

2009 Overview

Issue area	Total	Done/Launched	Done	Done* ¹	Launched	Not Done	%	Reconsider?
Charter Schools	16	10	3	2	5	5	31%	1
Banking	8	7	6	1	-	1	13%	-
Housing	10	10	3	1	6	-	-	-
Small Business	6	6	-	-	6	-	-	-
Workforce	10	10	5	-	5	-	-	-
Immigrants	12	12	3	2	7	-	-	-
Election Reform/Pay-to-Play	9	7	2	2	3	1	11%	1
Crime Technology	4	3	1	-	2	-	-	1
Identity Theft	4	4	1	-	3	-	-	-
Illegal Guns	3	2	-	-	2	-	0%	1
Truancy	2	2	-	-	2	-	-	-
Mass Transit	30	28	3	8	17	1	3%	1
Community Colleges	14	10	2	-	8	4	29%	-
Miscellaneous	2	2	1	1	-	-	-	-
Total	130	113	30	17	66	12		5
<i>Percent of total</i>		87%	23%	13%	51%	9%		4%
Benchmarks								
<i>Feb 2003 (2001 promises)</i>	382	80%	21%	59% ²		14%		5%
<i>May 2007 (2005 promises)</i>	101	96%	24%	14%	58%	2%		1%

¹Done* means promised accomplished, but work continues

²"Done*" did not exist as a category in 2003

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
1	By 2013, City will have 100,000 charter school seats and 200 charter schools	Charter School White Paper	DOE	Launched	On track. Currently 125 schools and 62,000 seats.
2	Eliminate the cap on the number of charter schools	Charter School White Paper	DOE	Done*	NYS cap raised to 460 schools, current plan called for 200 schools; so cap a non-issue for now
3	Give the Chancellor independent chartering authority	Charter School White Paper	DOE	Reconsider	Current authorization arrangements with state and SUNY are sufficient for DOE to achieve goals; DOE is signing MOU with SED and SUNY to clarify relationship; independent chartering authority for chancellor would create unnecessary administrative burden with only limited benefits
4	End the ban on pre-kindergarten students in charter schools	Charter School White Paper	DOE	Not Done	State law still prohibits this, but DOE is open to working with CBOs to address developmental kindergarten (i.e.. Success Academies)
5	Allow successful charter school boards the opportunity to run more than one school	Charter School White Paper	DOE	Done*	Currently there is at least some flexibility on this in the Charter Laws (40% overlap allowed). The new law allows two or more charter schools to merge into a single school, managed by a single board—but operating multiple campuses with multiple charters.
6	Allow students from schools operated by the same charter management organization to get lottery preference when advancing from one school to another	Charter School White Paper	DOE	Launched	A work-around to the current law exists, but has some operational flaws (This is to allow charter networks to combine their high school grades to achieve scale- as Uncommon, KIPP, and Achievement First are doing)

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7	Streamline the charter renewal process and offer extended charter timeframes for most successful schools	Charter School White Paper	DOE	Not Done	Will be a priority for the coming year
8	Create a Charter School Real Estate Task Force to examine innovative ways to finance charter school construction through specialized credit facilities, increased use of NYCHA space and property, and long-term leases.	Charter School White Paper	DOE	Not Done	Will be a priority for the coming year
9	Leverage \$200 million in capital funding to secure \$100 million in non-profit or private funding to build new charter schools	Charter School White Paper	DOE/SCA	Done	We have 5-6 projects in process/approved and they have committed over \$100 million dollars in capital
10	Partner with NYCHA to provide facilities and property for charter schools	Charter School White Paper	DOE/NYCHA	Launched	HCZ working with NYCHA on new facility for both DREAM and HCZ. Also have a charter located in NYCHA facilities (Coney Island Prep).; Dec 2010 update: Coney Island Prep is outgrowing the space and lease will expire June 2011
11	Expand the Harlem Children's Zone	Charter School White Paper	DOE	Launched	In the planning stages, new HCZ school to be developed on NYCHA property
12	Use federal funding to create two new children's zones, one in South Bronx and one in Central Brooklyn	Charter School White Paper	DOE	Launched	Limited Federal resources being put into use; two other NYC groups qualified for initial \$500k grant, but not in South Bx or Central BK; we've supported a well designed application from BedStuy Restoration and look forward to additional federal dollars becoming available

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13	Create support network of independent charter school operators	Charter School White Paper	DOE	Not Done	Will examine for the coming year
14	Create first-ever City charter school guide	Charter School White Paper	DOE	Done	2nd publication to be out early Spring
15	Boost special education efforts through training of committees on special education and outreach to parents	Charter School White Paper	DOE	Done	Working with DOE Office for Spec Ed- to work to create charter dedicated CSE's to support charters capacity to take students w disabilities.
16	Launch a charter schools public awareness campaign for parents, especially those for whom English is a second language	Charter School White Paper	DOE	Not Done	Will be a priority for the coming year. In an amendment to the school governance law, the Chancellor must ensure that each charter school in NYC has a Parent Association.
17	Offer NYC Safe Start, a safe banking account, to all New Yorkers through the city's Financial Empowerment Centers.	Banking White Paper	DCA (OFE)	Done	Since its launch to all New Yorkers in February 2010, the NYC SafeStart Account has been offered through the City's 20 Financial Empowerment Center sites. We will continue to offer these accounts through the Financial Empowerment Centers.

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18	Leverage relationships with banks and credit unions to offer the NYC Safe Start account at their branches.	Banking White Paper	DCA (OFE)	Done	DCA leveraged its relationships with the following banks and credit unions to offer NYC Safe Start Accounts to New Yorkers directly at their branches: Capital One Bank, Carver Federal Savings Bank, M&T Bank, Amalgamated Bank, CheckSpring, Bethex Federal Credit Union, Brooklyn Cooperative Federal Credit Union, Union Settlement Federal Credit Union, Lower East Side Peoples Federal Credit Union, Neighborhood Trust Federal Credit Union. DCA most recently added a new partner, Ridgewood Savings Bank. We will continue to seek new partners for this special account.
19	Call on the State to pass legislation allowing the City to place municipal deposits in credit unions; and then invest \$25MM in below market rate City deposits in them (and establish a NYCHA focused union with a \$2MM capitalization)	Banking White Paper	DCA(OFE)/LEG	Done*	DCA issued a Memorandum in Support (on behalf of the Mayor) of legislation which would allow the City to place municipal deposits in credit unions; issued a joint statement with the Mayor in March; and issued an additional statement in April . Further, Commissioner Mintz co-authored an op ed with New York State Assembly Assistant Speaker Pro Tem Harvey Weisenberg on the issue, which appeared in the Times Union in April.
20	Invest \$5 million in creation of a debt consolidation loan pool to help 20,000 New Yorkers	Banking White Paper	DCA (OFE)	Not Done	Monies for this initiative were federal TANF funds routed through the State. The State did not authorize funds for the initiative.

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21	Create Virtual Financial Empowerment Center to serve elderly/disabled New Yorkers with limited mobility	Banking White Paper	DCA (OFE)	Done	DCA's efforts to create a "virtual" Financial Empowerment Center (FEC) to serve New Yorkers with limited mobility who are elderly and/or have disabilities are going well. We conducted multiple trainings with Visiting Nurse Service (VNS) CHOICE program staff in the late spring and held a large community event at a NORC in the Bronx to promote our services with residents. In August and throughout September, VNS will distribute FEC materials to its social workers at staff meetings to familiarize them with the initiative.
22	Offer financial counseling to New Yorkers re-entering the workforce through the City's Workforce1 Career Centers	Banking White Paper	DCA(OFE)/SBS	Done	DCA has co-located its Financial Empowerment Centers at two Workforce 1 sites: Jamaica and Harlem. We are working with WorkForce 1's Advance At Work program; provided numerous staff trainings at Workforce 1 Centers; The large push is around tax season, with savings account openings and credit counseling the major focus on non-tax season.
23	Expand Financial Empowerment Centers' "mobile counselor" program	Banking White Paper	DCA (OFE)	Done	In addition to the six full-time Financial Empowerment Centers Citywide, DCA expanded its Financial Empowerment Centers to 14 "mobile" sites throughout the City. A seventh full-time Center will be opening soon and six additional mobile sites are anticipated to be up and running this fall.

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24	Share best practices to help President Obama and Congress as they develop a federal Consumer Protection Agency	Banking White Paper	DCA (OFE)	Done	Commissioner Mintz issued a statement urging an independent Consumer Financial Protection agency in January and issued a press release applauding the passage of landmark legislation to create the federal agency. Commissioner Mintz met with Treasury on this issue during his last trip to Washington DC.
25	Expand the supply of affordable housing by preserving 45,000 units of affordable housing, including 10,000 units of Mitchell Lama housing, through enhanced incentive to owners	Housing White Paper	HPD	Launched	Over the last year, HPD and HDC have preserved 3,157 units of Mitchell Lama housing. Luna Park, a City-supervised Mitchell Lama cooperative in the Coney Island section of Brooklyn, received a mix of HDC subsidy, 8A funding and a conventional loan to perform a full facade replacement of the 5 buildings in exchange for a 20 year commitment from the board of directors to remain in the Mitchell-Lama program. The development contains 1,573 units and serves low- and middle-income residents, primarily below 80% of AMI. Knickerbocker Village, a State-supervised Mitchell Lama rental development located on the Lower East Side, also received a repair loan to address major capital needs of 1,584 units. The project received funding from HPD and HDC, as well as the Lower Manhattan Development Corporation (LMDC).

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26	Target \$1.7 billion in new construction investment to neighborhoods where it will have most immediate economic impact	Housing White Paper	HPD	Launched	HPD closed on the new construction start of 2,052 units of housing in FY 10 and committed \$86MM in City Capital and \$35MM in federal HOME funding. 58% of the units were for low income rental housing and 35% was for mixed income rentals. HPD did work in the Stapleton section of Staten Island and closed on 13 projects in the Bronx, including the neighborhoods of Melrose Commons, Highbridge, Hunts Point, Mott Haven and Crotona Park. We also closed on the initial phases of affordable housing projects at the Brooklyn Navy Yard (Navy Green) and East 125th Street (Uptown New York). The East 125th Street project featured for the first time a permanently affordable requirement to all the units. We continued our development of projects with NYCHA and closed on the Elliott Chelsea mixed income rental project (that also featured permanent affordability) in the Chelsea section of Manhattan and the Rev. Crawford low income rental project in the Morrisania section of the South Bronx.
27	Continue to develop new middle income neighborhoods	Housing White Paper	HPD	Launched	HPD released a Request for Proposals in June, 2010 for development of the first two parcels within Hunter's Point South. A developer was designated in February 2011. The project will provide 900 housing units, at least 75% of which will be affordable. Construction will begin in late 2012.

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28	Working in partnership with private industry, establish a \$100 million Energy Efficiency Retrofit Loan Fund	Housing White Paper	HPD	Done	This goal has been met. Community Preservation Corporation leveraged \$100 million to create a \$1 billion program. CPC's Green Financing Initiative for multi-family property owners combines quick and easy financing solutions with straightforward options for retrofitting existing multifamily buildings to achieve optimum energy efficiency and cost savings. The program was established in 2009 and is expected to retrofit approximately 15,000 housing units over the next 3 years in low, moderate and middle-income properties. Projects participating in HPD's PLP and TPT programs that select CPC as their primary lender will participate in the Green Financing Initiative.
29	Finance 71,000 units of affordable housing in the next five years	Housing White Paper	HPD	Launched	Between January 2010-January 2011, HPD financed 12,661 units of affordable housing.

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30	Invest \$750 million to stabilize over-leveraged apartment buildings that are at risk of deterioration due to speculation	Housing White Paper	HPD	Done*	<p>The pipeline of overleveraged buildings where HPD and HDC have committed funds consists of 690 units across four projects. \$35 million in HDC bonds and \$39 million in HPD subsidy is being used. The projects include the acquisition and renovation of 1520 Sedgwick, the “birthplace of hip hop”; the acquisition and gut rehabilitation by Omni New York of 416 units in fourteen buildings formerly owned by Ocelot Capital Group Properties which had fallen into severe disrepair; and the acquisition and gut rehabilitation of two clusters of buildings on Kelly Street and Bryant Avenue in the Bronx which had been identified as among the worst in the City based on HPD violation data. The end goal with all these projects is to support responsible ownership and assure the long-term affordability for the current and future residents. HPD continues to negotiate with lenders and prospective buyers to identify additional distressed properties where City funds can be used to improve tenants’ living conditions.</p>

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31	Aggressively crack down on owners who are not keeping up their properties by expanding City's authority to foreclose on buildings that have extensive emergency repair needs	Housing White Paper	HPD	Launched	<p>HPD launched its Proactive Preservation Initiative, an aggressive approach to identify and address substandard physical conditions in multifamily buildings throughout the City before they reach a state that endangers the health and safety of residents and threatens the quality of the surrounding neighborhood.</p> <p>Through this initiative, HPD also pursued and enacted changes to AEP program to capture larger, more impactful buildings and to allow for expanded discharge strategies.</p> <p>To bolster Proactive Preservation, HPD has proposed legislation to allow Emergency Repair Program (ERP) liens to go through the tax sale. HPD presented these proposals at a Council hearing in February. The legislation proposes: (1) ERP Liens will now have stand alone authority at a threshold of 1 year and \$1000 with the exception of 1s, 2s, and all 3s except those in AEP. (2) The exclusion will be removed for HDFC rentals at a threshold of 2 years and \$5000 - and those liens will not be sold until next year's lien sale. We will be required to reach out to those qualifying HDFCs this year to alert them and see if we ca</p>

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32	Leverage \$5 million to create a \$10 million Mortgage Assistance Program that will keep 1,000 families from losing their homes through foreclosure by providing direct assistance or bridge loans to qualify for loan modifications	Housing White Paper	HPD	Done	6,375,000 has been raised for MAP: \$5MM from NYC, \$1MM from an anonymous donor, and \$375K from Ford Foundation. We have closed three MAP loans in FY 2011.
33	Advocate for state laws that will strengthen mandatory mediation conferences between lenders and homeowners	Housing White Paper	HPD	Done	In December 2009 the State Legislature passed comprehensive foreclosure reform. Many of the provisions contained in the bill were called for by Mayor Bloomberg. The bill requires that pre-foreclosure notices be sent to all home owners, rather than just borrowers with subprime loans. It also expanded mandatory settlement conferences to all borrowers. Lenders are also required to notify the State Banking Department of all borrowers who receive pre-foreclosure notices so that counseling organizations can target services to those homeowners. The Center for New York City Neighborhood is the recipient of that information in New York City.
34	Expand foreclosure counseling to reach 30,000 New Yorkers and launch a public service campaign for the Center for New York City Neighborhoods	Housing White Paper	HPD	Launched	Through March 2011, the Center for New York City Neighborhoods counseled 3,089 people and provided legal assistance to 1,506 people. PSA posters urging people in mortgage distress to call 311 were placed in 45 different bus shelters in the Bronx (5 locations), Staten Island (5 locations), Queens (20 locations) and Brooklyn (15 locations). Space was rented for three months – September, October, and November 2009.

