



**The City of New York**

**Michael R. Bloomberg, Mayor**

# **Financial Plan Summary**

**Fiscal Years 2012 — 2016**

**Office of Management and Budget**

**Mark Page, Director**

**May 3, 2012**



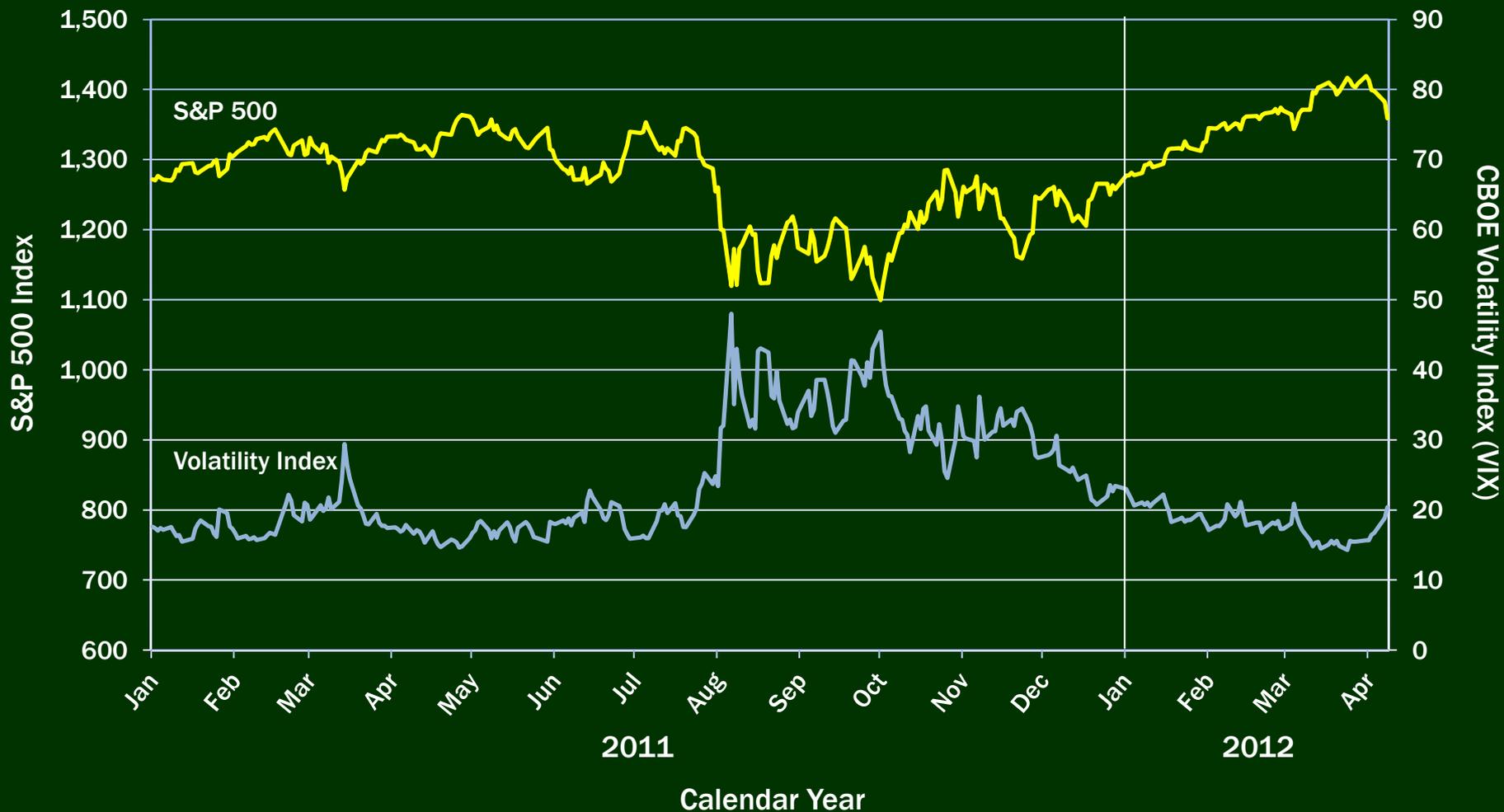
# Overview

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- ❖ Our FY 2012 budget remains balanced and we have a plan for balance in FY 2013, which begins this July 1st.
- ❖ The slow national economic recovery from the deep recession continues.
- ❖ New York City's private employment is at its all-time high, surpassing the previous record set in 1969, and the City's job growth is significantly outperforming the rest of the country.
- ❖ Volatility in the global capital credit markets in the second half of 2011 was damaging to our local financial services firms, and Wall Street profits in 2011 were \$7.7 billion, down from \$27.6 billion in 2010.
- ❖ Because of weaker than expected collections in business taxes and personal income taxes this year, the City is now reducing its forecast for tax revenue for the rest of FY 2012 and in FY 2013.
- ❖ Our plan for balance includes a payment of \$466 million we will receive from SAIC, which is being used to cover the loss in tax revenue and to pay for certain necessary Agency expenses.
- ❖ We face a budget gap of \$3 billion in FY 2014, and we have dedicated approximately \$100 million of resources toward that gap in our plan. The budget gap is \$3.7 billion in FY 2015 and \$3.2 billion in FY 2016.
- ❖ Without above-trend economic and tax revenue growth, we will face the necessity of taking additional actions to maintain balance in the out-years of the Financial Plan. New Yorkers should know that we will take all necessary actions to ensure budget balance, as we have over the last 10 years.

# I. Economic Update

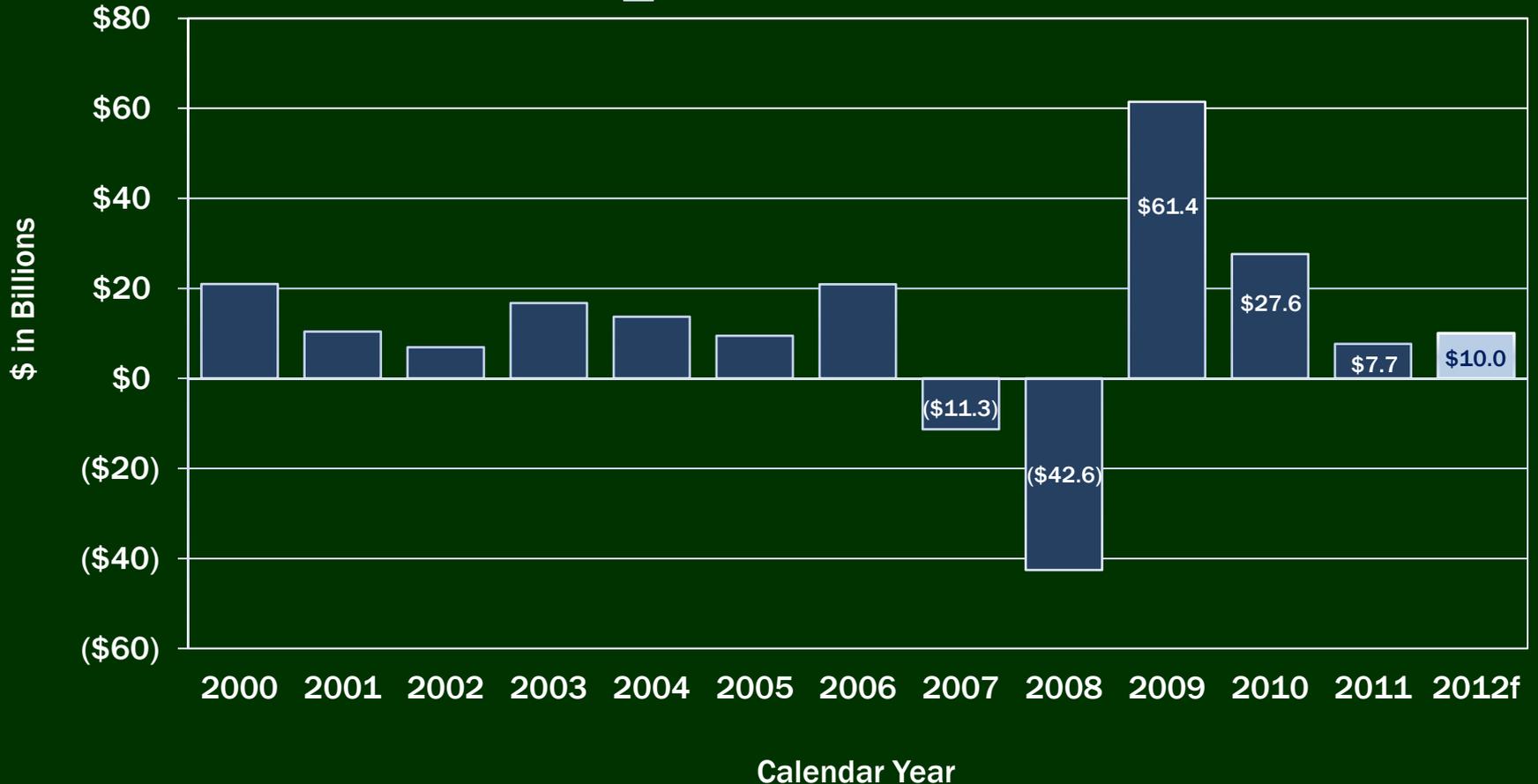
# After a Volatile 2011, the S&P 500 Gained 12 Percent in the First Quarter of 2012



# Volatility Resulted in Lower Wall Street Profits of Only \$7.7 Billion in 2011. Profits for 2012 Are Expected to Recover Modestly

