

The City of New York

Michael R. Bloomberg, Mayor

Financial Plan Summary

Fiscal Years 2008 – 2012

Office of Management and Budget
Mark Page, Director

January 24, 2008



Budget Summary

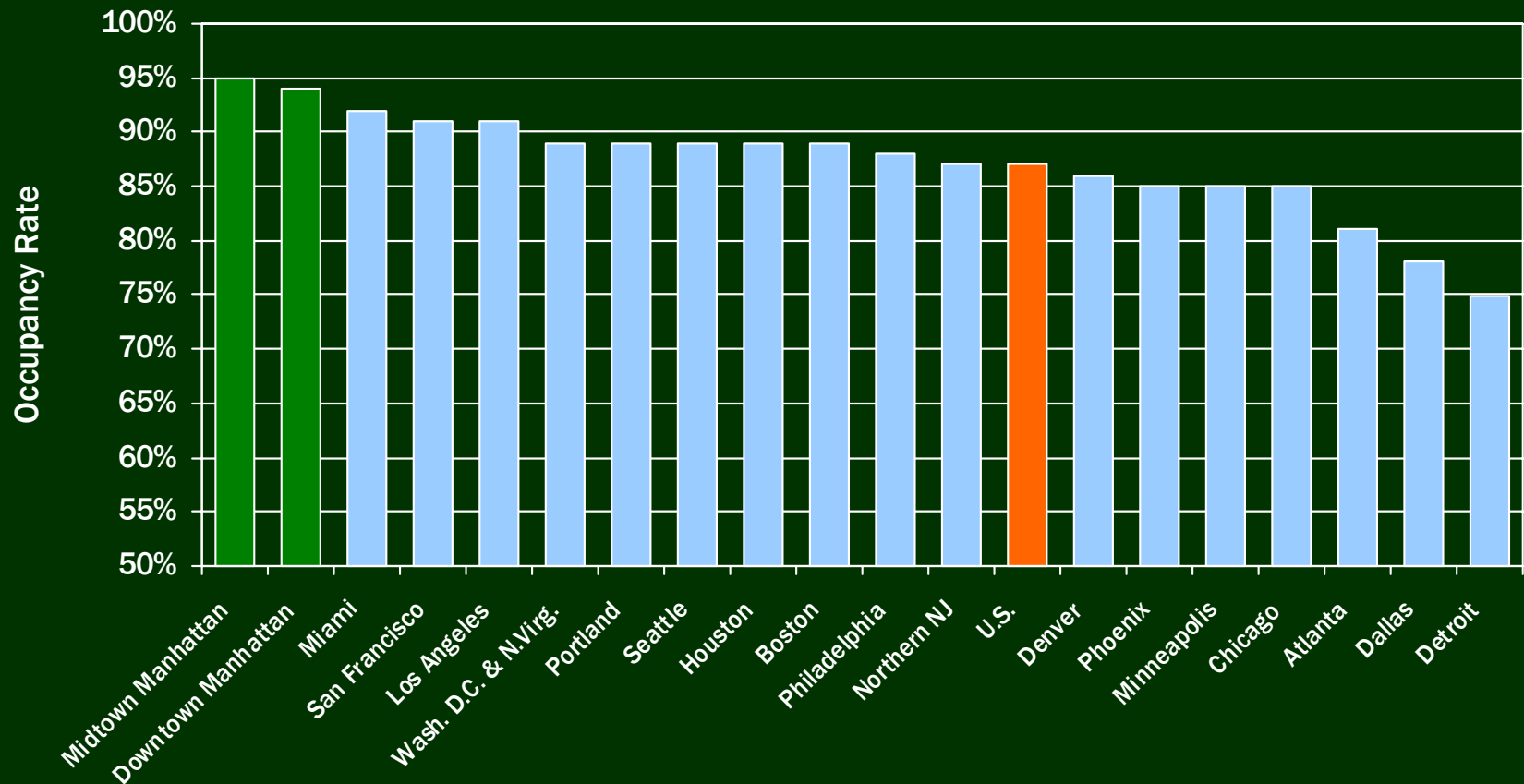
Overview

- ❖ **The economic outlook both nationally and here in the City is very uncertain at this time.**
- ❖ **The FY 2008 budget is in balance and we are currently forecasting that \$3.8 billion of unspent resources from FY 2007 and FY 2008 will be used as the foundation for closing the budget gap in FY 2009.**
- ❖ **We are facing multi-billion dollar budget gaps in FY 2010, FY 2011 and FY 2012 and we will need assistance from the federal government, the state government and our partners in organized labor to help close these gaps without very difficult further spending reductions and local tax increases.**
- ❖ **We will take whatever actions are necessary to maintain budget balance as we move through the Mayor's Executive Budget this April and June's budget adoption for FY 2009 which begins on July 1, 2008.**

I. Economic Update – The Good News

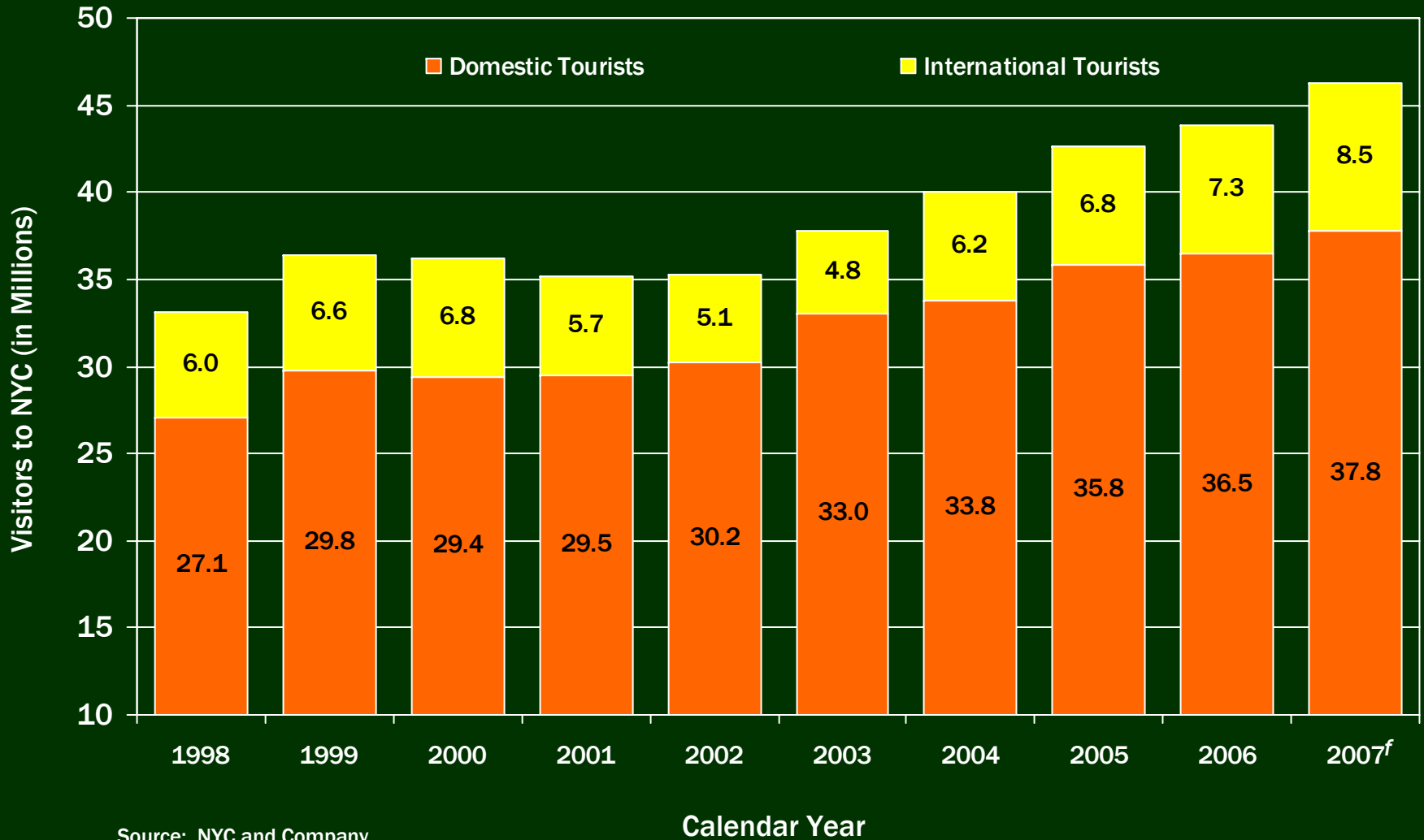
New York City's Office Market Remains the Strongest in the Nation

Midtown and Downtown Manhattan Have the Highest Commercial Office Occupancy Rates in the Country



Source: CBRE U.S. National Office Vacancy Index CY 2007 Q4

Tourism in NYC Reached a New Peak in 2007, When Over 46 Million Visitors Traveled to NYC

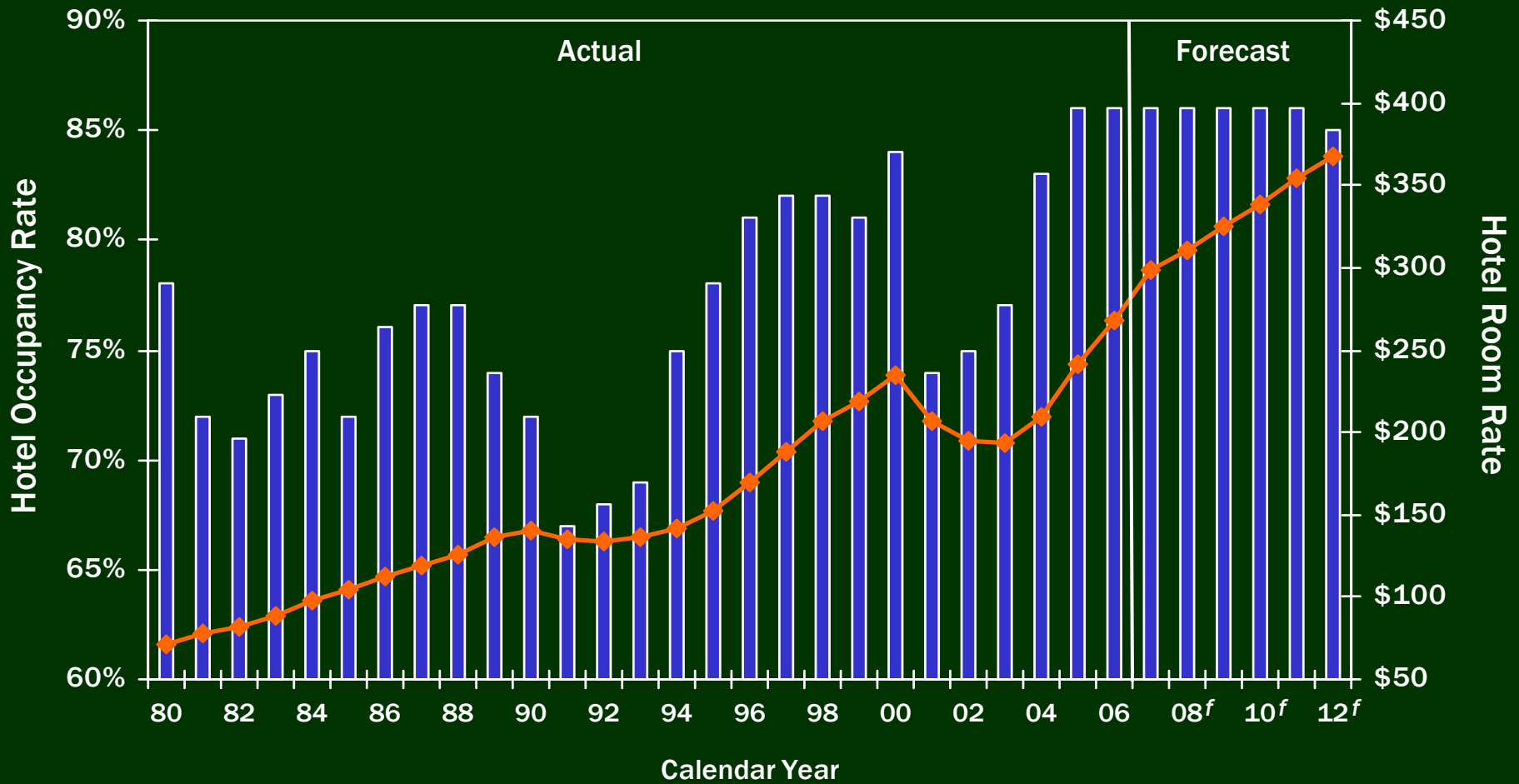


Source: NYC and Company

f = forecast

Hotel Occupancy Rates Are Forecast to Remain at Historically High Levels and Room Rates Continue to Increase