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35	Coordinate and streamline start-up inspections and in-person exams among all relevant City agencies, streamline or eliminate paper-based, in-person or ineffective processes, and eliminate outdated policies that add unnecessary steps to a customer's efforts to start, operate or expand a business and create one-stop online shopping for all City permits, licenses, incentives and other programs by 2013	Small Business White Paper	SBS	Launched	In coordination with the Mayor's Office of Operations, SBS has provided information, analysis, and recommendations to inform the Mayor's Business Customer Service Initiative. The Mayor's Office of Operations is leading an effort to plan for the rollout of multiple initiatives through 2014. SBS has also provided marketing (links, referrals) and support for the New Business Acceleration Team as it pilots coordinated start-up inspections for restaurants with 50 or fewer seats.
36	Ensure that businesses are able to track the status of all their applications, expiration dates of licenses and permits, outstanding taxes and fines, and other information online. 311 will be equipped to offer comprehensive service that supports users of the website and SBS will provide in-person support to small businesses.	Small Business White Paper	SBS	Launched	NYC Business Express now provides a single, comprehensive, accurate source of customized information and instructions on City, State, and Federal government requirements for running a business in New York City. Furthermore, NYC Business Express offers the ability to apply for 57 permits and licenses online and pay for outstanding ECB violations. Customers can also: search and pay for ECB violations; settle and pay for DOHMH violations; and look up their statuses on property jobs and property taxes. SBS is working with the Mayor's Office of Operations to establish scope for additional online applications and payments, status information, and transactions regarding licenses, permits, certifications, registrations, classes, inspections, taxes, and incentives associated with doing business in New York City.

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37	Create a Main Street Center to revitalize neighborhood commercial districts by providing assistance to local development organizations and other entities, as well as assist communities that lack local development organizations with starting new ones.	Small Business White Paper	SBS	Launched	SBS has launched Neighborhood Leadership in conjunction with the Coro New York Leadership Center and the Association for a Better New York. Neighborhood Leadership is a five month training program for 20 local economic development organization leaders selected via a competitive application basis. In November 2010, SBS also launched a pilot for a Retail Leasing/Business Attraction Program that will provide intensive one-on-one technical assistance and training to help local organizations bring in new retail businesses and fill vacancies. The neighborhoods for this pilot are: Crotona East/Morrisania (Bronx), Bedford-Stuyvesant (Brooklyn), Bradhurst/Harlem (Manhattan) and Long Island City (Queens). We are actively working to secure additional funds to support programs in the FY 2011.

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38	Work with lenders to refer small businesses who failed to get loans back to Business Solution Centers for additional assistance	Small Business White Paper	SBS	Launched	In January 2011, Deputy Mayor Steel launched the Bank Advisory Council, bringing together senior leaders 10 commercial banks to discuss among other things, how to create a referral network that allows small businesses direct access to alternative lenders if denied a loan from their institution. In addition, in December 2010, NYC Business Solutions launched a partnership with Citi to establish a referral program for each New York City based business that submits with their bank. In CY 2010, more than 600 business customers receives financing after receiving assistance from an NYC Business Solutions Account Manager. In CY 2011 we are working to provide 900 businesses with the assistance needed to access financing.
39	Work with alternative lenders to report loans to credit bureaus so small businesses can build credit history	Small Business White Paper	SBS	Launched	In Q2, we began developing partnerships with banks so they refer declined borrowers to NYC Business Solutions for referral to alternative lenders, and so we understand their terms and can refer qualified borrowers to them. SBS launched partnerships with Accion and Seedco so it can refer qualified borrowers to them and they can refer loan-ready customers they could not lend to back to SBS for referral to micro-lenders like Project Enterprise and Grameen.

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40	Launch targeted small business outreach to immigrant communities that includes "train the trainer" programs, translation of materials, and greater outreach by SBS to immigrant business owner customers served by any City agency	Small Business White Paper	SBS	Launched	SBS is partnering with Accion, the largest alternative lender in NYC, which lends primarily to immigrant businesses. SBS will formalize and finalize a reciprocal referral relationship where Accion will pitch the NYC Business Solutions suite of services to their customers and refer them to our Centers. SBS will, in turn, provide services to and support the loan packaging needs of Accion clients. SBS also instituted the Language Line as part of the City's Language Access Initiatives. The agency offers over the phone translation and support in at least six languages, though there has been little demand for the service thus far. The Agency launched its NYC Business Solutions Satellite in Washington Heights.
41	Utilize federal funding to increase the number of job placement to 108,000 over next four years	Workforce White Paper	SBS	Launched	<ul style="list-style-type: none"> • FY2010- 29,546 placements • CY2010- 31,390 placements • Expectation of federal funding cuts requires focus on efficiency efforts to drive growth with reduced funding
42	Create specific programs focused on assisting underserved populations, including veterans, domestic violence survivors, individuals with disabilities, and individuals with cultural or language barriers.	Workforce White Paper	SBS	Done	In 2009, SBS executed a series of contracts with community based organizations to serve these populations. These programs are expected to be complete by the end of Q1 2011. SBS continues to look at ways to apply for federal or state grants to serve businesses and jobseekers August 2010- SBS submitted letter of intent to have access to \$1.5mm in "On the Job Training" funds through the NYS Dept of Labor

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43	Set "high-wage" hiring goals for all Career Centers	Workforce White Paper	SBS	Launched	With new contracts in place for 5 main borough Centers in Spring 2011, high wage goals will be set in place for contract starts. The current target is for about 25 - 30 percent of total placements to be at higher wages (above \$15 per hour). SBS will also be looking at ensuring that high wage employment is predominantly full time work (not seasonal or part time)
44	Work with the private sector to target large scale hiring opportunities	Workforce White Paper	SBS	Done	In 2011, SBS will secure commitments to fill over 23,000 employer openings through its NYC Business Solutions services.
45	Open new Workforce 1 Centers in health care and manufacturing industries	Workforce White Paper	SBS	Done	The Workforce1 Manufacturing Career Center launched in December 2009. As of the end of Calendar Year 2010, the Center made 174 placements or promotions at an average wage of \$14.07. In its first year of operations, between October 2009 and June 2010, the Healthcare Center made over 225 placements and promotions, and enrolled over 280 participants in training with a retention rate of nearly 85%. In FY11, the Center will make 475 placements and enroll 285 individuals in training.

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46	Train 40,000 New Yorkers in emerging careers and occupations.	Workforce White Paper	SBS	Launched	SBS trained 10,000 NYers utilizing federal formula and stimulus funds in FY10. SBS will also work with businesses to improve the skills of their employees through training, with the goal of making companies more profitable and productive. Full achievement of this target is contingent upon sufficient federal funding and support; major funding cuts may require review and alteration of these goals. NYC Business Solutions Training Funds covers up to 70% of training costs. SBS anticipates training over 1,000 workers in the upcoming year.
47	Direct training investments into higher wage occupations and sectors with growing demand and ensure that trainees complete training and obtain jobs in chosen field.	Workforce White Paper	SBS	Launched	SBS is currently conducting research on particular occupations that may offer greater value to jobseekers and employers. Based on major federal funding cuts, the annual budget was reduced from \$18mm in FY10 to \$8mm in FY11. SBS is restructuring its training offerings to reflect reduced levels.
48	Ensure that individuals receiving training investments successfully complete training and obtain jobs in chosen fields	Workforce White Paper	SBS	Launched	SBS has set an annual target of placing 50% of trained individuals into jobs at the Workforce1 Centers for 2010 and 2011

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49	Create a better customer service experience of businesses and job seekers by embracing "hospitality management", implementing proactive jobseeker marketing outreach strategies, automating routine tasks and upgrading workforce website	Workforce White Paper	SBS	Done	<ul style="list-style-type: none"> • SBS has implemented planning sessions for all vendors to improve communications, metrics, strategic planning • Self service model was initiated in spring 2010- self scheduling, resume capture/upload. Orientation and registration pilots in 2011 • Website traffic up 25% on all sites with specific info on recruitment events • Launched a facebook page week of August 30th
50	Create specific programs focused on assisting underserved populations, including veterans, domestic violence survivors, individuals with disabilities, and individuals with cultural or language barriers	Workforce White Paper	SBS	Done	<ul style="list-style-type: none"> • Program was implemented in 2009-2010, with goals being met to serve 10,000 individuals and place over 5,000 in employment
51	Develop a 10-year plan to ensure that every New Yorker who wants to learn English will be able to do so	Immigrants White Paper	MOIA	Launched	MOIA has begun researching and planning for the convening of a larger discussion of adult education and ESL stakeholders to begin crafting the 10-year blueprint.
52	Lobby New York State to adopt a Language Access policy similar to New York City's	Immigrants White Paper	MO	Done*	In early 2010 the Mayor's State Legislative Affairs Office, as requested by the Mayor's Office of Immigrant Affairs, met with the Governor's Office to discuss a language access policy for NYS similar to NYC's EO 120. As a result of the State's financial situation the Governor's office was unable to commit to supporting a language access policy at this time. The Mayor's Office will continue to lobby NYS on this request.

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53	Develop a reporting and regulation policy to protect non-English speaker from fraudulent immigration service providers	Immigrants White Paper	DCA/MOIA	Done*	The New York City Department of Consumer Affairs and the Mayor's Office of Immigrant Affairs has been actively meeting with advocates and legal service providers in NYC regarding unscrupulous immigration legal service providers. DCA and MOIA are working to develop a comprehensive policy to address fraudulent immigration service providers.
54	Strengthen legal assistance to immigrants by launching new effort that moves first-year underemployed legal associates into non-profit organizations	Immigrants White Paper	MO	Launched	The Mayor's Office of Immigrant Affairs is meeting with several stakeholders to discuss model programs that would support a legal services initiative to strengthen nonprofit organizations ability to deliver immigration legal services.
55	Launch targeted small business outreach to immigrant communities, modeled after the Department of Small Business Service Latino initiative.	Immigrants White Paper	SBS	Done	SBS has done a great deal of work with immigrant communities, including targeted outreach in multiple immigrant communities, partnerships with immigrant focused community groups and working with alternative lenders to improve outcomes for immigrant entrepreneurs
56	Strengthen neighborhoods by engaging immigrant homeowners in the languages they speak through at least three Owner's Nights Forums per year	Immigrants White Paper	HPD	Done	Multiple forums held across the city in Polish, Spanish and Russian

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57	Eliminate obstacles to summer youth employment for ELL students by adding 1,000 Summer Youth Employment Program slots specifically for them	Immigrants White Paper	DYCD	Launched	In the spring of 2009, the Mayor's Office of Immigrant Affairs worked with the NYC Department of Youth and Community Development, the administering agency for the Summer Youth Employment Project, to launch a pilot initiative for multi-lingual SYEP candidates to have a summer employment placement in their preferred language if other than English. Results of the pilot will be complete October 2010.; initial plan was to add 1,000 positions, but budget situation has shifted to earmarking subset of SYEP for ELLs instead; MOIA hoping results of pilot will assist in the fundraising to have 1000 additional spots for the summer of 2011.
58	Support undocumented students pursuing higher education	Immigrants White Paper	MO	Launched	For the 2010-2011 school year the Mayor's Office of Immigrant Affairs is working with the DOE and ReServe to support college and career counseling for English Language Learners.
59	Launch ELL Task Force to identify obstacles to ELL student achievement and strategies to eliminate the achievement gap	Immigrants White Paper	MO	Launched	The DOE's Office of ELLs in the fall of 2009 convened a network of organizations working with ELLs to participate on a task force for student achievement and greater community engagement. MOIA participated in the task force.
60	Create the Office of Immigrant Affairs 2.0, which will have expanded power and authority	Immigrants White Paper	MOIA	Launched	MOIA has been actively expanding its outreach and convening authority.

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61	Convene a summit of stakeholders in the immigrant community to better understand issues, work towards viable solutions, and strengthen connections to City services and government	Immigrants White Paper	MOIA	Launched	Convene the first of a series of small summits with stakeholders on topics relevant to the immigrant community in NYC in order to better understand issues, work towards viable solutions, and strengthen connections to City services and government. MOIA is planning to launch the first summit in March 2011.
62	Advocate for comprehensive immigration reform, including the DREAM Act	Immigrants White Paper	MO	Done	Mayor Bloomberg launched the Partnership for a New Economy, a coalition of business and government leaders to advocate for comprehensive immigration reform.
63	Create Democracy Index to reform NYC's election system	Election Reform White Paper	MO	Launched	We are working with the Pew to develop performance metrics that would allow the public to compare the performance of election authorities across the nation. The Index will be modeled on the performance metrics we developed for the BOE page of the Mayor's Management Report.
64	Make 311 NYC's voting hotline	Election Reform White Paper	DOITT	Done*	In Nov 2010, Mayor Bloomberg encouraged New Yorkers to report their election-related issues by calling 311. General issues were handled by 311 operators; while specific, time-sensitive issues were forwarded to the BOE for their immediate attention. 311 and BOE will continue to find more opportunities for collaboration in the future.
65	Support National Voter Registration Modernization Effort	Election Reform White Paper	MO	Done	In Dec 2010, Mayor Bloomberg announced sweeping proposals to make voting and voter registration easier at the state and local level, paving the way for nationwide reforms.

