

Mayor's Management Report

FISCAL 2014
Indicator Definitions

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*Non-Mayoral Agencies

Public Safety and Access to Justice



New York City Police Department



Fire Department



Office of Emergency Management



Department of Correction



Department of Probation



Civilian Complaint Review Board



Law Department



Department of Investigation



City Commission on Human Rights



Office of Administrative Trials and Hearings



Business Integrity Commission

NEW YORK CITY POLICE DEPARTMENT

Indicator name: Major felony crime

Murder and non-negligent manslaughter

Forcible rape Robbery

Felonious assault

Burglary

Grand larceny

Grand larceny auto

The number of major felony crimes citywide, including domestic violence-related felonies, Description:

> within seven categories corresponding to New York State Penal Law: murder and non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny and grand larceny auto. Includes all major felony crime occurring in housing developments, transit system, public

schools and citywide patrol.

NYPD Office of Management Analysis and Planning. Source:

Indicator name: - Major felony crime in housing developments

Seven major felony crimes (murder and non-negligent manslaughter, forcible rape, robbery, Description:

felonious assault, burglary, grand larceny and grand larceny auto) occurring on New York City

Housing Authority property, including buildings, grounds and facilities.

NYPD Office of Management Analysis and Planning. Source:

Indicator name: - Major felony crime in transit system

Six major felony crimes (murder and non-negligent manslaughter, forcible rape, robbery, felonious Description:

assault, burglary and grand larceny) occurring within New York City Transit Authority trains.

stations and facilities.

Source: NYPD Office of Management Analysis and Planning.

- Crime related to domestic violence Indicator name:

Murder

Rape Felonious assault

Description: The number of murders, rapes and felonious assaults involving family members who are either

related by blood, related by marriage (in-laws), married, have children in common, formerly married to one another (separated or divorced), or live in a family-type arrangement, as well as people who are not related by blood or marriage and who are or have been in an intimate

relationship, regardless of whether such persons have lived together at any time.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: - School safety

- Major felony crime

Description: All crimes categorized as a major felony crime (murder and non-negligent manslaughter, forcible

rape, robbery, felonious assault, burglary, grand larceny and grand larceny auto) occurring within

all City public schools. Figures are also listed separately for each category of major felony.

NYPD Office of Management Analysis and Planning. Source:

Indicator name: School safety

- Other criminal categories

Description: All other reported felonies and misdemeanors occurring within all City public schools.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: School safety

Other incidents

All serious non-criminal incidents occurring within all City public schools. Description:

Source: NYPD Office of Management Analysis and Planning.

New York City Police Department

Indicator name: Gang motivated incidents

Description: Incidents that involve unlawful conduct committed primarily to benefit the interests of a gang (a

group of people with an informal or formal structure, with designated leaders, engaging in or

supporting illegal activities).

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Gun arrests

Description: Felony and misdemeanor arrests with at least one firearm charge (Penal Law 265) that includes

either a subsection that involves a firearm, or a subsection that may involve other dangerous weapons that also has either "gun model" or "firearm type" arrest report entries identifying the

weapon as a firearm.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Major felony crime arrests

Description: Total number of arrests, including juvenile arrests, for the seven major felony crimes (murder and

non-negligent manslaughter, rape, robbery, burglary, felonious assault, grand larceny and grand

larceny auto).

Source: NYPD Office of Management Analysis and Planning.

Indicator name: - Juvenile arrests for major felonies

Description: Arrests of youth, over 7 and under 16 years of age, for a major felony crime.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Narcotics Arrests

- Felonies

Misdemeanors

- Violations

Description: Felony, misdemeanor and violation arrests for the sale, possession or use of narcotics or

marijuana.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Counterterrorism training (hours)

- Uniformed members

Non-members

Description: The number of hours of training conducted by the Counterterrorism Bureau, Training Bureau, and

Community Affairs for members of the Department and other persons (non-members) regarding

the prevention, detection and effective response to potential terrorist incidents.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: End-to-end average response time to all crimes in progress (minutes: seconds)

Description: Measures the average response time for the total length of a 911 call for crimes in progress from

the instant a caller finishes dialing 911 to the time when the first officers arrive on scene, including

the time it takes the 911 call taker to answer the call.

Source: Mayor's Office of Data Analytics; NYPD.

Indicator name: End-to-end average response time to critical crimes in progress (minutes: seconds)

Description: Measures the average response time for the total length of a 911 call for critical crimes in

progress (such as shots fired, robbery, assault with a weapon) from the instant a caller finishes dialing 911 to the time when the first officers arrive on scene, including the time it takes the 911

call taker to answer the call.

Source: Mayor's Office of Data Analytics; NYPD.

New York CITY Police Department

Indicator name: End-to-end average response time to serious crimes in progress (minutes: seconds)

Description: Measures the average response time for the total length of a 911 call for serious crimes in

progress (such as larceny not from a person, assault not involving a weapon, larceny of an auto) from the instant a caller finishes dialing 911 to the time when the first officers arrive on scene,

including the time it takes the 911 call taker to answer the call.

Source: Mayor's Office of Data Analytics; NYPD.

Indicator name: End-to-end average response time to non-critical crimes in progress (minutes: seconds)

Description: Measures the average response time for the total length of a 911 call for non-critical crimes in

progress (such as making graffiti, trespass, harassment) from the instant a caller finishes dialing 911 to the time when the first officers arrive on scene, including the time it takes the 911 call taker

to answer the call.

Source: Mayor's Office of Data Analytics; NYPD.

Indicator name: Average response time to all crimes in progress (dispatch and travel time only) (minutes)

CriticalSeriousNon-critical

Description: The average dispatch and travel time for response to all crimes in progress, including response

time to critical crimes in progress (such as shots fired, robbery, assault with a weapon); serious crimes in progress (such as larceny not from a person, assault not involving a weapon, larceny of an auto); and non-critical crimes in progress (crimes in progress not including robbery, burglary, larceny or assault, such as making graffiti, trespass and harassment). Response time is measured from the time the NYPD dispatcher receives the assignment to the time the officers

arrive on the scene.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Crime in progress calls

Description: Number of calls made to 911 regarding crimes in progress. Source: NYPD Office of Management Analysis and Planning.

Indicator name: Courtesy, Professionalism and Respect (CPR) testing – Tests conducted

- Exceptionally good

- Acceptable

- Below standard

Description: The number of tests conducted by the Department's Quality Assurance Division, with results

shown by category – exceptionally good, acceptable and below standard. These tests are conducted of randomly selected uniformed and civilian personnel who are not told they are being

tested to gauge their demeanor and helpfulness during interactions with the public.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Total civilian complaints against members of the service

Description: The number of complaints made by civilians against members of the Department investigated

by the Civilian Complaint Review Board, for allegations of excessive force, abuse of authority,

discourtesy and offensive language.

Source: Civilian Complaint Review Board.

Indicator name: Traffic fatalities (motorists/passengers)

Description: Motor vehicle operators or passengers killed in vehicle collisions.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Traffic fatalities (bicyclists/pedestrians)

Description: Bicyclists and pedestrians killed in vehicle collisions. Source: NYPD Office of Management Analysis and Planning.

New York City Police Department

Indicator name: DWI-related fatalities

Description: The number of fatalities resulting from motor vehicle collisions that involve intoxicated motorists

(Driving While Intoxicated).

Source: NYPD Office of Management Analysis and Planning.

Indicator name: DWI arrests

Description: Total number of arrests made for driving while intoxicated (DWI).

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Total moving violation summonses

Description: All moving violation summonses issued by NYPD personnel.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: - Summonses for hazardous violations

Description: A category of moving violation summonses issued for traffic infractions that have been identified

by the Department as being the major causes of most collisions, deaths and injuries on the roadways, including the prohibited use of a cellular phone while operating a motor vehicle,

disobeying traffic signals, and improper passing and speeding.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: - Summonses for prohibited use of cellular phones

Description: A subcategory of hazardous violation summonses issued for operating a motor vehicle on a

public highway while using a mobile telephone to engage in a call while the vehicle is in motion,

as defined by State Vehicle and Traffic Law.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Quality-of-life summonses

Description: Summonses returnable to the New York Criminal Court, the Environmental Control Board, or the

Transit Adjudication Bureau for offenses that have a negative impact on City residents, including

unreasonable noise, aggressive panhandling, window washing, and urinating in public.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: - Unreasonable noise summonses

Description: A category of quality-of-life summonses, issued by police officers, returnable to the New

York Criminal Court or the Environmental Control Board for violations of the New York City

Administrative Code related to excessive noise.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: - Graffiti summonses

Description: A category of quality-of-life summonses, issued by police officers for graffiti answerable in

criminal court.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Graffiti arrests

Description: Total number of arrests made for graffiti.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Cases commenced against the City in state and federal court

Description: The number of state court and federal court matters assigned a litigation start date. In cases with

payout, it will be paid from the judgment and claims account in the City's General Fund.

Source: Law Department LawManager system

Indicator name: Payout (\$000)

Description: The judgment and claims amount, in thousands of dollars, paid by the City from the judgment and

claims account in the City's General Fund to resolve cases through settlement or verdict.

Source: Law Department LawManager system

New York City Police Department

Indicator name: Collisions involving City vehicles (per 100,000 miles)

Description: Number of City-vehicle involved collision reports involving injury or property damage per 100,000

miles traveled. New York State MV-104 reports are required whenever a collision occurs involving

death, or other personal injury, or property damage.

Source: NYPD Office of Management Analysis and Planning.

Indicator name: Workplace injuries reported (uniform and civilian)

Description: The number of incidents (uniform and civilian) resulting in a workers' compensation or line of duty

injury claim regardless of whether or not time is lost.

Source: NYPD Office of Management Analysis and Planning.

Indicator Name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation and paid the penalty without a hearing or where

the violation was upheld following an ECB hearing as a percent of all violations resolved.

Source: Environmental Control Board.

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source NYPD.

Indicator name: CORE (Customers Observing and Reporting Experiences) facility rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism),

for all agency walk-in facilities inspected, divided by the number of walk-in facilities

inspected. Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations.

Indicator name: Calls answered in 30 seconds (%)

Description: The percentage of calls answered in 30 seconds or less.

Source: NYPD.

Indicator name: Percent meeting time to action - (Response to 311 Service Reguests)

Description: The percentage of service requests received through the 311 Customer Service Center for which

the agency met its planned time of action to provide the service.

Source: Mayor's Office of Operations/Citywide Performance Reporting.



Indicator name: Structural fires

Description: The number of fires occurring in buildings.
Source: FDNY Computer Aided Dispatch (CAD) System.

Indicator name: Structural fires per 100,000 people

Description: The number of structural fires per 100,000 people living in New York City.

Source: FDNY Computer Aided Dispatch (CAD) System.

Indicator name: Non-structural fires

Description: The number of fires occurring outside of buildings, such as car, rubbish and brush fires.

Source: FDNY Computer Aided Dispatch (CAD) System.

Indicator name: Completed inspections performed by civilian fire prevention staff

Description: The number of completed checks of a premise or location by civilian personnel of the Department

against established standards, such as the Fire Code, Administrative Code, the Rules of the City

of New York and other FDNY rules and regulations.

Source: FDNY Bureau of Fire Prevention.

Indicator name: Violation orders issued

Description: The number of violation orders (VO) issued by FDNY inspectors used to give notification of a

violation and a directive to correct the violation condition. VOs are issued for imminent hazards

and require re-inspections.

Source: FDNY Bureau of Fire Prevention.

Indicator name: Violation orders corrected

Description: The number of violation orders issued by FDNY inspectors that are corrected by the person or

entity responsible for the property.

Source: FDNY Bureau of Fire Prevention.

Indicator name: Violation orders corrected (%)

Description: The percentage of violation orders issued by FDNY inspectors that are corrected by the person or

entity responsible for the property.

Source: FDNY Bureau of Fire Prevention.

Indicator name: Summonses issued

Description: The number of summonses answerable in criminal court issued by FDNY inspectors and

field units. Summonses are generally reserved for a situation of imminent hazard or for non-

compliance with a previously cited violation.

Source: FDNY Bureau of Fire Prevention.

Indicator name: Hazard complaints resolved within 1 day (%)

Description: The percentage of hazard complaints that are found by FDNY inspectors to be resolved or non-

existent within 24 hours of complaint.

Source: FDNY Bureau of Fire Prevention.

Indicator name: Completed risk-based inspections performed by uniformed personnel

Description: The number of completed inspections of commercial and residential buildings performed by

firefighters and fire officers based on a building's fire risk. A building's fire risk is estimated based on correlating historical fire patterns, with 13 identified factors including building location, type of

space use and structural characteristics.

Source: FDNY Risk Based Inspection System (RBIS).

Indicator name: Completed mandatory inspections performed by uniformed personnel

Description: The number of completed mandatory inspections of commercial and residential buildings

performed by firefighters and fire officers. Mandatory inspections are based on fire code and fire

operations policy requirements that are carried out by uniformed personnel.

Source: FDNY Risk Based Inspection System (RBIS).

Indicator name: Field force inspections

Description: The number of inspections of commercial and residential buildings performed by fire units within

designated administrative districts.

Source: FDNY Field Units.

Indicator name: Investigations

Description: The number of investigations by fire marshals into the causes and origins of fires, fire-related

offenses and certain non-fire offenses, such as malicious false alarms.

Source: FDNY Bureau of Fire Investigation.

Indicator name: Arson fires

Description: The number of fires determined to be intentionally set following investigation by fire marshals.

Source: FDNY Bureau of Fire Investigation.

Indicator name: Fire safety education presentations

Description: Presentations given by the Fire Safety Education Unit at fire safety education events, as well as

presentations at the Fire Museum and firehouses.

Source: FDNY Bureau of Training, Education, & Curriculum

Indicator name: End-to-end average response time to structural fires (minutes:seconds)

Description: Measures the average response time for the total length of a 911 call for structural fires from the

instant a caller finishes dialing 911 to the time when the first emergency responders arrive on scene, including the time it takes for the NYPD call taker to conference in the FDNY dispatcher. Response time to incidents that do not go through 911, such as private fire alarms, are not

included in this measurement.

Source: Mayor's Office of Data Analytics, NYPD and FDNY.

Indicator name: Average response time to structural fires (FDNY dispatch and travel time only) (minutes:seconds)

Description: The average dispatch and travel time until the first fire unit arrives on the scene of a structural

fire counting from the time FDNY's dispatcher receives the call or notification of request for

assistance.

Source: FDNY Computer Aided Dispatch(CAD) System/STARFIRE.

Indicator name: Average response time to all fire unit emergencies (FDNY dispatch and travel time only)

(minutes:seconds)

Description: The average dispatch and travel time until the first fire unit arrives on the scene of all incidents

(structural fires, non-structural fires, life-threatening medical emergencies and non-fire

emergencies) counting from the time FDNY's dispatcher receives the call or notification of request

for assistance.

Source: FDNY Computer Aided Dispatch (CAD) System/STARFIRE.

Indicator name: Total fire unit runs

Description: The total number of responses made by fire engine and ladder units.

Source: FDNY Computer Aided Dispatch (CAD) System.

Indicator name: Serious fires per 1,000 structural fires

Description: The number of fires with the highest alarms, from "All Hands" to a "5th Alarm" and above, in every

1,000 structural fires.

Source: FDNY Computer Aided Dispatch (CAD) System/STARFIRE

Indicator name: Serious fires reaching second alarm or higher (%)

Description: The percentage of serious fires (fires with the highest alarms, from "All Hands" to a "5th Alarm"

and above) that received a second alarm or higher response. Serious fires require and receive

additional resources after initial response.

Source: FDNY Computer Aided Dispatch (CAD) System.

Indicator name: Civilian fire fatalities

Description: The number of people, excluding firefighters, who died as a result of injuries sustained in a fire.

Source: FDNY Bureau of Fire Investigation.

Indicator name: Civilian fire fatalities per 100,000 people

Description: The number of deaths attributed to fire per 100,000 people living in New York City.

Source: FDNY Bureau of Fire Investigation.

Indicator name: Firefighter burns

Description: Firefighter and fire officer medical leave for burns sustained while on duty. Medical leave

associated with burns sustained in quarters and outside quarters are presented separately.

Source: FDNY Health Services/Safety.

Indicator name: Firefighter injuries

Description: Firefighter and fire officer medical leave for injuries sustained while on duty. Burns are reported

separately in the indicator called 'firefighter burns.'

Source: FDNY Health Services.

Indicator name: End-to-end average response time to life-threatening medical emergencies by ambulance units

(minutes:seconds)

Description: Measures the average response time for the total length of a 911 call for life-threatening medical

emergencies (incidents of cardiac arrest, choking, unconsciousness, difficulty breathing, and major burns and trauma) from the instant a caller finishes dialing 911 to the time when the first ambulance arrives on scene, including the time it takes for the NYPD call taker to conference in

the FDNY emergency medical dispatcher.

Source: Mayor's Office of Data Analytics, NYPD and FDNY.

Indicator name: End-to-end average response time to life-threatening medical emergencies by fire units

(minutes:seconds)

Description: Measures the average response time for the total length of a 911 call for life-threatening medical

emergencies (incidents of cardiac arrest, choking, unconsciousness, difficulty breathing, and major burns and trauma) from the instant a caller finishes dialing 911 to the time when the first fire unit arrives on scene, including the time it takes for the NYPD call taker to conference in the

FDNY emergency medical dispatcher.

Source: Mayor's Office of Data Analytics, NYPD and FDNY.

Indicator name: Average response time to life-threatening medical emergencies by ambulance units (FDNY

dispatch and travel time only) (minutes:seconds)

Description: The average dispatch and travel time until the first ambulance unit arrives on the scene of a life-

threatening medical emergency (incidents of cardiac arrest, choking, unconsciousness, difficulty breathing, and major burns and trauma) counting from the time FDNY's dispatcher receives the

call or notification of request for assistance.

Source: FDNY Computer Aided Dispatch (CAD) System/Emergency Medical Service.

Indicator name: Average response time to life-threatening medical emergencies by fire units (FDNY dispatch and

travel time only) (minutes:seconds)

Description: The average dispatch and travel time until the first fire unit arrives on the scene of a life-

threatening medical emergency (incidents of cardiac arrest, choking, unconsciousness, difficulty breathing, and major burns and trauma) counting from the time FDNY's dispatcher receives the

call or notification of request for assistance.

Source: FDNY Computer Aided Dispatch (CAD) System/STARFIRE.

Indicator name: Combined response time to life-threatening medical emergencies by ambulance and fire units

(FDNY dispatch and travel time only) (minutes:seconds)

Description: The average dispatch and travel time until either an ambulance or fire unit arrives on the scene

of a life-threatening medical emergency, based upon the first unit to arrive, counting from the time

FDNY's dispatcher receives the call or notification of request for assistance.

Source: FDNY Computer Aided Dispatch (CAD)System/STARFIRE/Emergency Medical Service.

Indicator name: Total emergency medical incidents (ambulance units)

Description: Total number of medical emergencies receiving an FDNY ambulance response. Source: FDNY Computer Aided Dispatch (CAD) System/Emergency Medical Service.

Indicator name: Cardiac arrest incidents

Description: The number of cardiac arrest incidents (sudden cessation of heartbeat and cardiac function)

receiving an FDNY response.

Source: FDNY/EMS Electronic Patient Call Reports (ePCR).

Indicator name: Cardiac arrest patients revived (%)

Description: The percentage of cardiac arrest patients receiving life-saving measures (such as CPR/

Defibrillation) from FDNY with a return of spontaneous circulation; patient is transported to the

hospital with a pulse and respiration.

Source: FDNY/EMS Electronic Patient Call Reports (ePCR).

Indicator name: - Witnessed cardiac arrest patients revived (%)

Description: The percentage of witnessed cardiac arrest patients receiving life-saving measures (such as

CPR/Defibrillation) from FDNY with a return of spontaneous circulation; patient is transported to the hospital with a pulse and respiration. Witnessed cardiac arrests occur when someone is with the patient who can call for help, and possibly perform cardiopulmonary resuscitation (CPR).

Source: FDNY/EMS Electronic Patient Call Reports (ePCR).

Indicator name: Average cost of ambulance tour per day (\$)

Description: The cost of Emergency Medical Service operations for a single ambulance unit per tour per day.

This is a "fully loaded" calculation including direct and indirect personnel costs, overhead, capital

and leasing.

Source: FDNY Bureau of Budget Services.

Indicator name: Average ambulance tours per day (total 911 system)

Description: The average number of ambulance shifts per day responding to medical emergencies in New

York City (includes municipal and voluntary ambulances).

Source: FDNY Computer Aided Dispatch (CAD) System/Emergency Medical Service.

Indicator name: Apparatus collisions (fire unit)

Description: The total number of collisions involving fire engines and ladders.

Source: Accident Reporting System.

Indicator name: Ambulance collisions

Description: The total number of collisions involving municipal ambulances.

Source: Accident Reporting System.

Indicator name: Fire workplace injuries reported (uniform and civilian)

Description: The number of incidents (fire uniform and civilian) resulting in a workers' compensation or line of

duty injury claim regardless of whether or not time is lost.

Source: FDNY Computerized Injury Reporting System (CIRS).

Indicator name: EMS workplace injuries reported

Description: The number of incidents (Emergency Medical Service) resulting in a workers' compensation or

line of duty injury claim regardless of whether or not time is lost.

Source: FDNY Computerized Injury Reporting System (CIRS).

Indicator name: Average annual cost of an engine company (\$000,000)

Description: The average cost in millions of dollars to operate an engine company for a year, calculated based

on the total costs including direct and indirect personnel costs, other than personal service costs,

leasing, City overhead and fringe costs, divided by the total number of engine companies.

Source: FDNY Bureau of Budget Services.

Indicator name: Average annual cost of a ladder company (\$000,000)

Description: The average cost in millions of dollars to operate a ladder company for a year, calculated based

on the total costs including direct and indirect personnel costs, other than personal service costs,

leasing, City overhead and fringe costs, divided by the total number of ladder companies.

Source: FDNY Bureau of Budget Services.

Indicator name: Average time from inspection request until inspection (days)

Fire alarm inspectionsRangehood inspections

Description: The time in days between a customer request for an inspection of a newly installed fire alarm,

rangehood or fire suppression system until an FDNY inspector witnesses a test of the new

system.

Source: Bureau of Fire Prevention.

Indicator name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to Environmental Control Board (ECB), the number of violations

where the respondent defaulted and paid the penalty without a hearing or where the violation was

upheld following an ECB hearing as a percent of all violations resolved.

Source: Environmental Control Board.

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source FDNY.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: FDNY.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: FDNY.

Indicator name: Average in-person wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: FDNY.

Indicator name: CORE (Customers Observing and Reporting Experiences) facility rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism),

for all agency walk-in facilities inspected, divided by the number of walk-in facilities

inspected. Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations.

Office of Emergency Management

Indicator name: Incidents

Description: The total number of individual emergency incidents requiring field response or monitoring from

OEM

Source: OEM Operations

Indicator name: - Field responses

Description: The number of individual emergency incidents responded to by OEM for the purposes of

coordinating the City's actions on-scene, providing first hand information to City officials and coordinating the provision of resources. Measures response to each incident as a singular event

regardless of complexity or duration of the incident.

Source: OEM Operations

Indicator name: - Incidents monitored from OEM Watch Command

Description: The number of individual emergency incidents monitored and coordinated from the 24/7/365

OEM Watch Command. Actions include impact assessment, internal and external notifications

and logistical support.

Source: OEM Operations

Indicator name: Interagency meetings held during field responses

Description: The number of on-site conferences held by OEM with other responding agencies. May represent

multiple conferences per field response.

Source: OEM Operations

Indicator name: Emergency Operations Center activations

Description: The number of activations of the City's Emergency Operations Center (EOC).

Source: OEM EOC Management

Indicator name: Full-scale and functional exercises/drills

Description: The number of field exercises (full-scale and functional drills that evaluate the mobilization of

response to various incident types) held by the agency.

Source: OEM Training and Exercises

Indicator name: Tabletop exercises and simulations

Description: The number of tabletop discussions and/or simulations of various emergency situations designed

to familiarize personnel with their roles and responsibilities conducted by the agency.

Source: OEM Training and Exercises

Indicator name: Participation in drills coordinated by other agencies or organizations

Description: The number of drills and exercises that OEM staff participate in with other agencies (federal,

State and local), jurisdictions and entities (private and nonprofit).

Source: OEM Training and Exercises

Indicator name: Participants at instructor-led emergency management training sessions.

Description: The total number of City, State and federal government employees and non-profit or private-

sector individuals working in an emergency management related field taking part in OEM-sponsored training programs related to emergency response, including Incident Command

System training sessions.

Source: OEM Training and Exercises

Indicator name: Total participants at emergency preparedness education sessions

Description: The total number of people who attended OEM-sponsored emergency preparedness events,

including public preparedness presentations and preparedness in the workplace presentations.

Source: OEM External Affairs

Office of Emergency Management

Indicator name: Ready New York guides viewed online

Description: Number of times the Ready New York emergency preparedness guides (all versions) are viewed

online at NYC.gov.

Source: OEM External Affairs - Ready New York

Indicator name: Subscribers to CorpNet System

Description: The total number of subscribers to OEM's real time business information service CorpNet, which

provides businesses with information about emergencies to enhance private sector awareness

and aid decision-making.

Source: OEM External Affairs

Indicator name: Community Emergency Response Team (CERT) volunteer hours

Description: Number of hours CERT members volunteer. CERTs are community-based nonprofit organizations

that have completed disaster preparedness and basic response skills training required for

certification.

Source: OEM External Affairs – CERT

Indicator name: CERT members trained

Description: The number of members of community-based, non-profit organizations that have participated in

training for disaster preparedness and basic response skills as part of a Community Emergency

Response Team (CERT).

Source: OEM External Affairs - CERT

Indicator name: Notify NYC messages issued

Description: The total number of messages issued about extreme weather, travel disruptions, cancellations,

closings or other emergency incidents monitored from the 24/7/365 OEM Watch Command. Notify NYC messages include emergency alerts and notifications about high impact events, public health advisories, public school closings and unscheduled suspension of parking rules.

Source: OEM Operations

Indicator name: Time from incident to issuing of Notify NYC message (minutes:seconds)

Description: The amount of time from the beginning of an emergency incident to OEM Watch Command

issuing a notification message via Notify NYC.

Source: OEM Operations

Indicator name: Subscribers to Notify NYC, CorpNet, Advance Warning System, and Citizen Corps newsletter

Description: The total number of subscribers to all of OEM's messaging and alert services.

Source: OEM External Affairs

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: OEM.

Office of Emergency Management

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: OEM.



Indicator name: Admissions

Description: Number of inmates admitted to DOC custody from courts during fiscal year.

Source: DOC Population Research

Indicator name: Average daily population

Description: Annual average of the daily number of inmates in DOC custody during fiscal year.

Source: DOC Population Research

Indicator name: Department use of force incidents with serious injury (rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents where uniformed staff used force against one or

more inmates and at least one person involved suffered an injury requiring treatment beyond the

prescription of over-the-counter analgesics or minor first aid.

Source: DOC Security database

Indicator name: Department use of force incidents with minor injury (rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents where uniformed staff used force against one

or more inmates and at least one person involved suffered a minor injury requiring no treatment

beyond the prescription of over-the-counter analgesics or minor first aid.

Source: DOC Security database

Indicator name: Department use of force incidents with no injury (rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents where uniformed staff used force against one or

more inmates and no person involved was injured.

Source: DOC Security database

Indicator name: Incidents and allegations of use of force

Description: Total number of incidents where custodial staff used or allegedly used force against one or more

inmates to enforce Department policy. Physical contact employed by staff in a non-confrontational

manner to apply mechanical restraints or to guide the inmate is not a reportable use of force.

Source: DOC Security database

Indicator name: Violent inmate-on-inmate incidents (monthly rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents of reported violence by an inmate(s) against

another inmate(s). These incidents include inmate physical fights and assaults, including

slashings and stabbings.

Source: DOC Security database

Indicator name: Serious injury to inmate(s) as a result of violent inmate-on-inmate incidents (monthly rate per

1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents of reported violence by an inmate(s) against

another inmate(s), (such as physical fights/assaults, slashings, and stabbings), that result in an injury to an inmate requiring medical treatment beyond the prescription of over-the-counter

analgesics.

Source: DOC Security database

Indicator name: Inmate assault on staff (monthly rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents involving an inmate assault on a civilian staff

member or a uniformed staff member. Assaults against uniformed staff members captured by this indicator include only those resulting in a staff use of force. Although rare, some assaults on uniformed staff do not precipitate a use of force and are not represented in the data as it is

currently captured.

Source: DOC Security database

Indicator name: Serious injury to staff as a result of inmate assault on staff (monthly rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of incidents where an inmate(s) assault on a uniformed or

civilian staff member(s) results in an injury to a staff member requiring medical treatment beyond

the prescription of over-the-counter analgesics or the administration of minor first aid.

Source: DOC Security database

Indicator name: Inmate deaths (exclusive of suicides)

Description: The number of non-suicide inmate deaths as ruled by the Medical Examiner.

Source: DOC Security database

Indicator name: Stabbings and slashings

Description: The number of incidents that medical staff determined involved a stabbing and/or slashing.

Although rare, a single incident may involve multiple stabbing and/or slashing inmate victims.

Source: DOC Security database

Indicator name: Jail-based arrests of inmates

Description: The number of inmates who were arrested for committing criminal offenses while in DOC custody.

Source: DOC Security database

Indicator name: Fight/assault infractions

Description: The number of fight and assault infractions processed by the DOC Adjudication Unit.

Source: DOC Security database

Indicator name: Searches

Description: The number of searches conducted by uniformed staff.

Source: DOC Security database Indicator name: Weapons recovered

Description: The number of weapons recovered during searches.

Source: DOC Security database

Indicator name: Escapes (rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of escapes from DOC custody.

Source: DOC Security database

Indicator name: Non-natural inmate deaths in custody (monthly rate per 1,000 ADP)

Description: The monthly rate, per 1,000 inmates, of inmate deaths resulting from non-natural causes

including suicides, homicides, overdoses, and accidents.

Source: DOC Security database

Indicator name: Inmate health clinic visits

Description: The number of inmate visits to medical staff.

Source: DOC Strategic Planning and Programs database

Indicator name: Average clinic waiting time (minutes)

Description: The average number of minutes an inmate waited to see medical staff at a facility clinic.

Source: DOC Strategic Planning and Programs database

Indicator name: Jail cells unavailable (short-term repair) (%)

Description: The percent of jail cells in need of short-term repair.

Source: DOC Custody Management database

Indicator name: Population as percent of capacity (%)

Description: The percent of open and ready beds that inmates occupied.

Source: DOC Population Research database

Indicator name: Average cost per inmate per year (\$)

Description: The average cost to house an inmate for an entire year, calculated as total Department

expenditures minus revenues, divided by the average daily population.

Source: DOC Administration

Indicator name: On-trial inmates delivered to court on time (%)

Description: The percent of inmates on trial whom the DOC delivered to court on time.

Source: DOC Criminal Justice Bureau database

Indicator name: I-CAN Referrals

Description: Any instance when an ICAN-eligible inmate is assessed by DOC and referred to a contracted

provider for services.

Source: DOC inmate assessment database.

Indicator name: I-CAN Enrollments

Description: Any instance when an inmate meets with a contracted provider for intake and signs up for the

program. The vast majority of inmates who enroll in the program participate in at least one

service.

Source: DOC contracted providers.

Indicator name: I-CAN workshops

Description: The number of jail-based group activities where inmates receive services such as job readiness

training, cognitive behavioral therapy or parenting..

Source: DOC contracted providers.

Indicator name: Inmates with a mental health diagnosis (% ADP)

Description: The percent of the average daily population in DOC custody during the reporting period

comprised of inmates with a mental health diagnosis.

Source: DOC Strategic Planning and Programs database

Indicator name: Average daily attendance in school programs

Description: The average daily attendance of inmates in Department of Education (DOE) school programs.

Data for this performance measure include both the attendance of inmates mandated to attend school (16 and 17 year olds), and those for whom DOC and DOE are required to provide

educational services upon their request (18 to 21 year olds).

Source: DOC Strategic Planning and Programs database

Indicator name: Average daily number of inmates in vocational skills training programs

Description: The average daily number of inmates attending vocational development programs.

Source: DOC Strategic Planning and Programs database

Indicator name: Inmates participating in skills-building activities/discharge planning (%)

Description: The percent of inmates in custody for more than ten days during the reporting period who

participated in skills-building activities including vocational, educational and life-skill programs,

and discharge planning services.

Source: DOC Strategic Planning and Programs database

Indicator name: Victim Identification Notification Everyday (VINE) system registrations

Description: The number of individuals who completed the registration process and received a personal

identification number (PIN) to access the VINE system for information concerning the transfer or

release date of an inmate.

Source: DOC Strategic Planning and Programs database

Indicator name: VINE confirmed notifications

Description: The number of notifications for which registrants entered a PIN when notified by VINE of a

release or transfer of an inmate.

Source: DOC Strategic Planning and Programs database

Indicator name: Collisions involving city vehicles

Description: Number of DOC-vehicle involved collision reports involving injury or property damage for the

DOC fleet. New York State MV-104 reports are required whenever a collision occurs involving

death, or other personal injury, or property damage.

Source: DOC Fleet Administration

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: DOC Security database

Indicator name: Accidents involving inmates

Description: All accidents resulting in an injury to inmate requiring more than over-the-counter treatment.

Source: DOC Security database

DEPARTMENT OF PROBATION

Indicator name: Average monthly violation rate for adult probationers (%)

Description: The proportion of adult probationers whose cases are referred to court for a violation proceeding

for serious misconduct.

Source: Statistical Tracking, Analysis & Reporting System.

Indicator name: Average monthly violation rate for juvenile probationers (%)

Description: The proportion of juvenile probationers whose cases are referred to court for a violation

proceeding for serious misconduct.

Source: Statistical Tracking, Analysis & Reporting System.

Indicator name: Successful completion rate for adult probationers (%)

Description: The percentage of probation supervision cases that are closed due to maximum expiration

(sentence served in full) or early discharge, relative to all supervision case closings.

Source: RCMS automated case management system

Indicator name: Successful completion rate for juvenile probationers (%)

Description: The percentage of probation supervision cases that are closed due to maximum expiration

(sentence served in full) or early discharge, relative to all supervision case closings.

Source: New York State DP-30 reporting forms

Indicator name: Probation violation proceedings ending in revocation for adult probationers (%)

Description: The percentage of violation hearing dispositions that result in the client's removal from probation

supervision, relative to all dispositions.

Source: RCMS automated case management system

Indicator name: Probation violation proceedings ending in revocation for juvenile probationers (%)

Description: The percentage of violation hearing dispositions that result in the client's removal from probation

supervision, relative to all dispositions.

Source: New York State DP-30 reporting forms

Indicator name: Juvenile probationer rearrest rate (monthly average) (%)

Description: The monthly number of juvenile probationers arrested divided by the total number of individuals

supervised, aggregated based on the reporting period.

Source: Statistical Tracking, Analysis & Reporting System.

Indicator name: Juvenile Probationers Arrested Citywide as a Percentage of the NYPD Arrest Report (monthly

average)

Description: The proportion of NYPD arrests that are Juvenile probationers.

Source: Statistical Tracking, Analysis & Reporting System, NYPD Weekly Arrest Report

Indicator name: Adult probationer early discharge rate (%)

Description: The percentage of all case closings that are closed for early discharge.

Source: Statistical Tracking, Analysis & Reporting System.

Indicator name: Juvenile Delinquency cases eligible for adjustment (%)

Description: The percent of eligible Juvenile Delinquency cases opened for adjustment services divided by all

new intake cases, to measure potential adjustment eligibility.

Source: Borough Offices/Juvenile Operations

Indicator name: Juvenile Delinquency cases eligible for adjustment – high risk(%)

Description: The percent of eligible high risk Juvenile Delinquency cases opened for adjustment services

divided by all new intake cases, to measure potential adjustment eligibility.

Source: Borough Offices/Juvenile Operations

DEPARTMENT OF PROBATION

Indicator name: Juvenile Delinquency cases eligible for adjustment – medium risk (%)

Description: The percent of eligible medium risk Juvenile Delinquency cases opened for adjustment services

divided by all new intake cases, to measure potential adjustment eligibility.

Source: Borough Offices/Juvenile Operations

Indicator name: Juvenile Delinquency cases eligible for adjustment – low risk (%)

Description: The percent of eligible low risk Juvenile Delinquency cases opened for adjustment services

divided by all new intake cases, to measure potential adjustment eligibility.

Source: Borough Offices/Juvenile Operations

Indicator name: New Enrollments in Alternative-to-Placement (ATP) Programs

Description: The average number of eligible youth who were active participants in ATP programs, including

Esperanza, which has been an ATP program since 2003, and three additional ATP programs: Advocate, Intervene, Mentor (AIM); Every Child Has a Chance to Excel and Succeed (Echoes); and Pathways to Excellence, Achievement, & Knowledge (PEAK) during the reporting period. These programs offer youth a community-based, intensive family-centered supervision model

which serves as an alternative to state placement.

Source: Borough Offices/Juvenile Operations

Indicator name: Total probationers supervised in Enhanced Supervision Program (ESP)

Description: The number of active Enhanced Supervision Program cases on the first day of the reporting

period plus all cases added during the period. ESP is an alternative sentencing program for youth

that offers community-based, intensive, family-centered supervision.

Source: Borough Offices/Juvenile Operations

CIVILIAN COMPLAINT REVIEW BOARD

Indicator name: Total civilian complaints against uniformed members of the New York City Police Department

Description: The number of misconduct complaints made by civilians against members of the New York

City Police Department investigated by the CCRB, for allegations of excessive force, abuse of

authority, discourtesy and offensive language.

Source: CCRB Complaint Tracking System.

Indicator name: Average age of open docket (days)

Description: The average age in days, as measured from date the complaint was received by CCRB, for all

open cases on the docket.

Source: CCRB Complaint Tracking System.

Indicator name: Average time to complete a full investigations (days)

Description: The average number of days to complete a full investigation, measured from the date CCRB

received the complaint to the date when Board members render a final decision.

Source: CCRB Complaint Tracking System.

Indicator name: Full investigations as a percentage of total cases completed (%)

Description: The percentage of all cases on the Board's docket that were closed during the reporting period

after being fully investigated; the remainder were truncated due to a complaint being withdrawn, complainant, victim or witness being unable to cooperate or unavailable to aid in the investigation.

Source: CCRB Complaint Tracking System.

Indicator name: Cases closed

Description: Number of cases in which Board members render a final decision.

Source: CCRB Complaint Tracking System.

Indicator name: Closed allegations with findings on the merits (%)

Description: The percentage of allegations fully investigated and closed as substantiated, exonerated or

unfounded. The Board renders findings on the merits when sufficient evidence has been gathered to allow a factual conclusion to be made. No findings on the merits are made when allegations are unsubstantiated, the subject officer is no longer a member of NYPD, or the subject officer

could not be identified.

Source: CCRB Complaint Tracking System.

Indicator name: Average time to complete a substantiated investigation (days)

Description: The average number of days to complete a substantiated case, as measured from date of report

to date of final board disposition.

Source: CCRB Complaint Tracking System.

Indicator name: Substantiated cases in which the statute of limitations expired (%)

Description: The percentage of substantiated cases that were completed after the 18 month statute of

limitations expired. The statute of limitations is measured from the date of incident.

Source: CCRB Complaint Tracking System.

Indicator name: Officers disciplined (excluding pending and filed cases) (%)

Description: The percentage of substantiated complaints reviewed by NYPD where the police officer received

some type of discipline. This excludes pending cases and those in which officers were no longer

employees of NYPD when the case was reviewed.

Source: New York City Police Department (NYPD) & CCRB Complaint Tracking System.

Indicator name: Cases with mutual agreement to mediate

Description: The number of cases referred and accepted for mediation.

Source: CCRB Complaint Tracking System.

CIVILIAN COMPLAINT REVIEW BOARD

Indicator name: Officers who accepted mediation (%)

Description: The percentage of identified subject officers who accepted mediation after the civilian(s) agreed

to mediate the complaint as an alternative to a full investigation.

Source: CCRB Complaint Tracking System.

Indicator name: Civilians who accepted mediation (%)

Description: The percentage of civilians who agreed to mediate their complaints when mediation was offered

by a CCRB investigator.

Source: CCRB Complaint Tracking System.

Indicator name: Cases successfully mediated

Description: The number of cases where both the civilian(s) and the subject officer(s) participated in a

successful mediation session at CCRB.

Source: CCRB Complaint Tracking System.

Indicator name: Average mediation case completion time (days)

Description: The average number of days required for completion of cases referred to mediation, as measured

from the date a complaint is received by CCRB to the date a complaint is successfully mediated.

Source: CCRB Complaint Tracking System.

Indicator name: Mediation satisfaction rate (%)

Description: The percentage of civilians who participated in a successful mediation who asserted their

satisfaction with the process.

Source: CCRB Complaint Tracking System.

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source CCRB.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: CCRB.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: CCRB.

Indicator name: CORE (Customers Observing and Reporting Experiences) facility rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism),

for all agency walk-in facilities inspected, divided by the number of walk-in facilities

inspected. Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations.

LAW DEPARTMENT

Indicator name: Total citywide payout for judgments and claims (\$000)

Description: The judgment and claims amount, in thousands of dollars, paid by the City from the judgment

and claims account in the City's General Fund to resolve cases through settlement or verdict,

including pre-litigation claims dispositions.

Source: Office of Management and Budget

Indicator name: Total cases commenced against the City

Description: The number of state court and federal court matters assigned a litigation start date, where if there

is a money disposition, it will be paid from the judgment and claims account in the City's General

Fund.

Source: LawManager system

Indicator name: - Cases commenced against the City in state court.

Description: Subset of the total cases commenced. Includes state court matters from the Department's

General Litigation, Labor & Employment Law, Special Federal Litigation and Tort Divisions, where if there is a money disposition, it will be paid from the judgment and claims account in the City's

General Fund.

Source: LawManager system

Indicator name: - Cases commenced against the City in federal court

Description: Subset of the total cases commenced. Includes federal court matters from the Department's

General Litigation, Labor & Employment Law, Special Federal Litigation and Tort Divisions, where if there is a money disposition, it will be paid from the judgment and claims account in the City's

General Fund.

Source: LawManager system

Indicator name: Cases pending in state court

Description: The number of state court tort cases, such as personal injury and property damage cases, that

have not yet been disposed (resolved). Includes only tort cases from the Department's Tort

Division.

Source: LawManager system

Indicator name: - Cases pending on trial calendar

Description: The subset of pending state court tort cases that have a filed note of issue and certificate of

readiness for trial on the state court calendar.

Source: New York State Office of Court Administration.

Indicator name: Affirmative motions to dismiss or for summary judgment

Description: Dispositive motions (motions to dismiss/for summary judgment) made by the Department's Tort

Division on tort cases in state court where the original return date of the motion before the court is

within the reporting period.

Source: LawManager system

Indicator name: Win rate on affirmative motions (%)

Description: The percent of decisions granted in favor of the City based on the number of motions decided,

within the reporting period, as the result of dispositive motions made by the Department's Tort

Division on tort cases in state court.

Source: LawManager system

Indicator name: Cases pending in federal court.

Description: The number of federal court tort cases handled by the Department's Special Federal

Litigation Division that have not yet been disposed (resolved).

Source: LawManager system

LAW DEPARTMENT

Indicator name: Dismissals or discontinuances

Description: The number of federal court tort cases handled by the Department's Special Federal Litigation

Division where the action has been dismissed or discontinued.

Source: LawManager system

Indicator name: Juveniles successfully referred to a diversion program with no new delinquency referral within 1

year (%)

Description: The percent of youth who, within a year of successfully completing a diversion program, obtained

no new delinquency referrals, measuring the effectiveness of programs used as part of a Department initiative to divert certain low-level juvenile delinquency cases from prosecution.

Source: LawManager system

Indicator name: Referred cases filed for prosecution (%)

Description: The percent of all juvenile delinquency matters referred to the Department that are filed for

prosecution by the Department's Family Court Division following completion of the investigation phase (including interviewing victims and witnesses, collecting and reviewing evidence and determining whether the charges are legally sufficient and appropriate to file). Cases that are not filed may be diverted to a community-based program, referred to the Department

of Probation, covered pursuant to a plea bargain, or declined for legal reasons.

Source: LawManager system

Indicator name: Crime victims assessed for community-based services (%)

Description: The percentage of crime victims assessed by Department attorneys who were referred to

community-based services available to victims.

Source: Family Court Division

Indicator name: Juvenile conviction rate (%)

Description: The percentage of all outcomes for filed juvenile delinquency cases that result in a delinquency

finding or plea. Other types of case outcomes include pre-finding adjournments in contemplation of dismissal, post-filing referrals to the Department of Probation for adjustment, and other

dismissals.

Source: LawManager system

Indicator name: Filing of enforcement referrals within 60 days of referral (%)

Description: The percentage of requests received by the Department where a petition is filed in the Family

Court within 60 calendar days after the receipt of the referral from the Human Resources Administration's Office of Child Support Enforcement (OCSE). OCSE refers cases to the Department for assistance seeking judicial remedies in Family Court against non-custodial parents who are not meeting their child support obligation. Data for Fiscal 2013 is partial,

covering only October 2012 through June 2013.

Source: LawManager system

Indicator name: Families entitled to a support order that get a support order (%)

Description: The percentage of child support orders entered in Family Court on behalf of custodial parents

who are living in other jurisdictions. The Department receives petitions seeking the establishment of child support and medical support that are filed in Family Court on behalf of custodial parents

who are living in other jurisdictions.

Source: LawManager system

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311

transfer calls) and via face-to-face interaction with bilingual employees or interpreters.

Source Law.

LAW DEPARTMENT

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: Law.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: Law.

LAW DEPARTMENT

DEPARTMENT OF INVESTIGATION

Indicator name: Complaints

Description: The number of complaints containing allegations of criminal activity, corruption or conflicts

of interest, as well as service complaints, received via the internet, telephone, walk-ins and

conventional mail. Not all complaints received fall under DOI's jurisdiction.

Source: Case Management System (CMS).

Indicator name: Written policy and procedure recommendations to City agencies

Description: The number of formal written recommendations by the Department for citywide or City agency-

specific changes in policies and procedures to correct operational vulnerabilities identified

through DOI investigations.

Source: Case Management System (CMS).

