

2005 Campaign Promises

Initiative	Agency	Status 2007	Update 2007
Create a parent friendly enrollment system and easy access to information through a universal online application form of two pages or less that any parent seeking early childhood care can use easily.	ACS, DOITT	Done	Child Care now has a simplified two-page child care application form which is available online through ACCESS NYC and is also available by mail to parents who call 311 or ACS to inquire about ACS child care.
Work with State Legislature to have the statute changed to increase the penalty for felony gun possession to a minimum sentence of 3.5 years in prison or at least 5 years with a prior felony conviction, not five years of probation.	CJC, IG	Done	Chapters 742 and 745 of the Laws of 2006 were enacted on October 31 and December 15, 2006 respectively. The mandatory minimum sentence for illegal possession of a loaded handgun has been increased from 1 year to 3 ½ years.
Work with State Legislature to change the law and close the Gun Trafficking Loophole.	CJC, IG	Done	Chapter 764 of the Laws of 2005, which was enacted on December 21, 2005, allows individuals to be charged with the criminal sale of a firearm based on the total number of illegal sales that they make in a year, even if not all of those sales are part of a single transaction (the loophole under the previous law).
Expand Naturally Occurring Retirement Communities (NORCs) to allow older New Yorkers to stay in their homes while they receive the support services they need.	DFTA	Done	Additional funds enabled DFTA to award eight Naturally Occurring Retirement Communities (NORC) contracts in FY07.
Expand outreach and enrichment programs for students in communities traditionally under-represented, through an expansion of the Specialized High School Institute.	DOE	Done	The Specialized High School Institute (SHSI) is charged with increasing the percentage of underrepresented minority students attending Specialized High Schools (SHS). The number of sites for middle school students for SHSI has increased from four in 2004 to 17 in 2006, with a particular emphasis on underserved districts and communities. As a result, there are nearly four times as many participants in SHSI as there were prior to the Mayor's commitment to expand it in 2005. The 2006 8 th grade cohort was the first from the expanded program to take the exam and 44% of test takers who participated in the SHSI received an offer. This compares favorably with a 19% acceptance rate for all 8 th grade test takers citywide.
Open a selective high-school in Ozone Park that will prepare students for careers in the building trades.	DOE, SCA	Done	The High School for Construction Trades, Engineering and Architecture opened in September 2006. The high school is partnered with the Mayor's Commission on Construction Opportunity, the Building Trades Council, the Building Trades Employers Association, and Construction Skills 2000.
Establish a desk to foster the growth of the not-for-profit and education industries to focus the City's development efforts on these rapidly growing sectors of the economy.	EDC	Done	Since its launch in Fall 2006, the not-for-profit (NFP) desk has reached out to over 375 New York City not-for-profit organizations. The desk assisted almost 70 organizations, supporting 1,832 jobs, creating 200 new jobs, and encouraging \$84 million in capital investment in the city. The NFP desk has created a website that serves as an information hub on available services for not-for-profit organizations and works in conjunction with the IDA to provide access to affordable financing. Currently, the NFP desk is actively involved in several strategic initiatives focused on real estate, financing, and technical assistance needs for a wide range of not-for-profit organizations.
Expand affordable housing plan by two and half times. Extend the original five-year, \$3 billion commitment to build and preserve 68,000 units to a ten-year plan that will build and preserve 165,000 units of affordable housing.	HPD	Done	On February 23, 2006, Mayor Bloomberg announced the expansion of the New Housing Marketplace Plan to a ten-year, \$7.5 billion initiative to build or preserve 165,000 units for 500,000 New Yorkers. As of April 2007, HPD and HDC have started 56,700 affordable units under the plan.

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Combine all of its existing lists of available housing into a Comprehensive Housing Services website.	HPD	Done	In January 2006, the City launched the online Affordable Housing Resource Center on nyc.gov, which aims to dramatically increase New Yorkers' access to information from more than a dozen City agencies involved in housing matters. The site provides information and advice on buying and renting in the private market, legal rights and responsibilities, and health tips.
Launch a "Back-to-Work" program.	HRA	Done	The Back-to-Work program was launched in August 2006. The program includes citywide contracts with community based employment and training organizations to provide job readiness training, placement services, and vocational training to applicants and recipients of public assistance.
Under "Back-to-Work" program, contractors will receive payment for clients who are successfully placed in jobs, and for those who remain off the welfare rolls for at least 6 months.	HRA	Done	As promised, Back-to-Work contractors receive payments for clients who are successfully placed in jobs, for those who remain employed for at least three months, and for those who remain employed and off the welfare rolls for at least six months.
Require vendors to prepare an ongoing plan for self-sufficiency when they place a client in a job to promote long-term independence.	HRA	Done	As part of the Back-to-Work program, vendors complete a self-sufficiency plan outlining what services need to be in place to ensure retention and what steps need to be taken to allow for job advancement.
Award "Back-to-Work" vendors the largest part of their performance payment for job retention and make additional bonus payments when participants get higher paying jobs and leave public assistance.	HRA	Done	As promised, Back-to-Work contract vendors receive all payments on a milestone basis with the majority of payments for successful placement and subsequent retention in a job.
Link the Work Experience Program (WEP) directly into our welfare-to-work contracts connecting WEP workers more closely to long-term job training and a skill assessment plan.	HRA	Done	Under the Back-to-Work program, there is increased integration between the WEP program and job training and skills development programs. Moreover, the BEGIN program, which specializes in basic skills and literacy instruction for participants with low basic skills and limited English proficiency has a fully integrated WEP and education program where instructors travel to work sites and participants are given opportunities to apply the skills learned.
Assign every HRA Job Center to a single vendor partner assigned to serve its clients.	HRA	Done	Under the Back-to-Work program, Job Centers are linked with a single Back-to-Work vendor. That vendor has staff at the Job Center to perform initial orientation and assessment of those entering the program.
Provide additional funding for more intensive services to long-term welfare recipients.	HRA	Done	Under the Back-to-Work program, vendors receive enhanced funding for placements of hard-to-serve individuals, including those who are long-term recipients.
House the Office of Capital Project Development inside the Mayor's Office to ensure that all economic development projects currently in the pipeline are completed on time and on budget.	MO	Done	The Mayor's Office of Capital Projects Development was created in 2006 to work with the City's public and private partners to ensure that all of the City's large-scale projects are built on time and on budget.

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Create Strategic Growth Management Plan to identify under and over developed areas and study possible remedies.	MO	Done	The Department of City Planning projects that by 2030, New York City's population will grow to over 9.1 million people. The growth will increase the demand for land for uses like housing, open space, and municipal services. In order to encourage smart development and healthy citywide growth, PlaNYC has outlined a transit-oriented growth strategy, directing 95% of new residential growth within 1/2 mile of mass transit.
Work with the Port Authority and Larry Silverstein to expedite the construction of Buildings 3 and 4 at the World Trade Center Site to spur development in Lower Manhattan.	MO	Done	In 2006, the World Trade Center lease was successfully renegotiated, expediting the construction of Towers 3 and 4, which are scheduled for completion in 2012. The Port Authority and City will occupy Tower 4.
Continue efforts to expand domestic partner coverage so that all insurers that offer health insurance to small businesses in New York City offer same sex and opposite sex domestic partner coverage.	MO	Done	The Administration continues to work with insurers throughout the city to expand domestic partner coverage in the small group market. In 2005, while all insurers offered domestic partner coverage to companies with more than 50 employees, none offered it to companies with 50 or fewer employees. Today, through historic efforts brokered by the Mayor, small businesses have a competitive marketplace in which to purchase coverage for the domestic partners of their employees. Moreover, the Mayor issued an Executive Order which requires the City to encourage City vendors to offer this newly available coverage and monitor whether they do.
Change the City Charter, (as proposed by the Mayor's New York City Charter Revision Commission), to require the Mayor and the Chief Administrative Law Judge of the Office of Administrative Trials and Hearings (OATH) to jointly issue rules establishing a code or codes of professional conduct for the administrative law judges and hearing officers in the City's administrative tribunals.	MO	Done	In accordance with Section 13-a of the City Charter, approved by voters in 2005, the Chief Administrative Law Judge, in conjunction with the Mayor, jointly promulgated rules of conduct for administrative law judges and hearing officers in City tribunals. Published as a final rule on January 12, 2007, the Code took effect February 13, 2007.
Launch the first phase of the Integrated Human Services System, which will allow individuals to go through a simple, secure, online pre-screening process to determine potential eligibility for Food Stamps, Welfare, and six Medicaid-related public health programs. Expand the range of programs that may be pre-screened, including childcare, Head Start, the Earned Income Tax Credit, and Section 8 and other types of affordable housing.	MO, DOITT	Done	This system, now known as ACCESS NYC, was launched on nyc.gov in September 2006. ACCESS NYC allows users to screen for 21 programs across eight City, three State, and one federal agency. The number of programs that can be pre-screened continues to expand. In addition to screening, users are able to download and print pre-populated application forms, where applicable. To date, ACCESS NYC has received over 80,000 visits.
Expand foreign language access to benefits by initially providing the Integrated Human Services System Web site in English, Spanish, and Chinese.	MO, DOITT	Done	This system, now known as ACCESS NYC, is available in seven languages: English, Spanish, Chinese, Korean, Haitian Creole, Russian, and Arabic. The entire system has been translated and application forms are available in foreign languages as long as the receiving agency is able to accept the form, otherwise the information provided by the user is translated into English and used to pre-populate the application form.
Expand DNA crime solving by completing the construction of the most sophisticated forensic DNA laboratory in the country.	OCME, NYPD, CJC	Done	OCME's new DNA lab opened in March and will accept evidence for all crimes types, not just sexual assaults and homicides.
Support the childcare needs of parents on or transitioning off of public assistance.	ACS	Done*	ACS has developed uniform forms and processes to assure continuity as a parent's status changes from public assistance to transitional child care to low-income working child care.

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Expand the ParentCorps program.	ACS, DOE	Done*	Additional funding has allowed for further expansion of the ParentCorps and TeacherCorps pilot programs. In 2005, funding from the U.S. Department of Education supported a new, five-year study of the programs in ten schools in Districts 17 and 18 to test over 1,000 children. In 2007, the Robert Wood Johnson Foundation supported further implementation of the TeacherCorps program to deliver additional training to first grade teachers and mental health professionals in five of these ten schools. In total, since 2005, over 500 families have been included in the study of ParentCorps.
Create at least five Young Adult Borough Centers (YABCs), evening programs that combine academic coursework, counseling, and post-secondary education and career development.	DOE	Done*	In the 2005-2006 school year, 12 YABCs with Learning to Work programs opened throughout the city. An additional three YABCs opened in 2006-2007 and two additional YABCs with Learning to Work programs are scheduled to open in September 2007.
Improve access to selective schools for students in under-served communities.	DOE	Done*	DOE conducts additional summer workshop sessions on selective high schools for parents and students. In addition, it has increased the distribution of the Specialized HS Handbook to all sixth graders, created a set of specialized high school workshops, and presented in targeted communities to encourage student participation on the specialized exam.
Convene a new consortium of health care providers, insurers, businesses, and consumers to create a public private partnership to build on the City's investment in Electronic Health Records.	DOHMH	Done*	In the last quarter, DOHMH's Primary Care Information Project (PCIP) convened leadership from more than 20 Community Health Centers (CHCs) to develop a Health Information Technology Readiness Assessment. In September 2006, PCIP staff administered the assessment to more than 30 CHCs, and identified those ready to implement Electronic Health Records in the first wave of implementation. The City secured an additional \$16.4 million to support the expansion of health information technology from a combination of participating providers and state and federal grants. The City has applied for an additional \$5 million from the HEAL NY program.
Expand the nurse family partnership, a program which improves mother and child health.	DOHMH	Done*	The program is currently serving more than 600 families. Available funding will provide services to approximately 1,300 families by Fall 2007 and an RFP will be issued for continued expansion.
Propose legislation imposing stiff penalties in the event of misuse of personal health information to further protect privacy.	DOHMH, IG	Done*	A bill was passed the Senate during the 05-06 session but never made it to a vote in the Assembly. This year, a bill has been introduced into the Assembly and one is expected to be introduced in the Senate. The City continues to pursue this legislation as part of the agency's legislative agenda.
Expand the Out-of-School Time (OST) system to increase the number of young people served.	DYCD	Done*	65,000 young people are enrolled in OST programs in FY 2007. This is an increase over the 59,000 enrolled in FY 2006. Additionally, the FY 2008 Executive Budget includes an additional \$32 Million in FY 2008 and \$44 Million in FY 2009 to add 15,000 new elementary school slots.
Build on the success of the new OST system.	DYCD	Done*	Successes and lessons learned from the implementation of the OST System have influenced program development in DYCD and citywide. DYCD's Beacon Program is adopting the online program management data base system to increase its accountability. Beacon Programs are also requiring minimum numbers of service hours and participants for a subset of their population. The Parks Department is licensing all of its afterschool programs and adopting a more comprehensive approach to afterschool. Finally, DYCD is leveraging Wallace funding to improve infrastructure and evaluation processes for other afterschool programs.

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Partner with City University of New York to launch a program for careers as construction managers and professionals.	MO, CUNY	Done*	A Job Scheduler's program was successfully launched in November 2006. Established through a partnership with BMCC, LMCCC, and the BTEA, the program aims to train 40 participants and place them into full-time positions. After the initial year of seed funding, the program will become a self-sustaining class and a part of BMCC's regular curriculum. LMCCC has agreed to fund the addition of a Cost Estimators program.
Fight Washington for more Homeland Security funding.	MO, IG	Done*	The City has led the way in getting homeland security funding distributed on the basis of risk. Immediately after 2001, Homeland Security funds were distributed based on traditional and ineffective "minimum" per-capita amounts that would go to every jurisdiction, regardless of risk. Due to years of working with DHS and aggressive lobbying, the distribution criteria were changed. Now every eligible jurisdiction gets a minimum amount and the remainder of Homeland Security funds are distributed based on the risk of terrorist attack.
Call for the Governors of New York and New Jersey to create new seats on the MTA and Port Authority for the sitting Police Commissioner of New York City.	MO, IG	Done*	The Mayor has called and continues to call for new seats on the MTA and Port Authority Boards for the sitting Police Commissioner.
Dedicate significant additional revenues to expand growth industries like tourism. Mount an integrated marketing campaign to attract visitors from around the nation and the world.	MO, NYC & Co.	Done*	NYC & Company, NYC Marketing, and NYC Big Events merged into one entity, creating the world's finest municipal tourism, marketing, and events organization. With an additional \$15 million commitment from the Mayor, the organization helped attract a record 44 million visitors in 2006, putting the City ahead of schedule towards achieving the Mayor's goal of attracting 50 million visitors by 2015. NYC & Company's new NYC Open Book campaign seeks to attract international visitors to the city during traditionally slower tourism periods.
Train social service providers to identify potential victims of domestic violence and intervene before tragedy strikes.	OCDV, HRA, ACS, DOHMH	Done*	Since opening in July 2005, the New York City Family Justice Center in Brooklyn, an OCDV initiative, has trained over 2,500 individuals. ACS updated their domestic violence training and conducted 100 office-based training sessions in 2006. DOHMH trained 1,000 individuals on domestic violence in 2006.
Integrate and coordinate early child care and education system to foster the healthy development of all children, especially those children who are low-income and disadvantaged.	ACS, DOE	Launched	ACS and DOE are assessing gaps in services throughout the city, and will implement strategies for use of available facilities. A citywide interagency steering committee has been established to assess coordination of early childhood services across agencies.
Develop and implement performance standards for center-based care to ensure quality across the system.	ACS, DOE	Launched	A Steering Committee consisting of DOE, ACS Head Start and Child Care representatives and the provider community agreed upon a set of performance standards to apply to child care, Head Start, and universal pre-kindergarten settings, as well as assessment tools for a performance measurement system. The assessment protocol will be tested in 2007 and a plan will be developed to educate the provider and parent community on the new standards and measurement system.