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66	Support federal effort to institute weekend voting	Election Reform White Paper	MO	Done*	In Dec 2010, Mayor Bloomberg announced sweeping proposals to make voting and voter registration easier at the state and local level, paving the way for nationwide reforms. Mayor Bloomberg also publicly supported San Francisco's effort to pilot Saturday voting.
67	Halve the signature requirement for ballot access and work with good government groups to further streamline ballot access requirements	Election Reform White Paper	MO	Launched	In Nov 2010, the Charter Revision Commission's proposal to streamline ballot access by halving the signature requirement was approved by voters; The Administration also continues to work with good government groups on similar election reform initiatives.
68	Open up petitioning process to independent voters	Election Reform White Paper	MO	Reconsider	In practice, this promise is contingent upon allowing independent voters to participate in primary elections
69	Eliminate public matching funds for campaign contributions bundled by lobbyists and individuals doing business with the city	Pay to Play White Paper	MO	Not Done	Priority in the coming year
70	Require faster disclosure of contributions from individuals Doing Business with the City	Pay to Play White Paper	MO	Launched	The Administration is developing technological tools that would facilitate more timely processing and disclosure of such contributions.
71	Support the Security & Exchange Commission's Pay to Play Rule Changes	Pay to Play White Paper	MO	Done	In Sept 2009, Mayor Bloomberg submitted written testimony to the SEC expressing his support for proposed rules that would curtail "pay to play" practices. In June 2010, the SEC formally adopted rules that bring this practice to an end.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
72	Create a footwear recognition database	Crime Technology White Paper	NYPD/CJC	Done	NYPD has access to a footwear tread database and has contracted with a vendor to provide images for comparison to footprints recovered at crime scenes. NYPD does not plan to create a footwear "impression" comparison database in light of recent criticism of such evidence from National Academy of Science.
73	Expand Real Time Crime Center to include facial recognition software and full detective file notes	Crime Technology White Paper	NYPD	Launched	CJC and NYPD are working on a number of camera integration initiatives, including a gunshot detection camera trial in Brownsville, and are considering possibilities for facial recognition. Detective notes for Case Management has been fully installed for over a year. Facial imaging implemented in February 2011.
74	Work with phone companies to develop consent form to use GPS technology to locate missing children and solve crimes	Crime Technology White Paper	NYPD	Reconsider	Further investigation suggests that prior consent would not markedly change the process.
75	Use GPS to deter gang activity in public housing	Crime Technology White Paper	NYPD/NYCHA	Launched	CJC will provide grant funding to Brooklyn DA's Office to pilot a program.
76	Require warning signs for users of public computers and wireless internet	Identity Theft White Paper	CJC/DCA	Launched	CJC and DCA are drafting local legislation.
77	Promote information encryption to prevent identity theft	Identity Theft White Paper	CJC/DCA	Launched	The City is continuously evaluating and improving its own data storage procedures and policies. CJC and DCA are considering ways to encourage businesses to do the same.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
78	Work with businesses to prevent identity theft	Identity Theft White Paper	CJC/DCA	Done	CJC sent letters to certain businesses notifying them that they were not in compliance with the required privacy protections for credit card receipts. All businesses that received a letter changed their practices and are now in compliance. DCA created Business Tips for Businesses, which will be translated into the six languages required by Executive Order 120.
79	Improve services for victims of identity theft	Identity Theft White Paper	CJC/DCA	Launched	Financial Crimes Task Force (CJC) will develop and post online information and resources for consumers.
80	Fully ban armor piercing bullets	Illegal Guns White Paper	MO/CJC	Reconsider	Any type of firearms ammunition in the hands of criminals and other prohibited persons creates a risk, but New York state has no system in place to screen or track ammunition purchasers. Therefore, CJC proposes that the City pursue state legislation to track ammunition purchasers and give law enforcement a smart new tool to catch criminals. California has an effective system in place. This proposal reflects a comprehensive and effective approach to ammunition regulation and avoids the practical problem of distinguishing between illegitimate high-powered ammunition and similar ammunition with legitimate purposes.
81	Criminalize possession of a firearm while drunk	Illegal Guns White Paper	MO/CJC	Launched	CJC worked with NYPD and Senator Klein to introduce a state bill (S.6773-A/A.10332-A) and has proposed and will continue to work on local legislation.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
82	Increase penalties for transferring handguns to children	Illegal Guns White Paper	MO/CJC	Launched	CJC has drafted a bill that would reclassify crime for transferring a firearm to a minor as a violent crime and thus increase the penalty.
83	Provide all parents and students with email addresses by 2010 - 2011 academic year	Truancy White Paper	DOE/CJC	Launched	DOE e-mail addresses will be created for all students and all parents by the end of 2010-2011 academic year and will be implemented over the next 5 years. In Spring 2011, the DOE will begin implementation in 100-150 schools.
84	Provide daily email notifications regarding absences to prevent truancy	Truancy White Paper	DOE/CJC	Launched	DOE is developing policies and procedures and discussing possible texting options with DoITT.
85	Urge the MTA to expand CityTicket discounts for City residents to 24 hours per day, seven days per week	Mass Transit White Paper	Operations	Launched	Current operating and capital funding constraints make it untenable to extend additional discounts

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
86	Urge the MTA to reopen existing transportation assets in Brooklyn (F train express track), Queens (LIRR stops) and Staten Island (North Shore Alignment) to better serve commuters;	Mass Transit White Paper	Operations	Launched	F train express service could not be instituted until completion of the Culver Viaduct; expanded rail service in NYC is part of the MTA's long term plans, but current operating and capital funding constraints make it untenable to re-open shuttered stations. MTA currently studying feasibility of reopening North Shore alignment (with funding secured by Borough President Molinaro); To date, the Study has identified and defined eight feasible alternatives for transit improvements along the North Shore corridor (including rail and bus rapid transit options), and has completed an analysis of their capital and operating cost estimates. A public review of this analysis will be held early this year, after which a short list of alternatives will be identified for more detailed study.
87	Pilot light rail or street car service in Brooklyn and Western Queens Waterfront neighborhoods	Mass Transit White Paper	DOT	Launched	DOT is preparing to undertake a study of the potential for streetcar service in the Red Hook neighborhood of Brooklyn. The funding for this project was recently obligated by the Federal Highway Administration and the New York State DOT, which will allow this 5-6 month study to move forward. DOT is in the process of negotiating the scope and budget for this project with a consultant team. The results of this study will provide guidance as to whether streetcar service is an appropriate technology both in Red Hook and in other neighborhoods around the city, such as the East River waterfront in Western Queens.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
88	Urge the MTA to provide subway riders with more time notifications	Mass Transit White Paper	Operations	Done	Providing more real-time information has been one of the MTA's key focuses over the past year. More than 100 countdown clocks were brought online on the lettered subway lines last year, exceeding the MTA's stated goal of 75. A similar project to activate informational signs continues to progress along the lettered lines as well.
89	Work with the MTA to expand Bus Rapid Transit (BRT) and Select Bus Service (SBS)	Mass Transit White Paper	Operations	Done*	DOT and MTA New York City Transit launched Select Bus Service on the M15 bus route serving First Avenue and Second Avenue in Manhattan in October 2010. This service has already improved the speed and reliability of this busy bus route through the use of expanded/enhanced bus lanes, new low-floor/3-door buses, and off-board fare collection. In 2012, Select Bus Service is expected to expand to the B44 bus in Brooklyn, and the 34th Street Transitway will improve crosstown mobility for more than 30,000 daily riders, as well as providing significant pedestrian safety improvements. Improvements are also being developed for Hylan Boulevard in Staten Island and the possibility of adding an SBS route in Queens is currently under consideration.
90	Provide commuter van service to neighborhoods where transit service fails to meet the community's needs	Mass Transit White Paper	Operations	Reconsider	5 routes piloted in September, but insufficient ridership proved them inviable; Administration developing a more comprehensive outer-borough access plan to resolve these issues.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
91	Urge the MTA to use smaller buses to service existing routes during less crowded periods	Mass Transit White Paper	Operations	Done*	Recent MTA Bus strategy is to align customer needs with efficiencies in energy consumption, emissions control and enhancing service while lowering operating costs. Bus replacement strategy innovations under development, which are focused on achieving these benefits, include purchase of pilot low emission bus fleets as well as the purchase of articulated buses for high volume and SBS routes. The City's Taxi & Limousine Commission is piloting commuter van service to fulfill this purpose where MTA has been forced to reduce service.

#	2009 Campaign Promise	Source	Agency	Status	Update
92	Urge the MTA to increase the speed of crosstown bus service by eliminating fares on select routes or other means (e.g. SBS)	Mass Transit White Paper	Operations	Done*	Through the creation of SBS Service on 34th Street, the City and MTA are reducing crosstown travel times. In Phase 1, buses started using new exclusive curb bus lanes recently installed along 34th Street. The lanes are painted bright terra cotta and run between 1st and 11th Avenues in Manhattan-the first step in a series of bus-mobility improvements planned for 34th Street to improve cross-town bus speeds and reliability. Along with increased enforcement, overhead gantry signs are installed over the lane clearly marking the lane for exclusive bus use from 7 a.m. to 7 p.m. weekdays. In Phase 2, the project will create a set of fully protected bus lanes as well pedestrian crossing islands and sidewalk expansions to address pedestrian safety needs. The primary transit service in the bus lanes will be provided by the M16 and M34 bus routes, which together carry over 17,000 passengers per day, and which are some of the slowest buses in the city at about 4.5 miles per hour. These routes will be upgraded to Select Bus Service routes with on-street fare prepayment, transit signal priority, and real time

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
93	Urge the MTA to provide 50% of City bus routes with tracking technology by 2013	Mass Transit White Paper	Operations	Launched	Consistent with its efforts to bring countdown clocks to the subway system, the MTA is pursuing real-time information across its bus system. A pilot program began last year on 34th Street, and different technology will be tested in Brooklyn in 2011, with the intent of expanding across the system. The basic concept is to utilize the GPS system on the readers necessary for the new fare collection system to convey location information for use on the web and by application developers.
94	Work with the MTA to provide cheaper, safer, better transportation for ParaTransit riders	Mass Transit White Paper	Operations	Launched	The City and MTA recently announced a pilot program to use yellow taxi cabs to pickup and drop-off MTA Access-A-Ride customers, with the rides paid for with pre-paid debit cards. The pilot program is expected to reduce the MTA's per trip cost for Access-A-Ride trips by nearly 70 percent and improve service for Access-A-Ride users.
95	Spearhead the development of green, fully wheelchair accessible taxis	Mass Transit White Paper	Operations	Done	Taxi of Tomorrow program has been launched and down to three finalists; one of whom is wheel chair accessible
96	Urge the MTA to install open road/gateless tolling at the MTA bridges and tunnels	Mass Transit White Paper	Operations	Done*	The MTA is piloting gateless crossings at Henry Hudson Bridge with an eye toward expansion to all bridges/tunnels.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
97	Work with the State to create an HOV lane on Westbound Gowanus Expressway	Mass Transit White Paper	DOT	Launched	<p>The Gowanus Expressway HOV has two contracts in place. First phase, currently under construction, is widening of Prospect Expressway interchange, started in 2008. Upon completion end of 2012, a 4th lane on inbound Gowanus will accommodate the HOV lane thru the interchange. HOV lane will eliminate the closure of the EB Prospect Expressway as well as the on ramp from 3rd Ave to the outbound Gowanus. This was done in order to be able to do the reversible HOV lane from the Battery Tunnel just beyond 38th Street.</p> <p>The second phase of the HOV is the Shore Parkway interchange widening which will allow for a continuous outbound Bus/HOV lane from the BBT to the VNB and reduce weaving between the inbound Bus/HOV and Shore Parkway traffic. This project will consist of a flyover ramp starting around 57th Street and lands between 4th Ave and 5th Ave. With that completed, the HOV becomes reversible for PM HOV traffic for the full distance between the Brooklyn Battery Tunnel and 92nd Street. This phase will start will be completed in 2015. Discussion is still in the works on implementin</p>

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
98	Expand ferry network and work with the MTA to link to transit system	Mass Transit White Paper	DOT/EDC/ Operations	Launched	<p>East River service, plans are to initiate service in spring 2011 - one of the two additional landings required is under construction, permit has been obtained for the second landing which will be constructed by private developer. The total subsidy is about \$10M for 3 years, although EDC is looking into "sustainable" sources of funding to carry the project through and past the three year pilot.</p> <p>There was suggestion about conducting market surveys to ensure that the landings are proximate to where customers think they should be, although the landing sites were based on (i) location of Parks Department property; (ii) private development sites; and (iii) community discussions.</p>

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
99	Work with MTA to give NYPD full responsibility over transit security	Mass Transit White Paper	NYPD/Operations	Launched	The MTA and NYPD have dramatically expanded transit security coordination through the activation and integration of approximately 500 subway cameras in Times Square, Penn Station, and Grand Central Station into the Midtown Manhattan Security Initiative. When complete, the Lower Manhattan and Midtown initiatives will cover parts of the City's major centers of finance, commerce and government, transportation hubs and iconic landmarks, including the World Trade Center, with a network of CCTV cameras, license plate reader technology and radiation detection sensors that feed into and are monitored through the Lower Manhattan Security Coordination Center.
100	Urge MTA to adopt versions of City programs to crack down on quality of life nuisances in subways	Mass Transit White Paper	Operations	Done*	NYCT staff performs random inspections of subway cars and the most heavily used stations and measure conditions against 34 measures from the customers' perspective. Recently NYCT has expanded reporting of the results to the Transit Committee from quarterly to monthly reporting.
101	Urge MTA to utilize public-private partnerships to maintain station cleanliness	Mass Transit White Paper	Operations	Done*	The MTA continues to be open to public-private partnerships, including sponsoring opportunities, to raise revenue for all purposes, including maintaining station cleanliness. The most promising opportunities arise where, as in the case of the new Nets arena, a major new private development can be leveraged to fund, and coincide with, the renovation of an adjoining station.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
102	Urge MTA to further streamline procurement to cut costs and increase oversight of contracting process via a version of the Vendex system	Mass Transit White Paper	Operations	Done*	Through its consolidated Business Service Center, the MTA expects to save \$25 million per year, starting in 2014. By renegotiating pricing with its largest vendors, the MTA has saved \$70 million over the life of these contracts. MTA's 2011 Budget calls for additional procurement savings through the strategic sourcing initiative. In addition, the MTA formally oversees and improves performance of all vendors through its All Agency Contractor Evaluation System. The MTA has strengthened this system by considering past marginal performance by a vendor (in addition to unsatisfactory performance) as well as performance with respect to MWDBE Goals in decisions on new awards to a vendor.
103	Urge MTA to reduce its number of properties by terminating unnecessary leases	Mass Transit White Paper	Operations	Launched	By virtue of its recent headcount reductions, the MTA will have new opportunities to consolidate facilities and thereby further reduce its operating expenses. In addition, the City and MTA are working together to identify and evaluate underutilized properties throughout the five boroughs and determine how best to maximize the value of these resources.
104	Urge the MTA to fix stations more efficiently and cost effectively to ensure stations are in State of Good Repair by accelerating switch from top-to-bottom station renovation to the agency's "component program"	Mass Transit White Paper	Operations	Launched	MTA has a program in place to hire contractors to repair portions of large sets of stations, rather than complete top-to-bottom renovation.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
105	Urge MTA to reform Capital Budget Process by instituting rolling 5-year capital budget plans, setting up a separate fund for debt service and right-sizing captial divisions to eliminate redundancies	Mass Transit White Paper	Operations	Not Done	The MTA is working aggressively with its operating agencies to minimize overlap and redundancies in the capital program. For example, the MTA is examining the use of shared shop and yards facilities across all operating agencies. Through strategies like this one, the MTA reduced its capital program by \$2 Billion. The MTA has also enhanced its oversight process with reports to it's Board Capital Program Operating Committee and on its website of variances in project budgets and schedules.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
106	Urge MTA to consolidate similar functions such as MTA bus and NYC Transit Bus operations and LIRR and Metro-North Administrative Functions	Mass Transit White Paper	Operations	Done*	<p>The MTA is currently pursuing aggressive reductions and consolidation of its administrative operations. In 2010, the MTA eliminated 20% of headquarters administrative payroll, and 15% across its agencies. Many back office functions have been consolidated into the newly launch Business Service Center and more agencies will be participating in this shared services operation in the coming years. Consolidation of additional administrative and support areas will continue. With regard to buses, The MTA has implemented one policy-making organization for all three of its bus operations, enabling increased coordination and alignment of policies and procedures in all aspects of management and operations. A single executive now oversees all three operations, with a single head responsible for each functional area. Depots and Road Operations have each been organized into divisions by geography, not by company. These steps have eliminated positions and created savings in all three of the MTA's bus operations.</p>

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
107	Urge MTA to establish a Chief Technology Officer	Mass Transit White Paper	Operations	Launched	Under Chairman Walder, significant gains have been to implement information technology across the MTA in more efficient and cost-effective ways. A new IT governance structure and enterprise IT architecture was established along with consolidation of IT resources in several areas such as data centers, email systems, IT security monitoring and help desk. The deployment of Public Address/Customer Information Screens in 100 subway stations and the aggressive roll-out of security cameras throughout the system is a visible indication of the great strides the MTA has taken in developing and implementing technology
108	Urge MTA to alter track worker schedules to achieve cost savings and fix tracks more efficiently	Mass Transit White Paper	Operations	Launched	The MTA is committed to increasing the efficiency and cost-effectiveness of its workforce. For example, the MTA has focused on reducing unnecessary overtime. The agency's 2010 budget addressed the issue with a \$24 million reduction. That projection was revised in May to reflect a more aggressive approach, with an additional \$22 million savings anticipated. The savings result from a host of changes to policies and operating procedures. By identifying the workplaces with highest levels of sick leave, limiting overtime only to critical activities like safety inspections and air conditioning maintenance, and filling critical vacancies that were creating a high need for overtime the MTA agencies were able to achieve these significant reductions