Indicator name: Written policy and procedure recommendations implemented by City agencies (%)

Description: The percentage of DOI's formal written recommendations that have been adopted by City

agencies to cure operational vulnerabilities.

Source: Case Management System (CMS).

Indicator name: Corruption prevention and whistleblower lectures conducted

Description: The number of lectures conducted by DOI to new City employees, agencies undergoing major

investigations and vendors conducting business with, or receiving benefits from, the City.

Source: Offices of the Inspectors General computerized database.

Indicator name: Integrity monitoring agreements

Description: The number of monitoring agreements entered into by City vendors who have been required

to retain an Integrity Monitor at the company's expense in order to be found responsible to do business with the City. Integrity Monitors are generally retained to monitor a company's ongoing operations, with an emphasis placed on the areas that have raised integrity issues in the past.

Integrity Monitors are selected by DOI and report directly to DOI.

Source: Integrity Monitor Program.

Indicator name: VENDEX name checks completed within 30 days (%)

Description: The percent of all name and background checks of companies, as well as principals, AKAs and

Affiliates, doing business with the City completed within 30 calendar days as per the Procurement

Policy Board Rules.

Source: Vendex Master Inquiry system (VENDEX database).

Indicator name: Average time to complete an investigation (days)

Description: The average length of time to complete all investigations as a function of the investigation's

complexity from intake to when the investigation is completed.

Source: Case Management System (CMS).

Indicator name: Referrals for civil and administrative action

Description: The number of referrals made to federal, state or City agencies. Civil actions may include

financial recoveries, restitution or recommendations for the initiation of lawsuits to collect damages. Administrative actions may include disciplinary, civil and Conflicts of Interest Board

referrals.

Source: Case Management System (CMS).

Indicator name: Referrals for criminal prosecution

Description: The number of referrals made to federal, state and local prosecutors' offices as a result of

information obtained from a DOI investigation.

Source: Case Management System (CMS).

DEPARTMENT OF INVESTIGATION

Indicator name: Arrests resulting from DOI investigations

Description: The number of arrests by the Department or federal, state or local law enforcement agencies as a

result of information obtained from a DOI investigation.

Source: Case Management System (CMS).

Indicator name: Financial recoveries to the City ordered/agreed (\$)

Description: The total dollar value of financial recoveries ordered or agreed to be paid to, or otherwise

recovered by, the City as a result of DOI investigations in civil, criminal and administrative cases, including Special Commissioner of Investigation for the City School District and Department of Buildings Inspector General Office/Buildings Special Investigations Unit cases. These funds include restitution (money paid to the City as compensation for monetary loss); fines (monetary penalties levied by a court, administrative tribunal, or agency action upon an individual or company for criminal or civil offenses); forfeiture (the seizure of assets that were used in the commission of a crime or the proceeds of a crime); or other money recovered by the City, such as the satisfaction of debt owed to the City, including the reinstatement of fines or taxes collected, contract adjustments or credits, reimbursements or the recovery of City equipment or property.

Offices of Inspector General and General Counsel.

Indicator name: Financial recoveries to the City collected (\$)

Description: The total dollar value of financial recoveries actually received by the City as a result of DOI

investigations, including the payment of restitution, fines, forfeiture, satisfaction of debt, or the

recovery of City equipment/property.

Source: Offices of Inspector General and General Counsel.

Indicator name: Average time to complete a background investigation (days)

Description: The average number of days to complete background investigations of candidates for decision-

making or sensitive City jobs from initiation to completion of an investigation.

Source: Background Unit database.

Source:

Indicator name: Background investigations closed within six months (%)

Description: The percent of investigations of candidates for decision-making or sensitive City jobs closed

within six months or less.

Source: Background Unit database.

Indicator name: Time to notify agencies of prospective childcare, home care and family care workers with criminal

records after receipt from State Division of Criminal Justice Services and FBI (days)

Description: The average number of days from DOI's receipt of criminal record results for prospective

childcare, home care and family care workers from the State Division of Criminal Justice Services and Federal Bureau of Investigation (FBI) to the notification letter from DOI to affected agencies.

Source: Fingerprint Unit database.

Indicator name: Time to notify agencies of arrest notifications for current childcare, home care and family care

workers after receipt from the State Division of Criminal Justice Services (days)

Description: The average number of days from DOI's receipt of an arrest notification for current childcare,

home care and family care workers previously fingerprinted by DOI to the notification letter from

DOI to affected agency.

Source: Fingerprint Unit database.

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source DOI.

DEPARTMENT OF INVESTIGATION

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DOI.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DOI.

Indicator name: Average wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: DOI.

Indicator name: CORE (Customers Observing and Reporting Experiences) facility rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism),

for all agency walk-in facilities inspected, divided by the number of walk-in facilities

inspected. Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations.



CITY COMMISSION ON HUMAN RIGHTS

Indicator name: Cases successfully mediated

Description: The number of cases or complaints resolved through mediation, a conflict resolution process,

during the reporting period.

Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Pre-complaint resolutions

Description: The number of resolutions of potential allegations of Human Rights violations prior to the actual

filing of a complaint.

Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Cases filed

Description: The number of filed cases during the reporting period. Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Cases closed

Description: The number of closed cases during the reporting period. Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Cases closed (%) - no probable cause determination

Description: The percent of closed cases where the Commission does not believe the claim of discrimination

can be proven in court.

Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Cases closed (%) - probable cause determination

Description: The percent of closed cases where the Commission believes a claim of discrimination can be

proven in court.

Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Cases closed (%) - administrative cause

Description: The percent of cases that are closed based on, but not limited to, failure to locate complainant,

failure of complainant to appear, failure of complainant to accept a reasonable settlement offer, complainant's disruptive conduct, complainant's request for dismissal, or the belief that the

prosecution of the complaint will not serve the public interest.

Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Cases closed (%) - settlement

Description: The percent of cases that the parties agree to terms that will resolve and close the complaint.

Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Cases referred to the Office of Administrative Trials and Hearings

Description: The number of cases with a finding of probable cause for discrimination that have been referred

for trial to the Office of Administrative Trials and Hearings.

Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Average value of cash settlement for complainant (\$)

Description: The average cash value of settlement amount for resolved cases.

Source: Case Tracking System, Law Enforcement Bureau

Indicator name: Modifications for accessibility for handicapped

Description: The number of modifications made to housing accommodations, public accommodations, or

workplaces in order to allow for accessibility for individuals with disabilities.

Source: Case Tracking System, Law Enforcement Bureau

CITY COMMISSION ON HUMAN RIGHTS

Indicator name: Average age of complaint caseload (days)

Description: The average time a case has been in progress from the date of filing through resolution of the

complaint.

Source Case Tracking System, Law Enforcement Bureau

Indicator name: Caseload

Description: The number of pending cases at the end of the fiscal year including those pending appeal.

Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Cases pending by age - less than one year

Description: The number of open cases still in progress for less than one year, including those that are

pending appeal.

Source: Case Tracking System, Law Enforcement Bureau.

Indicator name: Conferences, workshops and training sessions

Description: The number of conferences, workshops and training sessions provided for a variety of groups

and community organizations on issues such as the Human Rights Law, cultural diversity, and

conflict resolution.

Source: Community Relations Bureau, Research Division.

Indicator name: Community-based technical assistance

Description: The number of technical assistance sessions, including one-on-one or less formal group

assistance, that field staff provide to the community, individuals and professional groups. Most assistance includes responding to human rights inquiries on disability, housing and immigrant and professional groups, pre-complaint intervention and information on community concerns such as

intergroup conflict and multicultural initiatives.

Source: Community Relations Bureau, Research Division.

Indicator name: School-based training sessions conducted

Description: The number of workshops and training sessions held in schools on issues such as the Human

Rights Law, cultural diversity, conflict resolution and peer mediation provided to students,

teachers, parents or administrators.

Source: Community Relations Bureau, Research Division.

Office of Administrative Trials and Hearings

Indicator name: Average time for OATH Tribunal to issue decisions after records closed (business days)

Description: The average number of business days it took the OATH Tribunal to issue a decision after the

record is closed.

Source: OATH Tribunal Calendar Unit.

Indicator name: OATH Tribunal cases with decisions issued within 45 business days (%)

Description: The percentage of OATH Tribunal cases for which decisions were issued within the targeted

number of business days after the record was closed.

Source: OATH Tribunal Calendar Unit.

Indicator name: OATH Tribunal facts and conclusions adopted by agencies (%)

Description: The percent of facts and conclusions issued by the OATH Tribunal that were accepted and

adopted by agency heads.

Source: OATH Tribunal Calendar Unit.

Indicator name: Average adjournment time at the OATH Tribunal (business days)

Description: The average number of business days for which adjournments are granted at the OATH Tribunal.

Source: OATH Tribunal Calendar Unit.

Indicator name: OATH Tribunal settlement rate (%)

Description: The percentage of cases that are disposed of by settlement, either at the referring agency or at

the OATH Tribunal.

Source: OATH Tribunal Calendar Unit.

Indicator name: Cases filed at the OATH Tribunal

Description: The total number of cases filed at the OATH Tribunal.

Source: OATH Tribunal Calendar Unit.

Indicator name: Cases closed at the OATH Tribunal (total)

Description: The total number of cases closed at the OATH Tribunal.

Source: OATH Tribunal Calendar Unit.

Indicator name: Notices of Violations (NOV) received by ECB Tribunal

Description: Total number of Notices of Violations (NOV) received by the Environmental Control Board (ECB)

for hearing, issued by City agencies.

Source: ECB Hearing Unit.

Indicator name: ECB Tribunal hearings conducted

Description: Total number of hearings conducted by the Environmental Control Board (ECB).

Source: ECB Hearing Unit.

Indicator name: Average time from ECB Tribunal hearing assignment to decision (days)

Description: Average time in calendar days from the last date an Environmental Control Board (ECB) hearing

is assigned to an Administrative Law Judge to the date the decision is final.

Source: ECB Hearing Unit.

Indicator name: ECB Tribunal cases with decisions issued within 45 days of hearing assignment (%)

Description: The percentage of ECB cases during the period with decisions reached within 45 days of the date

the Environmental Control Board (ECB) hearing is assigned to an Administrative Law Judge.

Source: ECB Hearing Unit.

Office of Administrative Trials and Hearings

Indicator name: ECB Tribunal decisions rendered

Description: Total number of Notices of Violation (NOV) where a decision has been rendered by the

Environmental Control Board (ECB). Possible decisions include dismissal, found in violation (respondent is found guilty and must pay the fine and/or correct), or stipulated (only available for certain violations; represents an admission of guilt, accepting the stipulation to remedy the

problem).

Source: ECB Hearing Unit.

Indicator name: Dockets received by the OATH Health Tribunal

Description: Total number of dockets for cases received by the OATH Health Tribunal for hearing during the

reporting period, issued by City agencies.

Source: Health Tribunal Hearing Unit.

Indicator name: OATH Health Tribunal hearings conducted

Description: Total number of hearings conducted by the OATH Health Tribunal during the reporting period.

Source: Health Tribunal Hearing Unit.

Indicator name: OATH Health Tribunal decisions rendered

Description: Total number of dockets where a decision has been rendered by the OATH Health Tribunal.

Source: Health Tribunal Hearing Unit.

Indicator name: Summonses received by the OATH Taxi Tribunal

Description: Total number of summonses for cases received by the OATH Taxi Tribunal for hearing during the

reporting period.

Source: Taxi Tribunal Hearing Unit.

Indicator name: OATH Taxi Tribunal hearings conducted

Description: Total number of hearings conducted by the OATH Taxi Tribunal during the reporting period.

Source: Taxi Tribunal Hearing Unit.

Indicator name: OATH Taxi Tribunal decisions rendered

Description: Total number of summonses where a decision has been rendered by the OATH Taxi Tribunal.

Source: Taxi Tribunal Hearing Unit.

Business Integrity Commission

Indicator name: Violations issued to private waste haulers

Description: The number of violations issued to private waste haulers for violating the City's laws and rules,

ranging from dirty trucks to unlicensed or unregistered trade waste removal activity.

Source: Trade Waste Enforcement Unit.

Indicator name: Violations issued – Other (not licensees or registrants)

Description: The number of violations issued to parties who are not licensed or registered by BIC, for violating

the City's laws and rules covering private waste hauling.

Source: Trade Waste Enforcement Unit.

Indicator name: Waste hauling background investigations completed

Description: The total number of background investigations completed for new and renewal waste hauling

license and registration applications and for new principals or key employees of existing license

holders.

Source: Trade Waste Assigned Tracking System.

Indicator name: Total waste hauling applications denied (%)

Description: The percentage of total waste hauling license and registration applications denied after

background and other investigations of the companies and principals, pursuant to the relevant

chapters of the New York City Administrative Code.

Source: Licensing Unit/Management Information System/Operations.

Indicator name: Waste hauling complaints received

Description: The number of waste hauling complaints received by BIC.

Source: Trade Waste Enforcement Unit.

Indicator name: Average time to approve waste hauling licenses (days)

Description: The average number of days to process and approve new and renewal waste hauling license

applications from the date of filing of the application to the date of approval by the Legal Unit. This does not include applications that undergo long-term investigations and are subsequently

approved.

Source: Management Information System (MIS) and Operations.

Indicator name: Average time to approve waste hauling registrations (days)

Description: The average days to process and approve new and renewal waste hauling registration

applications from the date an application is filed until it is approved by the Legal Unit. This does not include applications that undergo long-term investigations and are subsequently approved.

Source: Management Information System (MIS) and Operations.

Indicator name: Average age of pending waste hauling applications (days)

Description: The average number of days of new and renewal license and registration applications pending

from the date of the filing of the application to the current indicator period. This does not include

applications slated for denial or under long-term investigation.

Source: Management Information System (MIS).

Indicator name: Waste hauling applications pending

Description: The number of new and renewal waste hauling license and registration applications pending at

the end of the current indicator period. This does not include applications slated for denial or

under long-term investigation.

Source: Management Information System (MIS).

Indicator name: Waste hauling licenses approved

Description: The number of new and renewal waste hauling licenses approved after completion of background

investigations on the applicant company, principals and key employees.

Source: Licensing Unit and Management Information System (MIS).

Business Integrity Commission

Indicator name: Waste hauling registrations approved

Description: The number of new and renewal waste hauling registrations approved after completion of

background investigations.

Source: Licensing Unit and Management Information System (MIS).

Indicator name: Violations issued at public wholesale markets

Description: The number of violations issued to wholesalers and businesses operating in the public wholesale

markets for violating the Agency's laws and rules, ranging from littering to vehicle engine idling

over 3 minutes.

Source: Security and Enforcement Section; NYC Environmental Control Board.

Indicator name: Public wholesale market applications denied (%)

Description: The percentage of new and renewal public wholesale market registration applications denied

after completion of background investigations.

Source: Licensing Unit and Management Information System (MIS).

Indicator name: Public wholesale market background investigations completed

Description: The total number of background investigations completed for new and renewal public wholesale

market applications and for Commission-issued photo identifications.

Source: Markets Assigned Tracking System.

Indicator name: Average time to approve public wholesale market registrations (days)

Description: The average number of days to process and approve new and renewal public wholesale market

registration applications from the date of the filing of the application to the date of approval by the Legal Unit. This does not include applications that undergo long-term investigation and are

subsequently approved.

Source: Management Information System/Operations

Indicator name: Average age of pending wholesale market applications (days)

Description: The average age of pending new and renewal wholesale market registration applications from the

date of filing to the current the current reporting period.

Source: Licensing Unit/Management Information System/Operations.

Indicator name: Public wholesale market registrations approved

Description: The number of new and renewal public wholesale market registrations approved after completion

of background and other investigations of the companies and principals, pursuant to the relevant

chapters of the New York City Administrative Code.

Source: Licensing Unit/Management Information System/Operations.

Basic Services for All New Yorkers



Department of Parks & Recreation

Department of Cultural Affairs

Department of Consumer Affairs

311 Customer Service Center

Taxi and Limousine Commission

Indicator name: Streets rated acceptably clean (%)

Description: Percentage of over 6,000 sample blocks rated acceptably clean by Mayor's Office field

inspectors, based on a seven-point picture-based rating scale. Figures show averages based on

twice-monthly ratings of the citywide street sample.

Source: Mayor's Office of Operations.

Indicator name: Streets rated filthy (%)

Description: On a scale of 1.0 (a clean street with no litter) to 3.0 (a street where litter is highly concentrated

along the curbs and overflowing onto the sidewalk), the percent of streets with a rating of 1.75 or

higher (filthy).

Source: Mayor's Office of Operations.

Indicator name: Sidewalks rated acceptably clean (%)

Description: Percent of over 6,000 sample blocks rated acceptably clean by Mayor's Office field inspectors,

based on a seven-point picture-based rating scale. Figures show averages based on twice-

monthly ratings of the citywide sidewalk sample.

Source: Mayor's Office of Operations.

Indicator name: Sidewalks rated filthy (%)

Description: On a scale of 1.0 (a clean sidewalk with no litter) to 3.0 (a street where litter is highly

concentrated along the curbs and overflowing onto the sidewalk), the percent of sidewalks with a

rating of 1.75 or higher (filthy).

Source: Mayor's Office of Operations.

Indicator name: Violations issued for dirty sidewalks

Description: The number of violations issued to property owners for dirty sidewalks.

Source: Bureau of Waste Prevention Reuse and Recycling.

Indicator name: Violations issued for illegal posting

Description: The number of violations issued for illegally posting, painting, attaching or affixing by any means

any printed material upon any curb, gutter, tree, lamppost, telephone pole, or public garbage

receptacle.

Source: Bureau of Waste Prevention Reuse and Recycling.

Indicator name: Vacant lot cleaning requests

Description: The number of service requests for vacant lot cleaning received through the 311 Customer

Service Center.

Source: 311 Customer Service Center; DSNY Bureau of Cleaning & Collection.

Indicator name: Lots cleaned citywide

Description: Total City-owned and private lots cleaned by DSNY.

Source: Bureau of Cleaning & Collection; Bureau of Planning and Budget.

Indicator name: Tons of refuse disposed (000)

Description: Total refuse tonnage disposed by the Department.

Source: Bureau of Waste Disposal; Bureau of Planning and Budget.

Indicator name: Refuse tons per truck-shift

Description: Average curbside household refuse tons collected by each truck working an eight-hour shift.

Source: Operations Management Division; Bureau of Planning & Budget.

Indicator name: Trucks dumped on shift (%)

Description: Percentage of total number of trucks that collect and dispose of their materials at their designated

transfer stations within their eight-hour shifts.

Source: Operations Management Division.

Indicator name: Tons per day disposed

Description: Average tons of refuse disposed per operational day.
Source: Bureau of Waste Disposal; Bureau of Planning and Budget.

Indicator name: Average outage rate for all collection trucks (%)

Description: The number of collection trucks that are inoperable due to mechanical failure divided by the total

number of collection trucks in the fleet. Combined average for rear loader, dual bin and front

loading collection trucks.

Source: Bureau of Motor Equipment.

Indicator name: Missed refuse collections (%)

Description: Percentage of curbside refuse tonnage scheduled for collection but not removed by midnight.

Excludes holiday weeks and missed collections due to snow events.

Source: Operations Management Division; Bureau of Planning & Budget.

Indicator name: Curbside and containerized recycling diversion rate (%)

Description: Percent of the Department's residential waste stream (curbside and containerized metal, glass,

plastic and mixed paper) that is recycled.

Source: Operations Management Division; Bureau of Planning and Budget.

Indicator name: Curbside and containerized recycled tons (000)

Description: The tonnage of the residential waste stream (curbside and containerized metal, glass, plastic and

mixed paper) that is recycled.

Source: Operations Management Division; Bureau of Planning and Budget.

Indicator name: Recycled tons per day

Description: Average number of tons of recycled materials per day, including residential curbside and

containerized, institutional, City office paper, indirect, bulk and private sector recyclables.

Reported on an annual basis. Full fiscal year data is available four to six months after the close of

the year.

Source: Operations Management Division; Bureau of Planning and Budget.

Indicator name: Total recycling diversion rate (%)

Description: Percent of the City's total waste stream that is recycled. Reported on an annual basis. Full fiscal

year data is available four to six months after the close of the year.

Source: Operations Management Division; Bureau of Waste Prevention Reuse and Recycling; and

Bureau of Planning and Budget.

Indicator name: Annual tons recycled (000)

Description: Tons of recycled materials per year, including residential curbside and containerized, institutional,

City office paper, indirect, bulk and private sector recyclables. Full fiscal year data is available

four to six months after the close of the year.

Source: Operations Management Division; Bureau of Planning and Budget.

Indicator name: Recycling tons per truck-shift

Description: Average curbside recycling tons collected by each truck working an eight-hour shift.

Source: Operations Management Division; Bureau of Planning and Budget.

Indicator name: Missed recycling collections (%)

Description: Percent of curbside and containerized recycling tonnage scheduled for collection but not removed

by midnight. Excludes holiday weeks.

Source: Operations Management Division; Bureau of Planning and Budget.

Indicator name: Recycling trucks dumped on shift (%)

Description: Percentage of recycling trucks that collect and dispose of their materials at their designated

transfer stations within their eight-hour shifts.

Source: Operations Management Division.

Indicator name: Recycling summonses issued

Description: Summonses issued to residents and commercial establishments for violating recycling

regulations.

Source: Bureau of Planning and Budget.

Indicator name: Snowfall (inches)

Description: Total amount of snow that has fallen during the reporting period. Source: Bureau of Cleaning & Collection; Bureau of Planning & Budget.

Indicator name: Salt used (tons)

Description: Amount of salt used due to snowfall and icy conditions.

Source: Bureau of Cleaning & Collection; Bureau of Planning & Budget.

Indicator name: Cases commenced against the City in state and federal court

Description: The number of state court and federal court matters assigned a litigation start date. In cases with

payout, it will be paid from the judgment and claims account in the City's General Fund.

Source: Law Department LawManager system

Indicator name: Payout (\$000)

Description: The judgment and claims amount, in thousands of dollars, paid by the City from the judgment and

claims account in the City's General Fund to resolve cases through settlement or verdict.

Source: Law Department LawManager system

Indicator name: Private transfer station permits

Description: The number of private transfer station permits issued by the Department.

Source: Department's Legal Affairs Division.

Indicator name: Private transfer station inspections performed

Description: The number of inspections of legally permitted private transfer stations performed by the

Department's permit unit.

Source: Permit inspection unit report.

Indicator name: Total Environmental Control Board (ECB) violations issued

Description: The total number of notices of violation issued by DSNY that fall under the jurisdiction of ECB.

Source: Bureau of Planning & Budget.

Indicator Name: Violations admitted to or upheld at the Environmental Control Board (ECB) (%)

Description: For all violations returnable to Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation and paid the penalty without a hearing or where

the violation was upheld following an ECB hearing as a percent of all violations resolved.

Source: Environmental Control Board.

Indicator name: Refuse collection cost per ton (\$)

Description: Annual cost of collecting curbside and containerized refuse on a per ton basis. This is a "fully

loaded" cost including a complete range of direct, indirect and overhead expenses. Full fiscal year

data is available six to eight months after the close of the year.

Source: Internal reports and budget documents.

Indicator name: Refuse cost per ton (fully loaded) (\$)

Description: Annual cost of curbside and containerized collection and disposal on a per ton basis. This is a

"fully loaded" cost including a complete range of direct, indirect and overhead expenses. Full

fiscal year data is available six to eight months after the close of the year.

Source: Internal reports and budget documents.

Indicator name: Disposal cost per ton (\$)

Description: Annual cost of curbside and containerized refuse disposal on a per ton basis. This is a "fully

loaded" cost including a complete range of direct, indirect and overhead expenses. Full fiscal year

data is available six to eight months after the close of the year.

Source: Internal reports and budget documents.

Indicator name: Recycling cost per ton (fully loaded) (\$)

Description: Annual cost of curbside and containerized recycling and processing on a per ton basis. This is

a "fully loaded" cost including a complete range of direct, indirect and overhead expenses. Full

fiscal year data is available six to eight months after the close of the year.

Source: Internal reports and budget documents.

Indicator name: Recycling collection cost per ton (\$)

Description: Annual cost of collecting curbside and containerized recyclables on a per ton basis. This is a "fully

loaded" cost including a complete range of direct, indirect and overhead expenses. Full fiscal year

data is available six to eight months after the close of the year.

Source: Internal reports and budget documents.

Indicator name: Paper recycling revenue per ton (\$)

Description: The amount of revenue per ton agreed to in the Department's contracts with paper recyclers.

Source: Bureau of Waste Prevention, Reuse and Recycling records.

Indicator name: Removal cost per inch of snow (\$)

Description: Annual cost of snow removal operations divided by the total number of inches of snow for the

vear

Source: Bureau of Planning and Budget.

Indicator name: Collisions involving City vehicles

Description: Number of City-vehicle involved collision reports involving injury or property damage. New York

State MV-104 reports are required whenever a collision occurs involving death, or other personal

injury, or property damage.

Source: Safety and Training Division.

Indicator name: Workplace injuries reported (uniform and civilian)

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: Medical Division.

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311

transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source DSNY.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DSNY.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

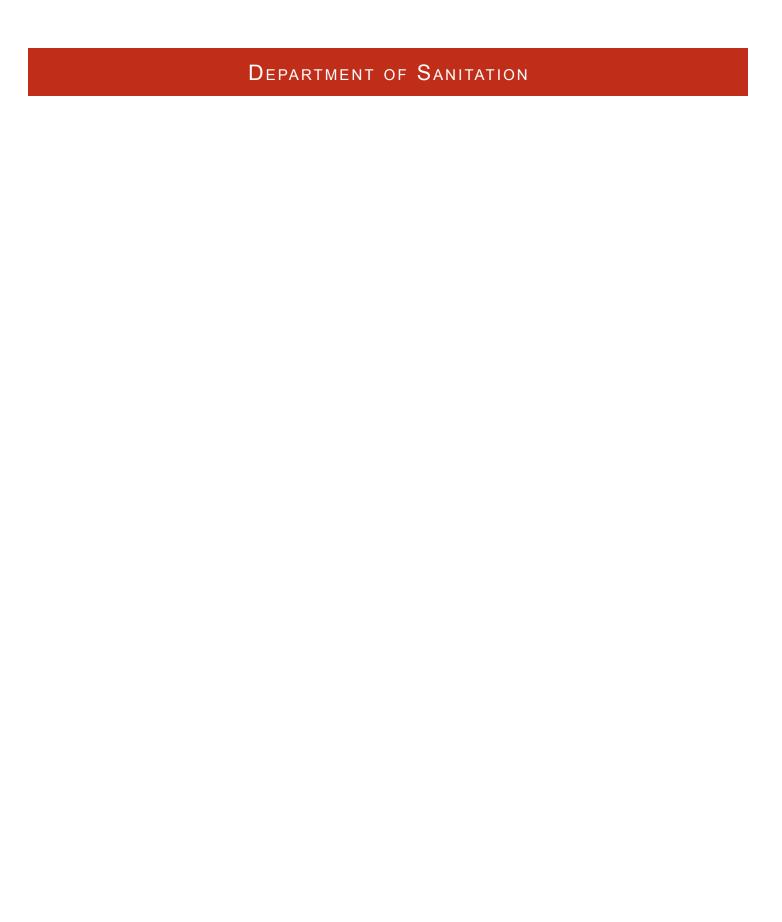
Source: DSNY.

Indicator name: Percent meeting time to action (Response to 311 Service Requests)

Description: The percentage of service requests received through the 311 Customer Service Center for which

the agency met its planned time of action to provide the related service.

Source: Mayor's Office of Operations/Citywide Performance Reporting



Indicator name: Parks rated acceptable for overall condition (%)

Description: The percent of park sites that pass an inspection based on 16 individual features. If three or

more features are rated unacceptable based on the Parks Inspection Program's criteria, or if one condition is judged a serious safety hazard, the entire site is rated unacceptable. Additionally, a failed cleanliness rating will automatically result in a site's being rated unacceptable for overall condition. Park sites included in this rating are playgrounds, small parks, large parks, and greenstreets (street triangles and medians landscaped with horticultural installations).

Source: Operations & Management Planning Division.

Indicator name: — Overall condition of small parks and playgrounds (%)

Description: The percent of small parks (less than six acres) and playgrounds that pass an inspection based

on 16 individual features. If three or more features are rated unacceptable based on the Parks Inspection Program's criteria, or if one condition is judged a serious safety hazard, the entire site

is rated unacceptable.

Source: Operations & Management Planning Division.

Indicator name: — Overall condition of large parks (%)

Description: — Overall condition of large parks (%)

The percent of large parks (more than six acres) that pass an inspection based on 16 individual

features. If three or more features are rated unacceptable based on the Parks Inspection Program's criteria, or if one condition is judged a serious safety hazard, the entire site is rated

unacceptable.

Source: Operations & Management Planning Division.

Indicator name: — Overall condition of greenstreets (%)

Description: — Overall condition of greenstreets (%)

The percent of greenstreets that pass an inspection based on 16 individual features, as

applicable. If three or more features are rated unacceptable based on the Parks Inspection Program's criteria, or if one condition is judged a serious safety hazard, the entire site is rated

unacceptable.

Source: Operations & Management Planning Division.

Indicator name: Parks rated "acceptable" for cleanliness (%)

Description: Cleanliness is a subset of overall condition. The percent of park sites with acceptable cleanliness is the percent rated acceptable for litter, broken glass, graffiti and weeds or ice, depending on the season. A park will fail for cleanliness if two of the four cleanliness features are unacceptable or if

conditions for one feature are egregious. Park sites included in this rating are playgrounds, small parks, large parks, and greenstreets (street triangles and medians landscaped with horticultural

installations).

Source: Operations & Management Planning Division.

Indicator name: — Cleanliness of small parks and playgrounds (%)

Description: Cleanliness is a subset of overall condition. The percent of small parks (six acres or less) and

playgrounds with acceptable cleanliness is the percent rated acceptable for litter, broken glass.

graffiti and weeds or ice, depending on the season.

Source: Operations & Management Planning Division.

Indicator name: – Cleanliness of large parks (%)

Description: Cleanliness is a subset of overall condition. The percent of large parks (more than six acres) with

acceptable cleanliness is the percent rated acceptable for litter, broken glass, graffiti and weeds

or ice, depending on the season.

Source: Operations & Management Planning Division.

Indicator name: – Cleanliness of greenstreets (%)

Description: Cleanliness is a subset of a overall condition. The percent of greenstreets with acceptable

cleanliness is the percent rated acceptable for litter, broken glass, graffiti and weeds or ice,

depending on the season.

Source: Operations & Management Planning Division.

Indicator name: Play equipment rated acceptable (%)

Description: The percent of play equipment in all parks, playgrounds and greenstreets that passes an

inspection during the reporting period. This includes slides and jungle gyms, handball court walls,

and chess and checkers tables.

Source: Operations & Management Planning Division.

Indicator name: Safety surfaces rated acceptable (%)

Description: The percent of safety surfaces (impact-absorbing material placed on the ground) in all parks that

pass an inspection during the reporting period. This includes safety matting under playground

equipment and wood chipping under adult exercise equipment.

Source: Operations & Management Planning Division.

Indicator name: Parks rated acceptable for (by listed feature) (%)

Litter

- Glass

- Graffiti

Weeds

Ice

- Lawns

- Athletic fields

- Trees

- Trails

- Horticultural areas

- Water bodies

- Benches

Fences

- Paved surfaces

- Sidewalks

Description: The percent of parks with acceptable ratings for each of the above 15 features.

Source: Operations & Management Planning Division.

Indicator name: Comfort stations in service (in season only) (%)

Description: From April 1st to October 31st, the percent of comfort stations that are open and in service at the

time of park inspections.

Source: Operations & Management Planning Division.

Indicator name: Spray showers in service (in season only) (%)

Description: From Memorial Day to Labor Day, the percent of spray showers operating at the time of park

inspections. Spray showers are required to be on when the temperature exceeds 80 degrees

and children are present.

Source: Operations & Management Planning Division.

Indicator name: Drinking fountains in service (in season only) (%)

Description: From Memorial Day to Columbus Day, the percent of drinking fountains operating at the time of

park inspections.

Source: Operations & Management Planning Division.

Indicator name: Recreation centers rated "acceptable" for cleanliness (%)

Description: The percent of recreation centers that pass an inspection based on acceptability ratings for litter,

graffiti, dirt and the availability of restroom amenities/supplies. A recreation center will receive a rating of unacceptable for cleanliness if, based on the inspection program's criteria, two features are unacceptable or if there is any hazard that poses a serious health/safety risk. Recreation centers included in this rating are facilities requiring membership that are owned and operated by

Parks. Every recreation center will be inspected at least twice a year.

Source: Operations & Management Planning Division.

Indicator name: Recreation centers rated "acceptable" for overall condition (%)

Description: The percent of recreation centers that pass an inspection based on acceptability ratings for

twelve features in three categories – safety, cleanliness and structural. A recreation center's overall condition will receive a rating of unacceptable if, based on the inspection program's criteria, safety is found to be unacceptable, both the cleanliness and structural categories are rated unacceptable, or if any one condition is judged a serious health/safety hazard. Recreation centers included in this rating are facilities requiring membership that are owned and operated by

Parks. Every recreation center will be inspected at least twice a year.

Source: Operations & Management Planning Division.

Indicator name: Monuments receiving annual maintenance (%)

Description: The percent of Parks' monuments and public art in the City's collection that receive maintenance

on a yearly basis.

Source: Art and Antiquities.

Indicator name: Total major felonies in 30 largest parks (excludes Central Park)

Crimes against personsCrimes against property

Description: Within the City's 30 largest parks (excluding Central Park), the total major felony crimes within

seven categories, corresponding to New York State Penal Law: murder and non-negligent manslaughter, rape, robbery, felonious assault, burglary, grand larceny, and grand larceny auto. Data for this indicator is provided on a quarterly basis by NYPD; consequently, data reported in the Preliminary Mayor's Management Report is based on September year-to-date. (Note: Data

excludes Central Park, which has its own precinct.)

Source: New York City Police Department.

Indicator name: Summonses issued

Description: The number of summonses issued during the reporting period for parking and health code

violations including summonses returnable to the Parking Violations Bureau, the Environmental

Control Board, Criminal Court, and Traffic Court.

Source: Parks Enforcement Patrol.

Indicator name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to the Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation without a hearing and paid the penalty, if applicable, or where the violation was upheld following an ECB hearing as a percent of all

violations resolved.

Source: Environmental Control Board.

Indicator name: Street trees pruned – Block program

Description: The number of street trees pruned in the block program during the reporting period. Through the

block program DPR prunes City street trees on an established cycle to ensure tree health and to minimize safety hazards, such as low-hanging limbs over sidewalks and trees blocking traffic signs. Note: Due to changes in funding, the established pruning cycle can be subject to change.

Source: Forestry Division.

Indicator name: — Annual pruning goal completed (%)

Description: The percent of the funding-based annual pruning goal that was completed during the reporting

period.

Source: Forestry Division.

Indicator name: — Trees pruned as a percent of pruning eligible trees

Description: The number of street trees pruned through the block pruning program divided by the number of

pruning eligible (mature) trees as determined by the 2005-2006 street tree census.

Source: Forestry Division.

Indicator name: Trees removed

Description: The total number of street and park trees removed by Forestry Operations due to death, disease,

permits and storms, includes trees removed in response to service requests (emergency and

non-emergency) and in-house requests.

Source: Forestry Division.

Indicator name: — Street trees removed (in response to service request)

Description: The number of dead street trees removed by Forestry Operations in response to a service

request.

Source: Forestry Division.

Indicator name: — Removed within 30 days of service request (%)

Description: The percent of street trees removed within 30 days of a public service request.

Source: Forestry Division.

Indicator name: Public service requests received – Forestry (Total)

Description: The total number of public service requests received for forestry work during the reporting period.

Examples include requests for the removal of dead trees, hanging limbs or tree stumps, and tree

emergencies.

Source: Forestry Division.

Indicator name: – Tree emergencies

Description: The number of storm and other emergency service requests received during the reporting period.

Source: Forestry Division.

Indicator name: Average time to close – Tree emergency service requests (days)

- Down trees

- Hanging tree limbs

Down tree limbs

Description: The overall average number of calendar days to close a service request for the following

emergency tree conditions – down trees, hanging tree limbs, down tree limbs. A service request is closed when the work is completed or, when upon inspection, the reported condition was not found; did not require action; or was not within the Department's jurisdiction (includes referrals to

other City agencies).

Source: Forestry Division.

Indicator name: MillionTreesNYC

Trees planted – Parks

Description: The total number of trees planted by Parks, or on land that is under Parks' jurisdiction, as part of

PlaNYC's MillionTreesNYC initiative. The initiative is a 10-year public-private program launched in Fiscal 2008. Note: The spring planting season generally runs from late February/mid-March

through June and the fall planting season from mid-October to December/January.

Source: MillionTreesNYC.

Indicator name: MillionTreesNYC

- Trees planted - Other

Description: The total number of trees planted as part of PlaNYC's MillionTreesNYC initiative that are planted

on land that is not under the jurisdiction of the Department of Parks and Recreation. This includes trees planted by other City agencies, State and federal agencies, as well as by private entities. The initiative is a 10-year public-private program launched in Fiscal 2008. Note: The spring planting season generally runs from late February/mid-March through June and the fall

planting season from mid-October to December/January.

Source: MillionTreesNYC.

Indicator name: Capital projects completed

Description: The number of capital construction projects completed by DPR's Capital Projects Division during

the reporting period. Construction projects include all individual site projects or any individual

sites within a multi-site project contract that are greater than \$400,000.

Source: Capital Projects Division.

Indicator name: Capital projects completed on time or early (%)

Description: The percent of capital construction projects completed on time or early, exclusive of programmatic

scope changes. Projects completed before the scheduled completion dates are considered early; those completed more than 30 days after the scheduled completion date are considered late. All

others are considered on time.

Source: Capital Projects Division.

Indicator name: Capital projects completed within budget (%)

Description: The percent of capital construction projects completed during the reporting period that remained

within budget, exclusive of programmatic scope changes.

Source: Capital Projects Division.

Indicator name: Greenways added (lane miles)

Description: The number of lane miles of greenways (nonmotorized, open space that links parks and

communities around the City) completed during the reporting period.

Source: Planning Division.

Indicator name: Greenstreets

Description: The total number of greenstreets as of the end of the reporting period. Greenstreets is a citywide

program to convert paved, vacant traffic islands and medians into green spaces filled with shade

trees, flowering trees, shrubs and ground cover.

Source: Forestry Division.

Indicator name: New Yorkers living within ¼ mile of a park (%)

Description: The percent of people living within a quarter of a mile of a publicly accessible park.

Source: PlaNYC.

Indicator name: Recreation center memberships – Total

SeniorsAdults

Young adultsYouth and children

Description: The total number of active memberships as of the end of the reporting month and the number

for each reporting category. This includes all full year senior, adult, child and youth memberships and all 6-month adult memberships. In July 2013 the Department began to offer reduced rate memberships to young adults between the ages of 18-24. These memberships are a subset of

the total adult membership category.

Source: Operations & Management Planning Division.

Indicator name: Total recreation center attendance

SeniorsAdultsYoung adults

- Youth and children

- Visitors

Description: The total recreation center attendance during the reporting period and the attendance for each

reporting category.

Source: Operations & Management Planning Division.

Indicator name: Attendance at outdoor Olympic and intermediate pools (calendar year)

Description: The number of people in attendance at DPR's outdoor Olympic and intermediate swimming pools

during the summer season, which generally runs from late June, the end of the school year, through Labor Day. Data reported in fiscal year (FY) is for period which begins in June of that FY and runs through September of the following FY. For example, data reported for Fiscal 2010

covers the relevant period of June 2010 through September 2010.

Source: Office of the First Deputy Commissioner.

Indicator name: Attendance at historic house museums

Description: The number of people who visited DPR's historic house museums throughout the reporting

period.

Source: Historic House Trust.

Indicator name: Attendance at skating rinks

Description: The number of people in attendance at skating rinks, not including off-season programming, as

reported by individual concessionaires.

Source: Revenue Division.

Indicator name: Attendance at non-recreation center programs – Total

Description: Total attendance at structured youth, adult fitness and Urban Park Ranger programming, as well

as attendance at nature centers.

Source: Public Programs Division.

Indicator name: Attendance at non-recreation center programs

Youth programming

Description: The number of attendees at mobile units, including movie vans, and Kids in Motion (KIM)

programming.

Source: Public Programs Division.

Indicator name: Attendance at non-recreation center programs

- Adult fitness programming

Description: The number of attendees at Shape up and WalkNYC classes not held in recreation centers.

Source: Public Programs Division.

Indicator name: Attendance at non-recreation center programs

Urban Park Ranger programming

Description: The number of attendees at the following programs/facilities: The Natural Classroom/Custom

Adventures, Explorers/Weekend Adventures, Alley Pond Park adventure course and nature

centers.

Source: Public Programs Division.

Indicator name: Parks with an affiliated volunteer group (%)

Description: The percent of parks that are affiliated with a volunteer group working with Partnerships for Parks.

Source: Partnerships for Parks.

Indicator name: Volunteer turnout

Description: The number of volunteer attendees at DPR administered programs and events. The following

programs/events are captured in this number: corporate clean ups and It's My Park Day, MillionTreesNYC planting and tree care events, Natural Area Volunteer projects and trainings,

and the number of classes taught by volunteer Shape Up instructors.

Source: Partnerships for Parks, MillionTreesNYC, Natural Resources Group and Recreation Division.

Indicator name: Cases commenced against the City in state and federal court

Description: The number of state court and federal court matters assigned a litigation start date. In cases with

payout, it will be paid from the judgment and claims account in the City's General Fund.

Source: Law Department Law Manager system.

Indicator name: Payout (\$000)

Description: The judgment and claims amount, in thousands of dollars, paid by the City from the judgment and

claims account in the City's General Fund to resolve cases through settlement or verdict.

Source: Law Department Law Manager system.

Indicator name: Collisions involving City vehicles

Description: The number of State reports, MV-104s, filed. These reports are required whenever a collision

occurs that involves death, personal injury or property damage.

Source: Citywide Services.

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: Benefits Division.

Indicator name: Emails sent to an agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov) that were routed to the appropriate office for

response.

Source: Office of the Commissioner.

Indicator name: Emails responded to in 14 days (%)

Description: Of the emails that were routed, the percentage that were answered in 14 calendar days or

less. Responses should be substantive and adequately address the question/issue raised by the customer. A simple acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional

time until a customer has a complete and full response.

Source: Office of the Commissioner.

Indicator name: Letters sent to an agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner that were routed to the appropriate office for response.

Source: Office of the Commissioner.

Indicator name: Letters responded to in 14 days (%)

Description: Of the letters that were routed, the percentage that were answered in 14 calendar days or less.

Responses should be substantive and adequately address the question/issue raised by the customer. A simple acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time

until a customer has a complete and full response.

Source: Office of the Commissioner.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: Community Outreach.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations – SCOUT

Indicator name: Agency customers surveyed for overall customer satisfaction (calendar year)

Description: The Department of Parks and Recreation conducts in-person surveys of park visitors throughout

the City. Each calendar year, surveys are generally conducted from April to November in 45 parks – 5 parks in Staten Island and 10 in each of the other four boroughs. Both small and large parks are included in the survey sample but premier parks such as Central Park and Prospect Park are excluded. Respondents, or customers, are park users who agree to fill out the survey independently when approached by survey-takers. Data reported in the fiscal year (FY) is for the calendar year which ends in December of the FY period. For example, data reported for FY 2012

covers the relevant period of January through December 2011.

Source: Community Outreach.

Indicator name: Respondents who rated parks acceptable for overall condition (%) (calendar year)

Description: The Department of Parks and Recreation conducts in-person surveys of park visitors throughout

the City. Each calendar year, surveys are conducted from April to November in 45 parks – 5 parks in Staten Island and 10 in each of the other four boroughs. Both small and large parks are included in the survey sample but premier parks such as Central Park and Prospect Park are excluded. The purpose of the survey is to track and measure customer ratings of parks. Respondents are park users who agree to fill out the survey independently when approached by survey-takers. The number of respondents who rated the overall condition of a park as

acceptable is a percent of the number that responded to the survey question. Data reported in the fiscal year (FY) is for the calendar year which ends in December of the FY period. For example,

data reported for FY 2012 covers the relevant period of January through December 2011.

Source: Community Outreach.

DEPARTMENT OF CULTURAL AFFAIRS

Indicator name: Operating support payments made to Cultural Institutions Group by the 5th day of each month

(%)

Description: The percent of operating support payments made by the fifth business day of each month after

receiving a correct payment requisition. The Cultural Institutions Group is comprised of 33 City-

owned institutions.

Source: Cultural Institutions Unit.

Indicator name: Average days to issue initial Cultural Development Fund (CDF) payments after complying with all

City requirements

Description: The average number of business days to issue a grantee organization its initial Cultural

Development Fund (CDF) payment following the organization's satisfactory compliance with the City's grant procedures and requirements, including compliance with Local Law 34 of 2007, which requires disclosures from principal officers, owners and senior managers of groups receiving DCLA funds; current registration with New York State's Charities Bureau; and other requisites.

Source: Grants Management Tracking System.

Indicator name: Average days to issue final CDF payments

Description: Average number of business days to issue final payments to grantee organizations following

receipt of a complete and satisfactory payment request form.

Source: Grants Management Tracking System.

Indicator name: Program organizations awarded CDF payments

Description: The number of eligible organizations awarded Cultural Development Fund grants. Grantee

organizations must satisfactorily comply with the City's grant procedures and requirements, including compliance with Local Law 34 of 2007, which requires disclosures from principal officers, owners and senior managers of groups receiving DCLA funds; current registration with

New York State's Charities Bureau; and other requisites.

Source: Grants Management Tracking System.

Indicator name: Total financial support provided to qualifying organizations (\$000,000)

Description: The total amount of financial support provided to qualifying organizations. This includes monies

awarded to the Cultural Institutions Group for operating and energy costs, awards to program organizations, and monies awarded to cultural organizations in support of the Cultural After

School adventures program (CASA).

Source: Finance Unit.

Indicator name: Capital projects authorized to proceed

Description: The number of all capital projects sent to the managing agency for which a full scope of work has

been approved to proceed to be funded.

Source: Database files maintained by Capital Projects Unit.

Indicator name: Capital projects initiated (%)

Description: The percent of all capital projects sent to the managing agency for which a full scope of work has

been received and capital eligibility verified.

