Metro Atlanta and Midtown Atlanta

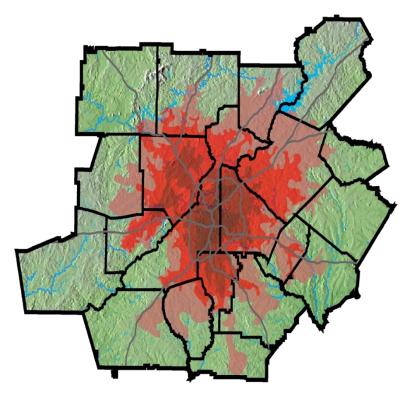
A regional and a local perspective

Benefits of Active Design for Business and Real Estate Development

9/27/11

Kevin Green – Midtown Alliance

Metro Atlanta



Growth of the urbanized area over the last three decades

Growth:

- Population doubled in 25 years
- 5 M people

Challenges:

- Spread-out development patterns
- 120+ local jurisdictions
- Growth outstripping infrastructure
- Traffic congestion worsening
- Limited water resources
- Limited sewer infrastructure on fringe
- Air quality challenges

Metro Atlanta Chamber of Commerce convenes Quality Growth Task Force



The model:

- Diverse, 46-person public-private Task Force tapping high-profile leaders in the region
 - Business CEOs
 - Elected Officials (Mayors, County Chairmen, Legislators)
 - State and Regional Agency heads
 - Developers, Realtors and Bankers
 - Conservation and Homeowner groups
 - Planners
 - NGO's
- Loaned talent from organizations represented on Task Force
- Grant funding from local foundations
- Pro-Bono support from Bain & Co.
- 9-month process

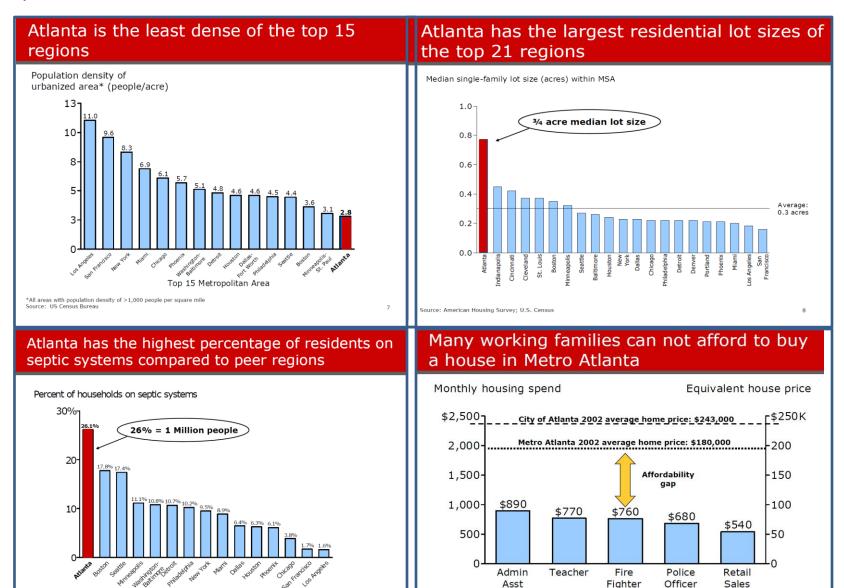
Quality Growth Task Force Focus:

As the region grows:

- Better satisfy future market demand, while consuming less land
- Ensure housing that offers a full-range of types, lifestyles and price-points, with more housing closer to jobs
- Leverage existing and planned transportation investments with supporting land development
- More sustainable use of the region's water resources and water/sewer infrastructure

Agree on the facts - Benchmark with other regions

Examples....

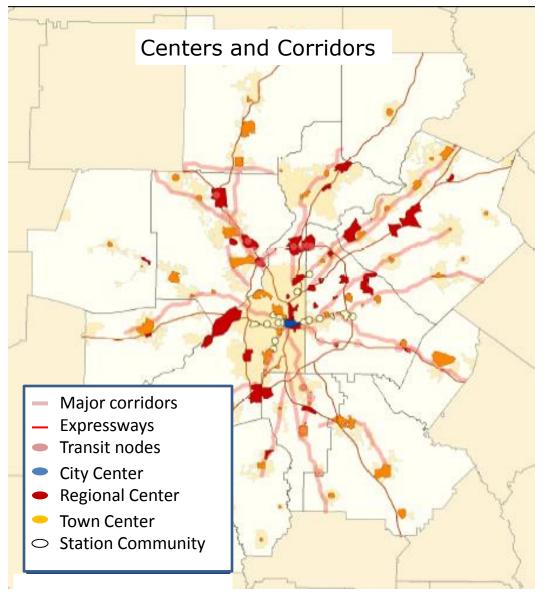




Assumptions: average annual salaries (not starting salary); 30-yr mortgage; 3% down; 7.5% interest

Source: Mayor Shirley Franklin's Housing Task Force (methodology); Bain analysis

Final recommendations centered on achieving more dense, mixed-use development in centers and corridors



• Reform zoning and regulatory policy that frustrates market demand for walkable urbanism

• These centers and corridors should receive priority transportation funding

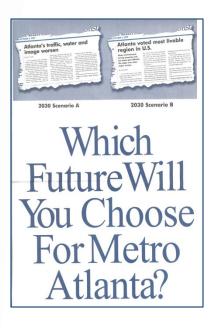
• Raise the leadership quotient and create more political will for change

 Created Livable Communities
Coalition – 50+ organizations working to advance quality growth