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Improve transition from child care and pre-K to elementary school.	ACS, DOE	Launched	The City has launched several initiatives to improve the transition, including professional development activities, events where pre-school and kindergarten staff are invited to participate in exchange visits, and events where pre-school parents and their children are invited to visit their elementary school during Kindergarten Round-Up. ACS Head Start works closely with parents of 4-5 year-olds to apprise them of elementary school options. Additionally, students' cumulative pre-school records are being transferred to the elementary schools.
Develop performance standards and implement a system using the nyc.gov and the 311 information line to share Pre-K childcare center performance information with parents.	ACS, DOE	Launched	Parents may currently use nyc.gov and 311 to locate organizations licensed to provide child care and universal pre-kindergarten. A Steering Committee consisting of DOE, ACS Head Start and Child Care representatives and the provider community agreed upon a set of performance standards and assessment tools for a performance measurement system. With support from the Child Care and Early Education Fund, housed at United Way of New York City, ACS, and DOE jointly commissioned a team of consultants to create a uniform and comprehensive performance measurement system for early care and education programs, including center, school and home-based care in New York City. The projected date of completion of this pilot is January 2008.
Create affordable quality daycare and pre-K for City employees.	ACS, DOE, DYCD	Launched	ACS continues to work with DOE and DYCD to coordinate early childhood services throughout the city. This work will allow ACS to leverage resources to expand services to younger children. Upon completion of this coordination work, ACS will assess the creation of child care programs for City employees.
Extend childcare day to 6pm. Offer quality “wrap around programs” for children between the ages of birth-6 years old until 6pm.	ACS, DOE, DYCD	Launched	An Early Childcare and Education Steering Committee comprised of representatives from the Mayor’s Office, DOE, ACS, and DYCD has been convened to determine and implement strategies to maximize resources available for child care and early childhood education that would extend child care day to 6 pm for as many children from working and low-income families as possible and expand the number of young children served.
Reduce red tape for childcare providers by implementing a clear set of citywide child care policies and procedures for eligibility, enrollment, and payment that are accessible on-line to child care providers.	ACS, DOITT	Launched	The Division of Child Care and Head Start has redesigned operations to make offices more user-friendly to contracted programs needing assistance with eligibility and enrollments. All of the ACS Bronx programs and most of the Queens programs have adopted this new system. The number of applications submitted by programs has doubled and processing time has decreased. This initiative will be introduced in Manhattan and Brooklyn in 2007. ACS continues to work with a vendor to create an automated information system.
Develop Digital Blueprint project. All new buildings will be required to file digital plans with the Department of Buildings with the locations of exits, entrances and stairwells. Plans for existing buildings will be scanned and digitized.	CJC, DOB, DOITT, FDNY	Launched	Pursuant to Local Law 26 of 2004, FDNY now requires high-rise commercial buildings to submit electronic blueprints. FDNY and DOB are currently gathering technical requirements for storing these blueprints, which will be made available to first responders.
Track the highest risk domestic violence offenders 24 hours a day through electric monitoring. Law enforcement will be immediately alerted when they violate Orders of Protection.	CJC, DOP, OCDV	Launched	The Department of Probation will be piloting electronic monitoring of domestic violence offenders in Kings County later this spring.

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<p>Improve monitoring of sex offenders. NYPD's sex offenders database will be electronically cross-referenced with other relevant databases to create monitoring system that seeks out sex offenders' critical address information.</p>	CJC, NYPD	Launched	<p>CJC and the NYPD are evaluating potential data sets to link to the NYPD's Sex Offender Monitoring Unit, and expect to complete this analysis by the end of the spring, at which point CJC will begin to automate the exchange of information through the City's DataShare system, thus enabling real-time monitoring of these offenders.</p>
<p>Expand the Brooklyn Family Justice Center to the Bronx and Queens to provide women fleeing abusive partners with all the services they need in one place.</p>	CJC, OCDV	Launched	<p>Locations for Family Justice Centers in the Bronx and Queens have been identified. The Mayor broke ground on the Queens Center in April 2007. The Queens Center is expected to open in the spring of 2008. Development of the Bronx Center has begun.</p>
<p>Rezone Jamaica to allow 4.5 million square feet of commercial space to develop a major transportation oriented business district near JFK Airport.</p>	DCP	Launched	<p>The Jamaica Plan was certified for public review on January 5, 2007. With 368 blocks proposed to be rezoned, this project is among the largest rezoning efforts in the City's history. It will support Jamaica's downtown business district, expand housing and economic opportunities on major thoroughfares and preserve neighborhood scale in low-rise residential areas. In addition, it will allow 4.5 million square feet of commercial space and more than 3,400 new housing units.</p>
<p>Establish Harlem as the premiere African-American and Latino media, culture and entertainment center in the United States to bring jobs, tourists and investment to Upper Manhattan as part of the 125th Street river-to-river initiative.</p>	DCP, EDC	Launched	<p>The 125th Street plan seeks to catalyze mixed-use development, while preserving areas that have a strong built character. The plan provides expanded opportunities for housing and aims to encourage cultural and retail activities along 125th Street to create a premier entertainment district, with entertainment and cultural use requirements, which will result in all large new developments setting aside space for entertainment and cultural uses and tenants. The draft scope for the Environmental Impact Statement (EIS) for the proposed rezoning was issued in December 2006; certification is anticipated in Summer 2007.</p>
<p>Develop the Harlem River Waterfront in the Bronx, from Port Morris to Roberto Clemente Park, as new waterfront open space.</p>	DCP, EDC, DPR	Launched	<p>DCP is evaluating opportunities and strategies for encouraging the redevelopment of the Harlem River Waterfront between 149th Street and the Third Avenue Bridge in Port Morris. In conjunction with the new Yankee Stadium and Gateway Center projects, Parks and EDC are overseeing the design and construction of new waterfront parks between 149th Street and 161st Street. North of 161st Street, the Parks Department expects to begin the construction of Bridge Park in 2007 and the greenway link between Depot Place and Bridge Park in 2008. Utilizing Croton Mitigation Funds secured by the City, the State Office of Parks, Recreation & Historic Preservation will begin \$20 million in improvements to Roberto Clemente State Park in 2007.</p>
<p>Develop senior center and home delivered meals emergency response plan by expanding Emergency Food Hubs to all five boroughs.</p>	DFTA	Launched	<p>Negotiations are in progress to identify storage space and the number of meals required at various sites across the city.</p>
<p>Expand small school initiative and open more than 100 small schools.</p>	DOE	Launched	<p>DOE expanded its new small school initiative and plans to open at least 250 new small secondary schools by 2009. 184 new secondary schools have already been opened as part of the New Schools Initiative and an additional 34 secondary schools will open in the fall of 2007.</p>

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<p>Create at least 15 new transfer schools – small, academically-rigorous high schools for students who are over-age, under-credited and were not succeeding in their original high school.</p>	DOE	Launched	<p>The Office of Multiple Pathways, established in October 2005, focuses on developing a portfolio of educational models designed for students who are over-age and under-credited. In September 2006, one new Transfer School with the Learning to Work vocational program opened. Five additional new Transfer Schools are approved to open in September 2007. DOE plans to open an additional ten schools in the next two years.</p>
<p>Create new types of GED programs in at least ten locations that offer GED preparation and testing directly linked to Learning-to-Work vocational preparation and eventually with community colleges and career and technical programs, such as those for dental or computer technicians.</p>	DOE	Launched	<p>In the 2005-2006 year, three part-time GED programs with the Learning to Work (LTW) program opened. In the 2006-2007 year, four part-time GED programs opened. One new full-time GED with LTW model for 200 students was piloted in 2006-2007, and two full-time GED with LTW models for 200 students are in development for September 2007.</p>
<p>Open at least seven new academically selective secondary schools across the city by 2009 to expand these options for academically gifted students and to provide greater access to students in communities traditionally under-represented in these schools.</p>	DOE	Launched	<p>The Office of New Schools continues to make progress towards this goal. In September 2006, Brooklyn Latin, a new specialized high school located in East Williamsburg/Bushwick, opened its doors. A second selective school, Columbia Secondary School for Math, Science and Engineering, is set to open its doors in September 2007 in Upper Manhattan. The Department is planning additional schools and sites.</p>
<p>Provide electronic medical records and electronic prescribing tools to 3,000 doctors who care for the poorest and sickest New Yorkers by building on state of the art infrastructure developed in the public hospitals.</p>	DOHMH	Launched	<p>The project was initially conceived to provide 1,000 with full electronic health records (EHR) and 2,000 physicians with e-prescribing tools (eRx). Because improvements in care depend on a full EHR and given recent trends indicating a provider preference for a full EHR system rather than a stand-alone eRx application, the Department will outfit all participating providers with full EHRs. DOHMH will reach approximately 2,075 community providers with a full EHR with eRx and preventive care functionalities. These providers care for Medicaid and other underserved populations through community health centers, hospital outpatient departments, correctional health facilities, and other community physicians. The City is advocating for additional matching state/federal funding to expand their reach to all high volume Medicaid providers in New York City. A vendor for implementing EHR has been selected and the contract was registered in March 2007.</p>
<p>Ask community clinics and New York State to match City funds for electronic health records to leverage the \$25 million investment to as much as \$100 million.</p>	DOHMH	Launched	<p>The City secured an additional \$16.4 million to support the expansion of health information technology from a combination of participating providers and state and federal grants. The City has applied for an additional \$5 million from the HEAL NY program.</p>
<p>Improve prevention and treatment through the Take Care New York health policy. Goals include: (1) Expand programs to prevent cancer and heart disease; (2) Help more New Yorkers who want to quit smoking stop; (3) Improve HIV prevention and care and make New York City a national and global model for stopping the epidemic; (4) Break record low levels of lead poisoning in children and further reduce infant mortality; (5) Improve mental health treatment and expand options for effective treatment of drug abuse; (6) Increase influenza vaccination rates to prevent hospitalizations, illness, and death.</p>	DOHMH	Launched	<p>The number of Take Care New York community partners has more than doubled to 269. According to the most recent Take Care New York progress report, compared to 2002, in 2005: 290,000 more New Yorkers had a regular doctor, 13% fewer New Yorkers were smoking, 293 fewer deaths were from HIV/AIDS-related illness, and nearly 150 fewer children were newly diagnosed with lead poisoning. In 2005 and 2006, more than 460 providers were trained and certified to provide buprenorphine – a new method of treating opioid addiction. Additionally, DOHMH continues to intensify its influenza vaccination outreach and education efforts.</p>

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<p>Create the Community Connections Initiative for runaway and homeless youth, featuring drop-in centers in each borough that will conduct outreach to targeted neighborhoods. Open six personalized crisis shelters with a total of 75 beds as well as several transitional independent living facilities for young mothers and Lesbian Gay Bisexual and Transgender youth.</p>	<p>DYCD</p>	<p>Launched</p>	<p>DYCD launched a new system with improved and expanded services for runaway and homeless youth. For the first time, each borough will have a Community Connections Drop In Center that will each serve 1,500 young people who are at risk. The new system also provides 106 beds at crisis shelters and transitional independent living facilities. For the first time, services will be available for young mothers and Lesbian Gay Bisexual and Transgender youth.</p>
<p>Expedite development of Willets Point.</p>	<p>EDC</p>	<p>Launched</p>	<p>In May 2007, Mayor Bloomberg unveiled the Master Plan for the Willets Point peninsula located on the Flushing River between Shea Stadium and Downtown Flushing in Northern Queens. The Plan includes the transformation and remediation of the contaminated 60-acre area – one of the most contaminated in the City – into a vibrant, mixed-use district with affordable housing, office and retail space, new parks and playgrounds, a new public school, cultural and community uses and a state-of-the-art convention center and hotel. This will be the first neighborhood, and the City’s largest development project to incorporate “green” building technology. The redevelopment will create 20,000 construction jobs and 6,100 permanent jobs for a total positive economic impact on the New York City economy over the next 30 years of more than \$1.5 billion.</p>
<p>Preserve 37,000 units of Mitchell-Lama and other housing whose subsidies will expire and are at risk of converting to market rate apartments through the new ten-year housing plan. Preserve as many as 5,000 units of Section 202 senior housing across the city. Work with State, Federal and local partners to craft a comprehensive expiring-use housing preservation strategy. Centerpiece of strategy will be creation of new public/private preservation entity to implement the strategy.</p>	<p>HPD</p>	<p>Launched</p>	<p>HPD has raised \$250,000 from the McArthur Foundation and JPMorgan Chase to create a comprehensive preservation strategy and assess preservation capacity. HPD will make recommendations about preservation of the HUD, Mitchell-Lama and tax credit portfolios. Over the past year, HPD has also been working to ensure long-term affordability in these portfolios using a variety of tools including collaborating with its partners. For example, HPD is preserving Ennis Francis, a 231-unit complex located in Harlem that was part of the HUD portfolio of distressed properties.</p>
<p>Develop a new middle class housing program which will begin construction of 22,000 new units of housing for middle income individuals by 2013. To ensure the development of these new units, the City will create a program to lower the cost of housing construction by 25%.</p>	<p>HPD</p>	<p>Launched</p>	<p>Under the Mayor's New Housing Marketplace Plan, HPD has developed and begun implementation of the middle-income housing initiative. One key component of this plan is the development of the Queens West site. On October 23, 2006, the Mayor announced the Port Authority's transfer to the City of roughly 24 acres of waterfront land for the development of up to 5,000 units of mixed-use, middle-income housing development in Long Island City.</p>
<p>Reclaim underutilized land for affordable housing.</p>	<p>HPD</p>	<p>Launched</p>	<p>Through the New Housing Marketplace Plan, HPD plans to develop nearly all of its portfolio of vacant lots and underutilized land. In addition, the agency is exploring development opportunities on underutilized land owned by other City and State agencies. For example, the City issued an RFP for the redevelopment of underutilized parking lots owned by NYCHA in West Chelsea, Hudson Yards, and East New York. The infill development of these sites will yield 600 residential units for low- and middle-income families. In collaboration with DOT, HPD worked with a local not-for-profit in Astoria to redevelop an underutilized DOT parking lot for affordable housing. As part of PlaNYC, the City will look to increase capacity for housing supply by using government-owned land more efficiently, creating new housing on public land, expanding co-location with government agencies, and adapting outdated buildings to new uses.</p>