NYSE Member Firm Profits

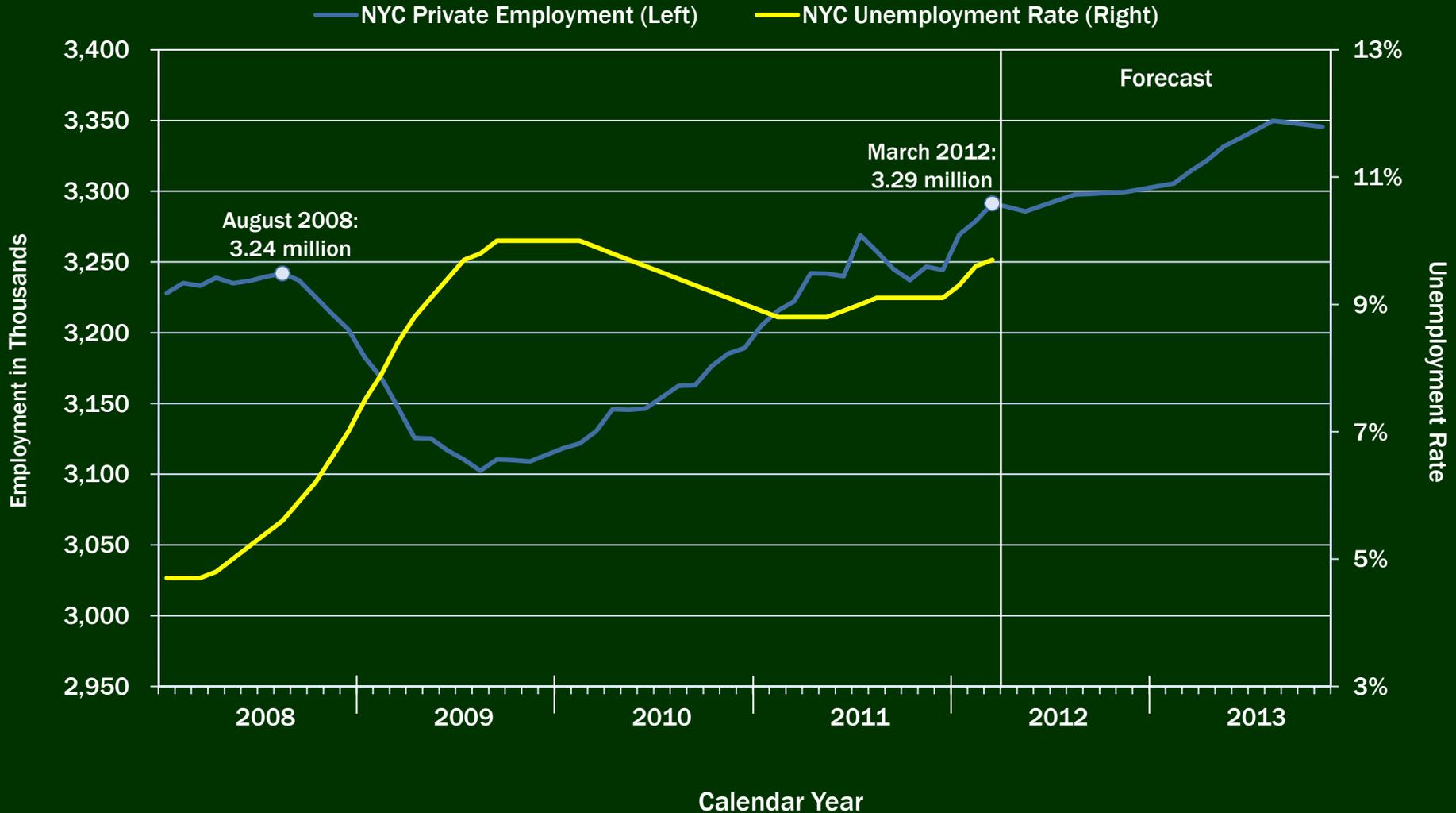
Actual Forecast



f = forecast

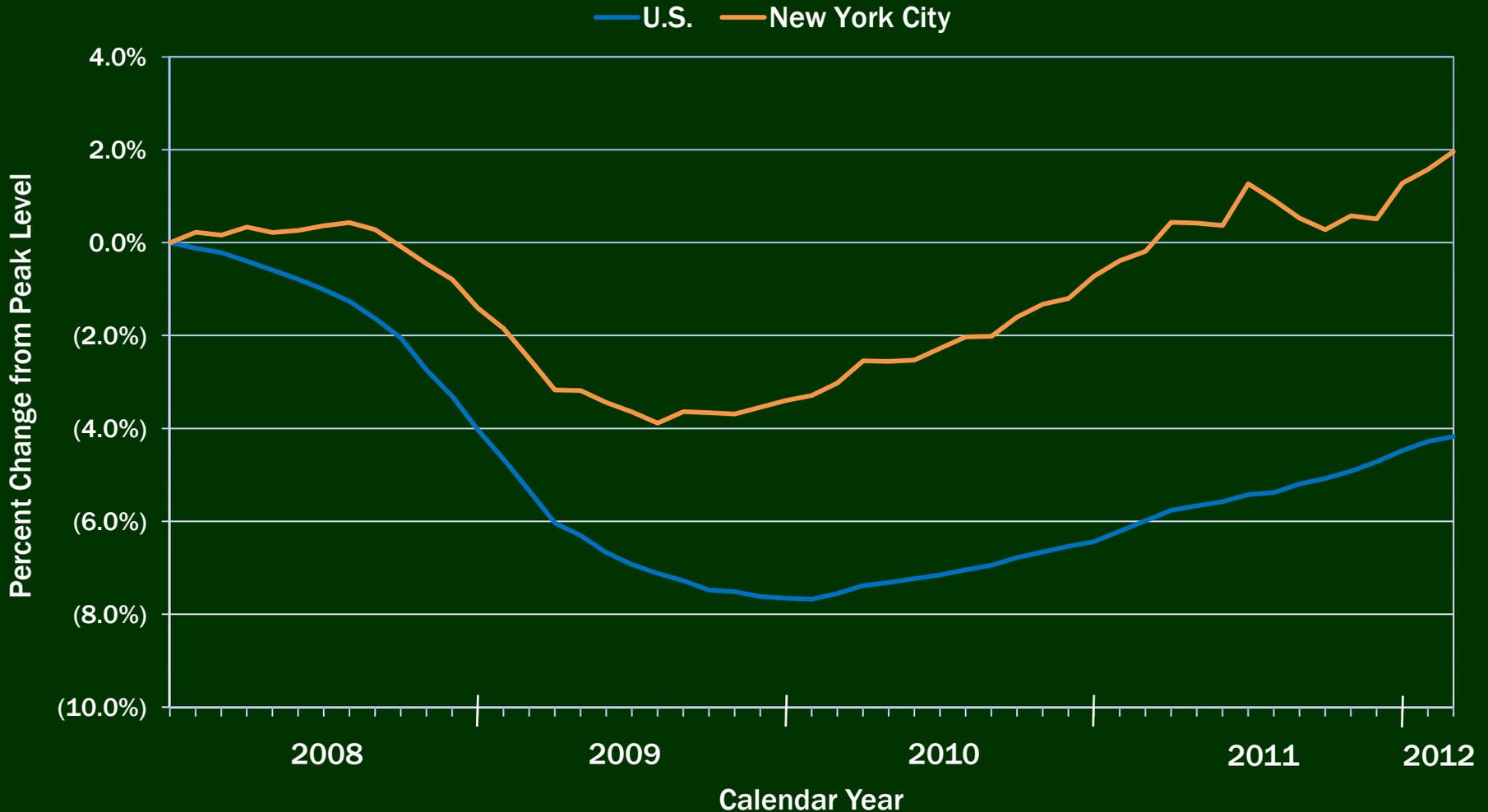
Source: New York Stock Exchange; NYC OMB

# NYC's Private Employment Is at its Highest Level Ever, Exceeding the Previous Record Dating Back to 1969, and We Expect Private Sector Job Growth to Continue in the City



Source: New York State Department of Labor; NYC OMB Seasonal Adjustment

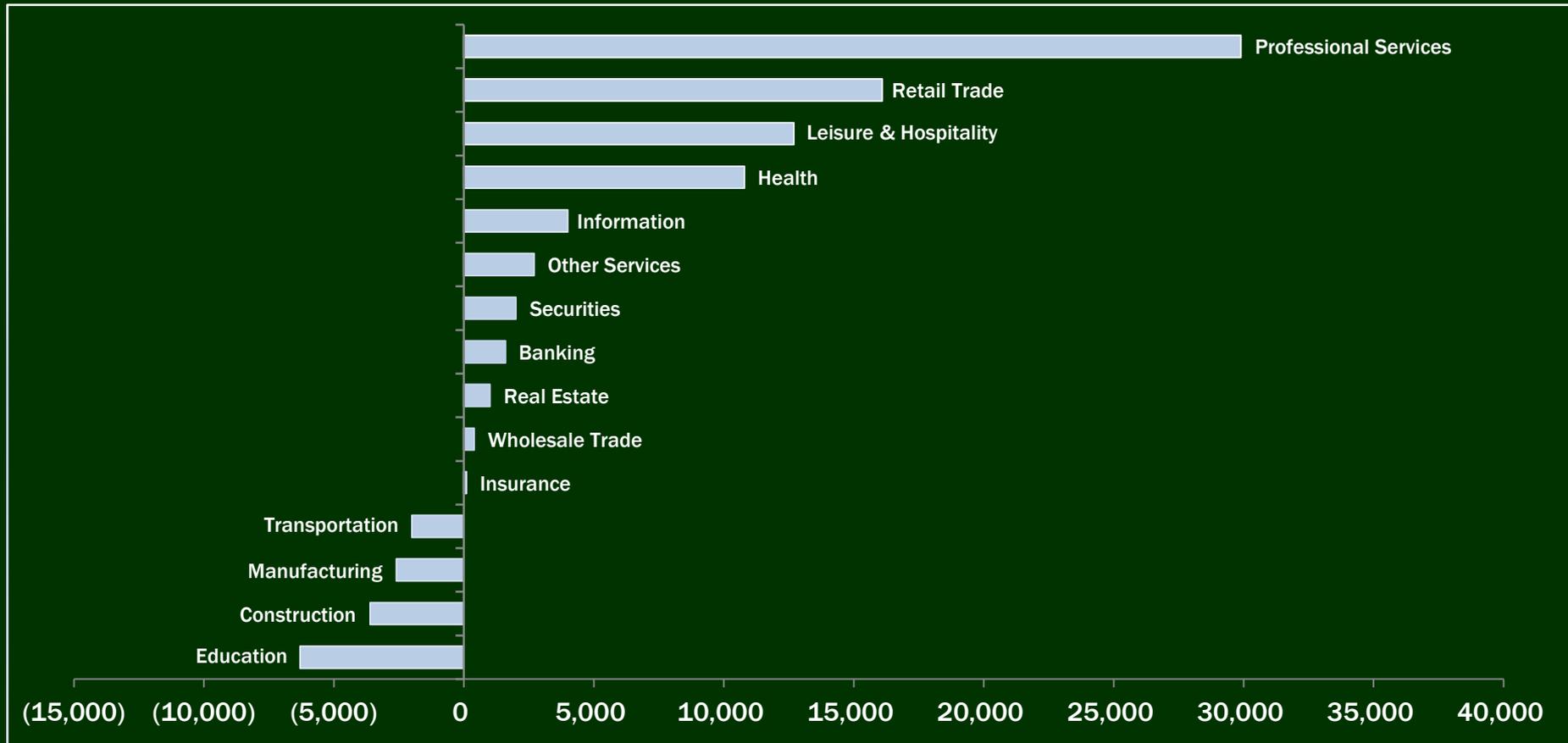
# The City's Labor Market Has Outperformed the Nation, Gaining Back Approximately 180% of the Private Sector Jobs Lost During the Recession, While the U.S. Has Only Gained Back Approximately 40%...



Source: U.S. Bureau of Labor Statistics; New York State Department of Labor

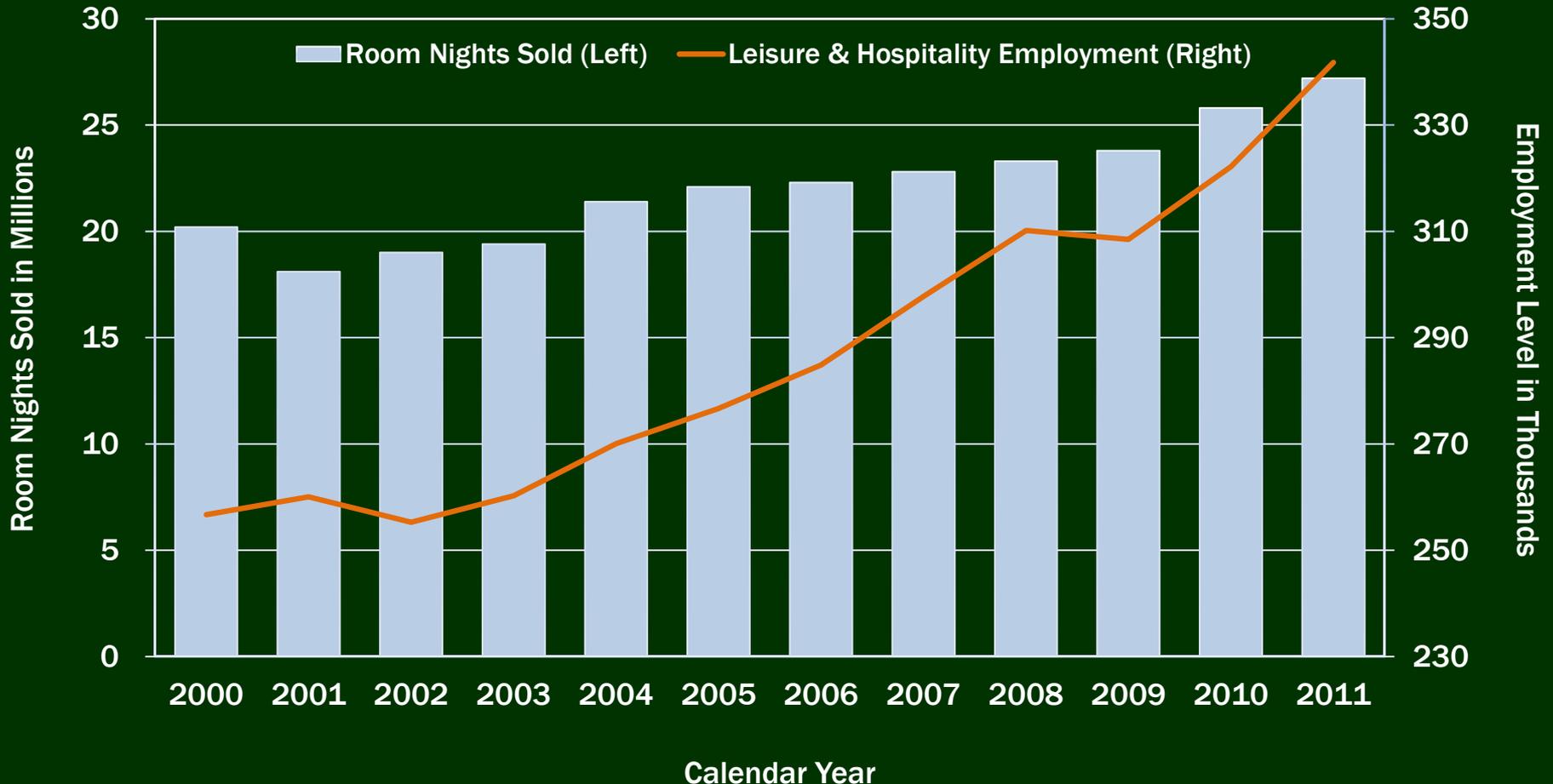
# ...And Our Recent Job Growth Has Been Spread Across a Variety of Industries