Source: Database files maintained by Capital Projects Unit.

Indicator name: Organizations with capital projects

Description: The number of eligible cultural organizations with capital projects in the agency's budget.

Source: Database files maintained by Capital Projects Unit.

Indicator name: Total number of capital projects

Description: The number of capital projects in the agency's budget. Source: Database files maintained by Capital Projects Unit.

DEPARTMENT OF CULTURAL AFFAIRS

Indicator name: Schools, nonprofits and City/State agencies served by Materials for the Arts (MFTA)

- Schools served by MFTA

- Other City/State agencies served by MFTA

Description: The total number of public schools, nonprofits and City/State agencies provided free materials

and equipment through the MFTA Program, and the number served in each of the two reporting

categories.

Source: Database files maintained by MFTA.

Indicator name: MFTA donors

Description: The number of individuals and businesses that donated reusable materials to the MFTA Program.

Source: Database files maintained by MFTA.

Indicator name: MFTA transactions

Description: The number of times MFTA recipients – not-for-profit organizations, public schools and City/State

agencies – have accessed donations of free materials, either through a visit to the warehouse or

by directly picking up an item(s) from a donor.

Source: Database files maintained by MFTA.

Indicator name: Value of contributed Materials for the Arts (MFTA) materials and equipments (\$000,000)

Description: The estimated dollar value of reusable material and equipment donated to the MFTA Program, as

determined by the donor.

Source: Database files maintained by MFTA.

Indicator name: Events listed on NYCulture Calendar

Description: The total number of events listed on NYCulture Calendar.

Source: External files maintained by DCLA.

Indicator name: Total visitors to Cultural Institutions Group

Description: The total number of visitors (onsite attendance) at the 33 organizations that comprise the Cultural

Institutions Group. Attendance is reported to DCLA by each funded organization.

Source: Cultural Institutions Unit.

Indicator name: – Visitors using free admission and/or tickets (%)

Description: Of the total number of visitors to the 33 City-owned cultural institutions (CIG), the percentage

utilizing free admission hours/tickets.

Source: Cultural Institutions Unit.

Indicator name: Emails sent to an agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: Database files maintained by Commissioner's Unit.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Database files maintained by Commissioner's Unit.

DEPARTMENT OF CULTURAL AFFAIRS

Indicator name: Letters sent to an agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: Database files maintained by Commissioner's Unit.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Database files maintained by Commissioner's Unit.



Indicator name: Total docketed complaints

- Home improvement contractor

- Debt collection agency

Description: The total number of complaints received and entered into DCA's database and the number

citing home improvement contractors or debt collection agencies. A complaint is entered into the database when the agency has received documentation supporting a complaint and determined

that it has oversight authority of the complaint.

Source: Consumer Services Division.

Indicator name: Resolved consumer complaints

Description: The number of consumer complaints that have been closed. A complaint can be resolved/closed

in several ways – agreement by consumer and vendor, referral to DCA's Legal Services Division,

referral outside the agency, etc.

Source: Consumer Services Division.

Indicator name: Complaints processed

Within 0 -20 days (%)Within 21-50 days (%)Within 51-90 days (%)

Description: The percent of valid complaints that were resolved within the specified time periods as measured

in calendar days.

Source: Consumer Services Division.

Indicator name: Median complaint processing time (days)

Description: The median number of calendar days required to resolve complaints. A complaint can be

resolved/closed in several ways - agreement by consumer and vendor, referral to DCA's Legal

Services Division, referral outside the agency, etc.

Source: Consumer Services Division.

Indicator name: Mediated complaints resolved to the satisfaction of the business and consumer (%)

Description: The percent of complaints resolved in mediation where the business and consumer mutually

agree upon the outcome.

Source: Consumer Services Division.

Indicator name: Restitution awarded (\$000)

Description: The dollar value of restitution awarded but not necessarily paid to consumers by businesses in

complaint cases. Restitution comes from two main sources: Amounts awarded by the Consumer Services Division after mediation and amounts awarded by the Adjudication Division after an

agency hearing.

Source: Consumer Services Division and Adjudication Division.

Indicator name: Total inspections

Description: The total number of inspections performed by DCA inspectors, including the borough units, the

petroleum unit, and the tobacco unit.

Source: Enforcement Division.

Indicator name: Licensing Law patrol inspections

Description: The number of routine patrol inspections performed to verify that a business that is required to be

licensed is, in fact, licensed.

Source: Enforcement Division.

Indicator name: Consumer Protection Law – refund and receipt – patrol inspections

Description: The number of routine patrol inspections performed to ensure compliance with refund and receipt

regulations.

Source: Enforcement Division.

Indicator name: Weights and Measures Law – gasoline pumps – patrol inspections

Description: The number of routine patrol inspections of gasoline pump meters to ensure they accurately

dispense indicated amounts.

Source: Enforcement Division.

Indicator name: Weights and Measures Law – fuel trucks – patrol inspections

Description: The number of routine patrol inspections of fuel truck meters to ensure they accurately dispense

indicated amounts.

Source: Enforcement Division.

Indicator name: Tobacco inspections with minors

Description: The number of tobacco-related inspections with minors to test compliance with City and State

laws that prohibit the sale of tobacco products to minors.

Source: Enforcement Division.

Indicator name: Follow-up inspections after a previous tobacco violation

Description: The number of tobacco-related reinspections of businesses that had received a previous violation

for selling cigarettes to minors.

Source: Enforcement Division.

Indicator name: Total violations issued

Description: The total number of notices of hearing issued by the Enforcement and Legal divisions. Violations

that are withdrawn or voided before the adjudicatory process are not included in this total.

Source: Enforcement and Legal Divisions.

Indicator name: Licensing Law patrol violations issued

Description: The number of violations issued during routine patrol inspections to businesses that are required

to have a license but did not have a license at the time of the inspection.

Source: Enforcement Division.

Indicator name: Consumer Protection Law – refund and receipt – patrol violations issued

Description: The number of violations issued to businesses during routine patrol inspections for non-

compliance with refund and receipt regulations.

Source: Enforcement Division.

Indicator name: Weights and Measures Law – gasoline pumps – patrol violations

Description: The number of violations issued during routine patrol inspections for gasoline pumps that did not

accurately dispense indicated amounts during meter inspections.

Source: Enforcement Division.

Indicator name: Weights and Measures Law – fuel trucks – patrol violations issued

Description: The number of violations issued during routine patrol inspections for fuel trucks that did not

accurately dispense indicated amounts during meter inspections.

Source: Enforcement Division.

Indicator name: Tobacco violations issued for sales to minors

Description: The number of tobacco violations issued to cigarette retailers for selling tobacco to minors.

Source: Enforcement Division.

Indicator name: Violations on follow-up inspections after a previous tobacco violation

Description: The number of tobacco-related violations issued to cigarette retailers on follow-up inspections

after receiving a previous violation.

Source: Enforcement Division.

Indicator name: Licensing Law compliance rate (%)

Description: The percent of all inspected businesses that are required to have a license and were found to be

licensed at the time of routine patrol inspections.

Source: Enforcement Division.

Indicator name: Consumer Protection Law – refund and receipt compliance rate (%)

Description: The percent of all businesses found to be in compliance with refund and receipt regulations (i.e.,

refund policy is adequately posted, name and address of business appear on receipt) at the time

of a routine patrol inspection.

Source: Enforcement Division.

Indicator name: Weights and Measures Law compliance rate – gasoline pumps (%)

Description: The percent of gasoline pumps that accurately dispensed indicated amounts during inspections of

meters.

Source: Enforcement Division.

Indicator name: Weights and Measures Law compliance rate – fuel trucks (%)

Description: The percent of fuel trucks that accurately dispensed indicated amounts during routine patrol

inspections of meters.

Source: Enforcement Division.

Inspected stores complying with tobacco regulations (%)

Description: The percent of tobacco vendors who did not illegally sell tobacco products to minors during

undercover operations

Source: Enforcement Division.

Indicator name: Compliance on follow-up inspections after a previous tobacco violation (%)

Description: The percent of tobacco vendors who, upon reinspection after a previous violation, did not repeat

the illegal sale of tobacco products to minors during undercover operations.

Source: Enforcement Division.

Indicator name: Total decisions rendered

Description: The number of decisions issued by DCA's Administrative Tribunal. This includes all decisions

issued by Administrative Law Judges, including both hearing decisions and default decisions (if

the business did not appear to contest the violation) but does not include settlements of any kind.

Source: Adjudication Division.

Indicator name: Decisions issued in 30 days or less (%)

Description: The percent of all decisions issued by DCA's Administrative Tribunal that are issued within 30

days of the final hearing date.

Source: Adjudication Division.

Indicator name: Total settlements (\$000)

Description: Fines collected as a result of actions by lawyers through pre-trial or trial settlements; includes

settlements by both the Legal and Adjudications Divisions.

Source: Legal Services Division and Adjudication Division.

Indicator name: Number of fines collected within 45 days of assessment (%)

Description: The number of fines collected within 45 days of assessment as a percent of the total number of

fines imposed; calculation excludes all fines that are on DCA payment plans.

Source: Collections, Adjudication, and Legal Divisions.

Indicator name: Basic license application – Average processing time (days)

Description: The average number of calendar days required to process license applications for categories

containing most DCA licensees, including some categories requiring fingerprint checks. Licenses requiring approval by outside agencies, special inspections, mandatory waiting periods, or

extensive legal review are excluded from this calculation.

Source: Licensing Division.

Indicator name: Basic license applications received

Description: The number of license applications received for categories containing most DCA licensees,

including some categories requiring fingerprint checks. Licenses requiring approval by outside agencies, special inspections, mandatory waiting periods, or extensive legal review are excluded

from this calculation.

Source: Licensing Division.

Indicator name: Basic license applications issued

Description: The number of DCA license applications issued for categories containing most DCA licensees,

including some categories requiring fingerprint checks. Licenses requiring approval by outside agencies, special inspections, mandatory waiting periods, or extensive legal review are excluded

from this calculation.

Source: Licensing Division.

Indicator name: License applications received online (%)

New licenses (%)

- Renewal licenses (%)

Description: The total number of new and renewal DCA license applications received online as a percent of all

licensing applications received by DCA and the percent by reporting category.

Source: Licensing Division.

Indicator name: Licensing Center wait time (minutes)

Description: The average number of minutes a customer waits from the time the customer receives a

Q-matic ticket to the time the customer reaches a service window to speak with a license center

representative.

Source: Q-matic system maintained by the Department's Licensing Division.

Indicator name: Customer volume at Licensing Center

Description: The total number of customers that visit the DCA Licensing Center.

Source: Licensing Division.

Indicator name: Businesses educated through direct outreach

Description: The number of businesses visited on business education days, businesses attending DCA

outreach events, and businesses participating in live chats as well as businesses educated during

routine patrol inspections.

Source: External Affairs.

Indicator name: Clients served at Financial Empowerment Centers

Description: The number of unique clients receiving financial counseling from DCA's network of Financial

Empowerment Centers.

Source: Office for Financial Empowerment.

Indicator name: Clients achieving measurable success (%)

Description: The percent of Office of Financial Empowerment clients with at least two financial counseling

sessions that have achieved at least one short- or long-term change in financial behavior during the most recent fiscal year. Client behavioral changes include: (1) opening a safe and affordable bank account, (2) transitioning to a safe and affordable bank account, (3) maintaining a bank account for at least six months, (4) increasing credit score by at least 35 points, (5) establishing a credit score, (6) decreasing debt by 10%, (7) increasing savings by at least 2% of net income, or

(8) maintaining a regular savings habit for at least three months.

Source: Office for Financial Empowerment.

Indicator name: Total debt reduced by clients (\$000) (cumulative)

Description: The cumulative debt reduction by Office of Financial Empowerment Center clients since program

inception in May 2009. Fiscal year first quarter data is used as a proxy for the October YTD

number reported in the Preliminary Mayor's Management Report.

Source: Office for Financial Empowerment.

Indicator name: Total savings accumulated (\$) (cumulative)

Description: The amount of cumulative savings increased by Office of Financial Empowerment Center clients

since program inception in May 2009. Fiscal year first quarter data is used as a proxy for the

October YTD number reported in the Preliminary Mayor's Management Report.

Source: Office for Financial Empowerment.

Indicator name: Bank accounts opened

Description: The total number of bank accounts opened as a result of NYC SafeStart, NYC Direct Deposit,

and SaveUSA programs. These programs provide New Yorkers with safe and affordable banking

services

Source: Office for Financial Empowerment.

Indicator name: Tax returns filed through citywide Tax Credit Campaign

Description: The total number of tax returns prepared through the Tax Credit Campaign, a city-wide

promotional effort focused on informing New Yorkers about the Earned Income Tax Credit and free and low-cost tax preparation services. DCA-supported tax partners include Volunteer Income Tax Assistance (VITA) providers, who manage free tax sites across the city, and free online

providers.

Source: Office for Financial Empowerment.

Indicator name: Emails sent to an agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: External Affairs.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: External Affairs.

Indicator name: Visits made to agency walk-in facility

Description: The number of visits made to DCA's administrative tribunal, the Licensing Center, and the

consumer services and collections office.

Source: Adjudication Division, Licensing Division, Consumer Services Division, and Collections Division.

Indicator name: Average customer in-person wait time (minutes)

Description: The average wait time for customers visiting DCA's administrative tribunal, the Licensing Center,

and the consumer services and collections office. For Licensing Center customers, the time is calculated from the time the customer receives a Q-matic ticket to the time the customer reaches a service window to speak with a Licensing Center representative. For other customers, wait

time is tracked manually in a spreadsheet.

Source: Adjudication Division, Licensing Division, Consumer Services Division, and Collections Division.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: External Affairs.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations – SCOUT.

311 Customer Service Center

Indicator name: 311 calls (000)

Description: The number of calls, in thousands, received by the Customer Service Center by dialing 3-1-1

directly; by dialing 212-NEWYORK, the number available to callers outside the five boroughs of

the City; or by dialing agency call centers or hotlines that were consolidated into 311 operations.

311 Customer Service Center. Source:

311 Online site visits (000) Indicator name:

The number of visits, including requests for information or services, made to 311 Online via the Description:

City's website (www.nyc.gov/311).

311 Customer Service Center. Source:

Calls handled in languages other than English (%) Indicator name:

Description: The percentage of all 311 calls in which the caller was served in a language other than English.

311 Customer Service Center. Source:

Indicator name: Average wait time (tier 1 calls) (minutes:seconds)

The average wait time in minutes and seconds before a call is answered by a live call center Description:

representative in the Tier 1 queue - the initial assessment of basic customer needs. Time begins

after initial prerecorded messages.

311 Customer Service Center. Source:

Indicator name: Calls answered in 30 seconds or less (%)

Description: The percentage of calls answered by a call center representative in 30 seconds or less. Time

begins after initial prerecorded messages.

311 Customer Service Center. Source:

Indicator name: Complaints against 311 per million calls

The number of complaints received from the general public about 311 service or staff per million Description:

calls to 311.

311 Customer Service Center. Source:

Indicator name: Completed customer requests for interpretation

The sum of all requests for interpretation using a language other than English fulfilled by the Description

agency via telephone (including Language Line, call centers, offices/reception desks and 311

transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source 311 Customer Service Center.

Indicator name: Letters responded to in 14 days (%)

The percentage of letters answered in 14 calendar days or less. Responses are substantive and Description:

> adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

311 Customer Service Center. Source:

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

> adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

311 Customer Service Center. Source:

311 Customer Service Center

Indicator name: Customer satisfaction index

Description: An index of the customers surveyed who were satisfied with the service they received from

311. The survey is conducted and the index is calculated by CFI Group, Inc. for 311 using their patented American Customer Satisfaction Index (ACSI) methodology. The overall result reported is a comparison and weighted metric that triangulates the customer's view on ideal customer

experience, desired customer experience and actual customer experience.

Source: CFI Group, Inc./311 Customer Service Center.

Taxi and Limousine Commission

Indicator name: Active medallion taxis that are accessible

Description: The number of active medallion taxicabs that are wheelchair accessible. All accessible taxicabs

must be compliant with the applicable requirements of the Americans with Disabilities Act.

Source: TLC Safety and Emissions / Policy Division.

Indicator name: Active Boro Taxis that are accessible

Description: The number of Boro Taxis (also known as Street Hail Liveries or green cabs) that are wheelchair

accessible. All accessible Boro Taxis must be compliant with the applicable requirements of the

Americans with Disabilities Act.

Source: TLC Safety and Emissions / Policy Division.

Indicator name: Accessible dispatch median wait time in Manhattan (hours:minutes)

Description: The median wait time for passengers who requested a wheelchair accessible vehicle through

the Accessible Dispatch program. The median wait time includes the time associated with traffic and travel to the passenger's pick-up location and is calculated from the time the request for an accessible taxi is submitted to the time the driver arrives at the passenger's pick-up location.

Source: TLC Policy Division.

Indicator name: Accessible dispatch trips fulfilled as a percent of requested trips (%)

Description: The percentage of passenger trips fulfilled through the Accessible Dispatch program as a percent

of all requested trips.

Source: TLC Policy Division.

Indicator name: Active medallion vehicles with hearing loops

Description: The number of medallion taxicab vehicles with hearing loops. A hearing loop ("induction loop")

is an installed system that transmits sound to assist passengers with hearing aids or cochlear

implants.

Source: TLC Safety and Emissions / Policy Division.

Indicator name: Medallion safety and emissions inspections conducted

Passed

Failed

Description: The total number of completed initial and re-test inspections for medallion taxicabs and the

number that passed and failed an inspection. As per a TLC rule, all medallion cabs must be inspected three times per year at TLC's Woodside inspections facility. Inspections consist of New York State Department of Motor Vehicles (DMV) required safety and emissions testing and TLC

required safety and visual testing.

Source: TLC Safety and Emissions Division.

Indicator name: Medallion safety and emissions failure rate

Initial inspection (%)

Re-inspection (%)

Description: The percent of medallion taxicabs that failed initial inspection and the percent of medallion

taxicabs that failed re-inspection. Vehicles that fail initial inspections must return to TLC's

Woodside facility for re-inspection until they are able to pass.

Source: TLC Safety and Emissions Division.

Indicator name: Medallion summonses issued for non-inspection

Description: The number of summonses issued to medallion owners for failure to inspect/reinspect their

taxicabs.

Source: TLC Safety and Emissions Division.

Taxi and Limousine Commission

Indicator name: Medallion safety failure rate – Initial inspection (%)

Description: The number of medallion vehicles that failed the initial safety inspection as a percent of all

medallion vehicles undergoing initial safety inspections.

Source: TLC Safety and Emissions Division.

Indicator name: Medallion vehicles that pass New York State standard emissions test on initial inspection (%) Description:

The number of medallion vehicles that pass New York State On-Board Diagnostic II (OBDII)

emissions inspection at the initial inspection as a percent of all medallion vehicles undergoing

OBDII inspections.

Source: TLC Safety and Emissions Division.

Medallion safety and emissions inspections completed on time (%) Indicator name:

Description: The percent of medallion vehicles that completed a safety and emissions inspection on the

scheduled appointment date.

Source: TLC Safety and Emissions Division.

For-hire vehicle (FHV) safety and emissions inspections conducted at TLC facility Indicator name:

> - Pass - Fail

Description: The total number of completed initial and re-test inspections performed on for-hire vehicles and

the number that passed and failed an inspection. As per a TLC rule, FHVs must be inspected once every two years at TLC's Woodside inspections facility. Inspections consist of New York State (NYS) Department of Motor Vehicles (DMV) required safety and emissions testing and TLC required safety and visual testing. Other required safety and emissions inspections (an additional five during the two year license period) can be completed at any NYS DMV registered facility.

Source: TLC Safety and Emissions Division.

FHV safety and emissions failure rate Indicator name:

> - Initial inspection (%) Re-inspection (%)

The percent of FHV vehicles that failed initial inspections and the percent that failed re-Description:

inspections. Vehicles that fail initial inspections must return to TLC's Woodside facility for re-

inspection until they are able to pass.

TLC Safety and Emissions Division. Source:

Indicator name: FHV safety and emissions inspections completed on time (%)

The percent of for-hire vehicles that completed a safety and emissions inspection on the Description:

scheduled appointment date.

TLC Safety and Emissions Division. Source:

Indicator name: Boro Taxi safety and emissions inspections conducted

> - Passed - Failed

Description: The total number of completed initial and re-test inspections for Boro Taxis and the number

> that passed and failed an inspection. As per a TLC rule, all Boro Taxis must be inspected two times per year at TLC's Woodside inspections facility. Inspections consist of New York State Department of Motor Vehicles (DMV) required safety and emissions testing and TLC required

safety and visual testing.

Source: TLC Safety and Emissions Division.

Taxi and Limousine Commission

Indicator name: Boro Taxis safety and emissions failure rate

Initial inspection (%)Re-inspection (%)

Description: The percent of Boro Taxis that failed initial inspection and the percent that failed re-inspection.

Vehicles that fail initial inspections must return to TLC's Woodside facility for re-inspection until

they are able to pass.

Source: TLC Safety and Emissions Division.

Indicator name: Medallion patrol summonses issued

Description: The total number of patrol summonses issued to medallion owners, drivers and vehicles for not

complying with TLC's rules and regulations. A patrol summons is a field summons issued while an

inspector is on patrol.

Source: TLC Enforcement Division.

Indicator name: Administrative summonses issued to medallions

Description: The total number of administrative summonses issued to medallion vehicle owners, drivers

and bases for not complying with TLC's rules and regulations. Whereas patrol summonses are issued by inspectors in the field, administrative summonses are generated based on violations

observable in secure TLC databases, such as licensing records.

Source: TLC Enforcement Division.

Indicator name: FHV patrol summonses issued

Description: The total number of patrol summonses issued to for-hire vehicle owners, drivers and bases for

not complying with TLC's rules and regulations. A patrol summons is a field summons issued

while an inspector is on patrol.

Source: TLC Enforcement Division.

Indicator name: — Summonses issued for illegal street hails and unlicensed activity

- Street hail summonses issued to non-medallion vehicle drivers

- Summonses issued for unlicensed operation

Description: The number of summonses issued, by category as well as overall total, to licensed for-hire

vehicle owners and drivers, including drivers of commuter and paratransit vans, and any other driver who does not have a medallion and picks up a street hail; and the number of summonses issued to unlicensed operators that offer street hail service to passengers. (Note: Through June

2013 only medallion drivers are legally allowed to pick up street hails.)

Source: TLC Enforcement Division.

Indicator name: Administrative summonses issued to FHVs

Description: The total number of administrative summonses issued to FHV vehicle owners, drivers and bases

for not complying with TLC's rules and regulations. Whereas patrol summonses are issued by inspectors in the field, administrative summonses are generated based on violations observable

in secure TLC databases, such as licensing records.

Source: TLC Enforcement Division.

Indicator name: Violations admitted to or upheld at the Taxi and Limousine Tribunal at the Office of Administrative

Trials and Hearings (%)

Description: The number of violations where the respondent admitted to the rule violation and/or paid the

penalty without a hearing (referred to as a stipulation) or where the rule violation was upheld following a hearing as a percent of all violations resolved (stipulations, plus violations upheld and

dismissed).

Source: Office of Operations Support and Programs.

TAXI AND LIMOUSINE COMMISSION

Indicator name: Vehicles seized

Description: The number of unlicensed vehicles, licensed for-hire vehicles and medallion vehicles that are

taken from the driver's possession for not complying with TLC's rules and regulations.

Source: TLC Enforcement Division.

Indicator name: Average waiting time at Long Island City licensing facility (hours:minutes)

Description: The average number of hours/minutes a licensee/applicant waited at the licensing facility from

the time the licensee/applicant receives a Q-Matic ticket to the start of service by a TLC customer

representative.

Source: TLC Licensing Division.

Indicator name: Medallion drivers' licenses issued

Description: The total number of medallion driver's licenses that the TLC issued upon completion of TLC

requirements and standards.

Source: TLC Licensing Division.

Indicator name: For-hire vehicle drivers' licenses issued

Description: The total number of FHV driver's licenses that the TLC issued upon completion of TLC

requirements and standards.

Source: TLC Licensing Division.

Indicator name: For-hire base licenses issued

Description: The number of licenses that the TLC issued to FHV bases upon completion of TLC requirements

and standards.

Source: TLC Licensing Division.

Indicator name: For-hire vehicle owner's licenses issued

Description: The number of licenses that the TLC issued to FHV vehicle owners upon completion of TLC

requirements and standards.

Source: TLC Licensing Division.

Indicator name: Average days to receive a medallion driver's license from initial application

Description: The average time, measured in calendar days, to issue a medallion driver's license from the date

the applicant initiated the application process to the time the license is issued. This includes the time needed by the applicant to complete all requirements, such as taxi school, as well as the

time by TLC to process the application.

Source: TLC Licensing Division.

Indicator name: Average days to receive a FHV driver's license from initial application

Description: The average time, measured in calendar days, to issue a for-hire vehicle driver's license from the

date the applicant initiated the application process to the time the license is issued. This includes the time needed by an applicant to complete all requirements as well as the time by TLC to

process the application.

Source: TLC Licensing Division.

Indicator name: Average time to conduct a safety and emissions inspection of a medallion taxi (hours:minutes)

The average time it takes to conduct a safety and emissions inspection of a medallion taxi;

includes the time spent waiting for the inspection and the time spent on the inspection.

Source: TLC Safety and Emissions Division.

Indicator name: Average time to conduct a safety and emissions inspection of a FHV (hours:minutes)

Description: The average time it takes to conduct a safety and emissions inspection of a FHV, includes both

the time spent waiting for the inspection and the time spent on the inspection.

Source: TLC Safety and Emissions Division.

Description:

TAXI AND LIMOUSINE COMMISSION

Indicator name: Average time to conduct a safety and emissions inspection of a Boro Taxi (hours:minutes)

Description: The average time it takes to conduct a safety and emissions inspection of a Boro Taxi; includes

the time spent waiting for the inspection and the time spent on the inspection.

Source: TLC Safety and Emissions Division.

Indicator name: Average time to close a consumer complaint (calendar days) - Medallion

Description: The average number of calendar days to close a consumer complaint, measured from receipt of

the complaint to the date the hearing is scheduled or complaint is otherwise resolved.

Source: TLC Call Center.

Indicator name: Medallion driver complaints received

Service refusals

- Discourteous behavior

OverchargesTraffic rules

- Other

Description: The total number of complaints customers made to TLC's Call Center regarding a medallion

driver and the number of complaints by selected category. These complaints can lead to charges

being filed against the driver.

Source: TLC Call Center.

Indicator name: Average time to close a consumer complaint (calendar days) – FHV

Description: The average number of calendar days to close a consumer complaint, measured from receipt of

complaint to the date the hearing is scheduled or complaint is otherwise resolved.

Source: TLC Call Center.

Indicator name: FHV driver complaints received

Description: The total number of complaints customers made to TLC's Call Center regarding a FHV driver and

the number of complaints by selected category. These complaints can lead to charges being filed

against the driver.

- Discourteous behavior

OverchargesTraffic rulesOther

Source: TLC Call Center.

Indicator name: Emails sent to agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: TLC Call Center.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: TLC Call Center.

TAXI AND LIMOUSINE COMMISSION

Indicator name: Letters sent to agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: TLC Call Center.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: TLC Call Center.

Indicator name: Calls made to agency call center

Description: The total number of calls made to the agency's call center (directly or transferred to the call center

ia 311).

Source: TLC Call Center.

Indicator name: Calls answered in 30 seconds (%)

Description: The percentage of calls answered by a call center representative in 30 seconds or less. Time

begins after initial prerecorded message.

Source: TLC Call Center.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: TLC Licensing Division.

Indicator name: Visits made to agency walk-in facility

Description: The number of visits to TLC's Licensing Center.

Source: TLC Licensing Division.

Indicator name: CORE customer experience rating (1-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations – SCOUT.

Indicator name: Medallion vehicles

Description: The total number of current medallion taxicab vehicles.

Source: TLC Safety and Emissions / Policy Division.

Indicator name: For-hire vehicles (includes Boro Taxis)

Boro Taxis

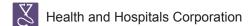
Description: The total number of for-hire vehicles, including Boro Taxis, and the number of Boro Taxis as a

subset of the total.

Source: TLC Safety and Emissions / Policy Division

HEALTH AND HUMAN SERVICES





Human Resources Administration

Administration for Children's Services

Department of Homeless Services

Department for the Aging

Indicator name: Number of Male Condoms Distributed (000)

Description: The total number of male condoms distributed by DOHMH. Source: DOHMH Bureau of HIV/AIDS Prevention and Control

Indicator name: New HIV diagnoses

Description: The number of new HIV diagnoses cases reported and confirmed by DOHMH. Data is by quarter:

FY12 Four-Month Actuals reflects 3rd Quarter (July-September), 2011 data.

Source: DOHMH Bureau of HIV/AIDS Prevention and Control

Indicator name: Patients enrolled in Ryan White with current antiretroviral (ARV) prescription at last assessment

(%)

Description: Patients in enrolled in Ryan White with current antiretroviral (ARV) prescription at last assessment

as reported to DOHMH.

Source: DOHMH Bureau of HIV/AIDS Prevention and Control

Indicator name: Syphilis cases

Description: The number of primary and secondary stage syphilis cases reported to DOHMH.

Source: DOHMH Bureau of Sexually Transmitted Disease Prevention and Control

Indicator name: New tuberculosis cases (CY)

Description: The number of new tuberculosis cases reported and confirmed by DOHMH. Fiscal year data is by

calendar year. Four-month data reflects the months January-April.

Source: DOHMH Bureau of Tuberculosis Control

Indicator name: Seniors, aged 65+, who reported receiving a flu shot in the last 12 months (%)(CY)

Description: Seniors, aged 65+, who reported being immunized against influenza in the last 12 months as

noted in the NYC Community Health Survey. Data is reported annually.

Source: DOHMH Bureau of Epidemiology Services

Indicator name: Children aged 19-35 months with up-to-date immunizations (%)

Description: Children 19-35 months reported as receiving 4 or more doses of DTaP, 3 or more doses of

poliovirus vaccine, 1 or more doses of any MMR, 3 or more doses of Hib, 3 or more doses of HepB, and 1 or more doses of varicella vaccine, divided by the total number of children ages 19-

35 months according to the US Census Bureau.

Source: DOHMH Bureau of Immunization

Indicator name: Children in the public schools who are in compliance with required immunizations (%)

Description: The number of children in public schools who are in compliance with all immunizations required

by State and Local public health laws, divided by the number of children enrolled in NYC public

schools.

Source: NYC Department of Education, DOHMH Bureau of Immunization

Indicator name: Adults who smoke (%)(CY)

Description: The percent of adult New Yorkers who define themselves as current smokers in the NYC

Community Health Survey. Data is by calendar year.

Source: DOHMH Bureau of Epidemiology Services

Indicator name: Adults who are obese (%)

Description: Adult New Yorkers who have a Body Mass Index (BMI) of 30 or greater and is calculated based

on respondents' self-reported weight and height, as noted in the NYC Community Health Survey.

Data is by calendar year.

Source: DOHMH Bureau of Epidemiology Services.

Indicator name: Adults who consume an average of one or more sugar-sweetened beverage per day (%)(CY)

Description: Adults who consume an average of one or more sugar-sweetened beverage per day, as noted

in the NYC Community Health Survey. "Sugar-sweetened beverages" are defined as sugar-sweetened sodas and other sugar-sweetened drinks, like iced tea. Data is by calendar year.

Source: DOHMH Bureau of Epidemiology Services

Indicator name: Adult New Yorkers without a regular doctor (%)

Description: Number of New Yorkers aged 18 and older without a regular doctor

Source: NYC Community Health Survey; DOHMH Bureau of Epidemiology Services

Indicator name: Adults, aged 50+, who received a colonoscopy in the past ten years (%)(CY)

Description: Adults, aged 50+, who received a colonoscopy screening test in the past ten years as noted in

the NYC Community Health Survey. Data is by calendar year.

Source: DOHMH Bureau of Epidemiology Services

Indicator name: Hospitalization rate for asthma among children ages 0-14 (per 1,000 children)(CY)

Description: Children aged 0-14 who enter the hospital due to asthma, per 1,000 children aged 0-14 residing

in NYC. Data is by calendar year.

Source: New York State Department of Health

Indicator name: Total correctional health clinical visits (includes intake exams, sick calls, follow-up, mental health

and dental)

Description: Number of total clinical visits including intake, sick call, primary care, follow up, mental health,

dental, and emergencies for incarcerated individuals.

Source: DOHMH Division of Health Care Access and Improvement

Indicator name: Infant mortality rate (per 1,000 live births)(CY)

Description: Deaths of infants under one year of age per 1,000 live births in NYC. Data is by calendar year.

Source: DOHMH Bureau of Vital Statistics

Indicator name: Childhood Blood Lead Levels

- New cases among children aged 6 months to less than 6 years with blood lead levels greater

than or equal to 10 micrograms per deciliter

Description: The number of newly identified children, ages 6 month to less than 6 years, with a blood lead test

level at or above 10 micrograms per deciliter.

Source: DOHMH Lead Poisoning Prevention Program

Indicator name: Day care initial site inspections

Description: Total number of complete inspections, identified as Initial Inspections, performed by the Public

Health Sanitarian or Early Childhood Educational Consultant staff of the Department of Health and Mental Hygiene's Bureau of Child Care, of any permitted, licensed or registered site,

including those that are overdue for renewal. An Initial Inspection is the first in a potential series of

inspections, dependent on the finding of violations.

Source: DOHMH Bureau of Child Care

Indicator name: Child care inspections that do not require a compliance inspection (%)

Description: If on its Initial Inspection a child care facility is cited for a public health hazard, a critical violation,

or more than 5 minor violations, then a Compliance Inspection is required. Of the facilities that had an initial inspection in this fiscal year, this indicator represents the percentage that were *not*

cited for a public health hazard, critical violation, or more than 5 minor violations.

Source: DOHMH Bureau of Child Care

Indicator name: Restaurants inspected (%)

Description: The number of restaurants with at least one inspection performed, divided by the number of

permitted restaurants in New York City, not including mobile vending units.

Source: DOHMH Division of Environmental Health

Indicator name: Restaurants scoring an 'A' grade (%)

Description: The percent of restaurants with a final adjudicated grade that have an 'A' (snapshot taken on

the last day of each month). Only restaurants that have finished the grading process (had their

hearing) are included.

Source: DOHMH Division of Environmental Health

Indicator name: Initial Pest Control Inspections (000)

Description: The total number of initial pest control inspections of private properties by DOHMH citywide.

Source: DOHMH Division of Environmental Health

Indicator name: Initial inspections with Active Rat Signs (ARS)(%)

Description: The percent of properties receiving rodent inspections that failed their initial inspection as a result

of 'signs of active rats (ARS)' - the most serious rodent violation, divided by the total number of

initial property inspections.

Source: DOHMH Division of Environmental Health

Indicator name: Compliance inspections found to be rat free (%)

Description: The number of properties receiving rodent inspections that passed their compliance inspection

divided by the number of those properties that failed their initial inspection as a result of 'signs of

active rats (ARS)' – the most serious rodent violation.

Source: DOHMH Division of Environmental Health

Indicator name: Dog licenses issued (000)

Description: The number of new and renewal dog licenses processed by DOHMH.

Source: DOHMH Division of Environmental Health

Indicator name: NYC jail inmates who complete 45-day substance abuse program ('A Road Not Taken')

Description: The total number of individuals who completed 'A Road Not Taken', a 45-day evidence-based

substance abuse treatment program that addresses inmates' underlying drug addiction and

thoughts/behaviors associated with criminal activities. Data is by fiscal year.

Source: DOHMH Division of Health Care Access and Improvement

Indicator name: New buprenorphine patients

Description: Total number of individuals who had a buprenorphine prescription, a medication used to treat

opiate addiction, filled for the first time at some point during the year.

Source: NYS DOH Bureau of Narcotics Enforcement

Indicator name: Deaths from unintentional overdose (CY)

Description: Deaths due to use of, or accidental poisoning by, psychoactive substances. Excludes alcohol and

tobacco. Data is by calendar year.

Source: NYC Department of Health and Mental Hygiene

Indicator name: Individuals in the assisted outpatient mental health treatment program

Description: The number of individuals in the Assisted Outpatient Treatment Program, a State-mandated

program that provides appropriate support to individuals with mental illnesses who are a threat to themselves and others. Data reflects the count on the first day of the month after the reporting

period, i.e. fiscal data reflects data from July 1st.

Source: NYC Department of Health and Mental Hygiene

Indicator name: Units of supportive housing available to persons with severe mental illness diagnosis (000)

Description: The number of beds in service, in thousands, overseen by NYC DOHMH. Supportive housing

units provide services that help clients live in community-based settings as independently as

possible.

Source: New York State Office of Mental Health.

Indicator name: New children receiving services from the Early Intervention Program (000)

Description: The number of children, in thousands, who receive services from the Early Intervention Program.

Fiscal year data reflects counts performed on December 1 to align with State reporting on Early

Intervention services. Four-month data reflects counts performed on April 1.

Source: NYS DOH New York Early Intervention System.

Indicator name: Calls to LifeNet (000)

Description: The number of calls received on the Department's LifeNet call lines, including the Spanish

language line, AYUDESE, and Asian LifeNet.

Source: Mental Health Association of New York City, Inc.

Indicator name: Average response time for birth certificates by mail/online (days)

Description: Average response time for birth certificates by mail/online (days) from receipt of necessary

documentation to response/issuance.

Source: DOHMH Office of Vital Records

Indicator name: Average response time for death certificates by mail/online (days)

Description: Average response time for death certificates by mail/online (days) from receipt of necessary

documentation to response/issuance, including funeral director orders.

Source: DOHMH Office of Vital Records

Indicator name: Collisions involving city vehicles

Description: Number of DOHMH-vehicle involved collision reports involving injury or property damage for the

DOHMH fleet. New York State MV-104 reports are required whenever a collision occurs involving

death, or other personal injury, or property damage..

Source: DOHMH Fleet Administration

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: New York City Law Department

Indicator name: All summonses issued

Description: Total number of summonses and violations issued by DOHMH.

Source: Office of Administrative Trials and Hearings (OATH)

Indicator name: Violations admitted to or upheld at ECB (%)

Description: The proportion of DOHMH-issued Environmental Control Board (ECB) violations that are resolved

without a hearing or upheld at an ECB hearing.

Source: Office of Administrative Trials and Hearings (OATH)

Office of Chief Medical Examiner

Indicator name: Median time for MLI scene arrivals (hours)

Description: MLIs are investigators who make the preliminary review of all cases. They visit about one-third of

all cases accepted by OCME.

Source: IT MEANS System.

Indicator name: Median time to complete autopsy reports (days)

Description: Median time to complete autopsy reports, which detail the cause and manner of death and as

well as other findings, after autopsy completion.

Source: Records Unit.

Indicator name: Median time to process cremation requests (hours)

Description: Median time to process requests for approval for a cremation.

Source: Communications Unit.

Indicator name: Median time to complete toxicology cases (days)

Description: The median number of days for the Forensic Toxicology Laboratory to perform analysis on fatality

victims to determine the presence of drugs and other toxic substances in human fluids and tissues, in order to evaluate their role in the cause or manner of death, measured in age from the

time OCME receives the case.

Source: Forensic Toxicology Laboratory.

Indicator name: Median time to complete toxicology sexual assault cases (days)

Description: Median time for sexual assault cases to be screened by the Forensic Toxicology Laboratory for

the presence of volatiles, opiates, benzoylecgonine, barbiturates, salicylates, acetaminophen,

and basic drugs from the time OCME receives the case.

Source: Forensic Toxicology Laboratory.

Indicator name: Median time to complete toxicology DUI cases (days)

Description: Median time to complete Driving While Intoxicated cases analyzed to determine the presence of

ethanol and other drugs from the time OCME receives the case.

Source: Forensic Toxicology Laboratory.

Indicator name: Average days to complete analysis of a DNA case

Description: The average number of days for the Forensic Biology DNA Laboratory to perform chemical,

immunological, biochemical, and molecular biological analysis on submitted evidence to identify the source of the collected specimens in cases such as homicides, sexual assaults and

burglaries, measured in age from the time OCME receives the case.

Source: Forensic Biology DNA Laboratory.

Indicator name: Median time to complete DNA homicide cases, from evidence submission to report (days)

Description: Median time to complete fatality cases that undergo genetic marker analysis to help identify the

origin of biological specimens using DNA testing from the time OCME receives the case.

Source: Forensic Biology DNA Laboratory.

Indicator name: Median Time to Complete DNA property crime cases, from evidence submission to report (days)

Description: DNA analysis is used to analyze evidence from crime scenes.

Source: Forensic Biology DNA Laboratory.

Indicator name: Median time to complete DNA sexual assault cases, from evidence submission to report (days)

Description: Median time to complete sexual assault cases analyzed using DNA from the time OCME receives

the case.

Source: Forensic Biology DNA Laboratory.

Office of Chief Medical Examiner

Indicator name: DNA matches with profiles in database

Description: The number of DNA samples from biological evidence found at a crime scene that match the DNA

profiles stored in the Combined DNA Index System (CODIS) national database.

Source: Forensic Biology DNA Laboratory.

Indicator name: Remains recovered following a disaster or mass fatality incident (cumulative)

Description: The cumulative number of human remains recovered following a mass fatality incident.

Source: Investigations/Special Operations Unit.

Indicator name: Remains identified following a disaster (cumulative)

Description: The cumulative number of human remains recovered from a disaster site that have been

identified.

Source: Forensic Biology DNA Laboratory/WTC Records Unit.

HEALTH AND HOSPITALS CORPORATION

Indicator name: Percentage of prenatal patients retained in care through delivery

Description: This indicator tracks prenatal retention rates within an HHC facility. It reflects the percentage

of women who had three or more OB visits to the same facility throughout the course of their pregnancy and delivered anywhere within HHC. Data is collected quarterly and corresponds to

the relative period of the previous calendar year.

Source: Health and Hospitals Corporation (HHC) Siemens data warehouse

Indicator name: The percent of eligible women age 40 to 70 receiving a mammogram screening from HHC

Description: The percentage of eligible women age 40 to 70, who have made a primary care or women's

health visit at an HHC facility during the last two years, receiving a mammography screening.

Source: HHC MISYS Data Warehouse

Indicator name: HIV patients retained in care (%)

Description: The proportion of HIV positive patients that have an HIV clinical visit during each half of a

12-month review period. This indicator is collected annually following the fiscal year calendar.

Source: Siemens data warehouse.

Indicator name: Percent of two-year olds immunized

Description: The percent of all two-year old HHC patients that are immunized at HHC clinics and hospitals.

Method of collection involves a chart review annually in the first quarter (July-September) of the

fiscal year. The quarterly data is representative of the Fiscal Year.

Source: HHC Quality Assurance Committee of the Board Report.

Indicator name: General care average length of stay (excluding psychiatric and rehabilitation discharges) (days)

Description: The average number of days that a patient remains in the hospital, excluding psychiatry and

rehabilitation services.

Source: HHC Monthly Inpatient Utilization Report.

Indicator name: Emergency room revisits for adult patients with asthma (%)

Description: The percent of emergency room revisits for adult patients with asthma within seven days of

discharge from the emergency room.

Source: HHC Ambulatory Care Database.

Indicator name: Emergency room revisits for pediatric patients with asthma (%)

Description: The percent of children with asthma who revisit the emergency room within seven days of

discharge from the emergency room.

Source: HHC Ambulatory Care Database.

Indicator name: Percent of Adult psychiatry patients discharged with principal psychiatry diagnoses who are

readmitted within 30 days.

Description: The percent of adult patients discharged with principal psychiatry diagnoses who are readmitted

within 30 days.

Source: Siemens data warehouse.

Indicator name: Average time spent by patient for a primary care visit at hospitals and diagnostic treatment

centers (minutes)

Description: Average time, in minutes, spent by patient from arrival to departure for a primary care visit (adult

medicine, pediatric and women's health) at an HHC hospital or diagnostic and treatment center

(D&TC). Data is presented annually.

Source: HHC Ambulatory Care Restructuring Initiative Reporting Database.

Indicator name: Uninsured patients served

Description: The number of patients without health insurance served by HHC. Data is presented annually.

Source: Siemens Data GPS.

Health and Hospitals Corporation

Indicator name: Total Medicaid Managed Care, Child Health Plus and Family Health Plus enrollees The number of individuals enrolled in these public insurance programs at HHC facilities. Description:

MetroPlus Health Plan Reconciliation Reports and New York State Child Health Plus and Family Source:

Health Plus Programs.

Indicator name: Medicaid MetroPlus enrollees including Child Health Plus and Family Health Plus enrollees Description:

The number of Medicaid managed care recipients enrolled in HHC's MetroPlus health

maintenance plan.

MetroPlus Health Plan Reconciliation Reports. Source:

Indicator name: Net days of revenue for Accounts Receivable

Description: Net days of revenue in patient accounts receivables including inpatient and outpatient (industry

standard is 70 days).

Source: Finance

HUMAN RESOURCES ADMINISTRATION

Indicator name: Cash Assistance unduplicated caseload (12-month) (000)

Description: This indicator measures the number of distinct people who received Cash Assistance benefit on

either the time-limited Family Assistance Program or the Safety Net Assistance (SNA) Program or the 60-month Converted to Safety Net program within last 12 months. Each individual receiving

any of these types of cash assistance is counted only once during the 12-month period.

Source: HRA ODRA and WMS report CRM01OR1

Indicator name: Persons receiving cash assistance (000)

Description: As of the end of the reporting period, this indicator measures the number of persons who are

receiving time-limited Family Assistance Program or the Safety Net Assistance (SNA) Program.

As of November 2001, the 60-month Converted to Safety Net program is included.

Source: HRA ODRA and WMS report CRM01OR1

Indicator name: Temporary Assistance for Needy Families (TANF) Recipients (000)

Description: At the end of the reporting period, the number of persons who are receiving time-limited (TANF).

Source: HRA ODRA and WMS report

Indicator name: 60-month converted to SNA Recipients (000)

Description: At the end of the reporting period, the number of persons who are receiving 60-month converted

to Safety Net Assistance (SNA).

Source: HRA ODRA and WMS report

Indicator name: SNA Recipients (000)

Description: At the end of the reporting period, the number of persons who are receiving SNA.

Source: HRA ODRA and WMS report

Indicator name: Cash Assistance Caseload (000)

Description: At the end of the reporting period, the total number of cases receiving Cash Assistance.