■ Hotel Occupancy Rate
 ◆ Hotel Room Rate



f - forecast

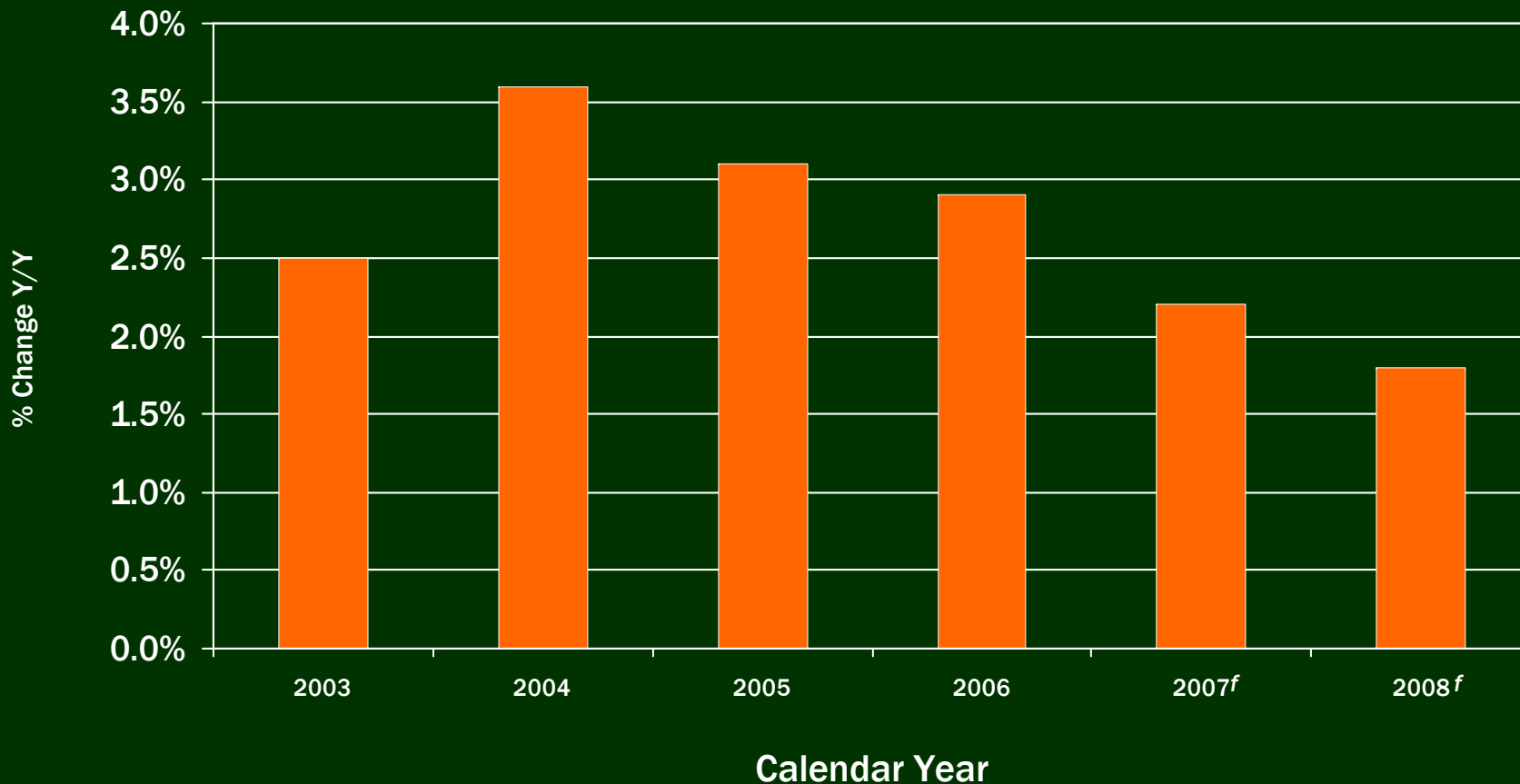
II. Economic Update – The Bad News

Since April, Forecasters Have Reduced Their Expectations for 2008

		2008	
		April 2007	January 2008
	Forecast as of:		
GDP Percentage Change (Y/Y)	NYC OMB	2.8	1.8
	Global Insight	2.8	1.9
	Blue Chip	2.9	2.2
	Wall Street Journal	N/A	2.0
	Goldman Sachs	2.5	0.8
	Moody's Economy.com	3.1	2.2
Employment Percentage Change (Y/Y)	NYC OMB	1.2	0.8
	Global Insight	1.0	0.8
	Moody's Economy.com	1.0	0.8
	Wall Street Journal	N/A	0.8

U.S. Economic Growth Has Been Slowing For The Past Several Years

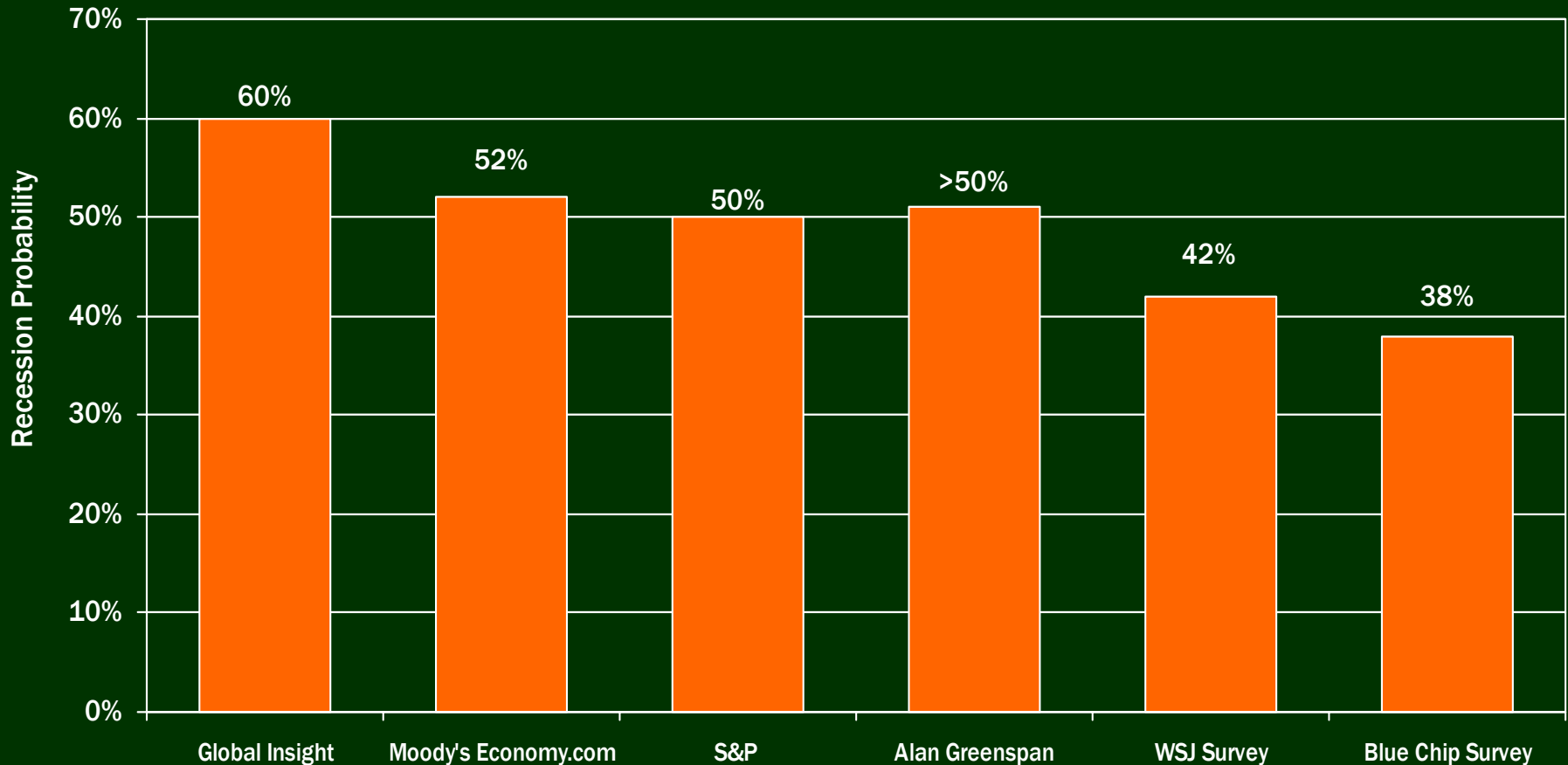
U.S. Gross Domestic Product



f = forecast

Goldman Sachs, Merrill Lynch and Morgan Stanley Have All Declared that the U.S. Is Already in a Recession or Headed Towards One

This Is a More Negative Outlook than the Consensus Forecast We Are Relying on in This Preliminary Budget



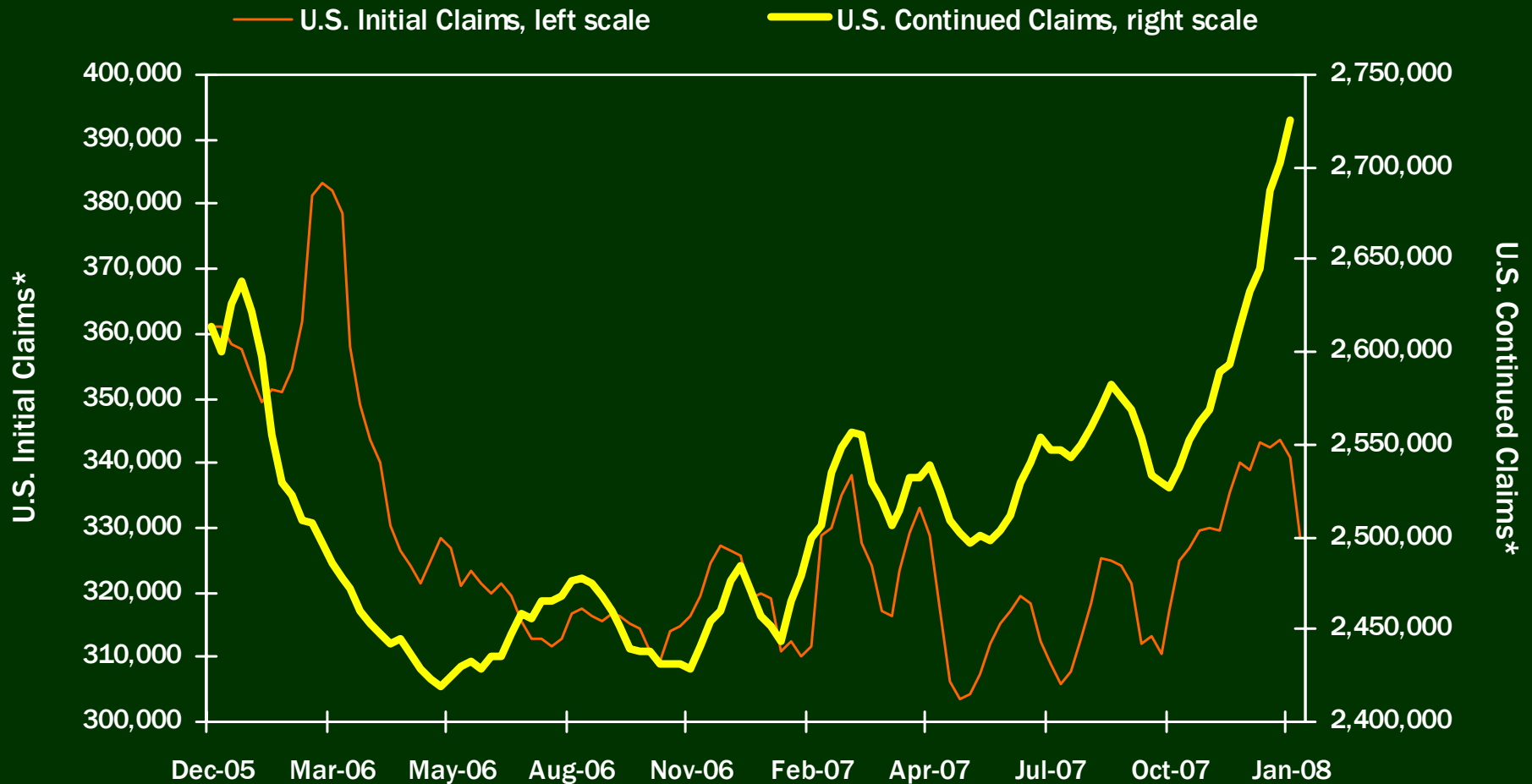
Declines in New Home Sales, Which Have Occurred Nationally, Typically Precede Recessions

New Single-Family Houses Sold in the United States



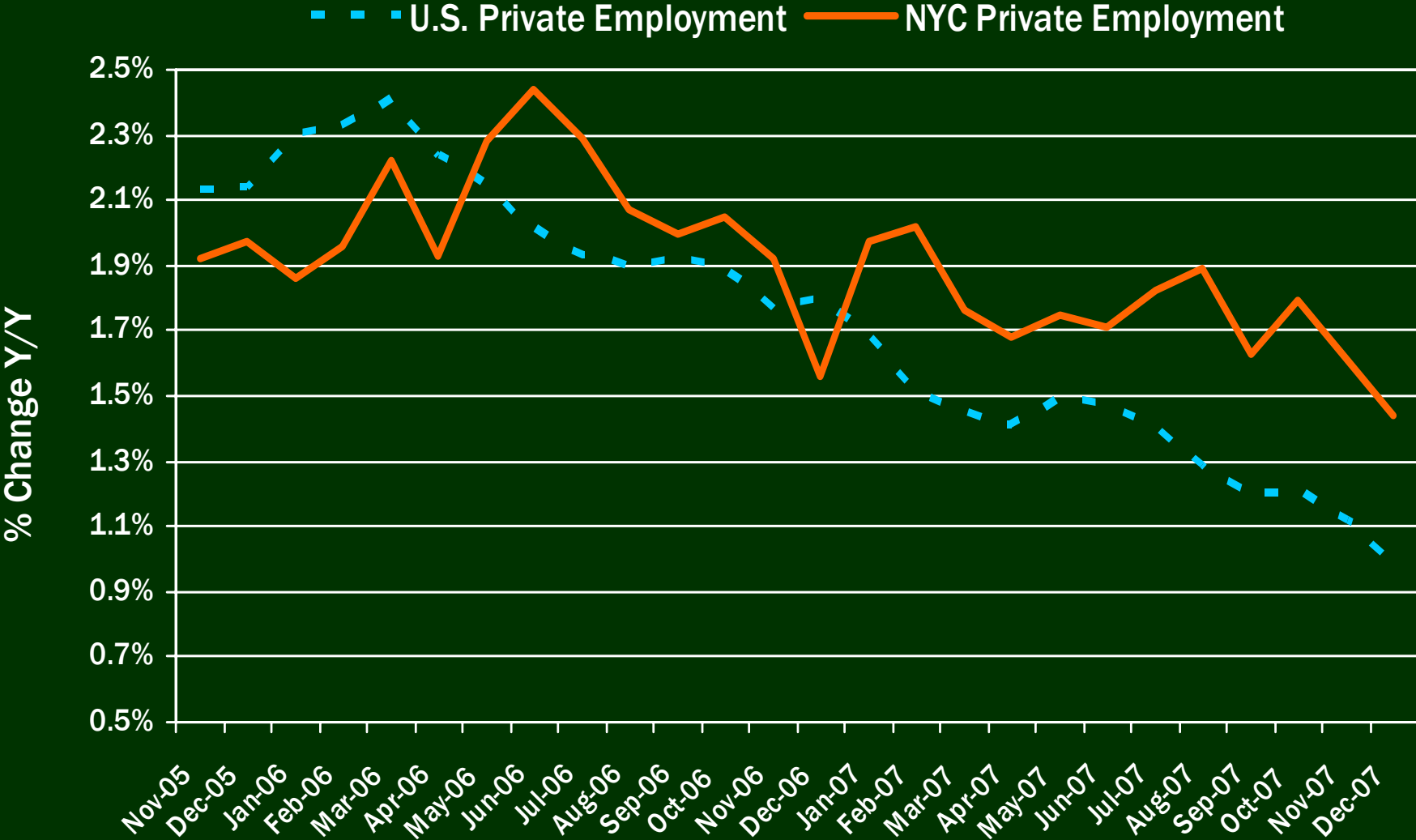
Shaded areas indicate national recessions as defined by the National Bureau of Economic Research