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<p>Create 8,500 units of affordable housing in the rezoning areas of Greenpoint/Williamsburg, West Chelsea and the Hudson Yards through inclusionary zoning. Apply inclusionary zoning in medium density neighborhoods with strong residential markets outside of Manhattan.</p>	<p>HPD</p>	<p>Launched</p>	<p>As a result of the Greenpoint-Williamsburg rezoning, the first building to be approved under the City's expanded inclusionary zoning program broke ground in 2006. Inclusionary zoning, which allows greater density in exchange for providing at least 20% permanently affordable housing, will result in 113 affordable units out of the development's total of 300 units. The West Chelsea and Hudson Yards rezonings of 2005 are expected to yield nearly 4,000 units of affordable housing. HPD and its partners are also working to expand inclusionary zoning in other neighborhoods outside of Manhattan.</p>
<p>Create collaborations with private sector partners, such as the recently announced New York City Affordable Housing Acquisition Fund, which will capitalize on commitments by philanthropic and financial partners to raise \$200 million. These funds will be used for early stage capital for acquisition of privately-owned land and buildings.</p>	<p>HPD</p>	<p>Launched</p>	<p>The \$230 million New York City Acquisition Fund will be used as early stage capital for the acquisition of privately-owned land and buildings. Through a creative partnership, an investment of \$8 million in City funding was blended with \$32 million in foundation funding to leverage \$190 million from several of the city's largest banks and financial institutions to complete the \$230 million Fund. In December 2006, acquisition financing was closed for a 48-unit permanent HIV/AIDS supportive housing project. The first preservation deal to use the Acquisition Fund closed in May 2007.</p>
<p>Leverage the strong real estate market by expanding and improving the efficiency of the 421a certificate program to generate \$200 million and selling a portion of the Studio City Site in Manhattan to raise \$50 million.</p>	<p>HPD</p>	<p>Launched</p>	<p>In December 2006, Mayor Bloomberg signed into law a bill that reforms the City's 421-a tax incentive program. The final legislation will create an estimated 20,000 units of affordable housing and will provide \$300 million in additional funding for the New Housing Marketplace Plan. In addition to significant changes to the Geographic Exclusion Area, the amended bill eliminates the 421-a certificate program. These changes make the program more efficient, simultaneously stimulating the creation of affordable housing and increasing property tax revenue, a portion of which will be dedicated to a \$400 million Affordable Housing Trust Fund. Active planning for the disposition of the Studio City site for market-rate and affordable housing development is underway; proceeds up to \$45 million will be dedicated to the affordable housing fund.</p>
<p>Use \$50 million in Lower Manhattan Development Corporation funds for the creation and preservation of affordable units in Lower Manhattan.</p>	<p>HPD</p>	<p>Launched</p>	<p>In October 2006, HPD announced the availability of \$16 million in funding for the acquisition and preservation of affordable housing in Chinatown and the Lower East Side. Allocated to the City by the Lower Manhattan Development Corporation (LMDC) through a Community Development Block Grant from HUD, the funds will be used to rehabilitate and preserve at least 160 low- to moderate-income units in the Chinatown/Lower East Side community. The first acquisition deal closed in February 2007.</p>
<p>Use City and Federal resources that have historically been used for the disposition of the <i>in rem</i> stock, and \$130 million in redirected revenue from Battery Park City to provide \$7.5 billion through 2013 to create and preserve 165,000 units of affordable housing.</p>	<p>HPD</p>	<p>Launched</p>	<p>In September 2006, HPD announced the first Notice of Funding Availability (NOFA) for the financing of affordable housing using \$25 million of \$130 million in revenues from the Battery Park City Authority (BPCA), which will be distributed through the New York City Housing Trust Fund (HTF). This will be the first of approximately \$70 million the HTF will use over the next three years for the new construction or substantial rehabilitation of developments targeting poor and middle class families not eligible for most affordable housing. Williamsburg Edge, the first development to use financing from the HTF, closed in March 2007. The project is a 346 unit development on the Williamsburg waterfront that is participating in HPD's inclusionary housing program.</p>

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Initiative	Agency	Status 2007	Update 2007
<p>Expand number of small businesses that offer health insurance and increase the number of New Yorkers covered by insurance by 100,000 in four years. The City will: (1) Work with the State to expand eligibility standard for Healthy New York to make the program more affordable for city businesses. (2) Provide premium subsidies for businesses participating in Healthy New York program in communities targeted for economic development. (3) Conduct new advertising and outreach campaign to improve awareness of special health insurance options tailored for small businesses and working individuals.</p>	HRA	Launched	<p>In 2006, New York City enrollment in the Healthy New York increased from 20,000 to 28,000, a 40% increase. Legislation to increase income eligibility for New York City is now part of the City's state legislative agenda. HRA's Office of Citywide Health Insurance Access (OCHIA) continues to look for opportunities to provide subsidies to businesses participating in Healthy New York. To better target outreach and shape products, OCHIA conducted research in 2006 on small businesses across the city and on an ongoing basis OCHIA is evaluating insurance expansion proposals.</p>
<p>Enroll and maintain continuous coverage for virtually all children eligible for public health insurance.</p>	HRA	Launched	<p>HRA's Office of Citywide Health Insurance Access' (OCHIA) HealthStat initiative continues to assist eligible individuals to enroll in public health insurance programs in a collaboration across City agencies and community based organizations. The HealthStat initiative facilitated the enrollment of 261,125 individuals into public health insurance programs from 2004 to 2006, including 120,596 children.</p>
<p>Conduct health insurance recertification and enrollment in parochial and public schools as children enter elementary, middle and high schools, with the long term goal of having an automatic renewal process aligned with duration of each school level.</p>	HRA	Launched	<p>An analysis of '04-'06 public school enrollment trends, gaps in coverage and churning patterns was completed. An implementation plan for use of mandatory health insurance reporting system and data matches will be piloted with universal pre-kindergarten programs in September 2007. A pilot project for facilitated recertification involving eight public schools is in progress and if successful, HRA will work to implement the process in parochial schools.</p>
<p>Streamline and integrate childcare programs into a comprehensive childcare system.</p>	HRA, ACS	Launched	<p>Central HRA child care program units were transferred to ACS in September 2006. Staff in the former HRA child care field unit were reassigned to Job Centers and, after training, began processing child care there in mid-December. System changes were made to create a single attendance reporting process, support a single payment unit, and issue a single check to providers. These changes were implemented on March 1, 2007.</p>
<p>Take advantage of the statewide electronic voter registry mandated by the Help America Vote Act to extend the registration deadline to ten days before Election Day.</p>	MO	Launched	<p>On April 26, 2007, Governor Spitzer proposed a constitutional amendment that would have the effect of eliminating the voting registration deadline. This proposal, if adopted by the Legislature and ratified by the voters, would allow for Election Day registration.</p>
<p>Work with labor, hotel management and the real estate industry to develop a strategy to protect New York's grand hotels and their employees and to develop new hotels and create new jobs.</p>	MO	Launched	<p>In the wake of conversions of major, full-service hotels to residential use, the Mayor convened a task force with representation from the tourism industry, labor and others to study ways to preserve and expand the city's hotel room stock. Over the course of the task force's efforts, market forces resulted in significant improvements in the economics of hotel ownership, and moderate decreases in the attractiveness of residential conversions.</p>
<p>Bring together academic, corporate, diplomatic, philanthropic and scientific communities to establish the world's foremost center for global health research and idea exchange by creating a Global Health and Research Center.</p>	MO	Launched	<p>Public and private efforts are underway to explore the concept of a global health center on Governors Island.</p>

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Initiative	Agency	Status 2007	Update 2007
Begin a pilot program that tailors support services to keeping families together by capitalizing on existing community resources. Establish new partnerships with community institutions and broaden the network of neighborhood-based help to keep families together and avoid foster care placement.	MO, ACS	Launched	A new strategic partnership linking the Divisions of Family Support Services and Child Care/Head Start has been established to ensure that more young children in preventive programs have access to child care and Head Start programs. A Director of Early Childhood and Preventive Partnerships was appointed in April to develop collaborations between preventive and early childhood education programs at the neighborhood level so that at-risk families can readily access these vital preventive services.
Reduce street homelessness and the shelter population by two thirds by the end of 2009 through a strategy of prevention offices in some of our most at-risk communities.	MO, DHS	Launched	Through a number of special projects such as the Homeless Encampments Initiative, Project Homeless Connect, and the Annual street homeless count HOPE, DHS has proactively used a variety of tools to reduce the street homeless population. DHS continues to work on a number of initiatives to reduce the shelter population, including expanding prevention citywide. According to the most recent homeless count, unsheltered homelessness has decreased 15% since 2005.
Break ground on a new intake center for the homeless to replace the notorious EAU that will treat people with dignity and respect.	MO, DHS	Launched	Groundbreaking for the new family intake center is tentatively scheduled for early 2008. The Emergency Assistance Unit (EAU) was permanently closed in June 2006. DHS opened the Prevention Assistance and Temporary Housing (PATH) Office to serve clients until the new center is completed.
Create 12,000 units of supportive housing by 2013 by setting aside 25% of our tax credit allocation.	MO, DHS, HPD	Launched	The 9,000 units in the New York/New York III agreement along with the more than 3,000 additional units being produced by HPD will fulfill the Administration's commitment to create 12,000 units of supportive housing.
Double the number of children receiving high-quality Pre-K and child care.	MO, DOE	Launched	The State allocation of an additional \$60 million to support half-day universal pre-kindergarten (UPK) in New York City will enable the City to increase the number of children receiving publicly funded pre-kindergarten services.
Work with the United Way to add a new, comprehensive information and referral system for not-for-profit human services agencies through the 311 system.	MO, DOITT	Launched	Health and human service information and referral began at 311 in November 2006 when call takers from the Department for the Aging were transferred to the 311 Call Center. The New York City Health and Human Service Information and Referral Corporation is in the process of activating and expanding the human services referral system.
Develop a strategy to reclaim municipal land to foster new economic opportunities.	MO, EDC	Launched	EDC is assessing the portfolio of municipally owned land for opportunities to increase efficiency, co-locate municipal services, and create development opportunities. Recent developments include a new distribution facility for Pepsi on a formerly vacant, City-owned property in the Zerega Industrial Business Zone, and the sale of 175,000 square feet of underutilized land in College Point Corporate Park to Ares Printing & Packaging.
Work with the State to institute an administrative (passive) renewal process for children 0-5 to ensure that children maintain coverage during the pre-school years.	MO, HRA	Launched	HRA's Office of Citywide Health Insurance Access (OCHIA) is researching and analyzing health insurance and continuity of coverage and examining at what ages children tend to lose coverage in order to recommend specific policy proposals at the state level. OCHIA is also tracking federal legislative proposals that would enable auto-enrollment into public health insurance programs from other public benefit programs.

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Establish independent judicial election screening panels that would report to the political parties and the public concerning whether candidates for nomination to elected judgeships are qualified to serve as judges.	MO, IG	Launched	The Law Department has drafted and lobbied for proposed State legislation to reform the judicial selection process for State Supreme Court justices, including the creation of independent judicial qualification commissions to report to the political parties and the public on the qualifications of judicial candidates. The City's proposal has been shared with the Governor and key legislative leaders.
Transform the City Board of Elections into a 21 st Century professional organization that is efficient, technologically advanced and empowers voters. Continue to work with the Board to improve its technology, infrastructure and management to better serve voters.	MO, IG	Launched	Beginning in the 2005 elections, DoITT partnered with the Board of Elections to improve their telephone system and website and leverage the services of 311. The Mayor's Election Modernization Task Force continues to work with the Board on further enhancements, including new voting machines and improved service at poll sites. In addition, in his 2007 State of the City address, the Mayor called on the State to overhaul the State Board of Elections to make it a professional non-partisan agency.
Eliminate the cap on the number of charter schools that can be created and double the number of charter schools opening in New York City from 50 to at least 100 by 2009.	MO, IG, DOE	Launched	In consultation with the City, the State budget for State Fiscal Year 2007-2008 provided for the creation of an additional 100 charter schools, raising the cap from 100 to 200. At least 50 will be in New York City.
Work with the State Legislature to pass legislation giving the Mayor the independent authority to create charter schools in New York City.	MO, IG, DOE	Launched	The City continues to pursue legislation giving the Mayor the independent authority to create charter schools in New York City.
Create a Transportation Security Task Force that would be headed by the NYPD and include permanent representatives from the NYPD and the police departments of MTA and Port Authority.	MO, NYPD	Launched	The NYPD has established a multi-agency task force comprised of law enforcement agencies along the New York-to-Washington rail corridor.
Expand NYPD counter terrorism responsibility for critical transportation infrastructure. NYPD should be lead agency in charge if a disaster strikes critical transportation infrastructure within New York City. NYPD would have command and control over MTA and Port Authority Police Officers in the event of such an emergency.	MO, NYPD	Launched	The NYPD has been designated by the U.S. Department of Homeland Security as the lead agency for a tri-state, 24-agency task force to protect New York City against a nuclear device or dirty bomb. The project involves integrating detection devices at all critical transportation infrastructure in the New York metropolitan area.
Work with cell phone carriers to provide emergency notifications and information via cell phone text messaging.	MO, OEM, DOITT	Launched	The City is currently working with the FCC, FEMA, and various cell phone carriers and manufacturers to build a viable system for wireless text alerting. The City is now a participant in FEMA's first pilot program for an integrated national notification system, and progress has been made to adopt "cell broadcasting" as the preferred method of transmitting wireless text messages to the public.
Streamline documentation requirement for domestic violence victims to make it easier for them to access permanent and transitional housing.	OCDV, HRA	Launched	HRA's Office of Domestic Violence has been working closely with housing agencies, including NYCHA, to streamline the process. In April 2006, NYCHA announced changes to its housing policy to better assist domestic violence victims and their children in obtaining housing. The new policy includes an expansion of the types of documents which can be submitted to qualify for domestic violence priority status, including medical documentation. Work continues to ensure that victims of domestic violence find secure permanent housing. HRA's Office of Domestic Violence will continue discussions with various housing agencies in order to explore options for streamlining the documentation requirements.
Expand the NYPD's BioTracks Project and the John Doe Indictment Project.	OCME, NYPD, CJC	Launched	The District Attorneys and OCME continue to expand the John Doe project to other charges beyond sex crimes.