Source: HRA ODRA and WMS report

Indicator name: Cash Assistance application timeliness rate (%)

Description: This indicator measures the percent of Cash Assistance application processing completed by the

Agency in required time frames.

Source: HRA Family Independence Administration (FIA)

Indicator name: Persons receiving Supplemental Nutrition Assistance Program (SNAP) benefits (000)

Description: As of the end of the reporting period, the number of eligible persons receiving federally supported

Supplemental Nutrition Assistance Program benefits, including both cash assistance recipients and non-PA recipients. The calculation includes persons who receive food stamps at residential

treatment centers and recipients of Supplemental Security Income (SSI).

Source: HRA ODRA

Indicator name: Cash Assistance persons receiving Supplemental Nutrition Assistance Program (SNAP) benefits

(000)

Description: At the end of the reporting period, the total number of persons who receive Supplemental

Nutrition Assistance Program benefits and Cash Assistance

Source: HRA ODRA

Indicator name: Non-cash Assistance persons receiving SNAP benefits (000)

Description: At the end of the reporting period, the total number of persons who receive Supplemental

Nutrition Assistance Program benefits who are not cash assistance or SSI recipients.

Source: HRA ODRA

Indicator name: SSI persons receiving SNAP benefits (000)

Description: The total number of eligible recipients of SSI receiving federally supported Supplemental Nutrition

Assistance Program benefits.

Source: HRA ODRA

Indicator name: Total SNAP households (000)

Description: The total number of eligible households receiving Supplemental Nutrition Assistance Program

benefits, including both Cash Assistance recipients and non-PA recipients.

Source: HRA ODRA

Indicator name: Cash assistance households receiving SNAP benefits (000)

Description: The total number of Cash Assistance eligible households receiving Supplemental Nutrition

Assistance Program benefits.

Source: HRA ODRA

Indicator name: Non-cash assistance households receiving SNAP benefits (000)

Description: At the end of the reporting period, the total number of persons who receive Supplemental

Nutrition Assistance Program benefits who are not cash assistance or SSI recipients.

Source: HRA ODRA

Indicator name: SSI households receiving SNAP benefits (000)

Description: The total number of eligible recipients of SSI receiving federally supported Supplemental Nutrition

Assistance Program benefits.

Source: HRA ODRA

Indicator name: SNAP estimated Payment Error Rate (%)

Description: This indicator measures the estimated percent of Supplemental Nutrition Assistance Program

benefits Payment Errors for CA and non-CA recipients where the incorrect Supplemental Nutrition Assistance Program benefit amount is paid is either over or under the correct amount, due to a calculation or documentation error on the part of either the worker or the client. This indicator is

tracked in accordance with the federal fiscal year.

Source: HRA FIA

Indicator name: SNAP application timeliness rate (%)

Description: Percent of Supplemental Nutrition Assistance Program application processing completed by the

Agency in required time frames.

Source: HRA FIA

Indicator name: Medicaid enrollees administered by HRA (000)

Description: At the end of the reporting period, the total number of persons enrolled in Medicaid administered

by HRA who also receive cash assistance or SSI, and Medicaid without cash assistance

(Medicaid-only) administered by HRA.

Source: WMS report WINR0521 and HealthStat Report

Indicator name: Medicaid-only enrollees administered by HRA (000)

Description: At the end of the reporting period, the number of persons who are not recipients of cash

assistance or SSI who receive Medicaid services administered by HRA. In January 2014, the majority of Medicaid-only (non- Cash Assistance Medicaid) eligible clients began to be enrolled in the New York State administered Medicaid program through the State Health Care Exchange. HRA Medicaid-only enrollees include only those participants who were enrolled in the program prior to January 2014. This number is expected to decline further over time as more new

enrollees and current participants who re-enroll are transferred to the State program. Fiscal 2014

Medicaid enrollment data cannot be compared to previous years for these reasons.

Source: HealthStat Report

HUMAN RESOURCES ADMINISTRATION

Indicator name: Application timeliness rate for Medicaid administered by HRA (%)

Description: Percent of Community and Hospital new applications processed by the Agency within required

timeframes.

Source: **HRA MICSA**

Indicator name: Clients whom HRA helped obtain employment (000)

Description: HRA revised its methodology for calculating the number of clients who were assisted by

the Agency in finding a job. Under the prior administration, HRA included applicants who were rejected for assistance and recipients of one-time emergency grants who were already employed. These groups are excluded from the new calculations. Currently, HRA counts only those placements for Cash Assistance clients and non-custodial parents obtained through HRA's contracted vendors, including Back to Work and WeCARE. HRA also counts placements achieved through non-contracted services, such as placements following a client's engagement in an educational program. Job placements that are self-attained by clients while engaged in HRA programs and services are also counted. This revised calculation method has been applied to Fiscal Years 2013 and 2014 and therefore data for these two years are not comparable to

previous fiscal years.

Source of Cash Assistance (CA): HRA New York City WAY (NYCWAY), Welfare Management Source:

> System (WMS), CA and Non-CA cases matched against State New Hire Placements file, and the HRA Office of Data Reporting and Analysis (ODRA). Source of STEP: HRA's Payment and

Claiming System (PaCS)]

Current and former cash assistance cases that retained employment income 180 days after being Indicator name:

placed in a job (calendar year-to-date average) (%)

Description: The calendar year-to-date average percent of both those cash assistance cases who had

> obtained a job six months (180 days) prior to the reporting period, earned enough income to close their cash assistance cases, and did not return to cash assistance within the last six months (180 days) of the reporting period, and those cash assistance cases who obtained employment six months prior to the reporting period, remained open and have not had their cases re-budgeted

within 180 days due to the loss of employment income.

HRA NYCWAY, WMS and ODRA Source:

Indicator Name: Safety Net Assistance (SNA) cases engaged in training or education in accordance with New

York City guidelines (%)

Description: The city fiscal year-to-date average percent of partially or fully engageable (able to work) SNA

cases who increase their self-sufficiency by participating in training or education activities that prepare clients to obtain and retain employment. These training/education activities are defined by New York City and may be stand-alone or concurrent with the Work Experience Program (WEP), substance abuse or other work activities. Education includes high school students over 15 and college students. Under the new Back to Work (BTW) employment contracts, clients are counted for this indicator if they participate in contextualized literacy and language programs designed specifically for different types of jobs, or are participating in full or part-time GED

programs.

HRA NYCWAY and ODRA Source:

Indicator name: Description:

Family cases engaged in training or education in accordance with New York City guidelines (%) The city fiscal year-to-date average percent of partially or fully engageable (able to work) family cases who increase their self-sufficiency by participating in training or education activities that prepare clients to obtain and retain employment. These training/education activities are defined by New York City and may be stand-alone or concurrent with the Work Experience Program (WEP), substance abuse or other work activities. Education includes high school students over 15 and college students. Under the new Back to Work (BTW) employment contracts, clients are counted for this indicator if they participate in contextualized literacy and language programs designed specifically for different types of jobs, or are participating in full or part-time GED

programs.

Source: HRA NYCWAY and ODRA

Indicator name: Cash Assistance family cases participating in work or work-related activities per federal guidelines

(official federal fiscal year-to-date average) (%)

Description: The official federal fiscal year-to-date average percent of Family Assistance Program and

60-month converted to Safety Net Assistance cases who participate in work or work-related activities in compliance with federal guidelines. This indicator reports the most recent available federal data. The official family participation rate is calculated on the basis of the federal fiscal

year: October through September.

Source: HRA NYCWAY, WMS and ODRA

Indicator name: Total WeCARE cases

Description: The unduplicated total of Wellness, Comprehensive Assessment, Rehabilitation and Employment

(WeCARE) cases. WeCARE provides a continuum of services to help cash assistance clients with medical and/or mental health conditions that affect their employability to attain their maximum levels of self-sufficiency. Individuals referred to WeCARE receive a comprehensive biopsychosocial assessment to identify possible clinical conditions and social barriers that may affect their ability to participate in work-related activities. Based on the results of this assessment, WeCARE contractors determine an individual's functional capacity, develop a customized service

plan, and provide a range of services tailored to meet a client's needs.

Source: WeCARE Engagement Report

Indicator name: Number of WeCARE federal disability awards (000)

Description: The cumulative number, for the reporting period, of HRA clients assisted by the Agency who

obtain federal SSI benefits for the aged, blind, or disabled. As of January 2009 only one award per person is counted: either the award granted for the initial appeal or the award granted in a

subsequent appeal if the initial application was denied.

Source: HRA Payment and Claiming System (PACS)

Indicator name: Total new Support Orders obtained

Description: The total number of new child support orders obtained.

Source: New York State Department of Child Support Enforcement, Office of Child Support Enforcement:

157 Report

Indicator name: Child support cases with orders of support (%)

Description: The monthly average of cash assistance and non-cash assistance child support cases for which

a support order has been established by a court, as a percent of the total number of open child

support cases.

Source: New York State Department of Child Support Enforcement, Office of Child Support Enforcement:

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Indicator name: Current obligations collected (%)

Description: The city fiscal year-to-date average of the total child support collected for both cash assistance

and non-cash assistance cases as a percent of the total court-ordered obligations.

Source: New York State Department of Child Support Enforcement, Office of Child Support Enforcement;

New York State: 157 Report Section F: Collections Due and Distributed, Total (Line 25

cumulative) divide by Total (line 24 cumulative)

Indicator name: Child support collected (\$000,000)

Description: The total amount of child support collected on behalf of both cash assistance and non-cash

assistance clients, including cases where the child resides outside the City and the non-custodial

parent resides in the City.

Source: New York State Department of Child Support Enforcement, Office of Child Support Enforcement:

Monthly Calendar Year Comparisons of Collections –Total Collections

Indicator name: Individuals and families at imminent risk diverted from becoming homeless(%)

Description: Description: The percent of individuals and families who were still domiciled at the point they

were seen by the Diversion Team at an HRA Job Center, but were at imminent risk of losing their homes, who are diverted from becoming homeless. As of January 2009 HRA began cross-referencing diverted families to determine if any of these families subsequently came to the Prevention Assistance and Temporary Housing (PATH) at the Department of Homeless Services during the fiscal year. If a family previously diverted by HRA applies for shelter at PATH, and HRA is unable to divert the family from shelter at that time, the original diversion at the HRA Job Center

is not counted.

Source: IPA 705 report generated by HRA/MIS

Indicator name: Eligible Families seeking shelter at Prevention Assistance and Temporary Housing (PATH) who

entered HRA's domestic violence shelters (%)

Description: Percent of families seeking shelter at Department of Homeless Service's Prevention Assistance

and Temporary Housing (PATH) who entered HRA domestic violence shelters.

Source: HRA ODVEIS

Indicator name: Domestic violence non-residential services programs active caseload

Description: The city fiscal year-to-date average of the monthly number of active cases participating in the

non-residential programs.

Source: Monthly reports from contracted non-residential shelter providers

Indicator name: Average number of families served per day in the domestic violence shelter program Description: Average number of families served per day in domestic violence shelter program.

Source: HRA ODVEIS

Indicator name: Number of domestic violence emergency beds (capacity)

Description: At the end of the reporting period, the number of domestic violenceemergency beds that HRA

administers.

Source: The number of beds licensed by the State Office of Children and Family Services and reported

through the HRA Office of Domestic Violence & Emergency Intervention Services (ODVEIS)

shelter occupancy system

Indicator name: Adult Protective Services (APS) assessment cases

Description: The unduplicated number of individuals in the assessment phase for APS services during the

month. The fiscal year to date number is calculated as an average of monthly cases.

Source: HRA Adult Protective Services Monthly Compliance Report

Indicator name: Individuals referred to an APS field office visited within three working days (%)

Description: The city fiscal year-to-date average percent of cases referred to Adult Protective Services (APS)

that are visited within the State-mandated three working days.

Source: HRA Adult Protective Services Monthly Compliance Report

Indicator name: APS assessment cases accepted or denied for undercare within State-mandated 60 days (%) Description:

Percent of referrals to the borough offices or contracted vendors with a decision made to accept

or deny a case within the State-mandated 60 days.

HRA Adult Protective Services Monthly Compliance Report Source:

Indicator name: APS cases eligible for services

Description: The unduplicated number of the total cases in APS undercare or Preventive Services Program

during the month. The fiscal year to date number is calculated as an average of monthly cases.

HRA Adult Protective Services Monthly Compliance Report Source:

Indicator name: Total referrals received for APS

Referrals screened at Central Intake Unit for presumptive eligibility or referral to other agencies. Description:

Source: HRA Adult Protective Services Monthly Compliance Report

Indicator name: Personal care services - average weekly billable hours

At the end of the reporting period, the average number of weekly billable hours of service for Description:

all clients receiving personal care services (home attendant and housekeeping). Billable hours

measures the number of hours during which service is actually provided.

Source: HRA Home Care Services Program

Indicator name: Serious personal care complaints resolved in 24 hours (%)

Description: Percent of client serious complaints resolved within required timeframe of 24 hours. Vendors

must remove the risk has to the client within 24 hours for the complaint to be resolved.

Source: HRA MICSA

Indicator name: Average days to initiate home attendant and housekeeper services for all cases

At the end of the reporting period, the average number of days from the date of application to Description:

the commencement of service for all new Home Attendant and Housekeeping cases during the reporting month. All cases with service start dates during the reporting month are included in this measure and include applicants who are currently enrolled in Medicaid and those who have

applied for but not begun to receive Medicaid.

Source: HRA Home Care Services Program

Indicator name: Cases receiving home care services

The number of cases receiving Medicaid-funded Home Attendant and Housekeeping; Long Term Description:

Home Health Care; and AIDS Project/AIDS Lombardi Home Care services at the end of the

HRA Home Care Services Program Source:

NRESOURCES

Indicator name: New applicants for HIV/AIDS Services Administration (HASA) services

Description: The number of applicants to HASA services HRA HIV/AIDS Services Administration (HASA) Source:

Indicator name: Individuals receiving HASA services

At the end of the reporting period, the number of individual clients (individuals who are either HIV Description:

Symptomatic or with AIDS) served during the reporting month.

HRA HIV/AIDS Services Administration (HASA) Source:

Indicator name: HASA clients receiving ongoing enhanced housing benefits (%)

Description: The percent of HASA clients who receive on-going monthly supplemental rents in addition to the

basic HASA shelter grant.

Source: IPA 705 report generated by HRA/MIS

Indicator name: Average number of days from submission of a completed application to approval or denial of

enhanced housing benefits to keep HASA clients in stable housing

Description: At the end of the period, the average number of days to grant or deny HASA housing-related

enhanced financial benefits after the completed application is submitted. Benefits are required in order for clients to secure or maintain housing, including but not limited to rent increases, home

furnishings requests, moving and storage expenses.

Source: HRA HIV/AIDS Services Administration Case by Case Financial Assessment database

Indicator name: Average number of days from submission of a completed application to issuance of enhanced

housing benefits to HASA clients

Description: The average number of calendar days from submission of a completed application it takes

to issue housing-related enhanced financial benefits to clients in order to secure or maintain housing, including but not limited to rent increases, home furnishings requests, moving and

storage expenses.

Source: HRA HIV/AIDS Services Administration Case by Case Financial Assessment database

Indicator name: Medicaid recoveries and cost avoidance for fraud waste & abuse (\$000,000)

Description: This indicator shows the amount recovered from concealment of income and resources by

clients, provider audits for waste and abuse, collections from windfalls, personal injury lawsuit settlements and liens on properties and estates, and cost savings from various efforts such as Medicaid prescription drug fraud investigations and clients receiving Medicaid in more than one state. In Fiscal 2014, HRA has changed its method for calculating the Cash Assistance cost avoidance and recoveries indicator by no longer placing a value on reduced budget

recommendations from HRA's Bureau of Eligibility Verification (BEV). Fiscal 2013 indicator values have also been updated to follow this logic, and therefore, Fiscal 2013 and 2014 results are comparable. HRA is updating its calculation of cost avoidance to more accurately reflect the type of recommendations likely to result in savings. In addition, the Medicaid Integrity Investigation Program concluded in January 2014 since most new Medicaid applications now take place through New York State of Health, the Official Health Plan Marketplace for New York State. As the number of HRA-administered Medicaid recipients has declined, HRA has seen diminished volume through the guarterly Medicaid PARIS match. Therefore, HRA anticipates that going forward the

Medicaid cost avoidance values will gradually decline.

Source: HRA Investigations, Revenue & Enforcement Administration

Indicator name: Cash Assistance recoveries and cost avoidance for fraud, waste and abuse (\$000,000)

Description: This indicator shows, pursuant to Cash Assistance eligibility rules, the amount recovered from

concealment of income and resources by clients, collections from windfalls, lawsuit settlements and liens on properties, repayment of emergency assistance, and federal reimbursement for assistance given while Social Security Disability benefit applications were pending. It also includes, cost savings from various efforts such as fraud investigations, case re-budgeting for income changes, and clients receiving Cash Assistance in more than one state. In Fiscal 2014, HRA has changed its method for calculating the Cash Assistance cost avoidance and recoveries indicator by no longer placing a value on reduced budget recommendations from HRA's Bureau of Eligibility Verification (BEV). Fiscal 2013 indicator values have also been updated to follow this logic, and therefore, Fiscal 2013 and 2014 results are comparable. HRA is updating its calculation

of cost avoidance to more accurately reflect the type of recommendations likely to result in

Source: HRA Investigations, Revenue & Enforcement Administration

Indicator name: Supplemental Nutritional Assistance Program (SNAP) cost avoidance for fraud and abuse

(\$000,000)

Description: This indicator shows the cost avoidance from client fraud through concealment of income and

resources and from clients receiving SNAP benefits in more than one state. In Fiscal 2014, HRA has changed its method for calculating the Cash Assistance cost avoidance and recoveries indicator by no longer placing a value on reduced budget recommendations from HRA's Bureau of Eligibility Verification (BEV). Fiscal 2013 indicator values have also been updated to follow this logic, and therefore, Fiscal 2013 and 2014 results are comparable. HRA is updating its calculation

of cost avoidance to more accurately reflect the type of recommendations likely to result in

savings.

Source: HRA Investigations, Revenue & Enforcement Administration

Indicator name: Fair hearings upheld (%)

Description: In Fiscal 2014, HRA has changed its method for calculating Fair Hearings outcomes. The

agency win rate includes issues that are affirmed and that are found to be correct at the time they were made and excludes client defaults. Defaults were included as Agency wins in prior periods but are excluded here because they do not reflect contested issues that are actually heard at hearings. The numerator of this indicator includes all fair hearing issues heard with an outcome of affirmation of the Agency's decision or correct decision when originally made by the Agency, while the denominator includes all fair hearing issues heard with all outcomes including affirmation, correct when made, agency withdrawal, settled, reversal and other. This rate is different than the previously reported rate in that it is calculated based on all outcomes on hearings heard, as opposed to select outcomes and it does not include defaults in which the

client fails to appear and the hearing is not actually heard.

Source: ODRA

Indicator name: Billed revenue as a percentage of budgeted revenue (%)

Description: Billed revenue as a percentage of budgeted revenue indicates where HRA is in meeting its

projected targeted revenue,

Source: HRA Finance Office

Indicator name: Calls resolved within 48 hours to the Finance customer service call line for vendors (%)

Description: Percent of calls made by vendors to the HRA Finance Office Customer Service Call Line that are

resolved.

Source: HRA Finance Office

Indicator name: Collisions involving city vehicles

Description: Number of HRA-vehicle involved collision reports involving injury or property damage for the HRA

fleet. New York State MV-104 reports are required whenever a collision occurs involving death, or

other personal injury, or property damage.

Source: HRA Fleet Administration

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: HRA Office of Staff Resources

Indicator name: Number of State Central Register Consolidated Investigations

Description: Excludes those reports that have been consolidated according to the new Office of Children and

Family Services procedure, which went into effect in January 2004, that requires local districts to

consolidate certain reports based on a set of identified criteria

Source: Division of Policy & Planning

Indicator name: Abuse and/or neglect reports responded to within 24 hours of receipt from State Central Registry

(%)

Description: The percent of child abuse/neglect investigations initiated within 24 hours of oral report to the

State Central Registry, as monitored internally by ACS.

Source: ACS Office of Management Development and Research.

Indicator name: Children in substantiated investigations with repeat substantiated investigations within a year (%)

Description: The percent of children who were named as alleged victims in a substantiated investigation,

who were then named as alleged victims in another substantiated investigation within a year of the closing of the first investigation. Substantiated investigations are those that produce credible evidence of abuse or neglect. Figures are provided for the fiscal year of the repeat investigation.

Source: CONNECTIONS database maintained by ACS Management Information Systems Unit.

Indicator name: Substantiation Rate

Description: The percent of child abuse/neglect reports that have credible evidence of abuse or neglect,

determined upon investigation.

Source: CONNECTIONS database maintained by ACS Management Information Systems Unit.

Indicator name: Average child protective specialist caseload

Description: Total number of cases carried on the last day of the month divided by the total number of

Diagnostic Child Protective Specialists and Supervisors (Sup I) on the last day of the month.

Source: Division of Policy & Planning

Indicator name: Children receiving contract preventive services

Description: The number of children in active contract preventive cases at the end of the reporting period.

Source: ACS Office of Management, Development and Research.

Indicator name: Children in foster care (average)

Description: The average number of children in foster care during the reporting period, excluding suspended

payment and trial discharge, in all facilities and homes operated by contract foster care agencies or by ACS Direct Care Services. Excludes young people in juvenile delinquency placements.

Source: ACS Office of Management, Development and Research.

Indicator name: Children in foster kinship homes (average)

Description: The average number of children in foster kinship homes during the reporting period, excluding

suspended payment and trial discharge, in all homes operated by contract foster care agencies or

by ACS Direct Care Services. Excludes young people in juvenile delinquency placements.

Source: ACS Office of Research and Evaluation.

Indicator name: Children in nonrelative foster homes (average)

Description: The average number of children in nonrelative foster homes during the reporting period, excluding

suspended payment and trial discharge, in all homes operated by contract foster care agencies or

by ACS Direct Care Services. Excludes young people in juvenile delinquency placements.

Source: ACS Office of Research and Evaluation.

Indicator name: Children in congregate care (average)

The average number of children in congregate care during the reporting period, excluding Description:

> suspended payment and trial discharge, in all facilities operated by contract foster care agencies or by ACS Direct Care Services. Excludes young people in juvenile delinquency placements.

ACS Office of Research and Evaluation. Source:

All children entering foster care Indicator name:

The number of children entering foster care. Includes children with repeat admissions into foster Description:

Source: Child Care Review Service (CCRS) data extracts maintained by ACS Management Information

Systems Unit.

Indicator name: Children who re-enter foster care within a year of discharge to family (%)

The percent of foster care children who are discharged to their family who re-enter foster care Description:

within a year of their discharge date. Percentages are provided for the fiscal year of re-entry.

Source: ACS Management Information Systems Unit.

Indicator name: Children placed in foster care in their borough (%)

The percent of children placed in regular foster boarding homes in their home borough. Description: Source:

Child Care Review Service (CCRS) and CONNECTIONS maintained by ACS Management

Information Systems Unit.

Indicator name: Children placed in foster care in their community

The percent of children placed in regular foster boarding homes in their home community district Description:

or in a community district adjacent to their home community district.

Source: Child Care Review Service (CCRS) and CONNECTIONS maintained by ACS Management

Information Systems Unit.

Indicator name: Children entering foster care who are placed with relatives (%)

The percent of children entering foster care who are placed in foster boarding homes with Description:

relatives.

Source: ACS Management Information Systems Unit.

Siblings placed simultaneously in the same foster home (%) Indicator name:

Description: The percent of siblings in foster care who are placed simultaneously, when no other siblings are

in care, in the same foster home.

Source: ACS Management Information Systems Unit.

Abuse and/or neglect reports for children in foster care Indicator name:

The number of abuse or neglect reports for children in foster care, which are investigated by the Description:

Office of Confidential Investigations (OCI), a division of ACS/Division of Child Protection.

CONNECTIONS database maintained by ACS Management Information Systems Unit and OCI. Source:

Indicator name: Abuse and/or neglect reports for children in child care

The number of abuse or neglect reports for children in ACS funded child care which are Description:

investigated by the Office of Confidential Investigations (OCI), a division of ACS/Division of Child

Protection.

Source: CONNECTIONS database maintained by ACS Management Information Systems Unit and OCI.

Abuse and/or neglect reports for children in foster care that are substantiated (%) Indicator name:

Description: The percent of abuse and/or neglect reports for children in foster care that are determined upon

investigation by the Office of Confidential Investigations (OCI) to have credible evidence of abuse

or neglect.

CONNECTIONS database maintained by ACS Management Information Systems Unit and OCI. Source:

Indicator name: Abuse and/or neglect reports for children in child care that are substantiated (%)

Description: The percent of abuse and/or neglect reports for children in ACS funded child care that are

determined upon investigation by the Office of Special Investigations (OSI) to have credible

evidence of abuse or neglect.

Source: CONNECTIONS database maintained by ACS Management Information Systems Unit and OSI.

Indicator name: Median length of stay for children entering foster care for the first time who are returned to parent

(months)

Description: The median number of months a child, who enters care for the first time during a given year,

remains in care before returning to their parents.

Source: ACS Management Information Systems Unit.

Indicator name: Children returned to parent(s) within 12 months (%)

Description: The percent of children discharged from foster care to their parents within 12 months from the

time they were placed in care. Published data is considered preliminary until it is indicated as

final.

Source: ACS Management Information Systems Unit.

Indicator name: Children eligible for adoption (average)

Description: The average number of children freed for adoption at the end of the Fiscal Year, as monitored

internally by ACS. The number includes those in adoptive placement and those also freed and

not in adoptive homes.

Source: ACS Office of Family Permanency.

Indicator name: Children adopted

Description: The number of children with a finalized adoption through either Contract Agency Service

Adoptions or ACS Direct Care Adoptions. Finalization requires a court form to verify the child's

identity and date of adoption.

Source: ACS Office of Adoption Services.

Indicator name: Median length of stay in foster care before child is adopted (months)

Description: The median number of months a child, for whom adoption was decided as appropriate, remains

in foster care until an adoption is finalized.

Source: ACS Management Information Systems Unit.

Indicator name: Average time to complete adoption (years)

Description: The average number of years a child for whom adoption was decided as appropriate remains in

foster care before an adoption is finalized.

Source: ACS Office of Adoption Services.

Indicator name: Children eligible for adoption who are adopted (%)

Description: The percent of the children eligible for adoption through contract agency or ACS direct care

adoptions that finalize adoption during the reporting period.

Source: Division of Family Permanency

Indicator name: Average EarlyLearn contract enrollment

Description: Average number of children being served by EarlyLearn contractors in center-based (group) and

home-based (family child care) settings.

Source: ACS Division of Early Care & Education

Indicator name: EarlyLearn - Average center-based enrollment

Description: Average number of children being served by EarlyLearn contractors in center-based (group)

settings.

Source: ACS Division of Early Care & Education

Indicator name: EarlyLearn - Average family child care enrollment

Description: Average number of children being served by EarlyLearn contractors in home-based (family child

care) settings.

Source: ACS Division of Early Care & Education

Indicator name: Average EarlyLearn Utilization (%)

Description: The percent of contracted center-based and home-based care seats available for which children

are enrolled.

Source: ACS Division of Early Care & Education

Indicator name: Average EarlyLearn Utilization - Center-based (%)

Description: The percent of contracted center-based seats available for which children are enrolled.

Source: ACS Division of Early Care & Education

Indicator name: Average EarlyLearn Utilization - Family child care (%)

Description: The percent of contracted home-based care seats available for which children are enrolled.

Source: ACS Division of Early Care & Education

Indicator name: Average child care voucher enrollment

Description: Average number of children accessing early care and education services through use of a

voucher, both cash assistance and low-income.

Source: ACS Division of Early Care & Education

Indicator name: Average mandated children voucher enrollment

Description: Average number of children accessing early care and education services through use of a

voucher as part of their cash assistance benefits.

Source: ACS Division of Early Care & Education

Indicator name: Average other eligible children voucher enrollment

Description: Average number of children accessing early care and education services through use of a low-

income voucher.

Source: ACS Division of Early Care & Education

Indicator name: Average center-based child care voucher enrollment

Description: Average number of children accessing child care services through a mandated (cash assistance)

or low-income voucher at a center-based program.

Source: ACS Division of Early Care & Education

Indicator name: Average family child care voucher enrollment

Description: Average number of children accessing child care services through a mandated (cash assistance)

or low-income voucher at a home-based registered/licensed program.

Source: ACS Division of Early Care & Education

Indicator name: Average legally exempt (home-based) voucher enrollment

Description: Average number of children accessing child care services through a mandated (cash assistance)

or low-income voucher with a home-based program.

Source: ACS Division of Early Care & Education

Indicator name: EarlyLearn - Fiscal year spending per child based on average enrollment in Contract Family Child

Care

Description: Fiscal year spending per child based on average enrollment in Contract Family Child Care.

Source: ACS Division of Early Care & Education

Indicator name: EarlyLearn - Budget per slot in contract family child care

Description: Budget per slot in contract family child care. Source: ACS Division of Early Care & Education

Indicator name: EarlyLearn - Fiscal year spending per child based on average enrollment in Contract Family Child

Care

Description: Fiscal year spending per child based on average enrollment in Contract Family Child Care.

Source: ACS Division of Early Care & Education

Indicator name: Fiscal year spending per child - Center-based child care vouchers
Description: Fiscal year spending per child - Center-based child care vouchers.

Source: ACS Division of Early Care & Education

Indicator name: Fiscal year spending per child - Family child care vouchers Description: Fiscal year spending per child - Family child care vouchers

Source: ACS Division of Early Care & Education

Indicator name: Fiscal year spending per child - Legally exempt (informal child care) vouchers

Description: Fiscal year spending per child - Legally exempt (informal child care) vouchers

Source: ACS Division of Early Care & Education

Indicator name: Total Admissions

Description: The total number of admissions to detention.
Source: Comprehensive Justice Information System (CJIS).

Indicator name: Average Length of Stay

Description: The average number of days between the admission date and release date of all youth released

from either secure detention or non-secure detention.

Source: Comprehensive Justice Information System (CJIS).

Indicator name: Average Daily Population

Description: The number of youth in custody on an average day during the reporting period.

Source: Comprehensive Justice Information System (CJIS).

Indicator name: Average daily cost per juvenile in detention (\$)

Description: The average daily dollar value of all secure and non-secure detention costs (including staff

salaries and fringe benefits, contracts and indirect costs) divided by the average daily population.

Source: Financial Management System.

Indicator name: Youth-on-youth assaults/altercations with injury (per 100 total ADP), detention

Description: The number of reported instances of assaults and altercations between youth resulting in physical

injury requiring medical attention. Calculated as the average number of instances per days in the

reporting period, per 100 average Daily Population during the reporting period

Source: Incident Database.

Indicator name: Youth on Staff Assault w/injury Rate (Average per 100 Total ADP), detention

Description: The number of reported instances of assaults and altercations on staff resulting in a physical

injury. Calculated as the average number of instances per days in the reporting period, per 100

Average Daily Population during the reporting period.

Source: Incident Database.

Indicator name: Escapes in secure detention

Description: The number of youth who escape from a secure detention facility, court-related services, or

medical/mental health service while in the custody of secure detention staff.

Source: Incident Database.

Indicator name: Abscond rate in non-secure detention (Average per 100 Total ADP in non-secure)

Description: The number of youth who abscond from a non-secure group home, field site, court-related

service, or medical/mental health service while in the custody of non-secure detention staff. Calculated as the average number of instances per days in the reporting period, per 100 Average

Daily Population in non-secure system during the reporting period.

Source: Incident Database.

Indicator name: Weapon Recovery Rate (Average per 100 Total ADP), detention

Description: The number of instances in which weapons were found. Calculated as the average number of

instances per days in the reporting period, per 100 Average Daily Population during the reporting

period.

Source: Incident Database.

Indicator name: Illegal substance/prescription or OTC medication recovery rate (average per 100 total ADP),

detention

Description: The number of instances in which Illegal substance/prescription or OTC medication were found.

Calculated as the average number of instances per days in the reporting period, per 100 Average

Daily Population during the reporting period.

Source: Incident Database.

Indicator name: Child Abuse and/or Neglect Allegation Rate (Internal) (Average per 100 Total ADP), detention

The number of instances in which allegations were made against Department staff. Calculated

as the average number of instances per days in the reporting period, per 100 Average Daily

Population during the reporting period.

Source: Incident Database

Description:

Indicator name: Child Abuse/Neglect Allegations (Internal) reported as Substantiated

Description: The number of child abuse/neglect allegations against direct- and contracted-staff regarding

resident care reported to ACS by the State Office of Children and Family Services (OCFS) as Substantiated during the reporting period. Due to OCFS investigation time frames the universe of incidents covered by this indicator are likely distinct and not comparable to the number of

allegations reported to OCFS during the reporting period.

Source: Office of Children and Family Services

Indicator name: Admissions to non-secure placement

Description: Number of young people admitted to non-secure placement.

Source: ACS Division of Youth and Family Justice

Indicator name: Number in non-secure placement

Description: Number of young people in non-secure placement.

Source: ACS Division of Youth and Family Justice

Indicator name: Youth on youth assault and altercation rate, non-secure placement

Description: Number of youth on youth assaults and altercations in non-secure placement per 100 care days.

Source: Incident Database

Indicator name: Youth on staff assault rate, non-secure placement

Description: Number of youth on staff assaults in non-secure placement per 100 care days.

Source: Incident Database

Indicator name: AWOL rate, non-secure placement

Description: Number AWOLs from non-secure placement per 100 care days.

Source: Incident Database

Indicator name: Discharges from non-secure placement (dispositional order complete)

Description: Number of young people discharged from non-secure placement with complete dispositional

orders.

Source: ACS Division of Youth and Family Justice

Indicator name: Number of releases to Close to Home aftercare

Description: Number of young people released from non-secure placement to Close to Home aftercare.

Source: ACS Division of Youth and Family Justice

Indicator name: Number in Close to Home aftercare

Description: Number of young people in Close to Home aftercare upon release from non-secure placement.

Source: ACS Division of Youth and Family Justice

Indicator name: Residents seen within 24 hours of Sick Call Report (%)

Description: The percent of residents who were seen by medical staff within 24 hours of submitting a sick call

request.

Source: Medical Service Contractor.

In-Care Youth who were referred for mental health services (%), detention

Description: The percent of in-care youth who were referred for mental health services. Calculated as the

percent of unique youth who were in detention at least one day during the reporting period who

were referred for mental health services.

Source: CJIS Database and Mental Health Service Provider

In-Care Youth who were referred for and received mental health services (%), detention

Description: The percent of in-care youth who were referred for and received mental health services.

Calculated as the percent of unique youth who were in detention at least one day during the

reporting period who were referred for and received mental health services.

Source: CJIS Database and Mental Health Service Provider.

Indicator name: General healthcare cost per youth per day (\$), detention

Description: The average daily dollar value of all medical and mental health care contracts, related counseling

staff (including salaries and fringe benefits), and indirect costs, divided by the average daily

population.

Source: Financial Management System.

Indicator name: Youth with previous admission(s) to detention (%)

Description: The percent of youth admitted to DJJ custody during the reporting period with at least one prior

admission to DJJ, ever. This is not a recidivism or "within the same reporting period" readmission

rate.

Source: Comprehensive Justice Information System (CJIS).

Indicator name: Collisions involving city vehicles

Description: Number of ACS-vehicle involved collision reports involving injury or property damage for the ACS

fleet. New York State MV-104 reports are required whenever a collision occurs involving death, or

other personal injury, or property damage.

Source: Fleet Administration

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: New York City Law Department



Indicator name: Adults receiving preventive services who did not reside 21 days or more in the shelter system (%)

Description: Those adults who did not reside 21 days or more in shelter for 12 continuous months after their

initial contact, excluding clients in Safe Havens and Veterans short-term housing.

Source: DHS Aftercare Unit

Indicator name: Adult Families receiving preventive services who did not enter the shelter system (%)

Description: Those adult families who were not found eligible for shelter for 12 continuous months after their

initial contact.

Source: DHS Aftercare Unit

Indicator name: Families with children receiving preventive services who did not enter the shelter system (%)

Description: Those families with children who were not found eligible for shelter for 12 continuous months after

their initial contact.

Source: DHS Aftercare Unit

Indicator name: Unsheltered individuals that are estimated to be living on the streets, in parks, under highways,

on subways, and in the public transportation stations in New York City (HOPE)

Description: This indicator reports the results of the agency's annual Homeless Outreach Population Estimate,

held from midnight – 4AM on the last Monday in January. Teams of volunteers are assigned to small study areas where they administer a survey to all passersby to determine their housing

situation.

Source: Homeless Outreach Population Estimate Findings.

Indicator name: Number of Chronically Homeless Individuals Placed into Permanent and Temporary Housing by

Outreach Teams

Description: The number of total outreach contacts to chronically homeless individuals made by outreach

teams that result in placement into temporary housing during the reporting period.

Source: DHS Quarterly Outreach Report.

Indicator name: Response rate to 311 calls from constituents for Homeless Person Assistance

Description: The percentage of constituents who call 311 for Homeless Person Assistance, request a follow up

call back, and receive one.

Source: DHS Outreach Database

Indicator name: Single adults entering the DHS shelter services system

Description: Single adults entering the DHS shelter services system for the first time or returning after a period

of at least one year, excluding clients in Safe Havens and Veterans short-term housing.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Adult families entering the DHS shelter services system Description: Adult families determined to be eligible for shelter.

Source: Department of Homeless Services (DHS) Client Tracking System database.

Indicator name: Families with children entering the DHS shelter services system Description: Families with children determined to be eligible for shelter.

Source: Department of Homeless Services (DHS) Client Tracking System database.

Indicator name: Average number of adult families in shelters per day

Description: The average daily census of adult families in shelter at noon for the month. Does not include

families that may not yet be assigned or are in transition to shelter at noon and those placed in

overnight facilities.

Source: DHS Noon Census.

Indicator name: Average number of single adults in shelters per day

Description: The average number of single adults residing in shelter each night at 2:15 A.M.

Source: DHS Intake/Vacancy Control database.

Indicator name: Average number of families with children in shelters per day

Description: The average daily census of families with children in shelter at noon for the month. Does not

include families that may not yet be assigned or are in transition to shelter at noon and those

placed in overnight facilities.

Source: DHS Noon Census.

Indicator Name: Families with children applying for or receiving public assistance (average) (%).

Description: The percentage of families with children who have been determined eligible for shelter and have

either applied for or are currently receiving public assistance.

Source: DHS CARES database and Welfare Management System database

Indicator name: Cost per day for shelter facilities

Single adult facilities (\$)Family facilities (\$)

Description: The daily cost (per diem) per person or family for privately run facilities, including Tier IIs, hotels,

and cluster facilities, providing overnight shelter to homeless single adults or families. It is the

average cost for all units occupied at a given point in time.

Source: DHS Budget Office.

Indicator name: VENDEX evaluations for human services contracts completed on time, as compared to the goal

(%)

Description: The percent of VENDEX evaluations for human services contracts completed on time.

Source: DHS Contract Portfolio Database

Indicator name: Families suitably placed in the shelter services system within 10 days (%)

Description: The percent of families placed into conditional lodging within 10 days (a court mandated

timeframe).

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Average school attendance rate for children in the DHS shelter services system (%)

Description: The rate of actual attendance per number of school days per month, based on total number of

school-aged children who have attendance/registration records.

Source: Department of Education 'Students Residing in Temporary Housing' reports.

Indicator name: Families placed in the shelter services system according to their youngest school-aged child's

school address (%)

Description: The percent of families provided with shelter that have identified their youngest school-aged

child's school, and were placed in the facility closest to that school.

Source: DHS Neighborhood Based Placements Report

Indicator name: Adult shelter inspections with safety, maintenance or cleanliness deficiencies per 1,000 beds

Description: Total number of inspections with safety, maintenance or cleanliness deficiencies, per 1000 beds,

noted in inspections carried out by a court appointed inspection team to ensure shelters meet

court-mandated standards. Inspections take place in adult shelters semi-annually.

Source: DHS Facilities Maintenance and Development.

Indicator name: Critical incidents in the Adult Shelter system, per 1,000 residents

Description: Total Critical Incidents during the reporting year, per 1,000 adult residents in the adult shelter

system. Critical Incidents are either a life-threatening assault or injury to a resident or employee,

or environmental concerns that result in the evacuation of a facility.

Source: Incident Report Database

Indicator name: Critical incidents in the Family Shelter system, per 1,000 Residents

Description: Total Critical Incidents in family shelters during the reporting year, per 1,000 residents in the adult

family shelter system. Critical Incidents are either a life-threatening assault or injury to a resident or employee, including domestic violence incidents, or environmental concerns that result in the

evacuation of a facility.

Source: Incident Report Database

Indicator name: Critical incidents in the Families with Children Shelter system, per 1,000 Residents

Description: Total Critical Incidents in family shelters during the reporting year, per 1,000 residents in the

families with children shelter system. Critical Incidents are either a life-threatening assault or injury to a resident or employee, including domestic violence incidents, or environmental

concerns that result in the evacuation of a facility.

Source: Incident Report Database

Indicator name: Average length of stay for single adults in shelter (days)

Description: The average number of days an adult has spent in the DHS shelter services system during the

reporting period. Includes non-consecutive days spent in shelters, , excluding clients in Safe

Havens and Veterans short-term housing.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Average length of stay for adult families in shelter (days)

Description: The average number of days adult families spend in shelter, excluding overnight facilities, from

their first date of application. Families who leave the DHS shelter system for more than 30 days

are considered new applicants.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Average length of stay for families with children in shelter (days)

Description: The average number of days families with children spend in shelter, excluding overnight facilities,

from their first date of application. Families who leave the DHS shelter system for more than 30

days are considered new applicants.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Single adults exiting to permanent housing

Description: The number of single adults relocated to permanent housing from shelters, drop-in centers and

outreach teams, including both subsidized and unsubsidized permanent housing placements,

excluding clients in Safe Havens and Veterans short-term housing.

Source: DHS Program and Housing Placement database.

Indicator name: Single adults who exited to permanent housing and returned to the DHS shelter services system

within one year (%)

Description: The percent of those single adults, excluding clients in Safe Havens and Veterans short-term

housing, placed into permanent housing in the prior fiscal year who returned to the DHS shelter services system within one year. To be counted as returned clients, clients must have spent at least 30 days in the shelter services system in the year following their placement. Days do not

begin accumulating until 10 days after placement.

Source: Client Assistance and Rehousing Enterprise System (CARES) and Program and Housing

Placement databases.

Indicator name: Exits from the adult family shelter system, as compared to monthly goal (%)

Description: The percent of those adult families exiting shelter compared to monthly targets for the number of

quality exits achieved by the Adult Family system. An exit is considered a quality exit if the family

remains out of shelter for at least 30 days.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Exits from the families with children shelter system, as compared to monthly goal (%)

Description: The percent of those families with children exiting shelter compared to monthly targets for the

number of quality exits achieved by the Family with Children system. An exit is considered a

quality exit if the family remains out of shelter for at least 30 days.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Adult families who exited to permanent housing and returned to the DHS shelter services system

within one year (%)

Description: The percent of those adult families exiting shelter who return to the shelter system within one

year. An exit is considered a quality exit if the family remains out of shelter for at least 30 days.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Families with children who exited to permanent housing and returned to the DHS shelter services

system within one year (%)

Description: The percent of those families with children exiting shelter who return to the shelter system within

one year. An exit is considered a quality exit if the family remains out of shelter for at least 30

days.

Source: Client Assistance and Rehousing Enterprise System (CARES).

Indicator name: Collisions involving city vehicles

Description: Number of DHS-vehicle involved collision reports involving injury or property damage for the DHS

fleet. New York State MV-104 reports are required whenever a collision occurs involving death, or

other personal injury, or property damage.

Source: DHS Fleet Administration

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: New York City Law Department

DEPARTMENT FOR THE AGING

Indicator name: Total meals served

Description: Total number of meals, including home delivered and congregate breakfast, lunch, and dinner,

funded by DFTA.

Source: DFTA Planning Division

Indicator name: Citywide senior center utilization rate (%) (PMMR and MMR)

Description: The percent of senior center congregate meal system-wide planned capacity that has been

utilized.

Source: DFTA Planning Division

Indicator name: Average daily attendance at senior centers
Description: The average daily attendance at senior centers

Source: DFTA Planning Division

Indicator name: Caregivers who received casework supportive services through DFTA's in-house and contracted

providers.

Description: The number of caregivers who receive counseling, information, respite and/or assistance with

entitlements, benefits, or other aging services from DFTA's Alzheimer's and Caregivers Resource

Center, Grandparent Resource Center, and/or contracted providers.

Source: DFTA Planning Division

Indicator name: Hours of home care services provided (PMMR and MMR)

Description: The number of hours of contracted in-home care services, including homemaker/personal care

and housekeeping/chore services, provided to frail seniors by DFTA contractors.

Source: DFTA Planning Division

Indicator name: Total recipients of home care services (annual)

Description: Total number of senior citizens receiving DFTA-funded personal care and housekeeping services

during the fiscal year.

Source: DFTA Planning Division

Indicator name: Hours of case management services provided (PMMR and MMR)

Description: Total number of hours of DFTA-funded case management services delivered.