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
109	Urge MTA to enforce labor agreement to require workers to contribute to health care costs	Mass Transit White Paper	Operations	Launched	The MTA continues to pursue enforcement of this provision through the legal process.
110	Urge MTA to create TransitSTAT	Mass Transit White Paper	Operations	Done	With launch of redesigned MTA website in 2010, a portion of the site has been dedicated to performance indicators for the various service lines within the MTA, updated monthly. The MTA's website has been updated to make information readily accessible. Dashboards that track operating performance and the Capital Program have been created. Materials for Committee and Board meetings are posted on the website as well. Most important for MTA customers is the current status of the MTA's services and trip planner tools right on the home page
111	Link economic development, urban planning, and mass transit, including in Flushing for municipal lot	Mass Transit White Paper	DCP/EDC/D OT/ Operations	Launched	A working group comprised of representatives from the Department of City Planning's Queens office and urban design office, the Department of Transportation, and the Department of Housing Preservation and Development have met twice to begin the initial steps towards developing an RFP. The Department of City Planning has performed basic zoning analyses to determine what could be built on the site. Currently, the Department of City Planning is working on determining parking requirements and how to accommodate parking on the site.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
112	Urge MTA to create integrated New York transit card	Mass Transit White Paper	Operations	Launched	With MetroCard reaching the end of its useful life, the MTA is moving quickly to implement a new fare collection system that is easier for customers and less expensive for the MTA. The MTA, Port Authority, and New Jersey Transit partnered with MasterCard Worldwide on a recently completed pilot program in which MasterCard PayPass was accepted for fare payments on select train and bus routes throughout New York City and New Jersey. The trial was the first payment system to link the transit agencies, replacing the need for riders to carry specific fare cards for three separate transit systems.
113	Expand use of pre-tax commuter benefit programs	Mass Transit White Paper	Operations	Launched	Working with industry and transit advocates to identify best solution
114	Urge MTA to make 311 mass transit hotline	Mass Transit White Paper	Operations/DOITT	Launched	As the city focuses on consolidating remaining agency call centers into 311, the MTA is moving towards consolidation of its call center operations and also the installation of IVR technology to promote and increase customer self-service. The MTA has already reduced the number of telephone numbers used by customers to contact the MTA from 117 to 18 essential numbers.
115	Launch new initiative to increase capacity of community colleges to enroll 600 new nursing students, provide financial support to 1,000 nursing students, and expand access to technology.	Community Colleges White Paper	CUNY	Not Done	No funding available for this initiative at this time

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
116	Train 1,200 students as energy auditors and place up to one-third into jobs in multi-family and commercial buildings	Community Colleges White Paper	CUNY	Not Done	No funding available CUNY on board to develop program once funding in place
117	Open a new community college that will prepare New Yorkers to attain jobs in emerging fields, add new capacity to our system, and be a national model of successful education	Community Colleges White Paper	CUNY	Launched	Start-up funding and dollars for lease costs have been provided in Mayor's Executive Budget.
118	Offer 70-hour course in small business development to over 1,200 entrepreneurs through each of our six community colleges	Community Colleges White Paper	CUNY/SBS	Launched	Several CUNY colleges currently offer discrete courses on small business development; if no city funding is available, CUNY is prepared to seek sources with the City to create such a 70-hour community college model of such a course.
119	Create Task Force on Community Colleges and the Economy with community college presidents and the City's economic development team to make sure that education and training are integral components of our economic development strategies	Community Colleges White Paper	CUNY/SBS	Launched	CUNY Chancellor Goldstein has appointed for the first time Vice Chancellor for Community Colleges who is meeting with community college presidents and other stakeholders for input.
120	Bolster our capacity for on-campus advisement, matching hard-working community college students with the advisors who can help direct their efforts towards a productive career or further education	Community Colleges White Paper	CUNY	Not Done	CUNY is reviewing in context of new PEG

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
121	Fight to lift the State and federal restrictions that prevent middle-class New Yorkers from taking full advantage of financial aid	Community Colleges White Paper	CUNY/LEG	Launched	CUNY has been fighting against new Tuition Assistance Plan (TAP) restrictions imposed by Albany and is working to support financial aid for our students.
122	Double the capacity of each community college to offer on-campus child care by 2013	Community Colleges White Paper	CUNY	Not Done	CUNY is reviewing in context of new PEG
123	Save students money by making textbooks more affordable through an innovative CUNY collaboration that will promote on-line books, bulk purchasing, and used book exchanges	Community Colleges White Paper	CUNY	Launched	CUNY has created a task force charged with making textbooks more affordable including use of technology.
124	Expand the Accelerated Study in Associate Program to support 2,000 participating students over the next four years	Community Colleges White Paper	CUNY/CEO	Launched	Funding for the ASAP has been baselined, and an additional \$300,000 per year has been provided for an evening/weekend ASAP program at BMCC.
125	Help New Yorkers save for school through \$AVENYC, a savings account, which will offer students matching funds from private sources if they maintain their initial deposit for one year	Community Colleges White Paper	CUNY/DCA(OFE)	Done	CUNY is working to support financial aid for our students, \$aveNYC Account offers eligible tax filers a unique opportunity to use a portion of their refund to build savings with a 50% match. Eligible filers include families (with dependents) earning less than \$50,000 and individuals earning less than \$18,000.
126	Hold CUNY accountable to high standards	Community Colleges White Paper	CUNY	Launched	Supported by a grant from the Gates Foundation, an agreement has been reached between CUNY, DOE, and the Mayor's Office to significantly raise CUNY graduation rates, at both the associates and baccalaureate programs.

2009 Promises in Detail

#	2009 Campaign Promise	Source	Agency	Status	Update
127	Make capital investments to expand the capacity of community college system	Community Colleges White Paper	CUNY/OMB	Done	The City Adopted Budget includes \$23.3 million in Mayoral funds for community college critical maintenance projects. In addition, the City Council and Borough Presidents provided funds to the community colleges that, when matched with State appropriations, will also help to address critical maintenance projects on the campuses
128	Honor outstanding community college professors, graduates and students for their achievements	Community Colleges White Paper	CUNY	Launched	Planning is underway on this project by CUNY.
129	Work with the GAA (Gaelic Athletic Association) to build an Irish Sports field in Queens.	Misc	Parks	Done*	Queens Borough Commissioner has been working with GAA since 2009 and actively working with them on planning for their sports field; the space has already been provided

Agency	Done* in 2009		Launched in 2009				In-process as of 2009
	Done in 2011	Done* in 2011	Done in 2011	Done* in 2011	Launched in 2011	Reconsider in 2011	
ACS	2		2	3		1	8
CJC	1				1	2	4
CUNY	1						1
DCP		1				1	2
DHS				1		1	2
DOE		1				1	2
DOHMH		3		1			4
EDC		1		1		1	3
HPD		4		2		2	9
HRA		1		1		2	4
IG	1	3				2	7
MO				1		1	3
NYPD	2						2
OCDV		1					1
OEM			1				1
SBS	1						1
Total	8	15	3	12	15	1	54
<i>% improved</i>	<i>35%</i>		<i>10%</i>	<i>39%</i>		<i>3%</i>	<i>44%</i>

2005 Promise status	2011	2009
Done	55	44
Done*	27	23
Launched	15	31
Reconsidered	4	3
Not done	0	0
Total	101	101

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
1	Begin a pilot program that tailors support services to keeping families together by capitalizing on existing community resources. Establish new partnerships with community institutions and broaden the network of neighborhood-based help to keep families together and avoid foster care placement.	ACS	Launched	Done*	Following a year-long pilot from 2006-2007 to galvanize existing community resources, ACS has established 11 fully-functioning and sustainable Community Partnerships throughout all five boroughs. These 11 coalitions are partnering with community and faith-based organizations, schools and child care institutions. Ongoing accomplishments include recruiting hundreds of new foster families; hosting more than 200 visits with children in foster care at community centers; participating as community representatives in more than 300 ACS Family Team Conferences. The work of these partnerships will grow to include work with adolescents and with immigrant groups and will continue to strengthen communities and keep children safe.	Done	As a result of a successful three year demonstration project (2007 -2010), ACS established new child welfare contracts to facilitate our Community Partnership Program. The eleven child welfare community partnerships continue to build, promote and support integrated services that are family focused and strengthen the community's ability to keep children safe. Each of these Partnerships, consist of families, community constituents, community based organizations, faith-based institutions, child welfare agencies, local schools and other stakeholders, working collaboratively to explore innovative and community-based strategies. Most recently, the Partnerships joint forces with the Mayor's Interagency Task Force on Truancy, Absenteeism and Engaging At-Risk Youth to build local connections to child welfare services with schools, families and communities. By linking families with these services, the City is working to reduce student chronic absenteeism and truancy before the need for a child protective investigation arises. Each of the Partnerships has been charged with: *Increasing referrals and relationships between Early Child Care, Head Start with community services to connect families to community resources *Increasing community participation in Family Team Conferences that contribute to decision-making about the needs and services to improve safety and permanency; *Recruiting and supporting foster families to meet the increasing need of foster parenting; *Facilitating visits between parents, children and siblings in foster care to promote permanency and increase non-traditional visiting sites *Building relationships with local schools.

2005 Promises still in Progress

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
2	Reduce red tape for childcare providers by implementing a clear set of citywide child care policies and procedures for eligibility, enrollment, and payment that are accessible on-line to child care providers.	ACS	Launched	Launched	The vast majority of Child Care programs in all boroughs now work directly with parents to do preliminary eligibility screening and facilitate enrollment. Decreased application processing times have held in most borough offices; resources are leveraged to address delays. A web-based enrollment system is in development and will be prepared for roll-out by the end of the year.	Done	All ACS-contracted child care programs have been trained in the use of the Web-based Enrollment System (WES) and are in the process of using it to activate the enrollment of children in their services. A further enhancement to WES, to be operational in 2011, will allow these programs to record and monitor children's program attendance.
3	Extend childcare day to 6pm. Offer quality wrap around programs for children between the ages of birth-6 years old until 6pm.	ACS	Launched	Launched	The Early Care and Education Steering Committee continues to make progress in efforts to expand quality services and extend the child care day to 6 p.m. for low income and working families. An increase in elementary schools with OST has increased services to young elementary school children until 6 p.m. 4,500 Kindergarteners have been served in DYCD's OST programs during the 2008/2009 school year.	Done	All ACS contract providers offer care until 6:00pm

2005 Promises still in Progress

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
4	Integrate and coordinate early child care and education system to foster the healthy development of all children, especially those children who are low-income and disadvantaged.	ACS	Launched	Done*	The Early Care and Education Steering Committee comprised of representatives from the Mayors Office, DOE, ACS, and DYCD convenes on a bi-weekly basis to determine and implement strategies to maximize resources available for child care and early childhood education. The Steering Committee inaugurated an Intra-City agreement in school year 2007-2008 to leverage resources to provide 3000 additional children access to UPK, Child Care and Head Start services and schedules. The Steering Committee continued to foster interagency coordination with the expansion of the Intra-city agreement to reach 4,500 children in the 08-09 school year.	Done	*The Early Care and Education Steering Committee comprised of representatives from the Mayors Office, DOE, ACS, and DYCD convenes on a bi-weekly basis to determine and implement strategies to maximize resources available for child care and early childhood education. The Steering Committee inaugurated an Intra-City agreement in school year 2007-08 to leverage resources to provide 3,000 additional children access to UPK, Child Care and Head Start services and schedules. The Steering Committee continued to foster interagency coordination with the expansion of the Intra-city agreement to reach 4,500 children in the 2008-09 school year. *All community based organizations with dual DOE and ACS contracts for early childhood services transitioned via the Intra-City agreement to one City agency (ACS) to serve as the contracting agent during 2009-10. *DOE implemented developmental screening system wide for all UPK settings in school year 2009-10. Screening data was collected on ~40,000 students in UPK.
5	Develop and implement performance standards for center-based care to ensure quality across the system.	ACS	Launched	Launched	ACS worked with Teachers College to pilot the assessment protocols for the new set of performance standards. The pilot was completed in June 2008. The implementation plan, reflecting findings from the pilot, is in development.	Done*	Uniform performance standards are incorporated in EarlyLearn NYC, a new RFP for early care and education services, which ACS will release in 2011
6	Improve transition from child care and pre-K to elementary school.	ACS	Launched	Launched	In 2008, NYC set a policy to provide publicly-funded early care and education to five year olds through public school kindergartens with wrap around full-year and full-day child care provided through its nationally heralded Out of School Time system (OST). To improve the transition from child care and pre-k to kindergarten, ACS, DOE, DYCD and 311 collaborated to inform parents of the enrollment process and their elementary school options. DOE standardized the school	Done*	ACS, DOE and DYCD continue to work together as children move from 4-year-old classes in ACS to Kindergarten classes in DOE and afterschool OST programs in DYCD.

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7	Develop performance standards and implement a system using the nyc.gov and the 311 information line to share Pre-K childcare center performance information with parents.	ACS	Launched	Launched	The DOE and ACS worked with Teachers College to pilot the assessment protocols for the new set of performance standards. The pilot was completed in June 2008 and an implementation plan, reflecting findings from the pilot, is in development. The NYC Early Childhood Education Steering Committee worked with 311 to coordinate UPK enrollment outreach efforts.	Done*	*The DOE and ACS worked with Teachers College to pilot the assessment protocols for the new set of performance standards. The pilot was completed in June 2008 and an implementation plan, reflecting findings from the pilot, has been developed. The Office of Early Childhood is working from the recommendations in the assessment protocol to roll out a Quality Rating and Improvement System (QRIS) for UPK (utilizing program assessments and progress monitoring for students). DOE conducted a baseline assessment of nearly 1,400 UPK providers using an environment rating scale in school year 2009-10. DOE is serving as a lead agency for the Queens field test of QUALITYstarsNY, NY State's quality rating initiative. *The NYC Early Care and Education Steering Committee worked with 311 and City Map to coordinate UPK enrollment outreach efforts. October 1, 2010, DOE delivered school year 2010-11 UPK sites to City Map and established an annual update protocol. Updated language is delivered to 311/P311 based on enrollment milestones annually. Vacancy flyers are posted on a seasonal basis to publicize UPK enrollment opportunities.
8	Create affordable quality daycare and pre-K for City employees.	ACS	Launched	Launched	ACS worked with the Municipal Workers Union to provide targeted outreach to city employees to promote the utilization of ACS child care services. A comprehensive directory of contracted Child Care programs, many of which are integrated with UPK, was provided to the union to target outreach to city employees to encourage utilization of ACS contracted care in families' neighborhoods.	Launched	ACS worked with the Municipal Workers Union to provide targeted outreach to city employees to promote the utilization of ACS child care services. A comprehensive directory of contracted Child Care programs, many of which are integrated with UPK, was provided to the union to target outreach to city employees to encourage utilization of ACS contracted care in families' neighborhoods. ACS also sent letters to contracted programs alerting them that city employee families would be reaching out to them for care.
9	Expand the Brooklyn Family Justice Center to the Bronx and Queens to provide women fleeing abusive partners with all the services they need in one place.	CJC	Launched	Done*	The Queens Family Justice Center opened July 15, 2008. The Bronx Family Justice Center is scheduled to open in early 2010. Expand the Brooklyn Family Justice Center to the Bronx and Queens to provide women fleeing abusive partners with all the services they need in one place.	Done	The Bronx Family Justice Center opened April 19, 2010.

