | | | | | | |

Noteworthy Changes, Additions or Deletions

- ACS revised Fiscal 2014 targets for three EarlyLearn indicators: 'Average EarlyLearn contract enrollment;' 'EarlyLearn - Average center-based enrollment;' and 'EarlyLearn - Average family child care enrollment.'
- ACS added new indicators for non-secure placement and aftercare services.

For additional agency performance statistics, please visit:

- Statistics:
http://www.nyc.gov/html/acs/html/statistics/statistics_links.shtml
- Monthly flash report:
http://www.nyc.gov/html/acs/downloads/pdf/Flash_July_2013.pdf

For more information on the agency, please visit: www.nyc.gov/acs.