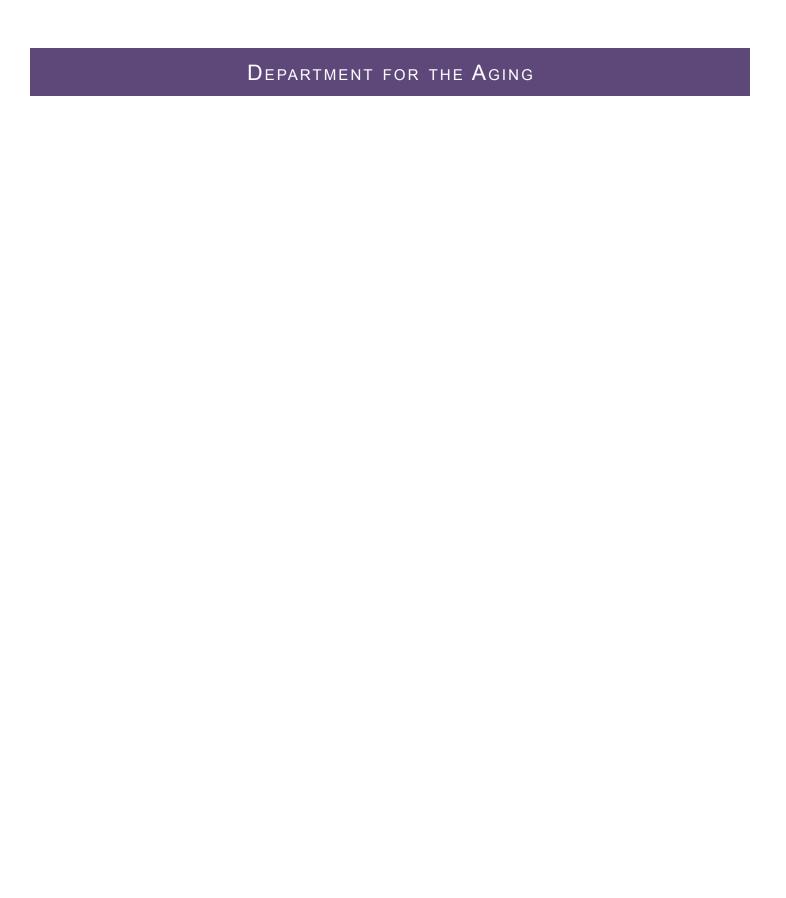
Source: DFTA Planning Division

Indicator name: Total recipients of case management services (annual)

Description: Total number of senior citizens receiving DFTA-funded case management services during the

fiscal year.

Source: DFTA Planning Division



BUILDING HUMAN POTENTIAL



Department of Youth and Community Development

Public Libraries*

City University of New York*

Department of Small Business Services

*Non-Mayoral Agencies

Indicator name: Percent of schools with scores of Well Developed on School Quality Reviews

Description: The number of schools with scores of "well developed" divided by the total number of schools that

have had reviews.

Source: Division of Assessment and Accountability

Indicator name: Percent of schools with scores of Proficient on School Quality Reviews

Description: The number of schools with scores of "proficient" divided by the total number of schools that have

had reviews.

Source: Division of Assessment and Accountability

Indicator name: Percent of schools with scores of Developing on School Quality Reviews

Description: The number of schools with scores of "developing" divided by the total number of schools that

have had reviews.

Source: Division of Assessment and Accountability

Indicator name: Percent of schools with scores of Undeveloped on School Quality Reviews

Description: The number of schools with scores of "undeveloped" divided by the total number of schools that

have had reviews.

Source: Division of Assessment and Accountability

Indicator name: Student enrollment as of October 31 in grades pre-kindergarten to 12 (000)

Description: The number of students on the October 31st audited register, not including charter school

students, for a given school year. By February DOE completes an audit of schools to verify

October 31st enrollment data.

Source: Automate the School system.

Indicator name: Average daily attendance (%)

- Elementary/middle (%)

- High school (%)

Description: The percentage of students present as calculated by the number of students present divided by

the number of students present and absent, not including charter school students, for each school

day.

Source: Automate the School system.

Indicator name: Students with 90% or better attendance rate (%)

Description: The percentage of students whose attendance rate for the year is 90% or better, as calculated

by the number of students with an attendance rate of 90% or more divided by the number of

students on register, not including charter school students.

Source: Automate the School system.

Indicator name: Students in grades 3 to 8 meeting or exceeding standards

- English Language Arts (%)

Description: The percent of general and special education students who meet the learning standard in English

Language Arts (ELA) for their grade by performing at Level 3 (Proficient) or higher. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level. Fiscal 2002 year's grade 7 scores were excluded as results of the test appeared inconsistent with

other available information and were not released. Other years include all grades, 3-8.

Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 meeting or exceeding standards

- Math (%)

Description: The percent of general and special education students who meet the learning standard in math

for their grade by performing at Level 3 (Proficient) or higher. Scores are on a scale ranging from

Level 1, below basic proficiency level, through Level 4, the advanced level.

Indicator name: Students in grades 3 to 8 scoring below standards progressing into a higher level

- English Language Arts (%)

Description: The percent of students who scored at Level 1 or 2 on the English Language Arts (ELA) test in

a given year and showed progress the following year by moving into a higher proficiency level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level. Fiscal 2002 year's grade 7 scores were excluded as results of the test appeared inconsistent with other available information and were not released. Other years include all

grades, 3-8.

Source: Division of Assessment and Accountability

Indicator name: Students in grades 3 to 8 scoring below standards progressing into a higher level

- Math (%)

Description: The percent of students who scored at Level 1 or 2 on the math test in a given year and showed

progress the following year by moving into a higher proficiency level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.

Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 progressing from below standards to meeting standards

- English Language Arts (%)

Description: The percent of students who scored at Level 1 or 2 on the English Language Arts (ELA) test in

a given year and showed progress the following year by moving into Level 3 or 4. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level. Fiscal 2002 year's grade 7 scores were excluded as results of the test appeared inconsistent with

other available information and were not released. Other years include all grades, 3-8.

Source: Division of Assessment and Accountability.

Indicator name: Students in grades 3 to 8 progressing from below standards to meeting standards

- Math (%)

Description: The percent of students who scored at Level 1 or 2 on the math test in a given year and showed

progress the following year by moving into Level 3 or 4. Scores are on a scale ranging from Level

1, below basic proficiency level, through Level 4, the advanced level.

Source: Division of Assessment and Accountability.

Indicator name: Students in grades 1 to 9 promoted (%)

Description: The percent of all students in grades 1 to 9 who were promoted into the next grade level after

meeting promotion criteria, which includes passing standardized tests, attendance and classwork

except for grade 3 and 5. Grade 3 and 5 promotion rates include all third grade general education students held to the new promotion policy adopted in 2003-2004 for grade 3 and in 2004-2005 for grade 5 as well as English language learners and special education students who

were promoted based on multiple promotion criteria. Grade 9 includes middle schools only.

Source: Division of Assessment and Accountability.

Indicator name: Students in the graduating class taking required Regents examinations

Description: The number of students in the graduating class taking the required Regents exams for graduation

and Regents diploma.

Source: Division of Assessment and Accountability.

Indicator name: Students passing required Regents examinations (%)

Description: The percent of students in the graduating class who take the Regents examinations and

who meet graduation and Regents diploma requirements by passing the required Regents

examinations.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination

- English (%)

Description: The percent of students in the graduating class who take the Regents examinations and who

meet New York State Education Department (NYSED) graduation requirements in English. Students passing all required Regents exams with a score of 65 or higher graduate with a

Regents diploma.

Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination

- Math (%)

Description: The percent of students in the graduating class who take the Regents examinations and who

meet New York State Education Department graduation requirements in math. Students passing

all required Regents exams with a score of 65 or higher graduate with a Regents diploma.

Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination

- United States history and government (%)

Description: The percent of students in the graduating class who take the Regents examinations and who

meet New York State Education Department graduation requirements in United States history and government. Students passing all required Regents exams with a score of 65 or higher graduate

with a Regents diploma.

Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination

- Global history (%)

Description: The percent of students in the graduating class who take the Regents examinations and who

meet New York State Education Department graduation requirements in global history. Students

passing all required Regents exams with a score of 65 or higher graduate with a Regents

diploma.

Source: Division of Assessment and Accountability.

Indicator name: Students in graduating class with a 65 to 100 passing score on the Regents Examination

- Science (%)

Description: The percent of students in the graduating class who take the Regents examinations and who

meet New York State Education Department graduation requirements in science. Students passing all required Regents exams with a score of 65 or higher graduate with a Regents

diploma.

Source: Division of Assessment and Accountability.

Indicator name: Percent of all students in cohort graduating from high school in 4 years (NYSED)

Description: The percent of a graduating class of students, who entered the public school system

in September of a given year and graduated within four years. The New York State calculation, instituted in 2005, includes Local and Regents Diplomas and all disabled students. It does not include students receiving GEDs or special education diplomas. For the cohort of 2004, students who graduate in August are also reported separately. This

rate does not include GEDs and Special Education diplomas.

Source: Division of Assessment and Accountability.

Indicator name: Percent of all students in cohort graduating from high school in 6 years (NYSED)

Description: The percent of a graduating class of students, who entered the public school system in

September of a given year and graduated within six years. The New York State calculation, instituted in 2005, includes Local and Regents Diplomas and all disabled students. It does not include students receiving GEDs or special education diplomas. For the cohort of 2004, students who graduate in August are also reported separately. This rate does not include GEDs and

Special Education diplomas.

Indicator name: Percent of students with disabilities in cohort graduating from high school in 4 years (NYSED)

Description: The percent of a graduating class of students with disabilities, who entered the public school

system in September of a given year and graduated within four years. The New York State calculation, instituted in 2005, includes Local and Regents Diplomas and all disabled students. It does not include students receiving GEDs or special education diplomas. For the cohort of 2004, students who graduate in August are also reported separately. This rate does not include GEDs

and Special Education diplomas.

Source: Division of Assessment and Accountability.

Indicator name: Percent of students with disabilities in cohort graduating from high school in 6 years (NYSED)

Description: The percent of a graduating class of students with disabilities, who entered the public school system in September of a given year and graduated within six years. The New York State

calculation, instituted in 2005, includes Local and Regents Diplomas and all disabled students. It does not include students receiving GEDs or special education diplomas. For the cohort of 2004, students who graduate in August are also reported separately. This rate does not include GEDs

and Special Education diplomas.

Source: Division of Assessment and Accountability.

Indicator name: Percent of all students in cohort dropping out from high school in 4 years (NYSED)

Description: The percent of students, who entered ninth grade public school in September of a given year and

dropped out by June 30th of their fourth year.

Source: Division of Assessment and Accountability.

Indicator name: Percent of all students in cohort dropping out from high school in 6 years (NYSED)

Description: The percent of students, who entered ninth grade public school in September of a given year and

dropped out by June 30th of their sixth year.

Source: Division of Assessment and Accountability.

Indicator name: Percent of students with disabilities in cohort dropping out from high school in 4 years (NYSED)

Description: The percent of students with disabilities, who entered ninth grade public school in September of a

given year and dropped out by June 30th of their fourth year.

Source: Division of Assessment and Accountability.

Indicator name: Percent of students with disabilities in cohort dropping out from high school in 6 years (NYSED)

Description: The percent of students with disabilities, who entered ninth grade public school in September of a

given year and dropped out by June 30th of their sixth year.

Source: Division of Assessment and Accountability.

Indicator name: Students enrolled as English Language Learners (000)

Description: The number of students identified who require a bilingual or English as a Second Language

(ESL) program.

Source: Bilingual Education Student Information Survey.

Indicator name: English Language Learners testing out of ELL programs (%)

Description: The percent of students who score at the proficient level on the New York State English as a

Second Language Achievement Test (NYSESLAT). This test was redesigned by the New York

State Education Department in Fiscal 2005.

Source: Division of Assessment and Accountability.

Indicator name: English Language Learners testing out of ELL programs within 3 years (%)

Description: The percent of students who score at the proficient level on the New York State English as a

Second Language Achievement Test (NYSESLAT) within 3 years. This test was redesigned by

the New York State Education Department in Fiscal 2005.

Indicator name: Students receiving special education services

School agePublic SchoolsNon-Public Schools

Pre-schoolPublic SchoolsNon-Public Schools

Description: The number of students who have been classified as disabled by the Committee on Special

Education and have an Individualized Education Program, which outlines special education services for each child. Subtotals are included to show the different settings in which students receive special services through the Department of Education, including settings outside the

public school system.

Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Students receiving special education services (000)

Description: The number of students who have been classified as disabled by the Committee on Special

Education and have an Individualized Education Program, which outlines special education

services for each child.

Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Students recommended for special education services

Description: The number of new students who have been found to have a disability and require special

education services.

Source: Office of Special Education Initiatives/Children Assistance Program.

Indicator name: Students no longer in need of special education services

Description: The number of students who have been determined by the Committee on Special Education to no

longer require special education services and are returned to full-time general education services.

Source: Office of Special Education Initiatives/Children Assistance Program

Indicator name: Students in special education scoring below standards progressing into a higher level

- English Language Arts (%)

Description: The percent of special education students who scored in Level 1 on the English Language Arts

test in a given year and showed progress the following year by moving into a higher level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced

level.

Source: Division of Assessment and Accountability.

Indicator name: Students in special education scoring below standards progressing into a higher level

- Math (%)

Description: The percent of special education students who scored in Level 1 on the math test in a given year

and showed progress the following year by moving into a higher level. Scores are on a scale ranging from Level 1, below basic proficiency level, through Level 4, the advanced level.

Division of Assessment and Accountability.

Indicator name: Average lunches served daily

Source:

Description: Lunches served by School Food in which claims are submitted for State Education

reimbursement divided by service days. The denominator is a composite of the site (both public and non-public schools) service days citywide due to all sites not having the same number of

service days.

Source: School Food Report of Meals Served (Management Information Evaluation) form.

Indicator name: Average breakfasts served daily

Description: Breakfasts served by School Food in which claims are submitted for State Education

reimbursement divided by service days. The denominator is a composite of the site (both public and non-public schools) service days citywide due to all sites not having the same number of

service days.

Source: School Food Report of Meals Served (Management Information Evaluation) form.

Indicator name: Average expenditure per student (\$)

Elementary school (\$)Middle school (\$)High school (\$)

- Full-time special education (District 75) (\$)

Description: Total school expenditures, including direct services to schools, regional costs, and systemwide

costs and obligations, divided by school enrollment (official audited registers).

Source: School Based Expenditures Reports.

Indicator name: Average direct services to schools expenditure per student (\$)

Description: Dollars spent directly on services provided to public school students and staff, taking place

primarily in the school building during the school day, during the school year, divided by school enrollment (official audited registers). Cost categories feature classroom instruction; student support; leadership and supervision; building services; and food, transportation, computers and

school safety. Also includes funds for after school and summer school programs.

Source: School Based Expenditure Reports.

Indicator name: Teachers

Description: The number of active teachers systemwide, which does not include teachers on approved unpaid

leaves of absence and teachers in charter schools.

Source: Human Resources System.

Indicator name: Teachers with 5 or more years teaching experience (%)

Description: The percent of teachers, not including charter school teachers, with five or more years of

classroom experience.

Source: Human Resources System.

Indicator name: Teachers hired to fill projected vacancies (%)

Description: The percent of teacher vacancies that were filled by teachers hired for the new school year.

Source: Enterprise Data Warehouse Human Resources System.

Indicator name: Principals with more than 3 years experience as principal (%)

Description: The percent of principals that have been in the NYC public school system as principal for three or

more years.

Source: Enterprise Data Warehouse Human Resources System.

Indicator name: Teachers absent 11 or more days (%)

Description: The percent of active teachers (excludes teachers on approved leave) who have been absent (as

defined under the teachers' contract) beyond the 10 days allowed under the teachers' contract.

Source: Enterprise Data Warehouse Human Resources System.

Indicator name: Phone calls responded to by parent coordinator or parent engagement designee (000)

Description: The citywide total number of phone calls responded to by parent coordinators is a measure of

how many parents have their issues and concerns addressed by parent coordinators.

Source: Office of Parent Engagement.

In-person consultations with parents by PC or parent engagement designee (000)

Description: The citywide total number of parents who were seen by parent coordinators as walk-ins to the

school is a measure of how many parents have their issues and concerns addressed by parent

coordinators.

Source: Office of Parent Engagement.

Indicator name: School-based workshops offered to parents (000)

Description: Key functions of parent coordinators are to increase parents' involvement with their children's

education and to help parents support their children's learning. The number of workshops held by parent coordinators is a measure of the opportunities parents are provided at the school level to

accomplish these goals.

Source: Office of Parent Engagement.

Indicator name: Parents attending school-based workshops (000)

Description: Key functions of Parent Coordinators are to increase parents' involvement with their children's

education and to help parents support their children's learning. The number of parents who attended workshops organized by Parent Coordinators is a measure of how many parents participated and benefited from parent coordinators' efforts to accomplish the above goals.

Source: Office of Parent Engagement.

Indicator name: Parents attending Fall and Spring Parent-Teacher Conferences

Description: The citywide total number of parents who attended parent-teacher conferences.

Source: Office of Parent Engagement.

Indicator name: School safety

- Seven Major Crimes

Description: All crimes categorized as a major index crime (murder and non-negligent manslaughter, forcible

rape, robbery, felonious assault, burglary, grand larceny and grand larceny auto) occurring within

City public schools.

Source: NYPD School Safety Division.

Indicator name: School safety

- Other criminal categories

Description: Summary of all other reported felonies and misdemeanors occurring within City public schools.

Source: NYPD School Safety Division.

Indicator name: School safety

- Other incidents

Description: All serious non-criminal incidents occurring within City public schools.

Source: NYPD School Safety Division.

Indicator name: Average Class Size (End of October)

- Kindergarten

- Grade 1

- Grade 2

- Grade 3

- Grade 4

- Grade 5

- Grade 6

- Grade 7

- Grade 8

- Grade 9 (not high schools)

Description: The average class size as of October 31 in grades kindergarten to nine, not including high

schools.

Source: Automate the School system.

Indicator name: Schools that exceed capacity

- Elementary schools (%)
- Middle schools (%)

- High schools (%)
Description: The percent of sch

The percent of schools, not including charter schools located in private buildings, where student enrollment is at 100 percent or more of a school's functional capacity. Capacity is determined using a formula that reflects instructional needs, student population and building size. The formula is devised by the School Construction Authority in consultation with instructional and operational

staff.

Source: Division of School Facilities through Fiscal 2002, School Construction Authority beginning Fiscal

2003.

Indicator name: Students in schools that exceed capacity

- Elementary/middle schools (%)

- High schools (%)

Description: The percent of the enrolled student population that attend schools, not including charter schools

located in private buildings, where enrollment is 100 percent or more of functional capacity. Capacity is determined using a formula that reflects instructional needs, student population and building size. The formula is devised by the School Construction Authority in consultation with

instructional and operational staff.

Source: Division of School Facilities through Fiscal 2002, School Construction Authority beginning Fiscal

2003.

Indicator name: Total new seats created

Description: The number of new student seats created through the efforts of the Department of Education and

the School Construction Authority, including construction of new buildings, construction of school

additions, room portioning, room conversions, and leasing.

Source: Division of School Facilities and School Construction Authority.

Indicator name: Hazardous building violations total backlog

Description: The number of hazardous Department of Buildings (DOB) violations pending against Department

of Education facilities. These include violations that need corrective work, and violations for which

work has been completed but which are awaiting official dismissal by DOB.

Source: Division of School Facilities.

Indicator name: School building rating

- Good condition (%)

- Fair to good condition (%)

- Fair condition (%)

- Fair to poor condition (%)

- Poor condition (%)

Description: School building conditions are rated annually, with each major infrastructure component of each

building rated on a scale of 1 to 5, 1 being Good and 5 being Poor. A Good rating means that infrastructure is sound and is performing its function. A Fair rating means that infrastructure is still performing adequately at this time, but may require preventive maintenance to prevent further deterioration and restore it to good condition. A Poor rating means that infrastructure cannot continue to perform its original function without repairs, or is in such condition that its failure is

imminent.

Source: Department of Education Division of School Facilities through Fiscal 2002; School Construction

Authority beginning Fiscal 2003.

Indicator name: Collision involving City vehicles"

Description: Number of DOE-vehicle involved collision reports involving injury or property damage for the DOE

fleet. New York State MV-104 reports are required whenever a collision occurs involving death, or

other personal injury, or property damage.

Source: Department of Citywide Administrative Services (DCAS)

Indicator name: Workplace injuries reported"

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: New York City Law Department

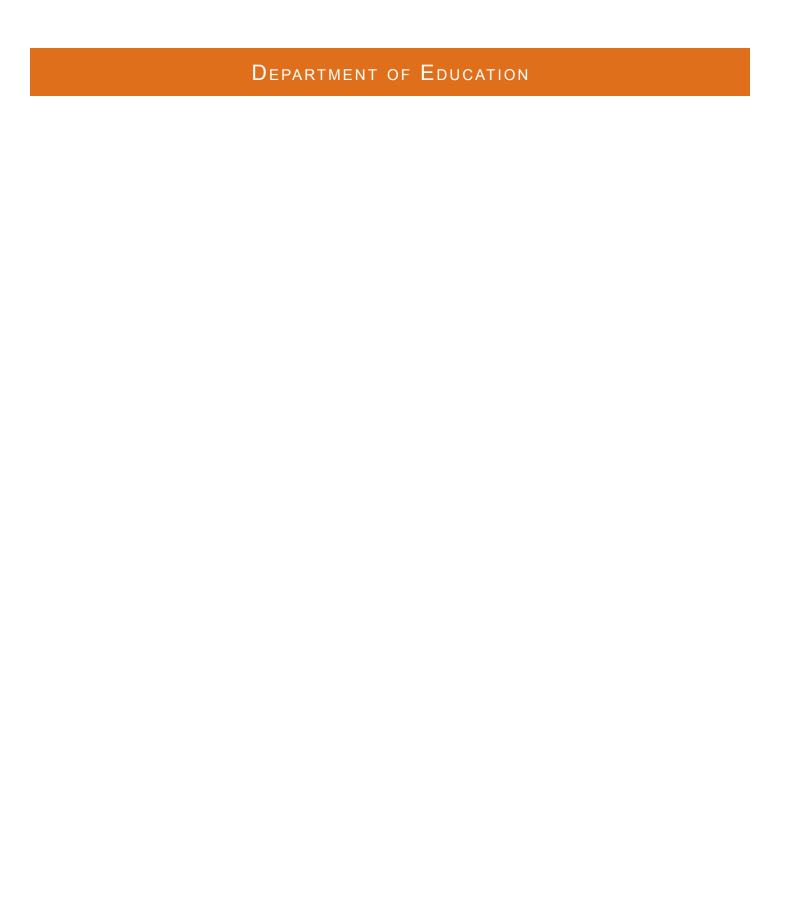
Indicator name: Accidents in schools -

-Students (#); -The public (#)

Description: All accidents that involve students or the public logged into the department's Online Occurrence

Reporting System (OORS).

Source: DOE Online Occurrence Reporting System (OORS)



School Construction Authority

Indicator name: Total new seats created

Description: The number of new student seats created through the efforts of the Department of Education and

the School Construction Authority, including construction of new buildings, construction of school

additions, room partioning, room conversions, leasing and transportable classroom units.

Source: Division of School Facilities and School Construction Authority.

Indicator name: New schools and additions constructed

Description: The number of new schools and additions constructed as part of the City's elementary,

intermediate and high schools. SCA measures new schools and additions from October to

September to capture projects completed for the start of the school year.

Source: SCA Finance Department.

Indicator name: New schools and additions - construction funds committed as a percent of initial authorized

budget (%)

Description: The sum of the total construction costs of all the completed new schools and additions which

includes the original contract and all additional construction costs related to the original contract, divided by the sum of all of the contract amounts and contingency for the completed new schools

and additions. SCA's goal is not to exceed 100 percent of its authorized budget.

Source: SCA Finance Department

Indicator name: Scheduled new seats constructed on time (%)

Description: The percent of planned new seats ready for occupancy by September, as approved and funded

by the Department of Education.

Source: SCA Finance Department.

Indicator name: Construction bid price for school capacity projects per square foot (\$)

Description: The construction contract cost at award divided by the school's total gross floor area (measured

to the outside of exterior walls on each floor). For new schools and additions, the reported construction contract cost per square foot reflects costs attributable to the new building.

Source: SCA Finance Department.

Indicator name: Average new school construction cost per square foot

- Early childhood (\$)

Description: The total construction cost of completed early childhood centers (prekindergarten-grade 2)

divided by the centers' total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original

contract. NA reflects no construction done in this category.

Source: SCA Finance Department.

Indicator name: Average new school construction cost per square foot

- Elementary (\$)

Description: The total construction cost of completed elementary schools (prekindergarten-grade 5) divided by

the schools' total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA

reflects no construction done in this category.

Source: SCA Finance Department.

Indicator name: Average new school construction cost per square foot

- Intermediate (\$)

Description: The total construction cost of completed intermediate schools (grade 6- grade 8) divided by the

schools' total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA

reflects no construction done in this category.

Source: SCA Finance Department.

School Construction Authority

Indicator name: Average new school construction cost per square foot

- High School (\$)

Description: The total construction cost of completed high schools (grade 9-grade 12) divided by the schools'

total gross floor area (measured to the outside of exterior walls on each floor). Cost includes original contract and all additional construction costs related to the original contract. NA reflects

no construction done in this category.

Source: SCA Finance Department.

Indicator name: Capital improvement projects constructed on time or early (%)

Description: The percent of capital repair projects (such as roof repair and window replacement) with

substantial completion within 15 days of the scheduled date.

Source: SCA Finance Department.

Indicator name: Capital improvement projects constructed within budget (%)

Description: The percent of capital repair projects (such as roof repair and window replacement) completed

within contract dollar amount and budgeted contingency as of June 30.

Source: SCA Finance Department.

Indicator name: Ultimate cost of insurance losses as % of construction value

Description: The ratio of the cost of insurance losses to value of construction projects for the period.

Source: SCA Finance Department.

Indicator name: Number of young people involved in DYCD-funded programs

Description: The annually reported amount of participants in programs funded through the Department of

Youth and Community Development (DYCD).

Source: DYCD OST Unit.

Indicator name: Out-of-School Time (OST) Enrollment

Description: The number of youth enrolled in Out-of-School Time (OST) programs during the reporting period.

Source: DYCD OST Unit.

Indicator name: OST programs meeting attendance rate goal - elementary (school-year) (%)

Description: The percentage of Out-of-School Time elementary school programs meeting the minimum annual

enrollment target (school-year programs)

Source: DYCD OST Unit.

Indicator name: OST programs meeting target enrollment (school year) (%)

Description: The percentage of all Out-of School Time programs meeting the minimum annual enrollment

target (school-year programs)

Source: DYCD OST Unit.

Indicator name: OST programs meeting target enrollment (summer) (%)

Description: The percentage of all Out-of School Time programs meeting the minimum annual enrollment

target (summer programs)

Source: DYCD OST Unit.

Indicator name: Beacon programs' enrollment as a percentage of the minimum annual target (%)

Description: The percent of the annual minimum enrollment target achieved by Beacon programs to date.

Source: DYCD After-School Programs.

Indicator name: Calls to Youth Connect

Description: The number of calls received, excluding hang-up and prank calls. Name updated from 'Calls to

Youthline' in accordance with program name change; no changes to previously reported data.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Youth reunited with family or placed in a suitable environment from crisis shelters (%)

Description: The percent of youth, served through the Department's Runaway and Homeless Youth Program

crisis shelters, who make the transition to independence or return to their families.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Youth reunited with family or placed in a suitable environment from Transitional Independent

Living (TIL) centers (%)

Description: The percent of youth, served through the Department's Runaway and Homeless Youth Program

independent living sites, who make the transition to independence or return to their families.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Certified residential beds for runaway and homeless youth

Description: The number of residential beds at sites contracted as part of the Department's Congregate Care

Crisis Shelter Program.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Runaway and homeless youth served - crisis beds

Description: The unduplicated number of youth who use beds at sites contracted as part of the Department's

Congregate Care Crisis Shelter Program.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Runaway and homeless youth served – transitional independent living beds

Description: The unduplicated number of youth who use beds at sites contracted to provide transitional

independent living beds.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Utilization rate for crisis beds (%)

Description: The percent of crisis beds, certified by the State Office of Children and Family Services, that are

occupied on average over the course of the reporting period.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Utilization rate for transitional independent living beds (%)

Description: The percent of transitional independent living beds, certified by the State Office of Children and

Family Services, that are occupied on average over the course of the reporting period.

Source: DYCD Special Youth Initiatives Unit.

Indicator name: Summer Youth Employment Program (SYEP) participants

Description: Number of participants enrolled in the summer youth employment programs.

Source: Summer Youth Employment Program.

Indicator name: Number of Summer Youth Employment Program contracts

Description: Number of contracts in place under the current or latest summer's Summer Youth Employment

Program

Source: Summer Youth Employment Program.

Indicator name: Value of Number of Summer Youth Employment Program contracts

Description: The dollar value of the contracts in place under the current or latest summer's Summer Youth

Employment Program.

Source: Summer Youth Employment Program.

Indicator name: Participants in WIA-funded Out-of-School Youth program

Description: Out-of-school youth participating in WIA-funded Out-of-School Youth program during the reporting

period.

Source: DYCD OST Unit.

Indicator name: Participants in WIA-funded In-School Youth program

Description: In-school youth participating in WIA-funded In-School Youth program during the reporting period.

Source: DYCD After-School Programs.

Indicator name: Youth who are out-of-school, attend a DYCD-funded training or employment program, and are

placed in post-secondary education, employment, or advanced training during the 1st quarter

after exiting the program (%)

Description: Out-of-school youth placed in post-secondary education, employment, or advanced training

during the 1st quarter after exiting the program (%).

Source: New York State Department of Labor: Wage Reporting System.

Indicator name: Youth who attend a DYCD-funded training or employment program while in school and are placed

in post-secondary education, employment, or advanced training during the 1st quarter after

exiting the program (%)

Description: In-school youth placed in post-secondary education, employment, or advanced occupational

training during the 1st quarter after exiting the program (%).

Source: DYCD In-School Youth Unit.

Indicator name: Youth who are out-of-school, attend a DYCD-funded training or employment program, and attain

a degree or certificate by the end of the 3rd quarter after exiting the program (%)

Description: Out-of-school youth attaining a credential by the end of the 3rd quarter after exiting the program

(%).

Source: New York State Department of Labor: Wage Reporting System.

Indicator name: Youth who attend a DYCD-funded training or employment program while in school and attain a

degree or certificate by the end of the 3rd guarter after exiting the program (%)

Description: In-school youth attaining a credential by the end of the 3rd quarter after exiting the program (%).

Source: DYCD In-School Youth Unit.

Indicator name: Community anti-poverty participants achieving target outcomes designated for clients in each

program area (%)

Description: The percent of all DYCD-funded anti-poverty program participants achieving defined milestones

and outcomes, which are negotiated with each provider based on the goals of the program.

Source: DYCD Community Development Unit.

Indicator name: Participants in community anti-poverty programs

Description: The number of unduplicated participants in DYCD-funded anti-poverty programs during the

reporting period.

Source: DYCD Community Development Unit.

Indicator name: Participants in DYCD-funded English literacy programs

Description: The numbers of students enrolled in Adult Basic Education, English for Speakers of Other

Languages (ESOL), and other DYCD literacy programs, and who have attended for at least 12

hours

Source: New York State Adult Literacy Information and Evaluation System.

Indicator name: Participants in DYCD-funded English literacy programs meeting federal standards of

improvement in their ability to read, write and speak English (%)

Description: The percent of participants in Adult Basic Education, ESOL and other DYCD literacy program

meeting federal standards of improvement in their ability to read, write and speak English, as

determined by initial and final tests.

Source: New York State Adult Literacy Information and Evaluation System.

Indicator name: Citizenship applications filed with the United States Citizenship and Immigration Services

(USCIS)

Description: The number of naturalization applications and Derivative Citizenship applications that DYCD-

funded community-based organizations helped file with the United States Citizenship and Immigration Services (USCIS). Derivative Citizenship is for foreign-born children who have at

least one parent who is a U.S. Citizen, naturalized before the child's 18th birthday.

Source: DYCD Office of Immigrant Initiatives.

Indicator name: Participants achieving positive outcomes in immigration assistance programs (%)

Description: The percentage of participants enrolled in an immigration assistance program achieving at least

one positive outcome as defined by the program area.

Source: DYCD Office of Immigrant Initiatives.

Indicator name: Participants in immigration assistance programs

Description: The number of participants in DYCD funded immigration assistance programs during the

reporting period.

Source: DYCD Office of Immigrant Initiatives.

Indicator name: Contracts terminated

Description: This number represents the number of contracts terminated by DYCD, or withdrawn at request of

CBO prior to original contract end date.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Agency assessments completed as a percent of total agency contracts (%)

Description: This number represents the number of VENDEX evaluations completed for assessments divided

by the number of agency contracts with contract values in excess of \$100,000.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Fiscal audits conducted

Description: Fiscal audits conducted of contracts in effect during the prior fiscal year.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Expenditure report reviews

Description: This number represents the number of contractors' expenditure reports that agency contracting

analysts processed during the period.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Programmatic reviews/contract monitoring

Description: The number of telephone and site visits for monitoring contracted program operations by both CD

and Youth Operations.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Agency assessments completed

Description: The number of VENDEX evaluations completed for assessments.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Contracts funded

Description: The number of contracts funded by DYCD. Source: DYCD Agency Chief Contracting Officer.

Indicator name: Value of agency contracts

Description: The dollar value awarded for all contracts in effect with DYCD.

Source: DYCD Agency Chief Contracting Officer.

Indicator name: Value of intracity agreements

Description: The value all monies that DYCD gives to other City agencies to operate programs and

services. It does not reflect the amount that DYCD receives from other agencies. That figure is incorporated in the 'Value of agency contracts' indicator, as DYCD expends monies it receives

from other agencies through its contracted services.

Source: DYCD Agency Chief Contracting Officer.

Public Libraries

Indicator name: Average weekly scheduled hours

Description: The total amount of scheduled public service hours at all libraries/branches divided by the

number of locations.

Source: Brooklyn Public Library -Government Affairs; New York Public Library- Office of The Branch

Libraries and Research Libraries Administration; Queens Public Library - Information Technology

Services.

Indicator name: Libraries open seven days per week (%)

Description: Libraries/branches open 7 days per week during non-summer months (fall, winter and spring) as

a percent of the total locations.

Source: Brooklyn Public Library (BPL) - Government Affairs; New York Public Library (NYPL) - Office

of The Branch Libraries and Research Libraries Administration; Queens Public Library (QPL) -

Community Library Services.

Indicator name: Libraries open six days per week (%)

Description: Libraries/branches open 6 days per week as a percent of the total locations.

Source: Brooklyn Public Library -Government Affairs; New York Public Library- Office of The Branch

Libraries and Research Libraries Administration; Queens Public Library - Community Library

Services.

Indicator name: Circulation (000)

Description: The total number of library materials, e.g., books, periodicals, and other materials, checked out or

renewed at all library locations.

Source: BPL - Information Technology Department; NYPL - Office of The Branch Libraries; QPL -

Community Library Services.

Indicator name: Reference queries (000)

Description: The total number of reference questions asked of library staff by patrons in person, telephone,

e-mail, and chat room.

Source: Brooklyn Public Library: annual reference survey; New York Public Library: quarterly reader

service statistics report; and Queens Borough Public Library: quarterly reference sample report.

Indicator name: Electronic visits to website (000)

Description: The total number of visits to the library website. The numbers reported for New York Public

branch libraries include activity for both branch and research facilities.

Source: BPL - Information Technology Dept; NYPL - Information Technology Group; QPL - Information

Technology Services.

Indicator name: Computers for public use

Description: Computers used by the public in public areas. The numbers reported for New York Public branch

libraries include activity for both branch and research facilities.

Source: Information technology departments of each library system.

Indicator name: Computer sessions (000)

Description: The number of session used on library system computers available to the public. The numbers

reported for New York Public branch libraries include activity for both branch and research

facilities.

Source: Information technology departments of each library system.

Indicator name: Wireless sessions (000)

Description: The number of wireless sessions on the libraries' websites during the reporting period. Figures

reported for the New York Public branch libraries include activity for both branch and research

facilities.

Source: Information technology departments of each library system.

Public Libraries

Indicator name: Program sessions

Description: The total number of programs conducted by library staff for the public.

Source: BPL – Government Affairs; NYPL - Office of The Branch Libraries and Research Libraries

Administration; QPL - Community Library Services.

Indicator name: Program attendance

Description: The number of people attending programs conducted by library staff for the public.

Source: BPL – Government Affairs; NYPL - Office of The Branch Libraries and Research Libraries

Administration; QPL - Community Library Services.

Indicator name: Library card holders (000)

Description: The total number of people registered as New York Public Libraries branch library card holders.

Source: Library staff reports from each library system.

Indicator name: Active library cards (000)

Description: The number of library cards or library card accounts demonstrating activity in the library system

during the reporting period.

Source: Library staff reports from each library system.

Indicator name: New library card registrations

Description: The number of new library cards or library card accounts created during the reporting period.

Source: Library staff reports from each library system.

Indicator name: Total library attendance (000)

Description: The total number of people visiting all library/branch locations.

Source: Turnstile figures for patrons entering the library/branch, gathered from all library systems'

locations. BPL - staff reports; NYPL - Office of The Branch Libraries and Research Libraries;

QPL - Community Library Services.

CITY UNIVERSITY OF NEW YORK

Indicator name: High school students participating in college preparation program (College Now)

Description: The number of high school students participating in College Now during an academic year.

College Now programs, offered at each college, help prepare students for college-level work. College Now offers college-level courses as well as remediation in reading, writing and math.

Source: CUNY Office of Academic Affairs.

Indicator name: Community college and second year baccalaureate students who pass CUNY's writing ability test

for attainment of associate degree or movement to next year in senior college (%)

Description: The percent of students taking the CUNY Proficiency Exam (CPE) for the first time in a given fall

term who have passed the exam one year later. The CPE is a written exam in which students demonstrate their competence in academic literacy by composing essays on written passages and data. Students must pass the exam to earn an associate degree or to pursue upper-division

studies.

Source: CUNY Office of Assessment.

Indicator name: Mean SAT score of enrolled freshmen in baccalaureate programs

Description: The mean SAT score first-time freshmen enrolled in the Fall into CUNY's seven senior colleges

(Baruch, Brooklyn, City, Hunter, Lehman, Queens and York) who are current graduates (graduated on or after June 1st) of domestic high schools (excludes GED's and graduates of foreign high schools). SEEK (Search for Education, Elevation, and Knowledge) program students are excluded. Prior graduates, GEDs and foreign students are not required to submit SAT scores for admission. Candidates for the SEEK program are required to submit SAT scores, but only to determine that the candidate does not meet the regular admission criteria and therefore qualifies

for the program.

Source: CUNY Office of Institutional Research and Assessment.

Indicator name: Baccalaureate degree seeking students admitted who enroll (%)

Description: The percent of students admitted to a CUNY baccalaureate program (met regular admissions

criteria and passed or were exempt from basic skills tests) in the fall term who enroll in a CUNY

baccalaureate program that fall.

Source: CUNY Office of Institutional Research and Assessment.

Indicator name: Honors College student enrollment

Description: The number of students enrolling in the CUNY Honors College program. The Honors College

provides educational opportunities for academically gifted students citywide. The program includes financial support, interdisciplinary seminars, and access to instructional technology,

dedicated mentors, internships and study abroad, as well as a Cultural Passport.

Source: CUNY Office of Institutional Research and Assessment

Indicator name: One-year (fall-to-fall) retention rate of full-time first-time freshmen enrolled in a baccalaureate

program at a CUNY college Baccalaureate programs (%)

Description: The percent of regularly-admitted full-time, first-time freshmen who are still enrolled the fall term

following the fall of entry into a baccalaureate program. For example, students entering CUNY as full-time, first-time freshmen in Fall 2000 must be enrolled at CUNY in Fall 2001 to be counted as

retained.

Source: CUNY Office of Institutional Research and Assessment

Indicator name: One-year (fall-to-fall) retention rate of full-time first-time freshmen enrolled in an associate

program at a CUNY community college

Description: The percent of regularly-admitted, full-time, first-time freshmen who are still enrolled the fall term

following the fall of entry into an associate program at a CUNY community college. For example, students entering CUNY as full-time, first-time freshmen in Fall 2000 must be enrolled at CUNY in

Fall 2001 to be counted as retained.

Source: CUNY Office of Institutional Research and Assessment

CITY UNIVERSITY OF NEW YORK

Indicator name: Six-year graduation rate of full-time first-time freshmen seeking a baccalaureate degree at a

CUNY college

Description: The percent of regularly-admitted, full-time freshmen who earn a CUNY degree within six years

of entry. For example, full-time, first-time, bachelor's degree-seeking students entering CUNY in Fall 1995 must earn a degree by the end of August 2001 to be counted as having graduated. Graduation rates are reported for the fiscal year corresponding with the end of the 6-year period.

Source: CUNY Office of Institutional Research and Assessment

Indicator name: Six-year graduation rate of full-time first-time freshmen seeking an associate degree at a CUNY

community college

Description: Percentage of regularly-admitted, full-time freshmen who earn a CUNY degree within six years

of entry. For example, full-time, first-time, associate degree-seeking students entering a CUNY community college in Fall 1995 must earn a degree by the end of August 2001 to be counted as having graduated. Graduation rates are reported for the fiscal year corresponding with the end of

the 6-year period.

Source: CUNY Office of Institutional Research and Assessment

Indicator name: Students passing the New York State Teacher Certification Examination (%)

Description: The percent of students who pass the Liberal Arts and Sciences New York State Teacher

Certification Examination in a given academic year.

Source: New York State Education Department

Indicator name: Students passing the National Council Licensure Examination for Registered Nurse (%)

Description: The percent of students who pass the NCLEX-RN in a given calendar year.

Source: New York State Education Department

Indicator name: Instructional hours delivered by full-time faculty (Fall)

- Community colleges (%)

Description: The percent of total hours of community college course instruction taught by full-time members of

CUNY's faculty in the Fall term.

Source: City University Personnel System and CUNY Office of Institutional Research and Assessment

Indicator name: Instructional hours delivered by full-time faculty (Fall)

- Senior colleges (%)

Description: The percent of total hours of senior college course instruction taught by full-time members of

CUNY's faculty in the Fall term.

Source: City University Personnel System and CUNY Office of Institutional Research and Assessment

Indicator name: Enrollment of first-time freshmen in CUNY community colleges

Description: The total number of first-time freshmen enrolled in a CUNY community college in the fall term

Source: OIRA

Indicator name: Number of students transferring to a CUNY baccalaureate program within two years of leaving a

CUNY associate program

Description: The number of students enrolling for the first time in baccalaureate programs who had been

enrolled in a CUNY associate program within the past two years, and left the associate program

either with or without an associate degree

Source: OIRA

DEPARTMENT OF SMALL BUSINESS SERVICES

Indicator name: Unique businesses served by NYC Business Solutions

Description: Number of unique businesses receiving services from NYC Business Solutions in a fiscal year,

consistent with the goal of serving all qualifying businesses (includes NYC Business Solutions

Centers, Customer Service Center, and Business Outreach Team).

Source: Division of Business and District Development.

Indicator name: Financing awards to businesses facilitated by NYC Business Solutions

Description: The total number of financing awards made to NYC Business Solutions clients.

Source: NYC Business Solutions.

Indicator name: Unique businesses receiving financing awards facilitated by NYC Business Solutions

Description: The number of unique businesses within the fiscal year that received financing awards facilitated

by NYC Business Solutions.

Source: NYC Business Solutions.

Indicator name: Value of financing awards facilitated by NYC Business Solutions (\$000)

Description: The amount of financing received by NYC Business Solutions Center customers from third party

lenders, based on the award date.

Source: Division of Business and District Development.

Indicator name: Businesses awarded NYC Business Solutions training funds

Description: The number of businesses awarded NYC Business Solutions training funds.

Source: Business Development Division.

Indicator name: Projected number of individuals receiving wage gains or new employment as a result of Training

Funds awards

Description: The number of individuals expected to achieve gains as a result of awards of NYC Business

Solutions training funds.

Source: Business Development Division.

Indicator name: Recruit-to-hire ratio for job placements made through accounts managed by NYC Business

Solutions Hiring

Description: The recruit-to-hire ratio (number of applicants referred per every applicant hired) for job

placements made through accounts managed by NYC Business Solutions Hiring.

Source: Business Development Division.

Indicator name: Value of Energy Cost Savings Program savings for businesses (\$000)

Description: Total estimated annual dollar value of utility discounts for businesses approved for ECSP benefits

during the fiscal year.

Source: Division of Business and District Development.

Indicator name: Jobs created or retained by Energy Cost Savings Program

Description: Total number of full-time employees at time company was approved for ECSP benefits.

Source: Division of Business and District Development.

Indicator name: Value of Lower Manhattan Energy Program savings for commercial tenants (\$000)

Description: Additive annual dollar value of savings on electrical utility costs of all buildings receiving LMEP

benefits.

Source: Division of Business and District Development.

Indicator name: Commercial tenants active in Lower Manhattan Energy Program

Description: Number of commercial tenants active within buildings approved for LMEP benefits.

Source: Division of Business and District Development.

DEPARTMENT OF SMALL BUSINESS SERVICES

Indicator name: Workforce1 systemwide job placements

Description: The number of new jobseekers registered through Workforce1 Career Centers, Sector Centers,

or Expansion Centers, and via training funds or Employment Works who found employment or

were given promotions during the reporting period.

Source: Division of Workforce Development.

Indicator name: New jobseekers registered through the Workforce1 Career Center system

Description: The number of new jobseekers registered in the Workforce1 Career Center system.

Source: Division of Workforce Development.

Indicator name: Walk-in traffic at Workforce1 centers

Description: The number of new jobseekers visiting Workforce1 Career Centers, Sector Centers, Expansion

Center or Employment Works during the reporting period.

Source: Division of Workforce Development.

Indicator name: Total city blocks receiving supplemental sanitation services through BIDs

Description: The total number of city blocks for which supplemental sanitation services are provided through

BIDs.

Source: Business Improvement District Oversight.

Indicator name: City blocks receiving supplemental sanitation services through BIDs

Description: The number of city blocks in zones obtaining supplemental sanitation services financed through

Business Improvement Districts (BIDs) during reporting period.

Source: Business Improvement District Oversight.

Indicator name: Average acceptably clean BID sidewalk ratings (%)

Description: Percent of sample blocks in selected Business Improvement Districts (BIDs) rated acceptably

clean by Mayor's Office field inspectors, based on a seven-point picture-based rating scale.

Ratings are averaged across 24 BIDs that perform sanitation services and for which data is

available for the reporting periods currently presented. Figures show averages based on monthly

ratings of each BID.

Source: Mayor's Office of Operations.

Indicator name: Value of AvenueNYC local development corporations funding (\$000,000)

Description: The total dollar value of grants distributed to local development corporations through AvenueNYC

programs. These funds are a combination of federal Community Development Block Grant dollars and City tax-levy dollars. AvenueNYC is a competitive grant program that funds locally

based organizations to carry out commercial revitalization activities.

Source: Business Development Division.

Indicator name: Newly certified businesses in Locally-Based Enterprise Program

Description: Number of construction and construction-related firms that have been newly certified by SBS

as locally-based enterprises. To qualify a firm must have had average revenues of less than \$2

million for the previous three years and be based in New York City.