Change in Employment Level March 2012 vs. March 2011



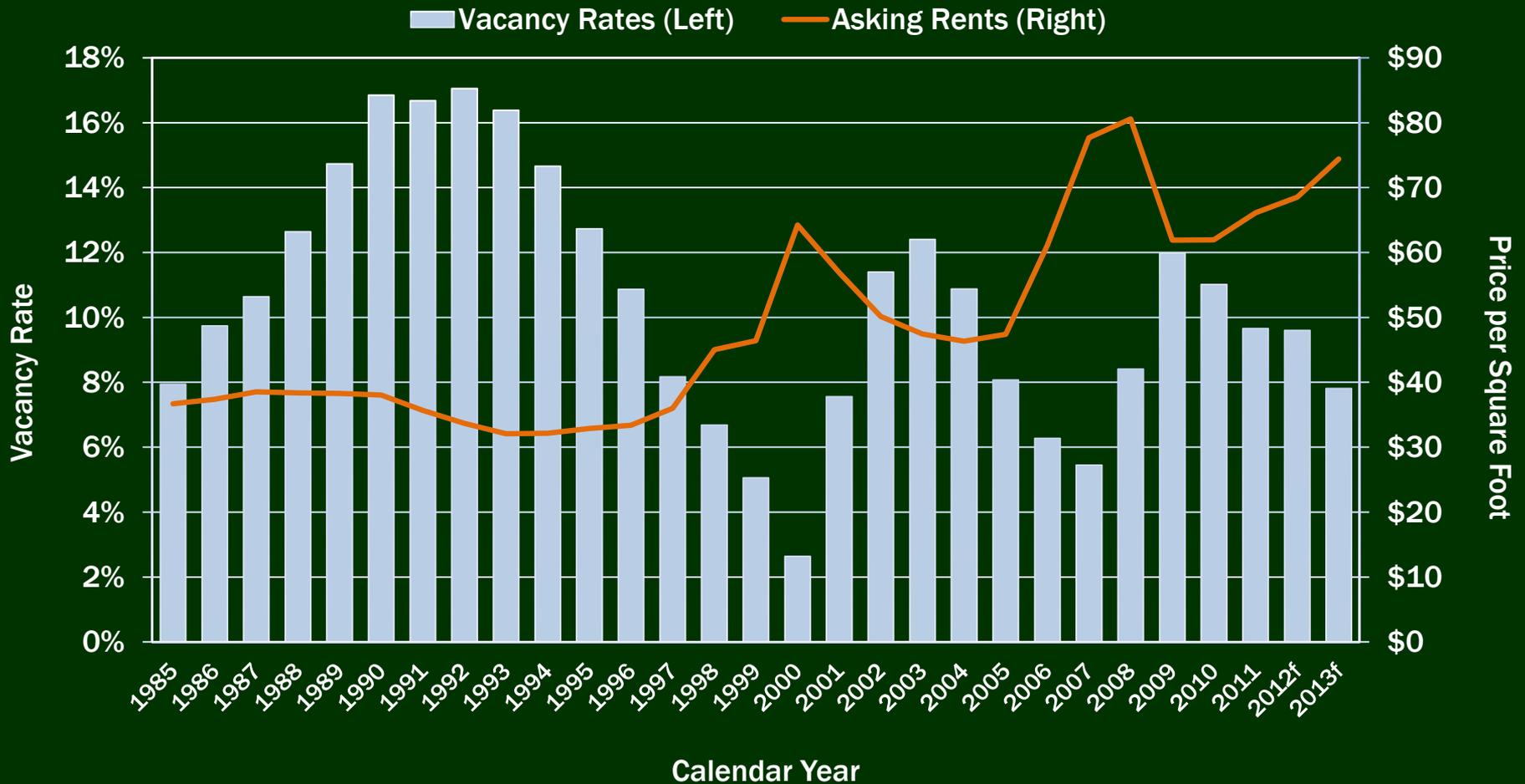
# Tourism Keeps Setting Records Both in Hotel Activity and Employment in the Industry

New York City Attracted a Record 50.5 Million Visitors in 2011, and Tourist Volume Has Doubled Since 1992



Source: NYC & Company; New York State Department of Labor

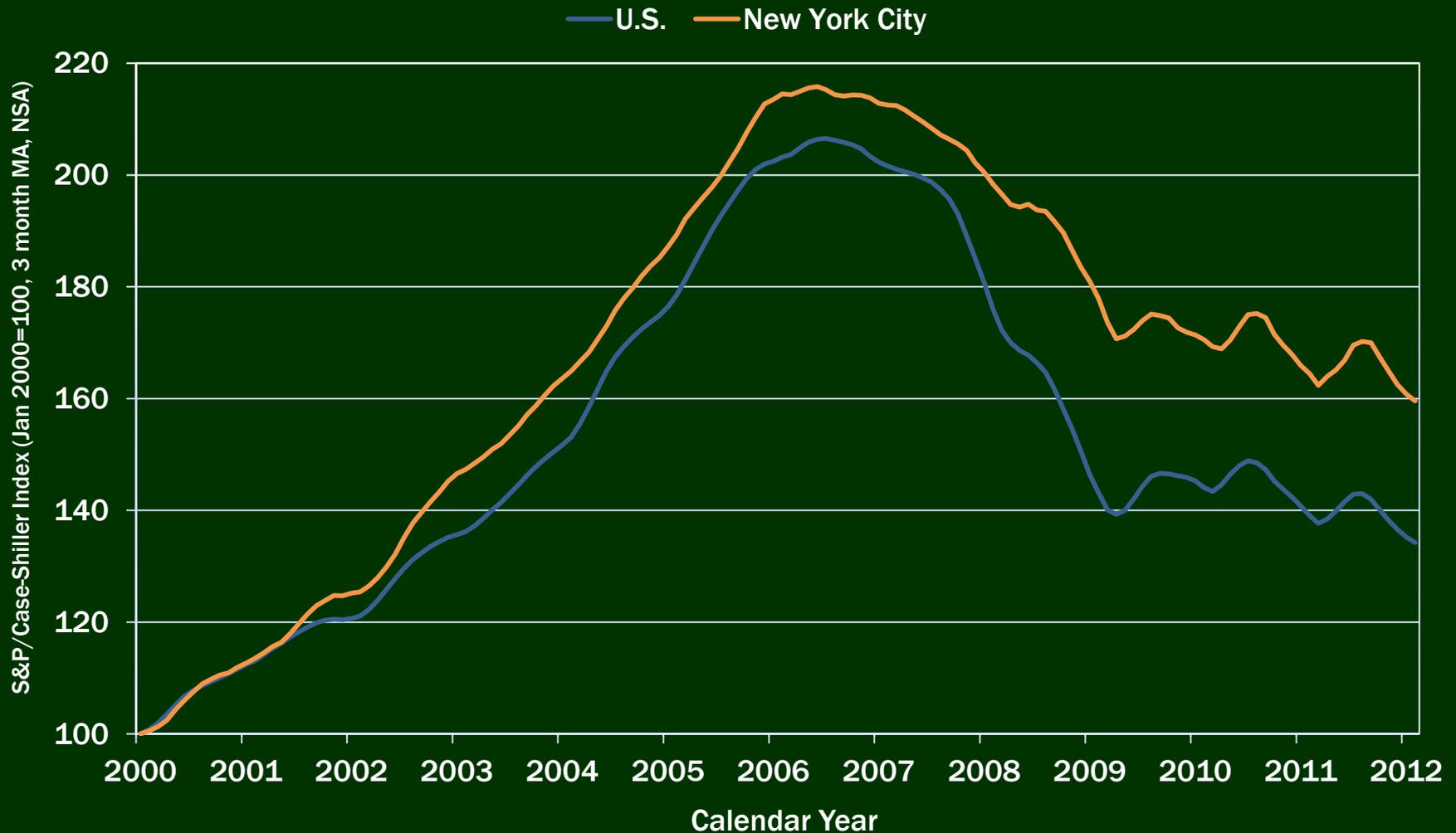
# Office Vacancy Rates Improve Gradually and Asking Rents Surpass \$70 per Square Foot by 2013