U.S. Unemployment Claims Are Increasing



Source: U.S. Department of Labor
*4-Week Moving Average, Seasonally Adjusted

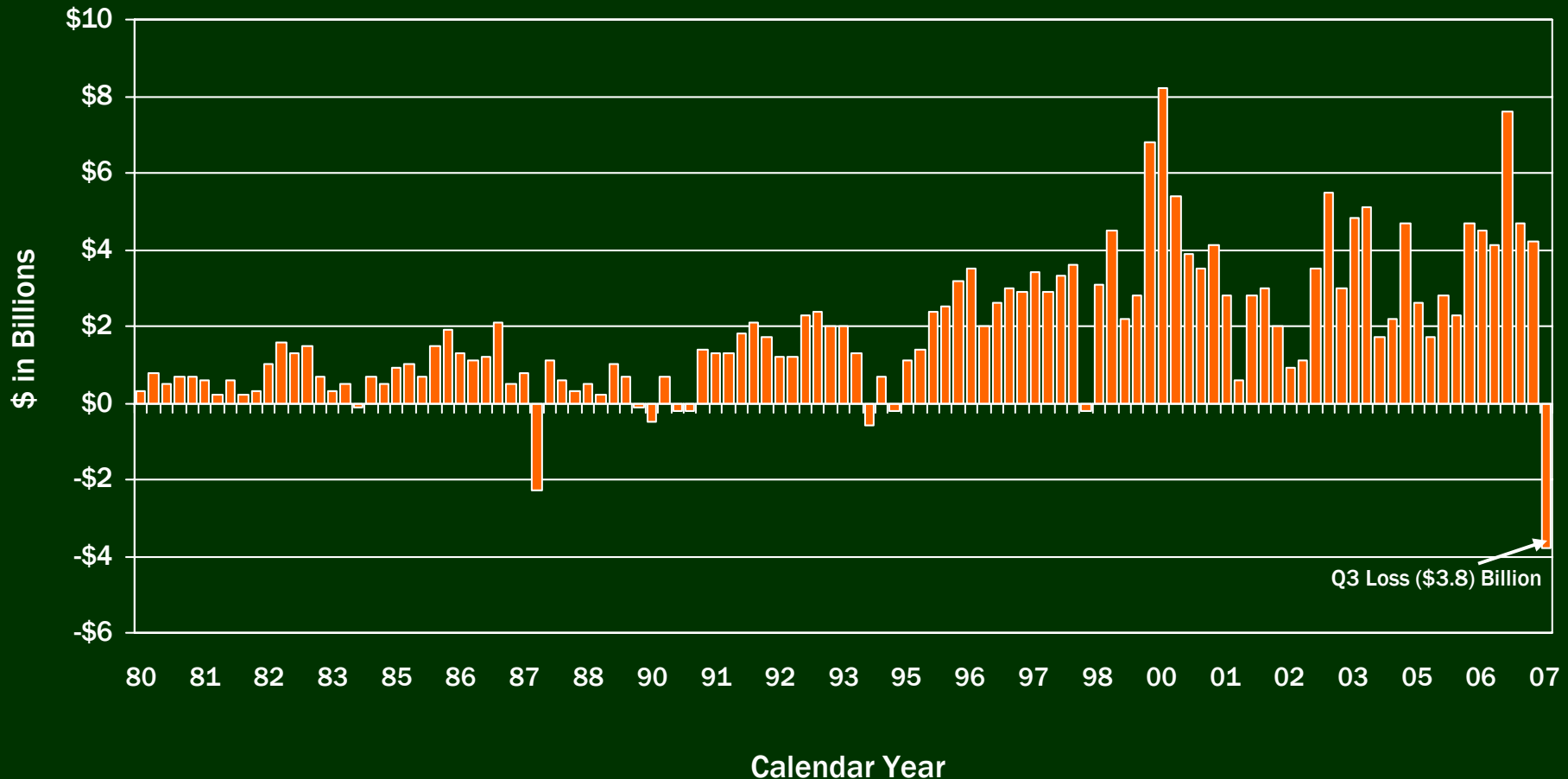
Private Employment Growth Is Decelerating



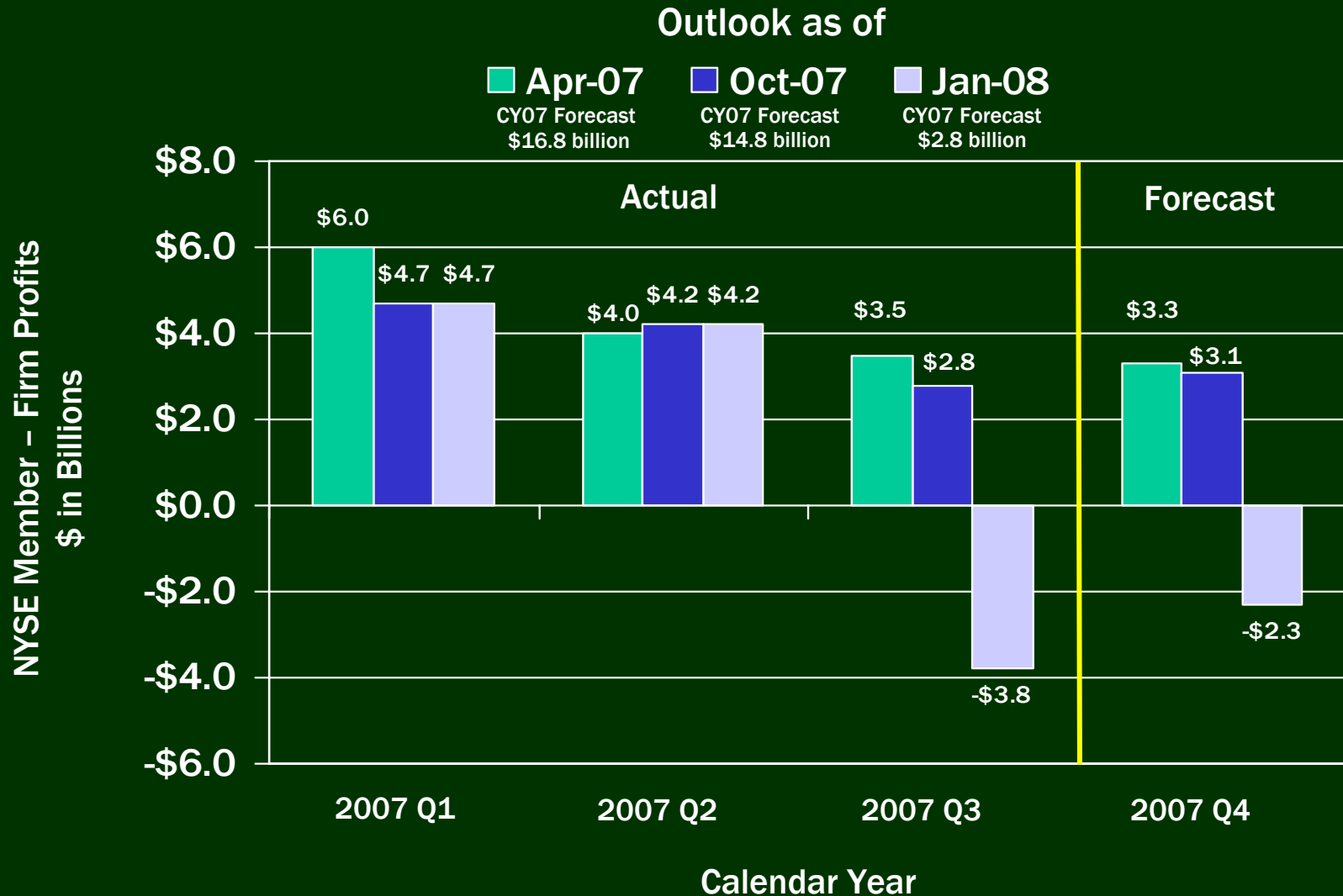
Source: U.S. Bureau of Labor Statistics

NYSE Member Firms Reported Their Largest Historical Loss Ever in the Third Quarter of 2007

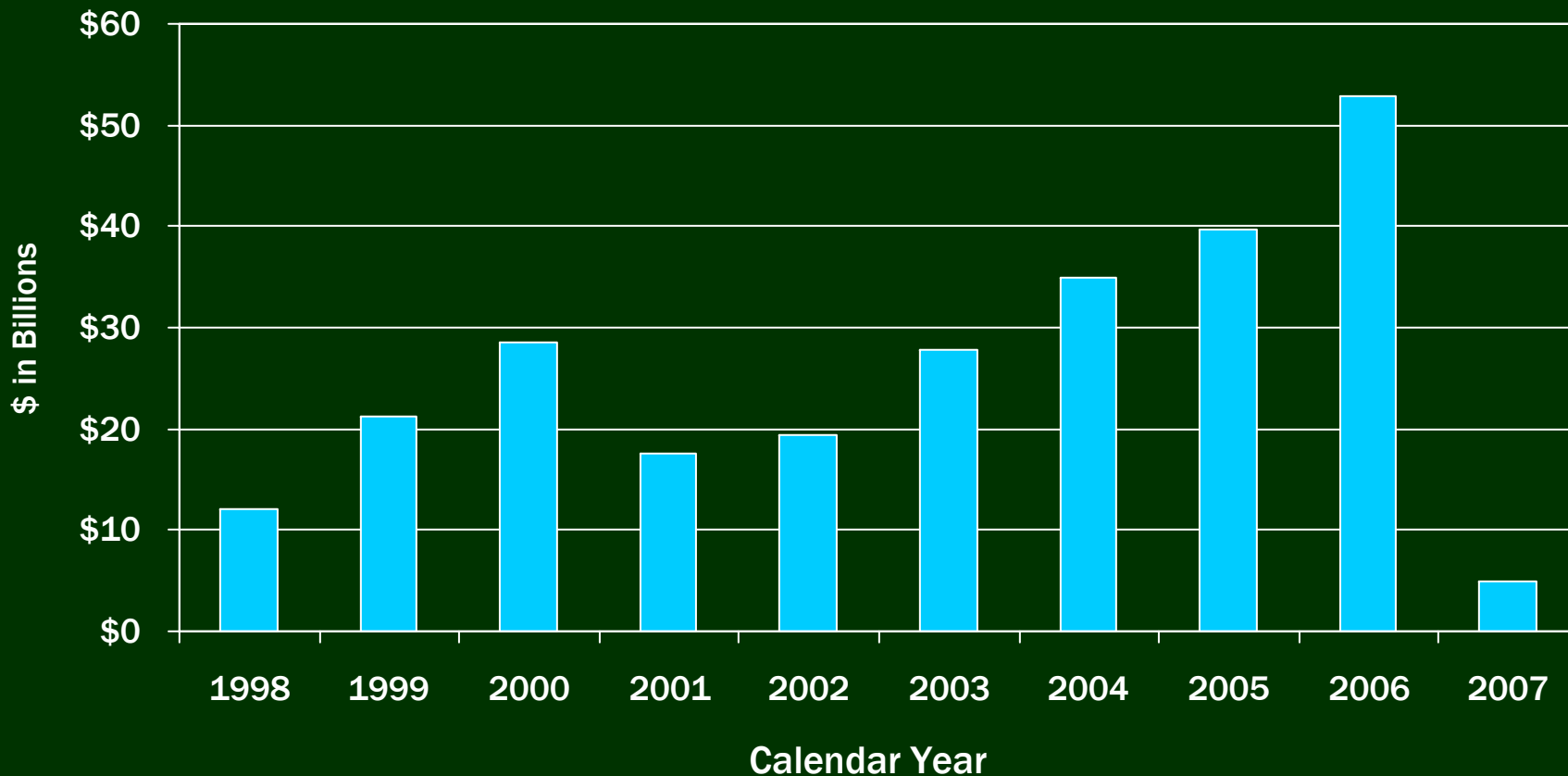
Quarterly NYSE Member Firm Profits



Third Quarter Wall Street Profits Came in Well Below Expectations. With a Similar Fourth Quarter Forecast, Wall Street Is Now Expected to Earn Only \$2.8 Billion in 2007



The Six Largest NYC Investment Banks Have Posted a Record Decline in Profitability



Source: Reported Earnings from Bear Stearns, Goldman Sachs, Lehman Brothers, Morgan Stanley, Citigroup's Markets and Banking Division, and Merrill Lynch.