Source: Division of Economic and Financial Opportunity

Indicator name: Minority and Women-owned Business Enterprises certified

Description: Total number of businesses certified with Minority/Women-owned Business Enterprise Program at

the end of the given period.

Source: Division of Economic and Financial Opportunity.

Indicator name: Minority and Women-owned Business Enterprises awarded City contracts

Description: A count of unique certified M/WBEs that have been awarded City contracts.

Source: Division of Economic & Financial Opportunity.

DEPARTMENT OF SMALL BUSINESS SERVICES

Indicator name: - M/WBEs awarded contracts after receiving direct assistance

A count of unique certified M/WBEs that have been awarded City contracts after receiving Description:

> services from the Division of Economic and Financial Opportunity (DEFO). Direct Assistance includes assistance with procurement, bonding, financing, and other forms of technical

assistance.

Source: Division of Economic & Financial Opportunity.

Annual M/WBE recertification rate Indicator name:

Ratio of the total number of M/WBEs recertifying to the total number of M/WBEs certified firms Description:

due to expire in a given year.

Source: Division of Economic & Financial Opportunity

Indicator name: Number of City contracts awarded to M/WBEs

A count of New York City contracts received by all certified M/WBEs. Description:

Source: Division of Economic & Financial Opportunity.

Indicator name: Newly certified businesses in M/WBE Program

Number of businesses in the New York City 13-county metropolitan area, ownership of which Description:

is at least 51 percent by women and/or minorities, that have been newly certified by SBS to be

published in SBS's Minority and Women-owned Business Enterprise Program directory.

Division of Economic and Financial Opportunity. Source:

City contracts awarded to Minority and Women-owned Business Enterprises Indicator name:

A count of City contracts awarded to certified M/WBEs. Description:

Division of Economic & Financial Opportunity. Source:

Indicator name: - Contracts awarded to M/WBEs after receiving direct assistance

A count of New York City contracts awarded to certified M/WBEs who have received services Description:

from the Division of Economic and Financial Opportunity (DEFO). Direct Assistance includes

assistance with procurement, bonding, financing, and other forms of technical assistance.

Division of Economic & Financial Opportunity. Source:



INFRASTRUCTURE AND SUSTAINABILITY



Department of Environmental Protection



Department of Transportation



Department of Buildings



Department of Design and Construction

Indicator name: Samples testing positive for coliform bacteria

Description: The percent of samples of City drinking water testing positive for coliform bacteria during the

period. This is a standard evaluation of the microbiological purity of drinking water.

Source: Bureau of Water Supply, Division of Drinking Water Quality Control.

Indicator name: In-City samples meeting water quality standards for coliform (%)

Description: The percent of time the City drinking water meets the State quality standard for coliform bacteria.

This is a standard measure of microbiological purity for drinking water.

Source: Bureau of Water Supply, Division of Drinking Water Quality Control.

Indicator name: Acres of land solicited in watershed area

Description: The number of acres of land solicited for purchase in fee or for the purchase of a conservation

easement in the City's water supply watershed.

Source: Bureau of Water Supply.

Indicator name: Acres of land acquired in watershed area

Description: The number of acres of land purchased in fee or conservation easement in the City's water

supply watershed. Land acquisition allows the City to protect watershed property from

development and pollution.

Source: Bureau of Water Supply.

Indicator name: Cost per watershed acre acquired (\$)

Description: The cost per acre of land purchased in fee or conservation easement in the City's water supply

watershed.

Source: Bureau of Water Supply.

Indicator name: Water supply – Critical equipment out of service (%)

Description: The number of pieces of equipment throughout the City's watershed areas and other upstate

conveyance structures that have been identified as critical to the operation and that are out of service as a percent of the overall number of pieces of equipment that have been identified as

critical.

Source: Bureau of Water Supply.

Indicator name: Facility security checks

Description: The number of security checks conducted at DEP facilities by the DEP Police.

Source: Bureau of Police and Security.

Indicator name: Deficiency reports as percent of security checks (%)

Description: The number of security checks that resulted in the issuance of a deficiency report. These reports

include such things as the issuance of work orders to repair fences or keep gates locked.

Source: Bureau of Police and Security.

Indicator name: Overall enforcement activity

Description: The number of summonses, arrests, Notices of Violation and Notices of Warning issued by the

DEP Police in the areas containing the City's watershed and water conveyance infrastructure.

This includes both penal law and Environmental Conservation Law citations.

Source: Bureau of Police and Security.

Indicator name: Sewer backup complaints received

Description: The total number of sewer backup complaints received during the reporting period.

Source: Bureau of Water and Sewer Operations.

Indicator name: Sewer backup complaints resolved – Confirmed

Description: A sewer backup complaint is considered confirmed when, upon field investigation, it is determined

to be associated with a part of DEP's sewer system. Indications of such failure include

surcharging, temporary overtaxing, blockages, and collapses.

Source: Bureau of Water and Sewer Operations.

Indicator name: Sewer backup complaints resolved – Unconfirmed

Description: A sewer backup complaint is considered unconfirmed when, upon field investigation, it exhibits

none of the factors that would indicate that there is or was a problem with a part of DEP's sewer system. In such situations, the condition can be associated with an internal condition, a problem

with the private sewer connection, or may be otherwise unfounded.

Source: Bureau of Water and Sewer Operations.

Indicator name: Sewer backup resolution time (hours)

Description: The average amount of time that DEP takes to clear a sewer backup from the time the complaint

is received.

Source: Bureau of Water and Sewer Operations.

Indicator name: Street segments with confirmed sewer backup in the last 12 months (% of total segments)

Description: The number of street segments in the City that had at least one sewer backup complaint during

the last 12 months as a percent of the overall number of street segments in the City. A segment

measures the distance from one intersecting street to the next.

Source: Bureau of Water and Sewer Operations.

Indicator name: Street segments with recurring confirmed sewer backup in the last 12 months (% of total

segments)

Description: The number of street segments in the City that had more than one sewer backup complaint

during the last 12 months as a percent of the overall number of street segments in the City. A

segment measures the distance from one intersecting street to the next.

Source: Bureau of Water and Sewer Operations.

Indicator name: Street cave-in complaints received

Description: The total number of complaints received by the Department concerning street cave-ins or street

depressions during the reporting period.

Source: Bureau of Water and Sewer Operations.

Indicator name: Street cave-in complaints resolved

Description: The total number of street cave-in/depression complaints closed during the reporting period. The

number may include complaints that were received in a prior reporting period.

Source: Bureau of Water and Sewer Operations.

Indicator name: Average time to respond to street cave-in complaints and make safe (days)

Description: The average number of calendar days it took DEP to respond to street cave-in/depression

complaints and resolve related danger during the period.

Source: Bureau of Water and Sewer Operations.

Indicator name: Water main breaks

Description: The number of water main breaks responded to by DEP.

Source: Bureau of Water and Sewer Operations.

Indicator name: Water main breaks per 100 miles of main in the last 12 months

Description: The number of water main breaks per 100 miles of main during the last 12 months.

Source: Bureau of Water and Sewer Operations.

Indicator name: Average time to restore water to customers after confirming breaks (hours)

Description: The average number of hours that it takes DEP to restore water service to affected customers

from the time the water to the main with the break is shut off until it is restored.

Source: Bureau of Water and Sewer Operations.

Indicator name: Broken and inoperative hydrants (%)

Description: The percent of all hydrants in the City which are broken and inoperative. There are approximately

110,180 fire hydrants in the City.

Source: Bureau of Water and Sewer Operations.

Indicator name: Average time to repair or replace high-priority broken or inoperative hydrants (days)

Description: The average number of calendar days it takes DEP to fix a high-priority broken or inoperative

hydrant. High-priority repairs and replacements are designated by the NYC Fire Department.

Source: Bureau of Water and Sewer Operations.

Indicator name: Catch basin complaints received

Description: The total number of clogged catch basin complaints received during the reporting period.

Source: Bureau of Water and Sewer Operations.

Indicator name: Catch basin backup resolution time (days)

Description: The average number of calendar days between receipt and resolution for complaints of clogged

catch basins. One complaint can involve multiple catch basins.

Source: Bureau of Water and Sewer Operations.

Indicator name: Catch basins surveyed/inspected (%)

Description: The percent of the total catch basins inspected by DEP to identify those in need of cleaning,

hooding and/or repair.

Source: Bureau of Water and Sewer Operations.

Indicator name: Catch basins cleaned – Total

Description: The total number of catch basins cleaned; includes both programmed and complaint cleaning.

Source: Bureau of Water and Sewer Operations.

Indicator name: – Programmed cleaning

Description: The total number of catch basins cleaned as part of the Department's regularly scheduled

cleaning and maintenance program. Programmatic cleaning, if needed, is performed within 30-60

days of survey/inspection, depending upon the size of the Community Board.

Source: Bureau of Water and Sewer Operations.

Indicator name: – Complaint cleaning

Description: The total number of catch basins cleaned as a result of complaints from the public.

Source: Bureau of Water and Sewer Operations.

Indicator name: Backlog of catch basin repairs (% of system)

Description: The number of catch basins with open repair work orders as a percent of the overall number of

catch basins citywide.

Source: Bureau of Water and Sewer Operations.

Indicator name: Leak complaints received

City infrastructure

- Private infrastructure

Description: The total number of leak complaints received during the reporting period and the number

received for each reporting category.

Source: Bureau of Water and Sewer Operations.

Indicator name: Leak resolution time (days) (City infrastructure only)

Description: The average time in calendar days it took for City infrastructure related complaints to be resolved.

Source: Bureau of Water and Sewer Operations.

Indicator name: Wastewater treatment plant (WWTP) effluent meeting federal standards (%)

Description: The percent of treated wastewater leaving in-City treatment plants that meets federal standards

for suspended solids and biochemical oxygen demand.

Source: Bureau of Wastewater Treatment, Division of Facility Operations.

Indicator name: Harbor survey stations meeting the fishable standard of 5mg/L for dissolved oxygen

Description: The City collects and tests water samples from 35 harbor survey stations in the water bodies

surrounding New York City. This indicator represents the percent of these stations that were in compliance with the 5mg/L fishable standard for the amount of dissolved oxygen. The New York State Department of Environmental Conservation classifies water bodies and establishes water quality standards depending on the classification of the water body. The 5mg/L for dissolved oxygen threshold is the State's "fishable" standard for dissolved oxygen. DEP applies this standard to all of its NYC harbor water sampling stations even though the State standard varies

by water body and is, in fact, lower for some.

Source: Bureau of Wastewater Treatment, Marine Sciences Section.

Indicator name: WWTPs – Critical equipment out-of-service (% below minimum)

Description: There are certain types of equipment at wastewater treatment plants, such as main sewage

pumps, that are critical to the treatment of sewage. For each of these equipment types, each of the City's 14 wastewater treatment plants establishes the minimum number which must be in service in order to treat the industry standard of two times dry weather flow. This indicator reports the total number of unit types that were below the required number at any time during the month

as a percent of total critical equipment units (the aggregate of number and type).

Source: Bureau of Wastewater Treatment, Division of Facility Operations.

Indicator name: Estimated bills (%)

Description: The proportion of water and sewer bills mailed that are not based on actual meter readings.

Source: Bureau of Customer Services.

Indicator name: Total revenue collected (\$000,000)

Description: Total amount of money collected by DEP for water and sewer charges.

Source: New York City Water Board.

Indicator name: Total revenue as percent of target (%)

Description: Total monies actually collected by DEP for water and sewer charges as a percentage of planned

collections for the period.

Source: Bureau of Customer Services.

Indicator name: Accounts receivable – Total balance (\$000,000)

Delinquent for more than 180 days (\$000,000)Delinquent for more than one year (\$000,000)

Description: The net value, in millions of dollars, of all charges due for water and sewer use, and the amount

delinquent for more than 180 days and for more than one year. For a small percentage of

customers who are billed on an annual basis, versus quarterly, bills are issued near the end of the fiscal year, resulting in a temporary spike in the accounts receivable. Most of these customers pay their annual bills during the first quarter of the new fiscal year, bringing the accounts

receivable balance back down by the end of the July to October reporting period (Preliminary Mayor's Management Report).

Source: Bureau of Customer Services.

Indicator name: Billed amount collected in 30 days (%)

Description: The percent of billed amount that is collected by DEP with 30 days of distribution.

Source: Bureau of Customer Services.

Indicator name: Air complaints received

Description: The total number of air complaints received during the reporting period.

Source: Bureau of Environmental Compliance.

Indicator name: Air inspections conducted

Description: The total number of air inspections conducted in response to complaints.

Source: Bureau of Environmental Compliance.

Indicator name: Average days to close air quality complaints

Description: The average number of calendar days between receipt of an air quality complaint and closure of

the complaint for complaints closed during the reporting period. A complaint is closed when no further action will be taken on it by DEP. This includes instances where, upon investigation, no infractions of applicable rules/regulations were found, or infractions were present and a Notice of

Violation was issued.

Source: Bureau of Environmental Compliance.

Indicator name: Air complaints responded to within seven days (%)

Description: The percent of complaints concerning air quality responded to within seven calendar days of

receipt.

Source: Bureau of Environmental Compliance.

Indicator name: Noise complaints received

Description: The total number of noise complaints received during the reporting period.

Source: Bureau of Environmental Compliance.

Indicator name: Noise inspections conducted

Description: The number of noise inspections completed in response to complaints.

Source: Bureau of Environmental Compliance.

Indicator name: Average days to close noise complaints

Description: The average number of calendar days between receipt of a noise complaint and closure of the

complaint for complaints closed during the reporting period. A complaint is closed when no further action will be taken on it by DEP. This includes instances where, upon investigation, no infractions of applicable rules/regulations were found, or infractions were present and a Notice of Violation

was issued.

Source: Bureau of Environmental Compliance.

Indicator name: Noise complaints not requiring access to premises responded to within seven days (%)

Description: Percent of complaints concerning noise, not requiring scheduling with the complainant,

responded to within seven calendar days.

Source: Bureau of Environmental Compliance.

Indicator name: Asbestos complaints received

Description: The total number of asbestos complaints received during the reporting period.

Source: Bureau of Environmental Compliance.

Indicator name: Asbestos inspections conducted

Description: The number of asbestos inspections conducted in response to complaints as well as inspections

of permitted jobs to monitor compliance with asbestos abatement rules and regulations.

Source: Bureau of Environmental Compliance.

Indicator name: Average days to close asbestos complaints

Description: The average number of calendar days between receipt of an asbestos complaint and closure

of the complaint for complaints closed during the reporting period. A complaint is closed when the asbestos issue described in the complaint has either been resolved or determined to be unfounded based on the Department's inspection; when the complaint location is an abandoned building and access is not possible; or when more information is required and contact information for the complainant is not available. If the Department issues a Notice of Violation for infractions of applicable rules/regulations and corrective action is required, then a follow-up inspection is

done to ensure compliance.

Source: Bureau of Environmental Compliance.

Indicator name: Asbestos complaints responded to within three hours (%)

Description: The percent of complaints concerning asbestos responded to within three hours of receipt.

Source: Bureau of Environmental Compliance.

Indicator name: Total violations issued

Description: The total number of violations issued for all DEP service areas.

Source: Environmental Control Board.

Indicator name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to the Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation without a hearing and paid the penalty, if applicable, or where the violation was upheld following an ECB hearing as a percent of all

violations resolved.

Source: Environmental Control Board.

Indicator name: Collisions involving City vehicles

Description: The number of State reports, MV-104s, filed. These reports are required whenever a collision

occurs that involves death, personal injury or property damage.

Source: Office of Environmental Health and Safety.

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: Office of Environmental Health and Safety.

Indicator name: Emails sent to agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: Bureau of Customer Services.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Bureau of Customer Services.

DEPARTMENT OF ENVIRONMENTAL PROTECTION

Indicator name: Letters sent to agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: Bureau of Customer Services and Commissioner's Office.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Bureau of Customer Services and Commissioner's Office.

Indicator name: Calls made to agency call center

Description: The total number of calls made to the agency's call center (directly or transferred to the call center

ia 311).

Source: Bureau of Customer Services.

Indicator name: Calls answered in 30 seconds (%)

Description: The percentage of calls answered by a call center representative in 30 seconds or less. Time

begins after initial prerecorded message.

Source: Bureau of Customer Services.

Indicator name: Visits made to agency walk-in facility

Description: The number of visits made to the Department's five borough offices.

Source: Bureau of Customer Services.

Indicator name: Average customer in-person wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: Bureau of Customer Services.

Indicator name: Agency customers surveyed for overall customer satisfaction

Description: The number of visitors to DEP's five borough offices who completed the survey used by DEP to

assess customer satisfaction.

Source: Bureau of Customer Services.

Indicator name: Visitors rating customer service at borough centers as good or better (%)

Description: The number of customers surveyed at DEP's five borough offices who rated their overall

customer service experience as good or excellent as a percent of all customers who completed

surveys.

Source: Bureau of Customer Services.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: Bureau of Customer Services.

DEPARTMENT OF ENVIRONMENTAL PROTECTION

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations - SCOUT

Indicator name: Bridges rated

- Good or very good (%) (calendar year)

– Fair (%)– Poor (%)

Description: Federal and State laws mandate that bridge structures be inspected at least once every two

years. Engineering consultants from the New York State Department of Transportation perform biennial inspections for all New York City bridge structures except pedestrian bridges and structures under 20 feet in length. Bridge structures not inspected by the State are inspected by DOT's Division of Bridges. Ratings are based on a scale from 1 to 7, and results are grouped in

the following categories for each calendar year:

Very good – ratings of 6.1 to 7. Good – ratings of 5 to 6. Fair – ratings of 3.1 to 4.9. Poor – ratings of 1 to 3.

Source: Division of Bridges – Management and Support Services Bureau.

Indicator name: Streets maintained with a pavement rating of

Good (%)Fair (%)Poor (%)

Description: The number of surveyed lane miles of local roadways assigned a condition rating of good, fair

or poor divided by the total number of surveyed lane miles. DOT surveys at least 50 percent of City streets each year. Ratings are based on a scale from 1 to 10, and results are grouped in the

following categories for each fiscal year:

Good (%) – ratings of 8 to 10
Fair (%) – ratings of 4 to 7
Poor (%) – ratings of 1 to 3

Source: Division of Roadway Repair & Maintenance – Resource Management Unit.

Indicator name: Average time to close a pothole work order where repair was done (days)

Description: The average number of calendar days it takes to close a pothole work order where at least one

repair was completed. This includes potholes reported through 311 and online, as well as field

pickups noted by DOT personnel.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Pothole work orders

Description: The number of new work orders opened for potholes on streets (excludes work orders for bridges

and arterial highways). Potholes are reported through calls to the 311 Customer Service Center, emails and written correspondence by the public, elected officials, or agency personnel during the

course of inspections. A work order may include multiple potholes.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Potholes repaired - Arterial highway system

Description: The number of potholes and other small street defects corrected on arterial streets. Note: these

arterials are highways that DOT is responsible for.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Potholes repaired - Local streets

Description: The number of potholes and other small street defects corrected on local streets.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Lane miles resurfaced citywide

Description: The total length of roadway that was milled and resurfaced with new asphalt topping in each

of the five boroughs and on arterial highways, measured in units 12 feet wide and one mile in

length.

Source: Division of Roadway Repair & Maintenance - Resource Management Unit.

Indicator name: Average cost per lane mile resurfaced citywide (\$)

Description: Expenditures for milling and paving divided by the number of lane miles resurfaced. Expenditures

reflect the cost of in-house resurfacing operations, including labor, materials, capital, and overhead, as well as payments to contractors, but does not include contract milling costs.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Average in-house cost of asphalt per ton (\$)

Description: Hamilton Avenue Asphalt Plant and Harper Street Asphalt Plant expenditures totaled and divided

by the total number of tons of asphalt produced. Expenditures include only in-house cost of

asphalt production, including labor, materials, capital, and overhead.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Average vendor cost of asphalt per ton (\$)

Description: Payments to vendors divided by the total number of tons received from vendors. Costs include

only payments to vendors.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Construction permits issued

Description: The number of permits issued for street openings, building operations, sidewalk construction,

canopies and miscellaneous purposes.

Source: Division of Administration – Permit Management Unit.

Indicator name: Inspections of permitted street work

Description: The number of inspections of permit-based street construction work conducted by the Highway

Inspection and Quality Assurance Unit.

Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance

Unit.

Indicator name: Inspected street work rated satisfactory (%)

Description: The number of permitted jobs passing inspection divided by the total number of permitted jobs

inspected.

Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance

Unit.

Indicator name: Post-audit inspections for completed street work

Description: The total number of inspections of street work performed after the expiration of the construction

permit to determine if the street has been properly restored after construction was finished.

Source: Division of Sidewalks and Inspection Management - Highway Inspection and Quality Assurance

Unit.

Indicator name: Post-audit inspections for completed street work that passed inspection (%)

Description: The total number of passed post-audit inspections divided by the total number of post-audit

inspections.

Source: Division of Sidewalks and Inspection Management – Highway Inspection and Quality Assurance

Unit.

Indicator name: Adopt-A-Highway adoption rate (%)

Description: The number of miles of the City's highway system for which maintenance is sponsored through

the Adopt-A-Highway Program divided by 362, the total number of adoptable highway miles.

Source: Division of Roadway Maintenance – Arterial Maintenance Unit.

Indicator name: Adopted highway miles that receive a service rating of good (%)

Description: The number of adopted highway miles that were inspected by DOT and assigned a service rating

of good divided by the total number of inspected miles. Service tasks include litter removal, mechanical sweeping and beautification and can vary by segment. DOT sets both the service (task) for the adopted segment and the level of service (i.e., frequency) to be provided by the

contractor.

Source: Division of Roadway Maintenance – Arterial Maintenance Unit.

Indicator name: Muni-meters that are operable (%)

Description: The number of muni-meters that are functioning divided by the total number of muni-meters. A

meter's operability is determined electronically or by inspection.

Source: Division of Traffic & Planning – Parking Operations.

Indicator name: Total violations issued

Description: Total number of violations issued for all DOT service areas.

Source: Environmental Control Board.

Indicator name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to the Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation without a hearing and paid the penalty, if applicable, or where the violation was upheld following an ECB hearing as a percent of all

violations resolved.

Source: Environmental Control Board.

Indicator name: Average time to respond to traffic signal defect and make safe (hours)

Description: The average number of hours it takes DOT contractors to repair and restore signal operation.

A repair can be temporary or permanent provided that the signal problem at the intersection is corrected and made safe. Defects are grouped into three categories - 2 hours, 12 hours, or 48 hours - based on the severity of the condition and the response time needed. This indicator is a

weighted average of the number of defects in each of the three categories.

Source: Division of Traffic & Planning – Signals Unit.

Indicator name: Average time to repair priority regulatory signs after notification (days)

Description: The average number of calendar days it takes to repair priority regulatory signs (e.g., Stop, Yield,

Do Not Enter, and One-Way) after notification to DOT.

Source: Division of Traffic & Planning – Signs and Markings Unit.

Indicator name: Average time to repair streetlights – by DOT (days)

Description: The average number of calendar days it takes DOT to repair streetlights.

Source: Division of Traffic & Planning – Streetlighting Unit.

Indicator name: Average time to repair streetlights – by ConEd (days)

Description: The average number of calendar days it takes Con Edison to repair streetlights, for cases where

repairs to Con Edison equipment is required to restore electricity.

Source: Division of Traffic & Planning – Streetlighting Unit.

Indicator name: Overall traffic crashes

Description: The total number of traffic crashes as initially reported in the Accident Information System (AIS).

Data is entered by NYPD staff into AIS and forwarded to NYCDOT's data warehouse.

Source: Performance Management and Accountability.

Indicator name: Citywide traffic fatalities

Description: The total number of pedestrian, motorist, bicyclist, and passenger deaths resulting from traffic

crashes.

Source: Chief of Transportation – New York City Police Department.

Indicator name: Traffic fatalities – Motorists/passengers

Description: The number of motorist and passenger deaths resulting from traffic crashes.

Source: Chief of Transportation – New York City Police Department.

Indicator name: Traffic fatalities – Bicyclists/pedestrians

Description: The number of bicyclist and pedestrian deaths resulting from traffic crashes.

Source: Chief of Transportation – New York City Police Department.

Indicator name: Collisions involving City vehicles

Description: The number of State reports, MV-104s, filed. These reports are required whenever a collision

occurs that involves death, personal injury or property damage.

Source: Fleet Services (RRM).

Indicator name: Speed humps installed

Description: The number of speed humps installed. Speed humps (also known as speed reducers) are traffic

calming devices designed to slow vehicle speeds to either 15 or 20 mph. Speed humps are

located mostly on residential streets.

Source: Division of Traffic Operations - Planning Unit.

Indicator name: Roadway safety markings installed (000,000) (linear feet)

Description: The number of roadway safety markings installed measured in million linear feet. Markings are

durable and reflective material applied to pavement to guide and inform all street/highway users – including people walking, bicycling, and operating motor vehicles. Safety markings designate

lane positioning, convey regulation, reinforce signing, and delineate conflict points..

Source: Division of Traffic Management – Highway Design and Construction.

Indicator name: Accessible pedestrian signals installed

Description: The number of accessible pedestrian signals (APS) installed. APS are devices affixed to

pedestrian signal poles to assist blind or low vision pedestrians in crossing the street. APS are wired to a pedestrian signal and send audible and vibrotactile indications when pedestrians push

a button installed at the crosswalk.

Source: Division of Traffic Operations – Signals Unit.

Indicator name: Staten Island Ferry – Customer accident injury rate (per million passengers)

Description: The number of ferry passengers, per one million passengers, that reported an injury and received

professional medical treatment.

Source: Division of the Staten Island Ferry.

Indicator name: Staten Island Ferry – Trips that are on time (%)

- Weekday peak hour trips that are on time (%)

Description: The overall percent of Staten Island Ferry trips completed on schedule and the percent of

weekday peak hour trips that are on time. Peak hours are non-holiday weekday departures from Staten Island between 6:00 and 9:00 AM and between 5:30 and 7:30 PM and from Manhattan.

between 6:30 and 9:30 AM and between 4:00 and 8:00PM.

Source: Division of the Staten Island Ferry.

Indicator name: Staten Island Ferry – Ridership (000)

Description: The number of passengers traveling on the Staten Island Ferry.

Source: Division of the Staten Island Ferry.

Indicator name: Staten Island Ferry – Average cost per passenger (\$)

Description: Total Staten Island Ferry operating expenses, including labor, material, capital and overhead,

divided by the total number of passengers carried.

Source: Division of the Staten Island Ferry.

Indicator name: Private ferry service – Total ridership (000)

Description: The total ridership of commuters traveling on private ferries as reported to DOT by the individual

companies.

Source: Division of Passenger Transport – Private Ferries Program.

Indicator name: Private ferry service - Number of permanent routes

Description: The average number of permanent private ferry routes operating from Monday through Friday.

Source: Division of Passenger Transport – Private Ferries Program.

Indicator name: Citi Bike annual membership

Description: Total count of Citi Bike annual memberships activated, including renewals.

Source: Department of Transportation - Bike Share Program.

Indicator name: Citi Bike - Trips

Description: Total count of Citi Bike trips by all users (annual and short-term members).

Source: Department of Transportation - Bike Share Program.

Indicator name: Bicycle lane miles installed

Description: The number of bicycle lane miles (Class I protected paths, II on-street lanes, and III shared lanes)

installed.

Source: Division of Traffic & Planning – Bicycle Program.

Indicator name: Bicycle racks installed

Description: The total number of bicycle racks installed by DOT or its contractors citywide. (http://www.nyc.

gov/html/dot/html/bicyclists/bicycleparking.shtml)

Source: Division of Traffic & Planning - Traffic Management Unit.

Indicator name: In-season cycling index

Description: The total count of bicycle traffic over the four East River Bridges, the Staten Island Ferry, and

on the Hudson River Greenway that have been taken annually since 1984. DOT counts cyclists monthly from April to October, with three additional counts in May, August and September for a

total of 10 counts per year.

Source: Division of Traffic and Planning - Bicycle Program.

Indicator name: Select Bus Service ridership (000) (annual)

Description: The number of passengers traveling on Select Bus Service routes during weekday and weekends

hours.

Source: Metropolitan Transportation Authority – Long Range Bus Planning.

Indicator name: Select Bus Service – Route miles (cumulative)

Description: The total length of Select Bus Service routes, traveling one way.

Source: Department of Transportation – Planning Unit.

Indicator name: Average travel speed (miles per hour) – Manhattan Central Business District

Description: The average speed of yellow taxis traveling with passengers between the hours of 8AM-6PM,

Monday-Friday, in Manhattan's Central Business District (CBD). The CBD covers the entire area

south of 60th Street.

Source: Division of Planning and Sustainability – Congestion Mitigation.

Indicator name: Crossing points with pedestrian ramps (%)

Description: The number of crossing points where pedestrian ramps have been installed, facilitating access by

the disabled, divided by the number of crossing points identified as requiring a ramp. Crossing

points are generally at corners but can also be at mid-block.

Source: Division of Roadway Maintenance – Resource Management Unit.

Indicator name: Pedestrian volume index

Description: An index of pedestrian volumes – the number of pedestrians traveling on the sidewalk at 50

sample locations around the City. Sampling is conducted during one week of May and one week of September at consistent times of day and days of the week. The figure shown is a ratio using the May 2007 count as a baseline; the May 2007 count is assigned a starting value of 100, and the ratio of each new pedestrian count to the baseline count is multiplied by 100 to give the new value. A value of 102 for Spring 2008 means that pedestrian volumes at sample locations increased by approximately two percent over the prior year. Identity of the 50 sample locations can be obtained on request to the CPR online Feedback Form (select "Contact CPR") http://www.

nyc.gov/html/ops/cpr/html/home/home.shtml.

Source: Division of Traffic & Planning - Pedestrian Projects Group.

Indicator name: Pedestrian space installed (square feet)

Description: The number of total square feet of pedestrian space installed. Pedestrian space includes plazas,

neckdowns (curb extensions), sidewalks, safety islands, ramps, and crosswalks.

Source: Division of Traffic Operations - Planning Unit.

Indicator name: Existing newsstands converted to new model (%)

Description: The total number of new Cemusa-designed newsstands installed as part of the coordinated street

furniture program divided by the total number of newsstands.

Source: Legal Affairs – Coordinated Street Furniture Franchise.

Indicator name: Bridge projects (structural work) substantially completed on schedule (%)

Description: The percent of bridge (re)construction/rehabilitation projects completed on or before the

scheduled completion date, not including non-structural or minor work.

Source: Division of Bridges – Management and Support Services Bureau.

Indicator name: Cases commenced against the City in state and federal court

Description: The number of State court and federal court matters assigned a litigation start date. In cases with

payout, it will be paid from the judgment and claims account in the City's General Fund.

Source: Law Department Law Manager system.

Indicator name: Payout (\$000)

Description: The judgment and claims amount, in thousands of dollars, paid by the City from the judgment and

claims account in the City's General Fund to resolve cases through settlement or verdict.

Source: Law Department Law Manager system.

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: Occupational Safety and Health Office (HR & Facilities).

Indicator name: Emails sent to agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: Customer Service Unit.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Customer Service Unit.

Indicator name: Letters sent to agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: Customer Service Unit.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Customer Service Unit.

Indicator name: Calls made to agency call center

Description: The total number of calls made to the agency's call center (directly or transferred to the call center

via 311).

Source: Authorized Parking and Permits.

Indicator name: Calls answered in 30 seconds (%)

Description: The percentage of calls answered by a call center representative in 30 seconds or less. Time

begins after initial prerecorded message.

Source: Authorized Parking and Permits.

Indicator name: Visits made to agency walk-in facility

Description: The number of visits made to DOT's permitting offices.

Source: Authorized Parking and Permits.

Indicator name: Average customer in-person wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: Authorized Parking and Permits.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: Department of Transportation – Commissioner's Office, Language Services.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations - SCOUT

Indicator name: Jobs filed

New buildings

Major renovation (Alteration I)

Minor renovation (Alterations II and III)

Description: The total number of applications filed for new buildings, major renovations (Alteration I) and minor

renovations (Alterations II and III) as well as the respective number filed in each category.

Source: BIS mainframe database maintained by DOB.

Indicator name: Average time to complete application processing (days)

Description: The average number of business days for jobs to move from C status (payment made) to D

status (application processed - completed).

Source: BIS mainframe database maintained by DOB.

Indicator name: Building permits issued – Initial

New buildings

Major renovation (Alteration I)

Minor renovation (Alterations II and III)

Description: The total number of initial building permits issued for new buildings, major renovations (Alteration

I) and minor renovations (Alterations II and III) as well as the respective number issued in each

category.

Source: BIS mainframe database maintained by DOB.

Indicator name: Building permits issued – Renewals

New buildings

Major renovation (Alteration I)

Minor renovation (Alterations II and III)

Description: The total number of building permits previously issued for new buildings, major renovations

(Alteration I) and minor renovations (Alterations II and III) that were renewed during the reporting

period as well as the respective number issued in each category.

Source: BIS mainframe database maintained by DOB.

Indicator name: Certificates of Occupancy issued

Description: The total number of initial temporary Certificates of Occupancy issued plus the number of final

Certificates of Occupancy issued during the reporting period.

Source: Certificate of Occupancy Document Database (CODD) maintained by DOB.

Indicator name: First plan reviews completed

New buildings

Major renovation (Alteration I)

Minor renovation (Alterations II and III)

Description: The total number of building applications that moved to either J status (disapproved) or P status

(approved) during the reporting period as well as the respective number of jobs in each category.

Source: BIS mainframe database maintained by DOB.

Indicator name: Average days to complete first plan review (Borough offices)

New buildings

Major renovation (Alteration I)

Minor renovation (Alterations II and III)

Description: The average number of business days for building applications to go from D status (application

processed - completed) to either J status (disapproved) or P status (approved) for each job

category.

Source: BIS mainframe database maintained by DOB.

Indicator name: Average days to complete first plan review (Hub projects)

New buildings

Major renovation (Alteration I)

Minor renovation (Alterations II and III)

Description: The average number of business days for building applications to go from assigned to either J

status (disapproved) or P status (approved) for each job category.

Source: BIS mainframe database and SharePoint platform maintained by DOB.

Indicator name: Jobs professionally certified (%)

Description: The percent of jobs (building applications) filed by registered architects and professional

engineers who have certified that their submissions are in compliance with the NYC Building Code and applicable zoning regulations. These jobs do not undergo a regular plan examination

but are subject to random audit as well as other DOB reviews.

Source: BIS mainframe database maintained by DOB.

Indicator name: Jobs professionally certified that were audited (%)

Description: The percent of professionally certified jobs (building applications) filed that were approved and

received permits without DOB staff review but then received post-approval review by DOB staff.

Source: BIS mainframe database maintained by DOB.

Indicator name: – Audits that resulted in revocation notices (%)

Description: The percent of jobs (building applications) professionally certified that were deemed unacceptable

by DOB staff following an audit. A revocation notice is sent and corrective measures must be

proposed within 10 business days.

Source: BIS mainframe database maintained by DOB.

Indicator name: Average wait time for a construction inspection (days)

Description: Appointment wait time is the average number of business days between the receipt of a request

for a construction inspection and the first available date that an inspector can visit a job site.

Source: Buildings Inspection Database (BID) maintained by DOB.

Indicator name: Average wait time for a plumbing inspection (days)

Description: Appointment wait time is the average number of business days between the receipt of a request

for a plumbing inspection and the first available date that an inspector can visit a job site.

Source: Buildings Inspection Database (BID) maintained by DOB. Indicator name: Average wait time for an electrical inspection (days)

Description: Appointment wait time is the average number of business days between the receipt of a request

for an electrical inspection and the first available date that an inspector can visit a job site.

Source: Buildings Inspection Database (BID) maintained by DOB.

Indicator name: Priority A (emergency) complaints received

Description: The number of complaints describing Priority A (emergency) conditions received by DOB. Priority

A complaints include all accidents, fumes/smoke from a boiler, unsafe or illegal demolition and

vibrating or shaking building, among others.

Source: BIS mainframe maintained by DOB.

Indicator name: Priority B (nonemergency) complaints received

Description: The number of complaints describing Priority B (nonemergency) conditions received by DOB.

Priority B complaints include the illegal conversion of space, excessive debris, failure to erect or an inadequate sidewalk shed, and construction contrary to approved plans/permits, among

others.

Source: BIS mainframe maintained by DOB.

Indicator name: - Residential illegal conversion complaints

Description: The number of Priority B illegal conversion complaints received during the reporting period. An

illegal conversion is an alteration or modification of an existing building to create an additional

housing unit without first obtaining approval from the NYC Department of Buildings.

Source: BIS mainframe maintained by DOB.

Indicator name: – Work without a permit complaints

Description: The number of Priority B complaints the Department received relating to work being performed

without a valid permit.

Source: BIS mainframe maintained by DOB.

Indicator name: Priority A complaints responded to

Description: The number of complaints describing emergency (Priority A) conditions for which DOB conducted

an initial field visit. If the DOB inspector is able to gain access to the complaint site, the field visit results in an inspection. Priority A complaints include all accidents, fumes/smoke from a boiler,

unsafe or illegal demolition and vibrating or shaking building, among others.

Source: BIS mainframe maintained by DOB.

Indicator name: Priority B complaints responded to

Description: The number of complaints describing nonemergency (Priority B) conditions for which DOB

conducted an initial field visit. If the DOB inspector is able to gain access to the complaint site, the field visit results in an inspection. Priority B complaints include the illegal conversion of space, excessive debris, failure to erect or an inadequate sidewalk shed, and construction

contrary to approved plans/permits, among others.

Source: BIS mainframe maintained by DOB.

Indicator name: — Complaints that resulted in a vacate or stop work order

Description: The number of complaints describing nonemergency (Priority B) conditions for which DOB

conducted an inspection and a vacate or stop work order was issued.

Source: BIS mainframe maintained by DOB.

Indicator name: Average time to respond to Priority A complaints (days)

Description: Based on a 24-hour day, the average number of calendar days it took DOB to conduct a field visit

for complaints describing emergency (Priority A) conditions. If the DOB inspector is able to gain access to the complaint site, the field visit results in an inspection. Priority A complaints include all accidents, fumes/smoke from a boiler, unsafe or illegal demolition and vibrating or shaking

building, among others.

Source: BIS mainframe maintained by DOB.

Indicator name: Average time to respond to Priority B complaints (days)

Description: Based on an eight-hour workday, the average number of work days it took DOB to conduct a field

visit for complaints describing nonemergency (Priority B) conditions. If the DOB inspector is able to gain access to the complaint site, the field visit results in an inspection. Priority B complaints include the illegal conversion of space, excessive debris, failure to erect or an inadequate

sidewalk shed, and construction contrary to approved plans/permits, among others.

Source: BIS mainframe maintained by DOB.

Indicator name: — Response time to Priority B complaints that resulted in a vacate or stop work order (days)

Description: Based on an eight-hour workday, the average number of work days it took DOB to conduct an

inspection where a vacate or stop work order was issued.

Source: BIS mainframe maintained by DOB.

Indicator name: Residential illegal conversion complaints where access was obtained (%)

Description: The percent of residential illegal conversion complaints where access was gained and an

inspection was completed during the reporting period.

Source: BIS mainframe maintained by DOB.

Indicator name: — Access obtained and violations were written (%)

Description: The number of residential illegal conversion complaints that resulted in a violation being written

as a percent of those complaints where the Department was able to gain access to the complaint

location.

Source: BIS mainframe maintained by DOB.

Indicator name: Work without a permit complaints where access was obtained and violations were written (%)

Description: The number of Priority B work without a permit complaints that resulted in a violation being written

as a percent of those complaints where the Department was able to gain access to the complaint

location.

Source: BIS mainframe maintained by DOB.

Indicator name: Construction inspections completed

Description: The number of construction inspections completed citywide.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: Construction inspections completed – Complaints (%)

Description: The percent of construction inspections performed citywide in response to complaints.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: Construction inspections completed – Certificate of Occupancy (%)

Description: The percent of construction inspections performed for purposes of Certificate of Occupancy

issuance.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: Construction inspections completed – Construction monitoring (%)

Description: The percent of construction inspections performed for purposes of monitoring new construction,

major alterations (work that requires a new or revised Certificate of Occupancy when completed)

or demolition jobs.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: Construction inspections completed – Other (%)

Description: The percent of construction inspections that were not related to complaints, Certificate of

Occupancy or construction monitoring. This figure includes reinspections due to vacate orders; reinspections of emergency sites; annual school inspections; quality assurance inspections and

priority/special inspections, among others.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: Average construction inspections per inspector day

Description: The number of construction inspections performed by construction inspectors divided by the total

number of field and research hours worked.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: Construction inspections resulting in violations (%)

Description: The total number of construction inspections performed that resulted in the issuance of at least

one violation divided by the total number of construction inspections performed.

Source: BIS mainframe and electronic records maintained by DOB inspection units.

Indicator name: DOB violations issued

Description: Violations issued by DOB that are a notice that a property is not in compliance with a provision

of applicable law and includes an order from the Commissioner to correct the violating condition. This includes administrative violations issued for the non-submittal of required documentation, such as a property owner failing to submit evidence that required inspections were completed.

Source: BIS mainframe maintained by DOB.

Indicator name: Environmental Control Board (ECB) violations issued

- Construction

Description: The total number of violations issued by DOB that fall under the jurisdiction of the Environmental

Control Board as well as the number issued specifically for construction-related infractions. Initially reported data for the Preliminary Mayor's Management Report (PMMR) and annual Mayor's Management Report (MMR) is typically incomplete due to data entry backlog and

routinely updated in subsequent releases of the MMR.

Source: AIMS database maintained by the Environmental Control Board.

Indicator name: Non-default Environmental Control Board decisions

Description: Excluding defaults, the number of Environmental Control Board (ECB) decisions issued in

the reporting period regardless of when the Notice of Violation (NOV) was issued or when the decision itself was recorded. The number of ECB decisions includes all NOVs where a determination was made by ECB pursuant to a hearing as well as those cases where the respondent admitted to the violation, cured the violation or entered into an agreement to do so

without a hearing.

Source: AIMS database maintained by the Environmental Control Board.

Indicator name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to the Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation and/or paid the penalty without a hearing or where the violation was upheld following an ECB hearing as a percent of all violations resolved (violations admitted to plus violations where ECB issued decisions) during the reporting period.

Source: AIMS database maintained by the Environmental Control Board.

Indicator name: Construction-related incidents

Description: The total number of events on a construction site (with or without a permit) that DOB responded

to within the reporting period. An event or incident includes accidents and anything other than a

scheduled inspection.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: - Construction-related accidents

Description: An accident is an incident caused by construction activity on a construction site, or on an

adjoining site, which results in a fatality or injury requiring medical attention.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: — Accident type – Worker fell

Description: The number of accidents caused specifically by a construction worker's fall.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: – Accident type – Excavation soil work

Description: The number of accidents caused by soil-related construction operations and/or associated means

and methods.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: – Accident type – Scaffold/shoring installations

Description: The number of accidents caused by the failure of fixed site protection and access installations,

excluding failures due to road vehicles striking the installation.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: – Accident type – Material failure

Description: The number of accidents caused by the drop, displacement or failure of material or building

elements from its intended position or location.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: – Accident type – Mechanical construction equipment

Description: The number of accidents involving motorized machinery other than hand tools – for example,

cranes, hoists, demolition equipment and suspension scaffolds.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: – Accident type – Other

Description: The number of accidents not related to any of the above accident types – for example, a worker

injuring his finger while drilling or a construction vehicle running into the construction barricade.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: Construction-related injuries

Description: The total number of persons injured (fatalities included) as a result of construction activity. This

includes injuries occurring at a construction site, or related to an incident at a construction site.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: Construction-related fatalities

Description: The total number of fatalities that occurred on a construction site, or was related to an incident at

a construction site, that was a result of construction activity.

Source Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: Incident inspections resulting in violations (%)

Description: The percent of incident inspections that resulted in a written violation within the reporting period.

Source: Incident database maintained by the Engineering and Emergency Operations Unit.

Indicator name: Collisions involving City vehicles

Description: The number of State reports, MV-104s, filed. These reports are required whenever a collision

occurs that involves death, personal injury or property damage.

Source: Office of Fleet Administration.

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not work time was lost.

Source: Human Resources.

Indicator name: Emails sent to agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: Intranet Quorum.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Intranet Quorum.

Indicator name: Letters sent to agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: Intranet Quorum.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Intranet Quorum.

Indicator name: Calls made to agency call center

Description: The total number of calls made to the agency's call center (directly or transferred to the call center

via 311).

Source: Automatic Call Distribution (ACD) system.

Indicator name: Calls answered in 30 seconds (%)

Description: The percentage of calls answered by a call center representative in 30 seconds or less. Time

begins after initial prerecorded message.

Source: Automatic Call Distribution (ACD) system.

Indicator name: Visits made to agency walk-in facility

Description: The total number of visits made to the agency's borough offices and those specialized units that

have Q-Matic.

Source: Q-Matic.

Indicator name: Average customer in-person wait time (minutes)

Description: The average wait time for a customer to be served at the agency's borough offices and those

specialized units that have Q-Matic measured from the time a ticket is issued to the time the

customer is first helped by a Department representative.

Source: Q-Matic.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: Borough and Unit Liaisons.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations – SCOUT.

Design projects completed Indicator name:

Infrastructure

Cultural institutions and libraries Health and human services

Public safety

Description: The total number of projects for which design was completed during the reporting period and the

number in each reporting category.

DDC's Project Info database. Source:

Indicator name: Total design projects completed early/on time (%)

Description: The percentage of all design projects for which design was completed ahead of schedule or no

more than 30 days behind the baseline schedule, exclusive of programmatic scope changes and

any holds placed on the project by the sponsor agency.

Infrastructure and Public Buildings Divisions Source:

Indicator name: Completed early/on time: Infrastructure (%)

The percentage of infrastructure projects for which design was completed no more than 30 days Description:

behind the baseline schedule, exclusive of programmatic scope changes and any holds placed

on the project by the sponsor agency.

Infrastructure Division. Source:

- Completed early/on-time: Public buildings (%) Indicator name:

The percentage of public buildings for which design was completed no more than 30 days behind Description:

the baseline schedule, exclusive of programmatic scope changes and any holds placed on the

project by the sponsor agency.

Source: Public Buildings Division.