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Initiative	Agency	Status 2007	Update 2007
Work with nonprofits and unions to identify socially-isolated seniors to create evacuation plans in case of emergencies.	OEM, DFTA	Launched	OEM is working with organizations that assist individuals with special needs to provide advanced warning of impending weather threats like Coastal Storms and Heat Waves to these individuals.
Create a 311 telephone and Internet-based service center for New York's small businesses.	SBS, DOITT	Launched	The City launched the first version of Business Express in December 2006, providing the information necessary for an entrepreneur to open a restaurant in New York City, including a customized list of City, State and Federal regulations, licenses, permits, incentives and other relevant information. Future upgrades will dramatically expand functionality including providing businesses the ability to apply for permits and licenses, find ways to reduce costs, and receive technical assistance.
Expand Gun Court into Manhattan.	CJC	Not Done	The City has supported the expansion of gun courts because these courts have helped close a loophole in the law that previously allowed judges to give less than the mandatory one year minimum in cases involving the possession of a loaded illegal gun. And although gun courts significantly improved sentencing practices, the City pursued a more permanent measure: changing the law so that it would require a mandatory minimum of 3-1/2 years with no exceptions. The Governor signed such a bill into law last November, and the City will track the outcomes of these cases before determining whether there is a continuing need for a gun court in Manhattan.
Work with the State to create a Family Health Plus buy-in program.	MO, IG	Not Done	The City will delay the introduction of a Family Health Plus buy-in program in light of recent healthcare initiatives, specifically the Governor's call to increase statewide participation in Family Health Plus. The City will monitor these developments before determining the best course of action.
Create voluntary address registration with the Office of Emergency Management for disabled and elderly New Yorkers.	OEM	Reconsidered	OEM determined that it could better reach and serve the at-risk population by working with those organizations that assist individuals with special needs on a day-to-day basis to provide advanced warning of impending weather threats like Coastal Storms and Heat Waves to these individuals.
Target economic development with the investment of resources into neighborhoods that have chronic unemployment.	MO	To Launch in 2007	Implementation planning for the Comprehensive Neighborhood Economic Development is underway, with Bedford-Stuyvesant in Brooklyn as the main pilot neighborhood. The suite of initiatives focuses on workforce development, asset building, and business vitality. These initiatives aim to increase community wealth, including individual income and savings levels, business wealth, and non-profit capacity.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
In cases of domestic violence, have a Criminal Court judge and a Family Court judge readily and simultaneously accessible to help women obtain child support and pursue domestic violence complaints.	CJC, OCDV	Launched	Done	The State Office of Court Administration has implemented Integrated Domestic Violence Courts in every county. These courts combine criminal and family jurisdiction, enabling women to address domestic violence, divorce, and child support matters in a single setting.
Scan the victims' signed statement with respect to the abuse into a computer along with all other police reports.	CJC, OCDV	Launched	Done	In domestic violence cases, the NYPD and prosecutors now have access to Domestic Incident Reports (DIRS), digital photographs of domestic violence victims and crime scenes, and 911 digital records via state-of-the-art databases.
Connect the former Jamaica Water Supply customers to the City's water supply system.	DEP	Launched	Done	DEP has successfully integrated Jamaica Water Supply (JWS) customers into the Catskills/Delaware supply system. Currently, one million gallons per day from the JWS system still supply customers in Southeast Queens where interconnections would have resulted in low water pressure.
Centralize the purchasing of paper products and other standard-use items for senior centers.	DFTA	Launched	Done	Not-for-profit group purchasing programs are in place. Additionally, the Council of Senior Centers, an association of DFTA providers, has launched a group purchasing website to facilitate central purchasing of food supplies in a manner that is cost effective and increases the variety and nutritional value of food choices for seniors.
Expand crime prevention and crime victim assistance programs to thwart elder abuse.	DFTA	Launched	Done	In late 2006, the Department established the New York City Elder Abuse Network. Made up of representatives from City agencies, the NYPD, not-for-profits, district attorney offices, the securities exchange and advocacy organizations, the new coalition is now pursuing an agenda of public awareness campaigns, coordinated case reviews, a speakers' bureau, legislative proposals, and a citywide tracking system for elder abuse cases.
Change construction regulations so schools in New York City cost the same as elsewhere.	DOE, DDC	Launched	Done	The merger of SCA and DOE's Division of School Facilities was successful in changing construction regulations. Prior to 2003, construction bid prices were \$438 per square foot. In 2003 the price per square foot was \$314 and in 2004 the bid price per square foot was \$302. Due to inflation in the city construction market, the cost has increased since that time to \$378 per square foot. Without the achieved changes in the regulations school construction, costs today would be \$604 per square foot.
Analyze government use of pesticides in schools, offices and hospitals and seek alternate methods of rodent and insect control.	DOHMH	Launched	Done	In May 2005, Mayor Bloomberg signed Local Law 37, which mandated the evaluation of pesticide use by City agencies and phased out three classes of dangerous pesticides. In January 2007, DOHMH submitted its plan to promote safer pest control to the Mayor and City Council. DOHMH also published its community survey on pesticide use in the home and issued a household guide to Safer Pest Control, available via 311 and on nyc.gov.
Inventory community gardens for preservation and convey those appropriate to a trust to assure their continued maintenance and development.	DPR	Launched	Done	The transfer of 198 garden sites to Parks is complete and they have been licensed.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Develop and articulate an alternative waste disposal policy in case any portion of the waste disposal system should fail.	DSNY	Launched	Done	In July 2006, the City Council approved and the Mayor signed the Department's Solid Waste Management Plan, which will dramatically change the way that the City transports waste and put the City on strong footing for future growth. The plan, which addresses both residential and commercial waste, as well as waste prevention and recycling, has three main goals: environmental responsibility, economic soundness, and equity across all five boroughs.
Ensure that waste reduction concepts are given prominence in the next Solid Waste Management Plan.	DSNY	Launched	Done	Waste reduction is a key component of the new Solid Waste Management Plan, with numerous new waste reduction initiatives included in the Plan.
Increase coordination with the Dept. of Youth Services so that teenagers eligible for work-study can use their time assisting seniors.	DYCD, DFTA	Launched	Done	The Intergenerational Work Study Program is underway and integrates academic study with community service. The Department for the Aging works with the Department of Youth and Community Development's Interagency Coordinating Council on Youth to implement this effort. Currently, in the Intergenerational Work Study Program, 350 students from 25 high schools work closely with seniors. Furthermore, in the Community-based Intergenerational Program, there are 4,000 students who volunteer and serve 5,000 seniors.
Increase the number of housing units by at least 100,000.	HPD, DCP	Launched	Done	The Department of Buildings has seen a record number of housing starts in recent years, including over 30,000 in both 2005 and 2006. Since 2002, increased construction activity has added approximately 100,000 new housing units to New York City's inventory. DCP-initiated rezonings throughout the city, including Greenpoint-Williamsburg, Hudson Yards, West Chelsea and Park Slope, have increased opportunities for new housing. With regard to affordable housing, the Mayor expanded the City's plan to \$7.5 billion towards building 165,000 affordable units over ten years. As part of PlaNYC, the City will look to create capacity for up to 500,000 more units over the next 23 years, to reduce land costs and encourage more housing development around mass transit.
Lobby for a five-year capital plan with federal categorical aid to upgrade health systems.	IG	Launched	Done	The City has worked with the Congressional delegation to secure federal funding for hospital facility upgrades.
Support state legislation to regulate the assisted-living industry.	IG	Not Done	Done	The Assisted Living Reform Act passed in 2004. The law created licensing requirements for Assisted Living Facilities.
Set emission reduction goals, plan for, monitor, and quantify actions to reduce pollutants.	MO, DEP	Launched	Done	The Office of Long-term Planning and Sustainability has completed two major greenhouse gas inventories for City government and the city overall for the purpose of cutting carbon emissions by 30% by 2030, and PlaNYC outlines how these reductions will be achieved. Additionally, under PlaNYC, the Administration has set the goal to achieve the cleanest air of any large U.S. city. To do so, we'll reduce in-city particulate matter emissions by over 39%. PlaNYC will include a collaborative local air quality study to monitor and model neighborhood level air quality across the city.
Computerize police reporting and communications.	NYPD	Launched	Done	The NYPD has implemented a new complaint and arrest processing system and has developed a data warehouse. In 2005, the City opened the Real Time Crime Center, a state-of-the-art 24-hour operation designed to track, analyze and respond to emerging crime trends, provide investigative support, and facilitate effective deployment of resources.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Arm police with digital cameras and video equipment for cases of domestic violence.	NYPD, OCDV	Launched	Done	All Precincts (with the exception of Central Park) and all Police Service Areas have digital cameras to take photos in all domestic violence arrest and non-arrest cases. Further, these photos are now stored on a digital database, which is accessible to all police as well as all District Attorney's offices.
Rebuild an emergency citywide command center.	OEM	Launched	Done	The new OEM Headquarters and Emergency Operations Center (EOC) in Downtown Brooklyn opened in December 2006. The \$50 million facility - all of which was funded by the federal government - serves as the central point of coordination for major emergencies and special events, as well as the day-to-day workspace for OEM planning and response personnel. Staffed 24-hours-a-day, the 65,000-square-foot building contains a 130-agency EOC, Watch Command, general office space, and training and conference rooms. It is supported by state-of-the-art audio-visual and information technology systems and full back-up generation. The EOC will also be able to leverage the future benefits of the Citywide Public Safety Wireless Network, which will provide real-time links to City, state and federal agencies, bolster situational awareness, and foster resource coordination in case of a large scale disaster.
Re-evaluate zoning decisions on a regular basis to ensure decisions are achieving results.	DCP	Launched	Done*	DCP continues to monitor development trends throughout the city. New development has already been built or is planned as a result of DCP-initiated upzonings in areas such as Hudson Yards and West Chelsea in Manhattan; Greenpoint, Williamsburg, Downtown Brooklyn and Park Slope in Brooklyn; and Hunters Point in Queens. Lower density/contextual rezonings keep new development in scale with existing residential neighborhoods. DCP continues to evaluate zoning in neighborhoods throughout the city to increase new housing opportunities and preserve neighborhood character.
Make vacant and under-utilized manufacturing buildings available for residential and commercial conversion.	DCP, HPD	Launched	Done*	The Greenpoint/Williamsburg, Hudson Yards, Port Morris and West Chelsea rezoning proposals were adopted in 2005, and the Stapleton rezoning in 2006. Other areas with under-utilized land zoned for manufacturing uses are being examined, and include Sherman Creek, the Lower Concourse, Gowanus, Dutch Kills and Northern Tribeca. The housing initiatives of PlaNYC include reclaiming underutilized waterfront, reactivating areas where there has been a decline of use and increasing access to the waterfront.
Continue analyzing the scope of the damage to the Delaware Aqueduct and devise a plan for repair.	DEP	Launched	Done*	DEP has devised a repair strategy and will award the contract to rehabilitate Shaft 6 this year, the first step in the repair. Additional Automatic Underwater Vehicle (AUV) tests are anticipated in 2008.
Upgrade security throughout the watershed and at critical water transport junctures	DEP	Launched	Done*	DEP has spent over \$100 million over the last five years to upgrade security throughout the water supply system. Physical hardening and technological improvements are continuous and ongoing through the recently created Office of Security Systems Engineering. In addition to maintaining 24/7 surveillance, detection and response capabilities, the DEP Police have extended their expertise in specialized police functions. The DEP Police now includes an Aviation Unit, Emergency Service Unit, Strategic Patrol Unit, and Canine Team. The DEP Police Detective Division has permanent detective assignments for information and intelligence sharing within the NYPD Intelligence Division and FBI Joint Terrorism Task Force.

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Explore filtration of the Croton Reservoir.	DEP, DPR	Launched	Done*	DEP has completed site prep and tunneling work at the site and anticipates awarding the contract for the structures building of the Croton Filtration Plant shortly.
Expand recreation and education programs for seniors.	DFTA	Launched	Done*	DFTA has been coordinating with HHC and other community partners to enhance linkages and find additional opportunities for education and recreation. Events include the Annual Senior Stroll and wellness programs at senior centers such as diabetes and blood pressure screening. Additionally, more than 90% of senior centers now have internet connectivity.
Increase computerization to ease filings of building plans.	DOB	Launched	Done*	In addition to encouraging customers to utilize the Buildings Information System on the web, DOB has created and launched the first phase of a multi-phase roll-out of eFiling. eFiling enables a registered customer to submit applications online, reducing what could take several weeks to process applications to a matter of minutes. The first two phases of eFiling, eRenewals (to renew permits) and eFiling for electrical applications, have been launched and are thriving. The third phase of eFiling is in the under development.
Re-engineer the Department of Buildings, including more computerization to ease filings of building plans, reviewing the Buildings Code, instituting a standard of timely reviews and sign-offs, and providing consistent interpretations of the Buildings Code.	DOB	Launched	Done*	With the help of 400 professionals and experts from industry, labor, academia, real estate, and government, DOB has finished drafting the proposed NYC Construction Codes. Other reforms include the upgrade of the IT infrastructure, the formation of a training academy (Buildings University), streamlining customer processes to make it easier and faster to do business with DOB, expanding online applications, and creating and issuing the 2006-2009 Strategic Plan. New projects on the horizon include BSCAN, where 320,000 documents will be scanned every month, B-FIRST, where construction inspectors will be given hand-held computers for same-day results, and restructuring the plan exam units to standardize operations.
Increase the number of certified teachers by making it easier for certified teachers in other states to transfer their certification to New York.	DOE	Launched	Done*	While the State has not yet agreed to allow teachers certified in other states to work in New York without taking additional tests, 100% of teachers in New York City public schools are now certified.
Ease the process of student enrollment for out of district schools.	DOE	Launched	Done*	Student enrollment for grades K-12 is now centrally located within the Office of Student Enrollment Planning and Operations and the policy is consistent citywide.
Undertake research on pollutant control, especially in neighborhoods with high incidence of mercury, lead and mold contamination.	DOHMH	Launched	Done*	DOHMH has revised its protocols on pollutant control and issued educational information. DOHMH embargoed imported herbal medicine products contaminated with lead and mercury. Additionally, lead poisoning prevention activities have been extended to the Department's home visiting programs and mold remediation guidelines are being updated.