Large Losses Stemming from the Subprime Turmoil/Credit Crunch Pose Risk to NYC Tax Collections

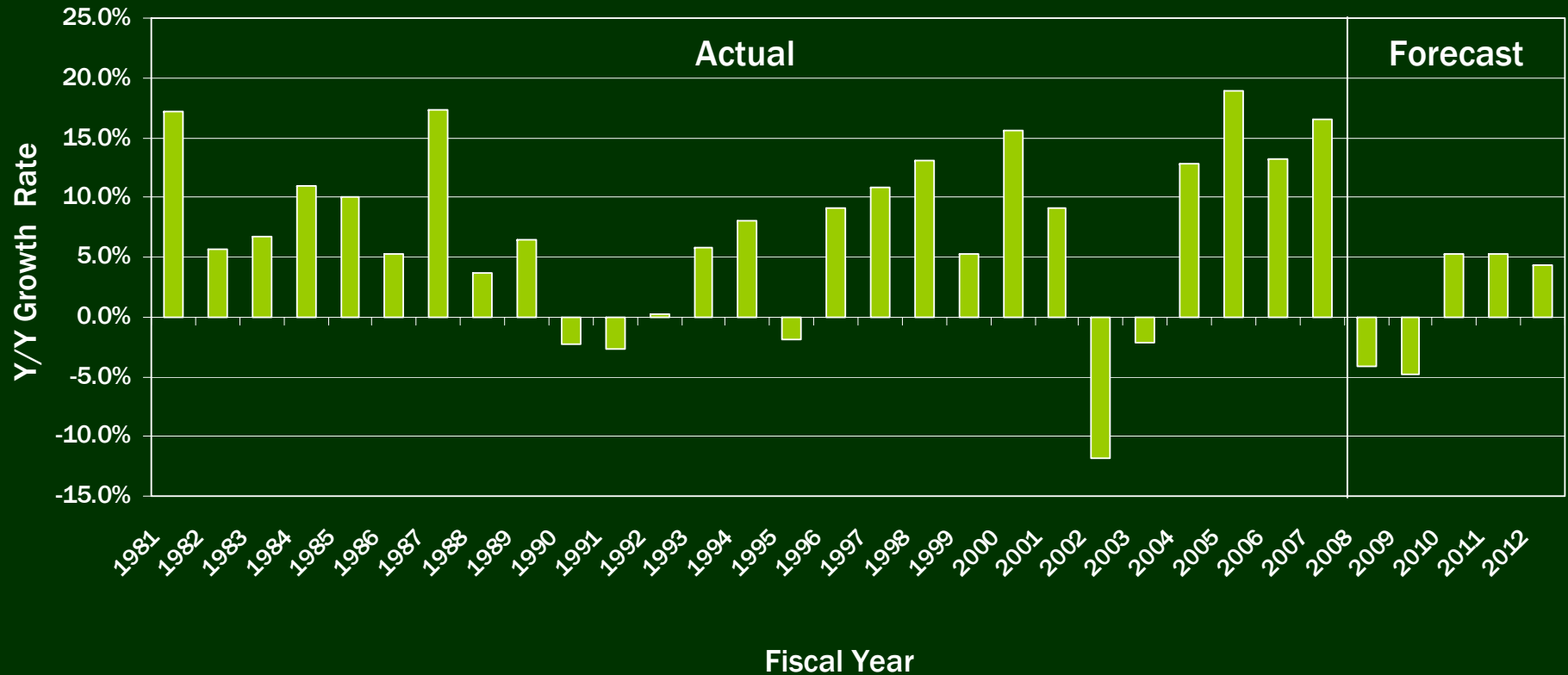
\$ in Millions

	<u>Total Write-down Loss</u> <u>Q3</u>	<u>Est. Q4</u>	<u>Estimated</u> <u>Business Alloc. %</u>	<u>NYC</u> <u>Tax Risk</u>
Investment Banks				
Goldman Sachs Group	\$1,700	\$ - -	High	\$92
Bear Stearns & Co.	700	1,900	High	
Lehman Brothers Holdings	700	830	High	
Merrill Lynch & Co.	8,400	16,700	Mid	\$291
Morgan Stanley	2,400	9,400	Mid	
Large Commercial Banks				
JPMorgan Chase & Co.	1,600	1,300	High-Mid	\$217
Citigroup Inc.	3,500	18,100	High-Mid	
Bank of America Corp.	1,600	5,280	Low	\$60
Washington Mutual Inc.	975	1,600	Low	
Wachovia Corp.	1,138	1,700	Low	
Wells Fargo		1,400	Low	
HSBC Holdings PLC	880	3,400	Low	
UBS AG	3,420	10,000	Low	
Credit Suisse Group	1,900	2,240	Low	
Deutsche Bank AG	3,090	- - -	Low	
Barclays PLC	635	2,700	Low	
Royal Bank of Scotland (ABN)	- - -	2,580	Low	
Nomura Holdings Inc.	593	- - -	Low	
Total	\$33,231	\$79,130		\$660

Note: bold numbers are estimated

The City's Tax Revenues From Non-Property Taxes Are Expected to Decline in FY 2008 and FY 2009

Non-Property Tax Revenues - Common Rate and Base



III. Budget Detail

We Have Already Taken Steps To Prepare The City's Budget For An Economic Slowdown

- ❖ **FY 2007 Resources Used to Help Close the Budget Gaps in FY 2008-10** - There were \$4.6 billion in excess resources at the end of FY 2007. We used \$2 billion to help close the budget gap in FY 2008, and we used \$2.2 billion to help close the budget gap in FY 2009 and an additional \$350 million to help close the budget gap in FY 2010.
- ❖ **Retiree Health Benefits Trust Fund** – Since FY 2006, we have contributed \$2.5 billion to a Retiree Health Benefits Trust Fund for the future liability the City faces for health benefits for its retirees.
- ❖ **Agency Program** - At the end of October, we requested that City agencies identify how they would continue to provide City services to New Yorkers with a 2.5% reduction in City-funded spending in the current fiscal year and a 5% reduction next year.
- ❖ **Early Payment of Debt** - We paid down early over \$1 billion of debt which was not due to be paid until FY 2009 and FY 2010.

Changes Between June 2007 and January 2008 FY 2008 to FY 2010

City Funds - \$ in Millions

	FY 2008			FY 2009			FY 2010		
	June 2007 Plan	Jan 2008 Plan	Change	June 2007 Plan	Jan 2008 Plan	Change	June 2007 Plan	Jan 2008 Plan	Change
Revenues* (See page 22)	\$40,858	\$41,307	\$449	\$40,493	\$39,580	(\$913)	\$42,379	\$41,593	(\$786)
<i>Year-To-Year Change:</i>				<i>(\$365)</i> <i>(0.9%)</i>	<i>(\$1,727)</i> <i>(4.2%)</i>		<i>\$1,886</i> <i>4.7%</i>	<i>\$2,013</i> <i>5.1%</i>	
Expenditures*									
Controllable Agency Expenses (See page 23)	\$20,075	\$19,920	(\$155)	\$20,250	\$20,114	(\$136)	\$21,157	\$21,789	\$632
<i>Year-To-Year Change:</i>				<i>\$175</i> <i>0.9%</i>	<i>\$194</i> <i>1.0%</i>		<i>\$907</i> <i>4.5%</i>	<i>\$1,675</i> <i>8.3%</i>	
Non-Controllable Agency Expenses (See Page 24)	\$22,831	\$21,868	(\$963)	\$23,995	\$23,235	(\$760)	\$24,969	\$24,378	(\$591)
<i>Year-To-Year Change:</i>				<i>\$1,164</i> <i>5.1%</i>	<i>\$1,367</i> <i>6.3%</i>		<i>\$974</i> <i>4.1%</i>	<i>\$1,143</i> <i>4.9%</i>	
Total Expenditures	\$42,906	\$41,788	(\$1,118)	\$44,245	\$43,349	(\$896)	\$46,126	\$46,167	\$41
<i>Year-To-Year Change:</i>				<i>\$1,339</i> <i>3.1%</i>	<i>\$1,561</i> <i>3.7%</i>		<i>\$1,881</i> <i>4.3%</i>	<i>\$2,818</i> <i>6.5%</i>	
Operating Results-Surplus/(Deficit)	(\$2,048)	(\$481)	\$1,567	(\$3,752)	(\$3,769)	(\$17)	(\$3,747)	(\$4,574)	(\$827)
Current Year Roll (Cost)	(\$2,552)	(\$4,119)	(\$ 1,567)	(\$350)	(\$350)	\$ ---	\$ ---	\$ ---	\$ ---
Prior Year Roll (Benefit)	\$4,600	\$4,600	\$ ---	\$2,552	\$4,119	\$1,567	\$350	\$350	\$ ---
Net Impact of Surplus Roll	\$2,048	\$481	(\$1,567)	\$2,202	\$3,769	\$1,567	\$350	\$350	\$ ---
Gap to be Closed	\$ ---	\$ ---	\$ ---	(\$1,550)	\$ ---	\$1,550	(\$3,397)	(\$4,224)	(\$827)

*Excludes the impact of prepayments

Revenue Changes Between The June 2007 Plan and the January 2008 Plan

City Funds - \$ in Millions

	FY 2008	FY 2009	FY 2010
Revenues as of June 2007 Plan	\$40,858	\$40,493	\$42,379
Revenue Changes:			
Property Tax	\$15	(\$181)	(\$237)
Tax Audits	500	---	---
Other Tax Revenue	(261)	(1,289)	(1,007)
PIT Reallocation from Smart Fund	50	220	260
Agency Program (See page 30)	85	77	79
State and Federal Actions	---	100	100
Other Revenue	60	160	19
Total Revenue Changes	\$449	(\$913)	(\$786)
Revenues as of January 2008 Plan	\$41,307	\$39,580	\$41,593

Note: Excludes the impact of prepayments

Controllable Agency Expense Changes Between the June 2007 Plan and the January 2008 Plan

	City Funds - \$ in Millions		
	FY 2008	FY 2009	FY 2010
Controllable Agency Expenses as of June 2007 Plan:	\$20,075	\$20,250	\$21,157
Controllable Agency Expense Changes:			
Agency Program (See page 30)	(\$403)	(\$700)	(\$570)
Collective Bargaining	92	437	1,026
Transportation (Signal Maintenance Contracts, Street Management Study)	16	18	17
Fire (Funding for Formerly Voluntary Ambulance Tours, Overtime)	23	16	16
Health (Early Intervention, Correctional Health)	(3)	15	26
DJJ (Payments to State Office of Children and Family Services)	5	8	11
Sanitation (Recycling Outreach, Snow Budget, Motor Vehicle Parts)	2	6	6
ACS (Improve Child Protective Investigations, Child Care)	3	5	5
Correction (Overtime)	20	3	---
Parks (Stadium Maintenance, Floating Pool)	3	3	2
Law (Tort Division Expansion)	---	3	5
DoITT (ACCESS NYC, ECTP Funding)	(10)	2	1
Education (ARIS Laptops, 55/25 Program Savings)	5	(43)	(69)
Homeless (Family Shelter Capacity)	46	---	---
DDC (Underground Storage Tank)	1	7	7
Energy Expense	27	78	152
Energy Conservation Projects	18	2	2
Other	---	4	(5)
Total Controllable Agency Expense Changes	(\$155)	(\$136)	\$632
Controllable Agency Expenses as of January 2008 Plan:	\$19,920	\$20,114	\$21,789

Note: Excludes the impact of prepayments

Non-Controllable Expense Changes Between the June 2007 Plan and the January 2008 Plan

	City Funds - \$ in Millions		
	FY 2008	FY 2009	FY 2010
Non-Controllable Expenses as of June 2007 Plan:	\$22,831	\$23,995	\$24,969
Non-Controllable Expense Changes:			
Pensions	\$22	(\$152)	\$37
Agency Program (See page 30)	(55)	(108)	(97)
Restructure Employee Health Insurance	---	(200)	(200)
Re-estimate of Prior Year Expenses	(500)	---	---
Pay-Go Capital	(100)	(200)	(200)
Debt Service	(32)	(108)	(149)
General Reserve	(200)	---	---
Public Assistance	(5)	(8)	(8)
Fringe Benefits	(14)	19	25
Energy Conservation Reserve	(76)	---	---
State Bus Subsidy	(17)	(8)	---
Other	14	5	1
Total Non-Controllable Expenses Changes	(\$963)	(\$760)	(\$591)
Non-Controllable Expenses as of January 2008 Plan:	\$21,868	\$23,235	\$24,378

Note: Excludes the impact of prepayments

Growth in City Revenue

		City Funds - \$ in Millions				
		FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Property Tax		\$12,999	\$13,919	\$14,949	\$15,858	\$16,660
	<i>Year-To-Year Changes:</i>		\$920 7.1%	\$1,030 7.4%	\$909 6.1%	\$802 5.1%
Extraordinary Tax Revenue From Real Estate Boom		\$1,200	\$160	\$23	\$ ---	\$ ---
	<i>Year-To-Year Changes:</i>		(\$1,040) (86.7%)	(\$137) (85.6%)	(\$23) (100.0%)	\$ --- 0.0%
All Other Tax Revenue		\$22,034	\$21,124	\$22,367	\$23,154	\$24,400
	<i>Year-To-Year Changes:</i>		(\$910) (4.1%)	\$1,243 5.9%	\$787 3.5%	\$1,246 5.4%
Subtotal Tax Revenue		\$36,233	\$35,203	\$37,339	\$39,012	\$41,060
	<i>Year-To-Year Changes:</i>		(\$1,030) (2.8%)	\$2,136 6.1%	\$1,673 4.5%	\$2,048 5.2%
Non-Tax Revenue		\$5,074	\$4,377	\$4,254	\$4,281	\$4,279
	<i>Year-To-Year Changes:</i>		(\$697) (13.7%)	(\$123) (2.8%)	\$27 0.6%	(\$2) 0.0%
Total Revenue		\$41,307	\$39,580	\$41,593	\$43,293	\$45,339
	<i>Year-To-Year Changes:</i>		(\$1,727) (4.2%)	\$2,013 5.1%	\$1,700 4.1%	\$2,046 4.7%