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
10	Improve monitoring of sex offenders. NYPD's sex offenders database will be electronically cross-referenced with other relevant databases to create monitoring system that seeks out sex offenders' critical address information.	CJC	Launched	Launched	CJC is currently upgrading the City's criminal justice data sharing infrastructure. CJC and the NYPD are evaluating potential data sets to link to the NYPD's Sex Offender Monitoring Unit and starting this spring expect to begin to automate the exchange of relevant information thus enabling expanded monitoring of these offenders.	Done*	Exchange of relevant information is automated.
11	Track the highest risk domestic violence offenders 24 hours a day through electronic monitoring. Law enforcement will be immediately alerted when they violate Orders of	CJC	Launched	Launched	The NYPD is currently piloting electronic monitoring of domestic violence offenders in Queens County.	Launched	NYPD is currently reviewing results of the pilot to determine next steps.
12	Develop Digital Blueprint project. All new buildings will be required to file digital plans with the Department of Buildings with the locations of exits, entrances and stairwells. Plans for existing buildings will be scanned and digitized.	CJC	Launched	Launched	The FDNY has over 800 high rise class E commercial buildings in the floor plan portal and has begun adding fire safety plan floorplans for hotels and high risk buildings. Floor plans are now available to all first responders through the EDEN system. The release of the handhelds is tentatively set for late fall.	Launched	RFP is underway for creating a remote plan examination process and to further streamline processes and implement paperless transactions at DOB. DOB has some handhelds operating in the field and plans to expand.
13	Partner with City University of New York to launch a program for careers as construction managers and professionals.	CUNY	Done*	Done*	A Job Schedulers program was successfully launched in November 2006. Thirty-one people have graduated from two job scheduler classes, and a job estimator class will move forward in 2009.	Done	Job schedulers program continues

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14	Establish Harlem as the premiere African-American and Latino media, culture and entertainment center in the United States to bring jobs, tourists and investment to Upper Manhattan as part of the 125 th Street river-to-river initiative.	DCP	Launched	Done*	The 125th Street plan seeks to catalyze mixed-use development, while preserving areas that have a strong built character. The plan provides expanded opportunities for housing and aims to encourage cultural and retail activities along 125th Street to create a premier entertainment district, with entertainment and cultural use requirements, which will result in all large new developments setting aside space for entertainment and cultural uses and tenants. The City Council adopted the 125th Street rezoning in April 2008 and a follow-up text amendment in November 2008. The East 125th Street Project, which was adopted by the City Council in October 2008, will develop long-vacant and underutilized City-owned property and adjacent privately-owned property into the East Harlem Media / Entertainment / Cultural Center, which will include 30,000 square feet of dedicated community and cultural space, more than 600 affordable housing units, a public plaza, new office and retail space and a hotel. It will also create 1,500 permanent jobs and 4,000 construction jobs.	Done*	East 125th Street Project is underway. Phase I construction started March 2010

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15	Develop the Harlem River Waterfront in the Bronx, from Port Morris to Roberto Clemente Park, as new waterfront open space.	DCP	Launched	Launched	DCP is evaluating opportunities and strategies for encouraging the redevelopment of the Harlem River Waterfront between 149th Street and the Third Avenue Bridge in Port Morris. In conjunction with the new Yankee Stadium and Gateway Center projects Parks and EDC are overseeing the design and construction of new waterfront parks between 149th Street and 161st Street. As part of the Lower Concourse rezoning, adopted on June 30, 2009, the City would create a new 2.2-acre public park at the base of 144th Street and establish a Waterfront Access Plan (WAP) for the Harlem River Waterfront. The WAP will require the construction over time of a publicly-accessible shore public walkway as private sites redevelop along the waterfront. The WAP will link the Harlem River parks to the north of 149th Street to the Port Morris community to the south as well as create regular upland connections to waterfront with seating, trees, and other amenities.	Launched	In October 2009 Parks and EDC oversaw the opening of Mill Pond Park, a 10-acre park located on the Harlem River generally between 149th Street and 161st Street. Parks continues to plan for the redevelopment of the city-owned property north of the 149th Street. The Velodrome Site.] In June 2009, DCP oversaw the approval of the Harlem River Waterfront Access Plan (WAP) as part of the Lower Concourse rezoning. The WAP will require the construction over time of a publicly-accessible shore public walkway as private sites redevelop along the waterfront. Funding and acquisition of the 2.2-acre park at the base of 144th Street are conditional upon the redevelopment of the private property to the north. In 2009-10, DCP held preliminary discussions with key waterfront property owners, including the private owner to the north of the park, regarding redevelopment of their properties, although no formal applications have been filed. Related long-term goals that are part of the Comprehensive Waterfront Plan include: expansion of the Harlem River WAP south to Lincoln Avenue [DCP], redevelopment of the city-owned property between
16	Create 12,000 units of supportive housing by 2013 by setting aside 25% of our tax credit allocation.	DHS	Launched	Launched	The 9,000 units in the New York/New York III agreement along with the more than 3,000 additional units being produced by HPD will fulfill the Administration's commitment to create 12,000 units of supportive housing. As part of the City's capital commitment, for the past three years at least 25 percent of our Low Income Housing Tax Credit allocation has been set aside towards funding their development. Both the City and State have awarded contracts for the development of 3,453 units to date in addition to the 3,000 units HPD already had in process.	Done*	The 9,000 units in the New York/New York III agreement along with the more than 3,000 additional units being produced by HPD will fulfill the Administration's commitment to create 12,000 units of supportive housing. As part of the City's capital commitment, for the past three years at least 25 percent of our Low Income Housing Tax Credit allocation has been set aside towards funding their development. Both the city and state have 3166 scattered site and permanent units completed under NY/NY3. HPD has completed, as well, an additional 2,029 units since FY 2006 with over 900 units expected to be completed in FY 11.

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17	Reduce street homelessness and the shelter population by two thirds by the end of 2009 through a strategy of prevention offices in some of our most at-risk communities.	DHS	Launched	Launched	Since Mayor Michael Bloomberg released Uniting for Solutions to End Homelessness, DHS five year plan to transform services to homeless New Yorkers in June of 2004, DHS has implemented 86% of the 60 initiatives identified in the plan. DHS has reduced street homelessness by 47%, the number of adults in the single shelter system by 21%, the number of clients in the adult family system has increased by 9%, and the families within the children system has increased by 10%. However, more than 200,000 individuals have moved into permanent housing under the Bloomberg administration. In addition, in 2008 DHS expanded Homebase, the city's homeless prevention program, to every community district in the city. Since September 2004, Homebase has enrolled more than 14,300 households, provided more than \$9.2 million in flexible short-term financial assistance to families at risk of entering shelter, and over 90% of all households did not enter shelter within one year of being served.	Launched	Despite the impact of the economic downturn on the housing situation of many New Yorkers, DHS has been actively working to uphold its commitment to reducing and preventing homelessness in our city. While the number of street homeless individuals living in New York increased in 2010 over 2009 levels, the 2010 number nonetheless remains 29% smaller than when the City first began conducting its street homeless census. This can be attributed to DHS' reorganization of street outreach services resulting in a single, accountable provider per borough; a significant increase in housing resources devoted exclusively to chronically street homeless persons, including the development of two new models – safe havens and stabilization beds; and, the integration of work across multiple city agencies – DHS, NYPD, Parks, Sanitation, Transit and others – to coordinate the city's response to street homeless persons and measure outcomes across agencies. Likewise, preventing homelessness remains a top priority. Through the award-winning Homebase program and DHS' anti-eviction programs, 15,474 households received service. DHS also continues to strengthen its efforts around its core mission.
18	Open at least seven new academically selective secondary schools across the city by 2009 to expand these options for academically gifted students and to provide greater access to students in communities traditionally under-represented in these schools.	DOE	Launched	Done*	The DOE has opened four new academically selective secondary schools, and this September 2009 an additional school, the Cinema School, will open in the Bronx. The DOE continues to plan for two more academically selective schools for 2010. The Office of Student Enrollment works very closely with all the selective schools to ensure that they fill their schools through their respective admissions processes.	Done*	The DOE has opened six new academically selective secondary schools. The DOE is currently planning to open one more academically selective school in Sept 2011. The Office of Student Enrollment works very closely with all the selective schools to ensure that they fill their schools through their respective admissions processes. The schools opened to date include: Brooklyn Latin (Opened 2006, Bklyn) Columbia Secondary School for Math, Science and Engineering (Opened 2007, Manhattan) NYC iSchool (Opened 2008, Manhattan) Bard High School Early College II (Opened 2008, Queens) Cinema School (Opened 2009, Bronx) Frank McCourt (Opened 2010, Manhattan)

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
19	Double the number of children receiving high-quality Pre-K and child care.	ACS	Launched	Launched	City has maximized 1/2 day Pre-K slots and is now seeking flexibility from the State in the use of funds to expand full day slots. In 2008-2009 school year, the City provided UPK to 55,700 children, compared with 45,300 children in 2005-2006.	Launched	*City has maximized 1/2 day Pre-K slots and is now seeking flexibility from the State in the use of funds to expand full day slots. The State Senate passed the UPK flexibility bill (S6777 / A9900) this year, but the Assembly did not. *In the 2009-2010 school year, the City provided UPK to 57,300 children, compared with 55,700 children in the 2008-2009 school year and 45,300 children in 2005-2006. Approximately 56,000 UPK students are enrolled in NYC (DOE + ACS) during the 2010-11 school year. Of the 56,000 students, there are approximately 18,000 ACS students. The UPK Mid-Year Expansion is currently underway, and ACS expects to show an increase in the # of UPK slots.
20	Convene a new consortium of health care providers, insurers, businesses, and consumers to create a public private partnership to build on the City's investment in Electronic Health Records.	DOHMH	Done*	Done*	The Pay for Prevention program, NYC Health eHearts Rewards, launched in March 2009 with the support of the Robin Hood Foundation. NYC eHearts rewards doctors for delivering excellent cardiovascular disease prevention services to their patients. The reward payments are driven by automated transmissions from EHRs to a Citywide Quality Reporting System.	Done*	Over \$1.7 million in reward payments were distributed to incentivized practices in the NYC Health eHearts Pay for Prevention Program. A total of 82 small practices and 13 community health centers or large physician organizations joined in the first year (2009). Collectively, these practices provided care for over 300,000 patients. The Health eHearts program received additional funding to expand the initiative for a second year. Additional practices have been enrolled in the program; a total of 330 providers representing over 142 small practices and serving over 200,000
21	Ask community clinics and New York State to match City funds for electronic health records to leverage the \$25 million investment to as much as \$100 million.	DOHMH	Launched	Done*	The City has secured over \$20 million in additional funding to support healthcare IT adoption and EHR-enabled quality improvement, from a variety of private, state and federal grants as well as contributions from the participating providers. Overall, the City has leveraged the initial \$25M investment	Done*	The City has secured over \$71 million in additional funding to support healthcare IT adoption and EHR-enabled quality improvement, from a variety of private, state and federal grants as well as contributions from the participating providers. Overall, the City has leveraged the initial \$25M investment to over \$96 million through 2014.

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22	Improve prevention and treatment through the Take Care New York health policy. Goals include: (1) Expand programs to prevent cancer and heart disease; (2) Help more New Yorkers who want to quit smoking stop; (3) Improve HIV prevention and care and make New York City a national and global model for stopping the epidemic; (4) Break record low levels of lead poisoning in children and further reduce infant mortality; (5) Improve mental health treatment and expand options for effective treatment of drug abuse; (6) Increase influenza vaccination rates to prevent hospitalizations, illness, and death.	DOHMH	Launched	Done*	Since 2002 the Department has made significant progress in seven of the ten priority areas outlined in Take Care New York (TCNY). By 2007, the Department had reached or surpassed 2008 goals within four of the TCNY priority areas. According to the most recent TCNY progress report, in 2007: 364,000 more New Yorkers had a regular doctor; 300,000 fewer New Yorkers smoked; there was a 48% increase in colonoscopy screening rates; 598 fewer New Yorkers died from HIV/AIDS-related illness; 143 fewer New Yorkers died from alcohol-attributable causes and 73 fewer died from drug-related causes; there was a 20% reduction in women who died from intimate partner homicide; 319 fewer children were newly identified with lead poisoning; and there was a 10% decrease in infant mortality. The Health Department continues to create TCNY Community Partners and progress has come in large part due to a network of over 400 TCNY partners.	Done*	Building on the success of Take Care New York, the Department launched Take Care New York 2012 in 2009. New aspects of the Take Care New York 2012 plan focus on ways for organizations and public policies to improve health, in addition to what can be done by individuals and medical providers; children's health; neighborhood conditions affecting health; and health disparities among New Yorkers. Take Care New York 2012 establishes ambitious goals to achieve the greatest improvements in the health of New Yorkers. Objectives and activities are categorized in three areas: 1) Policies: developing laws and regulations that will improve the environmental, economic, and social conditions affecting health; 2) Prevention, Quality, and Access: emphasizing preventive services and improved quality and access to care; and 3) Health Promotion: informing, educating, and engaging New Yorkers to improve their health and the health of their communities. The success of Take Care New York builds on the expanded network of more than 550 TCNY community partners.
23	Provide electronic medical records and electronic prescribing tools to 3,000 doctors who care for the poorest and sickest New Yorkers by building on state of the art infrastructure developed in the public hospitals.	DOHMH	Launched	Launched	More than 1,100 primary care providers at 190 practices serving 1 million patients are currently using the system. The Department is aiming to have an additional 1,000 providers using the system by the end of 2009.	Done*	DOHMH continues to work on this initiative and currently has over 2,500 participating primary care providers at 500 practices participating in PCIP, serving over 2 million patients"

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24	Expedite development of Willets Point.	EDC	Launched	Done*	In November 2008, the City Council approved the Willets Point Development Plan. In tandem with the planning effort, EDC kicked off and is now leading the Willets Point Business Assistance Program to provide services to owner-occupant businesses, property owners, tenant businesses and workforce. The City has hired LaGuardia Community College to implement a comprehensive Workforce Assistance Program open to all Willets Point workers. Finally, to provide opportunities to local and M/WBE firms, EDC worked with the Borough President to establish a task force that will work with the developer selected to implement the plan to establish local and M/WBE goals.	Done*	In November 2008, the City Council approved the Willets Point Development Plan. Since that time the City has taken necessary steps to advance project implementation. Negotiated agreements have been reached with more than 80% of property in the whole development area. Owner-occupant business relocations to nearby College Point are ongoing and the Cornerstone Group is in place to assist tenant businesses with future relocations. LaGuardia Community College's Workforce Assistance Program has also been a success, with nearly 400 workers served. An infrastructure design and construction management team is on board and design work is underway. Finally, a developer RFQ was issued in Fall 2009, resulting in 29 responses, and a targeted developer RFP that will address local / M/WBE issues, is slated for Early 2011.
25	Target economic development with the investment of resources into neighborhoods that have chronic unemployment.	EDC	To Launch in 2007	Launched	The City implemented the Comprehensive Neighborhood Economic Development (CNED) project in Bedford-Stuyvesant, Brooklyn. Areas of focus are workforce development, asset building, and business vitality. Specific initiatives include resident connectivity to job placement and retention services, design and construction of a more than \$8 million streetscape program to facilitate increased vibrancy on Fulton Street and Nostrand Avenue, and the completion of a market study analysis to attract and retain businesses along the neighborhoods commercial corridors.	Done*	One of CNED's principal objectives was to build the capacity of community based organizations. In 2008-9 the City supported the staffing of an executive director role for the coalition of non-profit partners, The Coalition for the Improvement of Bedford Stuyvesant (CIBS). With the development of this additional capacity the City was successfully able to transfer the program management of the many initiatives to the local partner. In addition, the much anticipated streetscape improvement to Fulton Street and Nostrand Avenue is past the design stage and construction is set to begin in the Spring of 2011. With the completion of this capital project the city's work with CNED is complete.
26	Develop a strategy to reclaim municipal land to foster new economic opportunities.	EDC	Launched	Launched	EDC continues to evaluate the portfolio of City-owned land for development opportunities that create jobs and economic activity. Upcoming projects include the Kingsbridge Armory in the Bronx, a City-owned landmark building that will be transformed into a retail center supporting roughly 1,200 new permanent jobs. The more than \$300 million project started the public review process in May.	Launched	In October 2009, Parks and EDC completed the construction of Mill Pond Park located between W 145 St & E 153 St. Formerly a vacant and decaying industrial site, it was transformed into a new waterfront esplanade with open space, sixteen tennis courts, a tennis center, a picnic area along the Harlem River, as well as The Power House - a restored historic building located within the park that has received LEED Gold certification and contains a green roof.