Construction projects completed Indicator name:

Infrastructure

Cultural institutions and libraries

Human services Public safety

The total number of construction projects and the number in each reporting category that were Description:

> substantially completed during the reporting period. A project is considered substantially complete when contract work has been finished. For public buildings a Certificate of Occupancy (temporary

or final) is required. For infrastructure projects permanent street restoration must be in place.

Source: DDC's Project Info database.

Total construction projects completed early/on-time (%) Indicator name:

The percentage of all construction projects completed ahead of schedule or no more than 30 Description:

> days behind the baseline schedule, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Additions/adjustments to the design that was agreed on prior to construction start and funding issues caused by such adjustments constitute a programmatic scope change. On larger infrastructure projects (roadway/sewer/water main), delays caused by significant utility interference that are completely out of the agency's control and

cause delays of no less than 6 months may also be exempted.

Infrastructure and Public Buildings Divisions. Source:

Indicator name: — Completed early/on-time: Infrastructure (%)

Description: The percentage of all infrastructure projects for which construction was completed ahead of

schedule or no more than 30 days behind the baseline schedule, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Additions/ adjustments to the design that was agreed on prior to construction start and funding issues caused by such adjustments constitute a programmatic scope change. On larger infrastructure projects (roadway/sewer/water main), delays caused by significant utility interference that are completely out of the agency's control and cause delays of no less than 6 months may also be

exempted.

Source: Infrastructure Division.

Indicator name: — Completed early/on-time: Public buildings (%)

Description: The percentage of public buildings for which construction was completed ahead of schedule or

no more than 30 days behind the baseline schedule, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Additions/adjustments to the design that was agreed on prior to construction start and funding issues caused by such adjustments

constitute a programmatic scope change.

Source: Public Buildings Division.

Indicator name: Average cost change for all completed consultant design and construction supervision projects

(excluding programmatic scope changes) (%)

Description: Average change in the design and consultant budgets for projects that reached substantial

completion, as a percent of the approved budget at the time work began, exclusive of

programmatic scope changes.

Source: DDC's Project Info database.

Indicator name: Average cost change for all completed construction projects (excluding programmatic scope

changes) (%)

Description: Average change in the construction budgets for projects that reached substantial completion, as a

percent of the approved budget at the time construction began, exclusive of programmatic scope

changes.

Source: DDC's Project Info database.

Indicator name: Projects completed within budget (%)

Description: The percentage of projects that completed construction within the approved budget (construction

plus contingency) exclusive of programmatic scope changes.

Source: DDC's Project Info database.

Indicator name: Lane miles reconstructed

Description: Total length of roadway fully reconstructed (new concrete base and asphalt topping) during the

reporting period, measured in units 12 feet wide and one mile in length.

Source: DDC's Project Info database.

Indicator name: — Construction completed on schedule (%)

Description: The percentage of street reconstruction projects that were completed within 30 days of the

baseline schedule, exclusive of programmatic scope changes and any holds placed on the

project by the sponsor agency.

Source: DDC's Project Info database.

Indicator name: Sewers constructed (miles)

Description: The total length of new sewer lines built during the reporting period.

Source: DDC's Project Info database.

Indicator name: — Construction completed on schedule (%)

Description: The percent of sewer construction projects that were completed within 30 days of the baseline

schedule, exclusive of programmatic scope changes and any holds placed on the project by the

sponsor agency.

Source: DDC's Project Info database.

Indicator name: Sewers reconstructed (miles)

Description: The total length of sewer lines refurbished (relined) during the reporting period.

Source: DDC's Project Info database.

Indicator name: — Construction completed on schedule (%)

Description: The percent of sewer reconstruction projects that were completed within 30 days of the baseline

schedule, exclusive of programmatic scope changes and any holds placed on the project by the

sponsor agency.

Source: DDC's Project Info database

Indicator name: Water mains (new and replaced) (miles)

Description: The total length of water mains newly installed or replaced during the reporting period.

Source: DDC's Project Info database.

Indicator name: — Construction completed on schedule (%)

Description: The percent of water main projects that were completed within 30 days of the baseline schedule,

exclusive of programmatic scope changes and any holds placed on the project by the sponsor

agency.

Source: DDC's Project Info database.

Indicator name: Active design projects: Early/on-time (%)

Description: The percentage of active design projects for which the expected date of completion is earlier

than or within 30 days of the baseline schedule, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Active projects are those where work has begun but is not yet completed, as well as those projects that were completed in the reporting

month.

Source: Infrastructure and Public Buildings Divisions.

Indicator name: Active construction projects: Early/on-time (%)

Description: The percentage of active construction projects for which the expected date of completion is

earlier than or within 30 days of the baseline schedule, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Active projects are those where work has begun but is not yet completed, as well as those projects that were completed in the reporting

nonth.

Source: Infrastructure and Public Buildings Divisions.

Indicator name: Active design projects: Difference between projected and scheduled duration (%)

Description: The differences between the expected and originally planned project durations (adjusted baseline

schedules) as a percentage of the originally planned durations for all active design projects, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Active projects are those where work has begun but is not yet completed, as well as

those projects that were completed in the reporting month.

Source: Infrastructure and Public Buildings Divisions.

Indicator name:

Description:

Active construction projects: Difference between projected and scheduled duration (%)
The differences between the expected and planned project durations (adjusted baseline

schedules) as a percentage of the planned durations for all active construction projects, exclusive of programmatic scope changes and any holds placed on the project by the sponsor agency. Active projects are those where work has begun but is not yet completed, as well as those

projects that were completed in the reporting month.

Source: Infrastructure and Public Buildings Divisions.

Indicator name:

Projects audited (%)

Description:

The percentage of active projects in construction during the reporting period for which at least one quality assurance/site safety audit was performed. Projects that are under \$100,000 and those completed within the first six weeks of the reporting period or started within the last six

weeks of the period are excluded.

Source:

Quality assurance database.

Indicator name:

Project inspections with at least one critical deviation (%)

Description:

The number of quality assurance/site safety inspections where at least one critical deviation was identified as a percent of all completed inspections. Critical deviations are situations or conditions that require immediate attention and must be corrected before the inspector leaves the site. The assignment of "critical" to a deviation is independent of the risk, though most of them are also high risk. They fall into two general categories: Field conditions, including electrical hazards (overhead wire clearance, ungrounded circuits) and missing guard rails; and administrative deficiencies, including lack of documentation that workers have completed required OSHA

construction safety training and missing health and safety plans.

Source:

Quality assurance database.

Indicator name:

Eligible projects with completed post-construction surveys (%)

Description:

The number of eligible capital construction projects for which at least one completed customer survey was returned as a percent of the number of construction projects substantially completed during the last quarter of the prior fiscal year through the third quarter of the current fiscal year. Note: Infrastructure projects involving minimal work at multiple sites throughout the City are

typically excluded from surveys.

Source:

DDC's Client Survey database.

Indicator name:

Post-construction satisfaction surveys – Number of projects surveyed

Description:

The number of construction projects substantially completed during the last quarter of the prior fiscal year through the third quarter of the current fiscal year for which post-construction post-footier guarters were post. For the Preliminary Mayor's Management Report, the reporting

satisfaction surveys were sent. For the Preliminary Mayor's Management Report, the reporting period is the last quarter of the prior fiscal year through the first quarter of the current fiscal year. Infrastructure projects involving minimal work at multiple sites throughout the City are typically

excluded from surveys.

Source:

DDC's Client Survey database.

Indicator name:

Post-construction satisfaction – Surveys sent

Description:

The total number of surveys sent for construction projects substantially completed during the

reporting period. For each public building completed, a survey is sent to the Commissioner of the client/sponsor agency. For each infrastructure project completed, surveys are sent to 10 randomly

selected residents/businesses located in the vicinity of the work that was done.

Source:

DDC's Client Survey database.

Indicator name:

Post-construction satisfaction – Surveys returned

Description:

The total number of completed post-construction satisfaction surveys returned to DDC.

Source:

DDC's Client Survey database.

Indicator name: Respondents rating a completed project as adequate or better (%)

Description: The percentage of completed surveys returned with an overall satisfactory rating.

Source: DDC's Client Survey database.

Indicator name: Design Quality Indicator (DQI) – Number of projects surveyed

Description: The total number of projects for which DQI mid-design or final design assessments were

completed. DQI is a survey tool designed to establish the relative importance to project stakeholders of numerous design and construction elements; it measures the degree to which agreed upon priorities are satisfied during design, construction and completion. Participants, including contractors and professionals, DDC and client agency staff, as well as facility users, complete survey forms that identify and weigh specific project elements. These same participants

subsequently rate how well the developing and completed work addressed those priorities.

Source: Public Buildings Division.

Indicator name: Design Quality Indicator – Average project rating

Description: The actual Design Quality Indicator (DQI) ratings for projects divided by the maximum possible

project ratings as determined by participant priorities, expressed as a percentage. The maximum possible rating for each respondent is complete satisfaction for every item rated by the individual respondent, or 100 percent. Ratings are based on mid-design and final design assessments. DQI is a survey tool designed to establish the relative importance to project stakeholders of numerous design and construction elements; it measures the degree to which agreed upon

priorities are satisfied during design, construction and completion.

Source: Public Buildings Division.

Indicator name: Emails sent to an agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: DDC's correspondence tracking database.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: DDC's correspondence tracking database.

Indicator name: Letters sent to an agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: DDC's correspondence tracking database.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

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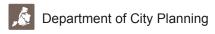
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complete and full response.

Source: DDC's correspondence tracking database.



Promoting viable Communities & Neighborhoods





Department of Housing Preservation and Development

New York City Housing Authority

Landmarks Preservation Commission

DEPARTMENT OF CITY PLANNING

Indicator name: Economic development and housing proposals completed and presented to the public

Description: The number of proposals to promote sustainable mixed-use, mixed-income communities

anchored by affordable housing in existing and emerging neighborhoods, and foster growth and development of the City's central and regional business districts, in the form of written reports, certified applications for zoning map or text amendments, website postings, and/or public

presentations of recommended actions.

Source: Records maintained by DCP's Planning Coordination Division.

Indicator name: Neighborhood enhancement proposals completed and presented to the public

Description: The number of proposals to preserve the character of existing neighborhoods, promote

sustainability, resiliency and long-term affordability, or improve physical and social infrastructure, in the form of written reports, certified applications for zoning map or text amendments, website

postings, and/or public presentations of recommended actions.

Source: Records maintained by DCP's Planning Coordination Division.

Indicator name: Land use applications referred

Description: The number of land use applications certified as complete or referred for public review during the

fiscal year. Land use applications are reviewed to ensure that they are complete and technically

accurate.

Source: Land Use Management Information System (LUMIS), a CityNet mainframe computer application

maintained by DCP's Land Use Review Division.

Indicator name: Environmental review applications completed

Description: The number of environmental review applications completed. An environmental review identifies

and analyzes potential impacts that the development proposal may trigger (CEQR process).

Source: Environmental Assessment and Review.

Indicator name: Land use applications referred

Within 6 months (%)
Within 6-12 months (%)
Within 13 months or more (%)

Description: The percent of land use applications certified as complete or referred for public review within 6

months, 6-12 months, and 13 months or more of receipt of receipt.

Source: Land Use Management Information System (LUMIS), a CityNet mainframe computer application

maintained by DCP's Land Use Review Division.

Indicator name: Median time to refer land use applications (days)

Description: Median number of days from receipt of a land use application to the time it is referred for public

review.

Source: Land Use Review.

Indicator name: Environmental review applications completed

Within 6 months (%)
Within 6-12 months (%)
Within 13 months or more (%)

Description: The percent of environmental review applications completed (CEQR process) within 6 months,

6-12 months, and 13 months or more of receipt.

Source: Environmental Assessment and Review.

Indicator name: Median time to complete environmental review applications (days)

Description: Median number of days from receipt of an environmental review application to its completion

(CEQR process).

Source: Environmental Assessment and Review.

DEPARTMENT OF CITY PLANNING

Indicator name: Planning information and policy analysis initiatives presented to the public

Description: The number of projects informing the public of significant trends in land use, housing, zoning,

demographics, and procedures and/or policies, in the form of written reports, datasets, website

postings, and/or public presentations.

Source: Records maintained by DCP's Planning Coordination Division.

Indicator name: Emails sent to an agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: Records maintained by the Executive Office.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Records maintained by the Executive Office.

Indicator name: Letters sent to an agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: Records maintained by the Executive Office.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

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complete and full response.

Source: Records maintained by the Executive Office.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Records maintained by DCP's Planning Coordination Division.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations – SCOUT.

Source:

Indicator name: Projected new private investment related to sale/long-term lease of City-owned property

(\$000,000)

Description: The net present value of the total investment of private entities in connection with the sale or

long-term lease of City-owned property. Private investment includes land sale or lease, and hard (site work and building construction) and soft (architecture and engineering) development costs. The data is extrapolated in the year that the transaction closes (land sale closing or lease execution), and reflects the anticipated total private investment associated with these projects.

Source: Real Estate.

Indicator name: Capital expenditures (\$000,000) (excludes asset management and funding agreements)

Description: The amounts paid to firms (architecture, landscape architecture, engineering, resident

engineering, etc.), construction managers, construction contractors, etc. for capital project related

services

Source: Capital Program.

Indicator name: Graffiti sites cleaned

Description: The number of properties cleaned through Graffiti Free NYC, the City's graffiti removal program.

Source: NYC's graffiti database.

Indicator name: Square feet of graffiti removed (000)

Description: The square feet of graffiti removed by power-washing and painting through Graffiti Free NYC, the

City's graffiti removal program.

Source: NYC's graffiti database.

Indicator name: Visitors to New York City (millions) (calendar year)

Description: The number of visitors to New York City in each calendar year (CY). Note: Data reported in fiscal

year (FY) column is for the preceding CY - i.e., data reported for FY 2006 is for January through

December 2005.

Source: NYC & Co.

Indicator name: New York City Industrial Development Agency projects

- Contracts closed

Description: The number of projects closed by the New York City Industrial Development Agency (NYCIDA),

a state public benefit corporation created under New York State law with the capacity to

provide financial assistance to commercial, industrial and, until January 31, 2008, not-for-profit organizations. NYCIDA project contracts are signed at closing, at which point project companies

can begin to access benefits. NYCIDA programs can provide access to triple tax exempt financing, mortgage recording tax deferral, sales tax exemptions, land tax abatements and/or

building tax stabilization.

Source: Real Estate Transaction Services Division.

Indicator name: New York City Industrial Development Agency projects

- Projected three-year job growth associated with closed contracts

Description: The number of jobs that companies retain and create in connection with closed New York City

Industrial Development Agency (NYCIDA) projects. The data is compiled in the year that the transaction closes and includes the estimated number of new jobs that projects are expected to create during the first three years of the contract. NYCIDA is a state public benefit corporation created under New York State law with the capacity to provide financial assistance to commercial,

industrial and, until January 31, 2008, not-for-profit organizations.

Source: Real Estate Transaction Services Division.

Indicator name: New York City Industrial Development Agency projects

Projected net City tax revenues generated in connection with closed contracts (\$000,000)
 Description: The net present value of the estimated City tax revenues generated by closed New York Cit

The net present value of the estimated City tax revenues generated by closed New York City Industrial Development Agency (NYCIDA) projects, net of New York City and New York State benefits provided. The measure uses an input-output model developed by the U.S. Department of Commerce. The data is extrapolated in the year that the transaction closes and reflects the total City tax revenue impact of these projects during the term of the contract. NYCIDA is a state public benefit corporation created under New York State law with the capacity to provide financial assistance to commercial, industrial and, until January 31, 2008, not-for-profit organizations.

Real Estate Transaction Services Division.

Indicator name: New York City Industrial Development Agency projects

- Private investment leveraged on closed projects (\$000,000)

Description: The estimated value of third-party investment leveraged (federal, State and/or private) as a result

of NYCIDA's assistance.

Source: Real Estate Transaction Services Division.

Indicator name: Build NYC Resource Corporation

Source:

- Contracts closed

Description: The number of projects closed by Build NYC Resource Corporation (Build NYC), a local

development corporation incorporated under the New York Not-for-Profit Corporation Law. Build NYC is administered by NYCEDC and assists qualified not-for-profit institutions and other entities in obtaining tax-exempt and taxable bond financing. As a conduit bond issuer, Build NYC's primary goal is to facilitate access to private activity tax-exempt bond financing for not-for-profit

institutions to acquire, construct, renovate and/or equip their facilities.

Source: Real Estate Transaction Services Division.

Indicator name: Build NYC Resource Corporation

Projected three-year job growth associated with closed contracts

Description: The number of jobs that companies retain and create in connection with closed Build NYC

Resource Corporation (Build NYC) projects. The data is compiled in the year that the transaction closes and includes the estimated number of new jobs projects are expected to create during the first three years of the contract. Build NYC, a local development corporation incorporated under the New York Not-for-Profit Corporation Law, is administered by NYCEDC and assists qualified not-for-profit institutions and other entities in obtaining tax-exempt and taxable bond financing. As a conduit bond issuer, Build NYC's primary goal is to facilitate access to private activity tax-exempt bond financing for not-for-profit institutions to acquire, construct, renovate and/or equip

their facilities.

Source: Real Estate Transaction Services Division.

Indicator name: Build NYC Resource Corporation

Projected net City tax revenues generated in connection with closed contracts (\$000,000)

The net present value of the estimated City tax revenues generated by closed Build NYC

projects, net of New York City and New York State benefits provided. The measure uses an inputoutput model developed by the U.S. Department of Commerce. The data is extrapolated in the year that the transaction closes and reflects the City tax revenue impact of these projects during the term of the contract. Build NYC, a local development corporation incorporated under the New York Not-for-Profit Corporation Law, is administered by NYCEDC and assists qualified notfor-profit institutions and other entities in obtaining tax-exempt and taxable bond financing. As a conduit bond issuer, Build NYC's primary goal is to facilitate access to private activity tax-exempt bond financing for not-for-profit institutions to acquire, construct, renovate and/or equip their

facilities.

Source: Real Estate Transaction Services Division.

Description:

Indicator name: Build NYC Resource Corporation

- Private investment leveraged on closed projects (\$000,000)

Description: The estimated value of third-party investment leveraged (federal, State and/or private) as a result

of Build NYC Resource's assistance.

Source: Real Estate Transaction Services Division.

Indicator name: Value of funding disbursed pursuant to City funding agreements (\$000,000)

Description: The total value of newly executed funding agreement contracts between NYCEDC and non-City

entities by which funds are provided to those entities to implement projects that result in public betterment. Funding agreements are used to finance capital projects; typical projects include

renovations, new construction, and acquisition of property.

Source: Budget; Funding Agreements Team.

Indicator name: Capital expenditures on asset management (\$000,000)

Description: The amounts paid to firms (architecture, landscape architecture, engineering, resident

engineering, etc.), construction managers, construction contractors, etc. for capital project related

services on NYCEDC-managed property.

Source: Capital Program.

Indicator name: Occupancy rate of NYCEDC-managed property (%)

Description: For NYCEDC-managed properties, the number of square feet leased as a percent of the total

available space.

Source: Real Estate.

Indicator name: Portfolio revenue generated (\$000,000)

Description: Revenue generated from NYCEDC's portfolio of assets.

Source: Real Estate.

Indicator name: Square footage of assets actively managed by NYCEDC (000)

Description: The total square feet of space of assets managed by NYCEDC.

Source: Real Estate.

Indicator name: Outstanding violations at beginning of the period

Description: The number of all violations issued to properties actively managed by NYCEDC that are open for

30 or more days at the beginning of the reporting period. This includes all violations regardless of

type and issuing agency.

Source: Real Estate.

Indicator name: Outstanding violations closed during the period

Description: Of the number of violations that were open at the beginning of the reporting period, the

number that were addressed and for which certificates of correction, with all proper back-up

documentation, were submitted to the issuing agency.

Source: Real Estate.

Indicator name: Active Center for Economic Transformation projects managed

Description: Projects, initiatives and other work managed by NYCEDC's Center for Economic Transformation

(CET) that have a financial commitment from NYCEDC, the City or other funding source. CET projects include efforts to help incumbent businesses transition to new business models, attract

new businesses and industries, and promote entrepreneurship.

Source: Center for Economic Transformation.

Indicator name: Innovation Index score (calendar year)

Description: The NYCEDC Innovation Index is comprised of six dimensions that provide a comprehensive

picture of the resources directed towards innovation, as well as the results of innovation in the economy. Inputs to innovation include R&D, finance, human capital; outputs include intellectual property, high-tech gross City product, and entrepreneurship and employment dynamics. The NYCEDC Innovation Index is derived by averaging each of the clusters and, therefore, reflects

overall performance.

Source: NYCEDC.

Indicator name: New York City unemployment rate (%)

Description: Average unemployment rate of New York City residents.

Source: U.S. Bureau of Labor Statistics.

Department of Housing Preservation and Development

Indicator name: Total complaints reported

Description: The number of housing maintenance problems reported in privately-owned buildings recorded by

the 311 Customer Service Center and Code Enforcement Borough Offices that are forwarded for

inspection. Excludes duplicate problems reported on some building-wide conditions.

Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: – Emergency complaints reported

Description: The number of heat and hot water, lead-based paint and other emergency problems reported in

privately-owned buildings requiring an inspection or other action by HPD.

Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: – Heat and hot water

Description: The number of heat and hot water problems in privately-owned buildings requiring an inspection

by HPD.

Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: – Lead

Description: The number of problems reported in privately-owned buildings for conditions that may cause a

lead-based paint hazard, as defined by Local Law 1 of 2004.

Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: — Other emergency

Description: The number of priority problems (not including heat and hot water or lead- based paint problems)

reported in privately-owned buildings. Examples include mold, bed bugs, water leaks and other

plumbing problems.

Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: – Nonemergency complaints reported

Description: All other problems (nonemergency) reported in privately-owned buildings. Dirty paint, roaches,

low water pressure to a faucet, and missing ceramic tile are some examples of non-emergency

problems.

Source: Division of Enforcement Services – HPDInfo computer system.

Indicator name: Inspections completed

Description: The number of problem inspections and reinspections completed.

Source: Division of Enforcement Services.

Indicator name: Inspection visits per team per day

Description: The average number of visits per inspection route. A visit is an attempted physical observation of

a problem or group of problems filed at the same time, or an attempted re-inspection of a violation or group of violations. A route is comprised of planned stops (inspections) by an inspection team

on any given day.

Source: Division of Enforcement Services.

Indicator name: Ratio of completed inspections to attempted inspections (%)

Description: The number of completed inspections divided by the number of attempted inspections.

Source: Division of Enforcement Services.

Indicator name: Total complaints closed

Description: The total number of complaints resolved via inspection or callback to tenant.

Department of Housing Preservation and Development

Indicator name: – Emergency complaints closed

- Heat and hot water

Lead

Other emergency

Description: The total number of emergency complaints in privately-owned buildings resolved via inspection or

callback to tenant and the number closed in each reporting category.

Source: Division of Enforcement Services.

Indicator name: – Nonemergency complaints closed

Description: The total number of nonemergency complaints in privately-owned buildings resolved via

inspection or callback to tenant.

Source: Division of Enforcement Services.

Indicator name: Average time to close emergency complaints (days)

Description: The average number of calendar days for the Division of Code Enforcement to close an

emergency complaint in a privately owned building during the reporting period. An emergency complaint can be closed through tenant callback to verify that the condition has been corrected, a completed inspection or, in cases where the Department was not able to gain access to an apartment during the initial inspection, failure of the tenant to respond to the Department's

requests to schedule an inspection.

Source: Division of Enforcement Services.

Indicator name: — Average time to close heat and hot water complaints (days)

Description: The average number of calendar days for the Division of Code Enforcement to close an

emergency heat and hot water complaint in a privately owned building during the reporting period. A complaint can be closed through tenant callback to verify that the condition has been corrected, a completed inspection or, in cases where the Department was not able to gain access to an apartment during the initial inspection, failure of the tenant to respond to the Department's

requests to schedule an inspection.

Source: Division of Enforcement Services.

Indicator name: — Average time to close lead complaints (days)

Description: The average number of calendar days for the Division of Code Enforcement to close a lead

complaint in a privately owned building during the reporting period. A complaint can be closed through tenant callback to verify that the condition has been corrected, a completed inspection or, in cases where the Department was not able to gain access to an apartment during the initial inspection, failure of the tenant to respond to the Department's requests to schedule an

inspection.

Source: Division of Enforcement Services.

Indicator name: — Average time to close other emergency complaints (days)

Description: Excluding complaints for lack of heat and hot water and complaints of lead-based paint, the

average number of calendar days for the Division of Code Enforcement to close other emergency complaints in a privately owned building during the reporting period. A complaint can be closed through tenant callback to verify that the condition has been corrected, a completed inspection or, in cases where the Department was not able to gain access to an apartment during the initial inspection, failure of the tenant to respond to the Department's requests to schedule an

inspection.

Department of Housing Preservation and Development

Indicator name: Average time to close nonemergency complaints (days)

Description: The average number of calendar days for the Division of Code Enforcement to close

a nonemergency complaint in a privately-owned building during the reporting period. A

nonemergency complaint can be closed through tenant callback to verify that the condition has been corrected, a completed inspection or, in cases where the Department was not able to gain access to an apartment during the initial inspection, failure of the tenant to respond to the

Department's requests to schedule an inspection.

Source: Division of Enforcement Services.

Indicator name: Outstanding emergency complaints at end of month

Description: The total number of unresolved emergency complaints pending agency action at the end of the

month.

Source: Division of Enforcement Services.

Indicator name: Outstanding nonemergency complaints at end of month

Description: The total number of unresolved nonemergency complaints pending agency action at the end of

the month.

Source: Division of Enforcement Services.

Indicator name: Apartments inspected for lead

Description: The total number of apartments inspected as a result of a lead complaint or in response to a

Department of Health and Mental Health Commissioner's Order to Abate (COTA).

Source: Division of Enforcement Services.

Indicator name: — Inspected apartments testing positive for lead (%)

Description: The percent of inspected apartments that tested positive for lead.

Source: Division of Enforcement Services.

Indicator name: Total violations issued

Description: The total number of violations issued.

Source: Division of Enforcement Services.

Indicator name: – Emergency violations issued

Heat and hot water

- Lead

- Other emergency

Description: The total number of emergency repair-generating "C" violations issued, including heat and hot

water, lead-based paint hazards and other emergencies, and the number in each reporting category. Emergency repair-generating violations are those for emergency conditions that HPD

will attempt to address if the landlord fails to do so.

Source: Division of Enforcement Services.

Indicator name: – Nonemergency violations issued

Description: The total number of "A" violations (non-hazardous), "B" violations (hazardous), and "C" violations

issued that do not call for emergency repairs by HPD.

Source: Division of Enforcement Services.

Indicator name: Violations issued and removed in the same fiscal year (%)

Description: The number of violations removed during the fiscal year that were issued in that fiscal year

divided by the total number of violations issued in the same fiscal year.

DEPARTMENT OF HOUSING PRESERVATION AND DEVELOPMENT

Indicator name: Emergency violations corrected by owner (%)

Description: Emergency repair-generating violations issued in the fiscal year that were deemed complied.

closed as corrected on inspection, or closed as landlord complied, divided by the total number of emergency repair-generating violations issued in the same fiscal year. Note: "Deemed complied"

is not applicable to lead-based paint and heat and hot water violations.

Source: Division of Enforcement Services.

Indicator name: Emergency violations corrected by HPD (%)

Description: The proportion of emergency repair violations closed because repairs were completed by HPD.

Source: Division of Enforcement Services.

Indicator name: Violations removed

Description: Total violations removed during the fiscal year, regardless of the date the violation was issued.

A violation is removed once it is deemed corrected based on landlord certification or a follow-up

inspection by HPD.

Source: Division of Enforcement Services.

Indicator name: Reinspected violations found falsely certified (%)

Description: The percent of all violations certified by an owner as corrected and subsequently inspected by

HPD and found to be not corrected.

Source: Division of Enforcement Services.

Indicator name: Housing Maintenance Code compliance

- Cases opened

Description: The number of cases initiated in court during the reporting period, including tenant-initiated

actions assisted by HPD, HPD-initiated comprehensive cases, heat and hot water litigation, etc.

Source: Division of Housing Litigation.

Indicator name: — Cases closed

Description: The number of code compliance cases closed by HPD's Housing Litigation Division during the

reporting period.

Source: Division of Housing Litigation.

Indicator name: — Cases active (end of month)

Description: The number of Housing Maintenance Code compliance cases active at the close of the reporting

period, including tenant-initiated actions assisted by HPD, HPD initiated comprehensive cases,

heat and hot water litigation, etc.

Source: Division of Housing Litigation.

Indicator name: Average cost of repair work performed by HPD (\$)

- Emergency (non-lead) (\$)

Lead (\$)

Description: Average cost of all emergency repair work completed by HPD to correct emergency repair

generating Class C violations where the landlord has failed to do so, and the average cost for non-lead and lead repair work. Costs include both payments to contractors and the direct costs of in-house repairs, and are based on the final approved costs of Open Market Orders (OMOs) and

Handyperson Work Orders (HWOs).

Source: Division of Enforcement Services.

Indicator name: Alternative Enforcement Program

- Buildings currently active

Description: The number of buildings currently active in the Alternative Enforcement Program (AEP) from the

date of the program's inception in Fiscal 2008 to date. AEP targets 200 distressed buildings per

round. Through Fiscal 2013 there has been one round per year.

Indicator name: – Buildings discharged (cumulative)

Description: The number of buildings discharged from the Alternative Enforcement Program from the

program's inception in Fiscal 2008 to date. Buildings are discharged from the program if they

meet certain criteria.

Source: Division of Enforcement Services.

Indicator name: — Buildings discharged from program (%) (cumulative)

Description: The number of buildings discharged from the Alternative Enforcement Program as percent of the

total buildings in the program from the program's inception in Fiscal 2008 to date. Buildings are

discharged from the program if they meet certain criteria.

Source: Division of Enforcement Services.

Indicator name: Total housing starts under the New Housing Marketplace Plan (units)

Description: The total number of units where construction started through HPD and the Housing Development

Corporation (HDC) programs as part of the New Housing Marketplace Plan (NHMP), the number of homeowners receiving down payment assistance, and the number of existing units whose affordability has been extended for ten or more years as a result of a binding document. The

NHMP ended on December 31, 2013.

Source: HPD Office of Development and Housing Development Corporation (HDC).

Indicator name: – New construction starts

Description: The number of homeowners receiving downpayment assistance and the number of units started

in newly constructed buildings through HPD and HDC programs or on land previously not available for development as part of NHMP. The NHMP ended on December 31, 2013.

Source: HPD Office of Development and HDC.

Indicator name: – Preservation starts

Description: Construction starts by HPD and HDC of existing units in City-owned and privately-owned

buildings or the number of existing units whose affordability was extended for ten or more years as a result of a binding document as part of NHMP. The NHMP ended on December 31, 2013.

Source: HPD Office of Development and HDC.

Indicator name: Total housing starts under Housing New York (units)

Description: The total number of housing units (starts) created or preserved and counted towards Housing

New York (HNY). Units are created or preserved through financed new construction or rehabilitation, regulatory agreements creating or extending affordability, homebuyer and homeownership assistance. HNY counts units produced by Housing Preservation and Development. Housing Development Corporation. NYC Economic Development Corporation.

Development, Housing Development Corporation, NYC Economic Development Corporation, New York City Housing Authority, Department of Homeless Services, City Planning and New York

State Homes and Community Renewal.

Source: HPD Office of Development.

Indicator name: – New construction starts

Description: The total number of new construction housing units (starts) created and counted towards Housing

New York (HNY). Units are created through financed new construction, regulatory agreements creating affordability requirements, homebuyer and homeownership assistance. HNY counts units produced by Housing Preservation and Development, Housing Development Corporation, NYC Economic Development Corporation, New York City Housing Authority, Department of Homeless Services, City Planning and New York State Homes and Community Renewal.

Source: HPD Office of Development.

Department of Housing Preservation and Development

Indicator name: – Preservation starts

Description: The total number of housing units preserved and counted towards Housing New York (HNY).

Preservation is defined as financed rehabilitation or a regulatory agreement extending affordability requirements. HNY counts units produced by Housing Preservation and

Development, Housing Development Corporation, NYC Economic Development Corporation, New York City Housing Authority, Department of Homeless Services, City Planning and New York

State Homes and Community Renewal.

Source: HPD Office of Development.

Indicator name: Total housing completions (New Housing Marketplace Plan and Housing New York) (units)

Description: The total number of housing units started under the New Housing Marketplace Plan (NHMF)

The total number of housing units started under the New Housing Marketplace Plan (NHMP) and Housing New York (HNY) where construction was completed. Only projects that started under HNY (January 1, 2014 to December 31, 2024) will be counted as HNY completions.

Projects started under the NHMP (July 1, 2003 to December 31, 2013) will be counted as NHMP

completions.

Source: HPD Office of Development.

Indicator name: – New construction completions

Description: The total number of new construction units started under the New Housing Marketplace Plan

(NHMP) and Housing New York (HNY) where construction was completed. Only projects that started under HNY (January 1, 2014 to December 31, 2024) will be counted as HNY completions. Projects started under the NHMP (July 1, 2003 to December 31, 2013) will be counted as NHMP

completions.

Source: HPD Office of Development.

Indicator name: – Preservation completions

Description: The total number of preservation units started under the New Housing Marketplace Plan (NHMP)

and Housing New York (HNY) where construction was completed. Only projects that started under HNY (January 1, 2014 to December 31, 2024) will be counted as HNY completions.

Projects started under the NHMP (July 1, 2003 to December 31, 2013) will be counted as NHMP

completions.

Source: HPD Office of Development.

Indicator name: Units completed for homeless individuals and families

Description: New construction and preservation units that are allocated to homeless individuals and families.

Source: HPD Office of Development.

Indicator name: Total housing completions under the New Housing Marketplace Plan (units)

Description: The total number of units under the New Housing Marketplace Plan (NHMP) where construction

was completed through HPD and HDC programs; where a non-construction loan was closed, including but not limited to the number of homeowners receiving downpayment assistance; or the number of existing units whose affordability was extended for ten or more years as a result of a binding document. Completions of projects started during July 1, 2003 to December 31, 2013 will

be counted as NHMP completions.

Source: HPD Office of Development and HDC.

Indicator name: – New construction completions

Description: NHMP units completed in newly constructed buildings through HPD and HDC programs or on

land previously not available for development, or where a non-construction loan was closed, including but not limited to the number of homeowners receiving down payment assistance. Completions of projects started during July 1, 2003 to December 31, 2013 will be counted as

NHMP completions.

Source: HPD Office of Development and HDC.

Department of Housing Preservation and Development

Indicator name: Preservation completions

Description:

NHMP construction completions by HPD and HDC of existing units in City-owned and privatelyowned buildings, or the number of existing units whose affordability was extended for ten or more years as a result of a binding document. Completions of projects started during July 1, 2003 to

December 31, 2013 will be counted as NHMP completions.

Source: HPD Office of Development and HDC.

Indicator name: Total housing completions under Housing New York (units)

The total number of new construction and preservation housing units started under Housing New Description:

> York (HNY) where construction was completed. In the case of programs with no construction or permanent financing only, start and completion are reported simultaneously. Completions are counted following receipt of a Certificate of Occupancy; Temporary Certificate of Occupancy; Program Status Report; Certificate of Substantial Completion; Letter of Completion; Directive 14; or, in tax exemption only cases, on the date the exemption is issued. Only projects that started

under HNY (January 1, 2014- December 31, 2024) will be counted as HNY completions.

Source: HPD Office of Development.

Indicator name: New construction completions

The total number of new construction housing units started under Housing New York (HNY) Description:

where construction was completed. In the case of programs with no construction or permanent financing only, start and completion are reported simultaneously. Completions are counted following receipt of a Certificate of Occupancy; Temporary Certificate of Occupancy; Program Status Report; Certificate of Substantial Completion; Letter of Completion; Directive 14; or, in tax exemption only cases, on the date the exemption is issued. Only projects that started under HNY

(January 1, 2014- December 31, 2024) will be counted as HNY completions.

Source: HPD Office of Development.

Indicator name: Preservation completions

The total number of preservation units started under Housing New York (HNY) where construction Description:

> was completed. In the case of programs with no construction or permanent financing only, start and completion are reported simultaneously. Completions are counted following receipt of a Certificate of Occupancy; Temporary Certificate of Occupancy; Program Status Report; Certificate of Substantial Completion; Letter of Completion; Directive 14; or, in tax exemption only cases, on the date the exemption is issued. Only projects that started under HNY (January 1, 2014-

December 31, 2024) will be counted as HNY completions.

Source: HPD Office of Development.

Indicator name: Asset management – Rental buildings in portfolio

Description: The number of rental buildings as of the beginning of the fiscal year that are monitored by HPD

> to ensure compliance with regulatory and financial requirements. Buildings included in the asset management program are those where the City has made an investment in the form of land or

money or both, or that were formerly owned by the City.

Source: Division of Asset Management.

Indicator name: Physically and financially distressed rental buildings in portfolio (%)

Description: Based on the number of rental buildings reported in the asset management portfolio at the

beginning of the fiscal year, the percent that qualify as distressed. A building is deemed distressed if, on average, a dwelling unit has more than five open Housing Maintenance Code Class B (hazardous) and C (immediately hazardous) violations and outstanding municipal arrears (property tax, water charges and emergency repair charges) of \$3,000 or more. Fiscal year first quarter data is used as a proxy for the October YTD number reported in the Preliminary Mayor's

Management Report.

Division of Asset Management. Source:

Indicator name: Asset management – Co-op buildings in portfolio

Description: The number of co-op buildings as of the beginning of the fiscal year that are monitored by HPD

to ensure compliance with regulatory and financial requirements. Buildings included in the asset management program are those where the City has made an investment in the form of land or

money or both, or that were formerly owned by the City.

Source: Division of Asset Management.

Indicator name: Physically and financially distressed co-op buildings in portfolio (%)

Description: Based on the number of co-op buildings reported in the asset management portfolio at the

beginning of the fiscal year, the percent that qualify as distressed. A building is deemed distressed if, on average, a dwelling unit has more than five open Housing Maintenance Code Class B (hazardous) and C (immediately hazardous) violations and outstanding municipal arrears (property tax, water charges and emergency repair charges) of \$3,000 or more. Fiscal year first quarter data is used as a proxy for the October YTD number reported in the Preliminary Mayor's

Management Report.

Source: Division of Asset Management.

Indicator name: Section 8

- Utilization rate

Description: The percent of Section 8 vouchers allotted to HPD by the Department of Housing and Urban

Development that are used by families to rent housing in the private market.

Source: Division of Tenant Resources.

Indicator name: – Vouchers issued

Description: The number of new households receiving assisted rental vouchers for use in the private housing

market.

Source: Division of Tenant Resources.

Indicator name: – Households assisted

Description: The total number of households receiving a rent subsidy for a residential unit in the private

housing market.

Source: Division of Tenant Resources.

Indicator name: Section 8 subsidized units in abatement (%)

Description: The percent of subsidized units that failed the Housing Quality Standard (HQS) inspection

conducted by HPD resulting in a unit being placed in abatement - i.e., the rent subsidy is temporarily suspended until all conditions resulting in failure are corrected by the owner. The percent total is derived from the number of units in abatement at the end of the month (June) divided by the total number of units receiving assistance. HQS standards are established by the

Department of Housing and Urban Development's Section 8 program regulations.

Source: Division of Tenant Resources.

Indicator name: Emails sent to agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: HPDInfo computer system.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: HPDInfo computer system.

Indicator name: Letters sent to agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: HPDInfo computer system.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: HPDInfo computer system.

Indicator name: Visits made to agency walk-in facility

Description: The number of visits to HPD's Section 8 walk-in facility at 100 Gold Street, officially known as the

Division of Tenant Resources, Client and Owner Services resource center.

Source: Division of Tenant Resources.

Indicator name: Average customer in-person wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: Division of Tenant Resources.

Indicator name: Agency customers surveyed for overall customer satisfaction

Description: The number of visitors to the Division of Tenant Resources, Client and Owner Services facility

(HPD's Section 8 walk-in center) at 100 Gold Street who completed the two-question feedback

survey used by HPD to assess customer satisfaction.

Source: Division of Tenant Resources.

Indicator name: Visitors to the Division of Tenant Resources, Client and Owner Services rating customer service

as good or better (%)

Description: The number of visitors to the Division of Tenant Resources, Client and Owner Services facility

(HPD's Section 8 walk-in center) who rated their overall customer service experience as good or

excellent as a percent of the total number of visitors who completed surveys.

Source: Division of Tenant Resources.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: Division of Tenant Resources.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations – SCOUT.

Indicator name: Number of apartments (000)

Description: Number of apartments in public housing developments

Source: Research & Management Analysis

Indicator name: Occupancy rate (%)

Description: The percentage of all available New York City Housing Authority public housing units that are

occupied.

Source: Research and Management Analysis

Indicator name: Average turnaround days for vacant apartments

Description: The average time a NYCHA public housing apartment is vacant.

Source: Research and Management Analysis

Indicator name: Average time to prepare vacant apartments (days)

Description: The average time it takes NYCHA staff to complete repairs and routine maintenance in order for

an apartment to be ready for occupancy.

Source: Research & Management Analysis

Indicator name: Management cost per dwelling unit (\$)

Description: The average dollar amount NYCHA spends to manage an apartment each month. Calculated

as a "fully loaded" cost including salaries, utilities, equipment, contracts, debt service and

miscellaneous expenses.

Source: Finance

Indicator name: Section 8 Occupied Units (Certificates and Vouchers)
Description: The number of households in the Section 8 program.

Source: Leased Housing

Indicator name: Annual Section 8 inspections (%)

Description: The annual inspections conducted to assess the conditions of the units occupied by Section 8

voucher holders.

Source: NYCHA's Siebel system

Indicator name: Annual Section 8 recertifications

Description: The annual recertifications conducted to confirm continued eligibility of Section 8 voucher holders.

Source: NYCHA's Siebel system

Indicator name: Applicants placed in public housing

Description: The number of applicants placed in conventional public housing.

Source: Research and Management Analysis

Indicator name: Families on Section 8 waiting list (000)

Description: The number of families on the waiting list to receive a Section 8 voucher (federal rent assistance).

Source: Research and Management Analysis

Indicator name: Utilization rate for Section 8 vouchers (%)

Description: The percent of Section 8 vouchers allotted to NYCHA from HUD that are used by families to rent

housing in the private market.

Source: Research and Management Analysis

Indicator name: Applicants placed through Section 8 vouchers

Description: The number of applicants who received Section 8 vouchers during the reporting period.

Source: Research and Management Analysis

Indicator name: Developments

Description: Number of NYCHA developments. Source: NYCHA's Property Database

Indicator name: Buildings

Description: Number of NYCHA buildings. Source: NYCHA's Property Database

Indicator name: Percentage of Active Capital Projects in Construction Phase on Schedule

Description: Percent of all active capital projects in the construction phase that are on schedule.

Source: Research & Management Analysis

Indicator name: Percentage of Active Capital Projects on Schedule
Description: Percent of all active Capital projects that are on schedule.

Source: Research & Management Analysis

Indicator name: Average time to resolve nonemergency service requests (days)

Description: The average number of days to resolve service requests that are not emergency or elevator

service requests.

Source: Information Technology

Indicator name: Average time to resolve emergency service requests (hours)

Description: The average number of hours to resolve heat, hot water and electrical emergency service

requests.

Source: Information Technology

Indicator name: Average time to resolve heat service requests (hours)

Description: Average number of hours to complete emergency and non-emergency non-heat service requests.

Source: Research and Management Analysis

Indicator name: Average time to resolve elevator service requests (hours)

Description: The average number of hours to resolve reported emergency and non-emergency elevator

outages

Source: Research & Management Analysis

Indicator name: Elevator service uptime (%)

Description: The percentage of time that elevators are in service.

Source: Elevator Division

Indicator name: Annual HUD Assessment Rating

Description: The composite score of a HUD rating of public housing programs which assesses performance in

four major operational areas: physical, financial, management, and resident satisfaction.

Source: US HUD

Indicator name: Major Felony Crimes in public housing developments

Description: Total of seven major felony crimes (murder and non-negligent manslaughter, forcible rape,

robbery, felonious assault, burglary, larceny, and grand larceny auto) occurring on New York City

Housing Authority property, including buildings, grounds and facilities.

Source: NYPD

Indicator name: Crime rate

Description: Rate per 1,000 residents of seven major felony crime categories reported at NYCHA

developments for the calendar year to date. The seven major felony categories are: murder & non-negligent manslaughter, forcible rape, robbery, felonious assault, burglary, grand larceny, and

grand larceny auto.

Source: NYPD

Indicator name: Average daily attendance in community centers ages 6-12

Description: Average number of youth ages 6-12 attending NYCHA community center programs each day.

Source: Research and Management Analysis

Indicator name: Average daily attendance in community centers ages 13-19

Description: Average number of participants ages 13-19 attending NYCHA community center programs each

day.

Source: Research and Management Analysis

Indicator name: Utilization of senior centers (%)

Description: Number of seniors who utilize NYCHA's senior centers, divided by the number of participants that

the center can accommodate (based on staff to participant ratio of 1:15).

Source: Community Operations

Indicator name: Initial social service tenant contacts conducted within five days of referral (%)

Description: Initial social service tenant contacts conducted within five days of social services referral.

Source: Social Services

Indicator name: Residents approved for the Emergency Transfer Program

Description: Number of Emergency Transfer Program cases approved for transfer.

Source: Social Services

Indicator name: Emergency Transfer Program Disposition Time

Description: Average number of days to disposition Emergency Transfer Program cases.

Source: Research & Management Analysis

Indicator name: Referrals to supportive services rendered to senior residents

Description: The number of referrals to supportive social services for senior residents during the reporting

period.

Source: Social Services

Indicator name: Community centers

Description: The Number of NYCHA-operated community centers.

Source: Community Operations

Indicator name: Senior centers

Description: The number of NYCHA-operated senior centers.

Source: Community Operations

Indicator name: Job training programs - ratio of job placements to program graduates (current period)

Description: The ratio of NYCHA residents who completed NYCHA sponsored job training programs and the

number of trainees who found jobs.

Source: Resident Employment Services

Indicator name: Residents job placements

Description: The number of NYCHA residents placed in jobs who receive assistance from the Department of

Resident Employment Services and Human Resources.

Source: Resident Employment Services & Human Resources

Indicator name: Youth placed in jobs through youth employment programs

Description: Number of youth placed in summer jobs in NYCHA developments through the summer seasonal

employment program and the Summer Youth Employment Program.