f = forecast

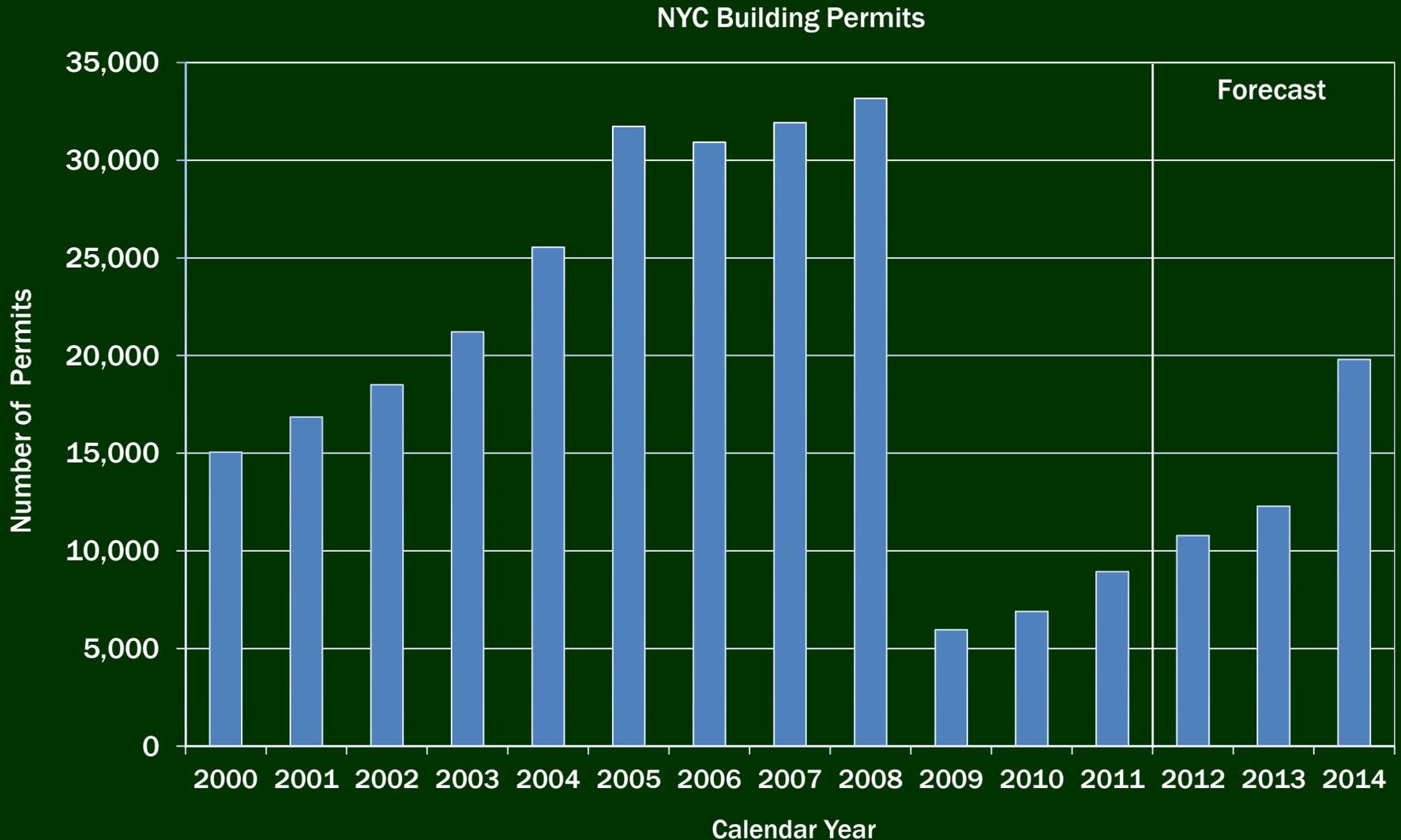
Source: Cushman & Wakefield; NYC OMB

# Home Prices in New York City Continue to Outperform the Nation



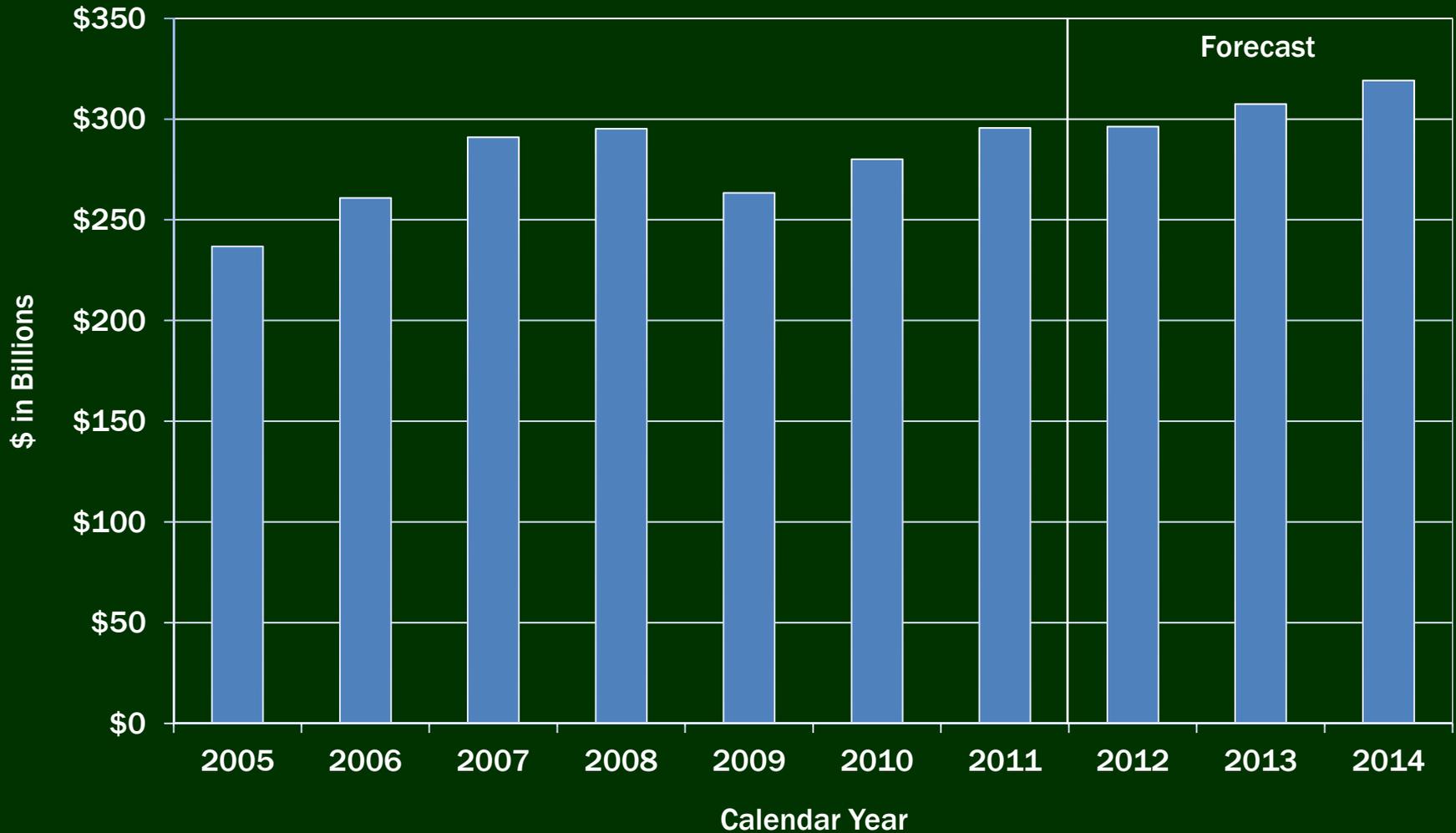
Source: Standard & Poor's

# Construction Activity Is Expected to Pick Up Gradually in New York City



Source: U.S. Census Bureau; NYC OMB

# Wage Earnings in the City Are Expected to See Modest Growth Over the Next Few Years

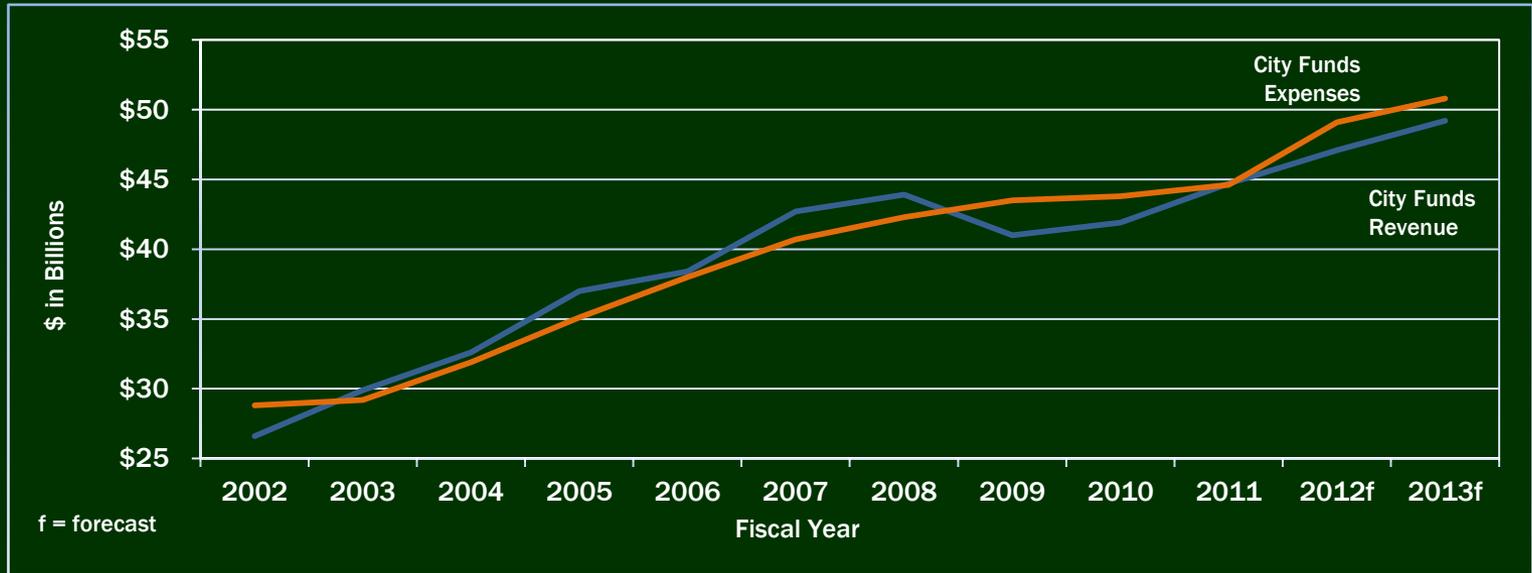


Source: New York State Department of Labor; NYC OMB

## II. Budget Update

# City Funds Revenue and Expenses

## May 2012 Financial Plan



	City Funds (\$ in Billions)											
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012f	2013f
Revenue	\$26.6	\$29.9	\$32.6	\$37.0	\$38.4	\$42.7	\$43.9	\$41.0	\$41.9	\$44.7	\$47.1	\$49.2
<i>Year-to-Year Change:</i>	(4.5%)	12.7%	8.8%	13.4%	3.8%	11.3%	2.9%	(6.8%)	2.2%	6.7%	5.4%	4.7%
Expenses	\$28.8	\$29.2	\$31.9	\$35.1	\$38.0	\$40.7	\$42.3	\$43.5	\$43.8	\$44.6	\$49.1	\$50.8
<i>Year-to-Year Change:</i>	2.7%	1.3%	9.1%	10.3%	8.1%	7.2%	3.9%	2.7%	0.7%	1.8%	10.1%	3.6%
Operating Surplus/(Deficit)	(\$2.2)	\$0.7	\$0.7	\$1.9	\$0.4	\$2.0	\$1.6	(\$2.5)	(\$1.9)	\$0.1	(\$2.0)	(\$1.6)
Cumulative Surplus/(Deficit)	\$0.7	\$1.4	\$2.1	\$4.0	\$4.4	\$6.4	\$8.0	\$5.5	\$3.6	\$3.7	\$1.7	\$0.1
Inflation (CPI-U)	2.2%	2.9%	3.3%	3.7%	4.0%	3.1%	3.4%	2.3%	1.1%	1.9%	2.8%	1.9%

# City Funds Changes to FY 2012 – FY 2016

## Since the June 2011 Financial Plan

	(City Funds - \$ in Millions)				
	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
<b>Gap to be Closed - June 2011 Plan</b>	\$ ---	(\$4,632)	(\$4,844)	(\$4,922)	(\$4,922)
<b>Revenue Changes - Increase/(Decrease)</b>					
Tax Revenue Forecast	\$39	\$83	\$467	\$706	\$2,570
CityTime Settlement	466	---	---	---	---
Miscellaneous Revenue	15	130	15	(22)	74
<b>Subtotal Revenue Changes</b>	<b>\$520</b>	<b>\$213</b>	<b>\$482</b>	<b>\$684</b>	<b>\$2,644</b>
<b>Expense Changes - Increase/(Decrease)</b>					
Pensions	(\$417)	(\$417)	(\$259)	(602)	(520)
Retiree Health Benefits Trust Fund	---	(1,000)	(1,000)	---	---
Debt Service	(58)	(252)	(66)	(37)	215
Reserve for Claims from Past Periods	(500)	---	---	---	---
General Reserve	(260)	---	---	---	---
HIP Rate Savings	(2)	(42)	(46)	(51)	(55)
Judgments and Claims	10	50	50	25	25
Other Agency Expenses	483	858	744	726	1,736
<b>Subtotal Expense Changes</b>	<b>(\$744)</b>	<b>(\$803)</b>	<b>(\$577)</b>	<b>\$61</b>	<b>\$1,401</b>
<b>Remaining Gap to be Closed</b>	<b>\$1,264</b>	<b>(\$3,616)</b>	<b>(\$3,785)</b>	<b>(\$4,299)</b>	<b>(\$3,679)</b>
<b>Gap Closing Actions - (Increases Gap)/Decreases Gap</b>					
Agency Gap Closing Program	\$464	\$1,012	\$617	\$619	\$528
Taxi Medallion Sale	---	1,000	---	---	---
<b>Subtotal Gap Closing Actions</b>	<b>\$464</b>	<b>\$2,012</b>	<b>\$617</b>	<b>\$619</b>	<b>\$528</b>
FY 2012 Prepayment of FY 2013 Expenses	(\$1,728)	\$1,728	\$ ---	\$ ---	\$ ---
FY 2013 Prepayment of FY 2014 Expenses	\$ ---	(\$124)	\$124	\$ ---	\$ ---
<b>Gap to be Closed - May 2012 Plan</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>(\$3,044)</b>	<b>(\$3,680)</b>	<b>(\$3,151)</b>