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27	Reclaim underutilized land for affordable housing.	HPD	Launched	Done*	Through the New Housing Marketplace Plan, HPD plans to develop nearly all of its portfolio of vacant lots and underutilized land. In addition, the agency is exploring development opportunities on underutilized land owned by other City and State agencies. For example, the City issued an RFP to redevelop the former Human Resources Administration site located at 1951 Park Avenue in Harlem. This development is expected to yield approximately 300 units for low- and middle-income families and a child care facility. In June 2009, HPD cut the ribbon on the Park Lane at Sea View project on Staten Island, which created 104 units of affordable senior housing on a former HHC property. In addition, since 2004, HPD and NYCHA have collaborated to develop vacant land and renovate deteriorated buildings owned by NYCHA into affordable housing. That partnership has yielded 507 completed units, 546 units that are under construction, and another 630 units that will start construction in Summer 2009.	Done*	Through the New Housing Marketplace Plan, HPD continues to fund the largest pipeline of affordable housing in the country. Over the remaining years of the plan, HPD and HDC will invest \$1.8 billion in new construction to create more than 24,000 new units of affordable housing. In addition, the agency is exploring development opportunities on underutilized land or buildings owned by other City and State agencies. Construction is complete on 43 Herbert Street, a landmarked former police precinct that was rehabilitated to create 14 affordable condominium units, and P.S. 90, an adaptive reuse of a former public school in Central Harlem that includes 75 residential units and 13,500 SF of community facility space. In addition, the City selected a developer through an RFP to redevelop the former Human Resources Administration site located at 1951 Park Avenue in Harlem. This project, expected to start construction in the summer of 2010, will yield 314 units for low- and middle-income families and a child care facility.

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
28	Create 8,500 units of affordable housing in the rezoning areas of Greenpoint / Williamsburg, West Chelsea and the Hudson Yards through inclusionary zoning. Apply inclusionary zoning in medium density neighborhoods with strong residential markets outside of Manhattan.	HPD	Launched	Done*	Since 2005, 10 rezonings (in addition to Hudson Yards, West Chelsea and Greenpoint-Williamsburg) throughout the City have contained inclusionary zoning programs: Maspeth / Woodside, Dutch Kills, Hunter Point South and Jamaica neighborhoods in Queens, the South Park Slope, Fort Greene and Bedford-Stuyvesant neighborhoods in Brooklyn, and the Upper West Side, Lower East Side and 125th Street neighborhoods in Manhattan. Added together, these 13 inclusionary zoning programs are expected to create 8,883 units of affordable housing.	Done*	Since the update in 2010, an additional 3 neighborhoods have been rezoned with inclusionary housing for a total of 23 since 2005. The neighborhoods impacted include Maspeth/Woodside, Dutch Kills, Hunters Point South, Astoria, and Jamaica in Queens, South Park Slope, Fort Greene, Sunset Park, Coney Island, Dumbo, Flatbush, Bedford Stuyvesant, and additional portions of Greenpoint-Williamsburg in Brooklyn, the Upper West Side, Lower East Side, East Village, 125th Street, and 3rd Avenue, and North Tribeca in Manhattan, and the Lower Concourse, 161st Street/River Avenue, and 3rd Avenue/Tremont sections of the Bronx. As a result of these rezonings, 1,013 inclusionary units have been completed while an additional 995 inclusionary units are under construction.
29	Create collaborations with private sector partners, such as the recently announced New York City Affordable Housing Acquisition Fund, which will capitalize on commitments by philanthropic and financial partners to raise \$200 million. These funds will be used for early stage capital for acquisition of privately-owned land and buildings.	HPD	Launched	Done*	To date, 17 developments have received financing through the Acquisition Fund, totaling \$66.6 million in loans, with some \$55 million of loans already committed or under review. The Fund, which received Harvard University's Ash Institute Award for Innovation in Government in September 2008, accommodates a range of loan sizes: from the smallest, a \$1.1 million loan to facilitate a new 30-unit development, to the largest, a loan in excess of \$23 million to help acquire a large portfolio of buildings. This last loan provided the necessary financing for the Fordham Bedford Housing Corporation's acquisition of six occupied buildings in the northwest Bronx. Comprised of over 280 affordable units, this was the Fund's first preservation project. In total, the fund raised \$240 million, and the two year financing for the fund was locked-in in August, which will serve as continued protection for the fund through August of 2010. The acquisition fund has closed on acquisition loans for approximately 2,500 units to date.	Done*	Since the update in 2010, an additional 3 neighborhoods have been rezoned with inclusionary housing for a total of 23 since 2005. 20 rezonings (in addition to Hudson Yards, West Chelsea and Greenpoint-Williamsburg) throughout the City have contained Inclusionary Zoning programs. The neighborhoods impacted include Maspeth/Woodside, Dutch Kills, Hunters Point South, Astoria, and Jamaica in Queens, South Park Slope, Fort Greene, Sunset Park, Coney Island, Dumbo, Flatbush, Bedford Stuyvesant, and additional portions of Greenpoint-Williamsburg in Brooklyn, the Upper West Side, Lower East Side, East Village, 125th Street, and 3rd Avenue, and North Tribeca in Manhattan, and the Lower Concourse, 161st Street/River Avenue, and 3rd Avenue/Tremont sections of the Bronx. As a result of these rezonings, 1,013 inclusionary units have been completed while an additional 995 inclusionary units are under construction.

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30	Use City and Federal resources that have historically been used for the disposition of the in rem stock, and \$130 million in redirected revenue from Battery Park City to provide \$7.5 billion through 2013 to create and preserve 165,000 units of affordable housing.	HPD	Launched	Done*	2009 is the final year of the New York City Housing Trust Fund (HTF) Notice of Funding Availability (NOFA) which is available for the financing of affordable housing through \$130 million in revenues from the Battery Park City Authority (BPCA). This third and final NOFA will be for \$22.6 million and will represent the completion of about \$70 million in funding that the HTF has used over the past three years for the new construction or substantial rehabilitation of developments targeting poor and middle class families not eligible for most affordable housing in New York City. Over the course of these three years the NOFA aims to finance more than 2,450 units. The most recently closed project, the 53-unit Hughes Gardens project in the Bronx developed by VIP Community Services, was able to target 20% of its units to low income adults with serious mental illness because of the NYC HTF subsidy.	Done*	<p>As of the end of Fiscal Year 2010, HPD has spent about \$120M of the Housing Trust Fund dollars to support the new construction and preservation of about 7,000 units. Because of interest earnings since the Fund was created in 2007, HPD will be financing additional projects in FY11. The resources have been used to finance housing affordable to poor and middle class families not eligible for most affordable housing in New York City, as well as to support acquisition, and address the foreclosure crisis hitting specific New York City communities.</p> <p>HPD has rehabilitated and sold the bulk of the City owned housing stock. The resources that were once allocated to property management now fund a variety of innovative preservation programs, such as the Alternative Enforcement Program (AEP). AEP targets 200 of the City's most distressed buildings each year and funds systems replacement work that owners have failed to do. As the remaining in rem units are sold, HPD will continue to downsize property management and redirect resources.</p> <p>Due to capital budget cuts, HPD extended the FY09 September p</p>

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
31	<p>Preserve 37,000 units of Mitchell-Lama and other housing whose subsidies will expire and are at risk of converting to market rate apartments through the new ten-year housing plan. Preserve as many as 5,000 units of Section 202 senior housing across the city. Work with State, Federal and local partners to craft a comprehensive expiring-use housing preservation strategy. Centerpiece of strategy will be creation of new public/private preservation entity to implement the strategy.</p>	HPD	Launched	Launched	<p>HPD has created an Interagency Working Group comprised of HUD, HDC, DHCR, and HFA. HPD is also engaging an academic institution to create a database with comprehensive data on the Mitchell-Lama, Tax Credit, and HUD portfolios. This will also include a system that assesses the risk of buildings opting- or failing- out of an affordable housing program. In addition, over the past year, HPD has been working to ensure long-term affordability in these portfolios using a variety of tools including collaborating with its partners. To date, nearly 22,000 apartments have been kept from leaving the Mitchell-Lama program thanks to new programs that provide attractive refinancing terms and provide additional funds for capital improvements. HDC started a 202 refinancing program to help rehabilitate and upgrade housing for seniors. Through this initiative, tax-exempt bonds and 4% Federal Low Income Housing Tax Credits are used to refinance the original HUD mortgage. Since program inception in 2005, HDC has refinanced over 15 projects, comprising 2,670 units.</p>	Done*	<p>HPD has developed a comprehensive strategy to preserve affordable housing across the City. To date, over 33,000 units of Mitchell-Lama housing have been preserved through HPD's and HDC's loan programs, which provide attractive refinancing terms and funds for capital improvements, and extend the affordability of apartments for 20 to 30 years. Together, HPD and HDC will preserve another 7,000 Mitchell-Lama units by 2014. Additionally, with the help of the MacArthur Foundation, the agency recently built a new asset management database that tracks real-time information on the condition of properties and serves as an early warning system identifying potential risks to buildings. The system was launched in August 2010. Other improved uses of technology, including automated data collection and expanded data sharing capacities, are in the early stages of development and will be key to expanding HPD's asset management and preservation activities.</p>

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
32	Use \$50 million in Lower Manhattan Development Corporation funds for the creation and preservation of affordable units in Lower Manhattan.	HPD	Launched	Launched	HPD is using LMDC money to fund affordable housing projects in Lower Manhattan, including \$15 million to subsidize the planning and design, and interior fit-out of the affordable housing rental component at a new mixed-use development project at Site 5B in Tribeca, known as 270 Greenwich Street; \$16 million for the acquisition and preservation of 160 or more units through the Chinatown/Lower East Side Acquisition and Preservation Program; and \$6 million to support the rehabilitation of Masaryk Towers, a 1,110-unit City Mitchell-Lama development located on Columbia Street on the Lower East Side.	Done*	HPD has continued to use LMDC money to fund affordable housing projects in Lower Manhattan: Knickerbocker Village, which is State funded Mitchell-lama project consisting of 1,590 units located on the Lower East Side, is receiving \$5,000,000 of LMDC funding. \$13.2M of the \$16M designated for the Chinatown/Lower East Side Acquisition and Preservation Program has been expended to fund the acquisition of 5 buildings with a total of 132 units to date.
33	Develop a new middle class housing program which will begin construction of 22,000 new units of housing for middle income individuals by 2013. To ensure the development of these new units, the City will create a program to lower the cost of housing construction by 25%.	HPD	Launched	Launched	Under the Mayor's New Housing Marketplace Plan, HPD has developed and begun implementation of the middle-income housing initiative. One key component of this plan is the development of the Hunters Point South site. The plan, which was approved by the City Council in November 2008, will accommodate 5,000 new units of housing, 60 percent of which will be affordable primarily to moderate- and middle-income families. Design work on infrastructure improvements is underway. HPD continues to look at ways to decrease construction costs for affordable housing developments.	Launched	HPD released a Request for Proposals in June, 2010 for development of the first two parcels within Hunter's Point South. A developer was designated in February 2011. The project will provide 900 housing units, at least 75% of which will be affordable. Construction will begin in late 2012.

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
34	Leverage the strong real estate market by expanding and improving the efficiency of the 421a certificate program to generate \$200 million and selling a portion of the Studio City Site in Manhattan to raise \$50 million.	HPD	Launched	Launched	In 2006, State legislation was enacted to update the City's 421-a property tax incentive program. Under the new program, the 421-a program's geographic exclusion zone was expanded to include several new areas. The bill also capped the benefits for luxury housing developments participating in the program. Additional provisions grant a 25-year extended benefit only to developments that provide affordable housing. The new provisions also make government-supported middle-income housing eligible for the program. An Affordable Housing Trust Fund was also created to target buildings in the city's 15 poorest neighborhoods outside the geographic exclusion zone. Finally, the legislation ended the 421-a certificate program, meaning that all affordable housing must be developed through 421-a on-site. Active planning for the disposition of the Studio City site for market-rate and affordable housing development is underway. The project, which will commence ULURP in 2009, is being designed to produce 600 permanently affordable low-, moderate- and middle-income units.	Launched	Active planning for the disposition of the Gotham West (formerly Studio City) site for market-rate and affordable housing development is underway. The project completed ULURP in March 2010 and will include approximately 1210 residential units of which 600 would be permanently affordable low-, moderate- and middle-income units. The project will also include approximately 28,596 square feet of open space, approximately 10,837 square feet of retail space and an approximately 95,000 square foot, 630 seat new school. In addition, proceeds of up to \$20 million from the sale of City-owned land will be dedicated to a city-wide affordable housing fund and \$15 million will go towards the construction of a new school. The project is expected to close in May 2011 with construction completion anticipated in 2014. Sales proceeds from Gotham West are expected to generate \$35MM.