Source: Human Resources

Indicator name: Average outages per elevator per month

Description: The average number of outages per elevator car per month. Data excludes outages due to

preventive maintenance, shut downs due to inspections and rehab work, and running with a

problem outages.

Source: RISE (Repair and Information System for Elevators)

Indicator name: Percent of elevator outages due to vandalism

Description: Total Outages due to vandalism as a percent of total outages. Data excludes outages due to

preventive maintenance, shut downs due to inspections and rehab work, and running with a

problem outages.

Source: RISE (Repair and Information System for Elevators)

Indicator name: Number of alleged elevator injuries reported to DOB

Description: The number of any alleged elevator accidents that are reported to the Department of Buildings

where person(s) are injured and seek medical attention.

Source: Elevator Division

Indicator name: Number of elevator-related fatalities

Description: The number of elevator accidents that is reported to the Department of Buildings which results in

a fatality that may or may not have been caused by an elevator malfunction.

Source: Elevator Division

LANDMARKS PRESERVATION COMMISSION

Indicator name:

Individual landmarks and historic districts designated

Description:

The number of interior, exterior and scenic landmarks and the number of historic districts designated by the Commission. The sites regulated by the Landmarks Preservation Commission.

designated by the Commission. The sites regulated by the Landmarks Preservation Commission includes all structures designated as individual or interior landmarks, such as buildings (including secondary buildings on landmarked sites, such as garages), bridges, viaducts, aqueducts, water towers, lighthouses, subway stations or amusement rides. This count also includes non-structural properties such as historic lampposts, sidewalk clocks, fences, plazas, monuments, or street

plans.

Source:

Paper records maintained by LPC Research Department.

Indicator name:

- Total number of buildings designated

Description:

The number of individually landmarked buildings and the total number of designated buildings within historic districts. Also included are all buildings designated as part of historic districts (including secondary buildings such as garages) and unimproved or vacant properties located within the boundaries of historic districts, as well as properties designated as scenic landmarks

and buildings located within the boundaries of scenic landmarks.

Source:

Paper records maintained by LPC Research Department.

Indicator name:

Work permit applications received

Description:

Source:

The number of work permit applications received for review by LPC's Preservation Department.

Paper and database records maintained by LPC Preservation Department.

Indicator name:

Actions taken

Description:

The number of actions taken on the work permit applications received. More than one action can be taken on a single application. Examples of "actions" include the issuance of Expedited Certificates of No Effect, Certificates of No Effect, Permits for Minor Work and Certificates of

Appropriateness, among others.

Source:

Paper and database records maintained by LPC Preservation Department.

Indicator name:

Certificates of No Effect issued within 10 days (%)

Description:

The percentage of Certificates of No Effect issued within 10 days of the application being completed. This type of permit is issued when proposed work on a designated structure requires a permit from the Department of Buildings but the proposed work will not affect a protected

architectural feature of the structure.

Source:

Paper and database records maintained by LPC Preservation Department.

Indicator name:

Expedited Certificates of No Effect issued within two days (%)

Description:

The percentage of Expedited Certificates of No Effect issued within two days of the application being completed. This type of permit is issued when the proposed interior work above the

second floor of a building requires a Department of Buildings permit and will not affect a protected

architectural feature.

Source:

Paper and database records maintained by LPC Preservation Department.

Indicator name:

Permits for Minor Work issued within 10 days (%)

Description:

The percentage of Permits for Minor Work issued within 10 days of the application being

completed. This type of permit is issued for work that requires a Landmarks Commission permit but does not require a Department of Buildings permit. Examples include exterior painting,

window and door replacements, and brick repointing.

Source:

Paper and database records maintained by LPC Preservation Department.

Indicator name:

Investigations completed

Description:

The number of completed investigations of reported incidences of illegal work on designated

structures. This can include initial and follow-up investigations.

Source:

Paper and database records maintained by LPC Enforcement Department.

LANDMARKS PRESERVATION COMMISSION

Indicator name: Percent of investigations resulting in enforcement action

Description: The percent of completed investigations that resulted in the issuance of at least one warning

letter, Stop Work Order, or Notice of Violation.

Source: Paper and database records maintained by LPC Enforcement Department.

Indicator name: Warning letters issued

Description: The number of warning letters issued for illegal work performed on designated structures.

Source: Paper and database records maintained by LPC Enforcement Department.

Indicator name: Notices of Violation upheld at the Environmental Control Board (%)

Description: The percent of Notices of Violation upheld at the Environmental Control Board. This includes

violations that were cured by the respondent without appearing at a hearing but does not include

cases that are on hold while legal papers are being served or pending cases.

Source: Paper and database records maintained by LPC Enforcement Department.

Indicator name: Archeology applications received

Description: The number of archeology applications received. Archeology applications are submitted by other

City, State and federal agencies whenever projects within New York City that are subject to the

environmental review process have the potential to impact archeological resources.

Source: Paper and database records maintained by LPC Archeology Department.

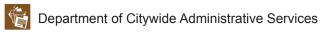
Indicator name: Archeology applications reviewed within 10 days (%)

Description: The percent of archeology applications reviewed within 10 days of receipt of a completed

application.

Source: Paper and database records maintained by LPC Archeology Department.

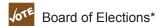
ADMINISTRATIVE SERVICES







Department of Information Technology and Telecommunications



*Non-Mayoral Agency

Indicator name: Applications received for open competitive civil service exams

Description: The number of applications received by the Division of Citywide Personnel Services for open

competitive civil service examinations.

Source: Mainframe computer system (APPS), maintained by the Bureau of Examination, within the

Division of Citywide Personnel Services.

Indicator name: New hires

- White (%)
- Black (%)
- Hispanic (%)
- Asian (%)

Native American (%)Unspecified (%)

- Male (%) - Female (%)

Description: The number of newly hired people who identified themselves divided by all new hires in the

Mayoral agencies. Does not include Department of Education.

Source: Citywide Equal Employment Database System (CEEDS).

Indicator name: Exams administered on schedule (%)

Description: The percentage of examinations that are administered on the scheduled date.

Source: Mainframe computer system, maintained by the Bureau of Examination, within the Division of

Citywide Personnel Services.

Indicator name: Median time from exam administration to list establishment (days)

Description: The median number of days elapsed from the date the civil service exam was given to the point

when the eligible list of candidates is made public. The fiscal year figure is the annual average of

the median number of days reported each month.

Source: Division of Citywide Personnel Services.

Indicator name: Average rating for professional development sessions (%)

Description: The average rating for professional development training sessions based on post-session

surveys filled out by training participants, City employees that receive services at the Citywide

Training Center.

Source: Division of Citywide Personnel Services.

Indicator name: City employees attending training sessions

Description: The number of City employees attending training sessions at the Citywide Training Center.

Source: Division of Citywide Personnel Services.

Indicator name: Average building cleanliness and condition rating for DCAS-managed office buildings (%)

Description: The average cleanliness and condition rating of DCAS-managed office buildings. The ratings

are based on a survey received from DCAS tenants in more than 20 office buildings. Each score is weighted by the square footage of the building the tenant is rating. The overall score tenants gave to their building is worth 20 percent of the total score and all other questions are worth 80

percent.

Source: Division of Facilities Management and Construction.

Indicator name: CORE customer experience rating of facilities (0-100)

Description: Customers Observing and Reporting Experiences (CORE) score from 0 to 100 based on the

average rating of 24 conditions, including physical conditions (e.g., cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all DCAS walk-in facilities inspected, divided by the number of DCAS walk-in facilities inspected. Facilities are rated by

trained City inspectors.

Source: Mayor's Office of Operations.

Indicator name: Average time to complete in-house trade shop work orders (days)

The average time in days for DCAS staff to complete in-house trade shop work orders starting Description:

from the time the work is requested.

Source: Division of Facilities Management and Construction.

Indicator name: In-house trade shop work orders completed within 30 days (%)

The percentage of in-house work orders received by the DCAS trade shops that are completed Description:

within 30 days of the request for work.

Source: Internal Division of Facilities Management and Construction database.

Average square feet of office space per employee Indicator name:

The average rentable square feet of office space per City employee calculated using total square Description:

> feet of City-owned and leased space occupied by Mayoral agencies versus agencies' headcount. Excludes Police Department spaces due to its unique use of space for 24-hour/7 day operations.

Division of Real Estate Services. Source:

Indicator name: Vacant desks (%)

Description: Percentage of underutilized space calculated using the number of vacant or unassigned desks

versus the overall number of desks occupied by Mayoral agencies. Excludes Police Department

spaces due to its unique use of space for 24-hour/7 day operations.

Division of Real Estate Services. Source:

Indicator name: Lease revenue generated (\$000)

Total revenue, in thousands of dollars, generated from the lease of City-owned properties. Description: Source:

IPIS, a mainframe computer system maintained by the Division of Real Estate Services.

Revenue generated from the sale of surplus goods (\$000) Indicator name:

Description: Total revenue, in thousands of dollars, generated from the sale of the City's surplus goods.

Source: Budget.

Indicator name: - Revenue generated from auto auctions (\$000)

Total revenue, in thousands of dollars, generated from the vehicle surplus (auto auction) sales. Description:

Auto auction revenue is a component of 'Revenue generated from the sale of surplus goods'

above.

Citywide Fleet Management. Source:

Indicator name: Real estate auction bids received (\$000)

The amount, in thousands of dollars, of bids received from the sale of City-owned property to the Description:

private sector at property auctions.

IPIS, a mainframe computer system maintained by the Division of Real Estate Services. Source:

Indicator name: Average number of bidders per bid

The total bids tabulated divided by the total number of bid openings, excluding bids for surplus Description:

goods sold by the Department.

Commodity Line Item Purchasing System, a mainframe computer system maintained by the Source:

Division of Municipal Supply Services.

Indicator name: Average time to process a purchase order (days)

Description: The average number of days from the date a purchase order is entered into the procurement

system until the date the order is encumbered and sent to the vendor.

Division of Municipal Supply Services. Source:

Indicator name: Value of goods purchased (\$000,000)

Description: The value, in millions of dollars, of purchase orders processed by DCAS on behalf of City

agencies. Purchase orders are requests from City agencies to purchase goods through DCAS

contracts.

Source: Division of Municipal Supply Services.

Indicator name: Value of Central Storehouse inventory (\$000)

Description: The value, in thousands of dollars, of all items purchased and stored at the City's Central

Storehouse.

Source: Division of Municipal Supply Services.

Indicator name: Estimated annual cost savings from energy retrofit/conservation projects (\$000,000)

Description: The estimated annual energy cost savings, in millions of dollars, derived from energy retrofit/

conservation projects completed by DCAS in accordance with Local Law 22 of 2008.

Source: Energy Conservation Database System.

Indicator name: Total energy purchased (British Thermal Units) (trillions)

Description: Total energy purchased as electricity, gas, or steam converted to British Thermal Units (BTUs).

Source: Bills paid by DCAS.

Indicator name: - Electricity purchased (kilowatt hours) (billions)

Description: Total electricity purchased in kilowatt hours (kWh).

Source: Bills paid by DCAS.

Indicator name: Estimated reduction in greenhouse gas emissions due to energy retrofit/conservation projects

(metric tons)

Description: The estimated amount, in metric tons, of greenhouse gas emissions (CO2 equivalent) reduced

through energy retrofit/conservation projects conducted by DCAS on behalf of the City. This measurement reports the reduction in building-related emissions, but not the reduction from fleet

or wastewater treatment plant projects.

Source: Energy Conservation Database System.

Indicator name: Energy retrofit/conservation projects completed

Description: The number of energy retrofit, solar thermal and co-generation projects completed.

Source: DCAS Energy Management.

Indicator name: Energy Efficiency Reports completed

Description: The number of completed energy audits and Energy Efficiency Reports (EERs), comprised of

energy audits and retro-commissioning reports. Energy audits are compliant energy efficiency

assessments completed in municipal buildings.

Source: DCAS Energy Management.

Indicator name: Hybrid or alternative fuel vehicles in the citywide fleet (%)

Description: The percentage of the City's total fleet that is hybrid and/or runs on fuels other than traditional

petroleum gasoline/diesel. Hybrid vehicles run primarily on electrical sources, using gasoline or diesel engines only when the battery is recharging or when the recharging capacity gets low. Alternative fuel vehicles operate on natural gas, liquefied petroleum gas, hydrogen, electricity, or any other fuel that is at least 85 percent, singly or in combination, methanol, ethanol, any other

alcohol or ether.

Source: Division of Municipal Supply Services.

Indicator name: Vehicles with highest emission ratings purchased pursuant to Local Law 38 (%)

Description: The percentage of light-duty and medium duty vehicles purchased for the City through DCAS

that are certified with the three highest ratings defined by California Low-Emission Vehicle (LEV) II standards. The three highest ratings are zero emission vehicles (ZEV), advanced technology partial zero emission vehicles (ATPZEV), and partial zero emission vehicles (PZEV). Pursuant to Local Law 38 of 2005, each light and medium-duty vehicle that the City purchases should have the best certified emission rating within its vehicle category while meeting the requirements for the City's intended use. According to the law, some exceptions apply based on cost and other

limited exemptions, including for certain emergency vehicles.

Source: Vehicle Tracking System.

Indicator name: Fleet in-service rate citywide (%)

Description: The percentage of the total citywide fleet that is available for use each month.

Source: Daily Out of Service Report, Citywide Fleet Management.

Indicator name: Fleet downtime (DCAS-managed fleet only) (%)

Description: The percentage of the DCAS-managed fleet that is unavailable for use.

Source: Daily Out of Service Report, Citywide Fleet Management.

Indicator name: Collisions involving City vehicles

Description: Number of City-vehicle involved collision reports involving injury or property damage for the

DCAS fleet. New York State MV-104 reports are required whenever a collision occurs involving

death, or other personal injury, or property damage.

Source: Citywide Fleet Management.

Indicator name: Workplace injuries reported

Description: All incidents resulting in a workers' compensation or line of duty injury claim regardless of whether

or not time is lost.

Source: Office of the General Counsel, Citywide Occupational Safety and Health.

Indicator name: Accidents involving the public in DCAS-managed properties Description: All accidents recorded by the Department's security vendor.

Source: Asset Management; Security.

Indicator name: Average cost of cleaning per square foot (\$)

Description: The average cost of supplies, equipment, and personnel expenses per square foot of space

cleaned, including both court and non-court public buildings.

Source: Budget.

Indicator name: Average cost of training per employee (\$)

Description: The average cost of training per City employee trained during the reporting period. Calculated as

a "fully loaded" cost including vendor payments, staff costs, and facility overhead.

Source: Vendor training costs are taken from an internal database maintained by the Division of Citywide

Personnel Services and the Agency Chief Contracting Officer. DCAS personnel costs are taken from the City's Payroll Management System. Overhead costs are calculated based on information

in the City's Financial Management System.

Indicator name: Completed customer requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source DCAS.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DCAS.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DCAS.

Indicator name: Average in-person wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: DCAS.



Department of Records and Information Services

Indicator name: Records preserved and digitized

Description: The number of images produced in the Department's microfilm laboratory.

Source: Municipal Archives Division.

Indicator name: Number of library items available

Description: The number of New York City government reports, books and other publications housed in the

Department's City Hall Library.

Source: City Hall Library.

Indicator name: Publications and reports acquired in library

Description: The number of government reports, studies, professional journals, published books and

collections of legal statutes and codes the Department has officially accessioned either in print or

electronically.

Source: City Hall Library.

Indicator name: Records accessioned in Municipal Archives (cubic ft.)

Description: The volume of archival records, measured in cubic feet, that were accessioned.

Source: Municipal Archives Division.

Indicator name: Walk-in and program attendees at the Visitor Center.

Description: The number of people visiting the Department's new Visitor Center and Media Room at 31

Chambers Street in Manhattan, on a planned and unplanned basis.

Source: Municipal Records Management Division.

Indicator name: Vital record requests responded to within 12 business days (%)

Description: The percent of vital record requests for which the Department conducted a record search

and sent the search results (either a certified copy of the record or a "not found" statement) to the customer within 12 business days. Data is calculated based on the number of requests

completed during four or five randomly selected days each month.

Source: Municipal Archives Division.

Indicator name: Average response time to vital record requests (days)

Description: The average time it took the Department to conduct a record search and send the search

results (either a certified copy of the record or a "not found" statement) to the customer. Data is calculated based on the number of requests completed during four or five randomly selected days

each month.

Source: Municipal Archives Division.

Indicator name: Average response time to historical photo requests (days)

Description: The average time it took the Department to produce and send the requested historical image.

Data is calculated based on the number of requests completed during two or three randomly

selected days each month.

Source: Municipal Archives Division.

Indicator name: Information requests received

Description: The total number of in-person, telephone, mail and e-mail requests for research service and

information, including vital records, received by the City Hall Library and the Municipal Archives

Division.

Source: City Hall Library and Municipal Archives Division.

Indicator name: Average response time to agency requests for inactive records (days)

Description: The average time it takes the Department to retrieve inactive records from the warehouses,

calculated from the day the request is made by the City agency, court or district attorney's office

to the day the records are available for pick-up.

Source: Municipal Records Management Division.

DEPARTMENT OF RECORDS AND INFORMATION SERVICES

Indicator name: Requests for stored records processed within 48 hours (%)

Description: The percentage of requests for stored records that the Department processed within 48 hours,

calculated from the business hour that the request is received from the City agency, court or

district attorney's office to the business hour the records are available for pick-up.

Source: Municipal Records Management Division.

Indicator name: Warehouse capacity available for new accessions (%)

Description: The percent of warehouse (off-site storage facilities) capacity available to store client agency

records.

Source: Municipal Records Management Division.

Indicator name: Records transferred into Municipal Records Center (cubic ft.)

Description: The quantity of records transferred into the Municipal Records Center during the reporting period.

Source: Municipal Records Management Division.

Indicator name: Average time between records disposal eligibility and application sent to Law Department

(months)

Description: The average time it takes the Department of Records and Information Services (DOR) to send

a records disposal application to the Law Department for review and approval, calculated from the time a client agency has been notified by DOR that a record series is eligible for disposal; agencies must return an authorized disposal application to DOR after notification. Note: Data reported as Four-month Actual for this indicator reflects first-guarter information for this guarterly-

reported measure.

Source: Municipal Records Management Division.

Indicator name: Average time for Law Department to approve records disposal application (months)

Description: The average time it takes the Law Department to approve a records disposal application,

calculated from the time the Department of Records and Information Services sends the

application to the Law Department. Note: Data reported as Four-month Actual for this indicator

reflects first-quarter information for this quarterly-reported measure.

Source: Municipal Records Management Division.

Indicator name: Property taxes billed that are paid (%)

Description: The percent of property taxes that Finance bills New York City property owners that was paid by

the end of the tax period. This is the inverse of the property tax delinquency rate.

Source: Tax Policy Division.

Indicator name: — Paid on time (%)

Description: The percent of property taxes that Finance bills New York City property owners, net of exemptions

and reductions, paid within one month of the due date.

Source: Tax Policy Division.

Indicator name: Audits closed within 1 year (%)

Description: The percent of audits of bank, corporate, commercial rent, general corporation, hotel,

unincorporated business, utility, sales and personal income tax returns decided and closed within

one year, measured from the date the case is initiated to the closing date.

Source: Audit Division.

Indicator name: Average turnaround time for audits (days)

Description: The average number of days its takes Finance to complete an audit of bank, corporate,

commercial rent, general corporation, hotel, unincorporated business, utility, sales and personal

income tax returns, measured from the date the case is initiated to the closing date.

Source: Audit Division.

Indicator name: Average amount collected from a closed audit (\$000)

Description: The average amount of revenue collected per closed audit of bank, corporate, commercial

rent, general corporation, hotel, unincorporated business, utility, sales and personal income tax

returns.

Source: Audit Division.

Indicator name: Increase in tax liability as a result of audits (%)

Description: For audits completed during the fiscal year, the additional tax revenue identified in audits of tax

returns divided by the original tax liability filed by taxpayers in the same returns.

Source: Audit Division.

Indicator name: Properties receiving 90-day lien sale notice

Description: The total number of properties that received a 90-day lien sale notice. The Department issues a

lien when outstanding amounts have been delinquent for a legally specified period of time. A lien is a legal claim against real property for unpaid property taxes, water, sewer or other property

charges, as well as the interest due on these taxes and charges

Source: Audit Division.

Indicator name: Originally noticed properties sold in lien sale (%)

Description: The number of liens sold in a lien sale after receiving a 90 day notice as a percent of the total

number of liens issued. The 90-day period is related to the length of time allowed to make

arrangements to pay off the lien.

Source: Collections Division.

Indicator name: Senior Citizen Rent Increase Exemption (SCRIE) – Initial applications received

Description: The number of SCRIE initial applications received by DOF. Applications are received at the DOF

mail room and then immediately sent to the SCRIE unit, where they are date stamped. This is the

count of that date stamp.

Source: SCRIE Unit.

Indicator name: SCRIE – Renewal applications received

Description: The number of renewal applications for SCRIE benefits received by DOF. Applications are

received by the DOF mail room and then immediately sent to the SCRIE unit, where they are date

stamped. This is the count of that date stamp.

Source: SCRIE Unit.

Indicator name: Initial applications processed

Description: The number of initial applications for SCRIE benefits reviewed by a SCRIE processor. All

processed applications are either approved, denied, or marked incomplete on the day they are

reviewed.

Source: SCRIE Unit.

Indicator name: Average time to process initial applications (days)

Description: The time, measured in calendar days, between the date an initial SCRIE application is received at

the SCRIE unit and the date the review process is completed, that is, the application is approved,

denied or deemed incomplete.

Source: SCRIE Unit.

Indicator name: Renewal applications processed

Description: The number of renewal applications for SCRIE benefits reviewed by a SCRIE processor. All

applications processed are either approved, denied, or marked incomplete on the day they are

reviewed.

Source: SCRIE Unit.

Indicator name: Average time to process renewal applications (days)

Description: The time, measured in calendar days, between the date a renewal application for SCRIE

benefits is received at the SCRIE unit and the date the review process is completed, that is, the

application is approved, denied or deemed incomplete.

Source: SCRIE Unit.

Indicator name: Property tax refunds and adjustments processed

Description: The total number of property tax refunds and adjustments processed.

Source: Refunds & Adjustments Unit.

Indicator name: Average time to issue a property tax refund (days)

Description: The average number of days it takes Finance to issue a property tax refund, measured from

when the application is received to the date the check is mailed.

Source: Refunds & Adjustments Unit.

Indicator name: Business tax refunds processed

Description: The number of refunds issued for business taxes. Taxpayers file business tax returns either via

paper or electronically. If the collections exceed the tax liability, a refund may be requested by the taxpayer for the overpayment. This number represents credits issued via check or direct deposit.

Source: Payment Operations.

Indicator name: Average time to issue a business tax refund (days)

Description: The average number of days it takes Finance to issue a refund for business taxes, measured

from the postmark date of the tax return or refund claim to the date the check is mailed to the

customer.

Source: Payment Operations.

Indicator name: Payment method (%)

Source:

- Electronic (ACH/EFT)

- Credit card

- Cash

- Check/money order

Description: Of the total number of payments made to the Department during a given fiscal year, the percent

made electronically via Electric Funds Transfer (EFT) and Automated Clearing House (ACH) debit and the percent made using cash, check/money order, or credit card as the method of payment.

NYCServ Group/Finance Information Technology Division. Parking Lock Box/Payment Operations

Division.

Indicator name: Tickets paid before penalty assessed (%)

Description: The percentage of parking violations which were paid within 30 days. A first penalty is assessed

after 30 days.

Source: STARS system/Information Technology Division.

Indicator name: Parking tickets issued that are paid within 90 days (%)

Description: The number of parking tickets that are paid within 90 days as a percent of the total number of

parking tickets issued in a particular month. The 90-day period is related to the length of time

allowed to contest a parking ticket and appeal a hearing decision.

Source: STARS system/Information Technology Division.

Indicator name: Parking tickets issued that are dismissed within 90 days (%)

Description: The number of parking tickets that are dismissed at a hearing within 90 days of issuance as a

percent of the total number of parking tickets issued in a particular month. The 90-day period is related to the length of time allowed to contest a parking ticket and appeal a hearing decision.

Source: STARS system/Information Technology Division.

Indicator name: Parking summonses received (000)

Description: The total number of parking summonses, red light and speed camera violations, and bus lane

violations issued by City agencies that Finance received for processing.

Source: Tax Policy Division.

Indicator name: Summonses adjudicated (000)

Description: The total number of parking summonses challenged by motorists.

Source: Adjudication Division.

Indicator name: Parking ticket hearings – Total

In-person hearingsHearings-by-mailOnline hearings

Description: The total number of parking ticket hearings conducted by Administrative Law Judges and the

number conducted in each category. There are three ways motorists can request a hearing to

dispute a parking ticket - online, in person and by mail.

Source: Adjudication Division.

Indicator name: Average turnaround time for in-person parking ticket hearings (minutes)

Description: The average number of minutes from the time a motorist (non-commercial vehicle driver)

receives a Q-matic ticket to the completion of the hearing by an Administrative Law Judge, or the completion of a settlement conference by a clerk for those eligible motorists who opt to participate in the Parking Violations Settlement Program. (Note: The Program ended on January 31, 2012.)

Source: Q-matics system and manual records maintained by Administrative Law Judges in the Business

Centers.

Indicator name: Average time to issue decision for a parking ticket hearing-by-web (days)

Description: The average number of days from the receipt of a request for an online hearing until a decision

is issued by an Administrative Law Judge. The time to process settlement offers for those eligible non-commercial motorists who opted to participate in the Parking Violations Settlement Program

is included in the calculation through January 31, 2012, at which time the Program ended.

Source: Adjudication Division.

Indicator name: Average turnaround time to issue decision for a parking ticket hearing- by-mail (days)

The average number of days from the receipt of a written request for a hearing until a decision is Description: issued by an Administrative Law Judge. The time to process settlement offers for those eligible

non-commercial motorists who opted to participate in the Parking Violations Settlement Program

is included in the calculation through January 31, 2012, at which time the Program ended.

Source: Adjudication Division.

Indicator name: Parking ticket appeals reviewed

Description: The number of parking ticket hearing decisions that were appealed and reviewed by the

> Appeals Board. The Appeals Board consists of three or more Administrative Law Judges, Senior Administrative Law Judges, or Supervising Administrative Law Judges. The Appeals Board reviews the facts and the law but does not consider any evidence that was not presented at the original hearing. A concurring vote by two members of the Appeals Board panel is required to

make a determination on an appeal; the determination is considered final.

Adjudication Division. Source:

Indicator name: Parking ticket appeals granted a reversal (%)

Description: The number of appeals filed that resulted in the hearing decision being reversed divided by the

total number of appeals reviewed.

Source: Adjudication Division.

Indicator name: Current property tax documents available online (%)

The percent of property tax bills and notices of property value available online by borough, block Description:

and lot.

Division of External Affairs. Source:

Indicator name: Average time to record and index property documents (days) – Citywide

Description: The average number of days from receipt of property records to completion of the entry process.

measured from the date the document is submitted to Finance. Data excludes Staten Island

property documents, which are recorded at the Richmond County Clerk's office.

Source: Automated City Register Information System (ACRIS)/Information Technology Division.

Indicator name: Total revenue collected (\$000,000)

> - Property taxes collected (\$000,000) - Business taxes collected (\$000,000)

- Property transfer taxes collected (\$000,000) Parking summonses revenue (\$000,000)

- Audit and enforcement revenue collected (\$000,000)

Other revenue (\$000,000)

Total tax and non-tax revenues collected and the amount collected in each reporting category. Description:

> The total includes revenue from property taxes; business income and excise taxes; real property transfer and mortgage recording taxes; parking fines; audit, enforcement and collection divisions;

and all other revenue sources.

Source: Tax Policy Division.

Indicator name: Emails sent to an agency (through NYC.gov or a publicized agency email address)

Description: The number of emails sent to an agency through NYC.gov or to a publicly disclosed email

address (e.g., customerservice@agency.nyc.gov).

Source: Division of External Affairs.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Division of External Affairs.

Indicator name: Letters sent to an agency

Description: The number of written correspondence addressed to a central correspondence unit, the agency

at large, or to the Commissioner.

Source: Division of External Affairs.

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Division of External Affairs.

Indicator name: Completed customer requests for interpretation

Description: The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Source: Division of External Affairs.

Indicator name: Visits made to agency walk-in facility

Description: The number of transactions handled at Finance's Customer Service Centers.

Source: Payment Operations Division.

Indicator name: Average wait time to speak to a customer service agent (minutes)

Description: The average time a customer waits to see a customer service representative measured from

the time a customer takes a Q-matic ticket until the customer is seen by a customer service

representative.

Source: Payment Operations Division.

Indicator name: Calls made to agency call center (Collections)

Description: The number of calls received in response to judgment notices sent to debtors for outstanding

Environmental Control Board, TLC, parking and business tax debt.

Source: Collections Division.

Indicator name: CORE customer experience rating (0-100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism), for all agency walk-in facilities inspected, divided by the number of walk-in facilities inspected.

Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations - SCOUT

Department of Information Technology and Telecommunications

Indicator Name: Average uptime of key systems (mainframe, UNIX, Wintel) (%)

Description: Percentage of time during which key City agency systems managed and operated by DoITT

(mainframe, UNIX, or Wintel) are available.

Source: IT Services-Data Center Planning, Mainframe Systems, UNIX Operations, Service Delivery,

Network Operations, Service Delivery

Indicator Name: Average utilization of shared City agencies mainframe system (%)

Description: Average capacity utilization of CEC-A, a key mainframe system utilized by multiple City agencies,

managed and operated by DoITT.

Source: Mainframe Systems

Indicator Name: Average utilization of mainframe system used by Department of Education and Department of

Information Technology and Telecommunications (%)

Description: Average capacity utilization of CEC-B, a key mainframe system used by DOE and DoITT

Infrastructure systems, managed and operated by DoITT.

Source: Mainframe Systems

Indicator Name: Uptime of NYC.gov (%)

Description: Percentage of time during which the NYC.gov website is available to the public.

Source: Web and New Media Operations

Indicator Name: Uptime of NYCWiN (%)

Description: Percentage of time during which NYCWiN, the City's critical wireless system, is available.

Source: Wireless Technologies

Indicator Name: Uptime of 800 MHz network (%)

Description: Percentage of time during which the 800 MHz network for citywide day-to-day and emergency

communications for public safety agencies is available.

Source: Wireless Technologies

Indicator Name: Uptime of Citywide Radio Network (%)

Description: Percentage of time during which Citywide Radio Network, supporting critical FDNY and EMS

dispatch services and other public safety agencies, is available.

Source: Wireless Technologies

Indicator Name: Service incidents

Description: Number of incidents of information technology (IT) service disruption that are corrected/restored,

or new IT service needs that are fulfilled, by DoITT staff.

Source: Enterprise Services Management

Indicator Name: Average time to resolve all service incidents (days)

Description: Average time to resolve all service incidents, in calendar days, by appropriate DoITT technology

group.

Source: Enterprise Services Management

Indicator Name: Average time to resolve service incidents

-Urgent priority (days)

Description: Average time to resolve incidents impacting more than 100 users or an entire agency.

Source: Enterprise Services Management

Indicator Name: Average time to resolve service incidents

- High priority (days)

Description: Average time to resolve incidents impacting less than 100 users. Level of severity to an agency is

also taken into consideration.

Source: Enterprise Services Management

DEPARTMENT OF INFORMATION TECHNOLOGY AND TELECOMMUNICATIONS

Indicator Name: Average time to resolve service incidents

- Medium priority (days)

Description: Average time to resolve second lowest priority incidents by appropriate DoITT technology group.

Source: Enterprise Services Management

Indicator Name: Average time to resolve service incidents

- Low priority (days)

Description: Average time to resolve lowest priority incidents by appropriate DoITT technology group.

Source: Enterprise Services Management

Indicator Name: Projects delivered on time (%)

Description: Average percentage of total projects on schedule according to their baseline finish date.

Source: Project Management Office

Indicator Name: Service catalog requests

Description: Number of Service Catalog requests by agencies submitted for DoITT services.

Source: Enterprise Services Management

Indicator Name: Service catalog requests handled as business as usual (%)

Description: Percentage of requests submitted through DoITT's Service Catalog that do not require solutions

review.

Source: Program and Portfolio Management

Indicator Name: Service catalog requests that receive solutions review (%)

Description: Percentage of requests submitted through DoITT's Service Catalog that receives analysis and

evaluation to assure proper solution.

Source: Program and Portfolio Management

Indicator Name: Uptime of telecommunications network (voice over Internet protocol) (%)

Description: Percentage of time the City's voice over Internet protocol (VoIP) communications network is

available.

Source: Telecommunications

Indicator Name: Service incidents - telecommunication repair

Description: Number of requests to resolve telecommunications incidents received by the Citywide Service

Desk.

Source: Enterprise Services Management

Indicator Name: Average time to resolve telecommunication incidents (days)

Description: Average time, in calendar days, it takes to resolve all telecommunication incidents received by

the Citywide Service Desk.

Source: Enterprise Services Management

Indicator Name: NYC.gov page views (000)

Description: Cumulative number of requests to load a single HTML file ('page') on the City's website at www.

nyc.gov.

Source: Web and New Media Operations

Indicator: NYC.gov unique visitors (average monthly) (000)

Description: Average of the number of unique visitors per month, as determined by IP addresses, to one or

more pages within the www.nyc.gov portal.

Source: Web and New Media Operations

DEPARTMENT OF INFORMATION TECHNOLOGY AND TELECOMMUNICATIONS

Indicator Name: Data sets available for download on NYC.gov/OpenData

Description: Reflects raw and mapped data sets from City agencies available to public on the City's website at

www.nyc.gov/opendata.

Source: Web and New Media Operations

Indicator Name: Cable complaints resolved within 30 days (%)

Description: Percentage of all cable complaints received by DoITT that are marked status resolved from the

cable company within 30 calendar days or less.

Source: Franchise Administration

Indicator Name: Average time to resolve all cable complaints (days)

Description: Average number of calendar days from when cable complaints are received by DoITT to marked

status resolved from the cable company.

Source: Franchise Administration

Indicator Name: Inspected phones deemed operable (%)

Description: The percentage of public pay telephones on City streets that are found in working order when

inspected by DoITT.

Source: Franchise Administration-Pay Telephone Enforcement Unit

Indicator Name: Inspected phones passing scorecard appearance standards (%)

Description: The percentage of public pay telephones on City streets that DoITT inspectors found meeting or

exceeding the City's standards for cleanliness and the absence of graffiti, based on a four-point

picture-based rating scale.

Source: Franchise Administration-Pay Telephone Enforcement Unit

Indicator Name: Pay phone inspections conducted

Description: Total number of inspections of pay phones by DoITT inspectors, including re-inspections.

Source: Franchise Administration-Pay Telephone Enforcement Unit

Indicator Name: Violations admitted to or upheld at the Environmental Control Board (%)

Description: For all violations returnable to Environmental Control Board (ECB), the number of violations

where the respondent admitted to the violation and paid the penalty without a hearing or

where the violation was upheld following an ECB hearing as a percent of all violations resolved

(violations admitted to plus violations where ECB issued decisions).

Source: Environmental Control Board & DoITT Franchise Administration-Pay Telephone Enforcement Unit

Indicator Name: Citywide IT professional services contracts in use by agencies (%)

Description: The percentage of the value of task orders and task order amendments registered by agencies

against the overall value of citywide IT professional services contracts administered by DoITT.

Source: Vendor Management

Indicator Name: Agencies' task orders using citywide IT professional services contracts

Description: The number of task orders or task order amendments that leverage DoITT-administered Citywide

Information Technology Consultant Services (ITCS-3) contracts.

Source: Vendor Management

Department of Information Technology and Telecommunications

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DoITT.

Indicator name: Emails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses are substantive and

adequately address the question/issue raised by the customer. However, for complex inquiries that require research and additional action on the part of the agency, an acknowledgement which includes a description of the next step, as well as an estimated time frame for completion, is considered acceptable and is also reported as part of the 14 day response. Agencies track the

additional time until a customer has a complete and full response.

Source: DoITT.

Indicator name: Rate of overall customer satisfaction (%)

Description: The percentage of customers that responded "Very Satisfied" or "Somewhat Satisfied" to the

survey question when asked how they felt about their overall experience with DoITT as a service provider. The customer survey is automatically sent by the Citywide Service Desk when tickets

initiated at the Citywide Service Desk are closed.

Source: DoITT.

Indicator name: Percent meeting time to action - (Response to 311 Service Requests)

Description: The percentage of service requests received through the 311 Customer Service Center for which

the agency met its planned time of action to provide the service.

Source: Mayor's Office of Operations/Citywide Performance Reporting.

Board of Elections

Indicator Name: Voter turnout - general election (000)

Description: The number of eligible active voters who voted on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Voter Registration forms processed

Description: The number of registration application forms processed from all sources: BOE, NYS DMV, City

Agencies and CUNY

Source: Board of Elections Annual Report

Indicator Name: Registered voters (000)

Description: The number of registered voters at the end of the reporting period.

Source: Board of Elections Annual Report

Indicator Name: Eligible voters registered (%)

Description: The percent of eligible voters who are registered to vote at the end of the reporting period.

Source: N/A

Indicator Name: Poll worker attendance on Election Day (%)

Description: The percent of poll workers assigned to work on Election Day who worked on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Voter complaints regarding poll workers

Description: The total number of complaints lodged with the Board regarding poll workers.

Source: Board of Elections Annual Report

Indicator Name: Voter complaints regarding poll workers - service

Description: The total number of complaints lodged with the Board regarding poll workers "Were Rude/

Behavior Issues".

Source: Board of Elections Annual Report

Indicator Name: Voter complaints regarding poll workers - procedure

Description: The total number of complaints lodged with the Board regarding poll workers "Were Not Following

Proper Procedures."

Source: Board of Elections Annual Report

Indicator Name: Voting equipment replacement rate - ballot scanners (%)

Description: The rate of received and documented calls for ballot scanners, which resulted in replaced

equipment.

Source: Board of Elections Annual Report

Indicator Name: Voting equipment replacement rate - ballot marking devices (%)

Description: The rate of received and documented calls for ballot marking devices, which resulted in replaced

equipment.

Source: Board of Elections Annual Report

Indicator Name: Election results reporting timeliness (hours)

Description: The amount of time elapsed, in hours, between the closing of poll sites and the reporting of

election results.

Source: N/A

Indicator Name: Precision of unofficial election results (%)

Description: The difference between election night results and re-canvass results.

Source: Board of Elections Annual Report

Board of Elections

Indicator Name: Interpreters deployed on Election Day

Description: The number of interpreters assigned to poll sites citywide on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Interpreters deployed on Election Day - Bronx

Description: The number of interpreters assigned to poll sites in the Bronx on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Interpreters deployed on Election Day - Brooklyn

Description: The number of interpreters assigned to poll sites in Brooklyn on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Interpreters deployed on Election Day - Queens

Description: The number of interpreters assigned to poll sites in Queens on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Interpreters deployed on Election Day - Manhattan

Description: The number of interpreters assigned to poll sites in Manhattan on Election Day.

Source: Board of Elections Annual Report

Indicator Name: Interpreters deployed on Election Day - Staten Island

Description: The number of interpreters assigned to poll sites in Staten Island on Election Day.

Source: Board of Elections Annual Report

AGENCY CUSTOMER SERVICE

Indicator name: Calls answered in 30 seconds or less (%)

Description: The percent of customer calls to the agency that are answered within 30 seconds by a call center

representative or other agency staff with similar responsibilities who answers the call. Time

begins after initial prerecorded message.

Source: Reporting agency

Indicator name: E-mails responded to in 14 days (%)

Description: The percentage of emails answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Reporting agency

Indicator name: Letters responded to in 14 days (%)

Description: The percentage of letters answered in 14 calendar days or less. Responses should be

substantive and adequately address the question/issue raised by the customer. A simple

acknowledgement is not considered an adequate response. However, for more complex inquiries that require research and action on the part of the agency, an acknowledgement which includes a description of the next step (either on the agency's behalf, or the customer's), as well as an estimated time frame for completion, is considered acceptable and can be reported as part of the 14 day response. Agencies must internally track the additional time until a customer has a

complete and full response.

Source: Reporting agency

Indicator name: Average customer in-person wait time (minutes)

Description: The average time in minutes from the time a customer meets with a greeter or information desk

representative until he or she is met by a customer service representative. Security/building entry

wait times are not included unless a security guard plays a formal intake role.

Source: Reporting agency

Indicator name: CORE (Customers Observing and Reporting Experiences) customer experience facility rating (0-

100)

Description: An average score based on the rating of 24 conditions, including physical conditions (e.g.,

cleanliness, litter, seating) and customer service conditions (e.g. wait time, professionalism),

for all agency walk-in facilities inspected, divided by the number of walk-in facilities

inspected. Facilities are rated by trained City inspectors.

Source: Mayor's Office of Operations

Indicator name: Percent meeting time to action – (Agency-specific Service Requests)

Description: The percentage of the agency's top-volume service requests received through the 311 Customer

Service Center for which the agency met its planned time of action to provide the related service. These service requests vary among the 12 agencies that are the most active in the area of service requests through 311 (DCA, DEP, DFTA, DOB, DOHMH, DoITT, DOT, DPR, DSNY, HPD,

NYPD, TLC).

Source: Mayor's Office of Operations/Citywide Performance Reporting

Indicator name: Customers rating service good or better (%)

Description: The percentage of customers completing agency-provided customer satisfaction surveys with a

level of good or better in their satisfaction with the service they received in on-site experiences

with the agency.

Source: Reporting agency

AGENCY CUSTOMER SERVICE

Indicator name: Completed requests for interpretation

Description The sum of all requests for interpretation using a language other than English fulfilled by the

agency via telephone (including Language Line, call centers, offices/reception desks and 311 transfer calls) and via face-to-face interaction with bilingual employees or contracted interpreters.

Course Department of the Property of the Prope

Source Reporting agency

AGENCY RESOURCES

Indicator name:

Expenditures

Description

Actual and planned expenditures across all units of appropriation in an agency's expense budget.

This does not include capital resources (see Capital commitments, below).

Source

The Office of Management and Budget. Data prior to Fiscal 2014 is consistent with previous Mayor's Management Reports. Fiscal 2014 expenditures reflect the forecast of Fiscal 2014 final expenditures submitted to the Financial Control Board as of June 2014. Fiscal 2014 and Fiscal 2015 plans reflect the City's Adopted Budgets for Fiscal 2014 and Fiscal 2015, respectively. The Health and Hospitals Corporation and the New York City Housing Authority self-report

expenditure information.

Indicator name:

Revenues

Description

Funds collected by agency revenue-generating operations. Does not include State and federal

monies and routine City tax collections.

Source

The Office of Management and Budget. Data prior to Fiscal 2014 is consistent with previous Mayor's Management Reports. Fiscal 2014 revenues are derived from the City's Financial Management System and include anticipated closing adjustments. Fiscal 2014 and Fiscal 2015 plans reflect the City's Adopted Budgets for Fiscal 2014 and Fiscal 2015, respectively. The Health and Hospitals Corporation and the New York City Housing Authority self-report revenue

information

Indicator name:

Personnel

Description

The total employees, from all funding sources, active on the final day of the reporting period. Among the civilian workforce, non-full-time employees and seasonal employees are counted as full-time equivalents (FTEs), adjusting for the proportion of a full-time salary that they earn. FTEs were not included in this data prior to December 2001.

Source

The Office of Management and Budget. Fiscal 2014 personnel reflect the number of employees active on June 30, 2014. Fiscal 2014 plans and Fiscal 2015 plans are consistent with the City's Fiscal 2014 and Fiscal 2015 Adopted Budgets, respectively

Indicator name:

Description

Source

Overtime paid

The total amount of overtime paid to employees during the period.

The Office of Management and Budget. Annual overtime figures prior to Fiscal 2014 reported here represent the City's final overtime financials for the relevant fiscal year. Fiscal 2014 overtime figures are derived from the City's Financial Management System at the time of FY 2015 budget adoption. The Health and Hospitals Corporation and the New York City Housing Authority self-report overtime information. Overtime data from Fiscal 2003 to Fiscal 2014 is consistent in Mayor's Management Reports since Fiscal 2007, when the City changed to reporting budget-based overtime costs rather than the payroll-based overtime earnings reported in previous annual Mayor's Management Reports. Fiscal 2014 and Fiscal 2015 plans reflect the City's Adopted Budgets for Fiscal 2014 and Fiscal 2015, respectively. Overtime plan information was not included in the Mayor's Management Report prior to September 2012

Indicator name:

Capital commitments

Description

The value of contracts for capital projects that the agency is authorized to register and actually registers. Capital projects include construction work and some other categories of procurements, including computer hardware and software, heavy equipment and vehicles. Some construction projects counted within a given agency's commitment total may be managed by other agencies. The Office of Management and Budget. Data prior to Fiscal 2014 is consistent with previous Mayor's Management Reports. Fiscal 2014 commitment plan figures are consistent with the

Source

The Office of Management and Budget. Data prior to Fiscal 2014 is consistent with previous Mayor's Management Reports. Fiscal 2014 commitment plan figures are consistent with the February 2014 Financial Plan. Fiscal 2015 commitment plan figures are consistent with the Fiscal 2015 Executive Capital Commitment Plan. Fiscal 2014 actual data is as of July 31 and may change upon closure and audit. To view the Fiscal 2015 Adopted Capital Commitment Plan upon its release, please visit www.nyc.gov\omb. The School Construction Authority self-reports capital

commitment data.

AGENCY RESOURCES

Indicator name: Human services contract budget

Description Total amount budgeted or actually obligated for human services contracts. This data is shown for

eight agencies that together account for over 95 percent of the City total in this category. These agencies are: Department of Health and Mental Hygiene, Department of Education, Human Resources Administration, Administration for Children's Services, Department of Homeless Services, Department for the Aging, Department of Youth and Community Development and

Department of Small Business Services.

Source The Office of Management and Budget provides actual figures, based on the Financial

Management System. Fiscal 2014 and Fiscal 2015 plans are consistent with the Contracts

section of the City's Fiscal 2014 and Fiscal 2015 Adopted Budgets, respectively.

Indicator name: Work Experience Program (WEP) participants assigned

Description The number of WEP participants assigned to agency activities at the close of the reporting period.

Source Human Resources Administration, Family Independence Administration.