Note: Excludes the impact of prepayments

Growth in Controllable Agency Expenses

City Funds - \$ in Millions					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Unformed Forces					
Police Department	\$3,603	\$3,641	\$3,772	\$3,857	\$3,859
Fire Department	1,333	1,352	1,361	1,375	1,375
Department of Correction	939	932	937	943	949
Sanitation Department	1,228	1,270	1,342	1,423	1,430
Subtotal: Unformed Forces	\$7,103	\$7,195	\$7,412	\$7,598	\$7,613
<i>Year-To-Year Change:</i>		<i>92</i>	<i>217</i>	<i>186</i>	<i>15</i>
		<i>1.3%</i>	<i>3.0%</i>	<i>2.5%</i>	<i>0.2%</i>
Health and Welfare					
Social Services	\$542	\$597	\$604	\$604	\$604
Children's Services	856	791	794	794	794
Homeless Services	349	298	301	301	301
Health and Mental Hygiene	619	614	627	630	632
HHC Subsidy	118	84	84	83	83
Subtotal: Health and Welfare	\$2,484	\$2,384	\$2,410	\$2,412	\$2,414
<i>Year-To-Year Change:</i>		<i>(100)</i>	<i>26</i>	<i>2</i>	<i>2</i>
		<i>(4.0%)</i>	<i>1.1%</i>	<i>0.1%</i>	<i>0.1%</i>
Other Mayoral					
Housing Preservation & Development	\$83	\$65	\$62	\$62	\$62
Environmental Protection	909	898	877	874	874
Finance	213	206	203	203	203
Transportation	453	428	425	426	426
Parks and Recreation	285	272	272	275	275
Citywide Administrative Services	203	178	177	177	177
All Other Mayoral	1,734	1,473	1,455	1,454	1,462
Energy, Leases & OTPS Inflaters	---	70	219	331	413
Subtotal: Other Mayoral	\$3,880	\$3,590	\$3,690	\$3,802	\$3,892
<i>Year-To-Year Change:</i>		<i>(290)</i>	<i>100</i>	<i>112</i>	<i>90</i>
		<i>(7.5%)</i>	<i>2.8%</i>	<i>3.0%</i>	<i>2.4%</i>
Education					
Department of Education	\$5,038	\$5,100	\$5,659	\$6,280	\$6,282
CUNY	424	370	373	376	376
Subtotal: Education	\$5,462	\$5,470	\$6,032	\$6,656	\$6,658
<i>Year-To-Year Change:</i>		<i>8</i>	<i>562</i>	<i>624</i>	<i>2</i>
		<i>0.1%</i>	<i>10.3%</i>	<i>10.3%</i>	<i>0.0%</i>
Elected Officials					
Mayorality	\$70	\$68	\$67	\$67	\$67
All Other Elected	411	377	379	379	379
Subtotal: Elected Officials	\$481	\$445	\$446	\$446	\$446
<i>Year-To-Year Change:</i>		<i>(36)</i>	<i>1</i>	<i>---</i>	<i>---</i>
		<i>(7.5%)</i>	<i>0.2%</i>	<i>0.0%</i>	<i>0.0%</i>
Labor Reserve	\$510	\$1,030	\$1,799	\$2,225	\$2,656
<i>Year-To-Year Change:</i>		<i>520</i>	<i>769</i>	<i>426</i>	<i>431</i>
		<i>102.0%</i>	<i>74.7%</i>	<i>23.7%</i>	<i>19.4%</i>
Total Controllable Agency Spending	\$19,920	\$20,114	\$21,789	\$23,139	\$23,679
<i>Year-To-Year Change:</i>		<i>194</i>	<i>1,675</i>	<i>1,350</i>	<i>540</i>
		<i>1.0%</i>	<i>8.3%</i>	<i>6.2%</i>	<i>2.3%</i>

Note: Excludes the impact of prepayments

Growth in Non-Controllable Agency Expenses

	City Funds - \$ in Millions				
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Non-Controllable Agency Expenses					
Pensions	\$5,579	\$6,066	\$6,359	\$6,353	\$6,368
Year-to-Year Change:		\$487 8.7%	\$293 4.8%	(\$6) (0.1%)	\$15 0.2%
Fringe Benefits	\$5,640	\$5,717	\$6,006	\$6,332	\$6,653
Year-to-Year Change:		\$77 1.4%	\$289 5.1%	\$326 5.4%	\$321 5.1%
Subtotal: Employee-Related Costs	\$11,219	\$11,783	\$12,365	\$12,685	\$13,021
Year-to-Year Change:		\$564 5.0%	\$582 4.9%	\$320 2.6%	\$336 2.6%
Debt Service	\$3,650	\$3,668	\$4,023	\$4,807	\$5,395
Year-to-Year Change:		\$18 0.5%	\$355 9.7%	\$784 19.5%	\$588 12.2%
Medicaid	\$5,583	\$5,470	\$5,624	\$5,784	\$5,957
Year-to-Year Change:		(\$113) (2.0%)	\$154 2.8%	\$160 2.8%	\$173 3.0%
Re-estimate of Prior Year Expenses	(\$500)	\$ ---	\$ ---	\$ ---	\$ ---
Year-to-Year Change:		\$500 100%	\$ --- 0.0%	\$ --- 0.0%	\$ --- 0.0%
General Reserve	\$100	\$300	\$300	\$300	\$300
Year-to-Year Change:		\$200 200.0%	\$ --- 0.0%	\$ --- 0.0%	\$ --- 0.0%
All Other	\$1,816	\$2,014	\$2,066	\$2,176	\$2,311
Year-to-Year Change:		\$198 10.9%	\$52 2.6%	\$110 5.3%	\$135 6.2%
Total Non-Controllable Expenses	\$21,868	\$23,235	\$24,378	\$25,752	\$26,984
Year-to-Year Change:		\$1,367 6.3%	\$1,143 4.9%	\$1,374 5.6%	\$1,232 4.8%

Note: Excludes the impact of prepayments

IV. Agency Programs to Reduce the Gap

Agency Programs to Reduce the Gap

	Fiscal Year 2008			Fiscal Year 2009			
	City Funds - \$ in Thousands			City Funds - \$ in Thousands			
	Expense	Revenue	Total	Expense	Revenue	Total	
Uninformed Forces							
Police	(\$33,832)	\$ ---	(\$33,832)	(\$95,600)	\$ ---	(\$95,600)	
Fire	(17,310)	(2,452)	(19,762)	(18,782)	(4,247)	(23,029)	
Sanitation	(31,029)	(6,498)	(37,527)	(44,817)	(8,914)	(53,731)	
Correction	(4,078)	(1,000)	(5,078)	(12,683)	---	(12,683)	
Health and Welfare							
Administration for Children's Services	(21,800)	---	(21,800)	(37,279)	---	(37,279)	
Social Services	(75,910)	---	(75,910)	(20,973)	---	(20,973)	
Homeless Services	(10,631)	---	(10,631)	(15,644)	---	(15,644)	
Health & Mental Hygiene	(11,994)	(4,987)	(16,981)	(14,126)	(5,753)	(19,879)	
Youth & Community Development	(7,976)	---	(7,976)	(9,679)	---	(9,679)	
Other Mayoral							
Housing Preservation & Development	(850)	(1,821)	(2,671)	(4,048)	(411)	(4,459)	
Finance	(410)	(8,586)	(8,996)	(4,407)	(10,500)	(14,907)	
Transportation	(422)	(17,368)	(17,790)	(11,386)	(8,878)	(20,264)	
Parks & Recreation	(1,900)	---	(1,900)	(4,990)	(10,750)	(15,740)	
Citywide Administrative Services	(501)	(8,793)	(9,294)	(4,002)	(7,873)	(11,875)	
All Other Agencies	(53,664)	(23,330)	(76,994)	(120,223)	(19,337)	(139,560)	
Major Organizations							
Education	(180,146)	---	(180,146)	(324,282)	---	(324,282)	
HHC	---	(10,077)	(10,077)	---	---	---	
CUNY	(5,813)	---	(5,813)	(9,698)	---	(9,698)	
Other							
Procurement Savings	---	---	---	(55,519)	---	(55,519)	
Total Agency Programs	(\$458,266)	(\$84,912)	(\$543,178)	(2.7%)	(\$808,138)	(\$76,663)	(\$884,801) (4.3%)

Examples of Agency PEG Programs

	City Funds - \$ in Millions	
	2008	2009
Education – School Budget Reduction	\$99.0	\$180.9
Police - Uniform Class Reduction	14.1	37.3
Fire – Personnel Savings	1.0	4.1
Reduction in Library Subsidies	8.0	16.3
DFTA - 3% Reduction to All Contract Services	3.3	5.5
DCA - Reduction in Agency Operating Budget	4.2	7.7
DYCD - Reduce Summer Youth Slots by 2,100	---	3.2
Sanitation – Reduction in Supplemental Basket Collection	---	1.4
Parks – Personnel Savings	1.2	4.7

Out Year Gap Closing Options

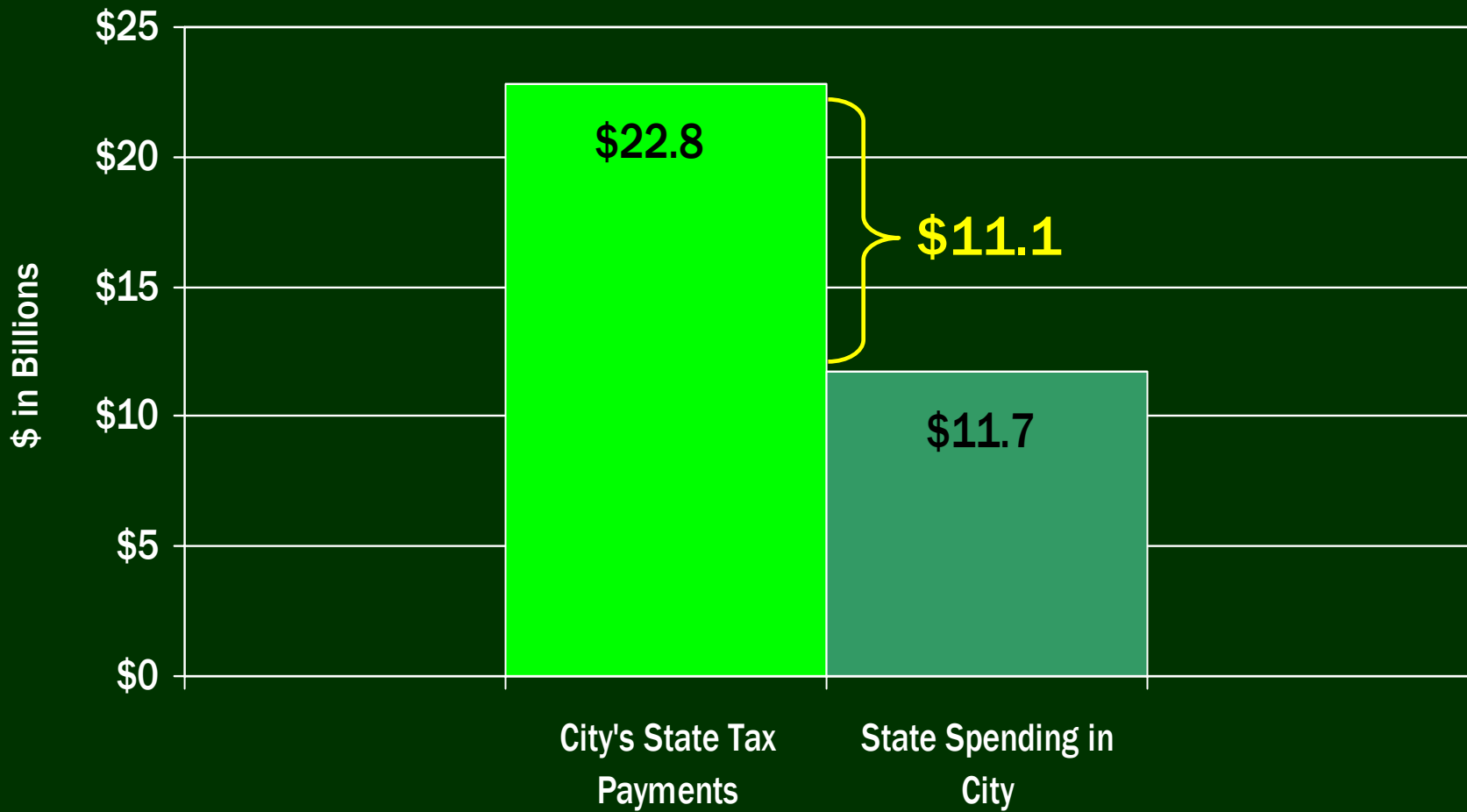
	\$ in Millions		
	<u>2010</u>	<u>2011</u>	<u>2012</u>
Remaining Budget Gap as of January 2008	(\$4,224)	(\$5,598)	(\$5,324)
Out Year Gap Closing Options			
Reduce Agency Expense Increase to Inflation	\$1,000	\$1,900	\$2,100
Additional Agency Programs/Other Actions	---	1,300	1,400
Debt Service/Asset Sales	500	---	---
Eliminate 7% Property Tax Rate Reduction	1,223	1,298	1,359
State and Federal Agenda (See Pages 36 and 38)	1,500	1,000	1,000

V. State and Federal Agenda

New York City Contributes 48.6% of All New York State Tax Revenues

- ❖ New York City contributes **56.3%** of New York State's Personal Income Tax revenues
- ❖ New York City contributes **45.5%** of New York State's Business Tax revenues
- ❖ New York City needs to be treated fairly by New York State. We need to get back our fair share of New York State tax revenues
- ❖ Our budget and financial plan includes the funding commitments that New York State made to the City last year, including the commitments to education capital and revenue sharing.