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
35	Enroll and maintain continuous coverage for virtually all children eligible for public health insurance.	HRA	Launched	Done*	Between 90-92% of NYC's children now have health insurance. Federal enactment of the Children's Health Insurance Program Reauthorization Act of 2009 (CHIPRA), in February and NYS adoption of provisions allowing greater data sharing among public agencies and benefit programs to expedite enrollment (and recertification) in public health insurance programs will lead to even greater coverage gains in NYC. HRA's Office of Citywide Health Insurance Access continues to focus on reaching uninsured children through schools using registration and school lunch referrals as well as data-matching strategies. HRA's Medical Assistance and Community Services Administration expedites and continues to improve their enrollment and retention processes for eligible individuals. The program now has a 74% mail renewal response rate.	Done*	<p>New York City continues its excellent record of providing public health insurance coverage to individuals and families. HRA administers public insurance to more than 2.86 million New Yorkers. Community-based outreach, consumer-friendly renewal forms in multiple languages, and online renewal services (implemented in 2010) are just some of the reasons New York City now has the lowest rate of uninsured adults of any major American city. 95% of NYC's children now have health insurance, the highest coverage rate for children among the nation's eight largest cities (American Community Survey, 2009). HRA's Office of Citywide Health Insurance Access (OCHIA) continues to work on reaching uninsured children through schools using registration and school lunch referrals as well as data-matching strategies.</p> <p>HRA is working with New York State to implement federal health care reform to help ensure sustained achievement of the goals of consumer friendly access and increased health insurance coverage for New York City residents.</p>

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
36	Expand number of small businesses that offer health insurance and increase the number of New Yorkers covered by insurance by 100,000 in four years. The City will: (1) Work with the State to expand eligibility standard for Healthy New York to make the program more affordable for city businesses. (2) Provide premium subsidies for businesses participating in Healthy New York program in communities targeted for economic development. (3) Conduct new advertising and outreach campaign to improve awareness of special health insurance options tailored for small businesses and working	HRA	Launched	Launched	Information on health insurance and other resources for the recently unemployed including provisions under the American Recovery and Reinvestment Act of 2009 has been posted to OCHIA's web site, nyc.gov/healthstat and is also accessible through careerlink.com . In 2008, OCHIA conducted a targeted, direct mail campaign to 1300 small businesses in NYC communities with large populations of adults who might qualify for Healthy New York. OCHIA continues development of NYC Health Insurance Link, a web-based tool that will allow first-hand comparison of health insurance price and benefit information by small businesses and working individuals. Scheduled for launch summer 2009, NYC Health Insurance Link will also provide information on making coverage more affordable through public and private pairings and use of Section 125 plans.	Done*	In September 2009, HRA OCHIA launched NYC Health Insurance Link (NYC HI Link), an interactive decision-support tool that helps small businesses find health insurance. Among other resources, NYC HI Link includes Healthy NY plans, and provides information on the new Small Business Tax Credit created by the Affordable Care Act (ACA), which establishes the terms and requirements of federal health care reform. The ACA includes informational, educational and enrollment supports to improve the accessibility and affordability of coverage for small businesses and their employees. In September 2010, HRA OCHIA added a health care reform section to NYC HI Link to help small businesses understand how the ACA affects them. To date, NYC HI Link has helped more than 6,600 small businesses learn about their health insurance options. HRA OCHIA also conducted extensive marketing and outreach, including 16,000 mailings and 30 presentations to businesses about how NYC HI Link can help them with their health insurance needs. HRA will continue to leverage the ACA to improve coverage for small businesses.
37	Conduct health insurance recertification and enrollment in parochial and public schools as children enter elementary, middle and high schools, with the long term goal of having an automatic renewal process aligned with duration of each school level.	HRA	Launched	Launched	The Children's Health Insurance Program Reauthorization Act of 2009 (CHIPRA), enacted in February, provides States authorization for greater data sharing among public agencies and benefit programs to expedite enrollment (and recertification) in public health insurance programs. OCHIA will continue to pursue school-focused data matches, auto enrollment and recertification proposals with NYS as it implements the CHIPRA provisions. OCHIA's own data match effort to ensure continuity of coverage and increase financial viability of school based health centers continues and will be expanded to school-based mental health providers in 2009.	Launched	Progress made on DOE side, less so at parochial schools. HRA OCHIA continues to conduct public school-focused data matches to improve continuity of coverage and increase financial viability of school based health centers and to serve seven school-based health center providers in 2010. Once implemented by New York State, the enrollment mechanisms allowing for expanded data sharing outlined in the Affordable Care Act should improve continuity of coverage for children.

2005 Promises still in Progress

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
38	Work with the State to institute an administrative (passive) renewal process for children 0-5 to ensure that children maintain coverage during the pre-school years.	HRA	Launched	Launched	HRA's Office of Citywide Health Insurance Access (OCHIA) continues to examine coverage loss patterns among 0-5 year olds. NYS DOH has now contracted for research projects which include providing coverage from 0-5. To inform these efforts, OCHIAs Access to Coverage and Care Project, funded by the Commonwealth Fund, analyzed public health insurance enrollment and retention rates among public school students over a two year period. Findings showed that enrollment in public health insurance was more pronounced during the early school years (kindergarten and 1st grade) and that students enrolled in Medicaid were more likely to have continuous coverage (59 percent) for the study period than students enrolled in Child Health Plus (36 percent). The projects findings are used to inform efforts to use data matching as a tool for informing targeted outreach and streamlining enrollment and retention strategies.	Launched	NYC has achieved exceptionally high coverage levels (95%) for children. The implementation of enrollment mechanisms included in the Affordable Care Act should further facilitate continuity of coverage for children, helping to achieve this goal. HRA will be working with New York State in its planning and implementation of federal health care reform toward this end.
39	Work with the State to create a Family Health Plus buy-in program.	IG	Not Done	Done*	Under legislation supported by the City and signed into law, employers and unions can "buy in" to Family Health Plus. Employers that choose to offer FHP coverage get a state subsidy for each worker that is eligible.	Done	Under legislation supported by the City and signed into law, employers and unions can "buy in" to Family Health Plus. Employers that choose to offer FHP coverage get a state subsidy for each worker that is eligible.

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
40	"Call for the Governors of New York and New Jersey to create new seats on the MTA and Port Authority for the sitting Police Commissioner of New York City."	IG	Done*	Done*	Vetoed by Governor Pataki in 2006.	Done*	Will discuss in upcoming legislative session
41	Fight Washington for more Homeland Security funding.	IG	Done*	Done*	The City has led the way in getting homeland security funding distributed on the basis of risk. Immediately after 2001, Homeland Security funds were distributed based on traditional and ineffective minimum per-capita amounts that would go to every jurisdiction, regardless of risk. By working with DHS and aggressive lobbying with the Congress, the City has succeeded in getting changes to the distribution criteria. Currently, under one of the two grant programs, every state gets a minimum amount and the remainder of Homeland Security funds are distributed based on the risk of terrorist attack. Under the second program, all funds are distributed on the basis of risk of terrorist attack.	Done*	The City has continued to push for homeland security funding based on risk, rather than inflexible formulas, especially as federal resources become less available. Immediately after 2001, Homeland Security funds were distributed based on traditional and ineffective minimum per-capita amounts that would go to every jurisdiction, regardless of risk. By working with DHS and the NY Congressional Delegation, the City has succeeded in getting changes to the distribution criteria. As a result of these efforts, the City was also able to get funds for the Securing the Cities program, which aims to protect high-risk urban areas from potential radiological or nuclear attacks. In addition, the City has pushed for the ability to direct Homeland Security funding toward specific local needs, such as ongoing prevention work and tactical training of law enforcement agencies.

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
42	Eliminate the cap on the number of charter schools that can be created and double the number of charter schools opening in New York City from 50 to at least 100 by 2009.	IG	Launched	Done*	With 25 newly authorized charter schools in 2008, the City will surpass its goal of 100 charter schools opening in New York City. The City also continues to call for the elimination of the cap on the number of charter schools that can be created.	Done*	Current cap allows for 230 charter schools, in excess of the city's goal of 200 by 2013
43	Transform the City Board of Elections into a 21 st Century professional organization that is efficient, technologically advanced and empowers voters. Continue to work with the Board to improve its technology, infrastructure and management to better serve voters.	IG	Launched	Launched	The Mayor and his Election Modernization Task Force continue to push the Board of Elections for greater measures in regard to transparency and accountability. To that end, the Task Force formally recommended in June 2008 that the Board establish, track and publish key performance metrics (in a manner akin to what other agencies do for the Mayor's Management Report) so that elected officials and the public could better evaluate the Board's overall performance and efficiency. In September 2008, the Mayor formally notified the Board that the City would begin including the Board in the MMR beginning in 2009 and listed certain metrics for the Board to begin tracking, effective immediately.	Launched	Administration and council continue to press the BOE for more transparency and to improve efficiency; In advance of 2010 General Election, the Mayor asked citizens to "tweet" problems or call 311, in order to more accurately gauge the scale of problems on election day
44	Establish independent judicial election screening panels that would report to the political parties and the public concerning whether candidates for nomination to elected judgeships are qualified to serve as judges.	IG	Launched	Launched	The Law Department drafted and lobbied for proposed State legislation to reform the judicial selection process for State Supreme Court justices. In the wake of a United States Supreme Court ruling in January, 2008 that the current judicial selection process is constitutional, the State legislature's interest in the City's proposed State legislation waned considerably. Attention has been turned toward possible measures within the current system that can be taken to improve the judiciary including, for example, judicial training.	Launched	No further progress at this time

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
45	Work with the State Legislature to pass legislation giving the Mayor the independent authority to create charter schools in New York City.	IG	Launched	Launched	The City continues to look for ways to give the Mayor the independent authority to create charter schools in New York City.	Reconsider	Reconsidered as part of Charter Schools legislation in 2010.
46	Work with labor, hotel management and the real estate industry to develop a strategy to protect New York's grand hotels and their employees and to develop new hotels and create new jobs.	MO	Launched	Launched	The Task Force on conversions of hotels to residential use was formed in 2005 and has completed its work. Over the course of the task force's efforts, market forces resulted in significant improvements in the economics of hotel ownership, and moderate decreases in the attractiveness of residential conversions.	Done*	The Task Force on conversions of hotels to residential use was formed in 2005 and has completed its work. Over the course of the task force's efforts, market forces resulted in significant improvements in the economics of hotel ownership, and moderate decreases in the attractiveness of residential conversions.
47	Take advantage of the statewide electronic voter registry mandated by the Help America Vote Act to extend the registration deadline to ten days before Election Day.	MO	Launched	Launched	Following inaction on the 2007 Governor's Program bill on election reform, the City will evaluate other legislative proposals and look to work with the Board to change the deadline for voter registration from 25 to 10 days before Election Day.	Launched	Mayor announced this as part of a larger Election reform package on December 6th, 2010; will work with Assembly and Governor Cuomo in upcoming legislative session

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
48	Bring together academic, corporate, diplomatic, philanthropic and scientific communities to establish the worlds foremost center for global health research and idea exchange by creating a Global Health and Research Center.	MO	Launched	Launched	The Governors Island Preservation and Education Corporation (GIPEC), the City-State entity charged with redeveloping the Island, is investing in open space and other infrastructure to make the Island more suitable for development, including by potential non-profit/research tenants such as a global health center. GIPEC engages regularly in discussions about a range of possible developments for the Island, including a health research center and other academic/educational uses.	Launched	In December 2010 Mayor Bloomberg, Deputy Mayor for Economic Development Steel and EDC President Pinsky announced that the City is seeking responses from a university, applied science organization or related institution to develop and operate an applied sciences research facility in New York City. In order to maintain a diverse and competitive economy, and capture the considerable growth occurring within the science, technology and research fields, the City is looking to strengthen its applied sciences capabilities, particularly in fields which lend themselves to commercialization. The City will make a capital contribution, in addition to possibly providing land and other considerations, commensurate with the respondent's investment. Through a Request for Expressions of Interest released on 12/16/10, the City will suggest four possible development sites – at the Navy Hospital Campus at the Brooklyn Navy Yard, the Goldwater Hospital Campus on Roosevelt Island in Manhattan, on Governor's Island, and at the Farm Colony on Staten Island
49	Expand NYPD counter terrorism responsibility for critical transportation infrastructure. NYPD should be lead agency in charge if a disaster strikes critical transportation infrastructure within New York City. NYPD would have command and control over MTA and Port Authority Police Officers in the event of such an emergency.	NYPD	Launched	Done*	The NYPD has been designated by the U.S. Department of Homeland Security as the lead agency for a tri-state, 24-agency task force to protect New York City against a nuclear device or dirty bomb. The project involves integrating detection devices at all critical transportation infrastructure in the New York metropolitan area. Furthermore, the NYPD, pursuant to agreement with the Port Authority, has been tasked with providing security to the World Trade Center Site.	Done	The NYPD has been designated by the U.S. Department of Homeland Security as the lead agency for a tri-state, 24-agency task force to protect New York City against a nuclear device or dirty bomb. The project involves integrating detection devices at all critical transportation infrastructure in the New York metropolitan area. Furthermore, the NYPD, pursuant to agreement with the Port Authority, has been tasked with providing security to the World Trade Center Site.

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
50	Create a Transportation Security Task Force that would be headed by the NYPD and include permanent representatives from the NYPD and the police departments of MTA and Port Authority.	NYPD	Launched	Done*	The NYPD has established a multi-agency task force comprised of law enforcement agencies along the New York-to-Washington rail corridor.	Done	The NYPD has established a multi-agency task force comprised of law enforcement agencies along the New York-to-Washington rail corridor.
51	Train social service providers to identify potential victims of domestic violence and intervene before tragedy strikes.	OCDV	Done*	Done*	Since opening in July 2005, the New York City Family Justice Center in Brooklyn, an OCDV initiative, has trained over 3,500 individuals from social service providers such as Sanctuary for Families, the Urban Justice Center, and the New York Asian Womens Center. DOHMH trained 1,100 individuals on domestic violence in 2007.	Done*	DOHMH continues to train service providers on strategies for identifying domestic violence in their clients and making proper referrals. A special campaign, the Intimate Partner Violence Detailing project, was launched in 2009 and gave primary care clinics in East & Central Harlem, Central Brooklyn, and the South Bronx comprehensive resources focused on domestic violence prevention. These resources are available at http://www.nyc.gov/html/doh/html/csi/csi-ipv.shtml . Since 2009, DOHMH has trained more than 2,300 providers.

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
52	Work with nonprofits and unions to identify socially-isolated seniors to create evacuation plans in case of emergencies.	OEM	Launched	Launched	OEM activates the Advance Warning System during emergencies that affect people with special needs (such as hazardous storms, extreme heat, Paratransit strike), sending email messages and holding regular conference calls with organizations that assist people with special needs. OEM and DOHMH are also developing an Advance Warning System website that would improve our ability to communicate with agencies that service special needs populations. This project will also assist in creating a directory of special needs providers in New York City, with direct contact information, and allow OEM to survey these providers to better understand the clients they serve and their particular needs during an emergency event.	Done	The Special Needs Advance Warning System provides critical information to individuals with special needs during emergencies. In addition to real-time communication via telephone and email the Advance Warning System website provides preparedness tools and information to agencies that service the Special Needs population. A directory of Special Needs providers in New York City, the Advance Warning System website allows OEM to survey Special Needs providers to better understand the clients they serve and their particular needs before and during emergencies.

