

## Exhibit 5

# EXAMPLES OF POST-COLLAPSE COMMUNICATIONS INVOLVING FIRE OPERATIONS COMMAND AND CONTROL

Source	Example
Dispatch tapes	<b>Car 5:</b> “Dispatch – we are trying to re-establish a command post at West and Vesey. Notify any department officials.”
	<b>Dispatch:</b> “Car 5 be advised Division Chief is establishing a new command post at Park Row and Vesey.”
	<b>Car 5:</b> “Dispatch see if you can get Division Chief over here.” – <i>Exchange between Car 5 and dispatch (10:43)</i>
	<b>Chief:</b> “Dispatch – we have a command post at Liberty with Division Chief X, command post at Church St. with Battalion Y. Have units stage at Park Row and Vesey” – <i>Chief to Dispatch (11:17)</i>
	<b>Fieldcom:</b> “Dispatch – by orders of car 4C the command post is West and Chambers. All units to report to West and Chambers.”
	<b>Dispatch:</b> “Field Com, I already have 4 command posts, I need one overall post to send resources to. Which is it?” <b>FieldCom:</b> “By order of Car 4C this is the primary command post.” – <i>Exchange between Dispatch and Field Com (11:25)</i>
Interview quotes	<b>Division Chief:</b> “We just set up a command post to try to manage what we could physically see in front of us.”
	<b>Battalion Chief:</b> “We were not sure what was going on, we tried to establish command where we were.”
	<b>Division Chief:</b> “I knew if I wandered up West St. I would eventually run into the command post.”
	<b>Division Chief:</b> “After the collapse, there was a natural flow towards chiefs, but we didn’t know where the command post was supposed to be.”