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Adopt the Perkins rat report, including no longer using wire mesh baskets as trash receptacles, giving landlords incentives to rodent proof trash from their buildings, implementing an intensive public education campaign on rat control and using poison baiting in a concerted and targeted way.	DOHMH, DPR, DSNY	Launched	Done*	The Mayor's Rodent Initiative (2003 – 2005) provided 8,000 rodent-proof trash containers and other services in problem areas. In 2005, DOHMH launched the Rodent Academy to provide training in pest management to City staff. In response to lessons learned from the Mayor's Rodent Initiative, DOHMH is implementing an "indexing" pilot program in the Bronx. This indexing will proactively assess neighborhoods for rodent infestations. The data obtained will be used more effectively combat rodent infestations.
Provide uniformity and consistency in citywide data from DOHMH and HHC to perform analyses on comparable data.	DOHMH, HHC	Launched	Done*	Electronic transmission of primary care data from HHC outpatient clinics to DOHMH began in mid-2004. Data are transmitted in near real time and DOHMH monitors aggregate outpatient visits for unusual activity. HHC successfully piloted sending emergency department data from four of their hospitals to DOHMH in 2006. DOHMH maintains EpiQuery, a web-based system which offers user-friendly access to a wide range of community health data. The EpiQuery system, available to the public, provides aggregate reports only; it has no identifying or individual information.
Focus on keeping children connected to CHIP including follow-up to ensure that families are taking advantage of their coverage.	DOHMH, HRA	Launched	Done*	The HealthStat initiative of the Office of Citywide Health Insurance Access (OCHIA) under HRA continues to assist eligible individuals to enroll in public health insurance programs in a collaboration across City agencies and community based organizations. The HealthStat initiative facilitated the enrollment of 261,125 individuals into public health insurance programs from 2004 to 2006, including 120,596 children. OCHIA is also analyzing health insurance and continuity of coverage and examining at what ages children tend to lose coverage to recommend specific policy proposals at the state level. In addition, OCHIA and DOE are designing a process to enable parents to verify their child's health insurance status during registration for universal pre-kindergarten and, if the child is uninsured, to receive assistance to obtain public health insurance through a facilitated enroller assigned to the designated pre-K school or site.
Simplify street signage and increase fines for parking violations in key locations.	DOT	Not Done	Done*	DOT introduced commercial parking meter regulations in Midtown Manhattan, restored more logical sequencing to the sign legends, and has placed large overhead street name signs throughout the city.
Create more ferry service to, from, and around Manhattan.	DOT, EDC	Launched	Done*	In 2005, the City completed construction of the West Midtown Ferry Terminal, a \$50 million facility at West 39th Street that now serves 12,000 commuters per day. Construction of new commuter ferry facilities is nearing completion at the Battery Maritime Building, East 34th Street, and East 90th Street. Other new ferry landings either recently completed or under construction include West 125th Street and South Williamsburg. EDC released an RFP for East River ferry service in February, with the goal of beginning service by 2008. PlaNYC includes an initiative to expand ferry service and better integrate it with the city's mass transit system.
Ensure a presence in parks when people are there by having a second shift of workers on duty.	DPR	Launched	Done*	The second shift program remains in effect, and Parks continues to extend operating hours in many facilities to allow for increased usage. Due to these efforts, all playgrounds that have comfort stations and spray showers now have extended hours in the summer.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Get more money from State and Federal Elected Officials for parks.	DPR, IG	Launched	Done*	Parks continues to focus on its intergovernmental efforts. In FY06, Parks met with 81 members of the Assembly and Senate and received \$2.49 million in aid with an additional \$2.46 million pending. Parks has federal earmark requests totaling more than \$10 million for inclusion in this year's Energy and Water, Interior, and State Justice and Commerce appropriation bills.
Encourage food waste and yard waste composting on a voluntary basis in lower density areas of the city.	DSNY	Reconsidered	Done*	DSNY promotes this initiative through its Compost Project, which develops and conducts many innovative programs supporting residential and institutional composting.
Work with the Port Authority and airlines to reduce idling time on runways to reduce emissions and improve air quality.	EDC	To Launch in 2004	Done*	The airport office at EDC has been established and staffed. The airport office works with the Port Authority, the airlines and the communities surrounding the airports to address noise and related environmental concerns. PlaNYC calls for the reduction of emissions from all modes of transportation, including ferries, construction equipment, and planes. The City will partner with the Port Authority to create plans to reduce emissions from port facilities, marine vehicles, and airport facilities.
Build large-scale shopping malls in the outer boroughs.	EDC, DCP	Launched	Done*	EDC has fostered the development of shopping centers in the outer boroughs, including the Brooklyn Junction Center, scheduled to open in early 2008, Bricktown Centre in Staten Island, which opened in 2006, and the Kingswood Center. In 2006, the City broke ground on the Plaza at the Hub in the South Bronx, which will provide 100,000 square feet of retail space, and the Bronx Gateway Center, which will provide one million square feet of retail space.
Expand oversight of money being spent to rebuild Lower Manhattan to combat corruption and waste	EDC, LMCCC	Launched	Done*	The goal of the Lower Manhattan Construction Command Center (LMCCC)'s fraud department is to ensure that all construction projects in Lower Manhattan within the agency's jurisdiction proceed with the utmost integrity, free of corruption and wrongdoing. The LMCCC has established a toll-free telephone hotline and secure on-line complaint form to allow for the confidential reporting of potentially fraudulent activity or any unethical or illegal conduct. The LMCCC chairs a group of Inspectors General that have oversight responsibility for agencies performing work in Lower Manhattan or who issue funds for projects in Lower Manhattan.
Organize current clinics, diagnostic centers, and commercial centers into an easily understood and accessible network of community-based clinics.	HHC	Launched	Done*	HHC's on-going re-engineering of ambulatory care operations is improving access by shortening wait times at clinics and the length of time patients wait for scheduled appointments. From December 2005 to December 2006, across 140 HHC clinics, the average cycle time for a primary care visit remained less than 60 minutes and average appointment wait time at an HHC primary care clinic was 12 days. Within the continuing system-wide initiative to reorganize the ambulatory care process, dozens of team collaborations have resulted in enhanced clinic operations; quicker, easier, access to services; and a more respectful patient experience.
Create waterfront housing zones, including moving non-marine-dependent facilities from the waterfront.	HPD, DCP	Launched	Done*	DCP continues to work closely with HPD on waterfront rezonings that would generate new housing. In addition to the rezonings passed for Greenpoint/Williamsburg, West Chelsea, and Hudson Yards, DCP is currently studying six other waterfront areas, including Sherman Creek, Coney Island, Gowanus, Lower Concourse, Queens West South and Willets Point. The housing initiatives of PlaNYC include reclaiming underutilized waterfront, reactivating areas where there has been a decline of use and increasing access to the waterfront.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Make CHIP (Child Health Plus) more accessible, streamline the application process, overhaul the recertification process and inform undocumented workers that their participation in CHIP and other programs will not expose them to risk of deportation.	HRA	Launched	Done*	The HealthStat initiative in the Office of Citywide Health Insurance Access (OCHIA) under HRA continues to assist eligible individuals to enroll in public health insurance programs in a collaboration across City agencies and community based organizations. The HealthStat initiative facilitated the enrollment of 261,125 individuals into public health insurance programs from 2004 to 2006, including 120,596 children. HRA has converted the entire process from an in-person to a mail renewal process and continues to improve the renewal process. HRA continues to conduct outreach in immigrant communities and work with community-based organizations that serve immigrants to ensure that they know that children can get health insurance without impacting the adult's immigration status.
Aggressively track those who have gone off welfare to see what programs work.	HRA, MO	Launched	Done*	Since 2006, HRA has monitored retention rates for individuals leaving welfare for work as well as employment vendor retention performance. HRA will continue to monitor retention rates.
Convince the federal government to assist the City in protecting our critical infrastructure and paying for security personnel and technology.	IG	Launched	Done*	The most recent Department of Homeland Security guidelines would allow federal funds to be used to pay counterterrorism and intelligence personnel.
Lobby for the City's fair share from the State to maintain state roads within the city.	IG	Launched	Done*	The City continues to lobby for an increase in the funding provided for the costs of arterial maintenance.
Lobby the federal government to increase the Medicaid reimbursement rate and support the state takeover of non- federal Medicaid costs.	IG	Launched	Done*	Several years ago, Congress temporarily increased the reimbursement rate. The City continues to lobby for further support.
Petition the State to allow any registered New York City voter to circulate any candidate's petition to any voter.	IG	Launched	Done*	The City continues to advocate for election reform. In his 2007 State of the City address, the Mayor called on the State to overhaul the State Board of Elections to make it a professional non-partisan agency.
Seek salaries and overtime costs associated with events surrounding September 11.	IG	Launched	Done*	The Department of Homeland Security's most recent guidelines allow more federal funds to be used for straight time. A portion of the funds, albeit a capped percentage, could be used for overtime.
Support repeal of the Wicks Law.	IG	Launched	Done*	The Governor has submitted a program bill to increase the Wicks Law threshold to \$2 million for New York City. The City continues to actively lobby for a full repeal of the Wicks Law.
Oppose legislation that would require New York City police officers to live in the five boroughs.	IG	Reconsidered	Done*	The City continues to oppose a legislative requirement for New York City police officers to live in the five boroughs.
Lobby the State to pass the "Dignity for All Students Act."	IG, DOE	Launched	Done*	The City continues to support this legislation.
Encourage voluntary contributions to the parks through the use of a check off system on State and City income tax filings.	IG, DPR	Launched	Done*	Legislation has been introduced in both houses and the City continues to lobby for enactment.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Allow more independents and third party members to serve as election inspectors.	IG, MO	Launched	Done*	The City continues to advocate for more independent and third-party members to serve as election inspectors. The City Board of Elections trained 3,600 standby poll workers during the 2006 election with Citizens Union. The City continues to advocate for election reform. In his 2007 State of the City address, the Mayor called on the State to overhaul the State Board of Elections to make it a professional non-partisan agency.
Push for completion of the \$4.3 billion East Side Access project bringing the LIRR to Grand Central and the completion of the Second Avenue Subway.	IG, MTA	Launched	Done*	The Federal government recently signed a full funding grant agreement for the \$6.3 billion East Side Access project, half of the funding required for the project. The balance will be funded as part of the MTA Capital Plan and through the 2005 Transportation Bond Act. Tunneling for this project, which will bring the Long Island Railroad to Grand Central, has begun. This project will be eligible for funding from the SMART Fund, an initiative of PlaNYC. Funding for the first phase of 2nd Avenue Subway, which will go from 96th Street to 63rd Street, is also included in the MTA's Capital Plan and was part of the funding approved in the Rebuild and Renew Transportation Bond Act. The MTA broke ground in April 2007. This project will be eligible for funding from the SMART Fund, an initiative of PlaNYC.
Appoint gay and lesbian New Yorkers to the CCRB and the bench of the Criminal and Family Courts.	MO	Launched	Done*	The Mayor's Office has appointed New Yorkers who reflect the city's diversity to the bench and throughout the administration.
Assure an adequate level of qualified poll workers and foreign language translators and materials.	MO	Launched	Done*	The Board of Elections has worked with community groups to identify ways to improve service to voters of limited English proficiency. Through the use of a multi-lingual phone system, multi-lingual mailings to all voters, multi-lingual translations of the voter-directed portions of its website, targeted provision of translated voting materials and targeted provision of interpreter assistance, the Board is providing increased assistance to Chinese, Korean, and Spanish voters throughout the city. The Board has improved language assistance and will continue to adapt its programs to match the dynamic demographics of New York's population.
Lobby for modernized voting machines.	MO, IG	Launched	Done*	The Mayor formed an Election Modernization Task Force, headed by Corporation Counsel Michael Cardozo, in 2004 to speed the transition to new voting systems. The Task Force continues to actively lobby the State Board of Elections to certify promptly new voting machines that may be used in the State. Once this process is complete, the City's Board of Elections will select and purchase a certified voting system. The City has already funded a number of improvements at the City's Board of Elections, including the hiring of a project implementation consultant, a public information specialist, and new staff, so that the Board will be prepared to transition smoothly to the new voting technology
Utilize Global Positioning Satellite technology to help bus drivers prevent "bus bunching."	MTA	Launched	Done*	Currently, all buses assigned to NYCT's 126th Street Depot have been outfitted with the AVLS hardware and their positions can be tracked from the Bus Command Center in Brooklyn.
Use wireless laptops for filing reports in police vehicles.	NYPD	Launched	Done*	Laptops have been installed in some Department vehicles.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Increase remote database capability to allow cops to pull up more accurate and timely information on suspects.	NYPD	Launched	Done*	Laptops have been installed in some Department vehicles.
Give traffic agents hand-held summons devices or digital cameras to record parking violations.	NYPD, DOT	Launched	Done*	The NYPD now owns over 2,000 hand-held personal ticketing devices (PTDs), ensuring that each traffic agent working a shift may be issued one.
Remove municipal uses from the waterfront.	DCP	Launched	Launched	As part of its comprehensive strategy, the City continues to examine waterfront areas, replace waterfront municipal facilities where there are opportunities, and preserve working waterfront where appropriate. Rezoning have included Greenpoint/Williamsburg and Stapleton Waterfront in Staten Island. Studies currently underway include Sherman Creek in Manhattan, Coney Island in Brooklyn and the Harlem River portion of the Lower Concourse area in the Bronx.
Build redundancy into the water supply system.	DEP	Launched	Launched	DEP continues to spend between \$100 million and \$200 million annually to upgrade and replace approximately 60 miles of water mains throughout the city. DEP is completing Stage 2 of the Third Water Tunnel and will replace the backup tunnel to Staten Island, adding significant redundancy to this portion of the city. DEP has also embarked on a study of the entire system to determine the alternate supply requirements to take any piece of the system off-line for maintenance and repair. Developing critical back-up systems for our aging water network is one of the goals of PlaNYC.
Clean and develop soiled lands scattered throughout communities in partnership between the City and the community.	DEP, HPD, EDC	Launched	Launched	Through PlaNYC, the City is developing an Office of Environmental Remediation and dedicating new resources and \$25 million total in incentives and financing to assist in the clean up of brownfields across New York City. Also included is a plan to work closely with State DEC to expedite clean up remediations while protecting public health. The City will also advocate for neighborhood brownfield redevelopment planning by asking for grants to be dispersed and for developers to participate. The City will continue redevelopment of brownfields including Public Place in Carroll Gardens, the Clifton Site in Staten Island, and the Hunts Point Food Market in the Bronx.
Learn more and track City utilities using modern technology.	DEP, DOITT	Launched	Launched	DEP's sewer mapping project is on-going with completion of the Queens map scheduled for May 2007 and the remaining boroughs over the next year.
Advertise and enforce the ban against idling of motor vehicles.	DEP, NYPD	Launched	Launched	DEP continues to evaluate locations for "no idling" signs, and ensures that DOT makes proper installation at the site. DEP, DOT, and the NYPD work together to enforce the ban. PlaNYC will improve compliance with existing anti-idling laws through a targeted educational campaign. In addition the City will expand the number of Traffic Enforcement Agents by 100.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Create a motor vehicle insurance pool to take advantage of group rates for senior center vans.	DFTA	Launched	Launched	DFTA is working with DCAS to expand central purchasing (including insurance) to community providers.
Develop and implement performance-based contract monitoring for all organizations receiving contracts for senior services.	DFTA	Launched	Launched	Performance-based contracts exist in the areas of case management, home care, social adult day services and legal contracts. DFTA continues to work with stakeholders to develop outcome measures for remaining contracts.
Reassess the City's financial support levels for congregant and homebound meal programs to determine whether current funding is sufficient.	DFTA	Launched	Launched	DFTA is conducting an on-going assessment of Senior Options through an independent evaluation to assist the Department in future funding decisions.
Institute an Adopt-a-Senior Center program by matching companies to senior centers.	DFTA, MFANYC	Reconsidered	Launched	DFTA partnered with IBM to deliver computers and software to senior centers. DFTA also has ongoing partnerships with other City agencies, including DOHMH, DYCD, HHC, and Parks, to raise awareness and connect senior centers to various health and wellness programs. The Department continues to assist senior centers in building capacity and exploring partnership opportunities to enhance the senior center experience.
Review City building and electrical codes and the zoning resolution to encourage green building construction and sustainable design.	DOB	Launched	Launched	The proposed new New York City Construction Codes that have been submitted to City Council for consideration have incentives for green and sustainable building. For example, rebates will be available for those developers who include bicycle facilities, the recycling of demolition waste, and the use of renewable energy sources. Additionally, the new code will recognize LEED and comparable certifications and encourage water conservation. PlaNYC is also looking at increasing green construction and design, particularly in municipal buildings and infrastructure. In order to increase the energy efficiency of buildings, the City will review the Code on a regular basis.
Upgrade building codes to reduce development costs.	DOB	Launched	Launched	The proposed new New York City Construction Codes balance safety, innovation and savings. The new Codes will be easier and faster to use, saving time and thus, money, and will facilitate cost-effective building. The Codes will also recognize the latest nationally approved technologies and materials, allow longer license durations for professionals, and facilitate online filing.
Predicate existing tax incentive programs for new development and rehabilitation upon utilization of green building construction, energy efficient technology, and sustainable development.	DOB, EDC	Launched	Launched	DOB has incorporated green building incentives in the building code revisions proposed this year; further incentives and requirements are under consideration as part the City's goal to reduce carbon emissions by 30% by 2030. EDC has drafted new energy efficiency requirements to be tied to the business incentive rate energy discount program. The City will push for these requirements in the upcoming Con Edison electric rate case.