# We Are Continuing the Agency Programs to Eliminate the Gap First Announced in November 2011

## Increases the Gap / (Decreases the Gap)

	Fiscal Year 2012				Fiscal Year 2013			
	City Funds - \$ in Thousands				City Funds - \$ in Thousands			
	Expense	Revenue	Total	Percentage	Expense	Revenue	Total	Percentage
<b>Unformed Forces</b>								
Police	(\$7,897)	(\$399)	(\$8,296)	(0.2%)	(\$70,228)	(\$4,385)	(\$74,613)	(1.5%)
Fire	(12,824)	(3,917)	(16,741)	(0.9%)	(23,793)	(14,243)	(38,036)	(2.2%)
Correction	(13,194)	(175)	(13,369)	(1.1%)	(16,411)	(158)	(16,569)	(1.3%)
Sanitation	(7,578)	(6,787)	(14,365)	(1.0%)	(51,046)	(2,907)	(53,953)	(3.6%)
<b>Health and Welfare</b>								
Administration for Children's Services <sup>(1)</sup>	(57,170)	---	(57,170)	(6.8%)	(7,898)	---	(7,898)	(1.0%)
Social Services <sup>(1)</sup>	(41,361)	(280)	(41,641)	(6.6%)	(6,255)	(3,783)	(10,038)	(1.6%)
Homeless Services	(1,875)	---	(1,875)	(0.4%)	(10,169)	---	(10,169)	(2.4%)
Youth & Community Development	(3,433)	---	(3,433)	(1.5%)	(8,991)	---	(8,991)	(6.0%)
Health & Mental Hygiene	(6,761)	(1,277)	(8,038)	(1.9%)	(17,061)	(3,940)	(21,001)	(5.1%)
<b>Other Mayoral</b>								
Housing Preservation & Development	(4,174)	(187)	(4,361)	(5.7%)	(3,076)	(436)	(3,512)	(5.1%)
Finance	2,410	(10,375)	(7,965)	(3.1%)	2,964	(46,470)	(43,506)	(17.3%)
Transportation	(2,028)	(10,294)	(12,322)	(2.5%)	(12,496)	(15,994)	(28,490)	(5.5%)
Parks & Recreation	(2,687)	---	(2,687)	(0.9%)	(8,719)	(13,000)	(21,719)	(7.1%)
Libraries	(6,067)	---	(6,067)	(2.0%)	(13,157)	---	(13,157)	(6.0%)
Department of Cultural Affairs	(3,056)	---	(3,056)	(2.0%)	(6,059)	---	(6,059)	(6.0%)
Citywide Administrative Services	(1,273)	(15,794)	(17,067)	(7.5%)	(3,240)	(155)	(3,395)	(1.4%)
All Other Agencies	(21,757)	(18,208)	(39,965)	(2.7%)	(21,954)	(26,833)	(48,787)	(3.5%)
<b>Elected Officials</b>								
Mayor's Office	(1,468)	---	(1,468)	(3.4%)	(996)	(954)	(1,950)	(4.6%)
Borough Presidents	---	---	---	0.0%	(1,211)	---	(1,211)	(6.1%)
Office of the Comptroller	---	(1,389)	(1,389)	(2.0%)	---	(4,241)	(4,241)	(6.0%)
Public Advocate	---	---	---	0.0%	(127)	---	(127)	(6.0%)
City Council	---	---	---	0.0%	---	---	---	0.0%
District Attorneys	---	---	---	0.0%	(5,166)	---	(5,166)	(1.6%)
<b>Major Organizations</b>								
Education	(147,012)	---	(147,012)	(1.6%)	(301,212)	---	(301,212)	(3.2%)
HHC	---	---	---	0.0%	(4,265)	---	(4,265)	(6.0%)
<b>Other</b>								
Debt Service	(56,097)	---	(56,097)		(228,807)	---	(228,807)	
Procurement Savings	---	---	---		(55,519)	---	(55,519)	
<b>Total Agency Programs</b>	<b>(\$395,302)</b>	<b>(\$69,082)</b>	<b>(\$464,384)</b>	<b>(1.8%)</b>	<b>(\$874,892)</b>	<b>(\$137,499)</b>	<b>(\$1,012,391)</b>	<b>(4.0%)</b>

<sup>(1)</sup> State and Federal funding will be substituted for City Funds, resulting in savings to the City with no impact on services.

# Our Eleven PEG Programs Result in Annual Savings of Over \$6 Billion in FY 2013

Increases the Gap / (Decreases the Gap)  
City Funds - \$ in Millions

<u>Dates PEGs Were Implemented</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
Before June 2008	(\$618)	(\$1,145)	(\$1,081)	(\$1,021)	(\$939)	(\$929)
July 2008 - June 2009	---	(501)	(2,075)	(2,119)	(2,041)	(2,063)
July 2009 - June 2010	---	---	(300)	(971)	(1,059)	(1,067)
July 2010 - June 2011	---	---	---	(489)	(865)	(1,079)
July 2011 - May 2012	---	---	---	---	(464)	(1,012)
<b>Total</b>	<b>(\$618)</b>	<b>(\$1,646)</b>	<b>(\$3,456)</b>	<b>(\$4,600)</b>	<b>(\$5,368)</b>	<b>(\$6,150)</b>

# Even With These Actions, We Are Facing Large Budget Gaps in the Out-Years of the Financial Plan

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All Funds - \$ in Millions

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
Total Revenue	\$69,333	\$71,632	\$74,089
Total Expenses	\$72,377	\$75,312	\$77,240
<b>Gap to be Closed</b>	<b>(\$3,044)</b>	<b>(\$3,680)</b>	<b>(\$3,151)</b>

# We Expect Tax Revenues To Grow by 3.5% Between FY 2012 and FY 2013. However, the Tax Revenue Forecast Is Vulnerable to Ongoing Economic Uncertainty

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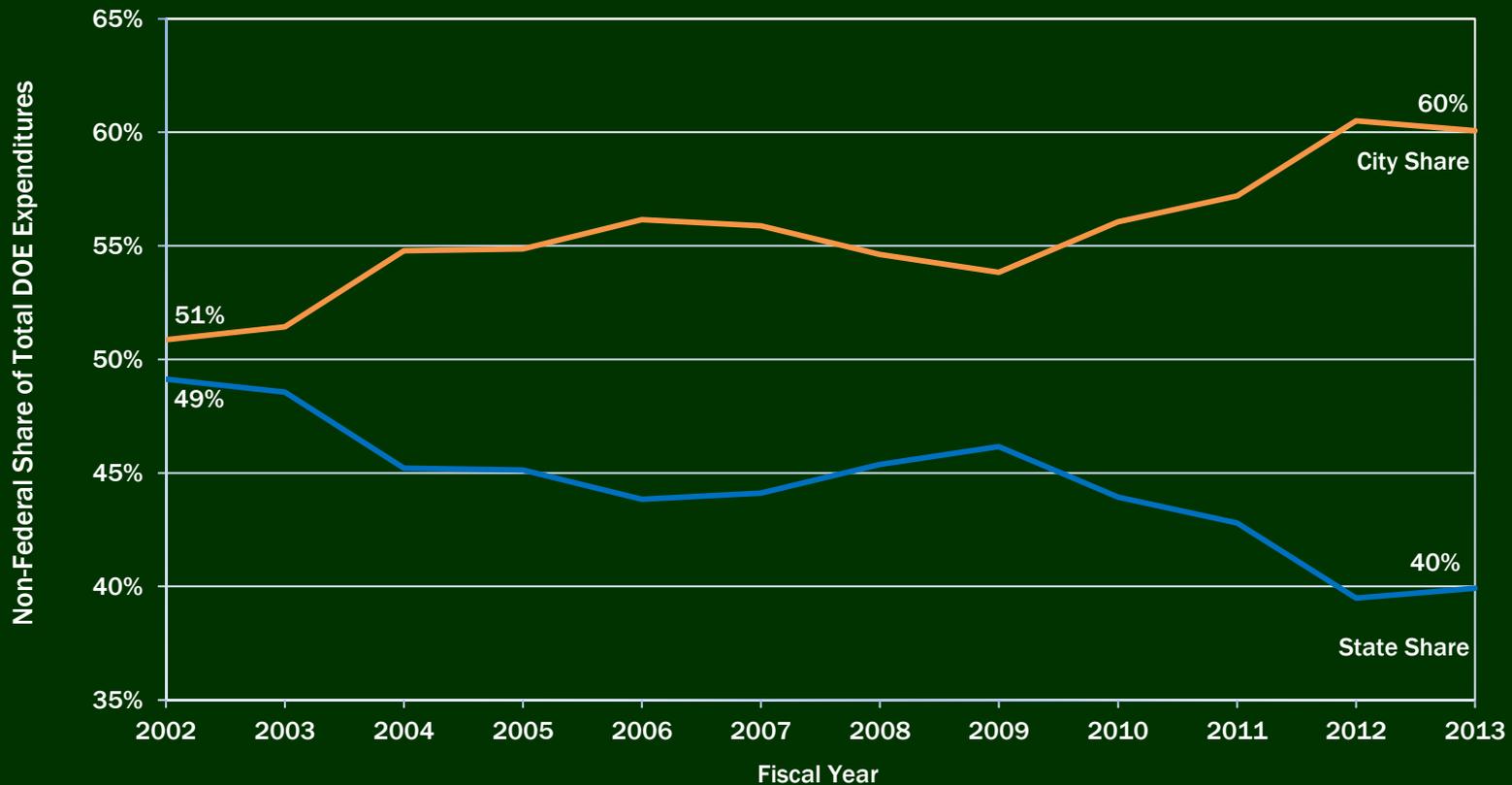
- ❖ Last Fiscal Year, FY 2011, our tax collections outperformed our forecast, generating \$2.4 billion of additional revenue to help close the budget gaps in FY 2012 and FY 2013.
- ❖ This Fiscal Year, FY 2012, our tax collections have come in essentially on plan, generating only \$51 million in additional revenue in FY 2012 and \$134 million in FY 2013 since the June 2011 Plan.
- ❖ Since the February 2012 Plan, the tax revenue forecast has actually fallen by \$75 million in FY 2012 and by \$277 million in FY 2013.

	\$ in Millions	
	<u>FY 2012</u>	<u>FY 2013</u>
<b>June 2011 Tax Revenue Forecast</b>	<b>\$42,037</b>	<b>\$43,447</b>
November 2011 Change in the Tax Revenue Forecast	\$36	\$193
February 2012 Change in the Tax Revenue Forecast	\$90	\$218
May 2012 Change in the Tax Revenue Forecast	(\$75)	(\$277)
<b>Total Change Since June 2011</b>	<b>\$51</b>	<b>\$134</b>
<b>May 2012 Tax Revenue Forecast</b>	<b>\$42,088</b>	<b>\$43,581</b>

## III. Education

# New York State Support for Education in New York City Has Fallen Further and Further Behind the City's Commitment

- ❖ In FY 2002, New York State and the City shared the non-federal cost of education equally.
- ❖ In FY 2013, New York State's share is 40% while the City's share is 60%.
- ❖ If the State had continued to share the cost of education equally with the City, spending on education would have cost local taxpayers \$2.0 billion less in FY 2013.



# **Without an Agreement with the UFT by January 2013, the Department of Education Will Lose Approximately \$300 Million of State and Federal Funding Which We Are Relying on in FY 2013**

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- ❖ **The City and the UFT must agree to a teacher evaluation system which meets State and Federal requirements no later than January 2013.**
- ❖ **Under current State law, without this agreement, the State will not provide approximately \$300 million of aid to the Department of Education to maintain services in schools throughout the City.**
- ❖ **Our FY 2013 budget relies on receiving this funding. Without these funds, the consequences for the Department of Education will be significant.**

# We Will Maintain Our Commitment to Funding in the Schools in FY 2013

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- ❖ We expect to maintain funding to the schools in FY 2013 at a level comparable to the FY 2012 level.
- ❖ We have ended the teacher attrition in FY 2013 formerly in the baseline.
- ❖ We have ended the reduction in per-session programs in FY 2013 formerly in the baseline.

## IV. Pensions

# The Enactment of Pension Reform Will Save New York City Approximately \$21 Billion Over the Next 30 Years

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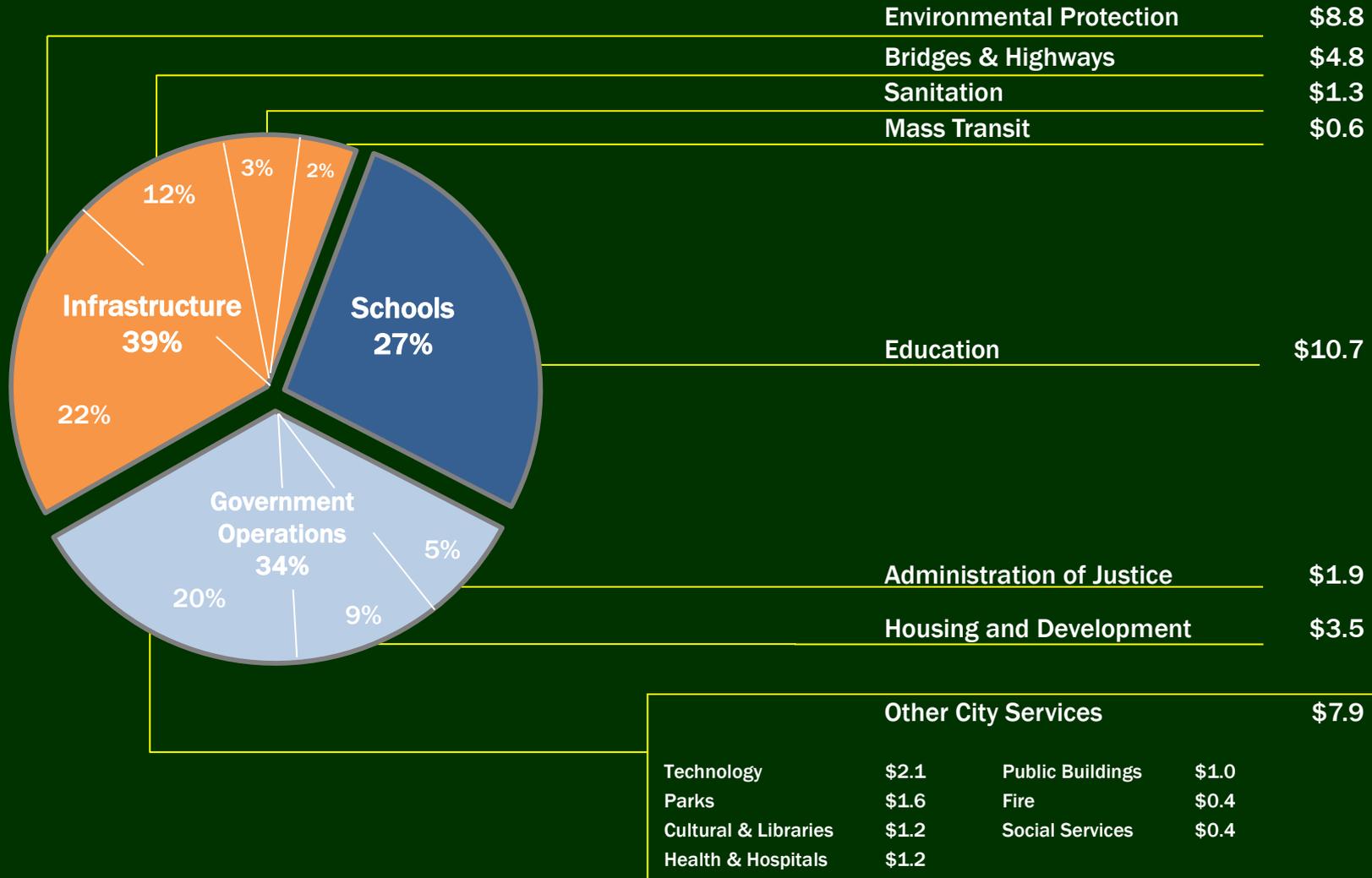
- ❖ All new civilian and pedagogical employees must work until age 63 to retire and receive a full pension, and they must contribute 3% - 6% of their salaries for their entire careers.
- ❖ Pension benefits for all new uniformed employees have been harmonized:
  - New uniformed employees must contribute 3% of their salaries for the first 25 years of service.
  - After 22 years, new uniformed employees can retire with 50% of the average salary of the last five years of service.
  - New uniformed employees who retire with 25 years of service receive cost of living adjustments of up to 3% annually.
- ❖ Pension benefits for all new employees will now be based on the average salary of their final 5 years of service, with limits on year-to-year salary growth.
- ❖ Pension reform only impacts employees who joined the pension system on or after April 1<sup>st</sup>, 2012.
- ❖ New York City budget savings from this pension reform do not begin until FY 2015.