Full-page mock-up of Atlanta Journal Constitution front page, circa 2030

Large format 11-pg Task Force report inserted in 400K newspapers



Lessons Learned

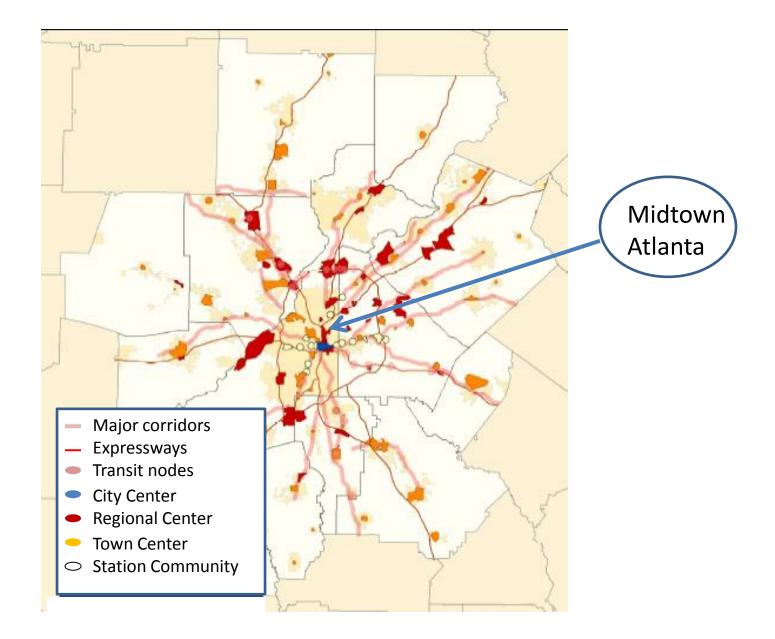
1. High-profile Leadership is key

- Biz leaders, Chamber of Commerce talking candidly about regional challenges can be powerful
- Ensure diverse perspectives
- Words matter

2. Everyone learns together + agrees on the facts

- Neutral fact provider/presenter: no perceived agenda or baggage
- Complete transparency
- Opportunities for meaningful participation by staff of all participating organizations (working groups)

3. Invite and pursue full access by media



Midtown Atlanta



1970s

Peachtree & 10th Streets Looking North

Midtown Atlanta



'80– '90s Peachtree & 10th Streets Looking North

Midtown Atlanta



2011

Peachtree & 10th Streets Looking North

'97 Community Visioning and Blueprint led to the single largest rezoning in Atlanta history...

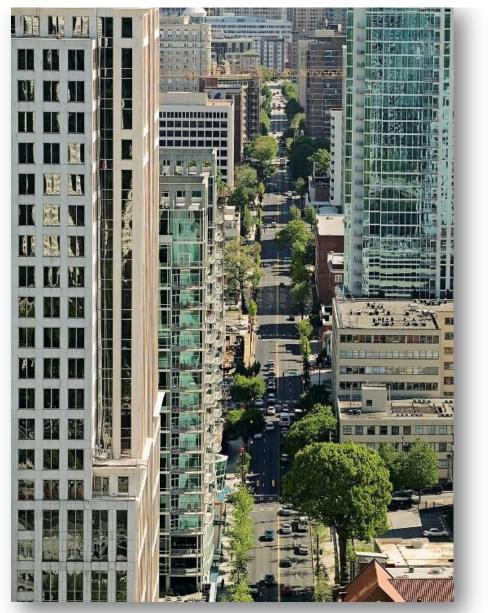




...and it got built... New major projects delivered at least every 18 months for 12 years (35 to date)

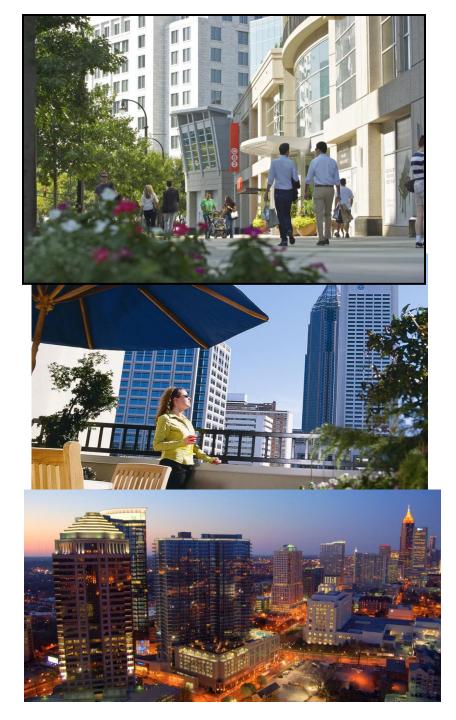


13 miles of new streetscapes, 500 trees, 650 light poles, street furniture (\$40M+ invested to date)









Since the Blueprint in 1997 -Unprecedented wave of economic development :

- 11,500 new residential units
- 8.7M sq. ft. of office space
- 2.4 M sq. ft. of retail space
- Two major University and College expansions
- High Museum of Art expansion
- Piedmont Park renovations, w/ 40+ acres of new greenspace
- New 5th, 14th and 17th Street bridges

Lessons Learned - Midtown

1. A relatively small nucleus of committed Leaders (7- public and private) made all the difference

• Community, Business and City: equal partners with their own unique role

2. Lengthy and Rigorous process of consensus

- 3+ years, more than 80 public meetings before agreement on Blueprint
- Visual preference survey was key

3. Business Community will support implementation when they feel vested in the initial effort

- Created CID, funded more than \$65M to date
- Committed Business Leadership continues