Pursue all routes to recruit teachers, including loan forgiveness and housing allowances.	DOE	Launched	Launched	In 2006, DOE launched a Housing Incentive program to encourage experienced teachers in shortage areas from outside New York City to work for DOE. The program has met its initial target of recruiting 100 teachers. DOE continues to pursue all routes to recruit teachers.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Do not allow any students to graduate until they master the ability to read, write, use arithmetic and develop interpersonal skills.	DOE	Launched	Launched	DOE has expanded the policy to end social promotion to include students in the fifth and seventh grades. In addition, DOE supports the State's increased requirements for high school graduation.
Recognize and reward success by establishing charter districts that would have freedom from bureaucratic meddling. Eligible districts would have the authority to purchase services, with savings going to that district.	DOE	Launched	Launched	The City is advocating for the elimination of the statewide cap on new charter schools, the streamlining of charter school oversight, the release of state categorical funds, and an expansion of the Chancellor's authority to approve and grant provisional charters. The State Budget for State Fiscal Year 2007-2008 provides for the creation of an additional 100 charter schools, at least 50 of which will be for New York City.
Reevaluate and re-qualify teachers every second year.	DOE	Not Done	Launched	The tenure granting process is being strengthened. DOE is working to more thoroughly and effectively evaluate untenured and tenured teachers every year. DOE recently received commitments for grants from the Carnegie Foundation and the Smith Richardson Foundation to fund the analytical work necessary to objectively measure a teacher's contribution to student performance. This work will cover primarily teachers with English Language Arts (ELA) and math students in grades 4-8.
Institute a parents' voice mail system to provide grades, attendance, homework assignments, and special messages for their child from the teacher.	DOE, DOITT	Launched	Launched	Voicemail systems have been installed in 375 schools so far as part of a pilot program. School principals have the discretion to assign these voicemail boxes to staff. In addition, every school has a parent coordinator who is equipped with a cell phone.
Give teachers more control over how they teach.	DOE, OLR	Launched	Launched	Schools will have choices from among school support organizations, increasing school-level discretion over decisions regarding curriculum and instruction in return for greater accountability for student outcomes under the new value-added accountability system. DOE continues to explore ways to empower educators to determine the best solutions for their students.
Have school-based merit pay determined by performance.	DOE, OLR	Launched	Launched	DOE has agreed with the Council of School Supervisors and Administrators to increase principal pay based on growth in student achievement among other factors. DOE also created, with the UFT, a Lead Teacher position, in which teachers, selected based on merit, earn an extra \$10,000 a year for mentoring colleagues in addition to their regular teaching duties. Additionally, DOE is attempting to attract philanthropic dollars to launch a merit pay program for teachers.
Pay teachers more for working in shortage areas.	DOE, OLR	Launched	Launched	The collective bargaining agreement does not allow for a salary differential on the basis of shortage area. However, shortage-area teachers new to New York City may be eligible for housing incentives worth about \$15,000, as well as summer stipends, tuition reimbursement, and \$3,400 in additional State-funded compensation depending on their route of entry.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Streamline the process for firing bad teachers. Do not warehouse them in District Offices for years.	DOE, OLR	Launched	Launched	The 2005 collective bargaining agreement with the UFT allows DOE to suspend sex offenders and convicted felons without pay and allows DOE to automatically terminate sex offenders after a hearing. The agreement also reformed the disciplinary process by eliminating grievances and arbitrations over disciplinary letters, which were very burdensome for principals addressing poor performers. In addition, DOE created a new expedited disciplinary process for tenured teachers with attendance and lateness problems, which has already resulted in dozens of teachers receiving fines and other significant discipline. The 2006 collective bargaining agreement with the UFT provides for new peer intervention program in which consulting teachers submit observation reports that can be used in disciplinary proceedings.
Use peer review to decide qualifications.	DOE, OLR	Not Done	Launched	In the most recent collective bargaining agreement, the DOE and UFT agreed to jointly approve a voluntary program that calls for observation reports of teachers by outside educators/vendors to provide support for underperforming teachers as well as for principals. An RFP has been prepared and is currently under review.
Insist that all managed care providers that offer CHIP offer coverage to Medicaid recipients so parents can go to the same providers as their children.	DOHMH	Launched	Launched	This policy has been adopted by all health plans except Empire Blue Cross/Blue Shield (it remains the only plan that serves Child Health Plus enrollees and not Medicaid Managed Care enrollees).
Reduce the disparity in infant mortality among communities through neighborhood interventions.	DOHMH	Launched	Launched	Based on preliminary 2004 national data, New York City's infant mortality rate is lower than the national rate. DOHMH continues to expand a number of initiatives to high need communities in order to address disparities. Programs include the Nurse Family Partnership, Newborn Home Visit Program, Breastfeeding Initiative, Safe Sleep, Healthy Teen, and the Healthy Women, Healthy Babies Initiative.
Adopt a truck routing policy.	DOT	Launched	Launched	DOT completed the Truck Route Management and Community Impact Study in March 2007, and has completed a new truck route map which is much more accessible and easy to read. The map is online and DOT has been distributing hard copies since April 2007. DOT has also repaired or installed approximately 1,000 truck route signs and initiated a pilot with the NYPD to distribute customized truck route placards to police precincts.
Publicize efforts by DOT to provide information on subway conditions and traffic conditions including through a voice recognition telephone system for cell phones.	DOT	Launched	Launched	Trips 123 and TransitAdvisory are resources where the public can get multi-agency travel information via the phone or Internet. Additionally, transmit readers to monitor travel speeds will be installed on the FDR Drive, Van Wyck Expressway, and Cross Island Parkway by this summer and State DOT is piloting signs that will inform drivers of travel times in eastern Queens and Staten Island.
Install countdown clocks to notify pedestrians and motorists how much time there is for crossing.	DOT	Reconsidered	Launched	In November 2006, DOT began piloting countdown signals at five locations (one in each borough). An evaluation of the pilot will be completed in June 2007. If successful, DOT will expand to other locations.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Speed up crossings by instituting a vehicular all-stop at major intersections.	DOT	Reconsidered	Launched	70 locations have vehicular all stops. 162 intersections have Leading Pedestrian Intervals (LPIs) whereby pedestrians are given time to start crossing the street before any vehicles have green lights. 43 locations have split phasing whereby turning movements are prohibited during pedestrian crossing.
Use EZ Pass with congestion pricing policies to encourage truck delivery at off-peak hours.	DOT	Not Done	Launched	Congestion pricing is one initiative proposed as part of PlaNYC, the City's long-term planning effort to fight global warming and address sustainable growth through 2030.
Slowdown speeders to protect pedestrians by implanting LED lights in the roadway, let drivers know how fast they're going, and install cameras to catch speeders.	DOT, IG	Launched	Launched	The City added speed indicators at nine locations in Staten Island. The Law Department is drafting a bill to authorize the city to use speed cameras, which the City plans to submit to the State Legislature this year.
Employ existing red-light cameras to keep bus lanes flowing.	DOT, IG	Not Done	Launched	In September 2006, legislation was enacted permitting DOT to expand its red light camera program from 50 to 100 intersections and extend the program through 2009. The City has drafted legislation that would allow DOT to pilot bus lane cameras on the five pilot Bus Rapid Transit (BRT) corridors. The City plans to introduce the bill at the State Legislature this year.
Create additional bus lanes on major roads.	DOT, MTA	Launched	Launched	In 2004, the City added a Fulton Street morning bus lane from South Oxford St. to Hudson Ave. and an evening bus lane from Flatbush Ave. to Ft. Green Pl. in Brooklyn. Five BRT pilot corridors have been selected for implementation in 2007 and 2008: Merrick Blvd. (Queens), Fordham Road (Bronx), Nostrand Ave. (Brooklyn), Hylan Blvd. (Staten Island), and 1st and 2nd Aves. (Manhattan). These corridors are included in PlaNYC. We will also create new or improved bus lanes on the Manhattan, Williamsburg and Queensboro Bridges to allow the MTA to expand local serviced to and from Manhattan.
Expand tree planting in underserved neighborhoods and along the city's great thoroughfares.	DPR	Launched	Launched	Under PlaNYC, the City will launch an aggressive citywide greening initiative and will plant one million new trees within the next ten years. Over 200,000 trees will be planted along streets to maximize the number of street trees, especially in underserved neighborhoods.
Develop a Greenway around Manhattan.	DPR	Launched	Launched	Greenway efforts are ongoing. Parks completed improvements to the existing greenway segment between 135th and 145th streets along the Harlem River Park and Greenway. The updated schedule of Phase II begins construction between 139th and 142nd streets in Spring 2007 and between 142nd and 145th in Fall 2007. Construction should last approximately one year. Construction of the State Street portion of the Battery bikeway is expected to begin in Fall 2008.
Initiate a pilot program to light designated fields with community input.	DPR	Launched	Launched	As part of PlaNYC, the City is pursuing open space initiatives that will maximize existing resources and ensure that every New Yorker lives within a ten minute walk of a park. The City will light 36 fields to provide additional hours of competitive use.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Clean Brownfields that can be used as parks.	DPR, DEP	Launched	Launched	Through PlaNYC, the City is developing an Office of Environmental Remediation and dedicating new resources and \$25 million total in incentives and financing to assist in the clean up of brownfields across New York City. Park development will continue to be an objective end use for many of these brownfield sites. Barretto Point Park was opened to the public on October 3, 2006. The brownfield remediation at Concrete Plant Park is nearly complete. The Parks Department is also considering applying to the State's brownfield program for the Blissenbach Marina in Staten Island and is addressing contamination issues as they make improvements to Pugsley Creek in the Bronx and Bushwick Inlet Park in Brooklyn.
Expand the Adopt-a-Park program, linking every park with a business, foundation or person who can offer financial support.	DPR, MFANYC	Launched	Launched	Parks has expanded their outreach efforts on this program, identifying sites in each borough that will lend themselves to this program. In addition to adoptions of benches, larger examples include donations by Jamba Juice and Hilton Garden Inn for a park in Chelsea and the Ramone Aponte playground on West 47th Street in Manhattan.
Persuade New York City companies to commit to having a greater percentage of their employees in New York City two years from now than they do today.	EDC	Launched	Launched	EDC continues to help companies locate, remain and grow in New York City. In 2006, EDC launched desks covering the fashion, retail, "green" and not-for-profit sectors. EDC has expanded its international outreach, visiting 50 cities in 18 different countries, and establishing contacts with over 800 foreign companies. Its business development efforts have resulted in over 20,000 jobs retained in or attracted to New York City and over four million square feet of new leases signed within last two years, including five major companies that relocated or established new headquarters in the city. EDC has also initiated several major strategic initiatives, including a biotech space strategy, efforts to maintain the city's competitive position as a global financial center, and strengthening the fashion industry and garment center.
Research urban sources of renewable energy.	EDC	Launched	Launched	EDC, working in conjunction with local utilities, is evaluating alternatives for energy policy, including demand side management, clean supply sources, and renewable energy towards the goal of providing cleaner, more reliable energy. In 2006, EDC worked with Columbia University to complete a feasibility assessment for urban renewable energy, and with CUNY's Center for Sustainable Energy to better understand the opportunities and challenges of promoting solar energy use. Building on those studies, PlaNYC includes a suite of initiatives to support renewable energy in New York City, including a property tax abatement for solar installations.
Ensure that businesses comply with the terms of their tax incentive deals, including imposing penalties for businesses who breach these agreements, and require some form of bonding, insurance or a reserve fund to guarantee that performance standards are met.	EDC	Launched	Launched	EDC enforces the provisions of its incentive deals including all appropriate penalties. Where appropriate, the City requires security related to penalties.
Survey high-tech companies to determine their needs and evaluate tax incentive programs aimed at them before funding is renewed.	EDC	Launched	Launched	EDC has developed a sector-based approach with industry experts. As a part of this, EDC continually reevaluates incentive structures.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
When it comes to offering companies tax breaks, engage in a comprehensive review of the City's tax structure, develop a mechanism for evaluating and benchmarking program effectiveness, and eliminating programs which are not working.	EDC	Launched	Launched	EDC attempts to ensure that tax breaks are only given in cases where the effectiveness of doing so clearly benefits the local economy.
Upgrade existing generators to produce additional energy and minimize emissions.	EDC	Launched	Launched	EDC, working in conjunction with local utilities, is evaluating alternatives for energy policy, including demand side management, ensuring supply and state of good repair, and sources of renewable energy towards the goal of providing cleaner, more reliable energy by upgrading our energy infrastructure. In addition, PlaNYC includes a plan to increase clean supply by 2-3,000 megawatts by 2015, retire older plants, and reduce emissions significantly.
Redevelop Penn Station.	EDC	Launched	Launched	The City is working aggressively with the Empire State Development Corporation, private developers, and transit agencies (MTA, NJTransit, Amtrak) on a development plan which will relocate Madison Square Garden and redevelop the current Penn Station site in conjunction with the conversion of the Farley Building. The result will be new, spacious train halls on both sides of Eighth Avenue. Preliminary work on the Environmental Impact Statement is underway.
Inventory broadband infrastructure, identify potential service gaps and ensure adequate supply, using sewer lines, water lines and underground conduits to provide connectivity.	EDC, DOITT	Launched	Launched	EDC hired consultants to survey broadband infrastructure and identify potential service gaps, as well as provide recommendations on closing those gaps. The study is nearly complete.
Support environmental audits of select municipal departments and facilities, and identify ways to reduce the City's energy usage.	EDC, DCAS	To Launch in 2004	Launched	PlaNYC outlined the City's objective of allocating 10% of the City's energy budget to increase efficiency in City buildings, and institute an array of strategies to accomplish this, including data logging, metering and monitoring, retro-commissioning, audits/retrofits, and improved operations and maintenance.
Equip all fire trucks with computers that give firefighters the evacuation plans and blueprints of buildings while en route to burning buildings.	FDNY	Launched	Launched	FDNY is currently piloting Electronic Command Boards (ECBs) in the field, though these ECBs do not provide evacuations plans and blueprints en route to burning buildings. FDNY expects the ECBs to provide these details for firefighters at the fire upon the completion of the pilot program, replacing the magnetic boards used for decades.
Survey vacant and underutilized structures and make the list available on the Internet with an eye toward conversion into affordable housing.	HPD	Launched	Launched	City-owned vacant and under-utilized structures are already on the web (the private sector efficiently disseminates information about available non City-owned vacant and under-utilized structures). HPD continues to dispose of in rem property through a variety of programs, including NEP, NRP, TIL, Cornerstone, and TPT.
Work with the AFL-CIO pension operators to invest in office and housing construction in New York City in return for Project Labor Agreements.	HPD	Launched	Launched	HPD continues to work with the AFL-CIO investment fund to find projects that the fund can invest in.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Lease long-term publicly owned waterfront land for affordable housing.	HPD, DCP	Launched	Launched	The Greenpoint/Williamsburg rezoning is one of the City's most significant efforts to build waterfront affordable housing. The comprehensive rezoning was approved in May 2005 and set the stage for renewal of a largely abandoned and derelict stretch of the Brooklyn waterfront. The plan creates over 10,000 new units of much-needed housing, and through a powerful combination of zoning incentives, housing programs, and City-owned land, 3,500 of those units will be affordable housing.
Assemble City-owned land for private development to build large scale housing developments, schools and hospitals.	HPD, DCP, HHC, DOE	Launched	Launched	HPD is working with DCP and other land holding agencies, including NYCHA, DPR, HHC, and DOE to assess new housing development opportunities. In November 2006, a development team was designated for Arverne East, a 97-acre site to be developed on City-owned land that will consist of 47-acres of housing and commercial space, a 35-acre nature preserve and a 15-acre dune preserve. Forty-three percent of the residential units will be reserved for households with incomes no greater than \$92,170 for a family of four. As part of PlaNYC, the City will look to increase capacity for housing supply by using government-owned land more efficiently, creating new housing on public land, expanding co-location with government agencies, and adapting outdated buildings to new uses.
Beef up inspection and litigation staff levels to move HPD from a complaint-driven operation to one that performs cyclical inspections and enforces code violations.	HPD, IG	Reconsidered	Launched	HPD has taken a number of steps to ensure that its code enforcement operation is more proactive. In 2005, HPD launched the Targeted Cyclical Enforcement Program, which provides for the comprehensive inspection of up to 400 housing units in each council district. HPD is working with council members to conduct roof-to-cellar inspections of problem buildings. Also in 2005, the Mayor and HPD announced the Bushwick Initiative, a two-year collaboration between HPD, other agencies, Assemblymember Vito Lopez, local nonprofits and community residents. HPD began by conducting a comprehensive survey of every building and lot in the target area - 955 sites in total. The number of residential buildings rated in poor condition in the target area decreased by over 50% in the first year of the initiative. In April 2007, HPD and the City Council agreed on legislation to establish an Alternative Enforcement Program that each year will target 200 of the worst residential buildings in the city for intensive inspections and emergency repairs.
Lengthen the time needed to recertify beneficiaries to two years.	HRA	Launched	Launched	The City continues to advocate for legislation to extend the eligibility period for the State Child Health Plus Program and Medicaid Title XIX Children-Only cases from one to two years for children aged 18 and under.
Simplify rules to obtain Medicaid coverage including adopting uniform eligibility standards for children and using existing databases to make it easier to enroll.	HRA	Launched	Launched	The Medicaid Model Office conversion was completed for all 19 community office locations. Additionally, with the launch of ACCESS NYC in September 2006, a pre-populated application form for Medicaid can be downloaded and submitted.
Adopt "Presumptive Eligibility," which would have the government assume that a family's income status has not changed from the previous year.	HRA	Not Done	Launched	The Governor's budget includes provisions to simplify the renewal process and required documentation with potential implementation early next year. HRA will work with the State throughout this process.
Support state takeover of all non-federal Medicaid costs so that no county or city will be forced to pay for Medicaid eligible residents.	IG	Launched	Launched	In 2005, the City worked with the State to put a soft cap on all local Medicaid expenditures.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Explore voter registration via the Internet through changing state law.	IG	Launched	Launched	The City continues to advocate for election reform. In his 2007 State of the City address, the Mayor called on the State to overhaul the State Board of Elections to make it a professional non-partisan agency.