# V. Capital

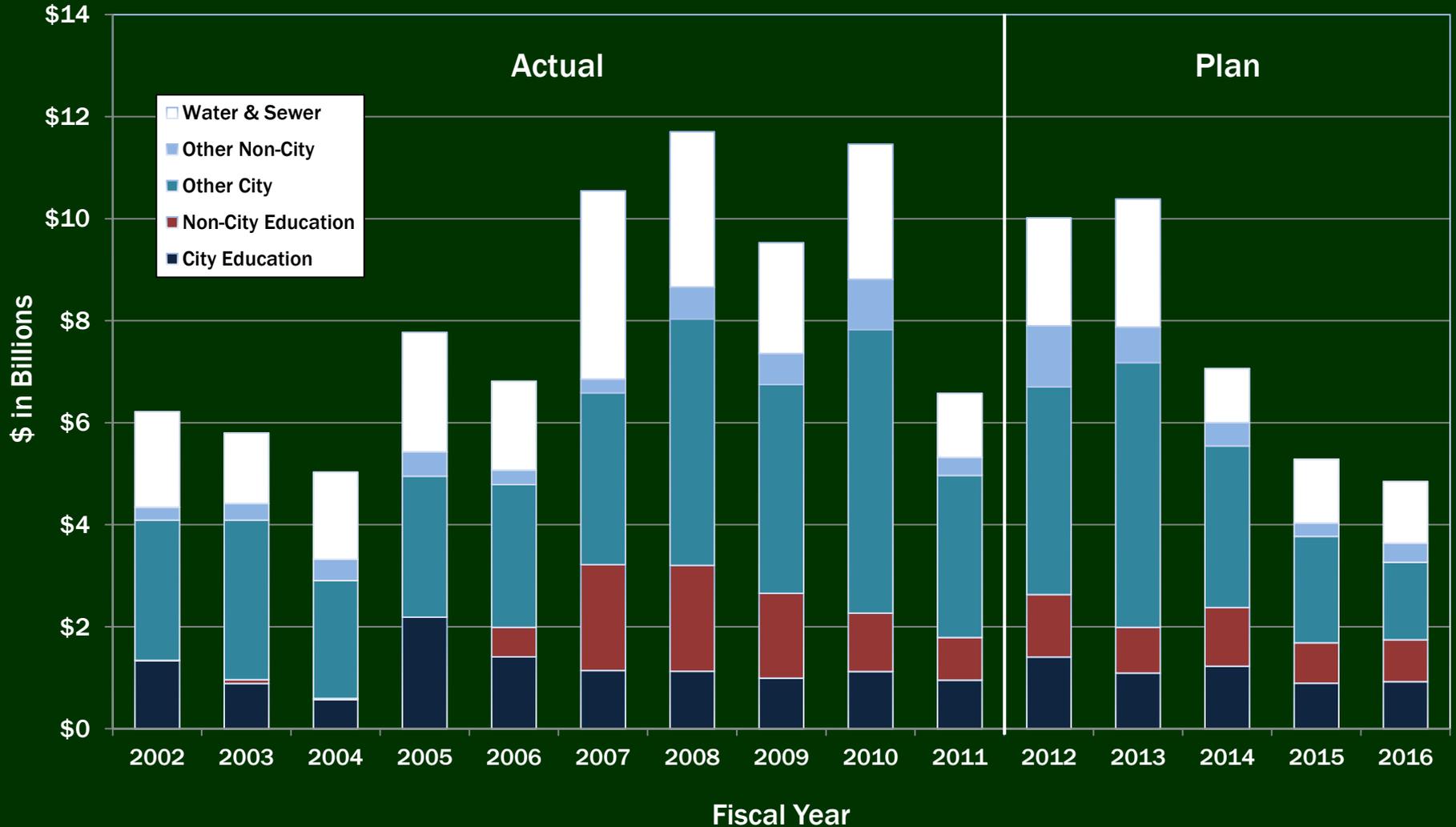
# Our Capital Commitments FY 2012 – FY 2016

## Total - \$39.5 Billion

\$ in Billions



# Capital Commitments - All Funds



# We Are Continuing to Invest in the City's Infrastructure

## Capital Highlights

\$ In Millions

❖ Educational Facilities	\$10,423
❖ Rondout West Branch Tunnel Bypass and Related Infrastructure	\$1,311
❖ Street Resurfacing (3,862 lane miles)	\$716
❖ Emergency Communications Systems and Facilities	\$608
❖ New 1,500 Bed Rikers Island Facility	\$594
❖ Replacement of Medium and Heavy-duty Sanitation Vehicles and Equipment	\$493
❖ Energy Efficiency Projects	\$452
❖ Replacement of Six Belt Parkway Bridges, including the Belt Parkway Bridge over Mill Basin	\$419
❖ Improvements Required to Implement the FAD for the City's Catskill and Delaware Water Supplies	\$358
❖ Goldwater North Long Term Acute Care Hospital and Skilled Nursing Facility	\$264
❖ Replacement of Front-line Fire Fighting Apparatus, Support Vehicles, Fireboats and Equipment	\$258
❖ Construction of New Barberi Class Vessels for Staten Island Ferry Service	\$200
❖ Department of Environmental Protection Green Infrastructure Plan	\$192
❖ New Public Health Laboratory	\$151
❖ Central Library Master Plan Project at the Stephen A. Schwarzman Building	\$150
❖ 21 <sup>st</sup> Century Civic Center Plan	\$108
❖ Gouverneur Hospital Major Modernization	\$107
❖ Harlem Hospital Major Modernization and EMS Station	\$101
❖ Applied Science Facility on Roosevelt Island	\$100
❖ Hunts Point Produce Market Redevelopment	\$50

# VI. Tables

# City Tax Revenue

## May 2012 Financial Plan

		\$ in Millions					
		FY 2011	FY 2012 <sup>f</sup>	FY 2013 <sup>f</sup>	FY 2014 <sup>f</sup>	FY 2015 <sup>f</sup>	FY 2016 <sup>f</sup>
<b>Property Tax</b>		\$16,868	\$17,902	\$18,354	\$18,956	\$19,617	\$20,259
	<i>Year-to-Year</i>		\$1,034	\$452	\$602	\$661	\$642
	<i>Change:</i>		6.1%	2.5%	3.3%	3.5%	3.3%
<b>Economically Sensitive Taxes</b>		\$23,482	\$24,186	\$25,227	\$26,151	\$27,505	\$28,728
	<i>Year-to-Year</i>		\$704	\$1,041	\$924	\$1,354	\$1,223
	<i>Change:</i>		3.0%	4.3%	3.7%	5.2%	4.4%
<b>Subtotal – Tax Revenue</b>		<b>\$40,350</b>	<b>\$42,088</b>	<b>\$43,581</b>	<b>\$45,107</b>	<b>\$47,122</b>	<b>\$48,987</b>
	<i>Year-to-Year</i>		\$1,738	\$1,493	\$1,526	\$2,015	\$1,865
	<i>Change:</i>		4.3%	3.5%	3.5%	4.5%	4.0%
<b>Non-Tax Revenue</b>		\$4,315	\$4,967	\$5,667 <sup>(1)</sup>	\$4,611	\$4,593	\$4,691
	<i>Year-to-Year</i>		\$652	\$700	(\$1,056)	(\$18)	\$98
	<i>Change:</i>		15.1%	14.1%	(18.6%)	(0.4%)	2.1%
<b>Total Revenue</b>		<b>\$44,665</b>	<b>\$47,055</b>	<b>\$49,248</b>	<b>\$49,718</b>	<b>\$51,715</b>	<b>\$53,678</b>
	<i>Year-to-Year</i>		\$2,390	\$2,193	\$470	\$1,997	\$1,963
	<i>Change:</i>		5.4%	4.7%	1.0%	4.0%	3.8%

f = forecast

<sup>(1)</sup> Includes the sale of taxi medallions.

# Controllable Agency Expenses

## May 2012 Financial Plan

City Funds - \$ in Millions

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
<b>Uniformed Forces</b>						
Police Department	\$4,261	\$4,328	\$4,284	\$4,296	\$4,295	\$4,294
Fire Department	1,488	1,514	1,470	1,440	1,395	1,395
Department of Correction	1,020	1,057	1,032	1,041	1,021	1,021
Sanitation Department	1,370	1,260	1,328	1,434	1,433	1,432
<b>Subtotal: Uniformed Forces</b>	<b>\$8,139</b>	<b>\$8,159</b>	<b>\$8,114</b>	<b>\$8,211</b>	<b>\$8,144</b>	<b>\$8,142</b>
Year-to-Year Change:		\$20 0.2%	(\$45) (0.6%)	\$97 1.2%	(\$67) (0.8%)	(\$2) (0.0%)
<b>Health and Welfare</b>						
Social Services	\$416	\$514	\$514	\$487	\$504	\$504
Children's Services	695	848	782	786	786	786
Homeless Services	417	421	410	407	407	407
Health and Mental Hygiene	606	615	584	588	582	582
HHC Subsidy	84	75	67	64	63	63
<b>Subtotal: Health and Welfare</b>	<b>\$2,218</b>	<b>\$2,473</b>	<b>\$2,357</b>	<b>\$2,332</b>	<b>\$2,342</b>	<b>\$2,342</b>
Year-to-Year Change:		\$255 11.5%	(\$116) (4.7%)	(\$25) (1.1%)	\$10 0.4%	\$ --- 0.0%
<b>Other Agencies</b>						
Housing Preservation & Development	\$59	\$62	\$54	\$53	\$53	\$53
Environmental Protection	925	959	1,066	1,049	1,033	1,030
Finance	214	224	221	220	219	219
Transportation	421	417	437	453	453	453
Parks and Recreation	268	251	239	244	244	244
Citywide Administrative Services	211	191	211	216	216	216
All Other Mayoral	1,717	1,750	1,656	1,847	2,187	2,545
<b>Subtotal: Other Agencies</b>	<b>\$3,815</b>	<b>\$3,854</b>	<b>\$3,884</b>	<b>\$4,082</b>	<b>\$4,405</b>	<b>\$4,760</b>
Year-to-Year Change:		\$39 1.0%	\$30 0.8%	\$198 5.1%	\$323 7.9%	\$355 8.1%
<b>Education</b>						
Department of Education (see below)	\$5,910	\$7,163	\$7,176	\$7,367	\$7,424	\$7,496
CUNY	539	560	576	550	548	548
<b>Subtotal: Education</b>	<b>\$6,449</b>	<b>\$7,723</b>	<b>\$7,752</b>	<b>\$7,917</b>	<b>\$7,972</b>	<b>\$8,044</b>
Year-to-Year Change:		\$1,274 19.8%	\$29 0.4%	\$165 2.1%	\$55 0.7%	\$72 0.9%
<b>Elected Officials</b>						
Mayoralty	\$64	\$66	\$66	\$65	\$65	\$65
All Other Elected	394	401	393	397	397	397
<b>Subtotal: Elected Officials</b>	<b>\$458</b>	<b>\$467</b>	<b>\$459</b>	<b>\$462</b>	<b>\$462</b>	<b>\$462</b>
Year-to-Year Change:		\$9 2.0%	(\$8) (1.7%)	\$3 0.7%	\$ --- 0.0%	\$ --- 0.0%
<b>Total Controllable Agency Spending</b>	<b>\$21,079</b>	<b>\$22,676</b>	<b>\$22,566</b>	<b>\$23,004</b>	<b>\$23,325</b>	<b>\$23,750</b>
Year-to-Year Change:		\$1,597 7.6%	(\$110) (0.5%)	\$438 1.9%	\$321 1.4%	\$425 1.8%
<b>Dept of Education (including State and Federal funds)</b>	<b>\$15,874</b>	<b>\$16,035</b>	<b>\$16,285</b>	<b>\$16,740</b>	<b>\$17,121</b>	<b>\$17,535</b>
Year-to-Year Change:		\$161 1.0%	\$250 1.6%	\$455 2.8%	\$381 2.3%	\$414 2.4%

Note: Excludes the impact of prepayments.