#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
53	Create a 311 telephone and Internet-based service center for New York's small businesses.	SBS	Launched	Done*	Twenty City agencies have worked together to build NYC Business Express, an online, one-stop resource. By year's end, this initiative will allow small businesses to learn about the permits, licenses, and requirements needed to start and operate a business in New York City; receive customized information about City, State, and Federal incentives that can help a business save money; apply and pay for at least 36 licenses, permits and certifications from multiple City agencies. Through NYC Business Express businesses can save information in order to manage interactions with the City (such as status of permits, taxes owed, outstanding balances, and inspection dates). By dialing 311, callers can get general information about and assistance with NYC Business Express. The caller can also be transferred directly to an SBS Customer Service Center representative trained in supporting the NYC Business Express application.	Done	NYC Business Express reached all milestones projected in 2009 and 2010. Additional functionality continues to be added to NYC Business Express. Currently, business customers can: learn about the permits, licenses, and requirements needed to start and operate a business in New York City; apply and pay for 54 licenses, permits and certifications from multiple City agencies; search and pay for ECB violations; settle and pay for DOHMH violations; and look up their statuses on property jobs and property taxes.
54	Create 12,000 units of supportive housing by 2013 by setting aside 25% of our tax credit allocation.	HPD	Launched	Launched	The 9,000 units in the New York/New York III agreement along with the more than 3,000 additional units being produced by HPD will fulfill the Administration's commitment to create 12,000 units of supportive housing. As part of the City's capital commitment, for the past three years at least 25 percent of our Low Income Housing Tax Credit allocation has been set aside towards funding their development. Both the City and State have awarded contracts for the development of 3,453 units to date in addition to the 3,000 units HPD already had in process.	Done*	The 9,000 units in the New York/New York III agreement along with the more than 3,000 additional units being produced by HPD will fulfill the Administration's commitment to create 12,000 units of supportive housing. As part of the City's capital commitment, for the past three years at least 25 percent of our Low Income Housing Tax Credit allocation has been set aside towards funding their development. Both the city and state have 3166 scattered site and permanent units completed under NY/NY3. HPD has completed, as well, an additional 2,029 units since FY 2006 with over 900 units expected to be completed in FY 11.

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#	Initiative	Agency	Status 2007	Status 2009	Update 2009	Status 2011	Update 2011
55	Work with cell phone carriers to provide emergency notifications and information via cell phone text messaging.	OEM	Launched	Done	In December 2007, the City launched a new service named Notify NYC, emergency alert and notification services in four pilot communities via email, text messaging and voice alert. Mayor Bloomberg announced the launch of the citywide emergency notifications ("Notify NYC Citywide Pilot") on May 28th, 2009.	Done	In May 2011, Mayor Bloomberg announced a partnership with the FCC and the major to supplement the opt-in notification system of NotifyNYC with an additional citywide text alert system that does not require you to opt-in ahead of time
56	Break ground on a new intake center for the homeless to replace the notorious EAU that will treat people with dignity and respect.	DHS	Launched	Done	Construction for a new state-of-the-art family intake center began in Fall 2008. In 2004, DHS opened the Prevention Assistance and Temporary Housing (PATH) office to serve clients until the new intake center is completed. Although a temporary site until the new family intake center is ready for occupancy, PATH has undergone a series of transformative enhancements of both the facility and program process to better serve clients. The Emergency Assistance Unit (EAU) was permanently closed in June 2006.	Done	Mayor Bloomberg opened the new center in Spring 2011

Initiative	Agency	Status 2007	Status 2009 Update 2009
Create voluntary address registration with the Office of Emergency Management for disabled and elderly New Yorkers.		Reconsidered	Reconsidered OEM determined that it could better reach and serve the at-risk population by working with those organizations that assist individuals with special needs on a day-to-day basis to provide advanced warning of impending weather threats like Coastal Storms and Heat Waves to these individuals.
Develop senior center and home delivered meals emergency response plan by expanding Emergency Food Hubs to all five boroughs.	OEM	Launched	Reconsidered Home delivered meals were being supplied by 98 different providers with limited capacity to produce large quantities of food. This decentralized approach necessitated an alternative emergency response plan for senior centers and home delivered meals recipients. As part of DFTA's modernization efforts, DFTA has redesigned the home delivered meals program, reducing the number of contracts to 20 and organizing distribution by borough. The newly contracted providers have larger capacity to respond to client needs in the event of an emergency. In addition, through DFTA's partnership with Citymeals-on-Wheels, we have been able to distribute a 3-day supply of shelf stable meals for emergencies on an as needed basis.
Expand Gun Court into Manhattan.	DFTA CJC	Not Done	Reconsidered As part of a comprehensive strategy to combat illegal guns, New York City introduced specialized gun courts in Brooklyn, the Bronx, and Queens to toughen sentencing. After the introduction of gun courts, the City fought successfully for a tougher state law on illegal gun possession: a three-and-a-half year minimum sentence for carrying a loaded illegal gun. This law went into effect in late 2006 and is the toughest illegal guns possession law in the county. This new state-wide law has in large measure accomplished the goal that gun courts were originally designed to meet: tougher sentences for gun criminals.

Initiative	Agency	Status 2007	Status 2009	Update 2009
Streamline and integrate childcare programs into a comprehensive childcare system.		Launched	Done	The Child care transfer is completed and payments are being made by ACS. Ongoing discussions continue between the agencies on future model for delivering services to cash assistance population. HRA continues to provide computer programming and hosting for the City's automated child care system.
Support the childcare needs of parents on or transitioning off of public assistance.	ACS ACS	Done*	Done	ACS gives parents receiving public assistance regular information in Job Centers, at employment vendors, and by mail - about ACS child care, OST programs, and UPK. These parents are selecting increasingly high proportions of regulated care, for safer and more stable child care services. ACS also works closely with HRA to streamline child care processes for parents. In addition, ACS is working with HHS-Connect to develop an on-line child care application process that will be part of a new, comprehensive automated system for Child Care and Head Start. House Legislation has passed both the Assembly and Senate and was signed into law by Governor Paterson on September 26, 2008.
Propose legislation imposing stiff penalties in the event of misuse of personal health information to further protect privacy.	CJC	Done*	Done	
Expand the nurse family partnership, a program which improves mother and child health.	DOHMH	Done*	Done	NFP established 5 new sites in FY 2008, bringing total number of sites to 9 and increasing the program's capacity by 1,500 families citywide. The creation of an additional team of nurses in Harlem in FY 2009 will increase the program's capacity by an additional 100 families. As a result of these expansions, NFP will have the capacity to serve 3,120 families by the end of FY 2009. As of February 2009, approximately 1,800 families across the City are enrolled and served by NFP. NYC NFP is now the largest urban NFP site in the nation. The Department is working to identify sustainable funding for the program. There is no CTL funding in FY 2009 and beyond to finance the program. Discussions are underway with the State Dept. of Health to secure Medicaid funding to cover a portion of NFP costs.

Initiative	Agency	Status 2007	Status 2009 Update 2009
<p>Work with the United Way to add a new, comprehensive information and referral system for not-for-profit human services agencies through the 311 system.</p>	MO	Launched	<p>Done</p> <p>In April of 2008 Mayor Bloomberg announced that social service information and referral service is now available through the 311 call center. 311 will work with over 50 Not-For-Profits, as well as the United Way of New York City and the Human Services Council. Call takers are available 24/7, in over 170 languages. They have specialized training and are certified by the Alliance of Information and Referral Specialists (AIRS). Over 1000 Not-For-Profits are already in the system, and more are being added on a rolling basis.</p>
<p>Dedicate significant additional revenues to expand growth industries like tourism. Mount an integrated marketing campaign to attract visitors from around the nation and the world.</p>	NYC&Co.	Done*	<p>Done</p> <p>NYC & Company, NYC Marketing, and NYC Big Events merged into one entity in 2006, creating the world's finest municipal tourism, marketing, and events organization. With an additional \$15 million annual commitment from the City, the organization helped attract a record 47 million visitors in 2008. NYC & Company launched "This is New York City," the first-ever integrated global marketing campaign to promote New York City. In 2008, the Mayor accelerated the City's visitation goal to 50 million tourists by 2012. Efforts continued in January 2009 when the City unveiled its re-designed state-of-the-art information center and launched the new website nycgo.com in an effort to help visitors and residents better explore the five boroughs.</p>
<p>Rezone Jamaica to allow 4.5 million square feet of commercial space to develop a major transportation oriented business district near JFK Airport.</p>	DCP	Launched	<p>Done</p> <p>The Jamaica Plan was adopted by the City Council on September 10, 2007. With 368 blocks rezoned, this project is among the largest rezoning efforts in the City's history. It supports Jamaica's downtown business district, expands housing and economic opportunities on major thoroughfares, and preserves neighborhood scale in low-rise residential areas. In addition, it allows for 3 million square feet of commercial space and more than 3,400 new housing units. The Jamaica Follow-up text amendment was adopted by the City Council on October 29, 2007. This text amendment facilitates development on critical sites near the JFK AirTrain and Long Island RailRoad Station complex, and the use of the affordable housing bonus.</p>

Initiative	Agency	Status 2007	Status 2009	Update 2009
Streamline documentation requirement for domestic violence victims to make it easier for them to access permanent and transitional housing.	HRA	Launched	Done	HRA's Office of Domestic Violence completed the process of streamlining permanent housing placement for domestic violence survivors leaving shelter by training the shelter providers on the policies, application process, and the necessary documentation needed by the various housing agencies. HRA's Office of Domestic Violence will continue to share information with the shelter providers as policy changes dictate.
Expand the NYPD's BioTracks Project and the John Doe Indictment Project.	CJC	Launched	Done	The NYPD's Biotracks project has been successfully completed. With the opening of the new DNA facility, OCME continues to expand the universe of crimes where evidence is tested for DNA. The District Attorneys and OCME also continue to pursue the John Doe indictment project to other charges beyond sex crimes.
Expand small school initiative and open more than 100 small schools.	DOE	Launched	Done	As of fall 2009, the DOE will have opened 233 High Schools and schools that serve grades 6-12, and 66 Middle Schools, surpassing the expanded goal of 250 secondary schools. In addition, DOE has opened 36 elementary schools. The DOE intends to continue to open new small schools to expand the portfolio of quality options for families.
Create at least 15 new transfer schools small, academically-rigorous high schools for students who are over-age, under-credited and were not succeeding in their original high school.	DOE	Launched	Done	In September 2009, NYC will have a total of sixteen transfer schools surpassing the Mayor's 2005 goal of creating 15 new transfer schools

Initiative	Agency	Status 2007	Status 2009	Update 2009
<p>Create at least five Young Adult Borough Centers (YABCs), evening programs that combine academic coursework, counseling, and post-secondary education and career development.</p>	DOE	Done*	Done	<p>Since 2004 we've opened or enhanced 21 YABC programs: 17 new; 4 enhanced. In the 2005-2006 school year, 11 YABCs with Learning to Work programs opened throughout the city. In addition, the DOE opened three new YABCs in 2006-2007, two new YABCs with Learning to Work programs in 2007-2008 and one more in 2008-09.</p>
<p>Create new types of GED programs in at least ten locations that offer GED preparation and testing directly linked to Learning-to-Work vocational preparation and eventually with community colleges and career and</p>	DOE	Launched	Done	<p>In September 2007, District 79 replaced four GED preparation programs with GED Plus, a citywide GED program serving approximately 10,000 students over the course of the school year. This increase in programs joins the eight part-time GED programs with the Learning toWork component started in the 2005 through 2007 years totaling new types of GED programs in over 10 locations.</p>
<p>Improve access to selective schools for students in under-served communities.</p>	DOE	Done*	Done	<p>The DOE continues to provide workshops for parents focusing on selective high schools. These summer workshops have grown in size and number since 2007. The Office of Student Enrollment also administers the Specialized High Schools Institute and has changed the citywide eligibility to Title I/Free Lunch in order to encourage more students to consider specialized high schools. In addition, in September 2006, Brooklyn Latin, a new specialized high school located in East Williamsburg / Bushwick, opened its doors providing an additional option for students to attend a selective school.</p>

Initiative	Agency	Status 2007	Status 2009 Update 2009	
Expand the Out-of-School Time (OST) system to increase the number of young people served.	DYCD	Done*	Done	<p>In September 2005, with a budget of \$47 million, DYCD launched the Out-of-School Time (OST) initiative to provide a mix of academic, recreational and cultural activities for elementary, middle and high school-aged youth. In the 2005-2006 school year, we served 59,071 young people. Our core services focus on providing comprehensive, full-time programs to elementary school-aged children after school, during school recesses and during the summer. DYCDs FY10 budget includes \$110.7 million for OST. For the 2009-2010 school year, DYCD projects that OST will enroll 75,000 participants (against a budget for 64,700), with more than 45,000 elementary school-aged participants served every day. DYCD will introduce a redesigned high school program that offers more in-depth services that help young people get on track to graduate and develop fundamental life skills. The high school program design is closely aligned with Department of Education's objectives.</p>
Build on the success of the new OST system.	DYCD	Done*	Done	<p>DYCD has expanded the successful OST online to DYCD Online to collect data on and expanded number of programs including the Beacons and Teen ACTION programs. With Wallace Foundation funding, DYCD has developed an outcome tracking system for all DYCD-funded youth programs. In FY10 two initiatives will be added: Teen ACTION and In-School Youth, with additional initiatives added in FY11. To reinforce accountability, academic outcomes will be collected from DOE starting in FY10. DYCD released a set of core competencies for youth work professionals, an important first step in improving the quality of the after school workforce. The 8 competency statements and indicators emerged from a collaborative process including academia, CBO management and front-line staff, and technical assistance providers. In February, DYCD began administering Beacon Community Centers at 25 NYCHA facilities. In terms of programmatic enhancements, DYCD has launched two OST pilots: KidzLit and KidzMath, which provide fun academic support, and Fun Food, Smart Food, a twelve-week cooking and nutrition program for middle</p>

Initiative	Agency	Status 2007	Status 2009 Update 2009
<p>Create the Community Connections Initiative for runaway and homeless youth, featuring drop-in centers in each borough that will conduct outreach to targeted neighborhoods. Open six personalized crisis shelters with a total of 75 beds as well as several transitional independent living facilities for young mothers and Lesbian Gay Bisexual and Transgender youth.</p>	<p>DYCD</p>	<p>Launched</p>	<p>Done DYCD's continuum of care for Runaway and Homeless Youth was launched in FY2007 and includes Community Connections Drop-In Centers in each borough that together serve more than 8,400 at-risk young people, as well as street outreach services during the night-time hours. The new system provides expanded Crisis Shelters and Transitional Independent Living options, with specialized residential services for pregnant and parenting youth, sexually exploited youth and lesbian, gay, bisexual and transgender youth. The system currently offers 113 funded crisis shelters beds at 4 sites (with a fifth to be certified shortly by NYS) and 122 transitional independent living program beds at 10 sites.</p>
<p>Expand the ParentCorps program.</p>	<p>DOE</p>	<p>Done*</p>	<p>Done Federal and City Council funding provided to NYU allowed for the ParentCorps and TeacherCorps programs to expand in certain districts. In total, over 600 families and over 100 school personnel participated in studies of ParentCorps and TeacherCorps, with 300 families receiving services, up from 40 in 2005, and 60 school personnel receiving training and supervision.</p>