New York City Pays \$11.1 Billion More in State Taxes Than It Gets in Funding



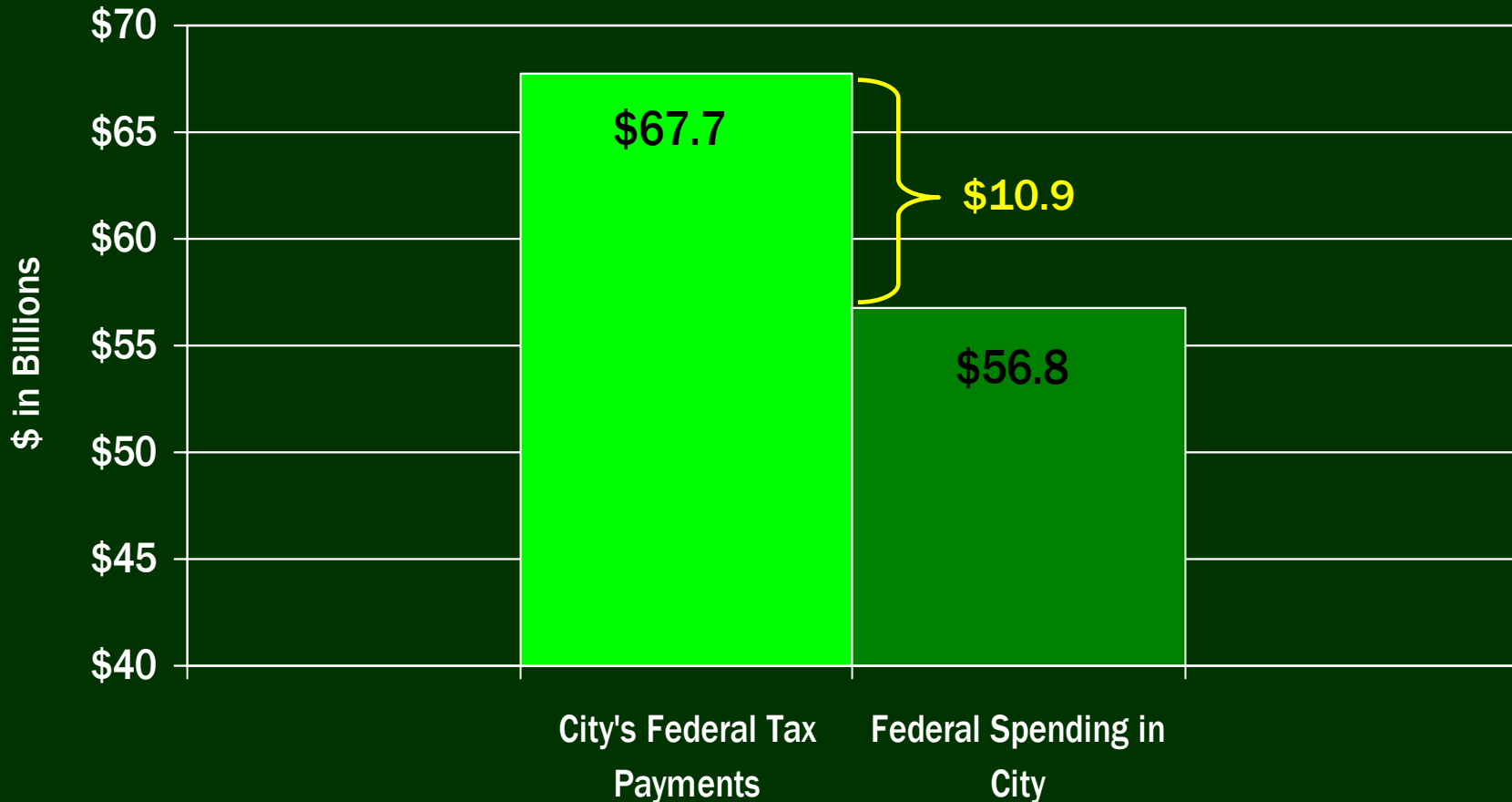
Source: "Balance of Revenue & Expenditure Among NYS Regions", Center for Governmental Research, Inc. May 2004.

State Initiatives

	\$ in Millions*			
	2009	2010	2011	2012
Transitional Finance Authority Capacity	\$6	\$14	\$24	\$35
New York City Child Safety Zones for Transportation	9	9	10	11
Healthy School Lunch	13	13	13	13
Eliminate Degree Subsidies for Four-Year Colleges	58	58	58	58
City/State Partnership for Juvenile ATD, ATP and Aftercare Programs	6	6	6	6
Eliminate Retroactive Overcharge for State Placement of Juveniles	8	11	13	17
Increase Daily Reimbursement Rate for Inmates for State Custody and Parole Violators	126	126	126	126
Increase Probation Aid Reimbursement Rate to Statutory Level	26	26	26	26
Funding for Children Awaiting Placement in State Institutions	14	14	14	14
Invest in Child Care	45	45	45	45
Article VI Reimbursement for Fringe Benefits	19	19	21	22
Medicaid Passive Reenrollment	3	3	3	3
Increase the City's Cigarette Tax from \$1.50 to \$2.00 Per Pack	20	20	19	19
Reimbursement for State-Built Public Housing Units	60	60	60	60
Credit Other Benefits Paid Against Tort Awards	11	11	11	11
Interest on Judgments	2	2	2	2
Wicks Law Reform (\$3 million interest threshold)	2	7	11	14
Total	\$428	\$444	\$462	\$482

*In City Fiscal Years

New York City Pays \$10.9 Billion More in Federal Taxes Than it Gets in Funding



Source: OMB estimate based on "Tax Foundation Special Report" for Federal FY 2004, March 2006, No. 139 and Consolidated Federal Funds Report FY 2004.

Federal Initiatives

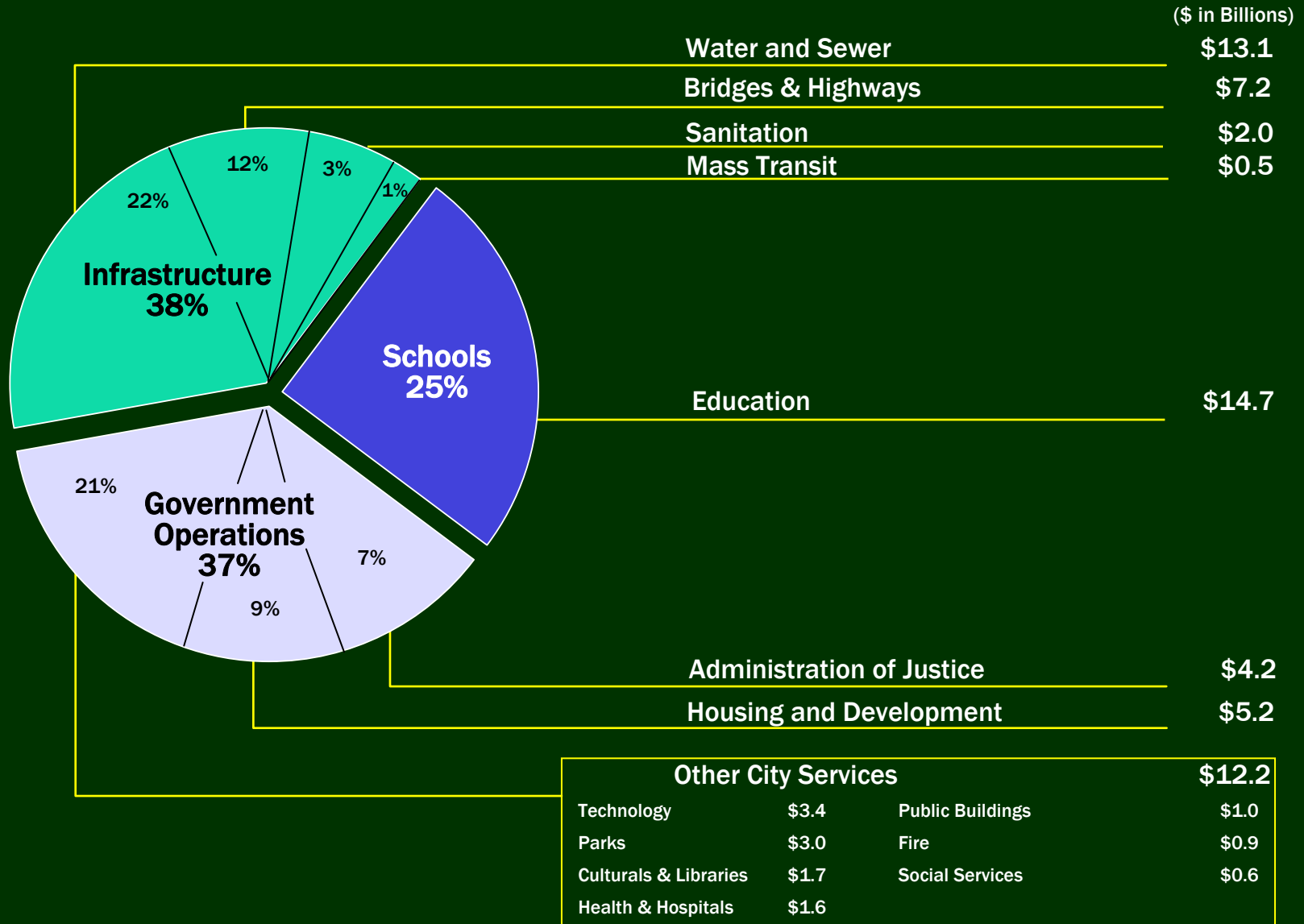
	\$ in Millions*			
	2009	2010	2011	2012
Resumption of Federal Revenue Sharing	\$765	\$1,020	\$1,020	\$1,020
Fully Fund No Child Left Behind (NCLB)	589	827	868	908
Fully Fund IDEA and Formula Change	555	775	811	850
Fund the JAG and SCAAP Grants at Authorized Level	57	76	76	76
Transit Security Grant	11	15	15	15
Ferry Security and Maintenance	19	25	25	25
Maintenance and Corrective Repair of Bridges	53	70	70	70
Invest in Child Care	34	45	45	45
Update Foster Care Eligibility	12	16	16	16
Kinship Caregiver Support	10	13	13	13
Extend Health Coverage for Children	3	3	3	3
Nurse-Family Partnership	18	21	27	27
HUD-Restore Upfront Rehabilitation Grants and Formula Change	90	120	120	120
Total	\$2,214	\$3,026	\$3,109	\$3,188

* In City Fiscal Years

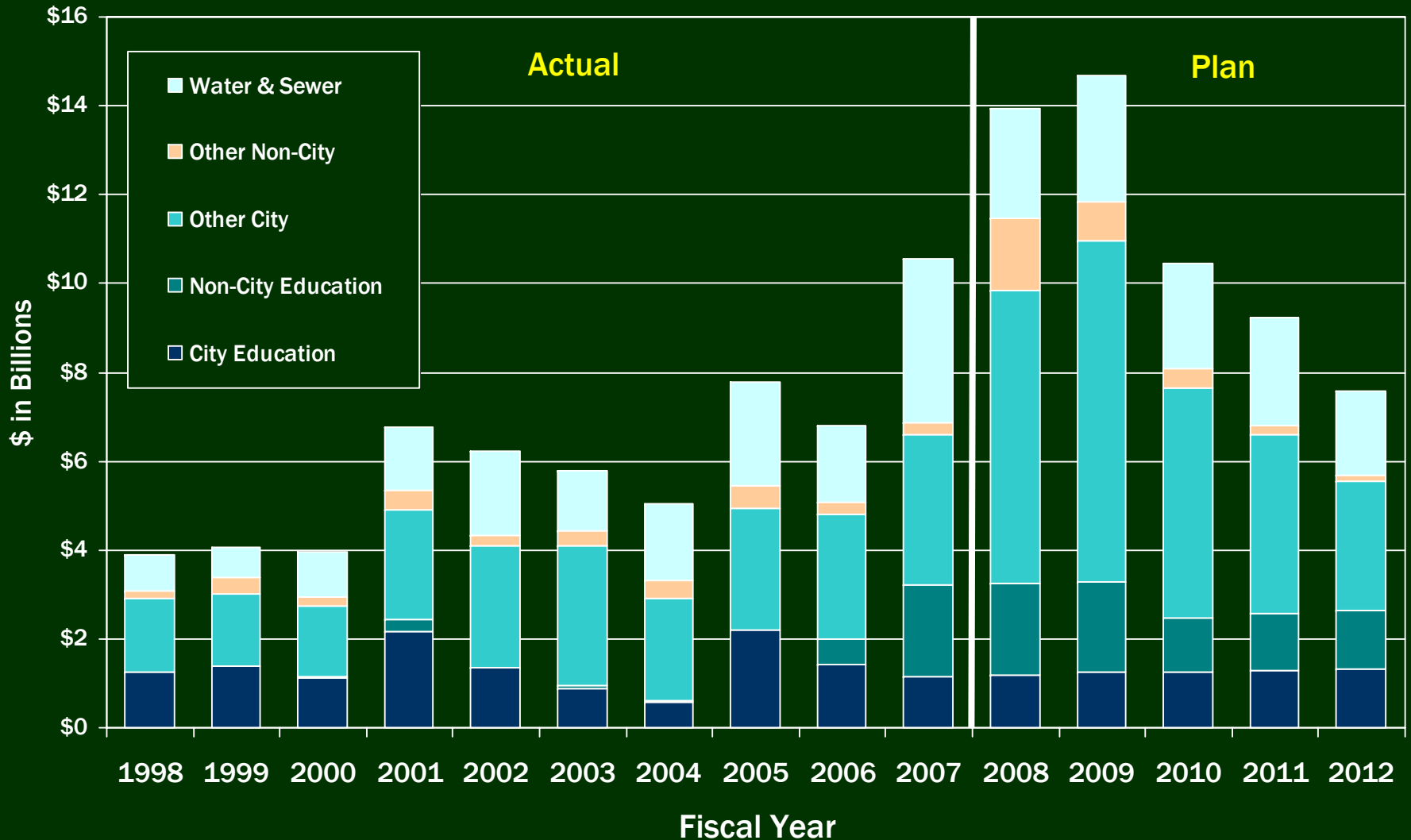
VI. Capital

Five-Year Capital Plan 2008-2012

Totals \$59.1 Billion in All Funds



Capital Commitments – All Funds



Highlights of the Capital Plan

Highlights

\$ in Millions

❖ Educational Facilities	\$14,717
– Schools (Education)	14,239
– CUNY	478
❖ Bridges	3,630
– East River, Harlem River and Belt Parkway Bridges (Including Willis Ave Bridge for \$708 million in FY08/09)	2,111
– All Other Bridges	1,519
❖ Mayor's Affordable Housing Plan	3,268
❖ Continued Upgrade of the Newtown Creek Water Pollution Control Plant	2,338
❖ Catskill Delaware Ultraviolet Light Water Disinfection Facility and Ancillary Projects	1,842
❖ Street Reconstruction (138 Linear Miles)	1,218
❖ Gilboa Dam Reconstruction	651
❖ Street Resurfacing (4,050 Lane Miles)	758
❖ Marine Transfer Stations For Solid Waste Management Plan (including Gansevoort)	509
❖ Water Filtration Avoidance Determination Projects	462
❖ Landfill Remediation at Brookfield Landfill	263
❖ Infrastructure and Parks for New Yankee Stadium	250
❖ Automatic Water Meter Readers	241
❖ Rehabilitate and Construct Fire Facilities	257
– Firehouse Construction and Rehabilitation	167
– EMS Station Construction	75
– Training Facilities Construction	15
❖ Greenpoint-Williamsburg Open Space	229
❖ Lincoln Center Redevelopment	197