# Non-Controllable Agency Expenses and Debt Service

## May 2012 Financial Plan

		City Funds - \$ in Millions					
		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
<b>Non-Controllable Agency Expenses</b>							
Pensions		\$6,834	\$7,843	\$7,988	\$8,024	\$7,928	\$8,009
	Year-to-Year		\$1,009	\$145	\$36	(\$96)	\$81
	Change:		14.8%	1.8%	0.5%	(1.2%)	1.0%
Fringe Benefits <sup>(1)</sup>		\$5,832	\$6,167	\$6,675	\$7,320	\$7,993	\$8,612
	Year-to-Year		\$335	\$508	\$645	\$673	\$619
	Change:		5.7%	8.2%	9.7%	9.2%	7.7%
Retiree Health Benefits Trust		(\$395)	(\$672)	(\$1,000)	(\$1,000)	\$ ---	\$ ---
<b>Employee-Related Costs</b>		<b>\$12,271</b>	<b>\$13,338</b>	<b>\$13,663</b>	<b>\$14,344</b>	<b>\$15,921</b>	<b>\$16,621</b>
	Year-to-Year		\$1,067	\$325	\$681	\$1,577	\$700
	Change:		8.7%	2.4%	5.0%	11.0%	4.4%
Medicaid		\$5,727	\$6,215	\$6,222	\$6,272	\$6,353	\$6,322
	Year-to-Year		\$488	\$7	\$50	\$81	(\$31)
	Change:		8.5%	0.1%	0.8%	1.3%	(0.5%)
FMAP (Federal Matching Percent for Medicaid)		(\$1,081)	(\$124)	(\$32)	\$ ---	\$ ---	\$ ---
Reserve for Claims From Past Periods		(\$384)	(\$500)	\$ ---	\$ ---	\$ ---	\$ ---
General Reserve		\$ ---	\$40	\$300	\$300	\$300	\$300
All Other <sup>(2)</sup>		\$2,189	\$2,257	\$2,375	\$2,467	\$2,621	\$2,679
	Year-to-Year		\$68	\$118	\$92	\$154	\$58
	Change:		3.1%	5.2%	3.9%	6.2%	2.2%
<b>Subtotal: Non-Controllable Expenses</b>		<b>\$18,722</b>	<b>\$21,226</b>	<b>\$22,528</b>	<b>\$23,383</b>	<b>\$25,195</b>	<b>\$25,922</b>
	Year-to-Year		\$2,504	\$1,302	\$855	\$1,812	\$727
	Change:		13.4%	6.1%	3.8%	7.7%	2.9%
<b>Debt Service</b>		<b>\$4,763</b>	<b>\$5,167</b>	<b>\$5,758</b>	<b>\$6,499</b>	<b>\$6,875</b>	<b>\$7,157</b>
	Year-to-Year		\$404	\$591	\$741	\$376	\$282
	Change:		8.5%	11.4%	12.9%	5.8%	4.1%
<b>Total Non-Controllable and Debt Service</b>		<b>\$23,485</b>	<b>\$26,393</b>	<b>\$28,286</b>	<b>\$29,882</b>	<b>\$32,070</b>	<b>\$33,079</b>
	Year-to-Year		\$2,908	\$1,893	\$1,596	\$2,188	\$1,009
	Change:		12.4%	7.2%	5.6%	7.3%	3.1%

Excludes the impact of prepayments.

<sup>(1)</sup> Includes Health Insurance, Welfare Funds, Social Security Contributions, Worker's Compensation, Unemployment Insurance, Annuity Contributions, Uniform Allowance, and Disability Benefits Insurance.

<sup>(2)</sup> Includes Public Assistance, Judgments & Claims, Indigent Defense Service, Contractual, Criminal Justice, and Water & Sewer for City Facilities.



# Fiscal Year 2013 May 2012 Financial Plan

AGENCY	\$ in Millions												
	Personal Service Costs				Other Than Personal Service Costs						Gross Total All Funds (Includes Intra-City)	Net Total All Funds (Excludes Intra-City)	City Fund Total
	Salaries & Wages	Fringe Benefits	Pensions	PS Subtotal	Agency OTPS	PA, MA & Other Mandates	Legal Services	Judgment & Claims	Debt Service	OTPS Subtotal			
<b>UNIFORM AGENCIES</b>													
Police Department	\$4,254	\$1,845	\$2,641	\$8,740	\$289	---	\$49	\$180	\$132	\$650	\$9,390	\$9,160	\$8,994
Fire Department	1,530	632	1,090	3,252	167	---	6	27	129	329	3,581	3,579	3,279
Department of Correction	905	421	369	1,695	121	---	8	33	190	352	2,047	2,047	2,012
Department of Sanitation	789	374	272	1,435	532	---	8	46	327	913	2,348	2,345	2,297
<b>Subtotal</b>	<b>\$7,478</b>	<b>\$3,272</b>	<b>\$4,372</b>	<b>\$15,122</b>	<b>\$1,109</b>	<b>---</b>	<b>\$71</b>	<b>\$286</b>	<b>\$778</b>	<b>\$2,244</b>	<b>\$17,366</b>	<b>\$17,131</b>	<b>\$16,582</b>
<b>HEALTH AND WELFARE</b>													
Administration for Children's Services	\$403	\$138	\$53	\$594	\$2,316	---	\$4	\$3	---	\$2,323	\$2,917	\$2,916	\$938
Department of Social Services	749	340	138	1,227	944	7,557	14	---	82	8,597	9,824	9,816	7,682
Department of Homeless Services	118	44	20	182	681	---	1	1	---	683	865	864	463
Department of Health & Mental Hygiene	371	123	66	560	1,156	---	2	1	85	1,244	1,804	1,799	830
Health and Hospitals Corporation <sup>(4)</sup>	---	27	---	27	169	---	5	190	150	514	541	439	213
<b>Subtotal</b>	<b>\$1,641</b>	<b>\$672</b>	<b>\$277</b>	<b>\$2,590</b>	<b>\$5,266</b>	<b>\$7,557</b>	<b>\$26</b>	<b>\$195</b>	<b>\$317</b>	<b>\$13,361</b>	<b>\$15,951</b>	<b>\$15,834</b>	<b>\$10,126</b>
<b>EDUCATION</b>													
Department of Education	\$9,336	\$3,494	\$2,935	\$15,765	\$7,082	---	\$17	\$52	\$1,479	\$8,630	\$24,395	\$24,187	\$13,608
City University	490	90	64	644	261	---	---	1	51	313	957	944	694
<b>Subtotal</b>	<b>\$9,826</b>	<b>\$3,584</b>	<b>\$2,999</b>	<b>\$16,409</b>	<b>\$7,343</b>	<b>---</b>	<b>\$17</b>	<b>\$53</b>	<b>\$1,530</b>	<b>\$8,943</b>	<b>\$25,352</b>	<b>\$25,131</b>	<b>\$14,302</b>
<b>OTHER AGENCIES</b>	<b>\$2,198</b>	<b>\$794</b>	<b>\$419</b>	<b>\$3,411</b>	<b>\$4,059</b>	<b>---</b>	<b>\$79</b>	<b>\$199</b>	<b>\$3,038</b>	<b>\$7,375</b>	<b>\$10,786</b>	<b>\$9,766</b>	<b>\$8,042</b>
<b>ELECTED OFFICIALS</b>	<b>\$429</b>	<b>\$130</b>	<b>\$78</b>	<b>\$637</b>	<b>\$85</b>	<b>---</b>	<b>\$4</b>	<b>\$2</b>	<b>---</b>	<b>\$91</b>	<b>\$728</b>	<b>\$725</b>	<b>\$664</b>
<b>MISCELLANEOUS BUDGET</b>	<b>\$163</b>	<b>---</b>	<b>---</b>	<b>\$163</b>	<b>---</b>	<b>\$2,105<sup>(2)</sup></b>	<b>---</b>	<b>---</b>	<b>\$314</b>	<b>\$2,419</b>	<b>\$2,582</b>	<b>\$2,582</b>	<b>\$2,053</b>
<b>DEBT SERVICE COSTS (Unallocated)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>\$152</b>	<b>\$152</b>	<b>\$152</b>	<b>\$152</b>	<b>\$83</b>
<b>RESERVE FOR CLAIMS FROM PAST PERIODS</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>
<b>RETIREE HEALTH BENEFITS TRUST (RHBT)</b>	<b>---</b>	<b>(\$1,000)</b>	<b>---</b>	<b>(\$1,000)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>(\$1,000)</b>	<b>(\$1,000)</b>	<b>(\$1,000)</b>
<b>TOTAL – ALL FUNDS<sup>(3)</sup></b>	<b>\$21,735</b>	<b>\$7,452</b>	<b>\$8,145</b>	<b>\$37,332</b>	<b>\$17,862</b>	<b>\$9,662</b>	<b>\$197</b>	<b>\$735</b>	<b>\$6,129</b>	<b>\$34,585</b>	<b>\$71,917</b>	<b>\$70,321</b>	
<b>TOTAL – CITY FUNDS<sup>(3)</sup></b>	<b>\$13,561</b>	<b>\$5,675</b>	<b>\$7,988</b>	<b>\$27,224</b>	<b>\$8,827</b>	<b>\$8,311</b>	<b>\$187</b>	<b>\$545</b>	<b>\$5,758</b>	<b>\$23,628</b>			<b>\$50,852</b>
Less: Prepayments	---	---	---	---	\$64	---	---	---	\$1,540	\$1,604	\$1,604	\$1,604	\$1,604
<b>Total After Prepayments</b>	<b>\$21,735</b>	<b>\$7,452</b>	<b>\$8,145</b>	<b>\$37,332</b>	<b>\$17,798</b>	<b>\$9,662</b>	<b>\$197</b>	<b>\$735</b>	<b>\$4,589</b>	<b>\$32,981</b>	<b>\$70,313</b>	<b>\$68,717</b>	<b>\$49,248</b>

<sup>(1)</sup> Only reflects funding appropriated in the City's Budget.

<sup>(2)</sup> Includes subsidies to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

<sup>(3)</sup> Excludes the impact of prepayments.