Make absentee ballots easier to obtain.	IG	Launched	Launched	The City continues to advocate for election reform. In his 2007 State of the City address, the Mayor called on the State to overhaul the State Board of Elections to make it a professional non-partisan agency.
Convince the State to redirect tax incentives to facilitate the development of mixed-use construction and rehabilitation.	IG	Launched	Launched	In December 2006, the City Council passed legislation extending 421(a) and expanding the geographic exclusion zone. State Legislative Affairs continues to work with the State to extend the program as well.
Expand participation in the Senior Center Rent Increase Exemption by increasing participation rates to 50% in four years and raising the household income cap from \$20,000 to \$50,000.	IG, DFTA	Not Done	Launched	In 2006, the Mayor signed LL 42, which raised the qualifying income eligibility ceiling under SCRIE from \$24,000 to \$26,000 in 2006, \$27,000 in 2007, \$28,000 in 2008 and \$29,000 in 2009.
Exempt improvements to landmarks, including theaters and historic districts, from real property taxes.	LPC, IG	Not Done	Launched	While tax exemptions for improvements to City-designated landmarks are still not stipulated by law, a significant step was taken with the enactment of two State tax credit programs for rehabilitating historic properties. Signed into law on August 22, 2006, these programs provide tax credits for certain improvements to commercial and residential properties listed on the State/National Registers of Historic Places and in distressed areas.
Push the Boy Scouts of America to drop its ban on gays in the Scouts.	MO	Launched	Launched	The Mayor continues to lobby for this.
Require all City agencies to have regularly scheduled programming relevant to seniors.	MO	Launched	Launched	NYC TV is currently developing two concepts that focus on providing useful information in a TV-friendly format, consistent with NYC TV's current lineup, for the city's seniors, their families and communities.
Open City Hall Park.	MO, DPR	Launched	Launched	The City has reached an agreement to significantly reopen additional portions of City Hall Park by Summer 2007.
Build a major high school and university complex on Governors Island in partnership with one or more private universities.	MO, EDC	Launched	Launched	A recent request-for-proposals resulted in the designation of the Harbor School as the first tenant on Governors Island. The Governors Island Preservation and Education Corporation (GIPEC), the City-State entity charged with redeveloping the Island, is investing in open space and other infrastructure to make the Island more suitable for development, including further education-related uses.
Use case-based tracking systems to improve productivity and service delivery.	MO, OMB, DOITT	Launched	Launched	The Mayor's Office and DOITT, with the support of OMB and the 13 human service agencies, are streamlining the screening and eligibility determination processes, case management, contract management, and policy development and planning functions within and across the human services agencies through the use of technology. The first phase of this project has already been delivered with implementation of the ACCESS NYC program.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Move government offices out of Lower Manhattan.	MO, DCAS	Launched	Launched	DCAS is relocating five DSNY offices in Lower Manhattan to one new Queens-based headquarters.
Fight for gun manufacturers to make safer guns.	MO, NYPD	Launched	Launched	The Mayor is co-chair of a nationwide coalition of mayors to prevent the sale of illegal guns. This effort would include greater ability to sue in civil litigation gun dealers who are not following appropriate procedures to prevent shadow purchases of guns.
Create limited stop bus service in restricted access lanes, especially along the east side of Manhattan.	MTA	Not Done	Launched	Five pilot corridors will be implemented in 2007 and 2008. DOT is looking at the use of large overhead signs, colored lanes, and soft barriers to maintain bus lane integrity. PlaNYC calls for implementation of BRT at up to five additional locations by 2015. Many of the elements of BRT, including camera enforcement of bus lanes, contactless fare collection, and signal prioritization may be implemented throughout the MTA/NYCT bus network.
Create a transportation hub at the West Side rail yards linking the No. 7 line, LIRR, Metro-North and Amtrak.	MTA	Launched	Launched	The extension of the #7 line is financed and construction will begin later this year.
Improve subway signal systems and platform control to shorten the time between trains.	MTA	Launched	Launched	NYC Transit has completed the installation of a Communication Based Train Control system (CBTC) on the Canarsie Line in December 2006; and as of February 2007, the Public Address/Customer Information Screens (PA/CIS) system on the Canarsie line began operations. NYC Transit has begun the final field integration systems test (FIST) on the Automatic Train Supervision (ATS-A) system. These three new initiatives, CBTC, ATS-A and PA/CIS, will tie into and be operated from the new Rail Control Center. Under PlaNYC, the City has drafted legislation to create a SMART fund that will allow the MTA to reach a state of good repair for the first time in its history, including upgrading the signaling system to modern technology and improving transit efficiency.
Post arrival countdown clocks on subway platforms, bus shelters.	MTA	Launched	Launched	DOT has begun replacing bus shelters through the Coordinated Street Furniture Franchise. The new bus shelters provide a space for a countdown clock. After NYCT implements the technology on their buses, countdown clocks can be added to the shelters.
Extend the No. 7 line financed through Tax Increment Financing.	MTA, EDC	Launched	Launched	In December 2006, the Hudson Yards Infrastructure Corporation successfully raised \$2.1 billion in bonds backed by future development revenues from the Hudson Yards area. The MTA issued the first components of the bid package for construction of the #7 line in November. Notice to proceed is expected in July of 2007.
Expand the bus fleet and only permit nonpolluting, alternative fuel buses on our roads. Focus on the four remaining private fleets which continue to use diesel fuel, including school buses.	MTA, DOT	Reconsidered	Launched	Under PlaNYC, the City will retrofit both large and small school buses and reduce their required retirement age when renewing contracts with bus fleet owners. The City reached an historic agreement with the MTA whereby the MTA agreed to take over seven private bus lines. For its part, NYCT's bus fleet has grown by 900 buses since 1994. 340 NYCT clean fuel buses have entered service.
Wire the subway tunnels for cellular phone service.	MTA, OEM	Launched	Launched	NYCT issued an RFP for cellular phone service in the subway tunnels, although the selection is not yet complete.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Generate \$25 billion in tourism revenue by greater promotion and advertising.	NYC & Co.	Launched	Launched	In 2006, the Mayor merged NYC & Company, NYC Marketing, and NYC Big Events into one entity, creating the world's finest municipal tourism, marketing, and events organization. The combined entity benefits from an additional \$15 million per year in funding. In 2006, an estimated 44 million visitors came to New York City, pumping \$24 billion into the economy and putting NYC & Company ahead of schedule towards achieving the Mayor's goal of attracting 50 million visitors by 2015.
Lobby the NFL to hold the Super Bowl in the New York City area. Lobby Major League Baseball, the National Basketball Association and the National Hockey League to hold their All Star games in New York City. Lobby the NCAA to hold the Final Four in Men and Women's Basketball in New York City.	NYC Sports Commission, EDC, NYC & Co.	Launched	Launched	Through the Administration's efforts, the city has hosted several prestigious events, including the 2006 WNBA All-Star game and the 2006 Association of Professional Volleyball Players (AVP) on Coney Island beach. The City recently announced that Major League Baseball would hold the 2008 All-Star Game at Yankee Stadium and is also pursuing the 2008 or 2009 National Lacrosse League All-Star game, the NHL 2011 All-Star game, and the 2010 or 2011 NBA All-Star game.
Focus tourism efforts on the outer boroughs with increased coordination with the borough presidents and community based tourism initiatives.	NYC & Co.	Launched	Launched	The newly-combined NYC & Company continues to focus additional resources on outer borough tourism, including the PowerUp Queens program launched in the wake of the blackout of July 2006. Additionally, through the NYC Open Book campaign, the City has promoted the outer boroughs to international travelers.
Continue the new "Stop and Frisk" procedures and place "Stop and Frisk" data on the NYPD's website and make it part of CompStat.	NYPD	Not Done	Launched	The procedures continue to be used and the data is part of CompStat. A decentralized, precinct-based information computer system was installed to expedite the collection and analysis of data, and the NYPD will continue providing data to the City Council.
Expand the use of Blackberry-style handheld computers for cops.	NYPD	Launched	Launched	The NYPD expanded the use of these devices during the first term, and now is replacing them with similar q-tech devices.
Give cops bar code scanners to scan the code on drivers' licenses.	NYPD	Launched	Launched	The NYPD has acquired 300 laptops to read driver's license bar codes. The software to be loaded onto the laptops – still in development – will permit police officers to scan the back of driver's licenses and download data in the form of summonses.
Investigate the possibility of using the Internet to allow cops to earn credits toward promotion if they pass the courses.	NYPD	Launched	Launched	The NYPD is waiting for a Justice Department determination on whether the Police Academy will be a test-case for this program.
Modernize and renovate precinct houses.	NYPD	Not Done	Launched	The NYPD is pursuing this initiative and completed projects include: Outdoor Range Tactics Village, Police Academy's 5th and 8th floors, 100th Precinct façade, 120th Precinct façade, and Queens South Task Force.
Give officers who return to get their Associates Degree or Bachelor of Arts or Science degree free tuition to CUNY.	NYPD, CUNY	Launched	Launched	Free tuition is not provided for all officers at all CUNY schools; however, John Jay has a free 12-credit leadership program available to officers that may be used toward any graduate or undergraduate degree, and Hunter College accepts two police officers per year into its Urban Affairs program, with the NYPD granting those officers 10½ paid months to complete their studies. Further, the NYPD has an annual college fair attended by dozens of undergraduate and graduate institutions, most of which offer tuition breaks for officers. There also are several full scholarships for officers, a handful of which grants an officer an excusal so that he or she can receive full pay while he or she is away at school.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
In cases of domestic violence, consolidate referral services and resources in one place.	OCDV	Launched	Launched	Initially implemented in Brooklyn and the Bronx, the Domestic Violence Response Team program was expanded to Queens in February 2006. In addition, the program in Brooklyn provided the foundation for the creation of the first New York City Family Justice Center, which has served 6,600 clients since opening in July 2005. The City is currently working to open two other Centers. The Mayor broke ground on the Queens Center in April 2007, and it is expected to open in the spring of 2008. Development of the Bronx Center has begun.
Support restoring the categories of sexual orientation, religion, disability and gender to the Dept. of Education's multicultural curriculum.	DOE	Not Done	Not Done	DOE is currently considering a plan to enhance the multicultural curriculum.
Move to nonpartisan elections and hold the non-partisan primary election in October.	MO	Not Done	Not Done	The Mayor fulfilled his commitment to allow voters to decide whether to adopt non-partisan elections. In November 2003, New York City voters rejected the Charter Commission's non-partisan elections proposal.
Immerse students who do not speak English in the language.	DOE	Reconsidered	Reconsidered	The initial campaign promise was reconsidered. However, since the Mayor announced reforms to English Language Learner (ELL) programs, the percentage of ELLs reaching proficiency has increased (2004: 10.8%, 2005: 13.6%, 2006: 14.6%). Schools system-wide have the Language Allocation Policy that defines the balance of English and native language instruction in ELL programs. There are 64 Dual Language programs citywide, including Spanish, Chinese, Russian, Haitian Creole, and Korean. An addition of 2,900 Spanish K-9 classroom libraries have been implemented, and a total of 1,425 titles are available in Bengali, Chinese, Korean, and Russian. Since 2003, 11,000 educators received direct ELL professional development; ELL teaching fellows increased to 255 for the 2006-07 school year; and extended-day programs serve over 100,000 ELLs. The ELL Parent Initiative reaches thousands of parents through conferences and specialized training.
Require teachers to report to principals when there has been no contact with parents or guardians.	DOE	Not Done	Reconsidered	Rather than require teachers to report to principals when there has been no contact with parents or guardians, DOE created Parent Coordinators and recently created the position of Chief Family Engagement Officer. Parent Coordinators continue to be supported in every school, with ongoing training. Contact with parents is reported in the Mayor's Management Report (MMR). In addition, procedures have been tightened for reporting student absences as part of the Department's efforts to identify educational neglect
Utilize summer school and year-round school to reduce overcrowding and offer students more opportunities to improve their academic standing.	DOE	Not Done	Reconsidered	In 2006, Mayor Bloomberg secured record funding from the State to help finance a \$13.1 billion program to create 63,000 classroom seats by 2009 - the largest school construction program in the City's history. The construction of new schools and the expansion of the Out-of-School-Time and other initiatives are being pursued to reduce overcrowding and offer students more opportunities to improve their academic standing.
In the absence of improvement in schools that languish on the Schools Under Registration Review list, make privatization an option.	DOE	Reconsidered	Reconsidered	The Department is working with outside organizations to provide school supports, and is not considering privatization.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Introduce a customer service mentality into the education system. Require teachers, principals and other school professionals to visit the home of every student at least once a year, and call every term.	DOE	Reconsidered	Reconsidered	Each school has a full-time parent coordinator to engage parents and give them vital information. Every parent coordinator has a cell phone and is "on call" all day for parents.
Require all students to wear uniforms.	DOE	Reconsidered	Reconsidered	The benefits of requiring school uniforms have not materialized in other cities. Combined with the cost and constitutional issues, the idea is not worth pursuing.
Give City funds to private health service agencies if they fully participate in the City's Integrated Surveillance System.	DOHMH	Reconsidered	Reconsidered	Since health agencies are legally required to report this information, providing City funds is not the best approach. Instead, DOHMH provides programming support, staff resources and other assistance. DOHMH has also implemented new electronic reporting systems including Electronic Laboratory Reporting.
Increase the number of mobile asthma units.	DOHMH	Reconsidered	Reconsidered	DOHMH feels that new programs and spending on asthma should be used for on-going asthma management. Resources should be used to ensure patients have continuity of care and mobile vans don't always promote regular doctor visits.
Franchise transportation options in underserved neighborhoods.	DOT	Reconsidered	Reconsidered	The City reached an historic agreement with the MTA whereby the MTA agreed to take over seven private bus lines. Bus service for the 400,000 daily riders of these buses in the Bronx, Queens and Brooklyn has improved as a result.
Institute alternate side truck deliveries.	DOT	Reconsidered	Reconsidered	DOT has taken a new approach: charging trucks to make deliveries in midtown through muni-meters and the congestion parking program, rather than alternate side deliveries.
Return concessions fees to Parks.	DPR	Not Done	Reconsidered	Parks concessions continue to be an important revenue generator and are instrumental in some circumstances in covering operational needs. But the City baselines Parks funding rather than tie it to concessions, which provides the agency with greater fiscal stability.
Put the Parks Enforcement Patrol under control of the NYPD, but retain the Urban Park Rangers to focus on environmental enforcement and education.	DPR	Reconsidered	Reconsidered	This issue is continually evaluated to ensure that parks are adequately policed in the most efficient and effective way. The Urban Park Rangers remain focused on environmental enforcement and education.
Persuade the City Parks Foundation to establish a maintenance endowment to care for all parks.	DPR, MFANYC	Reconsidered	Reconsidered	The City Parks Foundation has been reconfigured by its board to mostly focus on programming rather than maintenance. The Mayor's Fund to Advance New York City continues to research endowments for future parks.
Own and operate the Linden solid waste transfer facility.	DSNY	Reconsidered	Reconsidered	The new Solid Waste Management Plan eliminated the need for the project.
Revamp the Emerging Industry Fund to reach out to potential targets for investment and provide technical assistance.	EDC	Reconsidered	Reconsidered	EDC feels the City shouldn't replicate what the private sector can already do, especially since the New York City Investment Fund already dedicates resources to this exact goal.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Provide loan guarantees to have the private sector borrow, build and lease to the City all schools and offices.	EDC, DOE	Not Done	Reconsidered	This initiative was not implemented. Providing loan guarantees, leasehold financing and similar practices through private developers causes the City to borrow funds at rates higher than its own cost of funds available through general obligation debt.
Support legislation to require companies doing business with the City extend the same employee benefits given to spouses to registered domestic partners.	IG	Reconsidered	Reconsidered	The Council enacted a bill, over the Mayor's veto, requiring companies doing business with the City to provide these benefits. The matter was ultimately heard by the State Court of Appeals, which found that the City was legally pre-empted by State and federal law from requiring vendors to offer such coverage.
Work with the Governor and state Legislature to transfer the NYCT to the City.	IG	Reconsidered	Reconsidered	The impact of September 11th made this unfeasible.
Transfer Gateway National Park back to the City or insist that the National Park Service increase funding and care.	IG, DPR	Launched	Reconsidered	While Parks is no longer seeking to transfer Gateway National Park, the Department regularly works with the National Park Service on the maintenance of Plumb Beach, a section of the park in Brooklyn.
Exempt affordable housing projects that do not significantly increase the density of a neighborhood from environmental reviews.	IG, HPD	Not Done	Reconsidered	The process of creating and expanding affordable housing projects has been expedited through the UDAAP, J51, and 421-a programs.
Don't pay state bookkeeping fees that allow the state to keep ½ of 1% of federal funds for administrative costs.	IG, OMB	Not Done	Reconsidered	The State received ½ of 1% of FEMA funds. The City petitioned, unsuccessfully, for removal of the State's fee since the City did the administrative work. The City, however, no longer receives FEMA funding related to 9/11.
Create standby borrowing authority through a City/ State agency.	IG, OMB	Reconsidered	Reconsidered	The existence of the Transitional Finance Authority makes this unnecessary.
Create a Deputy Mayor for Youth Services to coordinate all areas affecting children.	MO	Launched	Reconsidered	While this position has not been created, Deputy Mayor Walcott oversees almost all agencies affecting children, including the Departments of Education and Youth and Community Development. In addition, in March 2006, Jennifer Jones Austin was appointed to the newly created position of Family Services Coordinator. Ms. Austin is responsible for identifying and implementing collaborations across City agencies to provide services to children and families in need.
Lengthen the transition process for incoming Mayors.	MO	Not Done	Reconsidered	This matter was reviewed by several Charter Revision Commissions, but because of various legal and practical concerns, it was deferred for future consideration.
Restore and staff the Mayor's Office for the LGBT Community.	MO	Not Done	Reconsidered	Commitments to the LGBT community have been honored and will continue to be honored by expanding targeted agency programs and through coordination by policy staff at City Hall.
Do not raise taxes.	MO	Reconsidered	Reconsidered	The City's fiscal situation in 2002 compelled an increase in property taxes in order to plug a \$6 billion budget deficit. In the Executive Budget for Fiscal Year 2008, Mayor Bloomberg included a \$1.25 billion tax relief package.
Give one person the authority to coordinate the City's traffic policies and all other transportation related issues.	MO	Reconsidered	Reconsidered	The Police Department handles traffic enforcement and DOT handles other transportation policies and related issues.
Move Room 9, City Hall's Press Room, to Staten Island.	MO	Reconsidered	Reconsidered	Room 9 and room 4a have been renovated.