Highlights of the Capital Plan

Highlights

\$ in Millions

❖ Coney Island Infrastructure and Redevelopment	187
❖ Fresh Kills Park	139
❖ Governor's Island Infrastructure and Redevelopment	113
❖ AccessNYC – includes 311 for Human Services and Unified Case Management	94
❖ Hudson River Park	87
❖ New York Aquarium Masterplan	74
❖ Queens Plaza Streetscape Improvements	70
❖ Hunts Point Market	66
❖ Energy Efficiency Investments	59
❖ Lower Manhattan Security Initiative	56
❖ Electronic Voting Machines	50
❖ Bronx Zoo Site-wide Improvements	46
❖ Queens Museum of Art Expansion	41
❖ Humanities and Social Sciences Library Facade Restoration and Mechanical Penthouse Upgrades	37
❖ Queens Library - Children's Library Discovery Center	29
❖ Snug Harbor Cultural Center Site-wide Improvements	26
❖ Brooklyn Public Library - Central Library Plaza and Auditorium	18
❖ Stapleton Branch Library Expansion	8
❖ Macomb's Bridge New Branch Library	8
❖ Woodstock Branch Library Full Renovation	6

Note: Figures Are In All Funds

VII. Tables

Financial Plan Revenues and Expenditures

\$ in Millions

REVENUES	2008	2009	2010	2011	2012
Taxes					
General Property Tax	\$12,999	\$13,919	\$14,949	\$15,858	\$16,660
Other Taxes	22,175	20,725	21,830	22,594	23,840
Discretionary Transfer ⁽¹⁾	546	546	---	---	---
Tax Audit Revenue	1,059	559	560	560	560
Subtotal: Taxes	\$36,779	\$35,749	\$37,339	\$39,012	\$41,060
Miscellaneous Revenues	6,230	5,342	5,210	5,237	5,235
Unrestricted Intergovernmental Aid	340	340	340	340	340
Anticipated State and Federal Actions	---	100	100	100	100
Less: Intra-City Revenue	(1,481)	(1,390)	(1,381)	(1,381)	(1,381)
Disallowances Against Categorical Grants	(15)	(15)	(15)	(15)	(15)
Subtotal: City Funds	\$41,853	\$40,126	\$41,593	\$43,293	\$45,339
Other Categorical Grants	1,053	991	991	992	996
Inter-Fund Revenues	466	434	422	417	417
Total City Funds and Inter-Fund Revenues	\$43,372	\$41,551	\$43,006	\$44,702	\$46,752
Federal Categorical Grants	5,905	5,380	5,348	5,331	5,332
State Categorical Grants	11,080	11,568	12,430	12,873	12,875
Total Revenues	\$60,357	\$58,499	\$60,784	\$62,906	\$64,959
EXPENDITURES					
Personal Service					
Salaries and Wages	\$21,003	\$21,910	\$23,748	\$25,004	\$25,308
Pensions	5,749	6,237	6,536	6,530	6,545
Fringe Benefits	6,360	6,543	7,043	7,563	8,032
Subtotal: Personal Service	\$33,112	\$34,690	\$37,327	\$39,097	\$39,885
Other Than Personal Service					
Medical Assistance	\$5,797	\$5,602	\$5,756	\$5,916	\$6,089
Public Assistance	1,219	1,177	1,176	1,176	1,176
All Other ^{(1), (2)}	17,748	17,523	18,008	18,441	18,675
Subtotal: Other Than Personal Service	\$24,764	\$24,302	\$24,940	\$25,533	\$25,940
General Obligation, Lease and MAC Debt Service ^{(1), (2), (3)}	3,797	3,820	4,172	4,955	5,539
FY 2007 Budget Stabilization and Discretionary Transfers ⁽¹⁾	(4,054)	---	---	---	---
FY 2008 Budget Stabilization and Discretionary Transfers ⁽²⁾	4,119	(3,573)	---	---	---
FY 2009 Budget Stabilization ⁽³⁾	---	350	(350)	---	---
General Reserve	100	300	300	300	300
Subtotal	\$61,838	\$59,889	\$66,389	\$69,885	\$71,664
Less: Intra-City Expenses	(1,481)	(1,390)	(1,381)	(1,381)	(1,381)
Total Expenditures	\$60,357	\$58,499	\$65,008	\$68,504	\$70,283
Gap To Be Closed	\$ ---	\$ ---	(\$4,224)	(\$5,598)	(\$5,324)

⁽¹⁾ Fiscal Year 2007 Budget Stabilization and Discretionary Transfers total \$4.600 billion, including prepayments of subsidies of \$639 million, Budget Stabilization of \$3.315 billion, lease debt service of \$100 million, and a TFA Grant which increases FY 2008 revenues by \$546 million; not including \$65 million in debt retirement.

⁽²⁾ Fiscal Year 2008 Budget Stabilization and Discretionary Transfers total \$4.119 billion, including prepayments of subsidies of \$500 million, Budget Stabilization of \$3.073 billion and a TFA Grant which increases FY 2009 by \$546 million.

⁽³⁾ Fiscal Year 2009 Budget Stabilization total \$350 million.

Financial Plan Update

Changes from the June 2007 Financial Plan

\$ in Millions

(Increase Gap) / Decrease Gap	2008	2009	2010	2011	2012
Gaps to be Closed – June 2007 Plan	\$ ---	(\$1,550)	(\$3,397)	(\$4,369)	(\$4,369)
Revenue Changes					
Property Tax Forecast	\$15	(\$181)	(\$237)	(\$313)	\$489
Tax Revenue	(261)	(1,289)	(1,007)	(929)	317
Tax Audit	500	---	---	---	---
PIT Reallocation from Smart Fund	50	220	260	275	275
Non-Tax Revenue	60	160	19	13	22
Total Revenues Changes	\$364	(\$1,090)	(\$965)	(\$954)	\$1,103
Expenses Changes					
Collective Bargaining	(\$92)	(\$438)	(\$1,075)	(\$1,610)	(\$2,264)
Pensions	(22)	153	12	210	413
Employee and Retiree Health Insurance	(2)	(39)	(42)	(46)	(50)
Debt Service	32	108	149	97	(490)
Energy Expenses	(27)	(78)	(152)	(183)	(187)
Agency Expenses	(29)	(18)	---	(16)	(688)
Re-estimate of Prior Year Expenses	500	---	---	---	---
Reduce General Reserve	200	---	---	---	---
Pay Go Capital	100	200	200	200	200
Total Expense Changes	\$660	(\$112)	(\$908)	(\$1,316)	(\$3,066)
Total Changes since June 2007	\$1,024	(\$1,202)	(\$1,873)	(\$2,270)	(\$1,963)
Surplus/ (Gap) to be closed January 2008 Plan	\$1,024	(\$2,752)	(\$5,270)	(\$6,639)	(\$6,332)
Gap Closing Program					
Agency Programs	\$543	\$885	\$746	\$741	\$708
Restructure Employee Health Insurance	---	200	200	200	200
State and Federal Actions	---	100	100	100	100
Total Gap Closing Plan	\$543	\$ 1,185	\$ 1,046	\$ 1,041	\$ 1,008
Prepay FY 2009 Expenses	(\$ 1,567)	\$ 1,567	\$ ---	\$ ---	\$ ---
Gap to be Closed January 2008 Plan	\$ ---	\$ ---	(\$4,224)	(\$5,598)	(\$5,324)

Note: Excludes the impact of prepayments

Fiscal Year 2008 Budget

As of January 24, 2008 for the Current Year

\$ in Millions

AGENCY	Personal Service Costs				Other Than Personal Service Costs						All Funds (Including Intra-City)	All Funds (Excluding Intra-City)	City Funds Total	
	Salaries & Wages	Fringe Benefits	Pensions	PS Subtotals	Agency OTPS	PA, MA & Other Mandates	Legal Services	Judgments & Claims	Debt Service	OTPS Subtotal				
UNIFORM AGENCIES														
Police Department	\$3,565	\$1,316	\$1,907	\$6,788	\$436	---	\$43	\$119	\$67	\$665	\$7,453	\$7,248	\$6,955	
Fire Department	1,357	479	844	2,680	179	---	5	25	64	273	2,953	2,943	2,692	
Dept. of Correction	840	302	253	1,395	118	---	11	17	159	305	1,700	1,700	1,654	
Dept. of Sanitation	712	291	177	1,180	536	---	6	29	207	778	1,958	1,956	1,905	
Subtotal	\$6,474	\$2,388	\$3,181	\$12,043	\$1,269	---	\$65	\$190	\$497	\$2,021	\$14,064	\$13,847	\$13,206	
HEALTH AND WELFARE														
Administration for Children's Services	\$407	\$113	\$45	\$565	\$2,355	---	\$2	\$2	---	\$2,359	\$2,924	\$2,914	\$996	
Department of Social Services	698	266	98	1,062	983	7,015	4	6	83	8,091	9,153	9,141	6,952	
Department of Homeless Services	111	36	15	162	673	---	1	---	---	674	836	791	388	
Department of Health and Mental Hygiene	390	101	39	530	1,273	---	1	3	22	1,299	1,829	1,814	760	
Health and Hospitals Corporation ⁽¹⁾	---	21	---	21	247	---	5	190	172	614	635	519	291	
Subtotal	\$1,606	\$537	\$197	\$2,340	\$5,531	\$7,015	\$13	\$201	\$277	\$13,037	\$15,377	\$15,179	\$9,387	
EDUCATION														
Dept. of Education	\$9,452	\$2,603	\$2,019	\$14,074	\$4,910	---	\$17	\$37	\$824	\$5,788	\$19,862	\$19,728	\$9,930	
City University	361	78	39	478	240	---	1	1	48	290	768	727	515	
Subtotal	\$9,813	\$2,681	\$2,058	\$14,552	\$5,150	---	\$18	\$38	\$872	\$6,078	\$20,630	\$20,455	\$10,445	
OTHER AGENCIES	\$2,150	\$649	\$262	\$3,061	\$4,296	---	\$73	\$204	\$1,728	\$6,301	\$9,362	\$8,477	\$6,692	
ELECTED OFFICIALS	\$450	\$105	\$51	\$606	\$115	---	\$8	\$2	---	\$125	\$731	\$726	\$657	
MISC. BUDGET	\$510	---	---	\$510	---	\$1,176⁽²⁾	---	---	\$295	\$1,471	\$1,981	\$1,980	\$1,806	
DEBT SERVICE COSTS (unallocated)	---	---	---	---	---	---	---	---	\$128	\$128	\$128	\$128	\$95	
RE-ESTIMATE OF PRIOR YEAR'S EXPENSES	---	---	---	---	(\$500)	---	---	---	---	(\$500)	(\$500)	(\$500)	(\$500)	
TOTAL ⁽³⁾	\$21,003	\$6,360	\$5,749	\$33,112	\$15,861	\$8,191	\$177	\$635	\$3,797	\$28,661	\$61,773	\$60,292	\$41,788	
City Funds	\$11,754	\$5,640	\$5,579	\$22,973	\$7,515	\$7,034	\$171	\$445	\$3,650	\$18,815	\$41,788	---	---	
Less: Prepayments	---	---	---	---	\$139	(\$546)	---	---	\$342	(\$65)	(\$65)	(\$65)	(\$65)	
Total After Prepayments	\$21,003	\$6,360	\$5,749	\$33,112	\$15,722	\$8,737	\$177	\$635	\$3,455	\$28,726	\$61,838	\$60,357	\$41,853	

⁽¹⁾Only reflects funding appropriated in the City's Budget.

⁽²⁾Includes subsidies to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

⁽³⁾Excludes the impact of prepayments.

Changes Between FY 2008 and FY 2009 Budgets

As of January 24, 2008

\$ in Millions

AGENCY	Personal Service Costs				Other Than Personal Service Costs						All Funds (Including Intra-City)	All Funds (Excluding Intra-City)	City Funds Total
	Salaries & Wages	Fringe Benefits	Pensions	PS Subtotals	Agency OTPS	PA, MA & Other Mandates	Legal Services	Judgments & Claims	Debt Service	OTPS Subtotal			
UNIFORM AGENCIES													
Police Department	\$27	\$45	\$119	\$191	(\$164)	---	(\$2)	\$15	\$---	(\$151)	\$40	\$40	\$215
Fire Department	12	14	40	66	(41)	---	1	3	---	(37)	29	28	81
Dept. of Correction	(2)	10	21	29	(7)	---	(1)	2	(1)	(7)	22	22	24
Dept. of Sanitation	5	9	25	39	24	---	---	3	(1)	26	65	63	77
Subtotal	\$42	\$78	\$205	\$325	(\$188)	---	(\$2)	\$23	(\$2)	(\$169)	\$156	\$153	\$397
HEALTH AND WELFARE													
Administration for Children's Services	(\$1)	\$3	\$6	\$8	(\$74)	---	---	---	---	(\$74)	(\$66)	(\$67)	(\$56)
Department of Social Services	(6)	7	9	10	(20)	(236)	---	1	---	(255)	(245)	(243)	(53)
Department of Homeless Services	3	---	---	3	(132)	---	---	---	---	(132)	(129)	(114)	(50)
Department of Health and Mental Hygiene	(13)	1	5	(7)	(90)	---	---	1	---	(89)	(96)	(85)	4
Health and Hospitals Corporation ⁽¹⁾	---	2	---	2	(84)	---	---	---	(10)	(94)	(92)	(49)	(44)
Subtotal	(\$17)	\$13	\$20	\$16	(\$400)	(\$236)	---	\$2	(\$10)	(\$644)	(\$628)	(\$558)	(\$199)
EDUCATION													
Dept. of Education	\$545	\$94	\$226	\$865	\$226	---	(\$1)	\$2	(\$3)	\$224	\$1,089	\$1,090	\$257
City University	(21)	1	2	(18)	(65)	---	---	---	1	(64)	(82)	(54)	(54)
Subtotal	\$524	\$95	\$228	\$847	\$161	---	(\$1)	\$2	(\$2)	\$160	\$1,007	\$1,036	\$203
OTHER AGENCIES	(\$117)	(\$2)	\$30	(\$89)	(\$459)	---	(\$9)	\$26	\$43	(\$399)	(\$488)	(\$495)	(\$184)
ELECTED OFFICIALS	(\$45)	(\$1)	\$5	(\$41)	(\$20)	---	(\$2)	---	---	(\$22)	(\$63)	(\$61)	(\$35)
MISC. BUDGET	\$520	---	---	\$520	---	\$341 ⁽²⁾	---	---	(\$2)	\$339	\$859	\$859	\$884
DEBT SERVICE COSTS (unallocated)	---	---	---	---	---	---	---	---	(\$4)	(\$4)	(\$4)	(\$4)	(\$5)
RE-ESTIMATE OF PRIOR YEAR'S EXPENSES	---	---	---	---	\$500	---	---	---	---	\$500	\$500	\$500	\$500
TOTAL ⁽³⁾	\$907	\$183	\$488	\$1,578	(\$406)	\$105	(\$14)	\$53	\$23	(\$239)	\$1,339	\$1,430	\$1,561
City Funds	\$553	\$77	\$487	\$1,117	\$143	\$244	(\$14)	\$53	\$18	\$444	\$1,561	---	---
Less: Prepayments	---	---	---	---	\$86	\$821	---	---	\$2,381	\$3,288	\$3,288	\$3,288	\$3,288
Total After Prepayments	\$907	\$183	\$488	\$1,578	(\$492)	(\$716)	(\$14)	\$53	(\$2,358)	(\$3,527)	(\$1,948)	(\$1,858)	(\$1,727)

⁽¹⁾Only reflects funding appropriated in the City's Budget.