# FY 2012 - City Funds Changes Between February 2012 Plan and May 2012 Plan

City Funds - \$ in Millions

	FY 2011	FY 2012				
	Shown for Comparison to FY 2012	Feb 2012 Plan	May 2012 Plan	Changes Since Feb 2012	Percent Change	
<b>Revenue</b>	<b>\$44,665</b>	<b>\$46,670</b>	<b>\$47,055</b>	<b>\$385</b>	<b>0.8%</b>	❖ Our Current Plan forecasts City Funds Revenue to be \$47,055 in FY 2012, an increase of \$385 million since the February 2012 Plan.
	<i>Change - 2011 to 2012</i>	\$2,005	\$2,390			
	<i>% Change - 2011 to 2012</i>	4.5%	5.4%			
<b>Expenditures</b>						
Controllable Agency Expenses	\$21,079	\$22,745	\$22,676	(\$69)	(0.3%)	❖ Our Current Plan forecasts City Funds Controllable Agency Expenses to be \$22,676 in FY 2012, a decrease of \$69 million since the February 2012 Plan.
	<i>Change - 2011 to 2012</i>	\$1,666	\$1,597			
	<i>% Change - 2011 to 2012</i>	7.9%	7.6%			
Debt Service	\$4,763	\$5,144	\$5,167	\$23	0.4%	❖ Our Current Plan forecasts City Funds Debt Service to be \$5,167 in FY 2012, an increase of \$23 million since the February 2012 Plan.
	<i>Change - 2011 to 2012</i>	\$381	\$404			
	<i>% Change - 2011 to 2012</i>	8.0%	8.5%			
Non-Controllable Expenses	\$18,722	\$21,226	\$21,226	\$ ---	0.0%	❖ Our Current Plan forecasts City Funds Non-Controllable Expenses to be \$21,226 in FY 2012, no change since the February 2012 Plan.
	<i>Change - 2011 to 2012</i>	\$2,504	\$2,504			
	<i>% Change - 2011 to 2012</i>	13.4%	13.4%			
<b>Total Expenditures</b>	<b>\$44,564</b>	<b>\$49,115</b>	<b>\$49,069</b>	<b>(\$46)</b>	<b>(0.1%)</b>	❖ Our Current Plan forecasts City Funds Total Expenses to be \$49,069 in FY 2012, a decrease of \$46 million since the February 2012 Plan
	<i>Change - 2011 to 2012</i>	\$4,551	\$4,505			
	<i>% Change - 2011 to 2012</i>	10.2%	10.1%			
<b>Operating Surplus / (Deficit)</b>	<b>\$101</b>	<b>(\$2,445)</b>	<b>(\$2,014)</b>	<b>\$431</b>		❖ Our Current Plan forecasts City Funds roll of \$1.728 billion out of FY 2012 to help balance the FY 2013 budget.
Current Year Roll (Cost)	(\$3,742)	(\$1,297)	(\$1,728)	(\$431)		
Prior Year Roll - Benefit	\$3,646	\$3,742	\$3,742	\$ ---		
<b>Gap to be Closed</b>	<b>\$5</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>		
<b>Agency PEG Program</b>						
Revenue Increases		\$69	\$69	\$ ---		
Controllable Agency Expense Decreases		(\$263)	(\$262)	\$1		
Debt Service Decreases		(\$56)	(\$56)	\$ ---		
Non-Controllable Expense Decreases		(\$77)	(\$77)	\$ ---		
<b>Total</b>		<b>\$465</b>	<b>\$464</b>	<b>(\$1)</b>		

Note: Excludes the impact of prepayments.

# FY 2013 - City Funds Changes Between February 2012 Plan and May 2012 Plan

City Funds - \$ in Millions

	FY 2012	FY 2013				
	Shown for Comparison to FY 2013 May 2012 Plan	Feb 2012 Plan	May 2012 Plan	Changes Since Feb 2012	Percent Change	
<b>Revenue</b>	<b>\$47,055</b>	<b>\$49,370</b>	<b>\$49,248</b>	<b>(\$122)</b>	<b>(0.2%)</b>	❖ Our Current Plan forecasts City Funds Revenue to be \$49,248 in FY 2013, a decrease of \$122 million since the February 2012 Plan.
	<i>Change - 2012 to 2013</i>	\$2,700	\$2,193			
	<i>% Change - 2012 to 2013</i>	5.8%	4.7%			
<b>Expenditures</b>						
Controllable Agency Expenses	\$22,676	\$22,308	\$22,566	\$258	1.2%	❖ Our Current Plan forecasts City Funds Controllable Agency Expenses to be \$22,566 in FY 2013, an increase of \$258 million since the February 2012 Plan.
	<i>Change - 2012 to 2013</i>	(\$437)	(\$110)			
	<i>% Change - 2012 to 2013</i>	(1.9%)	(0.5%)			
Debt Service	\$5,167	\$5,910	\$5,758	(\$152)	(2.6%)	❖ Our Current Plan forecasts City Funds Debt Service to be \$5,758 in FY 2013, a decrease of \$152 million since the February 2012 Plan.
	<i>Change - 2012 to 2013</i>	\$766	\$591			
	<i>% Change - 2012 to 2013</i>	14.9%	11.4%			
Non-Controllable Expenses	\$21,226	\$22,449	\$22,528	\$79	0.4%	❖ Our Current Plan forecasts City Funds Non-Controllable Expenses to be \$22,528 in FY 2013, an increase of \$79 million since the February 2012 Plan.
	<i>Change - 2012 to 2013</i>	\$1,223	\$1,302			
	<i>% Change - 2012 to 2013</i>	5.8%	6.1%			
<b>Total Expenditures</b>	<b>\$49,069</b>	<b>\$50,667</b>	<b>\$50,852</b>	<b>\$185</b>	<b>0.4%</b>	❖ Our Current Plan forecasts City Funds Total Expenses to be \$50,852 in FY 2013, an increase of \$185 million since the February 2012 Plan.
	<i>Change - 2012 to 2013</i>	\$1,552	\$1,783			
	<i>% Change - 2012 to 2013</i>	3.2%	3.6%			
<b>Operating Surplus / (Deficit)</b>	<b>(\$2,014)</b>	<b>(\$1,297)</b>	<b>(1,604)</b>	<b>(\$307)</b>	<b>---</b>	❖ Our Current Plan forecasts City Funds roll of \$124 million out of FY 2013 to help reduce the gap in the FY 2014 budget.
Current Year Roll (Cost)	(\$1,728)	\$ ---	(\$124)	(\$124)		
Prior Year Roll - Benefit	\$3,742	\$1,297	\$1,728	\$431		
<b>Gap to be Closed</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>		
<b>Agency PEG Program</b>						
Revenue Increases		\$137	\$137	\$ ---		
Controllable Agency Expense Decreases		(\$632)	(\$625)	\$7		
Debt Service Decreases		(\$229)	(\$229)	\$ ---		
Non-Controllable Expense Decreases		(\$21)	(\$21)	\$ ---		
<b>Total</b>		<b>\$1,019</b>	<b>\$1,012</b>	<b>(\$7)</b>		

Note: Excludes the impact of prepayments.

# City Funds Changes to FY 2012 – FY 2016

## Since the February 2012 Financial Plan

	(City Funds - \$ in Millions)				
	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>
<b>Gap to be Closed Prior to February 2012 Agency PEG Program</b>	<b>(\$465)</b>	<b>(\$1,019)</b>	<b>(\$3,666)</b>	<b>(\$4,143)</b>	<b>(\$3,931)</b>
Agency PEG Program - February 2012 Plan	465	1,019	626	627	537
<b>Gap to be Closed - February 2012 Plan</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>(\$3,040)</b>	<b>(\$3,516)</b>	<b>(\$3,394)</b>
<b>Revenue Changes - Increase/(Decrease)</b>					
Tax Revenue Forecast	(\$75)	(\$277)	\$42	\$124	\$366
CityTime Settlement	466	---	---	---	---
Miscellaneous Revenue	10	14	3	(56)	(50)
<b>Subtotal Revenue Changes</b>	<b>\$401</b>	<b>(\$263)</b>	<b>\$45</b>	<b>\$68</b>	<b>\$316</b>
<b>Expense Changes - Increase/(Decrease)</b>					
Pensions Tier VI	\$ ---	\$ ---	\$ ---	\$31	\$57
Judgments and Claims	10	50	50	25	25
Debt Service	23	(152)	(2)	5	10
General Reserve	(60)	---	---	---	---
Expenditure Savings	(81)	(43)	(59)	(29)	(21)
Agency Expenses	78	189	184	200	2
<b>Subtotal Expense Changes</b>	<b>(\$30)</b>	<b>\$44</b>	<b>\$173</b>	<b>\$232</b>	<b>\$73</b>
<b>Remaining Gap to be Closed</b>	<b>\$431</b>	<b>(\$307)</b>	<b>(\$3,168)</b>	<b>(\$3,680)</b>	<b>(\$3,151)</b>
FY 2012 Prepayment of FY 2013 Expenses	(\$431)	\$431	\$ ---	\$ ---	\$ ---
FY 2013 Prepayment of FY 2014 Expenses	\$ ---	(\$124)	\$124	\$ ---	\$ ---
<b>Gap to be Closed - May 2012 Plan</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>(\$3,044)</b>	<b>(\$3,680)</b>	<b>(\$3,151)</b>

# Five-Year Financial Plan Revenues and Expenditures as Required by Law

## May 2012 Financial Plan

(All Funds - \$ in Millions)

<b>Revenues</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>
<b>Taxes</b>					
General Property Tax	\$17,902	\$18,354	\$18,956	\$19,617	\$20,259
Other Taxes	23,486	24,503	25,445	26,799	28,022
Tax Audit Revenue	700	724	706	706	706
<b>Subtotal: Taxes</b>	<b>\$42,088</b>	<b>\$43,581</b>	<b>\$45,107</b>	<b>\$47,122</b>	<b>\$48,987</b>
Miscellaneous Revenues	6,747	7,278	6,221	6,206	6,309
Unrestricted Intergovernmental Aid	25	---	---	---	---
Less: Intra-City Revenue	(1,790)	(1,596)	(1,595)	(1,598)	(1,603)
Disallowances Against Categorical Grants	(15)	(15)	(15)	(15)	(15)
<b>Subtotal: City Funds</b>	<b>\$47,055</b>	<b>\$49,248</b>	<b>\$49,718</b>	<b>\$51,715</b>	<b>\$53,678</b>
Other Categorical Grants	1,036	923	919	916	902
Inter-Fund Revenues	555	538	510	509	509
Federal Categorical Grants	7,666	6,595	6,473	6,373	6,372
State Categorical Grants	11,312	11,413	11,713	12,119	12,628
<b>Total Revenues</b>	<b>\$67,624</b>	<b>\$68,717</b>	<b>\$69,333</b>	<b>\$71,632</b>	<b>\$74,089</b>
<b>Expenditures</b>					
<b>Personal Service</b>					
Salaries and Wages	\$21,940	\$21,735	\$21,959	\$22,192	\$22,554
Pensions	7,999	8,145	8,181	8,084	8,166
Fringe Benefits	8,014	8,452	9,043	9,647	10,323
Retiree Health Benefits Trust	(672)	(1,000)	(1,000)	---	---
<b>Subtotal: Personal Service</b>	<b>\$37,281</b>	<b>\$37,332</b>	<b>\$38,183</b>	<b>\$39,923</b>	<b>\$41,043</b>
<b>Other Than Personal Service</b>					
Medical Assistance	\$6,248	\$6,283	\$6,366	\$6,447	\$6,416
Public Assistance	1,327	1,274	1,279	1,279	1,279
All Other <sup>(1),(2)</sup>	20,909	20,599	21,169	21,789	22,355
<b>Subtotal: Other Than Personal Service</b>	<b>\$28,484</b>	<b>\$28,156</b>	<b>\$28,814</b>	<b>\$29,515</b>	<b>\$30,050</b>
General Obligation, Lease and TFA Debt Service <sup>(1),(2),(3)</sup>	5,623	6,129	6,799	7,172	7,450
FY 2011 Budget Stabilization & Discretionary Transfers <sup>(1)</sup>	(3,742)	---	---	---	---
FY 2012 Budget Stabilization & Discretionary Transfers <sup>(2)</sup>	1,728	(1,728)	---	---	---
FY 2013 Budget Stabilization <sup>(3)</sup>	---	124	(124)	---	---
General Reserve	40	300	300	300	300
<b>Subtotal</b>	<b>\$69,414</b>	<b>\$70,313</b>	<b>\$73,972</b>	<b>\$76,910</b>	<b>\$78,843</b>
Less: Intra-City Expenses	(1,790)	(1,596)	(1,595)	(1,598)	(1,603)
<b>Total Expenditures</b>	<b>\$67,624</b>	<b>\$68,717</b>	<b>\$72,377</b>	<b>\$75,312</b>	<b>\$77,240</b>
<b>Gap To Be Closed</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>(\$3,044)</b>	<b>(\$3,680)</b>	<b>(\$3,151)</b>

<sup>(1)</sup> Fiscal Year 2011 Budget Stabilization and Discretionary Transfers total \$3.742 billion, including GO of \$2.784 billion, TFA of \$790 million, subsidies of \$164 million, and net equity contribution in bond refunding of \$4 million.

<sup>(2)</sup> Fiscal Year 2012 Budget Stabilization and Discretionary Transfers total \$1.728 billion, including GO of \$1.664 billion and subsidies of \$64 million.

<sup>(3)</sup> Fiscal Year 2013 Budget Stabilization totals \$124 million.