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Initiative	Agency	Status 2004	Status 2007	Update 2007
Open Government Help Centers in all five boroughs to bring together federal, state and city services. Have them issue permits, licenses and approvals and allow them to function as ready-made Emergency Command Centers for any disaster. Provide desks at the Government Help Centers for all public officials, municipal labor unions, and other public service agencies to provide as many services as possible in one location. Provide linguists in popular local languages at each Government Help Center and keep the Centers open from 7 am to 7 pm, seven days a week.	MO, DCAS	Not Done	Reconsidered	This project was reconsidered given the establishment of 311, as well as the growing availability of one-stop government agency services.
Give captains and higher ranks a one-week course and follow-up training in using computers.	NYPD	Not Done	Reconsidered	The NYPD has focused on providing counter-terrorism and other prioritized training.
Police officers should be encouraged to learn a second language and given a boost in pay after demonstrating language proficiency.	NYPD	Not Done	Reconsidered	While this initiative was reconsidered, the NYPD has developed a strong foreign language capacity, and the Department tests and certifies speakers in dozens of different languages critical to use in traditional patrol functions, as well as counter-terrorism.
Insist that gun owners undergo annual range training.	NYPD, IG	Launched	Reconsidered	There are no plans to require annual range training for gun owners.
Consider proposals to take over Battery Park City and review relationships that involve PILOTS.	OMB	Not Done	Reconsidered	The Administration is not considering taking over Battery Park City; however, the City will use forecast PILOT revenues to help support the Hudson Yards redevelopment.
Eliminate the Unincorporated Business Tax.	OMB	Not Done	Reconsidered	While the UBT remains in effect, the Administration is proposing adjustments to the UBT which will save city taxpayers \$44 million in FY2008.
Have the Transitional Finance Authority sell bonds backed by the sales tax revenues currently committed to paying of the Municipal Assistance Corporation debt that ends in 2007 and use that money to build new schools.	OMB	Not Done	Reconsidered	The City prevailed in litigation with the State over State Law relieving the City of all MAC payments. The City will be using the new revenue to reduce the budget gap through 2008.
Take advantage of tax laws that allow interest and depreciation deductibility for privately owned buildings. The City should sell public facilities to private investors and lease them back.	OMB	Not Done	Reconsidered	The City is not considering any tax benefit transactions; however, it is reviewing potential asset sales, privatizations, and other transactions beneficial to the City.
Do not use one-shot revenues for the operating budget.	OMB	Reconsidered	Reconsidered	While the Administration does not support using one-shots in general, the City was forced to borrow funds for operating expenses to close the FY03 budget gap. The Administration is using extraordinary one-time resources from the current real estate and Wall Street booms to address the multi-billion dollar budget gaps in the out years of the Financial Plan. The City has put \$2.5 billion into a Retiree Health Benefit Trust Fund to pay for the future health care costs of retirees, has funded \$200 million per year of Pay-As-You-Go capital in the City's budget, and is this year retiring \$1.3 billion of debt not due to be paid until future fiscal years.