⁽²⁾Includes subsidies to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

⁽³⁾Excludes the impact of prepayments.

Fiscal Year 2009 Budget

As of January 24, 2008

\$ in Millions

AGENCY	Personal Service Costs				Other Than Personal Service Costs						All Funds (Including Intra-City)	All Funds (Excluding Intra-City)	City Funds Total
	Salaries & Wages	Fringe Benefits	Pensions	PS Subtotals	Agency OTPS	PA, MA & Other Mandates	Legal Services	Judgments & Claims	Debt Service	OTPS Subtotal			
UNIFORM AGENCIES													
Police Department	\$3,592	\$1,361	\$2,026	\$6,979	\$272	---	\$41	\$134	\$67	\$514	\$7,493	\$7,288	\$7,170
Fire Department	1,369	493	884	2,746	138	---	6	28	64	236	2,982	2,971	2,773
Dept. of Correction	838	312	274	1,424	111	---	10	19	158	298	1,722	1,722	1,678
Dept. of Sanitation	717	300	202	1,219	560	---	6	32	206	804	2,023	2,019	1,982
Subtotal	\$6,516	\$2,466	\$3,386	\$12,368	\$1,081	---	\$63	\$213	\$495	\$1,852	\$14,220	\$14,000	\$13,603
HEALTH AND WELFARE													
Administration for Children's Services	\$406	\$116	\$51	\$573	\$2,281	---	\$2	\$2	---	\$2,285	\$2,858	\$2,847	\$940
Department of Social Services	692	273	107	1,072	963	6,779	4	7	83	7,836	8,908	8,898	6,899
Department of Homeless Services	114	36	15	165	541	---	1	---	---	542	707	677	338
Department of Health and Mental Hygiene	377	102	44	523	1,183	---	1	4	22	1,210	1,733	1,729	764
Health and Hospitals Corporation ⁽¹⁾	---	23	---	23	163	---	5	190	162	520	543	470	247
Subtotal	\$1,589	\$550	\$217	\$2,356	\$5,131	\$6,779	\$13	\$203	\$267	\$12,393	\$14,749	\$14,621	\$9,188
EDUCATION													
Dept. of Education	\$9,997	\$2,697	\$2,245	\$14,939	\$5,136	---	\$16	\$39	\$821	\$6,012	\$20,951	\$20,818	\$10,187
City University	340	79	41	460	175	---	1	1	49	226	686	673	461
Subtotal	\$10,337	\$2,776	\$2,286	\$15,399	\$5,311	---	\$17	\$40	\$870	\$6,238	\$21,637	\$21,491	\$10,648
OTHER AGENCIES	\$2,033	\$647	\$292	\$2,972	\$3,837	---	\$64	\$230	\$1,771	\$5,902	\$8,874	\$7,982	\$6,508
ELECTED OFFICIALS	\$405	\$104	\$56	\$565	\$95	---	\$6	\$2	---	\$103	\$668	\$665	\$622
MISC. BUDGET	\$1,030	---	---	\$1,030	---	\$1,517⁽²⁾	---	---	\$293	\$1,810	\$2,840	\$2,839	\$2,690
DEBT SERVICE COSTS (unallocated)	---	---	---	---	---	---	---	---	\$124	\$124	\$124	\$124	\$90
RE-ESTIMATE OF PRIOR YEAR'S EXPENSES	---	---	---	---	---	---	---	---	---	---	---	---	---
TOTAL ⁽³⁾	\$21,910	\$6,543	\$6,237	\$34,690	\$15,455	\$8,296	\$163	\$688	\$3,820	\$28,422	\$63,112	\$61,722	\$43,349
City Funds	\$12,307	\$5,717	\$6,066	\$24,090	\$7,658	\$7,278	\$157	\$498	\$3,668	\$19,259	\$43,349		
Less: Prepayments	---	---	---	---	225	\$275	---	---	\$2,723	\$3,223	\$3,223	\$3,223	\$3,223
Total After Prepayments	\$21,910	\$6,543	\$6,237	\$34,690	\$15,230	\$8,021	\$163	\$688	\$1,097	\$25,199	\$59,889	\$58,499	\$40,126

⁽¹⁾Only reflects funding appropriated in the City's Budget.

⁽²⁾Includes subsidies to the MTA, General Reserve, Indigent Defense Services and Other Contractual Services.

⁽³⁾Excludes the impact of prepayments.

Change Since 12/31/01 to City Funded Full-Time and Part-Time Positions (FTEs)

		12/31/01 Actual ⁽⁴⁾	12/31/07 Actual	6/30/09 Authorized Headcount			Change 12/31/01 to 6/30/09
				Adopted Plan	Change	January Plan	
MAYORAL AGENCIES:							
Uniform Forces							
Police	- Uniform ⁽²⁾	39,297	35,342	35,624	(1,000)	34,624	(4,673)
	- Civilian	14,166	16,546	16,068	182	16,250	2,084
Fire	- Uniform	11,113	11,548	11,264	---	11,264	151
	- Civilian	4,491	4,701	4,797	18	4,815	324
Sanitation	- Uniform	7,810	7,713	7,622	(170)	7,452	(358)
	- Civilian	2,053	1,944	2,126	(80)	2,046	(7)
Correction	- Uniform	9,874	8,369	8,779	(126)	8,653	(1,221)
	- Civilian	1,488	1,390	1,503	(29)	1,474	(14)
	Subtotal	90,292	87,553	87,783	(1,205)	86,578	(3,714)
Health and Welfare:							
Social Services		13,293	10,440	11,930	(626)	11,304	(1,989)
Admin. For Children Services		8,232	6,913	7,381	(180)	7,201	(1,031)
Homeless Services		2,081	1,991	2,298	(170)	2,128	47
Health and Mental Hygiene		4,398	5,130	5,582	(222)	5,360	962
	Subtotal	28,004	24,474	27,191	(1,198)	25,993	(2,011)
Other Agencies:							
Housing Preservation and Development		645	708	799	(37)	762	117
Environmental Protection		376	442	462	(4)	458	82
Finance		2,685	2,170	2,344	(127)	2,217	(468)
Transportation		2,498	2,295	2,404	(69)	2,335	(163)
Parks		6,231	5,791	6,866	(144)	6,722	491
Citywide Administrative Services		1,296	1,366	1,464	(6)	1,458	162
All Other		13,776	14,517	14,874	(293)	14,581	805
	Subtotal	27,507	27,289	29,213	(680)	28,533	1,026
Education:							
Department of Education	- Pedagogical	95,407	96,721	95,055	(113)	94,942	(465)
	- Non-Pedagogical	22,174	23,742	23,899	(491)	23,408	1,234
City University	- Pedagogical	4,273	4,938	4,168	(26)	4,142	(131)
	- Non-Pedagogical	2,299	2,546	2,437	(119)	2,318	19
	Subtotal	124,153	127,947	125,559	(749)	124,810	657
Total		269,956	267,263	269,746	(3,832)	265,914	(4,042)
COVERED ORGANIZATION AND NON-CITY EMPLOYEES SUBSTANTIALLY PAID BY CITY SUBSIDIES ⁽³⁾:							
Health and Hospitals Corporation		37,941	40,229	39,700	250	39,950	2,009
Libraries		4,428	4,765	5,080	(319)	4,761	333
Cultural Institutions ⁽⁴⁾		1,728	1,946	1,823	(141)	1,682	(46)
All Other ⁽⁵⁾		2,174	2,117	2,230	107	2,337	163
	Subtotal	46,271	49,057	48,833	(103)	48,730	2,459
TOTAL		316,227	316,320	318,579	(3,935)	314,644	(1,583)

⁽¹⁾ Adjusted for transfers. Also includes restatements for positions funded under vendor contracts and for Education part-time positions included in the city headcount.

⁽²⁾ Police Department uniform headcount will be 36,838 with the swearing in of attrition replacement recruit classes July 1, 2008 and January 1, 2009.

⁽³⁾ Includes non-city employees substantially paid by city subsidies. For these agencies the December 2001 data reflects staffing as of February 2002.

⁽⁴⁾ Includes only those employees of the Cultural Institutions Group paid by city fund subsidies.

⁽⁵⁾ Includes Housing Authority, School Construction Authority, New York City Employees Retirement System, Economic Development Corporation, Teachers Retirement System, Police Pension Fund and Others.

Change Since 12/31/01 To Total All Funds Full-Time and Part-Time Positions (FTEs)

		12/31/01 Actual ⁽¹⁾	12/31/07 Actual	6/30/09 Authorized Headcount			Change 12/31/01 to 6/30/09
				Adopted Plan	Change	January Plan	
MAYORAL AGENCIES:							
Uniform Forces							
Police	- Uniform ⁽²⁾	39,297	35,342	35,624	(1,000)	34,624	(4,673)
	- Civilian	14,779	16,639	16,211	182	16,393	1,614
Fire	- Uniform	11,120	11,555	11,275	---	11,275	155
	- Civilian	4,495	4,719	4,817	18	4,835	340
Sanitation	- Uniform	7,957	7,857	7,775	(182)	7,593	(364)
	- Civilian	2,265	2,134	2,360	(110)	2,250	(15)
Correction	- Uniform	10,617	9,105	9,515	(126)	9,389	(1,228)
	- Civilian	1,603	1,458	1,571	(29)	1,542	(61)
	Subtotal	92,133	88,809	89,148	(1,247)	87,901	(4,232)
Health and Welfare:							
Social Services		16,836	14,041	15,831	(604)	15,227	(1,609)
Admin. For Children Services		8,286	7,040	7,638	(224)	7,414	(872)
Homeless Services		2,090	2,024	2,298	(170)	2,128	38
Health and Mental Hygiene		5,442	6,508	6,588	145	6,733	1,291
	Subtotal	32,654	29,613	32,355	(853)	31,502	(1,152)
Other Agencies:							
Housing Preservation and Development		2,720	2,683	2,931	(40)	2,891	171
Environmental Protection		5,760	6,188	6,510	(4)	6,506	746
Finance		2,685	2,170	2,356	(127)	2,229	(456)
Transportation		4,415	4,503	4,389	28	4,417	2
Parks		6,630	6,208	7,385	(134)	7,251	621
Citywide Administrative Services		1,879	2,118	2,193	(6)	2,187	308
All Other		18,103	18,408	18,774	(410)	18,364	261
	Subtotal	42,192	42,278	44,538	(693)	43,845	1,653
Education:							
Department of Education	- Pedagogical	112,810	113,811	114,220	(113)	114,107	1,297
	- Non-Pedagogical	25,442	25,953	26,088	(491)	25,597	155
City University	- Pedagogical	4,273	4,945	4,168	(21)	4,147	(126)
	- Non-Pedagogical	2,300	2,547	2,437	(119)	2,318	18
	Subtotal	144,825	147,256	146,913	(744)	146,169	1,344
Total		311,804	307,956	312,954	(3,537)	309,417	(2,387)
COVERED ORGANIZATION AND NON-CITY EMPLOYEES SUBSTANTIALLY PAID BY CITY SUBSIDIES ⁽³⁾:							
Health and Hospitals Corporation		37,941	40,229	39,700	250	39,950	2,009
Libraries		4,428	4,765	5,080	(319)	4,761	333
Cultural Institutions ⁽⁴⁾		1,728	1,946	1,823	(141)	1,682	(46)
All Other ⁽⁵⁾		17,037	14,454	14,291	544	14,835	(2,202)
	Subtotal	61,134	61,394	60,894	334	61,228	94
TOTAL		372,938	369,350	373,848	(3,203)	370,645	(2,293)

⁽¹⁾ Adjusted for transfers. Also includes restatements for positions funded under vendor contracts and for Education part-time positions included in the city headcount.

⁽²⁾ Police Department uniform headcount will be 36,838 with the swearing in of attrition replacement recruit classes July 1, 2008 and January 1, 2009.

⁽³⁾ Includes non-city employees substantially paid by city subsidies. For these agencies the December 2001 data reflects staffing as of February 2002.

⁽⁴⁾ Includes only those employees of the Cultural Institutions Group paid by city fund subsidies.

⁽⁵⁾ Includes Housing Authority, School Construction Authority, New York City Employees Retirement System, Economic Development Corporation, Teachers Retirement System, Police Pension Fund and Others.